

Douglas County School District Financial Plan & Budget

Adopted Budget | 2018-2019



Douglas County School District
Learn Today, Lead Tomorrow



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ADOPTED BUDGET

DOUGLAS COUNTY SCHOOL DISTRICT, Re. 1

Colorado

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DOUGLAS COUNTY SCHOOL DISTRICT BUDGET PHILOSOPHY FOR 2018-2019

Douglas County School District will continue to drive as much funding as reasonably possible to school budgets and employee compensation while still maintaining critical supports. All new revenue from the School Finance Act will primarily be allocated to salary and benefit increases after meeting increases in expenses due to non-discretionary needs such as Special Education, health benefits and PERA contributions. In order for the 2018-2019 budget to be fund balance neutral (i.e. where budgeted revenue will equal budgeted expenditures), capital expenditures will be delayed until it is known if a dedicated funding source is available. This means DCSD will not budget for device refresh, IT infrastructure or new buses within the 2018-2019 budget presented for adoption on June 19, 2018.

With the change to budget philosophy, additional budget capacity will be realized by instituting the following new budget practices:

- Property Taxes – budget for the Abatement levy and an uncollectible rate instead of only budgeting for School Finance Act and Mill Levy Override levies with 100% collection
- Specific Ownership Taxes – budget based on most recent historical average receipts instead of budgeting flat based on prior year
- Salaries – budget to account for vacancy and turnover savings instead of budgeting to assume all positions will be filled for the entire year and pay increases realized in all positions
- Benefits – budget closer to actual medical benefit plan participation

With changing the budget philosophy, there will be an impact on financial reporting in 2018-2019. The goal is that the implementation of new budget practices will minimize the budget to actual variance in financial reporting.

While budget to actual variance will be minimized, variance will still exist. Please keep in mind that a 3% variance to budget in the General Fund is approximately \$15 million.



2018-2019 BUDGET COMMITMENTS

For 2018-2019 the District continued the zero-based budgeting process that started in 2017-2018 for all central administration departments. Zero-based budgeting is financial planning where all expenses must be justified for each new fiscal year. The 2018-2019 budget presented for adoption reflects the cost of necessary support and services for schools and students. This extensive process, along with the changes to budget philosophy for 2018-2019, resulted in budgetary savings of \$5.49 million as of the proposal to the Board of Education on May 8, 2018.

The School Finance Act for 2018-2019 is more favorable than any other year in recent history. DCSD anticipates per pupil revenue to increase \$463 from \$7,389 as of the 2017-2018 Adopted Budget to \$7,852 for 2018-2019. Based on projected funded student count, this change will result in an additional \$22.7 million in new revenue. This new revenue, however, is partially offset by a projected \$4.94 million decrease due to falling enrollment in neighborhood schools in pockets of our community.



ZERO-BASED BUDGETING FINANCIAL RESULTS FOR 2018-2019 PROPOSAL FROM MAY 8, 2018

Budget Item	Dollars (\$M)	Notes
Transportation department	\$ 2.00	reduce 36.04 FTE associated primarily with vacant driver positions; also includes reduction of 3 dispatchers and 3 trainers
District-wide budget	\$ 0.93	primarily savings to utilities and district-wide mobile moves
Curriculum Instruction and Professional Growth department	\$ 0.52	reduce 2.25 FTE and operational expenses
Information Technology department	\$ 0.51	reduce 3.00 FTE and consultant/contractor budget
Human Resources department	\$ 0.43	reduce 4.00 FTE
Operations and Maintenance department	\$ 0.30	reduce 4.00 FTE
District Library Media Center department	\$ 0.24	reduce 3.00 FTE
Early Childhood Education department	\$ 0.21	reduce 5.23 FTE associated with discontinuation of full day program
Assessment department	\$ 0.19	reduce testing budget to reflect iReady reading and math assessment software contract
Academic Systems department	\$ 0.16	eliminate department and 1.00 FTE
Total	\$ 5.49	

Total Savings (from department cuts)	\$ 5.49	
New Revenue	\$ 22.70	\$463/student multiplied by neighborhood school funded pupil count
Total Available	\$ 28.19	

More detailed information on department budgets is included later in this Financial Plan and Budget beginning on page 152.

2018-2019 BUDGET INCREASES

The captured savings and new revenue of \$28.19 million will be needed to cover the increases in expenses listed below:

Budget Item	Dollars (\$M)	Notes
Reduced Neighborhood School Enrollment	\$ 4.94	Reduction due to change in neighborhood funded pupil count
Health Benefits and PERA Contribution increases	\$ 2.27	4.5% premium increases absorbed by the District (NOT passed on to employees) and PERA rate increases to 20.15% of all salaries
Special Education	\$ 1.92	Dollars directly in school-managed budgets and Personalized Learning department
Highly Impacted and Additional SBB Funding	\$ 1.53	Dollars directly in school-managed budgets
SB 191 Teachers	\$ 0.57	Add 9.60 FTE
Security department	\$ 0.38	Salary and benefit increases incurred by law enforcement authorities for SRO and SMO and additional SRO at Sierra MS
District contingency	\$ 0.33	1% of District budget (total General Fund budget larger than last year)
Full Day Kindergarten	\$ 0.25	Interfund transfer for FDK scholarships
COP lease payment	\$ 0.14	Increase interfund transfer for COP lease payment
Legal Counsel	\$ 0.13	Increase outside legal counsel services
Special Education Early Childhood	\$ 0.12	Add 1.6 FTE
DC Student Support Center	\$ 0.11	Add 2.18 FTE
Total	\$ 12.72	

BOE Approved Pay Increase \$ 15.06

Proposed Additional Budgeted Expenses after May 8, 2018

Budget Item	Dollars (\$M)	Notes
Board of Education	\$ 0.01	policy work from CASB
Board of Education	\$ 0.04	Special Education survey conducted by Hanover
Early Childhood Education	\$ 0.02	two month overlap for new Director of ECE with retiring Director of ECE
DC Oakes High School	\$ 0.04	teacher in order to facilitate the first year of the GED program
Security	\$ 0.07	system-wide implementation of Raptor at all district-run schools to ensure visitors are screened and check registered sex offender database
Security	\$ 0.07	two "floaters" to the Campus Security Specialist teams to fill in at schools when Campus Security Specialists are absent
Curriculum, Instruction and Professional Growth and District Library Media Center	\$ 0.17	professional development costs within CIPG and 0.5 FTE classified added to DLMC, spending plans to be developed and approved by Superintendent

Available \$ (0.00)

2018-2019 SUMMARY OF COMBINED GENERAL FUNDS

	General Fund (10) ⁵	Outdoor Education Fund (13) ⁵	Capital Projects Fund (14) ⁵	Full Day Kindergarten Fund (15) ⁵	Risk Insurance Fund (18) ^{4,5}	Transportation Fund (25) ⁵
Beginning Fund Balance	\$ 67,963,802	\$ 138,487	\$ 10,360,243	\$ 2,000,829	\$ -	\$ 1,088,094
Revenues						
Property Taxes	\$ 199,731,464	\$ -	\$ -	\$ -	\$ -	\$ -
Specific Ownership Taxes	26,329,116	-	-	-	-	-
Other Local Income	26,103,910	1,256,405	1,641,623	5,491,401	-	1,832,227
Intergovernmental	351,941,435	-	-	-	-	4,811,418
Other	-	-	-	-	-	-
Total Revenues	\$ 604,105,925	\$ 1,256,405	\$ 1,641,623	\$ 5,491,401	\$ -	\$ 6,643,645
Expenditures						
Salaries	287,054,281	632,803	-	3,419,823	-	12,245,203
Benefits	94,295,139	228,848	-	1,713,581	-	5,508,582
Purchased Services	24,397,990	123,983	506,195	419,183	-	1,807,749
Contracts w/ Charter Schools	133,963,381	-	-	-	-	-
Supplies	33,990,899	285,439	-	324,348	-	2,987,987
Equipment	-	12,660	5,066,225	-	-	40,000
Other	1,523,422	45,437	926,052	14,466	-	(1,331,870)
Total Expenditures	\$ 575,225,112	\$ 1,329,170	\$ 6,498,472	\$ 5,891,401	\$ -	\$ 21,257,651
BOE Contingency	\$ 5,331,667	\$ -	\$ -	\$ -	\$ -	\$ -
Net Income/(Loss)	\$ 23,549,146	\$ (72,765)	\$ (4,856,849)	\$ (400,000)	\$ -	\$ (14,614,006)
Transfers In/(Out) ¹	(23,549,146)	-	172,532	253,849	-	14,159,919
Net Change in Fund Balance	\$ -	\$ (72,765)	\$ (4,684,317)	\$ (146,151)	\$ -	\$ (454,087)
Ending Fund Balance²	\$ 67,963,802	\$ 65,722	\$ 5,675,926	\$ 1,854,678	\$ -	\$ 634,007
TABOR Reserve	15,995,000	-	-	-	-	-
BOE Reserve	15,995,000	-	-	-	-	-
School Carry Over Reserve ³	17,893,819	-	-	1,854,678	-	-
Medicaid Carry Over Reserve	1,860,576	-	-	-	-	-
Ending Fund Balance - after reserves	\$ 16,219,407	\$ 65,722	\$ 5,675,926	\$ -	\$ -	\$ 634,007

(1) Total Transfers out of the General Fund of \$23.5 million equals the sum of transfers into all other funds: \$0.17 million for Capital Projects Fund, \$0.25 million for Full Day Kindergarten Fund, \$14.2 million for Transportation Fund, \$5.5 million for Athletics and Activities Fund and \$3.5 million for Certificate of Participation Lease Payment Fund

(2) Ending Fund Balance for Capital Projects Fund is reserved for projects funded by Revenue in Lieu of Land or unassigned in 2017-2018 Final Revised Budget plus savings on completed projects

(3) School Carry Over Reserve is comprised of schools savings on student based budget (\$12.4 million) and gifts, donations, fundraisers (\$5.5 million) to be spent at the school's full discretion

(4) Risk Insurance Fund has \$0 budgeted for 2018-2019 and forward as the District will report all of the risk related activities within Fund 10, the General Fund

(5) Fund Definitions - the Combined General Fund is made up of sub funds that are established to provide greater financial transparency associated with numerous District programs and activities. The sub funds include:

- General Fund 10 - accounts for 71% of all the financial activity in the District inclusive of teacher salary and benefits as well as supplies and services
- Outdoor Education Fund 13 - accounts for the financial activity associated with Stone Canyon Outdoor Edventures, a District program providing outdoor educational experiences to 5th and 6th grade students
- Capital Projects Fund 14 - accounts for the financial activity associated with building remodels, equipment purchases and technology devices with a value of \$5,000 or more
- Full Day Kindergarten Fund 15 – accounts for the financial activity associated with the Full Day Kindergarten tuition based program at many of the District elementary schools
- Transportation Fund 25 – accounts for the financial activity associated with transporting students to and from school as well as field trips and athletic events

2018-2019 SUMMARY OF SPECIAL REVENUE FUNDS

	Nutrition Services NSLP Fund (21) ^{1, 2}	Nutrition Services Non- NSLP Fund (28) ^{1, 2}	Governmental Designated Purpose Grants Fund (22) ²	Athletics and Activities Fund (26) ²	Child Care Fund (29) ²
Beginning Fund Balance	\$ 1,747,790	\$ 90,751	\$ 185,120	\$ 2,074,617	\$ 5,735,780
Revenues					
Property Taxes	-	-	-	-	-
Specific Ownership Taxes	-	-	-	-	-
Other Local Income	10,094,029	6,267,000	210,917	11,154,418	12,105,353
Intergovernmental	2,690,000	-	13,736,751	-	-
Other	-	-	-	-	-
Total Revenues	\$ 12,784,029	\$ 6,267,000	\$ 13,947,668	\$ 11,154,418	\$ 12,105,353
Expenditures					
Salaries	4,114,307	2,146,205	7,925,588	5,703,348	6,885,936
Benefits	1,779,281	902,350	2,781,311	1,231,951	2,298,649
Purchased Services	422,200	387,050	2,022,280	4,456,620	1,148,892
Contracts w/ Charter Schools	-	-	-	-	-
Supplies	5,907,709	2,616,620	629,945	4,536,998	727,618
Equipment	80,000	25,000	60,450	167,641	-
Other	702,229	166,755	713,214	525,731	1,044,258
Total Expenditures	\$ 13,005,726	\$ 6,243,980	\$ 14,132,788	\$ 16,622,289	\$ 12,105,353
BOE Contingency	\$ -	\$ -	\$ -	\$ -	\$ -
Net Income/(Loss)	\$ (221,697)	\$ 23,020	\$ (185,120)	\$ (5,467,871)	\$ -
Transfers In/(Out)	-	-	-	5,467,871	-
Net Change in Fund Balance	\$ (221,697)	\$ 23,020	\$ (185,120)	\$ -	\$ -
Ending Fund Balance	\$ 1,526,093	\$ 113,771	\$ -	\$ 2,074,617	\$ 5,735,780
TABOR Reserve	-	-	-	-	-
BOE Reserve	-	-	-	-	-
School Carry Over Reserve	-	-	-	2,074,617	5,735,780
Medicaid Carry Over Reserve	-	-	-	-	-
Ending Fund Balance - after reserves	\$ 1,526,093	\$ 113,771	\$ -	\$ -	\$ -

(1) The difference between the two Nutrition Services Funds is that Fund 21 is for schools on the National School Lunch Program while Fund 28 is for schools not on the National School Lunch Program

(2) Fund Definitions: Special Revenue Funds

- Nutrition Services NSLP Fund 21 – accounts for the financial activity associated with breakfast and lunch meal services provided to schools on the National School Lunch Program
- Nutrition Services Non– NSLP Fund 28 – accounts for the financial activity associated with catering, a la carte and lunch meal services provided to schools not on the National School Lunch Program
- Governmental Designated Purpose Grants Fund 22 – accounts for the financial activity associated with our federal and state grants inclusive of Title I and IDEA (Individual Disabilities Education Act)
- Athletics and Activities Fund 26 – accounts for the financial activity associated with all the sports and activities offered at the District’s secondary schools
- Child Care Fund 29 – accounts for the financial activity associated with the Before and After School Care program at 45 of our District schools

2018-2019 SUMMARY OF OTHER DISTRICT FUNDS

	Participation					
	Bond Redemption Fund (31) ³	Lease Payment Fund (39) ^{1, 3}	Building Funds (41 and 45) ^{2, 3}	Self Insured Health Funds (65 and 66) ³	Pupil Activity Fund (74) ³	Private Purpose Trust Fund (75) ³
Beginning Fund Balance	\$ 60,093,009	\$ 12,363	\$ -	\$ 6,266,153	\$ 893,242	\$ 32,912
Revenues						
Property Taxes	46,992,350	-	-	-	-	-
Specific Ownership Taxes	-	-	-	-	-	-
Other Local Income	587,440	964,913	-	50,391,910	1,701,154	61,600
Intergovernmental	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total Revenues	\$ 47,579,790	\$ 964,913	\$ -	\$ 50,391,910	\$ 1,701,154	\$ 61,600
Expenditures						
Salaries	-	-	-	36,900	181,366	-
Benefits	-	-	-	7,970	39,944	-
Purchased Services	4,699	6,333	-	50,595,727	456,207	-
Contracts w/ Charter Schools	-	-	-	-	-	-
Supplies	-	-	-	20,500	1,643,242	-
Equipment	-	-	-	-	57,513	-
Other	46,992,350	4,453,555	-	-	216,124	60,000
Total Expenditures	\$ 46,997,049	\$ 4,459,888	\$ -	\$ 50,661,097	\$ 2,594,396	\$ 60,000
BOE Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Income/(Loss)	\$ 582,741	\$ (3,494,975)	\$ -	\$ (269,187)	\$ (893,242)	\$ 1,600
Transfers In/(Out)	-	3,494,975	-	-	-	-
Net Change in Fund Balance	\$ 582,741	\$ -	\$ -	\$ (269,187)	\$ (893,242)	\$ 1,600
Ending Fund Balance	\$ 60,675,750	\$ 12,363	\$ -	\$ 5,996,966	\$ -	\$ 34,512
TABOR Reserve	-	-	-	-	-	-
BOE Reserve	-	-	-	-	-	-
School Carry Over Reserve	-	-	-	-	-	-
Medicaid Carry Over Reserve	-	-	-	-	-	-
Ending Fund Balance - after reserves	\$ 60,675,750	\$ 12,363	\$ -	\$ 5,996,966	\$ -	\$ 34,512

(1) Certificates of Participation (COP) Lease Payments are based on either 15 or 20 years of payments depending upon COP issuance series. Transfer from General Fund is only for current year of principal and interest payments

(2) Bond Building Fund 41 has \$0 budgeted for 2018-2019 as November of 2006 was the last time the District had the taxpayer authority to sell G.O. Bonds.

(3) Fund Definitions: Other District Funds

- Bond Redemption Fund 31 – accounts for the financial activity associated with the collection of property taxes and the payment of interest and principal on general obligation bond debt approved by the taxpayer through an election
- COP Lease Payment Fund 39 – accounts for the financial activity associated with the payment of interest and principal on certificates of participation authorized by the Board of Education and funded through a transfer from General Fund
- Building Funds 41 and 45 – accounts for the financial activity associated with capital projects and equipment funded from the proceeds of General Obligation Bonds as well as Certificates of Participation
- Self-Insured Health Funds 65 and 66 – accounts for the financial activity associated with the payment of premiums and claims associated with the Medical and Short Term Disability Insurance programs
- Pupil Activity Fund 74 – accounts for the financial activity associated with student led and controlled clubs and activities that may include fundraisers and donation projects to other non-profit organizations
- Private Purpose Trust Fund 75 – accounts for the financial activity associated with the Philip S Miller Trust providing scholarships to Castle Rock area high school students at Castle View, Douglas County, and Ponderosa High Schools

2017-2018 BUDGETED REVENUES

FINAL REVISED AS OF JUNE 5, 2018

The funded pupil count (FPC) in 2017-2018 is 63,978, of which 2,158 are online students. When calculating FPC, kindergarten students count as 0.58 funded pupils and students in Early Childhood Education with Special Education needs are counted as 0.50 funded pupils. Typical Early Childhood students are excluded from FPC. DCSD is funded based on FPC and not enrollment which is defined as total students educated. Enrollment in 2017-2018 is 67,597 .

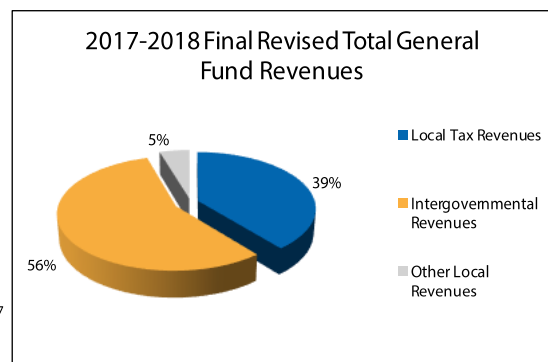
TOTAL SOURCES BY FUND	2017-2018 Final Revised Budgeted Revenues			
	Beginning Fund Balance	Revenues	Transfers In	Total Sources
General (see chart below) ¹	\$ 77,891,228	\$ 565,964,182	\$ -	\$ 643,855,410
Outdoor Education	151,097	1,013,591	55,200	1,219,888
Capital Projects	9,893,015	1,779,926	10,208,113	21,881,054
Full Day Kindergarten	1,399,891	4,961,347	484,725	6,845,963
Risk Insurance ²	-	-	-	-
Transportation	634,929	7,109,226	16,679,232	24,423,387
Total Combined General Fund	\$ 89,970,160	\$ 580,828,272	\$ 27,427,270	\$ 698,225,702
Bond Building ²	-	-	-	-
Certificates of Participation (COP) Building	1,541,921	23,453	-	1,565,374
Total Building Fund	\$ 1,541,921	\$ 23,453	\$ -	\$ 1,565,374
Nutrition Services NSLP	2,030,386	12,700,400	-	14,730,786
Nutrition Services Non-NSLP	106,705	6,349,300	-	6,456,005
Governmental Designated Purpose Grants	185,120	13,908,073	-	14,093,193
Athletics and Activities	1,152,720	11,478,113	5,226,023	17,856,856
Child Care	5,762,972	12,100,358	-	17,863,330
Total Special Revenue Fund	\$ 9,237,903	\$ 56,536,244	\$ 5,226,023	\$ 71,000,170
Bond Redemption	59,416,714	51,937,982	-	111,354,696
Certificates of Participation (COP) Lease Payments	159,954	966,272	3,350,000	4,476,226
Total Debt Service and Lease Payment Fund	\$ 59,576,668	\$ 52,904,254	\$ 3,350,000	\$ 115,830,922
Medical	5,765,889	47,805,275	-	53,571,164
Short Term Disability Insurance	531,632	850,511	-	1,382,143
Total Internal Service Fund	\$ 6,297,521	\$ 48,655,786	\$ -	\$ 54,953,307
Pupil Activity	1,078,642	1,606,261	-	2,684,903
Private Purpose Trust	32,312	60,600	-	92,912
Total Trust and Agency Fund	\$ 1,110,954	\$ 1,666,861	\$ -	\$ 2,777,815

2017-2018 General Fund Revenues by Type on a Per Pupil Basis

Per Pupil Revenue from State	\$ 7,396
Mill Levy Override	527
Other Intergovernmental Revenue	349
School-Based Revenue	190
SOT out of Formula	161
Charter Purchased Service Revenue	105
Other Local Revenue	118
Total Per Pupil Revenue	\$ 8,846

¹ General Fund Revenues include charter school pass through of \$116.6 million.

² Risk Insurance and Bond Building Funds have \$0 activity in 2017-2018.



2018-2019 BUDGETED REVENUES

ADOPTED AS OF JUNE 19, 2018

The funded pupil count (FPC) in 2018-2019 is projected to be 64,977, of which 2,376 are online students. When calculating FPC, kindergarten students count as 0.58 funded pupils and students in Early Childhood Education with Special Education needs are counted as 0.50 funded pupils. Typical Early Childhood students are excluded from FPC. DCSD is funded based on FPC and not enrollment which is defined as total students educated. Enrollment in 2018-2019 is projected to be 68,880.

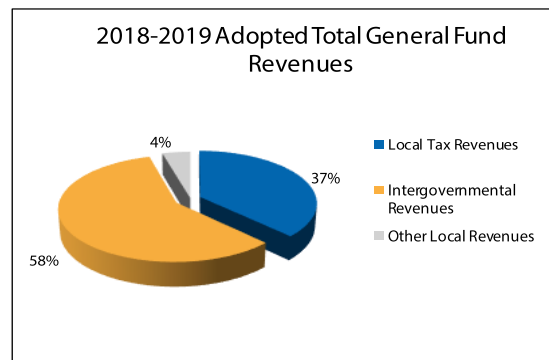
TOTAL SOURCES BY FUND	2018-2019 Adopted Budgeted Revenues			
	Fund	Beginning Fund Balance	Revenues	Transfers In
General (see chart below) ¹	\$ 67,963,802	\$ 604,105,925	\$ -	\$ 672,069,727
Outdoor Education	138,487	1,256,405	-	1,394,892
Capital Projects	10,360,243	1,641,623	172,532	12,174,398
Full Day Kindergarten	2,000,829	5,491,401	253,849	7,746,079
Risk Insurance ²	-	-	-	-
Transportation	1,088,094	6,643,645	14,159,919	21,891,658
Total Combined General Fund	\$ 81,551,455	\$ 619,138,999	\$ 14,586,300	\$ 715,276,754
Bond Building ²	-	-	-	-
Certificates of Participation (COP) Building ²	-	-	-	-
Total Building Fund	\$ -	\$ -	\$ -	\$ -
Nutrition Services NSLP	1,747,790	12,784,029	-	14,531,819
Nutrition Services Non-NSLP	90,751	6,267,000	-	6,357,751
Governmental Designated Purpose Grants	185,120	13,947,668	-	14,132,788
Athletics and Activities	2,074,617	11,154,418	5,467,871	18,696,906
Child Care	5,735,780	12,105,353	-	17,841,133
Total Special Revenue Fund	\$ 9,834,058	\$ 56,258,468	\$ 5,467,871	\$ 71,560,397
Bond Redemption	60,093,009	47,579,790	-	107,672,799
Certificates of Participation (COP) Lease Payments	12,363	964,913	3,494,975	4,472,251
Total Debt Service and Lease Payment Fund	\$ 60,105,372	\$ 48,544,703	\$ 3,494,975	\$ 112,145,050
Medical	5,491,673	49,806,910	-	55,298,583
Short Term Disability Insurance	774,480	585,000	-	1,359,480
Total Internal Service Fund	\$ 6,266,153	\$ 50,391,910	\$ -	\$ 56,658,063
Pupil Activity	893,242	1,701,154	-	2,594,396
Private Purpose Trust	32,912	61,600	-	94,512
Total Trust and Agency Fund	\$ 926,154	\$ 1,762,754	\$ -	\$ 2,688,908

2018-2019 General Fund Revenues by Type on a Per Pupil Basis

Per Pupil Revenue from State	\$ 7,852
Mill Levy Override	519
Other Intergovernmental Revenue	348
School-Based Revenue	170
SOT out of Formula	169
Charter Purchased Service Revenue	116
Other Local Revenue	123
Total Per Pupil Revenue	\$ 9,297

¹ General Fund Revenues include charter school pass through of \$133.9 million.

² Risk Insurance, Bond Building, and COP Building Funds have \$0 activity in 2018-2019.

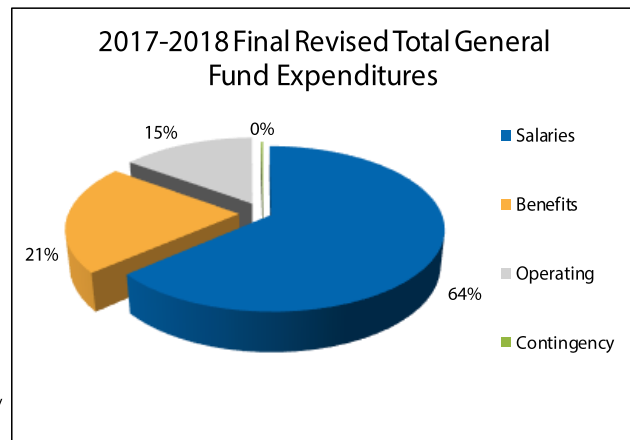


2017-2018 BUDGETED EXPENDITURES FINAL REVISED AS OF JUNE 5, 2018

Salaries and **Benefits** account for the largest component of General Fund expenditures at 85% of the total. The revised budget includes contingency in the total amount of \$0.9 million.

TRANSFERS AND EXPENDITURES BY FUND	2017-2018 Final Revised Budgeted Expenditures & Transfers		
	Budgeted Expenditures	Budgeted Transfers Out	Total Budgeted Activity
Fund			
General (see chart below)	\$ 548,319,977	\$ 36,003,293	\$ 584,323,270
Outdoor Education	1,203,080	-	1,203,080
Capital Projects	17,065,933	-	17,065,933
Full Day Kindergarten	5,680,993	-	5,680,993
Risk Insurance ¹	-	-	-
Transportation	23,894,656	-	23,894,656
Total Combined General Fund	\$ 596,164,639	\$ 36,003,293	\$ 632,167,932
Bond Building ¹	-	-	-
Certificates of Participation (COP) Building	1,565,374	-	1,565,374
Total Building Fund	\$ 1,565,374	\$ -	\$ 1,565,374
Nutrition Services NSLP	13,132,621	-	13,132,621
Nutrition Services Non-NSLP	6,456,005	-	6,456,005
Governmental Designated Purpose Grants	13,908,073	-	13,908,073
Athletics and Activities	16,664,760	-	16,664,760
Child Care	12,100,358	-	12,100,358
Total Special Revenue Fund	\$ 62,261,817	\$ -	\$ 62,261,817
Bond Redemption	51,387,896	-	51,387,896
Certificates of Participation (COP) Lease Payments	4,464,862	-	4,464,862
Total Debt Service and Lease Payment Fund	\$ 55,852,758	\$ -	\$ 55,852,758
Medical	48,571,164	-	48,571,164
Short Term Disability Insurance	660,776	-	660,776
Total Internal Service Fund	\$ 49,231,940	\$ -	\$ 49,231,940
Pupil Activity	2,184,903	-	2,184,903
Private Purpose Trust	60,000	-	60,000
Total Trust and Agency Fund	\$ 2,244,903	\$ -	\$ 2,244,903

Please note that the table above includes budgeted transfers of \$36 million. The general fund pass through to charters is \$116.6 million. Both of these figures are excluded from the graph to the right. A Board mandated contingency budget is included in the expenditures in the graph to the right.



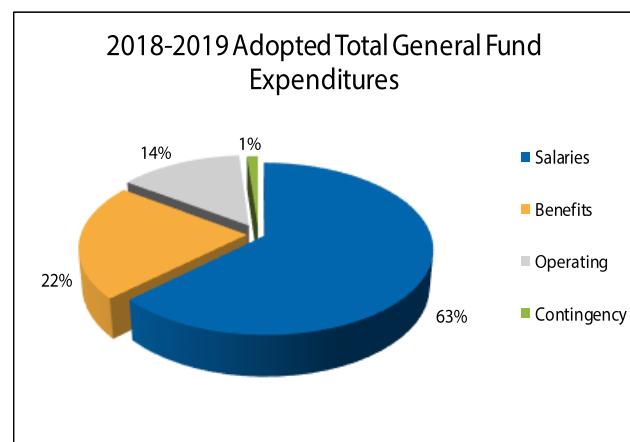
¹ Risk Insurance and Bond Building Funds have \$0 activity in 2017-2018.

2018-2019 BUDGETED EXPENDITURES ADOPTED AS OF JUNE 19, 2018

Salaries and **Benefits** account for the largest component of General Fund expenditures at 85% of the total. The proposed budget includes contingency in the total amount of \$5.3 million.

TRANSFERS AND EXPENDITURES BY FUND	2018-2019 Adopted Budgeted Expenditures & Transfers		
Fund	Budgeted Expenditures	Budgeted Transfers Out	Total Budgeted Activity
General (see chart below)	\$ 580,556,779	\$ 23,549,146	\$ 604,105,925
Outdoor Education	1,329,170	-	1,329,170
Capital Projects	6,498,472	-	6,498,472
Full Day Kindergarten	5,891,401	-	5,891,401
Risk Insurance	-	-	-
Transportation	21,257,651	-	21,257,651
Total Combined General Fund	\$ 615,533,473	\$ 23,549,146	\$ 639,082,619
Bond Building	-	-	-
Certificates of Participation (COP) Building	-	-	-
Total Building Fund	\$ -	\$ -	\$ -
Nutrition Services NSLP	13,005,726	-	13,005,726
Nutrition Services Non-NSLP	6,243,980	-	6,243,980
Governmental Designated Purpose Grants	14,132,788	-	14,132,788
Athletics and Activities	16,622,289	-	16,622,289
Child Care	12,105,353	-	12,105,353
Total Special Revenue Fund	\$ 62,110,136	\$ -	\$ 62,110,136
Bond Redemption	46,997,049	-	46,997,049
Certificates of Participation (COP) Lease Payments	4,459,888	-	4,459,888
Total Debt Service and Lease Payment Fund	\$ 51,456,937	\$ -	\$ 51,456,937
Medical	49,991,097	-	49,991,097
Short Term Disability Insurance	670,000	-	670,000
Total Internal Service Fund	\$ 50,661,097	\$ -	\$ 50,661,097
Pupil Activity	2,594,396	-	2,594,396
Private Purpose Trust	60,000	-	60,000
Total Trust and Agency Fund	\$ 2,654,396	\$ -	\$ 2,654,396

Please note that the table above includes budgeted transfers of \$23.5 million. The general fund pass through to charters is \$133.9 million. Both of these figures are excluded from the graph to the right. A Board mandated contingency budget is included in the expenditures in the graph to the right.



¹ Risk Insurance, Bond Building, and COP Building Funds have \$0 activity in 2018-2019.

2018-2019 BUDGET

STAFF POSITION BUDGETS

Position Type	FTE
100 Administrators	223
Instruction	1
Support - Students	3
Support - Instructional Staff	19
Support Services - General Administration	5
Support Services - School Administration	169
Support Services - Business	4
Operations and Maintenance Services	3
Support Services - Central and Other	14
Student Transportation Services	1
Food Services Operations	1
Enterprise Operations	1
Community Services	1
Facilities Acquisition and Construction Services	1
200 Licensed - Instructional	3429
Instruction	3170
Support - Students	169
Support - Instructional Staff	67
Support Services - School Administration	24
300 Professional	226
Instruction	4
Support - Students	17
Support - Instructional Staff	43
Support Services - Business	16
Operations and Maintenance Services	11
Support Services - Central and Other	61
Student Transportation Services	13
Food Services Operations	12
Enterprise Operations	46
Community Services	3
400 Paraprofessionals	1183
Instruction	919
Support - Students	48
Support - Instructional Staff	28
Support Services - School Administration	1
Support Services - Central and Other	8
Student Transportation Services	80
Enterprise Operations	100
Community Services	1
500 Office/Administrative Support	422
Instruction	3
Support - Students	27
Support - Instructional Staff	30
Support Services - General Administration	8
Support Services - School Administration	257
Support Services - Business	19
Operations and Maintenance Services	11
Support Services - Central and Other	24
Student Transportation Services	31
Food Services Operations	7
Enterprise Operations	2
Community Services	2
Facilities Acquisition and Construction Services	2
600 Crafts, Trades, and Services	841
Support - Instructional Staff	1
Support Services - School Administration	0
Support Services - Business	6
Operations and Maintenance Services	316
Student Transportation Services	271
Food Services Operations	244
Enterprise Operations	3
Grand Total	6324

DCSD is budgeting for 6,324 full time equivalent positions in 2018-2019. The positions are organized below by job classification for the type of position and further by program for the type of service provided. This does not include charter school employees, but does include all District funds.

Administrators - An administrator is an individual who performs managerial activities, and is responsible for developing or interpreting policies or regulations and executing those policies or regulations through the direction of individuals at all levels, and may supervise other employees. Examples include school principals, assistant principals, and department directors.

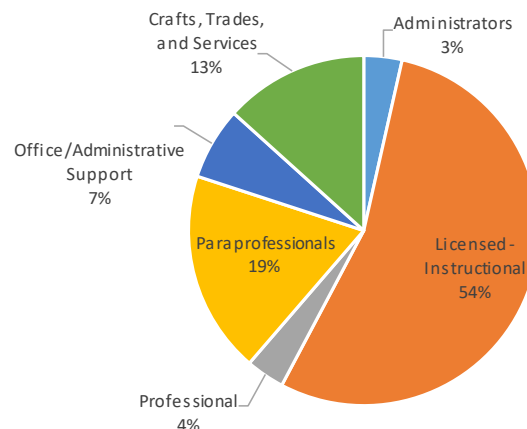
Licensed—Instructional - Licensed staff perform duties requiring a high degree of knowledge and skills acquired through at least a baccalaureate degree including skills in the field of education or educational psychology. Examples include teachers, counselors, and mental health staff.

Professional - Professional staff perform assignments requiring a high degree of knowledge and skills usually acquired through at least a baccalaureate degree but not requiring skills in the field of education. Examples include personalized learning coordinators, professional development strategists, and accountants.

Paraprofessional - Paraprofessionals perform activities supporting professional individuals/functions within the organization. Examples include educational assistants, instructional assistants, and program assistants.

Office/Administrative Support - Office support perform the activities of preparing, transferring, transcribing, systematizing or preserving communications, records, and transactions. Examples include administrative assistants, registrars and bookkeepers.

Crafts, Trades, and Services - Trades staff perform tasks that require skill levels which can be acquired through on-the-job training and experience or through apprenticeship or other formal training programs. Examples include bus drivers, kitchen workers, and groundskeepers.



COMBINED GENERAL FUND BUDGETS

COMBINED GENERAL FUND FIVE YEAR FORECAST

	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Beginning Fund Balance	67,963,802	67,963,802	65,217,247	58,401,659	49,310,461
Revenues					
Property Tax	199,731,464	198,071,009	213,258,254	215,918,683	226,717,455
Specific Ownership Tax	26,329,116	27,629,116	28,929,116	30,229,116	31,529,116
State Equalization	329,297,487	338,403,496	336,530,631	347,340,410	350,195,570
State Categoricals	16,710,906	17,195,522	17,676,997	18,171,953	18,680,768
Charter School Capital Construction	3,233,042	3,235,030	3,318,422	3,370,162	3,416,017
Federal - Medicaid Reimbursement	2,700,000	2,769,267	2,768,252	2,769,352	2,767,441
General Fund Interest	864,441	827,600	827,600	827,600	827,600
Charter School Purchased Services	7,526,578	8,328,407	9,360,844	10,337,295	11,319,747
Preschool	1,824,346	1,725,384	1,658,451	1,593,997	1,532,022
School Based	9,200,000	9,200,000	9,200,000	9,200,000	9,200,000
Other	6,688,545	6,688,545	6,488,545	6,488,545	6,486,545
Total Revenue	\$ 604,105,925	\$ 614,073,376	\$ 630,017,112	\$ 646,247,113	\$ 662,672,281
Expenditures					
Salaries	287,035,781	291,585,000	300,507,572	309,042,986	317,284,910
Benefits	94,286,719	97,541,227	101,103,156	104,653,044	108,214,627
Purchased Services	24,424,910	24,723,146	24,724,593	24,726,083	24,727,618
Supplies	22,799,999	22,799,999	22,799,999	22,799,999	22,799,999
Utilities	11,190,900	11,190,900	11,190,900	11,190,900	11,190,900
Other	1,523,422	1,372,321	1,372,321	1,372,321	1,372,321
Charter School Pass Through	133,963,381	137,629,503	144,811,408	150,877,768	156,892,095
Total Expenditure	\$ 575,225,112	\$ 586,842,095	\$ 606,509,949	\$ 624,663,101	\$ 642,482,470
Interfund Transfers					
Full Day Kindergarten	253,849	206,040	211,803	217,745	223,839
Transportation	14,159,919	14,443,117	14,731,979	15,026,619	15,327,151
Capital Projects	172,532	962,105	1,000,060	1,040,014	1,086,461
Athletics and Activities	5,467,871	5,543,891	5,557,841	5,571,791	5,585,741
COP Lease Payment	3,494,975	3,491,015	3,489,401	3,487,374	2,173,724
Total Interfund Transfers	\$ 23,549,146	\$ 24,646,168	\$ 24,991,084	\$ 25,343,543	\$ 24,396,916
BOE Contingency	5,331,667	5,331,667	5,331,667	5,331,667	5,331,667
Net Income/(Loss)	-	(2,746,555)	(6,815,588)	(9,091,198)	(9,538,773)
Ending Fund Balance	\$ 67,963,802.00	\$ 65,217,247.26	\$ 58,401,659.33	\$ 49,310,461.43	\$ 39,771,688.33
TABOR Reserve	15,995,000	15,995,000	15,995,000	15,995,000	15,995,000
BOE Reserve	15,995,000	15,995,000	15,995,000	15,995,000	15,995,000
School Carry Over Reserve	17,893,819	17,598,097	17,415,300	17,279,206	17,148,220
Medicaid Reserve	1,860,576	1,395,704	706,212	-	-
Unassigned Reserve	\$ 16,219,407	\$ 14,233,446	\$ 8,290,147	\$ 41,255	\$ (9,366,532)

COMBINED GENERAL FUND FIVE YEAR FORECAST ASSUMPTIONS

The Combined General Fund forecast through 2022-2023 includes the following assumptions on revenue and expenditure increases. Please keep in mind that the 2018-2019 Adopted Budget is balanced by not using fund balance (one-time savings). The forecast uses fund balance from 2019-2020 to 2022-2023 and spends one-time savings. **The forecast does not include new revenue sources from a potential mill levy override or bond election.**

Revenue

- Property tax uses projected Assessed Value increases of 2% in 2019, 2021 and 2023 and increases of 8% in 2020 and 5% in 2022
- Specific Ownership Tax assumes annual increase of \$1.3 million to reflect historical increases
- State Equalization reflects the increased Total Program formula for the School Finance Act with no buy down of the Budget Stabilization Factor. DCSD's current share of the state-wide Budget Stabilization Factor is 7.22% or \$48.6 million:
 - ◊ Projected Funded Pupil Count reflects projected distribution of new students between neighborhood and charter schools according to the Planning and Construction
 - ◊ Per Pupil Revenue increased by 2.9% for 2019-2020 and by 2.8% for 2020-2021 through 2022-2023 to reflect projected Denver-Aurora-Lakewood Consumer Price Index (CPI)
- State Categoryals (Special Education, Gifted and Talented, Vocational Education, etc.) all increased by CPI to coincide with Per Pupil Revenue inflation
- Charter School Capital Construction held flat per pupil and increased to reflect projected charter school funded pupil count
- Federal - Medicaid Reimbursement uses DCSD forecast for Medicaid program
- General Fund Interest reflects reinvestment of the cash invested in spring 2018 with a December 2018 maturity date
- Charter School Purchased Services increased annually to reflect increased charter school funded pupil count and estimated \$50 per student annual increase for Special Education purchased services (actual increase will be based on actual Special Education expenditures)
- Preschool reflects projected declining number of tuition-paying preschool students at a flat tuition rate
- School Based and Other revenue uses 2018-2019 budget for all future years except for known minor changes to revenue contracts

	2014	2015	2016	2017	2018*	2019**	2020**	2021**	2022**
Enrollment									
Neighborhood	54,887	54,296	53,231	52,364	51,616	51,015	50,541	50,174	49,836
Charter	11,815	12,600	14,239	15,233	17,264	16,854	17,277	17,536	17,765
Total	66,702	66,896	67,470	67,597	68,880	67,869	67,818	67,710	67,602
Funded Pupil Count									
Neighborhood	51,845	51,356	50,390	49,607	49,043	48,232	47,731	47,358	46,999
Charter	11,192	11,803	13,359	14,371	15,934	15,944	16,355	16,610	16,836
Total	63,037	63,159	63,749	63,978	64,977	64,176	64,086	63,968	63,835

* projection used to build 2018-2019 Adopted Budget

** long range projection from Planning and Construction department as of December 2017

COMBINED GENERAL FUND FIVE YEAR FORECAST ASSUMPTIONS CONT.

Expenditures

- Salaries reflect continuation of current rate of substitute and additional pay plus the following increases:
 - ◊ Ongoing pay increases of 2% from 2019-2020 to 2022-2023
 - ◊ Special Education staffing increased average of \$2.3 million annually due to projected caseload growth based on historical staffing increases
 - ◊ School Health Grant expires in 2020-2021 in Governmental Designated Purpose Grants Fund and \$1 million for counselor salaries returned to General Fund; exhaust Medicaid carry over reserve in 2021-2022 and \$450,000 of nurses returned to General Fund
- Benefits reflect increase to employer paid PERA rate to 20.40% in 2019-2020 and other benefits (medical, dental, short term disability, long term disability, life) increased 4.5% annually to reflect continuation of 2018-2019 premium increases absorbed by the District (no premium increase passed on to employees)
- Purchased Services reflects annual \$0.25 million projected increase to Special Education Out of District tuition and 3% average increase to School Resource Officer/School Marshal Officer programs with law enforcement agencies while all other purchased services held flat
- No increased costs assumed for supplies, utilities or other expenses
- Charter School Pass Through increased based on projected charter school funded pupil count, projected Per Pupil Revenue and projected Mill Levy Override per pupil share with charter schools as well as expense for Charter School Capital Construction

Interfund Transfers

- Full Day Kindergarten includes annual transfer of 25.5 ECARE slots funded at 0.5 Per Pupil Revenue in order to fund full day kindergarten scholarships
- Transportation increased annually to reflect pay increase of 2% from 2019-2020 to 2022-2023 assuming interfund transfer fully funds salaries of Transportation department employees and all other expenses paid from Transportation Fund revenue and savings (fund balance). This assumes no increase in fuel prices or bus purchases.
- Capital Projects reflects principal and interest payments for Energy Performance Contracts. This does not include any funds for critical Master Capital Plan work.
- Athletics reflects annual 3% Panorama contract increase for athletic trainers and PERA increase in 2019-2020 to 20.40% for District-paid coaches and activity leads
- COP Lease Payment reflects minimum to cover principal and interest payments less revenue from Aspen View Academy assuming no interfund transfer needed to cover banking fees

COMBINED GENERAL FUND FIVE YEAR FORECAST ASSUMPTIONS CONT.

Reserves

- BOE Contingency, TABOR Reserve and BOE Reserve use 2018-2019 budget for all future years
- School Carry Over Reserve projected to decrease proportionate to the decrease in neighborhood school projected funded pupil count
- Medicaid Reserve uses DCSD forecast for Medicaid program

Conclusion

The projected declining neighborhood school enrollment combined with increasing salary and benefit costs will present financial challenges to Douglas County School District in the five year time horizon assuming no major changes to K-12 funding in Colorado and no new local revenue sources from a potential mill levy override or bond election.



2013-2014 ACTUAL TO 2018-2019 BUDGET

GENERAL FUND REVENUES

	Audited Actuals 2013-2014	Audited Actuals 2014-2015	Audited Actuals 2015-2016	Audited Actuals 2016-2017
General Fund Balance on Hand July 1	79,368,368	72,102,627	79,989,994	83,015,111
Risk Insurance Fund Balance on Hand July 1	-	-	-	-
Revenues				
Local Taxes				
Property Tax (In SFA)	121,332,888	123,102,037	144,207,564	146,214,069
Budget Override	33,713,000	33,713,000	33,713,000	33,713,000
Specific Ownership Taxes (In SFA)	10,246,397	10,637,035	12,571,388	13,494,709
Specific Ownership Taxes (Out of SFA)	9,669,990	10,993,655	9,665,489	10,375,383
Subtotal Local Taxes	\$ 174,962,275	\$ 178,445,727	\$ 200,157,441	\$ 203,797,160
Intergovernmental Revenue				
Equalization Entitlements	270,410,414	293,357,217	288,952,398	296,915,245
Special Education	10,164,193	11,116,902	11,323,379	11,592,397
Vocational Education	594,172	447,612	474,907	639,835
Gifted & Talented	680,489	327,612	612,606	616,398
Charter School Capital Construction	742,137	1,463,332	2,520,111	3,076,245
Federal - Medicaid Reimbursement	981,631	1,082,802	2,179,525	2,271,766
Other	943,865	2,708,179	2,718,191	3,013,312
Subtotal Intergovernmental Revenue	\$ 284,516,901	\$ 310,503,656	\$ 308,781,117	\$ 318,125,198
Other Local Revenue				
General Fund Interest	62,882	68,958	190,151	431,923
Charter School Purchased Services ¹	4,337,210	4,169,474	4,864,592	5,448,101
Preschool	1,893,810	1,939,994	2,088,401	2,039,242
School Based	9,920,005	10,516,540	10,267,275	10,156,113
Other	5,642,019	5,733,703	6,242,798	7,284,441
Subtotal Other Local Revenue	\$ 21,855,925	\$ 22,428,669	\$ 23,653,217	\$ 25,359,820
Total Revenue	\$ 481,335,101	\$ 511,378,052	\$ 532,591,775	\$ 547,282,178
Total Program Funding*	\$ 401,989,700	\$ 427,096,289	\$ 445,731,349	\$ 456,624,022

*Equalization Entitlements plus Property Tax (In School Finance Act) plus Specific Ownership Taxes (In School Finance Act)

¹Increase on Charter School Purchased Services from Proposed Budget 2018-2019 to Adopted Budget 2018-2019 reflects finalization of purchased services agreements on optional services selected by charter schools

Estimated Actual 2017-2018 reflects forecast as of March 31, 2018 presented to the Board of Education in Third Quarter Financials presentation on May 8, 2018. Final Revised Budget 2017-2018 may reflect updated information since March 31, 2018

2013-2014 ACTUAL TO 2018-2019 BUDGET

GENERAL FUND REVENUES

	Adopted Budget 2017-2018	Final Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019	Adopted Budget 2018-2019
General Fund Balance on Hand July 1	67,616,250	76,332,890	77,891,228	67,963,802	67,963,802
Risk Insurance Fund Balance on Hand July 1	1,370,844	1,558,338	-	-	-
Revenues					
Local Taxes					
Property Tax (In SFA)	145,242,998	162,307,454	163,303,435	166,018,464	166,018,464
Budget Override	33,713,000	33,713,000	33,631,680	33,713,000	33,713,000
Specific Ownership Taxes (In SFA)	13,904,621	14,889,161	14,889,161	15,335,836	15,335,836
Specific Ownership Taxes (Out of SFA)	8,444,435	10,280,930	10,338,376	10,993,280	10,993,280
Subtotal Local Taxes	\$ 201,305,054	\$ 221,190,545	\$ 222,162,652	\$ 226,060,580	\$ 226,060,580
Intergovernmental Revenue					
Equalization Entitlements	317,516,081	295,994,909	295,994,909	329,297,487	329,297,487
Special Education	11,650,388	11,727,523	11,727,523	12,067,621	12,067,621
Vocational Education	639,835	652,546	652,546	665,500	665,500
Gifted & Talented	630,575	626,506	626,506	644,675	644,675
Charter School Capital Construction	3,467,102	3,257,004	3,233,042	3,233,042	3,233,042
Federal - Medicaid Reimbursement	2,200,000	2,703,644	2,703,644	2,700,000	2,700,000
Other	2,980,112	3,388,218	3,196,686	3,333,110	3,333,110
Subtotal Intergovernmental Revenue	\$ 339,084,093	\$ 318,350,350	\$ 318,134,856	\$ 351,941,435	\$ 351,941,435
Other Local Revenue					
General Fund Interest	129,554	681,923	679,329	864,441	864,441
Charter School Purchased Services ¹	6,211,601	6,717,279	6,718,465	7,489,340	7,526,578
Preschool	2,362,140	2,362,140	1,911,974	1,824,346	1,824,346
School Based	9,788,831	9,768,865	10,231,528	9,200,000	9,200,000
Other	6,189,616	6,893,080	6,760,628	6,688,545	6,688,545
Subtotal Other Local Revenue	\$ 24,681,742	\$ 26,423,287	\$ 26,301,924	\$ 26,066,672	\$ 26,103,910
Total Revenue	\$ 565,070,889	\$ 565,964,182	\$ 566,599,432	\$ 604,068,687	\$ 604,105,925
Total Program Funding*	\$ 476,663,700	\$ 473,191,524	\$ 473,191,524	\$ 510,186,926	\$ 510,186,926

*Equalization Entitlements plus Property Tax (In School Finance Act) plus Specific Ownership Taxes (In School Finance Act)

¹ Increase on Charter School Purchased Services from Proposed Budget 2018-2019 to Adopted Budget 2018-2019 reflects finalization of purchased services agreements on optional services selected by charter schools

Estimated Actual 2017-2018 reflects forecast as of March 31, 2018 presented to the Board of Education in Third Quarter Financials presentation on May 8, 2018. Final Revised Budget 2017-2018 may reflect updated information since March 31, 2018

2013-2014 ACTUAL TO 2018-2019 BUDGET

GENERAL FUND EXPENDITURES

	Audited Actuals 2013-2014	Audited Actuals 2014-2015	Audited Actuals 2015-2016	Audited Actuals 2016-2017
Expenditures				
Salaries ²	247,323,653	253,307,360	259,543,734	266,043,608
Proposed Pay Increase of 4.5%	-	-	-	-
Benefits ²	75,073,031	76,675,091	83,503,920	87,602,027
Subtotal - Salaries & Benefits	<u>\$ 322,396,685</u>	<u>\$ 329,982,451</u>	<u>\$ 343,047,655</u>	<u>\$ 353,645,635</u>
Purchased Professional Services ²	6,684,491	6,129,965	7,896,870	7,196,359
Purchased Property Services ²	6,448,734	6,598,976	6,666,610	6,252,058
Other Purchased Services ²	6,305,618	7,377,380	8,254,874	9,654,332
Supplies ²	23,373,315	21,966,442	22,074,402	23,940,500
Equipment	-	-	-	-
Utilities	10,830,306	10,563,702	10,117,918	10,822,015
Other ²	(117,464)	287,308	686,488	653,514
Total Expenditures	<u>\$ 375,921,684</u>	<u>\$ 382,906,224</u>	<u>\$ 398,744,817</u>	<u>\$ 412,164,414</u>
Charter School Pass Through	<u>74,178,911</u>	<u>82,813,050</u>	<u>91,757,644</u>	<u>105,366,489</u>
Transfers				
Outdoor Education Fund	105,000	200,000	275,000	100,000
Full Day Kindergarten Fund	-	-	-	380,557
Risk Insurance Fund	3,654,644	3,862,288	4,662,288	3,862,288
Transportation Fund	13,475,650	14,691,699	14,205,695	15,426,620
Capital Projects Fund	10,090,751	11,580,943	12,693,026	7,221,958
Nutrition Services Fund	2,500,000	-	-	300,000
Athletics & Activities Fund	3,887,406	4,313,406	5,317,406	5,525,788
COP Lease Payments Fund	4,786,797	3,123,075	1,910,782	3,616,286
Total Transfers	<u>\$ 38,500,248</u>	<u>\$ 37,771,411</u>	<u>\$ 39,064,197</u>	<u>\$ 36,433,497</u>
Total Expenditures and Transfers	<u>\$ 488,600,842</u>	<u>\$ 503,490,685</u>	<u>\$ 529,566,658</u>	<u>\$ 553,964,400</u>
BOE Contingency - 1%	-	-	-	-
Enrollment Contingency	-	-	-	-
Change in Fund Balance	(7,265,741)	7,887,367	3,025,117	(6,682,221)
Ending Fund Balance	72,102,627	79,989,994	83,015,111	76,332,890
TABOR Reserve - 3%	-	-	-	15,995,000
BOE Reserve - 3%	-	-	-	15,995,000
School Carry Over Reserve	-	-	-	16,536,713
Assigned to School Year 2018-2019 Budget	-	-	-	-
Medicaid Carry Over Reserve	-	-	-	-
Ending Fund Balance - after reserves	<u>\$ 72,102,627</u>	<u>\$ 79,989,994</u>	<u>\$ 83,015,111</u>	<u>\$ 27,806,177</u>

²Changes from the Proposed Budget 2018-2019 to Adopted Budget 2018-2019 not due to the increases referenced on p. 5 are due to staffing changes for Special Education positions, or changes to school discretionary staffing plans or budget decisions finalized after April 1, 2018 to best meet the needs of individual school communities

Estimated Actual 2017-2018 reflects forecast as of March 31, 2018 presented to the Board of Education in Third Quarter Financials presentation on May 8, 2018. Final Revised Budget 2017-2018 may reflect updated information since March 31, 2018

2013-2014 ACTUAL TO 2018-2019 BUDGET

GENERAL FUND EXPENDITURES

	Adopted Budget 2017-2018	Final Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019	Adopted Budget 2018-2019
Expenditures					
Salaries ²	272,250,519	274,539,857	274,072,252	272,000,002	271,999,211
Proposed Pay Increase of 4.5%	-	-	-	15,055,070	15,055,070
Benefits ²	95,439,218	92,488,578	91,768,832	94,269,592	94,295,139
Subtotal - Salaries & Benefits	<u>\$ 367,689,737</u>	<u>\$ 367,028,435</u>	<u>\$ 365,841,084</u>	<u>\$ 381,324,664</u>	<u>\$ 381,349,420</u>
Purchased Professional Services ²	5,834,392	7,189,286	7,160,271	7,024,008	7,220,198
Purchased Property Services ²	6,332,251	6,830,478	6,015,762	5,998,523	5,999,523
Other Purchased Services ²	10,221,701	11,259,982	11,389,872	11,158,975	11,178,269
Supplies ²	24,512,092	23,648,384	20,561,176	22,675,204	22,799,999
Equipment	-	-	-	-	-
Utilities	11,791,958	11,536,504	10,995,574	11,190,900	11,190,900
Other ²	1,154,480	3,289,235	1,074,440	1,428,697	1,523,422
Total Expenditures	<u>\$ 427,536,611</u>	<u>\$ 430,782,304</u>	<u>\$ 423,038,178</u>	<u>\$ 440,800,971</u>	<u>\$ 441,261,731</u>
Charter School Pass Through	<u>121,161,089</u>	<u>116,616,169</u>	<u>116,750,714</u>	<u>133,963,381</u>	<u>133,963,381</u>
Transfers					
Outdoor Education Fund	-	55,200	55,200	-	-
Full Day Kindergarten Fund	-	484,725	484,725	253,849	253,849
Risk Insurance Fund	-	-	-	-	-
Transportation Fund	16,156,232	16,679,232	16,679,232	14,159,919	14,159,919
Capital Projects Fund	4,417,169	10,208,113	10,229,663	172,532	172,532
Nutrition Services Fund	-	-	-	-	-
Athletics & Activities Fund	5,221,380	5,226,023	5,221,380	5,467,871	5,467,871
COP Lease Payments Fund	3,350,000	3,350,000	3,350,000	3,494,975	3,494,975
Total Transfers	<u>\$ 29,144,781</u>	<u>\$ 36,003,293</u>	<u>\$ 36,020,200</u>	<u>\$ 23,549,146</u>	<u>\$ 23,549,146</u>
Total Expenditures and Transfers	<u>\$ 577,842,481</u>	<u>\$ 583,401,766</u>	<u>\$ 575,809,092</u>	<u>\$ 598,313,498</u>	<u>\$ 598,774,258</u>
BOE Contingency - 1%	5,000,000	921,504	717,766	5,331,667	5,331,667
Enrollment Contingency	3,000,000	-	-	-	-
Change in Fund Balance	(20,771,592)	(18,359,088)	(9,927,426)	423,522	-
Ending Fund Balance	48,215,502	59,532,140	67,963,802	68,387,324	67,963,802
TABOR Reserve - 3%	15,995,000	15,995,000	15,995,000	15,995,000	15,995,000
BOE Reserve - 3%	15,995,000	15,995,000	15,995,000	15,995,000	15,995,000
School Carry Over Reserve	16,225,502	16,536,713	17,893,819	17,893,819	17,893,819
Assigned to School Year 2018-2019 Budget	-	1,300,000	1,300,000	-	-
Medicaid Carry Over Reserve	-	1,937,655	1,860,576	1,860,576	1,860,576
Ending Fund Balance - after reserves	<u>\$ -</u>	<u>\$ 7,767,772</u>	<u>\$ 14,919,407</u>	<u>\$ 16,642,929</u>	<u>\$ 16,219,407</u>

² Changes from the Proposed Budget 2018-2019 to Adopted Budget 2018-2019 not due to the increases referenced on p. 5 are due to staffing changes for Special Education positions, or changes to school discretionary staffing plans or budget decisions finalized after April 1, 2018 to best meet the needs of individual school communities

Estimated Actual 2017-2018 reflects forecast as of March 31, 2018 presented to the Board of Education in Third Quarter Financials presentation on May 8, 2018. Final Revised Budget 2017-2018 may reflect updated information since March 31, 2018

2018-2019 BUDGET

OUTDOOR EDUCATION FUND 13

This tuition-based fund accounts for activity associated with an outdoor learning environment where students are engaged in experiential learning activities. In addition to developing knowledge of the ecological surroundings, students are also involved in problem solving, being creative and constructing meaningful solutions. This fund was previously Fund 54. This fund is included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report (CAFR).

	Audited Actuals 2016-2017	Adopted Budget 2017-2018	Final Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019	Adopted Budget 2018-2019
Balance on Hand July 1	185,408	161,959	151,097	151,097	138,487	138,487
Revenues						
Tuition	797,604	1,001,841	1,013,591	994,092	1,256,405	1,256,405
Other	-	-	-	616	-	-
Total Revenue	\$ 797,604	\$ 1,001,841	\$ 1,013,591	\$ 994,708	\$ 1,256,405	\$ 1,256,405
Transfer from General Fund ¹	100,000	-	55,200	55,200	-	-
Total Sources	\$ 1,083,012	\$ 1,163,800	\$ 1,219,888	\$ 1,201,005	\$ 1,394,892	\$ 1,394,892
Expenditures						
Salaries	514,596	551,781	558,401	547,798	632,803	632,803
Benefits	161,603	200,132	201,768	174,695	228,848	228,848
Purchased Services	58,977	60,475	60,475	88,435	123,983	123,983
Supplies	146,415	176,349	267,656	164,520	285,439	285,439
Equipment	21,364	3,000	58,200	47,114	12,660	12,660
Field Trips & Other	28,959	56,580	56,580	39,956	45,437	45,437
Total Expenditures	\$ 931,915	\$ 1,048,317	\$ 1,203,080	\$ 1,062,518	\$ 1,329,170	\$ 1,329,170
Change in Fund Balance	\$ (34,310)	\$ (46,476)	\$ (134,289)	\$ (12,610)	\$ (72,765)	\$ (72,765)
Balance on Hand June 30	\$ 151,097	\$ 115,483	\$ 16,808	\$ 138,487	\$ 65,722	\$ 65,722

¹ Transfer from General Fund in Final Revised Budget 2017-2018 designated for Stone Canyon Outdoor Edventures safety gate project

Estimated Actual 2017-2018 reflects forecast as of March 31, 2018 presented to the Board of Education in Third Quarter Financials presentation on May 8, 2018. Final Revised Budget 2017-2018 may reflect updated information since March 31, 2018

2018-2019 BUDGET

CAPITAL PROJECTS FUND 14

This fund was created in 2010-2011 to account for the acquisition of capital assets that were formerly reported in the District's Special Revenue Fund, Capital Reserve Fund 21. Colorado Statute was changed in 2010-2011 eliminating the mandate to move 3% of General Fund revenues into the Capital Reserve Fund. This Capital Projects Fund accounts for activity associated with the acquisition of capital assets defined in BOE policy DID: Capital Asset Reporting and Inventories, as those items or groups of items that have a value of \$5,000 or more with a useful life greater than one year. This fund is included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report (CAFR). In 2017-2018 this fund was changed from Fund 43 to Fund 14.

	Audited Actuals 2016-2017	Adopted Budget 2017-2018	Final Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019	Adopted Budget 2018-2019
Balance on Hand July 1	15,133,242	8,201,167	9,893,015	9,893,015	10,360,243	10,360,243
Revenues						
District Technology Fee	4,179	-	-	-	-	-
Revenue in Lieu of Land	1,930,035	1,762,357	1,762,357	1,646,779	1,641,623	1,641,623
Investment Earnings	-	-	-	-	-	-
Other	361,671	-	17,569	35,870	-	-
Total Revenue	\$ 2,295,885	\$ 1,762,357	\$ 1,779,926	\$ 1,682,649	\$ 1,641,623	\$ 1,641,623
Transfer from General Fund	7,221,958	4,417,169	10,208,113	10,229,663	172,532	172,532
Total Sources	\$ 24,651,085	\$ 14,380,693	\$ 21,881,054	\$ 21,805,327	\$ 12,174,398	\$ 12,174,398
Expenditures						
Salaries	126,272	-	45,475	47,695	-	-
Benefits	23,373	-	9,595	10,064	-	-
Purchased/Property Services	3,302,317	1,002,000	927,535	876,102	506,195	506,195
Equipment/Building ¹	10,361,026	7,956,937	14,596,962	9,478,610	4,926,225	5,066,225
Other	945,081	1,199,760	1,486,366	1,032,612	926,052	926,052
Total Expenditures	\$ 14,758,069	\$ 10,158,697	\$ 17,065,933	\$ 11,445,083	\$ 6,358,472	\$ 6,498,472
Change in Fund Balance	\$ (5,240,227)	\$ (3,979,171)	\$ (5,077,894)	\$ 467,228	\$ (4,544,317)	\$ (4,684,317)
Balance on Hand June 30 - Revenue in Lieu of Land	\$ 3,365,326	\$ 2,322,266	\$ 1,553,026	\$ 1,648,672	\$ 2,491,286	\$ 2,351,286
Balance on Hand June 30 - Other ²	\$ 6,527,689	\$ 1,899,730	\$ 3,262,095	\$ 8,711,571	\$ 3,324,640	\$ 3,324,640

¹ Increase from Proposed Budget 2018-2019 to Adopted Budget 2018-2019 due to \$140,000 allocated from Revenue in Lieu of Land balance for an intergovernmental agreement for an overflow parking lot at Chaparral High School built by Douglas County

² Balance on Hand June 30– Other in Adopted Budget 2018-2019 includes \$3.2 million unassigned in 2017-2018 Final Revised Budget plus savings on completed projects

Estimated Actual 2017-2018 reflects forecast as of March 31, 2018 presented to the Board of Education in Third Quarter Financials presentation on May 8, 2018. Final Revised Budget 2017-2018 may reflect updated information since March 31, 2018

2018-2019 BUDGET

FULL DAY KINDERGARTEN FUND 15

This fund's revenues come from tuition paid by families to access a full day kindergarten program at many of the District's elementary schools. The School Finance Act only provides funding for half day Kindergarten at 0.58 FTE. Included in this fund are reserves designated for tuition scholarships meeting the needs of the District's at-risk kindergarten students. This fund is also included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report (CAFR).

	Audited Actuals 2016-2017	Adopted Budget 2017-2018	Final Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019	Adopted Budget 2018-2019
Balance on Hand July 1	1,399,552	1,643,108	1,399,891	1,399,891	2,000,829	2,000,829
Revenues						
Tuition ¹	4,156,721	4,941,407	4,961,347	4,915,779	5,398,801	5,491,401
Contributions/Donations	2,745	-	-	474	-	-
Other	3,159	-	-	600	-	-
Total Revenue	\$ 4,162,624	\$ 4,941,407	\$ 4,961,347	\$ 4,916,853	\$ 5,398,801	\$ 5,491,401
Transfer from General Fund ²	380,557	-	484,725	484,725	253,849	253,849
Total Sources	\$ 5,942,734	\$ 6,584,515	\$ 6,845,963	\$ 6,801,469	\$ 7,653,479	\$ 7,746,079
Expenditures						
Salaries	3,181,147	3,130,405	3,104,527	3,378,458	3,333,462	3,419,823
Benefits	1,101,624	1,520,648	1,481,172	1,199,328	1,673,939	1,713,581
Purchased Services	125,672	257,500	722,199	62,706	405,863	419,183
Supplies	134,400	253,698	307,975	113,444	368,071	324,348
Other	-	29,156	65,120	46,705	17,466	14,466
Total Expenditures¹	\$ 4,542,843	\$ 5,191,407	\$ 5,680,993	\$ 4,800,640	\$ 5,798,801	\$ 5,891,401
Change in Fund Balance	\$ 338	\$ (250,000)	\$ (234,921)	\$ 600,938	\$ (146,151)	\$ (146,151)
Assigned to School Carry Over	\$ -	\$ 1,393,108	\$ 1,164,970	\$ 1,854,678	\$ 1,854,678	\$ 1,854,678
Balance on Hand June 30 (Scholarships)	\$ 1,399,891	\$ -	\$ -	\$ 146,151	\$ -	\$ -

¹ Increase from Proposed Budget 2018-2019 to Adopted Budget 2018-2019 due to Legacy Point and Iron Horse elementary schools adjusted projected full day kindergarten enrollment which increased corresponding tuition and associated expenditures to spend full day kindergarten tuition

² Transfer from General Fund in 2018-2019 Adopted Budget in order to award full day kindergarten scholarships in 2018-2019 to At Risk Students

Estimated Actual 2017-2018 reflects forecast as of March 31, 2018 presented to the Board of Education in Third Quarter Financials presentation on May 8, 2018. Final Revised Budget 2017-2018 may reflect updated information since March 31, 2018

2018-2019 BUDGET

RISK INSURANCE FUND 18

This fund previously accounted for the activity associated with the District's property, liability and vehicle insurance, as well as related loss prevention services. It also accounted for the activity associated with the District's self-insured worker's compensation insurance. For 2017-2018 and forward the District will report all of these activities within Fund 10, the General Fund.

	Audited Actuals 2016-2017	Adopted Budget 2017-2018	Final Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019	Adopted Budget 2018-2019
Balance on Hand July 1	1,870,193	-	-	-	-	-
Revenues						
General Fund Transfer	3,862,288	-	-	-	-	-
Total Sources	\$ 5,732,481	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures						
Salaries	318,362	-	-	-	-	-
Benefits	82,700	-	-	-	-	-
Purchased/Property Services	3,621,556	-	-	-	-	-
Supplies	140,775	-	-	-	-	-
Equipment	10,084	-	-	-	-	-
Other	666	-	-	-	-	-
Total Expenditures	\$ 4,174,143	\$ -	\$ -	\$ -	\$ -	\$ -
Change in Fund Balance	\$ (311,855)	\$ -	\$ -	\$ -	\$ -	\$ -
Balance on Hand June 30	\$ 1,558,338	\$ -	\$ -	\$ -	\$ -	\$ -

Estimated Actual 2017-2018 reflects forecast as of March 31, 2018 presented to the Board of Education in Third Quarter Financials presentation on May 8, 2018. Final Revised Budget 2017-2018 may reflect updated information since March 31, 2018

2018-2019 BUDGET TRANSPORTATION FUND 25

This fund is used to account for expenditures and revenues associated with student transportation services inclusive of the specialized transportation associated with special education students. This fund is included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report (CAFR).

	Audited Actuals 2016-2017	Adopted Budget 2017-2018	Final Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019	Adopted Budget 2018-2019
Balance on Hand July 1	1,768,209	266,618	634,929	634,929	1,088,094	1,088,094
Revenues						
Transportation Fees	1,533,359	1,550,000	1,550,000	1,410,315	1,410,000	1,410,000
State Categorical	4,501,130	4,454,888	4,760,415	4,760,415	4,811,418	4,811,418
Other	868,255	798,811	798,811	606,292	422,227	422,227
Total Revenue	\$ 6,902,744	\$ 6,803,699	\$ 7,109,226	\$ 6,777,022	\$ 6,643,645	\$ 6,643,645
Transfer from General Fund	15,426,620	16,156,232	16,679,232	16,679,232	14,159,919	14,159,919
Total Sources	\$ 24,097,572	\$ 23,226,549	\$ 24,423,387	\$ 24,091,183	\$ 21,891,658	\$ 21,891,658
Expenditures						
Salaries	13,293,040	13,038,017	13,314,059	13,020,967	12,245,203	12,245,203
Benefits	5,320,133	5,581,712	5,905,670	5,512,033	5,508,582	5,508,582
Purchased Services	935,965	1,472,722	1,622,524	1,578,258	1,807,749	1,807,749
Supplies	423,872	1,763,492	1,630,186	1,709,062	1,202,987	1,202,987
Fuel	1,457,086	1,800,000	1,785,000	1,585,400	1,785,000	1,785,000
Bus Purchases & Equipment	3,300,468	615,000	680,211	601,714	40,000	40,000
Other	(1,267,921)	(1,044,394)	(1,042,994)	(1,004,346)	(1,331,870)	(1,331,870)
Total Expenditures	\$ 23,462,643	\$ 23,226,549	\$ 23,894,656	\$ 23,003,089	\$ 21,257,651	\$ 21,257,651
Change in Fund Balance	\$ (1,133,279)	\$ (266,618)	\$ (106,198)	\$ 453,165	\$ (454,087)	\$ (454,087)
Balance on Hand June 30	\$ 634,929	\$ -	\$ 528,731	\$ 1,088,094	\$ 634,007	\$ 634,007

Estimated Actual 2017-2018 reflects forecast as of March 31, 2018 presented to the Board of Education in Third Quarter Financials presentation on May 8, 2018. Final Revised Budget 2017-2018 may reflect updated information since March 31, 2018

BUILDING FUND BUDGETS

2018-2019 BUDGET BOND BUILDING FUND 41

The Building Fund is used to account for the management and actual construction of District facilities that are financed by General Obligation Bond (G.O.) proceeds. The beginning fund balance for 2018-2019 is \$0. November of 2006 was the last time the District had the taxpayer authority to sell G.O. Bonds.

	Audited Actuals 2016-2017	Adopted Budget 2017-2018	Final Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019	Adopted Budget 2018-2019
Balance on Hand July 1	-	-	-	-	-	-
Revenues						
Other	-	-	-	-	-	-
Interest	-	-	-	-	-	-
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from General Fund	-	-	-	-	-	-
Total Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures						
Salaries	-	-	-	-	-	-
Benefits	-	-	-	-	-	-
Buildings & Building Improvements	-	-	-	-	-	-
Purchased Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Change in Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Balance on Hand June 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Estimated Actual 2017-2018 reflects forecast as of March 31, 2018 presented to the Board of Education in Third Quarter Financials presentation on May 8, 2018. Final Revised Budget 2017-2018 may reflect updated information since March 31, 2018

2018-2019 BUDGET

CERTIFICATES OF PARTICIPATION (COP)

BUILDING FUND 45

This fund was established to account for capital projects funded with the proceeds from the sale of Certificates of Participation (COP). This fund accounted for the activity associated with capital projects identified in the DCSD Master Capital Plan. It is anticipated that all COP proceeds will be spent by June 2018 and the beginning fund balance for 2018-2019 is \$0.

	Audited Actuals 2016-2017	Adopted Budget 2017-2018	Final Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019	Adopted Budget 2018-2019
Balance on Hand July 1	5,727,696	3,457,705	1,541,921	1,541,921	-	-
Revenues						
COP Issuance	-	-	-	-	-	-
Premium on Bond	-	-	-	-	-	-
Investment Earnings	37,968	-	23,453	23,453	-	-
Total Revenue	\$ 37,968	\$ -	\$ 23,453	\$ 23,453	\$ -	\$ -
Transfer from General Fund	-	-	-	-	-	-
Total Sources	\$ 5,765,663	\$ 3,457,705	\$ 1,565,374	\$ 1,565,374	\$ -	\$ -
Expenditures						
Salaries	-	-	-	-	-	-
Benefits	-	-	-	-	-	-
Building & Building Improvements	4,223,742	3,457,705	1,565,374	1,565,374	-	-
Purchased Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total Expenditures	\$ 4,223,742	\$ 3,457,705	\$ 1,565,374	\$ 1,565,374	\$ -	\$ -
Change in Fund Balance	\$ (4,185,774)	\$ (3,457,705)	\$ (1,541,921)	\$ (1,541,921)	\$ -	\$ -
Balance on Hand June 30	\$ 1,541,921	\$ -	\$ -	\$ -	\$ -	\$ -

Estimated Actual 2017-2018 reflects forecast as of March 31, 2018 presented to the Board of Education in Third Quarter Financials presentation on May 8, 2018. Final Revised Budget 2017-2018 may reflect updated information since March 31, 2018



SPECIAL REVENUE FUND BUDGETS

2018-2019 BUDGET

NUTRITION SERVICES NSLP FUND 21

This Nutrition Services Fund is self-supporting and accounts for activities related to preparation of school meals in compliance with the National School Lunch Program (NSLP). Beginning in 2016-2017, Fund 21 only includes activity related to schools on the NSLP.

	Audited Actuals 2016-2017	Adopted Budget 2017-2018	Final Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019	Adopted Budget 2018-2019
Balance on Hand July 1	1,269,741	2,944,641	2,030,386	2,030,386	1,747,790	1,747,790
Revenues						
Food Sales	9,485,133	9,132,400	9,347,400	9,309,782	9,248,700	9,248,700
Federal Reimbursement	2,349,290	2,360,000	2,360,000	2,360,000	2,550,000	2,550,000
Commodity Contribution	789,601	763,000	763,000	789,601	735,329	735,329
Miscellaneous	80,905	60,000	85,000	82,356	105,000	105,000
Sale of Capital Assets	292,483	-	-	260	5,000	5,000
State Match Child Nutr. & CDE Revenue	135,535	140,000	145,000	145,022	140,000	140,000
Total Revenues	\$ 13,132,947	\$ 12,455,400	\$ 12,700,400	\$ 12,687,022	\$ 12,784,029	\$ 12,784,029
Transfer from General Fund	-	-	-	-	-	-
Total Sources	\$ 14,402,688	\$ 15,400,041	\$ 14,730,786	\$ 14,717,408	\$ 14,531,819	\$ 14,531,819
Expenditures						
Salaries	3,911,816	3,771,333	3,814,333	3,988,196	4,114,307	4,114,307
Benefits	1,491,073	1,606,674	1,621,172	1,625,179	1,779,281	1,779,281
Food & Commodities	5,064,476	5,193,000	5,193,000	5,198,825	5,222,329	5,222,329
Purchased Services & Repairs	444,817	427,110	428,310	453,191	422,200	422,200
Supplies	759,812	688,920	985,128	748,528	685,380	685,380
Equipment	76,207	85,000	344,999	315,009	80,000	80,000
Other	624,099	348,879	745,679	640,689	702,229	702,229
Total Expenditures	\$ 12,372,301	\$ 12,120,916	\$ 13,132,621	\$ 12,969,617	\$ 13,005,726	\$ 13,005,726
Change in Fund Balance	\$ 760,645	\$ 334,484	\$ (432,221)	\$ (282,596)	\$ (221,697)	\$ (221,697)
Balance on Hand June 30	\$ 2,030,386	\$ 3,279,125	\$ 1,598,165	\$ 1,747,790	\$ 1,526,093	\$ 1,526,093

Estimated Actual 2017-2018 reflects forecast as of March 31, 2018 presented to the Board of Education in Third Quarter Financials presentation on May 8, 2018. Final Revised Budget 2017-2018 may reflect updated information since March 31, 2018

2018-2019 BUDGET

NUTRITION SERVICES NON-NSLP FUND 28

This Nutrition Services Fund is self-supporting and accounts for activities related to preparation of school meals in high schools and charter schools that are not participating in the National School Lunch Program. Fund 28 was added in 2016-2017 for schools not on the National School Lunch Program.

	Audited Actuals 2016-2017	Adopted Budget 2017-2018	Final Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019	Adopted Budget 2018-2019
Balance on Hand July 1	-	188,747	106,705	106,705	90,751	90,751
Revenues						
Food Sales	5,336,122	5,612,300	6,327,300	6,306,374	6,267,000	6,267,000
Federal Reimbursement	-	-	-	-	-	-
Commodity Contribution	-	-	-	-	-	-
Miscellaneous	27,294	22,000	22,000	8,395	-	-
Sale of Capital Assets	-	-	-	-	-	-
State Match Child Nutr. & CDE Revenue	-	-	-	-	-	-
Total Revenues	\$ 5,363,416	\$ 5,634,300	\$ 6,349,300	\$ 6,314,769	\$ 6,267,000	\$ 6,267,000
Transfer from General Fund	300,000	-	-	-	-	-
Total Sources	\$ 5,663,416	\$ 5,823,047	\$ 6,456,005	\$ 6,421,474	\$ 6,357,751	\$ 6,357,751
Expenditures						
Salaries	1,803,965	1,753,681	1,973,681	1,991,867	2,146,205	2,146,205
Benefits	629,708	749,708	816,436	812,257	902,350	902,350
Food & Commodities	2,055,437	2,300,000	2,600,000	2,554,333	2,375,000	2,375,000
Purchased Services & Repairs	363,409	382,490	395,040	432,473	387,050	387,050
Supplies	131,598	158,080	295,693	208,443	241,620	241,620
Equipment	292,483	40,000	71,000	36,005	25,000	25,000
Other	280,111	164,155	304,155	295,346	166,755	166,755
Total Expenditures	\$ 5,556,711	\$ 5,548,114	\$ 6,456,005	\$ 6,330,723	\$ 6,243,980	\$ 6,243,980
Change in Fund Balance	\$ 106,705	\$ 86,186	\$ (106,705)	\$ (15,954)	\$ 23,020	\$ 23,020
Balance on Hand June 30	\$ 106,705	\$ 274,933	\$ -	\$ 90,751	\$ 113,771	\$ 113,771

Estimated Actual 2017-2018 reflects forecast as of March 31, 2018 presented to the Board of Education in Third Quarter Financials presentation on May 8, 2018. Final Revised Budget 2017-2018 may reflect updated information since March 31, 2018

2018-2019 BUDGET

GOVERNMENTAL DESIGNATED PURPOSE GRANTS

FUND 22

This fund accounts for most state, local and federal grants received by the District. Expenditures in this fund are reimbursed; therefore revenue will equal expenditures at the end of the fiscal year.

	Audited Actuals 2016-2017	Adopted Budget 2017-2018	Final Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019	Adopted Budget 2018-2019
Balance on Hand July 1	185,120	185,120	185,120	185,120	185,120	185,120
Revenues						
State Revenue	565,199	1,142,751	1,130,592	1,135,664	973,304	973,304
Federal Revenue ¹	12,393,891	12,153,777	12,621,010	12,476,348	12,222,280	12,763,447
Other Revenue	247,744	195,905	156,471	156,471	210,917	210,917
Total Revenue	\$ 13,206,833	\$ 13,492,433	\$ 13,908,073	\$ 13,768,483	\$ 13,406,501	\$ 13,947,668
Transfer from General Fund	-	-	-	-	-	-
Total Sources	\$ 13,391,953	\$ 13,677,553	\$ 14,093,193	\$ 13,953,603	\$ 13,591,621	\$ 14,132,788
Expenditures						
Salaries	7,285,105	7,509,987	7,702,300	7,673,953	7,574,480	7,925,588
Benefits	2,281,326	2,879,930	2,776,203	2,780,451	2,669,601	2,781,311
Purchased/Property Services	2,456,881	2,315,094	2,227,403	2,145,759	2,022,280	2,022,280
Supplies	245,223	502,422	401,396	404,380	629,945	629,945
Equipment	68,570	184,000	113,985	62,216	60,450	60,450
Other	869,727	101,000	686,786	701,724	634,865	713,214
Total Expenditures ¹	\$ 13,206,833	\$ 13,492,433	\$ 13,908,073	\$ 13,768,483	\$ 13,591,621	\$ 14,132,788
Change in Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ (185,120)	\$ (185,120)
Balance on Hand June 30 ²	\$ 185,120	\$ 185,120	\$ 185,120	\$ 185,120	\$ -	\$ -

¹Increase from Proposed Budget 2018-2019 to Adopted Budget 2018-2019 is due to increase in federal grant allocation for IDEA and associated expenses

²Balance on Hand June 30 of \$0 in 2018-2019 Adopted Budget is due to IDEA grant balance carried over from 2003-2004 due to be refunded to the Colorado Department of Education in 2018-2019

Estimated Actual 2017-2018 reflects forecast as of March 31, 2018 presented to the Board of Education in Third Quarter Financials presentation on May 8, 2018. Final Revised Budget 2017-2018 may reflect updated information since March 31, 2018

2018-2019 BUDGET

ATHLETICS AND ACTIVITIES FUND 26

This fund accounts for all revenues and expenditures directly related to Colorado High School Activities Association (CHSAA) sponsored athletics and activities, as well as other District sponsored activities at middle and high schools.

	Audited Actuals 2016-2017	Adopted Budget 2017-2018	Final Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019	Adopted Budget 2018-2019
Balance on Hand July 1	374,469	1,094,745	1,152,720	1,152,720	2,074,617	2,074,617
Revenues						
Student Fees	2,490,348	2,544,582	2,544,582	2,691,748	2,578,705	2,578,705
Gate Fees	696,207	610,690	675,000	686,148	765,432	765,432
Donations and Fundraising	2,677,075	324,116	378,879	2,206,931	2,596,863	2,596,863
Other Pupil Income	5,403,853	6,933,149	7,879,652	5,763,352	5,213,418	5,213,418
Total Revenue	\$ 11,267,483	\$ 10,412,537	\$ 11,478,113	\$ 11,348,180	\$ 11,154,418	\$ 11,154,418
Transfer from General Fund ¹	5,525,788	5,221,380	5,226,023	5,221,380	5,467,871	5,467,871
Total Sources	\$ 17,167,740	\$ 16,728,662	\$ 17,856,856	\$ 17,722,280	\$ 18,696,906	\$ 18,696,906
Expenditures						
Salaries	5,600,238	5,426,698	5,512,458	5,542,213	5,703,348	5,703,348
Benefits	1,167,237	1,062,086	1,080,453	1,187,933	1,231,952	1,231,951
Purchased Services	2,975,549	2,857,714	4,224,713	4,453,216	4,456,620	4,456,620
Supplies	5,545,586	5,001,834	4,511,091	3,703,014	4,536,998	4,536,998
Equipment	235,915	221,700	269,700	242,284	167,641	167,641
Other ²	490,496	916,367	1,066,345	519,003	537,737	525,731
Total Expenditures	\$ 16,015,020	\$ 15,486,399	\$ 16,664,760	\$ 15,647,662	\$ 16,634,296	\$ 16,622,289
Change in Fund Balance	\$ 778,251	\$ 147,518	\$ 39,376	\$ 921,897	\$ (12,007)	\$ -
Assigned to School Carry Over	\$ 1,129,130	\$ 1,032,509	\$ 1,129,130	\$ 2,074,617	\$ 2,062,610	\$ 2,074,617
Balance on Hand June 30 (District-run)	\$ 23,590	\$ 209,754	\$ 62,966	\$ -	\$ -	\$ -

¹Transfer from General Fund in 2018-2019 Adopted Budget is comprised of \$4.31 million for district-paid athletics coaches and activities leads, \$0.46 million for contracted athletic trainer services, \$0.33 million for athletics and activities transportation services and \$0.36 million for district run athletics operations and stadium expenses

²Decrease in expenditures from Proposed Budget 2018-2019 to Adopted Budget 2018-2019 was in district-wide athletic budgets in order to not use fund balance and dedicate all projected fund balance to school carry over in athletics and activities

Estimated Actual 2017-2018 reflects forecast as of March 31, 2018 presented to the Board of Education in Third Quarter Financials presentation on May 8, 2018. Final Revised Budget 2017-2018 may reflect updated information since March 31, 2018

2018-2019 BUDGET CHILD CARE FUND 29

The Child Care Fund is self-supporting, and accounts for the activity associated with the District's Before and After School Child Care. These programs are budgeted to be self-supporting with revenues derived from program enrollment fees charged on a per-child basis.

	Audited Actuals 2016-2017	Adopted Budget 2017-2018	Final Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019	Adopted Budget 2018-2019
Balance on Hand July 1	5,767,981	5,882,413	5,762,972	5,762,972	5,735,780	5,735,780
Revenues						
Tuition	11,535,636	12,082,358	12,082,358	11,651,251	12,090,353	12,090,353
Other	26,051	-	18,000	17,496	15,000	15,000
Total Revenue	\$ 11,561,687	\$ 12,082,358	\$ 12,100,358	\$ 11,668,747	\$ 12,105,353	\$ 12,105,353
Transfer from General Fund	-	-	-	-	-	-
Total Sources	\$ 17,329,667	\$ 17,964,771	\$ 17,863,330	\$ 17,431,719	\$ 17,841,133	\$ 17,841,133
Expenditures						
Salaries	6,617,215	6,569,813	6,945,813	6,864,613	6,885,936	6,885,936
Benefits	2,117,274	2,581,213	2,205,213	2,232,853	2,298,649	2,298,649
Purchased Services	934,894	1,049,851	1,049,851	1,028,745	1,148,892	1,148,892
Supplies	974,871	622,036	640,036	809,562	727,618	727,618
Field Trips and Other	922,443	1,259,445	1,259,445	760,166	1,044,258	1,044,258
Total Expenditures	\$ 11,566,696	\$ 12,082,358	\$ 12,100,358	\$ 11,695,939	\$ 12,105,353	\$ 12,105,353
Change in Fund Balance	\$ (5,009)	\$ -	\$ -	\$ (27,192)	\$ -	\$ -
Assigned to BASE Program Carry Over	\$ 5,762,972	\$ 5,882,413	\$ 5,762,972	\$ 5,735,780	\$ 5,735,780	\$ 5,735,780
Balance on Hand June 30 (BASE Department)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Estimated Actual 2017-2018 reflects forecast as of March 31, 2018 presented to the Board of Education in Third Quarter Financials presentation on May 8, 2018. Final Revised Budget 2017-2018 may reflect updated information since March 31, 2018

DEBT SERVICE AND LEASE PAYMENT FUND BUDGETS

2018-2019 BUDGET

BOND REDEMPTION FUND 31

This fund serves as the vehicle for recording dedicated property taxes and the payment of outstanding principal and interest on the District's General Obligation bonds.

	Audited Actuals 2016-2017	Adopted Budget 2017-2018	Final Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019	Adopted Budget 2018-2019
Balance on Hand July 1	59,084,589	59,206,319	59,416,714	59,416,714	60,093,009	60,093,009
Revenues						
Property Taxes	54,677,034	51,152,188	51,384,600	51,384,600	46,992,350	46,992,350
Investment Earnings	312,910	275,445	553,382	677,608	587,440	587,440
Total Revenues	\$ 54,989,943	\$ 51,427,633	\$ 51,937,982	\$ 52,062,208	\$ 47,579,790	\$ 47,579,790
Total Sources	\$ 114,074,532	\$ 110,633,952	\$ 111,354,696	\$ 111,478,922	\$ 107,672,799	\$ 107,672,799
Expenditures						
Principal	37,190,143	32,624,571	32,624,571	32,624,571	35,745,000	35,745,000
Interest	17,464,551	18,758,742	18,758,742	18,758,742	11,247,350	11,247,350
Bond Issuance Costs	3,124	4,166	4,583	2,600	4,699	4,699
Supplies	-	-	-	-	-	-
Total Expenditures	\$ 54,657,818	\$ 51,387,479	\$ 51,387,896	\$ 51,385,913	\$ 46,997,049	\$ 46,997,049
Other Financing Sources (Uses)						
Proceeds from Bond Refunding	-	-	-	-	-	-
Refunding Bond Premium	-	-	-	-	-	-
Payment to Refunding Bond Escrow Agent	-	-	-	-	-	-
Transfer from General Fund	-	-	-	-	-	-
Total Other Financing Sources (Uses)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Change in Fund Balance	\$ 332,125	\$ 40,154	\$ 550,086	\$ 676,295	\$ 582,741	\$ 582,741
Balance on Hand June 30 ¹	\$ 59,416,714	\$ 59,246,473	\$ 59,966,800	\$ 60,093,009	\$ 60,675,750	\$ 60,675,750

¹ Due to timing of property tax receipts, Balance on Hand June 30 is used to pay December debt service payments in the subsequent fiscal year

Estimated Actual 2017-2018 reflects forecast as of March 31, 2018 presented to the Board of Education in Third Quarter Financials presentation on May 8, 2018. Final Revised Budget 2017-2018 may reflect updated information since March 31, 2018

2018-2019 BUDGET CERTIFICATES OF PARTICIPATION (COP) LEASE PAYMENT FUND 39

Pursuant to CDE Chart of Accounts, this fund is identified for non-voter approved lease payments.

	Audited Actuals 2016-2017	Adopted Budget 2017-2018	Final Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019	Adopted Budget 2018-2019
Balance on Hand July 1	22,918	161,028	159,954	159,954	12,363	12,363
Revenues						
Interest on Investment	2,215	2,872	2,516	1,541	1,540	1,540
Certificate of Participation - AspenView	963,940	1,030,956	963,756	963,756	963,373	963,373
Total Revenues	\$ 966,155	\$ 1,033,828	\$ 966,272	\$ 965,297	\$ 964,913	\$ 964,913
Total Sources	\$ 989,073	\$ 1,194,856	\$ 1,126,226	\$ 1,125,251	\$ 977,276	\$ 977,276
Expenditures						
Principal Retirement	2,980,000	3,005,000	3,005,000	3,005,000	3,075,000	3,075,000
Debt Issuance Costs & Fiscal Charges	6,750	2,872	8,307	6,333	6,333	6,333
Interest	1,458,655	1,451,555	1,451,555	1,451,555	1,378,555	1,378,555
Total Expenditures	\$ 4,445,405	\$ 4,459,427	\$ 4,464,862	\$ 4,462,888	\$ 4,459,888	\$ 4,459,888
Other Financing Sources (Uses)						
Proceeds from COP Refunding	-	-	-	-	-	-
Refunding COP Premium	-	-	-	-	-	-
Payment to Refunded Escrow Agent	-	-	-	-	-	-
Transfer from General Fund	3,616,286	3,350,000	3,350,000	3,350,000	3,494,975	3,494,975
Total Other Financing Sources (Uses)	\$ 3,616,286	\$ 3,350,000	\$ 3,350,000	\$ 3,350,000	\$ 3,494,975	\$ 3,494,975
Change in Fund Balance	\$ 137,035	\$ (75,599)	\$ (148,590)	\$ (147,591)	\$ -	\$ -
Balance on Hand June 30	\$ 159,954	\$ 85,429	\$ 11,364	\$ 12,363	\$ 12,363	\$ 12,363

Estimated Actual 2017-2018 reflects forecast as of March 31, 2018 presented to the Board of Education in Third Quarter Financials presentation on May 8, 2018. Final Revised Budget 2017-2018 may reflect updated information since March 31, 2018



INTERNAL SERVICE FUND BUDGETS

2018-2019 BUDGET MEDICAL FUND 65

The District operates a self-funded employee health benefit program where the health claims are accounted for in this fund. In addition, employee medical and dental premium payments to Delta Dental and Kaiser Permanente are also accounted for in this fund. The District establishes each year's premium amounts based on projected medical claims as well as the updated premium charge from Kaiser Permanente and Delta Dental.

	Audited Actuals 2016-2017	Adopted Budget 2017-2018	Final Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019	Adopted Budget 2018-2019
Balance on Hand July 1	4,742,680	4,955,441	5,765,889	5,765,889	5,491,673	5,491,673
Revenues						
Health Insurance Premiums	42,005,211	42,492,012	44,530,430	44,396,180	46,552,710	46,552,710
Dental Insurance Premiums	3,023,299	3,084,256	3,160,092	3,160,092	3,147,700	3,147,700
Investment Earnings	49,711	40,312	107,694	92,667	97,000	97,000
Other	5,830	7,059	7,059	8,347	9,500	9,500
Total Revenues	\$ 45,084,050	\$ 45,623,639	\$ 47,805,275	\$ 47,657,286	\$ 49,806,910	\$ 49,806,910
Transfer from General Fund	-	-	-	-	-	-
Total Sources	\$ 49,826,731	\$ 50,579,080	\$ 53,571,164	\$ 53,423,175	\$ 55,298,583	\$ 55,298,583
Expenditures						
Salaries	18,100	18,000	31,500	31,500	36,900	36,900
Benefits	3,698	3,850	6,738	6,738	7,970	7,970
Health Plan	39,407,498	40,950,548	43,834,526	43,258,701	45,204,460	45,204,460
Dental Plan	3,038,550	2,661,374	3,160,092	3,122,761	3,116,900	3,116,900
Stop Loss Premiums	599,295	554,102	554,102	553,238	624,217	624,217
Purchased Services	977,938	958,076	965,594	939,429	980,150	980,150
Other	15,763	35,000	18,612	19,135	20,500	20,500
Total Expenditures	\$ 44,060,841	\$ 45,180,950	\$ 48,571,164	\$ 47,931,501	\$ 49,991,097	\$ 49,991,097
Change in Fund Balance	\$ 1,023,209	\$ 442,689	\$ (765,889)	\$ (274,216)	\$ (184,187)	\$ (184,187)
Balance on Hand June 30	\$ 5,765,889	\$ 5,398,130	\$ 5,000,000	\$ 5,491,673	\$ 5,307,486	\$ 5,307,486

Estimated Actual 2017-2018 reflects forecast as of March 31, 2018 presented to the Board of Education in Third Quarter Financials presentation on May 8, 2018. Final Revised Budget 2017-2018 may reflect updated information since March 31, 2018

2018-2019 BUDGET

SHORT TERM DISABILITY INSURANCE FUND 66

This fund replaces the District's former fully insured Short Term Disability Insurance (STDI) program. This fund was created in 2014-2015 to reflect the District's move to a self-funded plan. The District establishes each year's premium amounts based on projected STDI claims.

	Audited Actuals 2016-2017	Adopted Budget 2017-2018	Final Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019	Adopted Budget 2018-2019
Balance on Hand July 1	342,692	536,522	531,632	531,632	774,480	774,480
Revenues						
Short Term Disability Insurance Premiums	812,401	817,200	850,511	839,685	585,000	585,000
Total Revenue	\$ 812,401	\$ 817,200	\$ 850,511	\$ 839,685	\$ 585,000	\$ 585,000
Transfer from General Fund	-	-	-	-	-	-
Total Sources	\$ 1,155,093	\$ 1,353,722	\$ 1,382,143	\$ 1,371,317	\$ 1,359,480	\$ 1,359,480
Expenditures						
Salaries	-	-	-	-	-	-
Benefits	-	-	-	-	-	-
Short Term Disability Insurance Claims	464,672	480,000	480,000	434,085	480,000	480,000
Purchased Services	158,789	168,480	180,776	162,752	190,000	190,000
Other	-	-	-	-	-	-
Total Expenditures	\$ 623,461	\$ 648,480	\$ 660,776	\$ 596,837	\$ 670,000	\$ 670,000
Change in Fund Balance	\$ 188,940	\$ 168,720	\$ 189,735	\$ 242,848	\$ (85,000)	\$ (85,000)
Balance on Hand June 30	\$ 531,632	\$ 705,242	\$ 721,367	\$ 774,480	\$ 689,480	\$ 689,480

Estimated Actual 2017-2018 reflects forecast as of March 31, 2018 presented to the Board of Education in Third Quarter Financials presentation on May 8, 2018. Final Revised Budget 2017-2018 may reflect updated information since March 31, 2018



TRUST AND AGENCY FUND BUDGETS

2018-2019 BUDGET

PUPIL ACTIVITY FUND 74

This fund is used to record financial transactions related to school-sponsored pupil organizations and activities. These activities are self-supporting and do not receive any direct or indirect District support.

	Audited Actuals 2016-2017	Adopted Budget 2017-2018	Final Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019	Adopted Budget 2018-2019
Balance on Hand July 1	1,390,122	1,163,975	1,078,642	1,078,642	893,242	893,242
Revenue						
Pupil Activity	1,758,680	1,605,452	1,606,261	1,620,146	1,701,154	1,701,154
School Discretionary	690	-	-	-	-	-
Total Revenue	\$ 1,759,370	\$ 1,605,452	\$ 1,606,261	\$ 1,620,146	\$ 1,701,154	\$ 1,701,154
Transfer from General Fund	-	-	-	-	-	-
Total Sources	\$ 3,149,492	\$ 2,769,427	\$ 2,684,903	\$ 2,698,788	\$ 2,594,396	\$ 2,594,396
Expenditures						
Pupil Activity						
Salaries	153,501	-	-	181,366	181,366	181,366
Benefits	31,441	-	-	38,026	39,944	39,944
Purchased/Property Services	51,544	-	-	456,207	456,207	456,207
Supplies	1,533,240	1,598,578	2,184,903	1,035,767	1,643,242	1,643,242
Equipment	80,292	-	-	57,513	57,513	57,513
Other	8,562	-	-	36,666	216,124	216,124
Total Pupil Activity	\$ 1,858,580	\$ 1,598,578	\$ 2,184,903	\$ 1,805,546	\$ 2,594,396	\$ 2,594,396
School Discretionary ¹						
Salaries	-	-	-	-	-	-
Benefits	-	-	-	-	-	-
Purchased/Property Services	-	-	-	-	-	-
Supplies and Materials	212,271	38,320	-	-	-	-
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total School Discretionary	\$ 212,271	\$ 38,320	\$ -	\$ -	\$ -	\$ -
Total Expenditures	\$ 2,070,851	\$ 1,636,898	\$ 2,184,903	\$ 1,805,546	\$ 2,594,396	\$ 2,594,396
Change in Fund Balance	\$ (311,481)	\$ (31,446)	\$ (578,642)	\$ (185,400)	\$ (893,242)	\$ (893,242)
Balance on Hand June 30	\$ 1,078,642	\$ 1,132,529	\$ 500,000	\$ 893,242	\$ -	\$ -

¹ All School Discretionary revenue and expense is now accounted for in the General Fund

Estimated Actual 2017-2018 reflects forecast as of March 31, 2018 presented to the Board of Education in Third Quarter Financials presentation on May 8, 2018. Final Revised Budget 2017-2018 may reflect updated information since March 31, 2018

2018-2019 BUDGET

PRIVATE PURPOSE TRUST FUND 75

This fund accounts for the student scholarships awarded from the P.S. Miller Trust.

	Audited Actuals 2016-2017	Adopted Budget 2017-2018	Final Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019	Adopted Budget 2018-2019
Balance on Hand July 1	34,312	32,312	32,312	32,312	32,912	32,912
Revenues						
Contributions	60,000	59,000	60,600	60,600	61,600	61,600
Total Revenue	\$ 60,000	\$ 59,000	\$ 60,600	\$ 60,600	\$ 61,600	\$ 61,600
Transfer from General Fund	-	-	-	-	-	-
Total Sources	\$ 94,312	\$ 91,312	\$ 92,912	\$ 92,912	\$ 94,512	\$ 94,512
Expenditures						
Grants and Scholarships	62,000	60,000	60,000	60,000	60,000	60,000
Total Expenditures	\$ 62,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
Change in Fund Balance	\$ (2,000)	\$ (1,000)	\$ 600	\$ 600	\$ 1,600	\$ 1,600
Balance on Hand June 30	\$ 32,312	\$ 31,312	\$ 32,912	\$ 32,912	\$ 34,512	\$ 34,512

Estimated Actual 2017-2018 reflects forecast as of March 31, 2018 presented to the Board of Education in Third Quarter Financials presentation on May 8, 2018. Final Revised Budget 2017-2018 may reflect updated information since March 31, 2018



ADOPTED SCHOOL SUMMARIES

2018-2019 BUDGET ELEMENTARY SCHOOL SUMMARY

Elementary Schools	Enrollment			SBB Allocations					Total SBB	Total per pupil
	17-18		C = (B - A)	Discretionary Allocations	Highly Impacted	Total Discretionary	Non-			
	Oct. Count	Projected Enrollment					Discretionary Allocations	Total SBB		
Acres Green Elementary	536	515	-21	\$ 2,369,326	\$ 147,852	\$ 2,517,178	\$ 1,350,550	\$ 3,867,728	\$ 7,510	
Arrowwood Elementary	335	316	-19	\$ 1,482,383	\$ 44,355	\$ 1,526,738	\$ 843,023	\$ 2,369,761	\$ 7,499	
Bear Canyon Elementary	483	465	-18	\$ 2,118,100	\$ 36,963	\$ 2,155,063	\$ 756,245	\$ 2,911,308	\$ 6,261	
Buffalo Ridge Elementary	418	415	-3	\$ 1,911,893	\$ -	\$ 1,911,893	\$ 515,568	\$ 2,427,461	\$ 5,849	
Castle Rock Elementary	397	399	2	\$ 1,846,890	\$ 129,370	\$ 1,976,260	\$ 990,535	\$ 2,966,795	\$ 7,436	
Cherokee Trail Elementary	483	473	-10	\$ 2,169,882	\$ 73,926	\$ 2,243,808	\$ 1,086,034	\$ 3,329,842	\$ 7,040	
Cherry Valley Elementary	48	45	-3	\$ 236,012	\$ 102,407	\$ 338,419	\$ 131,977	\$ 470,396	\$ 10,453	
Clear Sky Elementary	772	761	-11	\$ 3,404,369	\$ -	\$ 3,404,369	\$ 1,347,521	\$ 4,751,890	\$ 6,244	
Copper Mesa Elementary	490	460	-30	\$ 2,091,417	\$ 28,000	\$ 2,119,417	\$ 688,455	\$ 2,807,872	\$ 6,104	
Cougar Run Elementary	505	500	-5	\$ 2,274,168	\$ 92,407	\$ 2,366,575	\$ 775,243	\$ 3,141,818	\$ 6,284	
Coyote Creek Elementary	382	385	3	\$ 1,757,669	\$ 73,926	\$ 1,831,595	\$ 630,323	\$ 2,461,918	\$ 6,395	
Eagle Ridge Elementary	559	550	-9	\$ 2,492,898	\$ 58,855	\$ 2,551,753	\$ 1,309,550	\$ 3,861,303	\$ 7,021	
Eldorado Elementary	449	419	-30	\$ 1,922,407	\$ 70,855	\$ 1,993,262	\$ 880,625	\$ 2,873,887	\$ 6,859	
Flagstone Elementary	478	470	-8	\$ 2,144,652	\$ -	\$ 2,144,652	\$ 816,249	\$ 2,960,901	\$ 6,300	
Fox Creek Elementary	487	491	4	\$ 2,250,404	\$ 110,889	\$ 2,361,293	\$ 777,499	\$ 3,138,792	\$ 6,393	
Franktown Elementary	333	309	-24	\$ 1,444,652	\$ 147,852	\$ 1,592,504	\$ 680,279	\$ 2,272,783	\$ 7,355	
Frontier Valley Elementary	509	461	-48	\$ 2,099,950	\$ 92,407	\$ 2,192,357	\$ 754,756	\$ 2,947,113	\$ 6,393	
Gold Rush Elementary	635	600	-35	\$ 2,727,804	\$ -	\$ 2,727,804	\$ 897,471	\$ 3,625,275	\$ 6,042	
Heritage Elementary	522	479	-43	\$ 2,171,214	\$ -	\$ 2,171,214	\$ 662,183	\$ 2,833,397	\$ 5,915	
Iron Horse Elementary	416	400	-16	\$ 1,853,373	\$ 36,903	\$ 1,890,276	\$ 740,136	\$ 2,630,412	\$ 6,576	
Larkspur Elementary	237	244	7	\$ 1,174,984	\$ 110,889	\$ 1,285,873	\$ 349,161	\$ 1,635,034	\$ 6,701	
Legacy Point Elementary	373	321	-52	\$ 1,500,100	\$ 143,262	\$ 1,643,362	\$ 821,103	\$ 2,464,465	\$ 7,677	
Lone Tree Elementary	426	429	3	\$ 1,953,995	\$ -	\$ 1,953,995	\$ 429,756	\$ 2,383,751	\$ 5,557	
Mammoth Heights Elementary	620	600	-20	\$ 2,714,045	\$ -	\$ 2,714,045	\$ 1,130,898	\$ 3,844,943	\$ 6,408	
Meadow View Elementary	457	424	-33	\$ 1,947,394	\$ 124,781	\$ 2,072,175	\$ 1,079,328	\$ 3,151,503	\$ 7,433	
Mountain View Elementary	299	255	-44	\$ 1,213,332	\$ 36,903	\$ 1,250,235	\$ 517,953	\$ 1,768,188	\$ 6,934	
Northeast Elementary	341	289	-52	\$ 1,359,029	\$ 73,926	\$ 1,432,955	\$ 564,671	\$ 1,997,626	\$ 6,912	
Northridge Elementary	705	700	-5	\$ 3,129,747	\$ -	\$ 3,129,747	\$ 1,025,360	\$ 4,155,107	\$ 5,936	
Pine Grove Elementary	552	550	-2	\$ 2,484,518	\$ -	\$ 2,484,518	\$ 856,404	\$ 3,340,922	\$ 6,074	
Pine Lane Elementary	715	700	-15	\$ 3,203,518	\$ 36,963	\$ 3,240,481	\$ 1,753,047	\$ 4,993,528	\$ 7,134	
Pioneer Elementary	431	400	-31	\$ 1,849,124	\$ 50,855	\$ 1,899,979	\$ 1,208,133	\$ 3,108,112	\$ 7,770	
Prairie Crossing Elementary	601	635	34	\$ 2,847,896	\$ 50,855	\$ 2,898,751	\$ 800,946	\$ 3,699,697	\$ 5,826	
Redstone Elementary	524	500	-24	\$ 2,261,774	\$ -	\$ 2,261,774	\$ 738,645	\$ 3,000,419	\$ 6,001	
Renaissance Magnet Elementary	394	389	-5	\$ 1,775,303	\$ 73,926	\$ 1,849,229	\$ 424,257	\$ 2,273,486	\$ 5,844	
Rock Ridge Elementary	539	525	-14	\$ 2,390,607	\$ 87,818	\$ 2,478,425	\$ 1,263,629	\$ 3,742,054	\$ 7,128	
Roxborough Intermediate Elementary	431	426	-5	\$ 1,952,749	\$ 73,926	\$ 2,026,675	\$ 672,263	\$ 2,698,938	\$ 6,336	
Roxborough Primary Elementary	314	325	11	\$ 1,507,825	\$ 73,926	\$ 1,581,751	\$ 379,129	\$ 1,960,880	\$ 6,033	
Saddle Ranch Elementary	470	455	-15	\$ 2,070,199	\$ 36,963	\$ 2,107,162	\$ 760,517	\$ 2,867,679	\$ 6,303	
Sage Canyon Elementary	703	708	5	\$ 3,164,591	\$ -	\$ 3,164,591	\$ 1,198,599	\$ 4,363,190	\$ 6,163	
Sand Creek Elementary	413	406	-7	\$ 1,873,546	\$ 124,781	\$ 1,998,327	\$ 983,481	\$ 2,981,808	\$ 7,344	
Sedalia Elementary	258	254	-4	\$ 1,241,537	\$ 168,021	\$ 1,409,558	\$ 892,790	\$ 2,302,348	\$ 9,064	
Soaring Hawk Elementary	569	565	-4	\$ 2,546,723	\$ -	\$ 2,546,723	\$ 1,205,778	\$ 3,752,501	\$ 6,642	
South Ridge Elementary	514	505	-9	\$ 2,352,286	\$ 92,407	\$ 2,444,693	\$ 1,281,439	\$ 3,726,132	\$ 7,378	
Stone Mountain Elementary	583	588	5	\$ 2,633,206	\$ -	\$ 2,633,206	\$ 671,106	\$ 3,304,312	\$ 5,620	
Summit View Elementary	512	489	-23	\$ 2,211,235	\$ -	\$ 2,211,235	\$ 670,261	\$ 2,881,496	\$ 5,893	
Timber Trail Elementary	423	355	-68	\$ 1,626,258	\$ 18,481	\$ 1,644,739	\$ 548,778	\$ 2,193,517	\$ 6,179	
Trailblazer Elementary	384	380	-4	\$ 1,739,893	\$ 50,855	\$ 1,790,748	\$ 972,419	\$ 2,763,167	\$ 7,271	
Wildcat Mountain Elementary	553	525	-28	\$ 2,371,137	\$ 58,855	\$ 2,429,992	\$ 884,007	\$ 3,313,999	\$ 6,312	
Elementary School Average	470	455	-15	\$ 2,080,542	\$ 56,987	\$ 2,137,529	\$ 848,293	\$ 2,985,822	\$ 6,704	
Elementary School Total	22578	21855	-723	\$ 99,866,014	\$ 2,735,360	\$ 102,601,374	\$ 40,718,080	\$ 143,319,454		

All descriptions of school summary identified on Secondary School Summary page 54.

School summaries on pages 51-54 only include Student Based Budget (SBB) allocations while individual school financials include all funding sources at schools.

2018-2019 BUDGET ELEMENTARY SCHOOL SUMMARY, CONT.

Elementary Schools	J	K			M	N = (B / K)		O = (B / L)	P = (B / M)	Q
	Total FTE	Administrators	Certified	Classified	Administrators	Certified	Classified	Supplies, Purchased Services, and Other Non-Salary Expenses		
Acres Green Elementary	53.2	2.0	39.6	11.7	257.5	13.0	44.1	\$ 187,635		
Arrowwood Elementary	37.0	1.0	22.8	13.2	316.0	13.9	23.9	\$ 35,872		
Bear Canyon Elementary	43.4	2.0	29.3	12.1	232.5	15.9	38.6	\$ 49,835		
Buffalo Ridge Elementary	33.5	2.0	23.4	8.1	207.5	17.8	51.4	\$ 156,593		
Castle Rock Elementary	42.5	2.0	27.4	13.1	199.5	14.6	30.6	\$ 157,752		
Cherokee Trail Elementary	48.8	2.0	30.1	16.7	236.5	15.7	28.3	\$ 265,153		
Cherry Valley Elementary	6.8	0.5	4.2	2.2	93.8	10.8	20.7	\$ 41,087		
Clear Sky Elementary	67.4	2.0	49.5	15.9	380.5	15.4	47.7	\$ 201,729		
Copper Mesa Elementary	39.7	2.0	27.5	10.1	230.0	16.7	45.5	\$ 159,050		
Cougar Run Elementary	46.1	2.0	27.8	16.3	250.0	18.0	30.8	\$ 252,227		
Coyote Creek Elementary	35.6	2.0	24.3	9.2	192.5	15.8	41.8	\$ 78,346		
Eagle Ridge Elementary	59.5	2.0	37.4	20.1	275.0	14.7	27.4	\$ 131,944		
Eldorado Elementary	44.3	2.0	27.3	15.0	209.5	15.3	28.0	\$ 87,321		
Flagstone Elementary	44.1	2.0	28.8	13.3	235.0	16.3	35.4	\$ 91,400		
Fox Creek Elementary	45.8	2.0	30.9	13.0	245.5	15.9	37.9	\$ 186,487		
Franktown Elementary	34.3	1.0	21.0	12.3	309.0	14.7	25.1	\$ 99,411		
Frontier Valley Elementary	44.9	1.5	29.7	13.7	307.3	15.5	33.7	\$ 133,225		
Gold Rush Elementary	55.8	2.0	38.4	15.4	300.0	15.6	39.0	\$ 105,385		
Heritage Elementary	42.6	2.0	29.0	11.5	239.5	16.5	41.5	\$ 35,211		
Iron Horse Elementary	37.7	1.8	24.5	11.4	222.2	16.3	35.0	\$ 165,304		
Larkspur Elementary	24.4	1.0	15.6	7.8	244.0	15.7	31.2	\$ 80,762		
Legacy Point Elementary	33.7	1.8	23.8	8.1	179.3	13.5	39.7	\$ 154,925		
Lone Tree Elementary	32.2	1.0	25.7	5.6	429.0	16.7	76.9	\$ 72,047		
Mammoth Heights Elementary	55.2	2.0	41.1	12.1	300.0	14.6	49.5	\$ 102,786		
Meadow View Elementary	45.2	2.0	30.5	12.7	212.0	13.9	33.3	\$ 135,758		
Mountain View Elementary	24.6	2.5	14.8	7.3	102.0	17.3	35.0	\$ 63,110		
Northeast Elementary	28.8	2.0	18.9	8.0	144.5	15.3	36.3	\$ 70,091		
Northridge Elementary	64.1	2.0	40.1	22.0	350.0	17.5	31.9	\$ 239,304		
Pine Grove Elementary	48.9	1.9	33.6	13.4	289.5	16.4	40.9	\$ 119,787		
Pine Lane Elementary	69.8	2.0	48.7	19.0	350.0	14.4	36.8	\$ 368,034		
Pioneer Elementary	48.8	1.5	29.4	17.9	266.7	13.6	22.4	\$ 117,520		
Prairie Crossing Elementary	49.9	2.0	35.7	12.2	317.5	17.8	52.1	\$ 358,384		
Redstone Elementary	43.1	2.0	30.6	10.6	250.0	16.4	47.3	\$ 71,506		
Renaissance Magnet Elementary	32.0	1.0	23.9	7.1	389.0	16.2	54.8	\$ 98,349		
Rock Ridge Elementary	52.5	2.0	36.0	14.5	262.5	14.6	36.2	\$ 264,942		
Roxborough Intermediate Elementary	42.3	2.0	27.0	13.3	213.0	15.8	32.0	\$ 35,069		
Roxborough Primary Elementary	30.4	1.0	20.1	9.4	325.0	16.2	34.8	\$ 49,325		
Saddle Ranch Elementary	42.9	2.0	28.7	12.2	227.5	15.9	37.3	\$ 69,331		
Sage Canyon Elementary	63.7	2.0	45.2	16.6	354.0	15.7	42.8	\$ 153,056		
Sand Creek Elementary	46.3	2.0	28.2	16.1	203.0	14.4	25.2	\$ 78,070		
Sedalia Elementary	34.0	2.0	20.8	11.2	127.0	12.2	22.6	\$ 78,655		
Soaring Hawk Elementary	56.9	2.0	37.0	18.0	282.5	15.3	31.5	\$ 106,355		
South Ridge Elementary	52.1	2.0	36.0	14.1	252.5	14.0	35.8	\$ 265,637		
Stone Mountain Elementary	46.8	1.8	36.0	9.0	326.7	16.3	65.2	\$ 56,309		
Summit View Elementary	39.9	2.0	30.7	7.2	244.5	15.9	68.3	\$ 37,255		
Timber Trail Elementary	32.5	1.0	22.0	9.5	355.0	16.1	37.4	\$ 72,478		
Trailblazer Elementary	42.7	2.0	24.8	15.9	190.0	15.3	23.9	\$ 124,557		
Wildcat Mountain Elementary	48.1	2.0	33.2	12.9	262.5	15.8	40.8	\$ 130,871		
Elementary School Average	43.6	1.8	29.4	12.5	258.1	15.4	38.1	\$ 129,067		
Elementary School Total	2094.6	86.3	1410.7	597.6				\$ 6,195,234		

All descriptions of school summary identified on Secondary School Summary page 54.

School summaries on pages 51-54 only include Student Based Budget (SBB) allocations while individual school financials include all funding sources at schools.

2018-2019 BUDGET SECONDARY SCHOOL SUMMARY

	A	B	C = (B - A)	D	E	F = (D + E)	G	H = (F + G)	I = (H / B)
	Enrollment			SBB Allocations					
	17-18						Non-		
	Oct.	Projected	Variance	Discretionary	Highly	Total	Discretionary	Total SBB	Total per
	Count	Enrollment		Allocations	Impacted	Discretionary	Allocations		pupil
Middle Schools									
Castle Rock Middle School	919	851	-68	\$ 4,190,889	\$ 97,243	\$ 4,288,132	\$ 1,507,132	\$ 5,795,264	\$ 6,810
Cimarron Middle School	1401	1300	-101	\$ 6,292,182	\$ -	\$ 6,292,182	\$ 1,345,192	\$ 7,637,374	\$ 5,875
Cresthill Middle School	865	835	-30	\$ 4,109,054	\$ 135,845	\$ 4,244,899	\$ 1,358,062	\$ 5,602,961	\$ 6,710
Mesa Middle School	834	831	-3	\$ 4,105,431	\$ 135,845	\$ 4,241,276	\$ 1,686,248	\$ 5,927,524	\$ 7,133
Mountain Ridge Middle School	1151	1132	-19	\$ 5,485,136	\$ -	\$ 5,485,136	\$ 1,338,158	\$ 6,823,294	\$ 6,028
Ranch View Middle School	863	867	4	\$ 4,244,997	\$ 77,939	\$ 4,322,936	\$ 1,408,303	\$ 5,731,239	\$ 6,610
Rocky Heights Middle School	1458	1419	-39	\$ 6,825,528	\$ -	\$ 6,825,528	\$ 1,620,881	\$ 8,446,409	\$ 5,952
Sagewood Middle School	967	920	-47	\$ 4,498,525	\$ 58,638	\$ 4,557,163	\$ 1,310,769	\$ 5,867,932	\$ 6,378
Sierra Middle School	859	861	2	\$ 4,234,279	\$ 77,207	\$ 4,311,486	\$ 1,377,021	\$ 5,688,507	\$ 6,607
Middle School Average	1035	1002	-33	\$ 4,887,336	\$ 64,746	\$ 4,952,082	\$ 1,439,085	\$ 6,391,167	\$ 6,456
Middle School Total	9317	9016	-301	\$ 43,986,021	\$ 582,717	\$ 44,568,738	\$ 12,951,766	\$ 57,520,504	
High Schools									
Castle View High School	2154	2250	96	\$ 10,287,324	\$ -	\$ 10,287,324	\$ 2,399,791	\$ 12,687,115	\$ 5,639
Chaparral High School	2270	2333	63	\$ 10,655,714	\$ -	\$ 10,655,714	\$ 2,583,122	\$ 13,238,836	\$ 5,675
Douglas County High School	1859	1860	1	\$ 8,596,834	\$ 101,124	\$ 8,697,958	\$ 2,950,727	\$ 11,648,685	\$ 6,263
Highlands Ranch High School	1745	1730	-15	\$ 8,006,202	\$ 101,124	\$ 8,107,326	\$ 2,593,471	\$ 10,700,797	\$ 6,185
Legend High School	2116	2200	84	\$ 10,033,721	\$ 137,802	\$ 10,171,523	\$ 1,907,198	\$ 12,078,721	\$ 5,490
Mountain Vista High School	2314	2335	21	\$ 10,619,653	\$ 39,372	\$ 10,659,025	\$ 2,273,038	\$ 12,932,063	\$ 5,538
Ponderosa High School	1349	1375	26	\$ 6,412,475	\$ 118,116	\$ 6,530,591	\$ 1,579,557	\$ 8,110,148	\$ 5,898
Rock Canyon High School	2205	2260	55	\$ 10,273,469	\$ -	\$ 10,273,469	\$ 2,034,312	\$ 12,307,781	\$ 5,446
ThunderRidge High School	2070	2005	-65	\$ 9,170,477	\$ 140,196	\$ 9,310,673	\$ 2,501,920	\$ 11,812,593	\$ 5,892
High School Average	2009	2039	30	\$ 9,339,541	\$ 70,859	\$ 9,410,400	\$ 2,313,682	\$ 11,724,082	\$ 5,781
High School Total	18082	18348	266	\$ 84,055,869	\$ 637,734	\$ 84,693,603	\$ 20,823,136	\$ 105,516,739	
Grand Total	49977	49219	-758	\$ 227,907,904	\$ 3,955,811	\$ 231,863,715	\$ 74,492,982	\$ 306,356,697	

School summaries on pages 51-54 only include Student Based Budget (SBB) allocations while individual school financials include all funding sources at schools.

2018-2019 BUDGET

SECONDARY SCHOOL SUMMARY, CONT.

	J	K	L	M	N = (B / K)	O = (B / L)	P = (B / M)	Q
	FTE Count				Pupil / FTE			Supplies, Purchased Services, and Other
Middle Schools	Total FTE	Administrators	Certified	Classified	Administrators	Certified	Classified	Non-Salary Expenses
Castle Rock Middle School	80.6	3.0	56.4	21.2	283.7	15.1	40.2	\$ 194,239
Cimarron Middle School	105.2	4.0	75.4	25.9	325.0	17.3	50.3	\$ 394,355
Cresthill Middle School	78.1	3.0	54.3	20.8	278.3	15.4	40.1	\$ 194,656
Mesa Middle School	82.1	3.0	56.1	22.9	277.0	14.8	36.2	\$ 255,224
Mountain Ridge Middle School	93.8	3.0	70.9	19.9	377.3	16.0	56.8	\$ 86,140
Ranch View Middle School	79.2	3.0	57.4	18.8	289.0	15.1	46.1	\$ 113,759
Rocky Heights Middle School	116.9	4.0	85.5	27.5	354.8	16.6	51.7	\$ 278,806
Sagewood Middle School	83.5	1.8	59.4	22.3	508.3	15.5	41.3	\$ 114,637
Sierra Middle School	78.7	3.0	55.3	20.4	287.0	15.6	42.3	\$ 175,746
Middle School Average	88.7	3.1	63.4	22.2	331.2	15.7	45.0	\$ 200,840
Middle School Total	798.0	27.8	570.7	199.6				\$ 1,807,562
High Schools								
Castle View High School	167.5	5.0	122.8	39.7	450.0	18.3	56.7	\$ 795,823
Chaparral High School	177.4	5.0	130.6	41.8	466.6	17.9	55.8	\$ 617,707
Douglas County High School	163.7	5.0	112.2	46.5	372.0	16.6	40.0	\$ 373,657
Highlands Ranch High School	152.3	5.0	103.9	43.4	346.0	16.7	39.9	\$ 251,549
Legend High School	160.5	6.0	121.4	33.2	366.7	18.1	66.3	\$ 465,471
Mountain Vista High School	170.7	7.0	128.8	34.9	333.6	18.1	66.8	\$ 564,236
Ponderosa High School	108.6	5.0	74.0	29.6	275.0	18.6	46.4	\$ 445,094
Rock Canyon High School	163.1	7.0	119.8	36.3	322.9	18.9	62.3	\$ 519,682
ThunderRidge High School	161.8	5.0	120.0	36.8	401.0	16.7	54.5	\$ 383,152
High School Average	158.4	5.6	114.8	38.0	370.4	17.8	54.3	\$ 490,708
High School Total	1425.7	50.0	1033.5	342.2				\$ 4,416,371
Grand Total	4318.3	164.1	3014.8	1139.4				\$ 12,419,167

¹ Includes school funding in General Fund through SBB (Fund 10) only. Individual school financials include all funding sources at schools

² Does not include school carry over as school carry over is awarded in fall based on prior year's fund balance

³ Does not include any school SBB allocations awarded in fall during October Count SBB updates such as testing per pupil, average fee waiver reimbursement and READ Act funds

⁴ Does not include any district-wide budgets for expenses in direct support of schools such as custodial services, utilities, department head pay and spending based on revenue generated through donations and fees

⁵ Discretionary Allocations are funds provided to schools through the SBB to be spent at the discretion of the principal and school community; discretionary funds are eligible to carry over and are typically spent on teachers and support staff, classroom materials and services

⁶ Non-Discretionary Allocations are funds provided to schools through the SBB for a prescribed purpose associated with federal, state or district requirements such as Special Education or English Language Learners; non-discretionary funds are not eligible to carry over and must be spent in the year in which they were allocated to the school

⁷ Administrators include principals, assistant principals and athletic directors

⁸ Certified include all teachers, Special Education teachers, psychologists, social workers, counselors, PLS and deans

⁹ Classified include clerical support, instructional and educational assistants, custodians and campus security

UNDERSTANDING SCHOOL FINANCIALS

The following school financials beginning on page 60 are organized alphabetically by Elementary, Middle, High and Alternative schools. Charter schools utilize a different template as their financial information was prepared by the individual charter schools and not the DCSD Budget Office.

The General Fund, Capital Projects Fund, Full Day Kindergarten Fund, Governmental Designated Purpose Grants Fund, Athletics and Activities Fund, and Pupil Activity Fund are included within the financial schedules for all schools.

Audited Actuals reflect actual paid salaries and benefits, while the 2017-2018 Adopted Budget, 2018-2019 Proposed Budget and 2018-2019 Adopted Budget salaries and benefits are based on district-wide average salaries. Schools are not held to the actual salary amount of their teachers and support staff, but rather to the total number of teachers and support staff. The reasoning for this is to allow schools to hire the best candidate regardless of how much the candidate would make in the position.

2017-2018 Estimated Actuals reflect 2017-2018 actual expenditures as of May 30, 2018 and are unaudited.

The increase or decrease in total school budgeted expenditures or FTE between 2018-2019 Proposed Budget and 2018-2019 Adopted Budget is primarily due to Special Education staffing changes to reflect updated allocation of staffing for support of students. Additionally, changes to salaries, benefits and FTE may also reflect changes to school discretionary staffing plans for 2018-2019 finalized after April 1, 2018. Individual line item variance between 2018-2019 Proposed and 2018-2019 Adopted Budget when the Total Expenditures did not change is due the individual school's principal electing to revise their budget decisions after April 1, 2018 to best meet the needs of their school community.

More information specific to the individual components of the School Financials schedules are identified on the following page.

UNDERSTANDING SCHOOL FINANCIALS

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 156,463	\$ 161,157	\$ 172,086	\$ 146,291	\$ 149,092	\$ 169,876	\$ 162,465
Certified	2,152,439	2,091,164	2,087,352	1,825,282	1,771,590	1,982,442	1,982,493
Professional/Technical	-	-	-	-	-	-	-
Classified	365,690	384,369	371,109	334,304	346,468	385,445	352,337
Benefits	768,089	820,868	851,291	867,773	787,410	952,764	937,638
Purchased Services	111,481	108,351	118,354	9,176	55,766	9,176	9,176
Supplies and Materials	251,134	212,198	242,097	27,486	251,548	40,643	50,813
Capital Equipment	-	10,521	120	-	-	-	-
Other Expenses	7,548	12,692	10,298	-	(67,226)	-	-
Device Refresh	28,709	31,374	40,740	37,800	39,018	-	-
Total Expenditures	\$ 3,841,554	\$ 3,832,694	\$ 3,893,446	\$ 3,248,112	\$ 3,333,667	\$ 3,540,346	\$ 3,494,922

Carry Over Awarded into Subsequent Year	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Fund 10 Student Based Budget	\$ 43,344	\$ 95,574	\$ 203,206	-	\$ 314,288	-	-
Fund 10 & 74 Principal Discretionary	186,192	170,741	128,161	-	78,624	-	-
Fund 15 Full Day Kindergarten	42,346	26,477	42,841	-	68,426	-	-
Fund 74 Specific Purpose	7,071	7,173	4,954	-	4,493	-	-
Fund 14 Capital Projects	-	-	(120)	-	(120)	-	-
Total	\$ 278,953	\$ 299,965	\$ 379,042	\$ -	\$ 465,710	\$ -	\$ -

Enrollment	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
	598	584	559	540	552	550	550

School Expenditures Per Pupil	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
	\$ 6,424	\$ 6,563	\$ 6,965	\$ 6,015	\$ 6,039	\$ 6,437	\$ 6,354

	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
Administrative	1.80	2.00	1.90
Certified	33.60	34.73	34.73
Professional/Technical	0.00	1.00	1.00
Classified	15.46	20.29	18.53
Total FTE	50.86	58.02	56.16

2 Enrollment figures are October Count membership for grades K-12 for 2014-2015 Audited Actuals through 2017-2018 Estimated Actuals and projected membership from Planning and Construction department for 2018-2019 Proposed and Adopted Budget.

1 Carry Over Awarded into Subsequent Year means that the carry over identified in 2014-2015 Audited Actuals was calculated based on savings in 2014-2015 and added into the 2015-2016 Revised Budget and so on for subsequent years. Carry over for 2017-2018 will be calculated in September 2018 and Estimated Actual carry over is the projection based on March 31, 2018 forecast. Prior year actuals may include expenditures attributable to carry over awarded in prior years, while the Adopted Budget for 2017-2018 and 2018-2019 do not as carry over had not been calculated yet at that point in time

3 FTE includes only the teachers and support staff budgeted in the General Fund, Governmental Designated Purpose Grants for Special Education and Full Day Kindergarten Fund paid directly by the school; it does not include support staff such as Nutrition Services and additional Special Education staff physically located at schools but paid by central departmental budgets



ELEMENTARY SCHOOL BUDGETS

ELEMENTARY SCHOOLS

Elementary Schools

- Acres Green Elementary School
- Arrowwood Elementary School
- Bear Canyon Elementary School
- Buffalo Ridge Elementary School
- Castle Rock Elementary School
- Cherokee Trail Elementary School
- Cherry Valley Elementary School
- Clear Sky Elementary School
- Copper Mesa Elementary School
- Cougar Run Elementary School
- Coyote Creek Elementary School
- Eagle Ridge Elementary School
- Eldorado Elementary School
- Flagstone Elementary School
- Fox Creek Elementary School
- Franktown Elementary School
- Frontier Valley Elementary School
- Gold Rush Elementary School
- Heritage Elementary School
- Iron Horse Elementary School
- Larkspur Elementary School
- Legacy Point Elementary School
- Lone Tree Elementary School
- Mammoth Heights Elementary School
- Meadow View Elementary School
- Mountain View Elementary School
- Northeast Elementary School
- Northridge Elementary School
- Pine Grove Elementary School
- Pine Lane Elementary School
- Pioneer Elementary School
- Prairie Crossing Elementary School
- Redstone Elementary School
- Renaissance Expeditionary Learning Outward Bound School
- Rock Ridge Elementary School
- Roxborough Primary School
- Roxborough Intermediate School
- Saddle Ranch Elementary School
- Sage Canyon Elementary School
- Sand Creek Elementary School
- Sedalia Elementary School
- Soaring Hawk Elementary School
- South Ridge Elementary School
- Stone Mountain Elementary School
- Summit View Elementary School
- Timber Trail Elementary School
- Trailblazer Elementary School
- Wildcat Mountain Elementary School

ACRES GREEN ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 153,768	\$ 160,049	\$ 166,160	\$ 159,946	\$ 162,876	\$ 169,876	\$ 169,876
<i>Certified</i>	2,300,566	2,336,897	2,484,333	2,457,754	2,080,094	2,374,333	2,372,239
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	338,969	350,082	344,069	356,090	285,676	335,511	294,374
Benefits	833,172	903,851	983,186	1,106,490	869,440	1,069,169	1,053,860
Purchased Services	124,967	142,814	118,417	-	63,060	-	-
Supplies and Materials	361,247	330,897	220,837	203,480	164,698	24,253	17,379
Capital Equipment	25,000	-	21,815	-	10,964	-	-
Other Expenses	18,948	14,383	(13,784)	50,000	(15,539)	100,000	100,000
Device Refresh	33,036	28,211	48,930	42,840	32,044	-	-
Total Expenditures	\$ 4,189,673	\$ 4,267,182	\$ 4,373,963	\$ 4,376,600	\$ 3,653,313	\$ 4,073,142	\$ 4,007,728

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 5,507	\$ 13,624	\$ 24,690	\$ -	\$ 165,975	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	117,784	57,015	64,012	-	27,859	-	-
Fund 15 Full Day Kindergarten	7,267	31,799	24,599	-	33,786	-	-
Fund 74 Specific Purpose	-	-	393	-	1,963	-	-
Fund 14 Capital Projects	(25,000)	-	(1,091)	-	(1,091)	-	-
Total	\$ 105,558	\$ 102,438	\$ 112,603	\$ -	\$ 228,491	\$ -	\$ -

Enrollment	643	660	611	612	536	515	515
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School Expenditures Per Pupil	\$ 6,516	\$ 6,465	\$ 7,159	\$ 7,151	\$ 6,816	\$ 7,909	\$ 7,782
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	44.50	40.80	40.80
<i>Professional/Technical</i>	0.00	1.00	1.00
<i>Classified</i>	14.69	16.38	14.18
Total FTE	61.19	60.18	57.98

ARROWWOOD ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 68,658	\$ 79,165	\$ 119,559	\$ 91,673	\$ 83,739	\$ 95,759	\$ 95,759
<i>Certified</i>	1,746,305	1,637,611	1,412,528	1,264,684	1,145,108	1,358,223	1,358,223
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	239,799	312,320	323,088	330,947	301,730	351,217	322,614
Benefits	618,068	626,100	598,127	627,109	521,006	669,837	659,195
Purchased Services	87,888	64,197	102,024	-	65,931	6,153	5,473
Supplies and Materials	172,478	171,590	110,626	118,690	114,110	416	1,097
Capital Equipment	-	-	125	-	-	-	-
Other Expenses	8,659	10,185	3,993	-	2,767	-	-
Device Refresh	12,922	999	25,480	23,380	16,493	-	-
Total Expenditures	\$ 2,954,778	\$ 2,902,167	\$ 2,695,550	\$ 2,456,483	\$ 2,250,885	\$ 2,481,605	\$ 2,442,361
Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 8,428	\$ 22,518	\$ 81,457	\$ -	\$ 164,538	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	79,088	34,544	4,683	-	4,293	-	-
Fund 15 Full Day Kindergarten	69,674	19,135	3,459	-	(23,258)	-	-
Fund 74 Specific Purpose	16,692	14,068	11,894	-	10,344	-	-
Fund 14 Capital Projects	-	-	(125)	-	(125)	-	-
Total	\$ 173,882	\$ 90,265	\$ 101,368	\$ -	\$ 155,792	\$ -	\$ -
Enrollment	417	384	351	334	335	316	316
School Expenditures Per Pupil	\$ 7,086	\$ 7,558	\$ 7,680	\$ 7,355	\$ 6,719	\$ 7,853	\$ 7,729
				2017-2018	2018-2019	2018-2019	
				Adopted Budget	Proposed Budget	Adopted Budget	
FTE							
<i>Administrative</i>				1.00	1.00	1.00	
<i>Certified</i>				23.30	23.30	23.30	
<i>Professional/Technical</i>				0.00	1.00	1.00	
<i>Classified</i>				14.83	16.79	15.47	
Total FTE				39.13	42.09	40.77	

BEAR CANYON ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 147,236	\$ 149,113	\$ 158,095	\$ 146,291	\$ 155,433	\$ 169,876	\$ 169,876
<i>Certified</i>	2,013,265	1,790,163	1,829,972	1,719,732	1,501,289	1,726,095	1,726,096
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	320,751	287,315	319,652	303,460	279,967	326,886	316,144
Benefits	711,277	713,607	773,043	811,732	679,439	834,612	830,621
Purchased Services	140,126	135,906	109,952	-	48,757	-	-
Supplies and Materials	333,526	155,745	170,091	121,059	131,835	19,995	8,571
Capital Equipment	-	-	612	-	-	-	-
Other Expenses	7,144	10,415	9,739	-	(16,613)	-	-
Device Refresh	4,818	32,522	36,610	36,540	-	-	-
Total Expenditures	\$ 3,678,144	\$ 3,274,786	\$ 3,407,765	\$ 3,138,814	\$ 2,780,107	\$ 3,077,464	\$ 3,051,308

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 25,062	\$ 132,330	\$ 138,583	\$ -	\$ 268,498	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	44,184	49,703	58,320	-	93,073	-	-
Fund 15 Full Day Kindergarten	1,565	392	15	-	(33,943)	-	-
Fund 74 Specific Purpose	1,303	221	140	-	493	-	-
Fund 14 Capital Projects	-	-	(612)	-	(612)	-	-
Total	\$ 72,114	\$ 182,646	\$ 196,446	\$ -	\$ 327,509	\$ -	\$ -

Enrollment	579	532	514	522	483	465	465
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School Expenditures Per Pupil	\$ 6,353	\$ 6,156	\$ 6,630	\$ 6,013	\$ 5,756	\$ 6,618	\$ 6,562
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	1.80	2.00	2.00
<i>Certified</i>	31.64	30.40	30.40
<i>Professional/Technical</i>	0.00	1.00	1.00
<i>Classified</i>	14.05	16.17	15.66
Total FTE	47.49	49.57	49.06

BUFFALO RIDGE ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 123,291	\$ 158,285	\$ 162,809	\$ 159,946	\$ 156,045	\$ 169,876	\$ 169,876
<i>Certified</i>	1,621,889	1,481,972	1,436,295	1,401,472	1,243,379	1,425,044	1,425,044
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	223,290	193,317	216,580	198,852	224,431	223,781	223,781
Benefits	570,099	578,268	610,250	660,876	546,195	683,145	683,152
Purchased Services	87,387	112,854	123,825	7,000	61,029	7,000	7,000
Supplies and Materials	210,670	216,623	218,564	72,824	186,717	98,979	98,979
Capital Equipment	-	-	48,883	-	22,523	-	-
Other Expenses	9,610	7,716	3,970	-	3,508	-	-
Device Refresh	(1,998)	43,362	32,970	30,730	-	-	-
Total Expenditures	\$ 2,844,237	\$ 2,792,399	\$ 2,854,146	\$ 2,531,700	\$ 2,443,827	\$ 2,607,825	\$ 2,607,832

Carry Over Awarded Into Subsequent Year							
	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Fund 10 Student Based Budget	\$ 25,750	\$ 17,108	\$ 32,533	\$ -	\$ 42,331	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	31,762	75,662	136,085	-	106,913	-	-
Fund 15 Full Day Kindergarten	11,912	28,731	34,153	-	54,444	-	-
Fund 74 Specific Purpose	1,432	424	65	-	(322)	-	-
Fund 14 Capital Projects	-	-	(4,586)	-	(10,526)	-	-
Total	\$ 70,856	\$ 121,925	\$ 198,250	\$ -	\$ 192,840	\$ -	\$ -

Enrollment	504	485	457	439	418	415	415
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School Expenditures Per Pupil	\$ 5,643	\$ 5,758	\$ 6,245	\$ 5,767	\$ 5,846	\$ 6,284	\$ 6,284
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	26.15	25.28	25.28
<i>Professional/Technical</i>	0.00	1.00	1.00
<i>Classified</i>	9.45	12.12	12.12
Total FTE	37.60	40.40	40.40

CASTLE ROCK ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 141,470	\$ 146,840	\$ 95,000	\$ 105,328	\$ 155,246	\$ 169,876	\$ 169,876
<i>Certified</i>	1,364,796	1,322,917	1,486,657	1,489,079	1,341,268	1,585,340	1,585,340
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	250,601	284,636	316,295	315,606	299,532	309,260	318,795
Benefits	506,831	550,142	620,218	707,757	613,263	764,496	768,057
Purchased Services	108,920	119,608	110,839	-	64,256	-	-
Supplies and Materials	151,180	125,692	156,713	49,545	138,400	124,727	124,727
Capital Equipment	-	5,504	12,490	-	14,163	-	-
Other Expenses	4,113	6,223	4,057	-	3,448	-	-
Device Refresh	27,968	49,594	25,466	27,020	1,503	-	-
Total Expenditures	\$ 2,555,878	\$ 2,611,156	\$ 2,827,734	\$ 2,694,335	\$ 2,631,081	\$ 2,953,699	\$ 2,966,795

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 375,082	\$ 235,922	\$ 50,339	\$ -	\$ 9,976	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	85,375	95,234	77,504	-	(18,176)	-	-
Fund 15 Full Day Kindergarten	47,053	41,600	6,263	-	8,227	-	-
Fund 74 Specific Purpose	995	1,045	1,045	-	649	-	-
Fund 14 Capital Projects	-	(5,504)	7,006	-	-	-	-
Total	\$ 508,505	\$ 368,297	\$ 142,157	\$ -	\$ 676	\$ -	\$ -

Enrollment	415	362	386	386	397	399	399
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School Expenditures Per Pupil	\$ 6,159	\$ 7,213	\$ 7,326	\$ 6,980	\$ 6,627	\$ 7,403	\$ 7,436
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	1.20	2.00	2.00
<i>Certified</i>	27.00	27.40	27.40
<i>Professional/Technical</i>	0.00	1.00	1.00
<i>Classified</i>	13.62	13.37	13.81
Total FTE	41.82	43.77	44.21

CHEROKEE TRAIL ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 136,081	\$ 159,736	\$ 158,029	\$ 159,946	\$ 163,982	\$ 169,876	\$ 169,876
<i>Certified</i>	1,611,515	1,702,171	1,702,072	1,729,115	1,590,930	1,827,344	1,771,916
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	280,041	331,846	403,500	354,276	337,047	367,535	378,430
Benefits	618,077	690,246	751,018	834,220	719,859	879,067	858,929
Purchased Services	122,993	117,133	110,476	-	67,554	-	-
Supplies and Materials	166,356	189,798	170,731	55,221	180,174	149,930	227,691
Capital Equipment	-	-	35,514	-	15,929	-	-
Other Expenses	5,318	5,047	3,225	-	1,540	-	-
Device Refresh	23,495	46,945	32,690	32,270	21,725	-	-
Total Expenditures	\$ 2,963,875	\$ 3,242,923	\$ 3,367,254	\$ 3,165,048	\$ 3,098,740	\$ 3,393,752	\$ 3,406,842

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 144,876	\$ 51,506	\$ 189,595	\$ -	\$ 5,918	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	36,258	24,813	32,467	-	21,852	-	-
Fund 15 Full Day Kindergarten	46,153	77,900	37,809	-	62,494	-	-
Fund 74 Specific Purpose	7,240	5,861	2,617	-	2,641	-	-
Fund 14 Capital Projects	-	-	(10,060)	-	(9,855)	-	-
Total	\$ 234,527	\$ 160,080	\$ 252,428	\$ -	\$ 83,050	\$ -	\$ -

Enrollment	537	491	480	461	483	473	473
School Expenditures Per Pupil	\$ 5,519	\$ 6,605	\$ 7,015	\$ 6,866	\$ 6,416	\$ 7,175	\$ 7,203

	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	32.16	32.06	30.66
<i>Professional/Technical</i>	0.00	1.00	1.00
<i>Classified</i>	16.64	17.64	18.14
Total FTE	50.80	52.70	51.80

CHERRY VALLEY ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 5,895	\$ 38,836	\$ 50,400	\$ 44,003	\$ 51,360	\$ 19,650	\$ 19,650
<i>Certified</i>	286,843	219,389	283,846	221,036	218,302	252,117	252,117
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	40,213	51,028	49,417	53,138	49,437	63,637	63,637
Benefits	107,332	74,477	117,871	117,995	104,081	121,299	121,303
Purchased Services	3,535	2,404	2,976	-	3,126	-	-
Supplies and Materials	34,602	32,245	38,135	651	35,394	13,689	13,689
Capital Equipment	-	-	-	-	-	-	-
Other Expenses	108	(1,632)	43	-	29	-	-
Device Refresh	2,588	7,553	-	3,290	-	-	-
Total Expenditures	\$ 481,116	\$ 424,299	\$ 542,688	\$ 440,113	\$ 461,730	\$ 470,392	\$ 470,396

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 13,796	\$ 74,020	\$ 59,662	\$ -	\$ 53,640	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	7,954	8,970	6,155	-	5,224	-	-
Fund 15 Full Day Kindergarten	-	-	-	-	-	-	-
Fund 74 Specific Purpose	1,244	1,244	1,155	-	1,155	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 22,994	\$ 84,234	\$ 66,972	\$ -	\$ 60,019	\$ -	\$ -

Enrollment	29	52	42	47	48	45	45
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School Expenditures Per Pupil	\$ 16,590	\$ 8,160	\$ 12,921	\$ 9,364	\$ 9,619	\$ 10,453	\$ 10,453
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	0.48	0.48	0.48
<i>Certified</i>	4.02	4.15	4.15
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	1.97	2.17	2.17
Total FTE	6.47	6.80	6.80

CLEAR SKY ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 149,470	\$ 154,112	\$ 159,604	\$ 159,946	\$ 152,044	\$ 169,876	\$ 169,876
Certified	2,751,026	2,859,839	2,953,796	2,712,655	2,430,665	2,888,278	2,942,150
Professional/Technical	-	-	-	-	-	-	-
Classified	394,510	400,524	373,250	342,219	328,503	401,389	371,157
Benefits	983,458	1,105,752	1,143,860	1,194,969	986,144	1,279,186	1,290,231
Purchased Services	135,504	143,655	153,200	17,000	133,113	12,000	12,000
Supplies and Materials	294,659	310,478	237,690	74,292	200,684	190,402	116,476
Capital Equipment	-	-	-	-	12,069	-	-
Other Expenses	10,529	12,206	6,942	-	2,056	-	-
Device Refresh	102,518	31,260	24,357	51,520	5,905	-	-
Total Expenditures	\$ 4,821,673	\$ 5,017,827	\$ 5,052,699	\$ 4,552,601	\$ 4,251,182	\$ 4,941,131	\$ 4,901,890

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 156,444	\$ 143,877	\$ 6,143	\$ -	\$ 165,960	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	69,102	94,776	118,351	-	48,744	-	-
Fund 15 Full Day Kindergarten	10,948	50,373	25,742	-	13,971	-	-
Fund 74 Specific Purpose	7,217	7,730	5,906	-	3,934	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 243,711	\$ 296,756	\$ 156,142	\$ -	\$ 232,608	\$ -	\$ -

Enrollment	824	807	754	736	772	761	761
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School Expenditures Per Pupil	\$ 5,852	\$ 6,218	\$ 6,701	\$ 6,186	\$ 5,507	\$ 6,493	\$ 6,441
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
Administrative	2.00	2.00	2.00
Certified	48.80	49.70	50.70
Professional/Technical	0.00	1.00	1.00
Classified	15.77	19.38	18.06
Total FTE	66.57	72.08	71.76

COPPER MESA ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 157,259	\$ 135,329	\$ 174,806	\$ 159,946	\$ 169,530	\$ 169,876	\$ 169,876
Certified	1,911,182	1,903,384	1,731,859	1,593,640	1,408,870	1,673,912	1,620,041
Professional/Technical	-	-	-	-	-	-	-
Classified	334,360	302,002	260,586	255,367	227,664	258,800	242,912
Benefits	706,042	724,218	679,187	746,104	618,564	776,729	750,770
Purchased Services	93,097	85,258	120,528	8,713	60,635	-	-
Supplies and Materials	232,132	223,405	189,516	44,606	170,116	15,072	97,717
Capital Equipment	-	13,245	-	-	-	-	-
Other Expenses	10,906	(2,076)	(17,661)	-	(24,780)	7,056	7,056
Device Refresh	15,984	23,892	36,795	33,250	33,150	-	-
Total Expenditures	\$ 3,460,961	\$ 3,408,657	\$ 3,175,617	\$ 2,841,626	\$ 2,663,750	\$ 2,901,445	\$ 2,888,372

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 2,636	\$ 55,393	\$ 69,235	\$ -	\$ 152,604	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	58,467	4,807	25,517	-	94,034	-	-
Fund 15 Full Day Kindergarten	4,407	1,864	15,083	-	(816)	-	-
Fund 74 Specific Purpose	4,703	2,700	2,776	-	(582)	-	-
Fund 14 Capital Projects	-	-	10,000	-	-	-	-
Total	\$ 70,213	\$ 64,764	\$ 122,611	\$ -	\$ 245,240	\$ -	\$ -

Enrollment	607	568	531	475	490	460	460
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School Expenditures Per Pupil	\$ 5,702	\$ 6,001	\$ 5,980	\$ 5,982	\$ 5,436	\$ 6,307	\$ 6,279
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
Administrative	2.00	2.00	2.00
Certified	29.10	29.10	28.10
Professional/Technical	0.00	1.00	1.00
Classified	11.54	13.03	12.44
Total FTE	42.64	45.13	43.54

COUGAR RUN ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 102,211	\$ 106,811	\$ 110,549	\$ 159,946	\$ 167,401	\$ 169,876	\$ 169,876
Certified	1,724,794	1,808,309	1,892,368	1,712,893	1,548,976	1,667,808	1,667,808
Professional/Technical	-	-	-	-	-	-	-
Classified	448,743	459,795	494,198	427,110	412,064	409,139	409,138
Benefits	657,496	777,459	810,230	862,928	740,119	843,553	843,559
Purchased Services	72,379	90,195	88,190	-	43,759	-	-
Supplies and Materials	225,239	200,890	196,311	60,003	168,863	96,637	96,637
Capital Equipment	-	-	-	-	14,119	-	-
Other Expenses	5,559	(48,050)	(62,678)	-	2,088	100,000	100,000
Device Refresh	51,618	53,572	26,391	37,100	1,210	-	-
Total Expenditures	\$ 3,288,039	\$ 3,448,981	\$ 3,555,559	\$ 3,259,980	\$ 3,098,600	\$ 3,287,013	\$ 3,287,018

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 9,835	\$ 48,613	\$ 1,044	\$ -	\$ 93,945	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	54,731	51,447	50,241	-	28,114	-	-
Fund 15 Full Day Kindergarten	1	8,854	2,658	-	(41,675)	-	-
Fund 74 Specific Purpose	2,784	2,648	2,648	-	2,648	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 67,351	\$ 111,562	\$ 56,591	\$ -	\$ 83,032	\$ -	\$ -

Enrollment	519	539	526	530	505	500	500
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School Expenditures Per Pupil	\$ 6,335	\$ 6,399	\$ 6,760	\$ 6,151	\$ 6,136	\$ 6,574	\$ 6,574
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
Administrative	2.00	2.00	2.00
Certified	31.42	28.96	28.96
Professional/Technical	0.00	1.37	1.37
Classified	20.01	25.92	25.92
Total FTE	53.43	58.25	58.25

COYOTE CREEK ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 92,876	\$ 150,204	\$ 159,665	\$ 159,946	\$ 157,599	\$ 169,876	\$ 169,876
<i>Certified</i>	1,590,615	1,429,335	1,259,906	1,288,811	1,219,520	1,404,173	1,404,173
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	277,654	294,421	318,354	249,877	222,800	238,441	238,441
Benefits	551,150	569,726	559,254	637,974	533,270	677,889	677,891
Purchased Services	93,074	85,057	110,730	5,000	49,093	12,098	12,098
Supplies and Materials	176,103	127,845	142,241	24,436	145,560	21,889	21,889
Capital Equipment	-	-	-	-	-	-	-
Other Expenses	(36,298)	35,883	(29,747)	-	(251)	10,000	10,000
Device Refresh	7,343	47,352	26,102	25,480	25,655	-	-
Total Expenditures	\$ 2,752,516	\$ 2,739,823	\$ 2,546,505	\$ 2,391,524	\$ 2,353,246	\$ 2,534,366	\$ 2,534,368

Carry Over Awarded Into Subsequent Year							
	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Fund 10 Student Based Budget	\$ 101,516	\$ 115,364	\$ 68,585	\$ -	\$ 46,931	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	97,413	74,064	64,168	-	100,479	-	-
Fund 15 Full Day Kindergarten	7,228	27,664	16,062	-	48,823	-	-
Fund 74 Specific Purpose	8,231	8,231	8,231	-	8,231	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 214,388	\$ 225,323	\$ 157,046	\$ -	\$ 204,465	\$ -	\$ -

Enrollment	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
	409	386	377	364	382	385	385

School Expenditures Per Pupil	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
	\$ 6,730	\$ 7,098	\$ 6,755	\$ 6,570	\$ 6,160	\$ 6,583	\$ 6,583

	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	23.83	24.90	24.90
<i>Professional/Technical</i>	0.00	1.37	1.37
<i>Classified</i>	11.19	17.88	17.88
Total FTE	37.02	46.15	46.15

EAGLE RIDGE ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 86,325	\$ 154,962	\$ 168,207	\$ 159,946	\$ 160,611	\$ 169,876	\$ 169,876
Certified	1,971,248	1,880,904	2,010,935	2,114,386	1,791,343	2,198,228	2,225,168
Professional/Technical	-	-	-	-	-	-	-
Classified	371,485	417,702	448,303	414,488	402,666	479,420	469,223
Benefits	733,463	777,931	876,655	1,004,351	842,624	1,058,161	1,064,392
Purchased Services	90,392	107,726	97,188	-	62,811	7,597	7,597
Supplies and Materials	263,961	221,119	174,975	5,458	163,694	67,048	67,554
Capital Equipment	-	-	-	-	4,865	-	-
Other Expenses	7,530	9,912	(66,126)	5,000	4,928	-	2,693
Device Refresh	(587)	26,576	38,100	39,900	39,088	-	-
Total Expenditures	\$ 3,523,817	\$ 3,596,831	\$ 3,748,237	\$ 3,743,529	\$ 3,472,631	\$ 3,980,330	\$ 4,006,503

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 53,037	\$ 160,429	\$ 134,430	\$ -	\$ 252,757	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	185,254	113,751	112,054	-	144,246	-	-
Fund 15 Full Day Kindergarten	275	1,274	1	-	17,629	-	-
Fund 74 Specific Purpose	402	1,936	1,758	-	1,528	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 238,968	\$ 277,390	\$ 248,243	\$ -	\$ 416,161	\$ -	\$ -

Enrollment	593	605	599	570	559	550	550
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School Expenditures Per Pupil	\$ 5,942	\$ 5,945	\$ 6,257	\$ 6,568	\$ 6,212	\$ 7,237	\$ 7,285
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
Administrative	2.00	2.00	2.00
Certified	38.76	38.10	38.60
Professional/Technical	0.00	1.00	1.00
Classified	19.74	24.63	23.88
Total FTE	60.50	65.73	65.48

ELDORADO ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 141,000	\$ 145,230	\$ 150,023	\$ 141,612	\$ 143,484	\$ 169,876	\$ 169,876
Certified	1,911,248	1,776,084	1,707,237	1,625,708	1,506,739	1,620,069	1,620,070
Professional/Technical	-	-	-	-	-	-	-
Classified	333,156	279,960	269,155	271,315	279,267	395,254	366,651
Benefits	673,590	712,132	726,123	767,880	671,154	823,301	812,660
Purchased Services	88,295	69,667	100,576	-	58,592	-	-
Supplies and Materials	232,107	173,132	166,673	63,546	130,065	44,629	44,630
Capital Equipment	-	7,074	-	-	28,882	-	-
Other Expenses	(22,029)	15,006	7,471	-	2,941	-	-
Device Refresh	5,091	21,177	30,947	31,640	37,885	-	-
Total Expenditures	\$ 3,362,457	\$ 3,199,462	\$ 3,158,204	\$ 2,901,701	\$ 2,859,009	\$ 3,053,129	\$ 3,013,887

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 27,385	\$ 15,545	\$ 3,170	\$ -	\$ 37,614	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	76,124	32,218	21,641	-	959	-	-
Fund 15 Full Day Kindergarten	4,354	1,043	(6,173)	-	6,140	-	-
Fund 74 Specific Purpose	7,507	368	1,091	-	1,203	-	-
Fund 14 Capital Projects	-	(7,074)	(7,074)	-	-	-	-
Total	\$ 115,370	\$ 42,100	\$ 12,655	\$ -	\$ 45,916	\$ -	\$ -

Enrollment	546	493	478	452	449	419	419
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School Expenditures Per Pupil	\$ 6,158	\$ 6,490	\$ 6,607	\$ 6,420	\$ 6,368	\$ 7,287	\$ 7,193
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
Administrative	1.80	2.00	2.00
Certified	29.80	28.50	28.50
Professional/Technical	0.00	1.00	1.00
Classified	16.10	20.53	19.21
Total FTE	47.70	52.03	50.71

FLAGSTONE ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 86,940	\$ 164,776	\$ 171,958	\$ 125,673	\$ 155,966	\$ 169,877	\$ 169,944
<i>Certified</i>	1,982,008	1,647,857	1,575,147	1,719,176	1,300,883	1,662,317	1,689,499
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	217,671	224,928	224,070	261,097	242,901	314,875	321,144
Benefits	654,811	617,701	629,956	779,217	567,391	798,627	811,119
Purchased Services	109,681	119,748	111,431	10,000	63,861	-	-
Supplies and Materials	178,671	214,509	217,442	58,917	156,822	130,110	97,195
Capital Equipment	-	-	-	-	-	-	-
Other Expenses	(566)	(6,780)	6,220	-	957	-	-
Device Refresh	23,850	25,407	26,487	35,210	37,650	-	-
Total Expenditures	\$ 3,253,066	\$ 3,008,145	\$ 2,962,711	\$ 2,989,290	\$ 2,526,431	\$ 3,075,806	\$ 3,088,901

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 77,757	\$ 24,183	\$ 3,996	\$ -	\$ 169,442	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	47,049	49,572	42,296	-	2,111	-	-
Fund 15 Full Day Kindergarten	3,284	18,124	7,164	-	4,246	-	-
Fund 74 Specific Purpose	5,073	4,603	4,603	-	9,791	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 133,163	\$ 96,482	\$ 58,059	\$ -	\$ 185,590	\$ -	\$ -

Enrollment	599	538	509	503	478	470	470
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School Expenditures Per Pupil	\$ 5,431	\$ 5,591	\$ 5,821	\$ 5,943	\$ 5,285	\$ 6,544	\$ 6,572
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	30.60	29.30	29.81
<i>Professional/Technical</i>	0.00	1.00	1.00
<i>Classified</i>	9.40	13.37	13.81
Total FTE	42.00	45.67	46.62

FOX CREEK ELEMENTARY SCHOOL

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 96,882	\$ 99,788	\$ 110,000	\$ 159,946	\$ 173,367	\$ 169,876	\$ 169,876
Certified	1,824,743	1,879,938	1,949,994	1,740,928	1,532,892	1,804,281	1,803,683
Professional/Technical	-	-	-	-	-	-	-
Classified	340,963	319,193	342,485	336,355	314,408	388,071	360,068
Benefits	673,702	730,667	803,113	832,325	720,091	869,255	858,617
Purchased Services	182,604	96,043	137,286	11,900	39,802	32,100	32,100
Supplies and Materials	272,687	268,217	163,657	55,963	164,886	54,448	54,448
Capital Equipment	-	-	-	-	-	-	-
Other Expenses	(4,218)	5,349	1,329	1,390	3,905	-	-
Device Refresh	23,310	50,214	28,350	36,750	22,880	-	-
Total Expenditures	\$ 3,410,673	\$ 3,449,409	\$ 3,536,214	\$ 3,175,557	\$ 2,972,231	\$ 3,318,031	\$ 3,278,792

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 131,184	\$ 2,053	\$ 3,381	\$ -	\$ 128,070	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	100,277	18,453	27,395	-	8,915	-	-
Fund 15 Full Day Kindergarten	510	752	4,023	-	(66,576)	-	-
Fund 74 Specific Purpose	2,422	2,074	2,633	-	3,000	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 234,393	\$ 23,332	\$ 37,432	\$ -	\$ 73,410	\$ -	\$ -

Enrollment	542	516	520	525	487	491	491
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School Expenditures Per Pupil	\$ 6,293	\$ 6,685	\$ 6,800	\$ 6,049	\$ 6,103	\$ 6,758	\$ 6,678
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	2017-2018 Adopted Budget	2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE			
Administrative	2.00	2.00	2.00
Certified	31.05	31.95	31.95
Professional/Technical	0.00	1.00	1.00
Classified	16.11	18.37	17.05
Total FTE	49.16	53.32	52.00

FRANKTOWN ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 98,560	\$ 102,370	\$ 107,500	\$ 91,673	\$ 102,541	\$ 95,759	\$ 95,759
Certified	1,078,322	1,241,930	1,236,146	1,280,535	1,232,500	1,214,905	1,268,774
Professional/Technical	-	-	-	-	-	-	-
Classified	254,989	236,836	268,309	289,520	273,308	316,867	307,333
Benefits	442,204	517,794	526,323	616,583	554,600	599,194	615,708
Purchased Services	25,991	22,849	110,249	13,250	43,080	-	2,700
Supplies and Materials	154,691	159,174	182,767	118,988	126,734	63,034	47,109
Capital Equipment	-	-	-	-	34,780	-	-
Other Expenses	4,602	4,161	5,543	-	6,036	61,200	500
Device Refresh	(12,923)	32,466	22,750	24,010	23,166	-	-
Total Expenditures	\$ 2,046,435	\$ 2,317,579	\$ 2,459,587	\$ 2,434,559	\$ 2,396,743	\$ 2,350,959	\$ 2,337,883
Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 112,886	\$ 21,678	\$ 73,789	\$ -	\$ 2,062	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	62,300	71,705	96,824	-	101,198	-	-
Fund 15 Full Day Kindergarten	11,795	-	3,193	-	38,865	-	-
Fund 74 Specific Purpose	3,315	2,823	2,629	-	2,629	-	-
Fund 14 Capital Projects	-	-	-	-	(34,780)	-	-
Total	\$ 190,296	\$ 96,206	\$ 176,435	\$ -	\$ 109,974	\$ -	\$ -
Enrollment	313	322	338	343	333	309	309
School Expenditures Per Pupil	\$ 6,538	\$ 7,197	\$ 7,277	\$ 7,098	\$ 7,197	\$ 7,608	\$ 7,566
				2017-2018	2018-2019	2018-2019	
				Adopted Budget	Proposed Budget	Adopted Budget	
FTE							
Administrative				1.00	1.00	1.00	
Certified				23.90	20.51	21.51	
Professional/Technical				0.00	0.00	0.00	
Classified				11.65	13.53	13.09	
Total FTE				36.55	35.04	35.60	

FRONTIER VALLEY ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 84,933	\$ 151,000	\$ 159,904	\$ 159,946	\$ 149,510	\$ 132,818	\$ 132,818
Certified	2,115,651	2,025,798	1,950,819	1,701,091	1,566,552	1,694,760	1,698,488
Professional/Technical	-	-	-	-	-	-	-
Classified	341,649	324,522	335,983	281,372	273,997	297,961	336,099
Benefits	766,948	799,488	825,838	806,685	707,005	791,524	807,910
Purchased Services	110,521	123,252	136,288	-	84,754	-	-
Supplies and Materials	268,945	232,589	223,443	54,796	171,576	37,607	47,561
Capital Equipment	-	-	34,720	-	(30,761)	-	-
Other Expenses	(90)	(24,697)	16,043	15,674	(10,156)	59,505	43,637
Device Refresh	23,061	16,893	39,660	36,120	35,630	-	-
Total Expenditures	\$ 3,711,617	\$ 3,648,844	\$ 3,722,698	\$ 3,055,684	\$ 2,948,106	\$ 3,014,175	\$ 3,066,513

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 149,449	\$ 78,804	\$ 44,485	\$ -	\$ 60,748	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	171,424	213,978	59,750	-	(85,515)	-	-
Fund 15 Full Day Kindergarten	22,213	2,196	39,754	-	101,789	-	-
Fund 74 Specific Purpose	632	1,779	2,219	-	2,595	-	-
Fund 14 Capital Projects	-	-	(1,323)	-	(34,720)	-	-
Total	\$ 343,718	\$ 296,757	\$ 144,885	\$ -	\$ 44,897	\$ -	\$ -

Enrollment	646	618	566	516	509	461	461
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School Expenditures Per Pupil	\$ 5,746	\$ 5,904	\$ 6,577	\$ 5,922	\$ 5,792	\$ 6,538	\$ 6,652
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
Administrative	2.00	1.50	1.50
Certified	31.50	30.82	30.80
Professional/Technical	0.00	1.00	1.00
Classified	13.13	15.09	16.85
Total FTE	46.63	48.41	50.15

GOLD RUSH ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 181,406	\$ 170,728	\$ 189,832	\$ 159,946	\$ 181,260	\$ 169,876	\$ 169,876
<i>Certified</i>	2,169,499	2,171,440	2,130,006	1,876,596	1,854,064	2,152,408	2,158,898
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	342,542	318,185	336,485	312,245	348,619	400,502	399,371
Benefits	800,575	861,962	868,671	870,144	797,924	1,022,206	1,015,480
Purchased Services	94,343	106,849	114,294	14,000	71,941	-	-
Supplies and Materials	174,112	362,117	161,877	41,769	194,613	27,278	28,650
Capital Equipment	-	18,015	25,553	-	-	-	-
Other Expenses	7,003	9,939	4,337	-	3,451	-	-
Device Refresh	(1,776)	34,965	43,118	41,790	44,299	-	-
Total Expenditures	\$ 3,767,703	\$ 4,054,201	\$ 3,874,172	\$ 3,316,490	\$ 3,496,171	\$ 3,772,270	\$ 3,772,275
Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 294,532	\$ 255,461	\$ 214,421	\$ -	\$ 361,356	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	49,246	64,546	73,203	-	59,607	-	-
Fund 15 Full Day Kindergarten	110,078	22,288	6,793	-	78,244	-	-
Fund 74 Specific Purpose	(983)	(2,894)	(3,216)	-	3,159	-	-
Fund 14 Capital Projects	-	18,036	2,483	-	-	-	-
Total	\$ 452,873	\$ 357,437	\$ 293,684	\$ -	\$ 502,365	\$ -	\$ -
Enrollment	669	639	611	597	635	600	600
School Expenditures Per Pupil	\$ 5,632	\$ 6,345	\$ 6,341	\$ 5,555	\$ 5,506	\$ 6,287	\$ 6,287
				2017-2018	2018-2019	2018-2019	
				Adopted Budget	Proposed Budget	Adopted Budget	
FTE							
<i>Administrative</i>				2.00	2.00	2.00	
<i>Certified</i>				35.93	39.54	39.54	
<i>Professional/Technical</i>				0.00	1.00	1.00	
<i>Classified</i>				16.73	22.20	22.24	
Total FTE				54.66	64.74	64.78	

HERITAGE ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 79,625	\$ 82,847	\$ 92,500	\$ 159,946	\$ 172,110	\$ 169,876	\$ 169,876
<i>Certified</i>	1,931,409	1,973,106	1,883,219	1,746,943	1,481,181	1,671,215	1,671,213
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	215,851	248,633	229,383	165,254	232,257	253,387	272,456
Benefits	642,607	733,559	695,157	776,064	626,954	781,652	788,761
Purchased Services	113,567	99,173	109,011	-	66,796	-	-
Supplies and Materials	264,711	213,337	162,677	21,210	139,673	1,091	1,091
Capital Equipment	-	7,245	670	-	3,394	-	-
Other Expenses	4,345	(4,037)	5,851	-	6,485	-	-
Device Refresh	32,501	17,746	38,500	35,000	30,575	-	-
Total Expenditures	\$ 3,284,617	\$ 3,371,608	\$ 3,216,969	\$ 2,904,417	\$ 2,759,426	\$ 2,877,221	\$ 2,903,397

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 53,758	\$ 7,372	\$ 81,739	\$ -	\$ 109,823	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	124,951	50,393	149,214	-	182,638	-	-
Fund 15 Full Day Kindergarten	3,016	772	12,912	-	52,061	-	-
Fund 74 Specific Purpose	5,681	2,385	1,778	-	1,618	-	-
Fund 14 Capital Projects	-	-	(670)	-	(670)	-	-
Total	\$ 187,406	\$ 60,922	\$ 244,973	\$ -	\$ 345,470	\$ -	\$ -

Enrollment	610	573	534	500	522	479	479
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School Expenditures Per Pupil	\$ 5,385	\$ 5,884	\$ 6,024	\$ 5,809	\$ 5,286	\$ 6,007	\$ 6,061
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	31.23	29.60	29.60
<i>Professional/Technical</i>	0.00	1.00	1.00
<i>Classified</i>	10.06	12.60	13.48
Total FTE	43.29	45.20	46.08

IRON HORSE ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 102,899	\$ 70,658	\$ 85,000	\$ 146,974	\$ 156,921	\$ 155,053	\$ 155,053
<i>Certified</i>	1,543,950	1,427,995	1,426,998	1,445,510	1,262,222	1,448,316	1,469,002
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	274,190	290,470	256,314	222,406	210,148	240,795	279,197
Benefits	569,581	566,182	572,306	678,017	570,276	688,705	711,863
Purchased Services	90,358	86,913	102,059	10,800	72,997	-	-
Supplies and Materials	284,671	189,191	210,314	51,073	210,261	7,231	7,920
Capital Equipment	-	-	2,209	-	41,322	-	-
Other Expenses	(46,136)	6,430	(44,915)	-	4,358	122,977	122,977
Device Refresh	34,548	49,293	23,447	28,350	16,778	-	-
Total Expenditures	\$ 2,854,060	\$ 2,687,132	\$ 2,633,732	\$ 2,583,130	\$ 2,545,284	\$ 2,663,077	\$ 2,746,012

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 162,229	\$ 55,878	\$ 260,815	\$ -	\$ 219,731	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	80,887	81,180	81,262	-	47,899	-	-
Fund 15 Full Day Kindergarten	38,144	33,006	22,451	-	42,802	-	-
Fund 74 Specific Purpose	10,559	8,722	3,022	-	1,459	-	-
Fund 14 Capital Projects	-	-	(2,209)	-	(2,209)	-	-
Total	\$ 291,819	\$ 178,786	\$ 365,341	\$ -	\$ 309,682	\$ -	\$ -

Enrollment	465	421	428	405	416	400	400
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School Expenditures Per Pupil	\$ 6,138	\$ 6,383	\$ 6,154	\$ 6,378	\$ 6,118	\$ 6,658	\$ 6,865
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	1.81	1.80	1.80
<i>Certified</i>	26.70	25.50	26.00
<i>Professional/Technical</i>	0.00	1.00	1.00
<i>Classified</i>	9.72	13.02	14.79
Total FTE	38.23	41.32	43.59

LARKSPUR ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 50,667	\$ 78,833	\$ 85,000	\$ 91,673	\$ 80,909	\$ 95,759	\$ 95,759
<i>Certified</i>	1,037,064	948,607	904,465	776,895	779,495	896,758	923,690
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	190,272	171,658	186,608	210,359	179,243	196,685	194,489
Benefits	407,530	419,961	386,108	403,778	366,889	446,871	456,082
Purchased Services	21,916	28,680	28,514	-	23,479	-	-
Supplies and Materials	94,548	74,594	110,672	60,867	94,001	73,363	39,414
Capital Equipment	-	-	-	-	-	-	-
Other Expenses	(3,605)	10,830	5,715	-	6,232	-	-
Device Refresh	13,229	23,200	15,671	15,400	14,372	-	-
Total Expenditures	\$ 1,811,620	\$ 1,756,364	\$ 1,722,754	\$ 1,558,972	\$ 1,544,619	\$ 1,709,436	\$ 1,709,434

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 61,997	\$ 48,836	\$ 59,585	\$ -	\$ 72,112	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	39,548	48,248	86,196	-	115,916	-	-
Fund 15 Full Day Kindergarten	5,332	19,624	30,629	-	22,702	-	-
Fund 74 Specific Purpose	22,153	22,153	22,153	-	22,153	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 129,030	\$ 138,861	\$ 198,563	\$ -	\$ 232,883	\$ -	\$ -

Enrollment	267	241	229	220	237	244	244
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School Expenditures Per Pupil	\$ 6,785	\$ 7,288	\$ 7,523	\$ 7,086	\$ 6,517	\$ 7,006	\$ 7,006
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	1.00	1.00	1.00
<i>Certified</i>	14.25	15.59	16.09
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	10.10	7.72	9.22
Total FTE	25.35	24.31	26.31

LEGACY POINT ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 82,083	\$ 69,840	\$ 128,656	\$ 168,364	\$ 192,426	\$ 169,795	\$ 154,230
Certified	1,463,076	1,462,319	1,496,736	1,365,430	1,221,581	1,307,376	1,407,602
Professional/Technical	-	-	-	-	-	-	-
Classified	226,286	262,865	257,991	205,408	163,928	185,279	198,013
Benefits	539,382	570,055	598,315	644,173	519,156	611,903	652,738
Purchased Services	73,335	87,447	88,397	5,700	29,063	5,700	9,650
Supplies and Materials	188,800	204,498	161,517	87,966	194,644	26,689	37,978
Capital Equipment	-	-	-	-	-	-	-
Other Expenses	3,586	5,339	3,846	-	1,668	183,891	66,254
Device Refresh	126,725	27,146	4,070	27,020	34,241	-	-
Total Expenditures	\$ 2,703,274	\$ 2,689,509	\$ 2,739,528	\$ 2,504,061	\$ 2,356,708	\$ 2,490,633	\$ 2,526,465
Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 377,106	\$ 253,050	\$ 96,365	\$ -	\$ 35,519	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	43,905	52,736	30,060	-	8,384	-	-
Fund 15 Full Day Kindergarten	36,603	51,072	93,036	-	120,673	-	-
Fund 74 Specific Purpose	7,521	5,827	54	-	(4,787)	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 465,135	\$ 362,685	\$ 219,515	\$ -	\$ 159,789	\$ -	\$ -
Enrollment	469	468	399	386	373	321	321
School Expenditures Per Pupil	\$ 5,764	\$ 5,747	\$ 6,866	\$ 6,487	\$ 6,318	\$ 7,759	\$ 7,871
				2017-2018	2018-2019	2018-2019	
				Adopted Budget	Proposed Budget	Adopted Budget	
FTE							
Administrative				2.00	2.00	1.79	
Certified				25.93	22.40	24.40	
Professional/Technical				0.00	1.00	1.00	
Classified				9.54	9.22	10.00	
Total FTE				37.47	34.62	37.19	

LONE TREE ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 84,152	\$ 87,404	\$ 95,000	\$ 91,673	\$ 90,572	\$ 95,759	\$ 95,759
Certified	1,602,162	1,672,021	1,669,888	1,629,325	1,384,351	1,590,181	1,590,183
Professional/Technical	-	-	-	-	-	-	-
Classified	211,932	200,696	204,327	167,318	164,966	156,007	175,076
Benefits	556,366	603,791	607,527	712,982	541,231	692,233	699,330
Purchased Services	76,861	107,983	119,896	-	82,073	-	-
Supplies and Materials	223,059	177,033	173,458	122,797	183,302	9,653	9,653
Capital Equipment	-	-	-	-	-	-	-
Other Expenses	1,681	20,169	15,695	-	8,463	6,250	6,250
Device Refresh	(7,992)	30,615	31,166	33,600	33,495	-	-
Total Expenditures	\$ 2,748,221	\$ 2,899,714	\$ 2,916,956	\$ 2,757,695	\$ 2,488,454	\$ 2,550,083	\$ 2,576,251

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 21,176	\$ 50,864	\$ 1,287	\$ -	\$ (13,667)	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	156,371	239,355	297,132	-	257,652	-	-
Fund 15 Full Day Kindergarten	1,387	2,848	43,022	-	56,485	-	-
Fund 74 Specific Purpose	4,958	5,067	3,149	-	1,463	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 183,892	\$ 298,134	\$ 344,589	\$ -	\$ 301,933	\$ -	\$ -

Enrollment	491	482	450	480	426	429	429
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School Expenditures Per Pupil	\$ 5,597	\$ 6,016	\$ 6,482	\$ 5,745	\$ 5,841	\$ 5,944	\$ 6,005
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
Administrative	1.00	1.00	1.00
Certified	29.56	27.36	27.36
Professional/Technical	0.00	1.00	1.00
Classified	8.09	8.61	9.49
Total FTE	38.65	37.97	38.85

MAMMOTH HEIGHTS ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 155,420	\$ 160,083	\$ 169,170	\$ 159,946	\$ 161,730	\$ 169,876	\$ 169,876
Certified	2,553,615	2,304,849	2,181,633	2,116,487	1,928,428	2,429,678	2,430,213
Professional/Technical	-	-	-	-	-	-	-
Classified	356,633	344,916	347,310	281,382	307,142	314,993	321,590
Benefits	942,723	913,081	943,209	957,859	874,571	1,091,924	1,093,364
Purchased Services	122,189	113,263	124,756	-	52,808	-	-
Supplies and Materials	240,203	211,459	202,261	34,374	203,415	48,471	39,900
Capital Equipment	-	-	13,409	-	4,525	-	-
Other Expenses	9,484	18,981	9,676	739	(18,684)	-	-
Device Refresh	26,620	24,252	37,920	40,950	55,241	-	-
Total Expenditures	\$ 4,406,886	\$ 4,090,884	\$ 4,029,343	\$ 3,591,737	\$ 3,569,176	\$ 4,054,942	\$ 4,054,943
Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 333,237	\$ 319,945	\$ 176,584	\$ -	\$ 122,595	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	137,028	144,498	183,228	-	231,928	-	-
Fund 15 Full Day Kindergarten	22,942	17,331	21,610	-	37,338	-	-
Fund 74 Specific Purpose	8,019	7,703	4,897	-	(552)	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 501,226	\$ 489,477	\$ 386,319	\$ -	\$ 391,309	\$ -	\$ -
Enrollment	744	719	612	585	620	600	600
School Expenditures Per Pupil	\$ 5,923	\$ 5,690	\$ 6,584	\$ 6,140	\$ 5,757	\$ 6,758	\$ 6,758
				2017-2018	2018-2019	2018-2019	
				Adopted Budget	Proposed Budget	Adopted Budget	
FTE							
Administrative				2.00	2.00	2.00	
Certified				39.35	42.75	42.75	
Professional/Technical				0.00	1.00	1.00	
Classified				12.68	17.92	17.92	
Total FTE				54.03	63.67	63.67	

MEADOW VIEW ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 177,650	\$ 189,195	\$ 87,500	\$ 159,946	\$ 147,029	\$ 169,876	\$ 169,876
Certified	1,683,800	1,638,492	1,898,145	1,815,841	1,560,720	1,792,770	1,818,915
Professional/Technical	-	-	-	-	-	-	-
Classified	281,473	322,045	328,323	348,814	294,105	347,321	309,183
Benefits	679,212	695,378	753,050	865,039	701,927	854,873	850,409
Purchased Services	153,650	217,413	116,406	-	43,639	-	-
Supplies and Materials	198,115	177,798	175,560	54,964	134,392	119,494	83,620
Capital Equipment	-	-	50	-	-	-	-
Other Expenses	6,786	11,000	5,221	6,429	4,015	-	-
Device Refresh	33,183	23,542	32,690	34,090	-	-	-
Total Expenditures	\$ 3,213,868	\$ 3,274,864	\$ 3,396,947	\$ 3,285,123	\$ 2,885,825	\$ 3,284,334	\$ 3,232,003

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 372,743	\$ 207,482	\$ 122,921	\$ -	\$ 184,445	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	53,583	85,271	81,900	-	81,814	-	-
Fund 15 Full Day Kindergarten	7,566	-	24,631	-	54,102	-	-
Fund 74 Specific Purpose	27,788	26,018	13,202	-	14,980	-	-
Fund 14 Capital Projects	-	-	(50)	-	(50)	-	-
Total	\$ 461,680	\$ 318,771	\$ 242,604	\$ -	\$ 335,291	\$ -	\$ -

Enrollment	495	470	476	487	457	424	424
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School Expenditures Per Pupil	\$ 6,493	\$ 6,968	\$ 7,136	\$ 6,746	\$ 6,315	\$ 7,746	\$ 7,623
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
Administrative	2.00	2.00	2.00
Certified	32.70	30.70	31.05
Professional/Technical	0.00	1.00	1.00
Classified	15.28	15.88	14.12
Total FTE	49.98	49.58	48.17

MOUNTAIN VIEW ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 92,664	\$ 96,834	\$ 85,000	\$ 91,673	\$ 80,909	\$ 228,578	\$ 228,578
<i>Certified</i>	1,175,154	1,178,558	1,192,943	1,102,231	821,306	922,617	935,373
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	257,751	238,885	276,756	203,148	279,327	244,739	219,254
Benefits	472,496	471,728	469,923	515,238	406,523	526,500	519,707
Purchased Services	192,728	195,849	71,475	8,000	32,841	-	-
Supplies and Materials	209,017	151,047	171,795	164,181	259,684	24,203	17,556
Capital Equipment	5,200	14,662	-	-	4,700	-	-
Other Expenses	1,756	2,110	1,280	500	2,490	-	-
Device Refresh	-	1,969	15,750	22,120	18,878	-	-
Total Expenditures	\$ 2,406,766	\$ 2,351,642	\$ 2,284,922	\$ 2,107,091	\$ 1,906,658	\$ 1,946,637	\$ 1,920,468
Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 12,816	\$ 40,380	\$ 47,869	\$ -	\$ 154,497	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	102,656	110,134	94,820	-	96,049	-	-
Fund 15 Full Day Kindergarten	50,979	3,204	109,826	-	161,198	-	-
Fund 74 Specific Purpose	9,313	6,339	4,545	-	3,750	-	-
Fund 14 Capital Projects	-	(749)	(749)	-	-	-	-
Total	\$ 175,764	\$ 159,308	\$ 256,311	\$ -	\$ 415,495	\$ -	\$ -
Enrollment	334	327	322	316	299	255	255
School Expenditures Per Pupil	\$ 7,206	\$ 7,192	\$ 7,096	\$ 6,668	\$ 6,377	\$ 7,634	\$ 7,531
				2017-2018		2018-2019	2018-2019
				Adopted Budget		Proposed Budget	Adopted Budget
FTE							
<i>Administrative</i>				1.00		2.50	2.50
<i>Certified</i>				20.05		16.35	16.35
<i>Professional/Technical</i>				0.00		1.04	1.04
<i>Classified</i>				8.93		14.25	12.96
Total FTE				29.98		34.14	32.85

NORTHEAST ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 86,325	\$ 87,000	\$ 142,940	\$ 159,946	\$ 145,845	\$ 169,877	\$ 169,877
Certified	1,390,988	1,281,974	1,106,177	1,176,710	893,922	1,073,693	1,073,693
Professional/Technical	-	-	-	-	-	-	-
Classified	259,752	204,791	211,715	201,869	173,395	200,109	188,073
Benefits	500,426	496,035	485,223	569,919	407,002	532,184	527,709
Purchased Services	94,816	103,407	82,278	8,000	25,590	10,000	13,433
Supplies and Materials	144,796	113,785	133,598	25,129	161,662	14,841	14,841
Capital Equipment	-	18,500	9	-	-	-	-
Other Expenses	11,083	9,439	2,472	-	3,040	10,000	10,000
Device Refresh	38,297	27,084	26,040	25,200	41,842	-	-
Total Expenditures	\$ 2,526,482	\$ 2,342,015	\$ 2,190,451	\$ 2,166,773	\$ 1,852,299	\$ 2,010,704	\$ 1,997,626

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 47,427	\$ 14,516	\$ 82,783	\$ -	\$ 185,251	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	104,285	134,850	105,172	-	59,093	-	-
Fund 15 Full Day Kindergarten	-	-	-	-	-	-	-
Fund 74 Specific Purpose	18,409	20,638	12,144	-	14,597	-	-
Fund 14 Capital Projects	-	-	(9)	-	(9)	-	-
Total	\$ 170,121	\$ 170,004	\$ 200,090	\$ -	\$ 258,932	\$ -	\$ -

Enrollment	442	402	375	360	341	289	289
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School Expenditures Per Pupil	\$ 5,716	\$ 5,826	\$ 5,841	\$ 6,019	\$ 5,432	\$ 6,957	\$ 6,912
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
Administrative	2.00	2.00	2.00
Certified	21.35	18.85	18.85
Professional/Technical	0.00	0.00	0.00
Classified	8.46	8.53	7.96
Total FTE	31.81	29.38	28.81

NORTHRIDGE ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 137,788	\$ 142,621	\$ 163,766	\$ 159,946	\$ 146,560	\$ 169,877	\$ 169,877
<i>Certified</i>	2,206,980	2,247,779	2,255,751	2,141,900	1,933,145	2,406,258	2,390,533
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	341,623	363,091	381,158	357,839	358,623	437,950	435,601
Benefits	758,190	837,249	903,412	986,835	836,848	1,112,243	1,106,767
Purchased Services	113,976	109,974	125,792	18,500	67,789	1,000	1,000
Supplies and Materials	322,751	219,746	228,165	116,781	213,065	32,371	32,371
Capital Equipment	-	-	-	-	10,800	-	-
Other Expenses	12,059	10,866	8,544	54,568	6,160	896	102,958
Device Refresh	9,267	26,383	280	46,200	80,526	-	-
Total Expenditures	\$ 3,902,633	\$ 3,957,707	\$ 4,066,868	\$ 3,882,569	\$ 3,653,516	\$ 4,160,595	\$ 4,239,107
Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 129,247	\$ 163,846	\$ 53,079	\$ -	\$ 214,864	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	207,313	250,253	248,226	-	226,701	-	-
Fund 15 Full Day Kindergarten	16,896	3,524	18,187	-	29,716	-	-
Fund 74 Specific Purpose	6,904	10,539	15,114	-	23,506	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 360,360	\$ 428,162	\$ 334,606	\$ -	\$ 494,787	\$ -	\$ -
Enrollment	743	734	699	660	705	700	700
School Expenditures Per Pupil	\$ 5,253	\$ 5,392	\$ 5,818	\$ 5,883	\$ 5,182	\$ 5,944	\$ 6,056
				2017-2018	2018-2019	2018-2019	
				Adopted Budget	Proposed Budget	Adopted Budget	
FTE							
<i>Administrative</i>				2.00	2.00	2.00	
<i>Certified</i>				38.40	41.90	40.90	
<i>Professional/Technical</i>				0.00	1.00	1.00	
<i>Classified</i>				18.63	25.52	27.26	
Total FTE				59.03	70.42	71.16	

PINE GROVE ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 156,463	\$ 161,157	\$ 172,086	\$ 146,291	\$ 149,092	\$ 169,876	\$ 162,465
<i>Certified</i>	2,152,439	2,091,164	2,087,352	1,825,282	1,771,590	1,982,442	1,982,493
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	365,690	384,369	371,109	334,304	346,468	385,445	352,337
Benefits	768,089	820,868	851,291	867,773	787,410	952,764	937,638
Purchased Services	111,481	108,351	118,354	9,176	55,766	9,176	9,176
Supplies and Materials	251,134	212,198	242,097	27,486	251,548	40,643	50,813
Capital Equipment	-	10,521	120	-	-	-	-
Other Expenses	7,548	12,692	10,298	-	(67,226)	-	-
Device Refresh	28,709	31,374	40,740	37,800	39,018	-	-
Total Expenditures	\$ 3,841,554	\$ 3,832,694	\$ 3,893,446	\$ 3,248,112	\$ 3,333,667	\$ 3,540,346	\$ 3,494,922

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 43,344	\$ 95,574	\$ 203,206	\$ -	\$ 314,288	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	186,192	170,741	128,161	-	78,624	-	-
Fund 15 Full Day Kindergarten	42,346	26,477	42,841	-	68,426	-	-
Fund 74 Specific Purpose	7,071	7,173	4,954	-	4,493	-	-
Fund 14 Capital Projects	-	-	(120)	-	(120)	-	-
Total	\$ 278,953	\$ 299,965	\$ 379,042	\$ -	\$ 465,710	\$ -	\$ -

Enrollment	598	584	559	540	552	550	550
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School Expenditures Per Pupil	\$ 6,424	\$ 6,563	\$ 6,965	\$ 6,015	\$ 6,039	\$ 6,437	\$ 6,354
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	1.80	2.00	1.90
<i>Certified</i>	33.60	34.73	34.73
<i>Professional/Technical</i>	0.00	1.00	1.00
<i>Classified</i>	15.46	20.29	18.53
Total FTE	50.86	58.02	56.16

PINE LANE ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 189,057	\$ 136,275	\$ 149,417	\$ 159,946	\$ 146,325	\$ 169,876	\$ 169,876
Certified	3,567,154	3,115,376	2,907,948	2,731,988	2,562,753	2,909,286	2,880,011
Professional/Technical	-	-	-	-	-	-	-
Classified	479,850	485,827	521,569	377,817	445,645	476,918	487,883
Benefits	1,212,344	1,136,767	1,095,375	1,224,173	1,027,938	1,329,404	1,324,512
Purchased Services	166,634	104,419	129,196	11,450	130,309	1,500	14,820
Supplies and Materials	330,587	275,125	308,827	156,877	225,784	19,089	18,901
Capital Equipment	24,914	-	-	-	-	-	-
Other Expenses	50,747	11,851	8,564	-	(22,499)	300,525	297,525
Device Refresh	47,068	99,012	54,465	46,620	34,078	-	-
Total Expenditures	\$ 6,068,354	\$ 5,364,652	\$ 5,175,362	\$ 4,708,871	\$ 4,550,333	\$ 5,206,598	\$ 5,193,528

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 481	\$ 81,130	\$ 60,212	\$ -	\$ (27,297)	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	180,533	172,091	114,683	-	128,069	-	-
Fund 15 Full Day Kindergarten	10,352	41,327	97,586	-	205,355	-	-
Fund 74 Specific Purpose	2,671	2,219	1,082	-	(1,977)	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 194,037	\$ 296,767	\$ 273,563	\$ -	\$ 304,149	\$ -	\$ -

Enrollment	927	823	728	666	715	700	700
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School Expenditures Per Pupil	\$ 6,546	\$ 6,518	\$ 7,109	\$ 7,070	\$ 6,364	\$ 7,438	\$ 7,419
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
Administrative	2.00	2.00	2.00
Certified	50.26	50.83	50.33
Professional/Technical	0.00	1.00	1.00
Classified	17.82	24.79	25.34
Total FTE	70.08	78.62	78.67

PIONEER ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 112,044	\$ 145,462	\$ 90,000	\$ 125,810	\$ 116,582	\$ 132,818	\$ 132,818
Certified	1,879,377	1,786,415	1,816,669	1,756,200	1,547,244	1,738,926	1,735,881
Professional/Technical	-	-	-	-	-	-	-
Classified	369,037	333,585	359,073	346,278	343,388	402,297	383,228
Benefits	709,413	763,140	792,068	830,395	757,464	849,928	841,704
Purchased Services	123,316	98,046	113,674	17,400	63,211	-	-
Supplies and Materials	250,339	219,320	208,485	78,231	211,891	4,526	54,247
Capital Equipment	8,154	-	66,304	-	-	-	-
Other Expenses	6,036	3,223	5,608	-	4,127	79,372	33,834
Device Refresh	15,217	65,122	-	30,450	47,755	-	-
Total Expenditures	\$ 3,472,934	\$ 3,414,311	\$ 3,451,881	\$ 3,184,764	\$ 3,091,662	\$ 3,207,867	\$ 3,181,712

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 66,131	\$ 96,675	\$ 134,010	\$ -	\$ 39,979	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	53,278	115,155	105,188	-	166,159	-	-
Fund 15 Full Day Kindergarten	-	(76)	-	-	(17,120)	-	-
Fund 74 Specific Purpose	6,067	9,270	13,175	-	21,510	-	-
Fund 14 Capital Projects	(8,154)	35,000	(31,304)	-	-	-	-
Total	\$ 117,322	\$ 256,024	\$ 221,069	\$ -	\$ 210,529	\$ -	\$ -

Enrollment	548	494	461	435	431	400	400
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School Expenditures Per Pupil	\$ 6,337	\$ 6,912	\$ 7,488	\$ 7,321	\$ 7,173	\$ 8,020	\$ 7,954
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
Administrative	1.50	1.50	1.50
Certified	31.20	30.07	30.02
Professional/Technical	0.00	1.00	1.00
Classified	17.77	21.04	21.04
Total FTE	50.47	53.61	53.56

PRAIRIE CROSSING ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 143,833	\$ 137,812	\$ 85,000	\$ 91,673	\$ 81,389	\$ 169,876	\$ 169,876
<i>Certified</i>	1,976,458	2,024,341	1,853,357	1,966,987	1,649,401	2,119,253	2,119,250
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	259,767	259,273	307,274	285,276	263,170	325,783	322,970
Benefits	711,870	783,217	733,892	879,542	689,695	972,137	970,665
Purchased Services	99,599	107,447	111,918	-	69,669	-	-
Supplies and Materials	224,292	192,986	231,646	54,171	217,530	57,578	128,124
Capital Equipment	12,994	-	-	-	57,796	-	-
Other Expenses	7,695	21,938	10,175	-	5,661	222,152	142,812
Device Refresh	15,984	22,977	41,355	37,940	51,035	-	-
Total Expenditures	\$ 3,452,492	\$ 3,549,991	\$ 3,374,617	\$ 3,315,589	\$ 3,085,345	\$ 3,866,779	\$ 3,853,697

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 133,734	\$ 115,439	\$ 119,218	\$ -	\$ 97,452	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	117,402	151,359	191,542	-	222,226	-	-
Fund 15 Full Day Kindergarten	-	7,087	35,511	-	90,787	-	-
Fund 74 Specific Purpose	14,098	14,201	14,267	-	16,346	-	-
Fund 14 Capital Projects	(12,994)	(12,994)	(12,994)	-	(24,790)	-	-
Total	\$ 252,240	\$ 275,092	\$ 347,544	\$ -	\$ 402,021	\$ -	\$ -

Enrollment	580	602	545	542	601	635	635
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School Expenditures Per Pupil	\$ 5,953	\$ 5,897	\$ 6,192	\$ 6,117	\$ 5,134	\$ 6,089	\$ 6,069
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	1.00	2.00	2.00
<i>Certified</i>	35.70	37.10	37.10
<i>Professional/Technical</i>	0.00	1.00	1.00
<i>Classified</i>	12.24	17.48	17.35
Total FTE	48.94	57.58	57.45

REDSTONE ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 92,885	\$ 152,353	\$ 161,557	\$ 159,946	\$ 168,342	\$ 169,876	\$ 169,876
Certified	1,959,736	2,002,395	2,039,434	1,856,426	1,591,019	1,825,078	1,827,874
Professional/Technical	-	-	-	-	-	-	-
Classified	343,670	326,790	325,973	251,301	287,922	299,438	297,479
Benefits	735,641	827,480	821,244	855,030	703,721	865,850	865,289
Purchased Services	107,019	113,181	124,174	-	96,172	5,000	5,000
Supplies and Materials	223,498	159,204	201,764	2,364	177,664	3,172	2,901
Capital Equipment	10,074	-	-	-	7,197	-	-
Other Expenses	(763)	3,196	5,316	-	(3,432)	-	-
Device Refresh	14,070	9,086	10,694	36,820	-	-	-
Total Expenditures	\$ 3,485,830	\$ 3,593,685	\$ 3,690,158	\$ 3,161,887	\$ 3,028,605	\$ 3,168,414	\$ 3,168,419

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 619,650	\$ 600,956	\$ 342,245	\$ -	\$ 160,294	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	203,516	223,398	262,445	-	329,795	-	-
Fund 15 Full Day Kindergarten	4,262	9,886	13,661	-	14,922	-	-
Fund 74 Specific Purpose	31,603	16,313	16,234	-	16,233	-	-
Fund 14 Capital Projects	(10,074)	(10,074)	(10,074)	-	-	-	-
Total	\$ 848,957	\$ 840,479	\$ 624,511	\$ -	\$ 521,244	\$ -	\$ -

Enrollment	592	605	552	526	524	500	500
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School Expenditures Per Pupil	\$ 5,888	\$ 5,940	\$ 6,685	\$ 6,011	\$ 5,780	\$ 6,337	\$ 6,337
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
Administrative	2.00	2.00	2.00
Certified	34.00	31.80	31.80
Professional/Technical	0.00	0.75	0.75
Classified	9.99	15.90	15.76
Total FTE	45.99	50.45	50.31

RENAISSANCE EXPEDITIONARY LEARNING OUTWARD BOUND SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 99,090	\$ 103,787	\$ 107,420	\$ 91,673	\$ 102,763	\$ 95,759	\$ 95,759
<i>Certified</i>	1,291,495	1,394,292	1,404,381	1,353,737	1,205,256	1,426,356	1,426,355
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	255,980	249,240	268,737	225,198	213,474	222,349	201,680
Benefits	502,686	578,056	621,307	634,372	525,608	655,962	649,311
Purchased Services	238,566	229,894	252,678	3,000	209,264	4,000	4,000
Supplies and Materials	177,604	160,242	168,804	57,287	158,139	16,254	39,581
Capital Equipment	-	61,276	-	-	(594)	-	-
Other Expenses	(15,171)	17,925	13,482	-	10,131	-	4,000
Device Refresh	35,997	22,901	26,730	28,140	29,280	-	-
Total Expenditures	\$ 2,586,247	\$ 2,817,614	\$ 2,863,538	\$ 2,393,407	\$ 2,453,320	\$ 2,420,680	\$ 2,420,686

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budgets	\$ 99,408	\$ 61,181	\$ 16,058	\$ -	\$ 68,295	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	106,710	82,318	124,135	-	83,961	-	-
Fund 15 Full Day Kindergarten	42,374	54,604	22,458	-	(6,031)	-	-
Fund 74 Specific Purpose	-	-	-	-	-	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 248,492	\$ 198,103	\$ 162,651	\$ -	\$ 146,224	\$ -	\$ -

Enrollment	417	397	406	402	394	389	389
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School Expenditures Per Pupil	\$ 6,202	\$ 7,097	\$ 7,053	\$ 5,954	\$ 6,227	\$ 6,223	\$ 6,223
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	1.00	1.00	1.00
<i>Certified</i>	26.40	25.00	25.00
<i>Professional/Technical</i>	0.00	1.00	1.00
<i>Classified</i>	11.25	10.56	9.72
Total FTE	38.65	37.56	36.72

ROCK RIDGE ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 166,125	\$ 165,386	\$ 170,301	\$ 159,946	\$ 162,816	\$ 265,636	\$ 169,876
Certified	2,144,166	1,879,800	1,925,758	2,125,889	1,755,183	2,050,224	2,104,094
Professional/Technical	-	-	-	-	-	-	-
Classified	313,928	335,294	324,258	372,565	315,627	375,310	336,108
Benefits	776,431	744,868	806,641	982,426	804,111	998,785	970,062
Purchased Services	105,277	139,279	139,291	19,576	75,934	23,650	23,650
Supplies and Materials	192,215	168,113	180,059	58,173	188,138	136,071	202,154
Capital Equipment	-	-	7,878	-	-	-	-
Other Expenses	13,537	20,377	23,784	12,310	5,582	14,710	6,110
Device Refresh	20,567	52,112	38,076	38,640	41,771	-	-
Total Expenditures	\$ 3,732,246	\$ 3,505,229	\$ 3,616,046	\$ 3,769,525	\$ 3,349,162	\$ 3,864,386	\$ 3,812,054

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 6,953	\$ 39,807	\$ 36,062	\$ -	\$ 34,285	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	42,217	51,581	58,410	-	41,794	-	-
Fund 15 Full Day Kindergarten	13,359	11,268	30,425	-	43,379	-	-
Fund 74 Specific Purpose	(9,095)	(15,814)	(13,889)	-	(12,576)	-	-
Fund 14 Capital Projects	-	-	(7,878)	-	(7,650)	-	-
Total	\$ 53,434	\$ 86,842	\$ 103,130	\$ -	\$ 99,232	\$ -	\$ -

Enrollment	628	593	564	552	539	525	525
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School Expenditures Per Pupil	\$ 5,943	\$ 5,911	\$ 6,411	\$ 6,829	\$ 6,214	\$ 7,361	\$ 7,261
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
Administrative	2.00	3.00	2.00
Certified	37.99	35.60	36.60
Professional/Technical	0.00	1.00	1.00
Classified	15.65	17.60	15.84
Total FTE	55.64	57.20	55.44

ROXBOROUGH PRIMARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 90,500	\$ 93,215	\$ 100,000	\$ 91,673	\$ 95,490	\$ 95,759	\$ 95,759
Certified	1,470,094	1,487,030	1,352,387	1,239,346	1,233,813	1,203,109	1,203,115
Professional/Technical	-	-	-	-	-	-	-
Classified	364,366	353,652	344,467	260,987	261,341	267,878	258,344
Benefits	569,505	627,754	552,023	610,743	536,247	602,226	598,676
Purchased Services	116,683	103,946	112,652	5,036	72,831	-	-
Supplies and Materials	178,850	163,423	179,775	25,953	145,145	3,564	3,564
Capital Equipment	-	-	-	-	-	-	-
Other Expenses	6,667	(16,958)	2,782	4,155	(19,549)	11,421	11,422
Device Refresh	2,994	17,577	22,405	22,750	22,733	-	-
Total Expenditures	\$ 2,799,659	\$ 2,829,638	\$ 2,666,492	\$ 2,260,643	\$ 2,348,050	\$ 2,183,957	\$ 2,170,880

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 102,610	\$ 73,050	\$ 78	\$ -	\$ 43,737	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	192,594	158,739	113,823	-	46,015	-	-
Fund 15 Full Day Kindergarten	45,982	19,619	19,443	-	19,697	-	-
Fund 74 Specific Purpose	6,913	6,913	6,913	-	6,913	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 348,099	\$ 258,321	\$ 140,257	\$ -	\$ 116,362	\$ -	\$ -

Enrollment	375	351	323	325	314	325	325
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School Expenditures Per Pupil	\$ 7,466	\$ 8,062	\$ 8,255	\$ 6,956	\$ 7,478	\$ 6,720	\$ 6,680
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
Administrative	1.00	1.00	1.00
Certified	23.05	22.05	22.05
Professional/Technical	0.00	0.00	0.00
Classified	9.39	12.92	12.48
Total FTE	33.44	35.97	35.53

ROXBOROUGH INTERMEDIATE SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 83,819	\$ 78,833	\$ 147,333	\$ 159,946	\$ 148,862	\$ 169,876	\$ 169,876
Certified	1,706,012	1,660,428	1,500,954	1,461,642	1,319,398	1,517,913	1,502,321
Professional/Technical	-	-	-	-	-	-	-
Classified	316,189	311,698	310,050	233,084	269,557	299,824	296,213
Benefits	639,270	678,495	692,287	687,200	620,258	735,700	728,554
Purchased Services	102,377	83,944	112,463	-	87,971	-	-
Supplies and Materials	148,381	208,710	173,430	40,146	122,190	1,559	1,744
Capital Equipment	-	-	-	-	-	-	-
Other Expenses	14,771	(16,975)	7,235	-	(19,456)	230	230
Device Refresh	17,975	37,357	33,462	30,590	30,600	-	-
Total Expenditures	\$ 3,028,793	\$ 3,042,491	\$ 2,977,214	\$ 2,612,608	\$ 2,579,379	\$ 2,725,102	\$ 2,698,938

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 79,682	\$ 67,204	\$ 28,545	\$ -	\$ 38,191	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	209,582	138,765	96,078	-	28,990	-	-
Fund 15 Full Day Kindergarten	-	-	-	-	(0)	-	-
Fund 74 Specific Purpose	2,132	2,132	2,132	-	2,132	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 291,396	\$ 208,101	\$ 126,755	\$ -	\$ 69,313	\$ -	\$ -

Enrollment	499	498	460	437	431	426	426
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School Expenditures Per Pupil	\$ 6,070	\$ 6,109	\$ 6,472	\$ 5,979	\$ 5,985	\$ 6,397	\$ 6,336
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
Administrative	2.00	2.00	2.00
Certified	27.00	26.70	26.97
Professional/Technical	0.00	1.00	1.00
Classified	12.23	14.83	14.83
Total FTE	41.23	44.53	44.80

SADDLE RANCH ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 118,465	\$ 79,189	\$ 85,000	\$ 159,946	\$ 168,232	\$ 169,876	\$ 169,876
Certified	1,930,590	1,974,054	1,784,157	1,515,431	1,435,202	1,668,001	1,698,743
Professional/Technical	-	-	-	-	-	-	-
Classified	350,718	309,093	293,539	295,976	289,170	290,554	307,756
Benefits	701,042	758,729	732,750	739,094	667,892	797,039	813,544
Purchased Services	94,915	99,497	120,355	-	51,936	-	-
Supplies and Materials	308,641	169,900	141,051	41,783	149,476	69,113	11,263
Capital Equipment	-	-	176	-	-	-	-
Other Expenses	7,435	(27,572)	(17,406)	466	(9,943)	-	6,497
Device Refresh	7,625	39,657	35,280	32,340	27,851	-	-
Total Expenditures	\$ 3,519,431	\$ 3,402,545	\$ 3,174,902	\$ 2,785,036	\$ 2,779,817	\$ 2,994,583	\$ 3,007,679
Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 63,295	\$ 21,242	\$ 4,686	\$ -	\$ 33,850	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	188,610	158,814	172,147	-	136,905	-	-
Fund 15 Full Day Kindergarten	(8,265)	15,894	7,808	-	10,072	-	-
Fund 74 Specific Purpose	580	1,155	1,261	-	1,799	-	-
Fund 14 Capital Projects	-	-	(176)	-	(176)	-	-
Total	\$ 244,220	\$ 197,105	\$ 185,726	\$ -	\$ 182,449	\$ -	\$ -
Enrollment	567	532	489	462	470	455	455
School Expenditures Per Pupil	\$ 6,207	\$ 6,396	\$ 6,493	\$ 6,028	\$ 5,915	\$ 6,582	\$ 6,610
				2017-2018	2018-2019	2018-2019	
				Adopted Budget	Proposed Budget	Adopted Budget	
FTE							
Administrative				2.00	2.00	2.00	
Certified				28.30	29.80	29.80	
Professional/Technical				0.00	1.00	1.00	
Classified				14.06	13.86	14.79	
Total FTE				44.36	46.66	47.59	

SAGE CANYON ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 134,626	\$ 143,260	\$ 151,185	\$ 159,946	\$ 145,189	\$ 169,876	\$ 169,876
Certified	1,827,281	2,025,735	2,203,227	2,471,358	1,984,021	2,632,091	2,658,868
Professional/Technical	-	-	-	-	-	-	-
Classified	334,343	335,087	384,349	379,941	334,970	404,034	394,499
Benefits	677,593	825,934	973,784	1,126,717	918,827	1,194,274	1,200,703
Purchased Services	114,855	117,143	325,586	16,000	166,762	-	-
Supplies and Materials	262,269	253,688	194,848	49,656	296,967	133,847	97,101
Capital Equipment	-	-	-	-	-	-	-
Other Expenses	13,749	21,215	14,439	-	12,849	3,143	3,143
Device Refresh	1,597	3,249	45,826	49,140	42,222	-	-
Total Expenditures	\$ 3,366,313	\$ 3,725,311	\$ 4,293,244	\$ 4,252,758	\$ 3,901,807	\$ 4,537,265	\$ 4,524,190

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 61,593	\$ 70,639	\$ 111,075	\$ -	\$ 128,666	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	63,467	83,852	90,048	-	15,344	-	-
Fund 15 Full Day Kindergarten	18,674	25,662	30,103	-	28,971	-	-
Fund 74 Specific Purpose	45	45	6	-	(33)	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 143,779	\$ 180,198	\$ 231,232	\$ -	\$ 172,948	\$ -	\$ -

Enrollment	691	704	693	702	703	708	708
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School Expenditures Per Pupil	\$ 4,872	\$ 5,292	\$ 6,195	\$ 6,058	\$ 5,550	\$ 6,409	\$ 6,390
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
Administrative	2.00	2.00	2.00
Certified	44.40	45.80	46.30
Professional/Technical	0.00	1.00	1.00
Classified	19.41	20.36	19.92
Total FTE	65.81	69.16	69.22

SAND CREEK ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 76,000	\$ 78,332	\$ 117,059	\$ 159,946	\$ 150,746	\$ 169,876	\$ 169,876
Certified	2,347,265	2,215,900	1,979,883	1,797,336	1,592,935	1,678,170	1,651,396
Professional/Technical	-	-	-	-	-	-	-
Classified	318,579	316,520	268,427	299,260	210,078	329,851	380,307
Benefits	814,312	848,416	791,645	844,572	690,771	812,750	821,564
Purchased Services	104,617	98,965	107,304	-	44,988	-	-
Supplies and Materials	240,630	230,862	235,196	37,131	142,249	8,558	8,558
Capital Equipment	-	370	-	-	10,019	-	-
Other Expenses	(4,218)	9,925	5,916	-	2,702	17,764	37,607
Device Refresh	9,282	63,022	32,050	32,130	32,110	-	-
Total Expenditures	\$ 3,906,467	\$ 3,862,312	\$ 3,537,479	\$ 3,170,375	\$ 2,876,598	\$ 3,016,969	\$ 3,069,308

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 131,375	\$ 33,759	\$ 38,330	\$ -	\$ 10,885	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	121,842	110,662	123,473	-	85,640	-	-
Fund 15 Full Day Kindergarten	19,461	11,872	7,383	-	(2,160)	-	-
Fund 74 Specific Purpose	23,152	12,509	7,027	-	5,926	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 295,830	\$ 168,802	\$ 176,213	\$ -	\$ 100,292	\$ -	\$ -

Enrollment	568	507	455	459	413	406	406
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School Expenditures Per Pupil	\$ 6,878	\$ 7,618	\$ 7,775	\$ 6,907	\$ 6,965	\$ 7,431	\$ 7,560
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
Administrative	2.00	2.00	2.00
Certified	32.90	29.50	29.00
Professional/Technical	0.00	1.00	1.00
Classified	12.12	17.02	18.78
Total FTE	47.02	49.52	50.78

SEDALIA ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 93,256	\$ 100,477	\$ 96,446	\$ 159,946	\$ 165,742	\$ 169,876	\$ 169,876
<i>Certified</i>	1,385,996	1,361,984	1,461,828	1,160,993	1,089,427	1,216,092	1,206,669
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	249,394	285,939	307,048	270,937	273,738	252,804	276,901
Benefits	538,151	593,602	640,031	590,003	573,403	603,457	609,844
Purchased Services	57,899	68,762	62,597	-	18,147	-	-
Supplies and Materials	147,836	179,899	137,367	6,200	117,713	27,043	39,058
Capital Equipment	-	-	-	-	9,782	-	-
Other Expenses	2,874	8,669	7,805	-	1,868	-	-
Device Refresh	19,740	5,940	19,195	20,090	19,348	-	-
Total Expenditures	\$ 2,495,145	\$ 2,605,272	\$ 2,732,318	\$ 2,208,169	\$ 2,269,167	\$ 2,269,272	\$ 2,302,348

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 87,258	\$ 70,452	\$ 107,798	\$ -	\$ 140,854	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	50,042	48,027	35,890	-	60,578	-	-
Fund 15 Full Day Kindergarten	3,842	333	291	-	951	-	-
Fund 74 Specific Purpose	3,974	2,627	2,627	-	2,627	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 145,116	\$ 121,439	\$ 146,606	\$ -	\$ 205,011	\$ -	\$ -

Enrollment	283	285	298	287	258	254	254
School Expenditures Per Pupil	\$ 8,817	\$ 9,141	\$ 9,169	\$ 7,694	\$ 8,795	\$ 8,934	\$ 9,064

	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	22.20	24.32	23.06
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	12.56	12.12	12.12
Total FTE	36.76	38.44	37.18

SOARING HAWK ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 149,367	\$ 154,565	\$ 166,973	\$ 159,946	\$ 159,978	\$ 169,876	\$ 169,876
<i>Certified</i>	2,062,194	1,927,810	1,914,848	1,976,850	1,680,671	2,185,596	2,191,523
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	350,598	411,325	468,404	402,684	444,738	457,148	448,405
Benefits	752,723	796,256	843,310	952,781	804,893	1,056,942	1,055,534
Purchased Services	109,422	109,863	131,374	-	110,754	-	-
Supplies and Materials	243,369	203,957	354,507	113,064	234,348	82,269	37,663
Capital Equipment	-	-	15,759	-	-	-	-
Other Expenses	(4,728)	16,889	12,351	-	7,409	-	-
Device Refresh	9,398	125,456	26,590	37,800	42,503	-	-
Total Expenditures	\$ 3,672,343	\$ 3,746,122	\$ 3,934,116	\$ 3,643,125	\$ 3,485,295	\$ 3,951,831	\$ 3,903,001

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 26,730	\$ 1,774	\$ 113,417	\$ -	\$ 159,981	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	17,434	(18,639)	7,622	-	41,611	-	-
Fund 15 Full Day Kindergarten	11,743	6,933	4,098	-	(8,087)	-	-
Fund 74 Specific Purpose	5,955	7,790	5,115	-	4,889	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 61,862	\$ (2,142)	\$ 130,252	\$ -	\$ 198,394	\$ -	\$ -

Enrollment	595	567	556	540	569	565	565
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School Expenditures Per Pupil	\$ 6,172	\$ 6,607	\$ 7,076	\$ 6,747	\$ 6,125	\$ 6,994	\$ 6,908
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	35.95	38.00	38.00
<i>Professional/Technical</i>	0.00	1.00	1.00
<i>Classified</i>	21.04	22.96	22.08
Total FTE	58.99	63.96	63.08

SOUTH RIDGE ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 132,901	\$ 132,614	\$ 140,997	\$ 146,291	\$ 139,725	\$ 169,876	\$ 180,994
<i>Certified</i>	1,912,833	1,944,219	2,033,709	1,941,025	1,755,181	2,081,963	2,075,980
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	323,861	343,877	377,101	367,922	324,391	324,731	307,734
Benefits	721,175	814,702	852,830	903,934	778,259	953,889	948,090
Purchased Services	118,202	152,936	104,822	-	79,616	-	-
Supplies and Materials	178,579	180,692	307,352	11,081	209,137	221,833	213,334
Capital Equipment	-	-	46,541	-	10,396	-	-
Other Expenses	19,104	22,068	14,471	-	22,928	-	-
Device Refresh	19,765	55,448	32,485	33,880	36,045	-	-
Total Expenditures	\$ 3,426,421	\$ 3,646,556	\$ 3,910,307	\$ 3,404,133	\$ 3,355,676	\$ 3,752,292	\$ 3,726,132

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 18,143	\$ 20,049	\$ 6,520	-	\$ 109,487	-	-
Fund 10 & 74 Principal Discretionary	16,634	16,928	16,809	-	23,940	-	-
Fund 15 Full Day Kindergarten	7,601	17,862	-	-	(4,870)	-	-
Fund 74 Specific Purpose	3,708	4,485	4,101	-	(347)	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 46,086	\$ 59,324	\$ 27,430	-	\$ 128,210	-	-

Enrollment	515	463	487	484	514	505	505
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School Expenditures Per Pupil	\$ 6,653	\$ 7,876	\$ 8,029	\$ 7,033	\$ 6,529	\$ 7,430	\$ 7,378
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	1.80	2.00	2.15
<i>Certified</i>	36.87	42.59	40.20
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	15.78	20.44	18.08
Total FTE	54.45	65.03	60.43

STONE MOUNTAIN ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 94,222	\$ 181,031	\$ 90,000	\$ 91,673	\$ 86,089	\$ 155,053	\$ 155,053
Certified	1,787,065	1,895,373	2,013,540	1,986,548	1,883,426	2,138,104	2,133,353
Professional/Technical	-	-	-	-	400	-	-
Classified	304,766	319,635	304,881	326,062	269,940	262,223	249,378
Benefits	662,904	778,146	807,805	903,070	792,836	963,145	959,784
Purchased Services	107,283	112,572	126,225	-	65,977	3,000	3,000
Supplies and Materials	260,449	208,922	169,286	18,900	229,537	16,369	20,744
Capital Equipment	-	-	563	-	-	-	-
Other Expenses	7,397	12,307	7,146	-	7,069	-	-
Device Refresh	16,920	6,916	40,390	41,580	43,674	-	-
Total Expenditures	\$ 3,241,005	\$ 3,514,902	\$ 3,559,836	\$ 3,367,833	\$ 3,378,949	\$ 3,537,894	\$ 3,521,312

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 25,936	\$ 37,662	\$ 65,148	\$ -	\$ 78,936	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	174,429	150,624	90,094	-	(179)	-	-
Fund 15 Full Day Kindergarten	7,094	32,857	75,781	-	57,138	-	-
Fund 74 Specific Purpose	2,945	1,396	725	-	725	-	-
Fund 14 Capital Projects	-	-	(563)	-	(563)	-	-
Total	\$ 210,404	\$ 222,539	\$ 231,185	\$ -	\$ 136,056	\$ -	\$ -

Enrollment	577	579	586	594	583	588	588
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School Expenditures Per Pupil	\$ 5,617	\$ 6,071	\$ 6,075	\$ 5,670	\$ 5,796	\$ 6,017	\$ 5,989
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
Administrative	1.00	1.80	1.80
Certified	36.45	38.10	38.17
Professional/Technical	0.00	1.00	1.00
Classified	14.42	12.99	12.49
Total FTE	51.87	53.89	53.46

SUMMIT VIEW ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 90,330	\$ 93,040	\$ 95,258	\$ 159,946	\$ 152,542	\$ 169,876	\$ 169,876
Certified	1,790,190	1,844,691	1,763,482	1,709,773	1,662,960	1,801,144	1,801,143
Professional/Technical	-	-	-	-	-	-	-
Classified	361,483	344,024	346,728	290,302	326,467	213,713	213,713
Benefits	708,556	780,836	789,101	813,215	831,524	823,912	823,911
Purchased Services	139,754	134,330	118,084	-	111,958	-	-
Supplies and Materials	269,880	149,018	67,732	52,809	262,631	2,353	2,353
Capital Equipment	-	-	-	-	7,067	-	-
Other Expenses	5,702	11,804	5,143	4,567	4,883	-	-
Device Refresh	(59)	77,627	28,049	36,400	41,180	-	-
Total Expenditures	\$ 3,365,836	\$ 3,435,370	\$ 3,213,577	\$ 3,067,012	\$ 3,401,212	\$ 3,010,998	\$ 3,010,996

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 335,939	\$ 341,306	\$ 455,097	\$ -	\$ 308,705	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	322,099	297,341	298,786	-	235,529	-	-
Fund 15 Full Day Kindergarten	20,900	388	14,501	-	1,166	-	-
Fund 74 Specific Purpose	-	-	-	-	-	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 678,938	\$ 639,035	\$ 768,384	\$ -	\$ 545,400	\$ -	\$ -

Enrollment	545	551	514	520	512	489	489
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School Expenditures Per Pupil	\$ 6,176	\$ 6,235	\$ 6,252	\$ 5,898	\$ 6,643	\$ 6,157	\$ 6,157
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
Administrative	2.00	2.00	2.00
Certified	32.20	31.94	31.94
Professional/Technical	0.00	1.00	1.00
Classified	15.24	9.98	9.98
Total FTE	49.44	44.92	44.92

TIMBER TRAIL ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 93,983	\$ 96,802	\$ 105,000	\$ 91,673	\$ 100,481	\$ 95,759	\$ 95,759
<i>Certified</i>	1,898,768	1,832,900	1,821,801	1,530,438	1,351,502	1,345,024	1,345,020
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	319,489	314,011	319,529	306,259	266,160	295,518	239,970
Benefits	682,156	722,401	749,893	719,293	608,726	650,992	630,960
Purchased Services	87,366	100,669	119,486	-	64,312	-	-
Supplies and Materials	309,243	218,936	171,741	163,497	137,858	23,559	46,808
Capital Equipment	-	-	-	-	-	-	-
Other Expenses	3,960	(847)	4,155	-	2,881	-	-
Device Refresh	32,893	28,532	34,130	30,800	7,286	-	-
Total Expenditures	\$ 3,427,858	\$ 3,313,402	\$ 3,325,735	\$ 2,841,960	\$ 2,539,205	\$ 2,410,852	\$ 2,358,517

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 114,539	\$ 88,127	\$ 82,844	\$ -	\$ 144,102	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	235,338	237,632	232,491	-	233,221	-	-
Fund 15 Full Day Kindergarten	305,003	298,379	137,446	-	(18,057)	-	-
Fund 74 Specific Purpose	16,029	12,614	10,988	-	9,611	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 670,909	\$ 636,752	\$ 463,769	\$ -	\$ 368,876	\$ -	\$ -

Enrollment	587	552	499	440	423	355	355
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School Expenditures Per Pupil	\$ 5,840	\$ 6,003	\$ 6,665	\$ 6,459	\$ 6,003	\$ 6,791	\$ 6,644
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	1.00	1.00	1.00
<i>Certified</i>	27.85	23.20	23.20
<i>Professional/Technical</i>	0.00	1.00	1.00
<i>Classified</i>	14.25	14.84	12.92
Total FTE	43.10	40.04	38.12

TRAILBLAZER ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 82,621	\$ 142,407	\$ 155,093	\$ 159,946	\$ 155,927	\$ 169,876	\$ 169,876
<i>Certified</i>	1,732,096	1,479,165	1,416,907	1,472,797	1,253,497	1,498,865	1,498,869
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	348,935	303,305	372,797	380,285	353,517	386,502	376,967
Benefits	643,163	623,908	660,569	753,799	663,974	764,715	761,163
Purchased Services	77,555	78,048	86,219	-	56,617	-	-
Supplies and Materials	156,702	159,053	175,645	25,120	137,003	68,292	68,292
Capital Equipment	-	-	2,167	-	73,847	-	-
Other Expenses	(1,743)	2,068	3,570	-	3,401	-	-
Device Refresh	18,351	50,410	29,190	26,740	18,620	-	-
Total Expenditures	\$ 3,057,680	\$ 2,838,363	\$ 2,902,157	\$ 2,818,687	\$ 2,716,402	\$ 2,888,250	\$ 2,875,167

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 15,783	\$ 38,156	\$ 81,671	\$ -	\$ 17,407	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	16,046	20,046	53,752	-	71,271	-	-
Fund 15 Full Day Kindergarten	9,639	892	15,521	-	(12,319)	-	-
Fund 74 Specific Purpose	3,245	3,296	2,342	-	2,285	-	-
Fund 14 Capital Projects	-	-	(2,167)	-	(2,167)	-	-
Total	\$ 44,713	\$ 62,390	\$ 151,119	\$ -	\$ 76,476	\$ -	\$ -

Enrollment	473	440	407	382	384	380	380
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School Expenditures Per Pupil	\$ 6,464	\$ 6,451	\$ 7,131	\$ 7,379	\$ 7,074	\$ 7,601	\$ 7,566
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	26.90	25.92	25.92
<i>Professional/Technical</i>	0.00	1.00	1.00
<i>Classified</i>	16.14	18.11	17.67
Total FTE	45.04	47.03	46.59

WILDCAT MOUNTAIN ELEMENTARY SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 134,553	\$ 170,398	\$ 176,259	\$ 159,946	\$ 156,922	\$ 169,876	\$ 169,876
<i>Certified</i>	1,919,092	1,989,873	2,013,538	1,978,275	1,768,055	1,994,701	1,994,698
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	297,702	357,410	339,941	327,803	280,364	314,686	324,220
Benefits	694,720	773,409	787,512	922,710	704,015	925,118	928,683
Purchased Services	125,333	135,972	132,861	3,000	112,253	3,363	3,363
Supplies and Materials	268,506	222,969	217,655	17,637	168,859	61,159	61,159
Capital Equipment	-	10,573	-	-	17,460	-	-
Other Expenses	8,272	6,499	(11,108)	-	7,666	-	-
Device Refresh	(77)	49,906	451	39,200	34,622	-	-
Total Expenditures	\$ 3,448,101	\$ 3,717,008	\$ 3,657,109	\$ 3,448,571	\$ 3,250,216	\$ 3,468,903	\$ 3,481,999

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 35,369	\$ 24,940	\$ 1,000	\$ -	\$ 48,942	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	319,460	353,274	303,003	-	200,369	-	-
Fund 15 Full Day Kindergarten	5,577	19,264	13,211	-	41,432	-	-
Fund 74 Specific Purpose	5,944	6,107	1,834	-	1,534	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 366,350	\$ 403,585	\$ 319,048	\$ -	\$ 292,277	\$ -	\$ -

Enrollment	591	602	556	560	553	525	525
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School Expenditures Per Pupil	\$ 5,834	\$ 6,174	\$ 6,578	\$ 6,158	\$ 5,877	\$ 6,607	\$ 6,632
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	35.85	34.40	34.40
<i>Professional/Technical</i>	0.00	1.00	1.00
<i>Classified</i>	15.37	16.21	16.65
Total FTE	53.22	53.61	54.05

SECONDARY AND ALTERNATIVE SCHOOL BUDGETS

SECONDARY AND ALTERNATIVE SCHOOLS

Middle Schools

- Castle Rock Middle School
- Cimarron Middle School
- Cresthill Middle School
- Mesa Middle School
- Mountain Ridge Middle School
- Ranch View Middle School
- Rocky Heights Middle School
- Sagewood Middle School
- Sierra Middle School

High Schools

- Castle View High School
- Chaparral High School
- Douglas County High School
- Highlands Ranch High School
- Legend High School
- Mountain Vista High School
- Ponderosa High School
- Rock Canyon High School
- ThunderRidge High School

Alternative Schools

- Daniel C. Oakes High School
- Eagle Academy Alternative High School
- eDCSD Cyber School
- Plum Creek Academy

CASTLE ROCK MIDDLE SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 201,333	\$ 221,288	\$ 320,309	\$ 256,668	\$ 232,850	\$ 270,342	\$ 270,342
<i>Certified</i>	3,284,630	3,380,120	3,444,090	3,498,747	3,082,803	3,369,391	3,369,390
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	468,721	568,280	510,228	541,032	470,466	576,000	552,426
Benefits	1,176,965	1,349,578	1,400,659	1,592,326	1,347,488	1,556,885	1,548,115
Purchased Services	175,540	154,113	139,344	-	104,185	11,682	11,682
Supplies and Materials	338,786	337,569	330,433	178,115	352,455	173,795	173,795
Capital Equipment	6,527	7,630	436,580	-	20,255	-	-
Other Expenses	13,922	18,875	12,101	-	13,180	8,911	8,911
Device Refresh	36,025	50,587	53,640	54,000	55,279	-	-
Total Expenditures	\$ 5,702,450	\$ 6,088,040	\$ 6,647,384	\$ 6,120,888	\$ 5,678,961	\$ 5,967,006	\$ 5,934,661

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 105,987	\$ 117,220	\$ 175,961	\$ -	\$ 363,944	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	27,665	66,235	53,311	-	30,819	-	-
Fund 74 Specific Purpose	2,219	1,895	(685)	-	1,764	-	-
Fund 26 Athletics/Activities	23,279	2,633	21,735	-	5,590	-	-
Fund 14 Capital Projects	-	(7,630)	-	-	-	-	-
Total	\$ 159,150	\$ 180,353	\$ 250,322	\$ -	\$ 402,118	\$ -	\$ -

Enrollment	894	869	918	900	919	851	851
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School Expenditures Per Pupil	\$ 6,379	\$ 7,006	\$ 7,241	\$ 6,801	\$ 6,180	\$ 7,012	\$ 6,974
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	3.00	3.00	3.00
<i>Certified</i>	60.50	56.40	57.40
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	22.07	22.51	21.19
Total FTE	85.57	81.91	81.59

CIMARRON MIDDLE SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 311,395	\$ 315,347	\$ 330,740	\$ 337,893	\$ 306,297	\$ 355,802	\$ 355,802
<i>Certified</i>	4,731,449	4,612,704	4,783,722	4,618,503	4,067,071	4,397,153	4,404,000
<i>Professional/Technical</i>	-	-	-	-	1,050	-	-
<i>Classified</i>	672,711	736,676	750,728	788,596	596,571	679,242	707,983
Benefits	1,716,851	1,778,072	1,885,693	2,119,687	1,704,368	2,000,080	2,011,585
Purchased Services	185,861	191,361	197,617	46,500	215,260	11,467	32,467
Supplies and Materials	541,861	709,336	838,622	186,359	545,445	374,411	262,043
Capital Equipment	-	-	80,989	-	5,771	-	-
Other Expenses	15,927	40,154	20,881	99,924	40,357	-	44,276
Device Refresh	(107)	44,902	87,240	84,000	83,995	-	-
Total Expenditures	\$ 8,175,948	\$ 8,428,552	\$ 8,976,232	\$ 8,281,462	\$ 7,566,186	\$ 7,818,155	\$ 7,818,156

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 358,015	\$ 346,733	\$ 310,498	\$ -	\$ 402,006	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	40,484	57,688	63,822	-	67,338	-	-
Fund 74 Specific Purpose	11,650	21,896	18,717	-	37,155	-	-
Fund 26 Athletics/Activities	55,593	55,082	51,098	-	51,393	-	-
Fund 14 Capital Projects	6,917	37,917	57,048	-	-	-	-
Total	\$ 472,659	\$ 519,316	\$ 501,183	\$ -	\$ 557,893	\$ -	\$ -

Enrollment	1415	1446	1448	1400	1401	1300	1300
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School Expenditures Per Pupil	\$ 5,778	\$ 5,829	\$ 6,199	\$ 5,915	\$ 5,401	\$ 6,014	\$ 6,014
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	4.00	4.00	4.00
<i>Certified</i>	80.10	76.00	76.36
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	28.32	25.11	25.86
Total FTE	112.42	105.11	106.22

CRESTHILL MIDDLE SCHOOL

	2014-2015		2015-2016		2016-2017		2017-2018		2017-2018		2018-2019		2018-2019	
	Audited Actuals		Audited Actuals		Audited Actuals		Adopted Budget		Estimated Actuals		Proposed Budget		Adopted Budget	
Direct School Expenditures														
Salaries														
Administrative	\$	240,382	\$	275,390	\$	285,438	\$	253,979	\$	273,569	\$	270,342	\$	270,342
Certified		3,660,943		3,708,743		3,742,829		3,318,953		3,258,318		3,212,347		3,212,347
Professional/Technical		-		-		-		-		-		-		-
Classified		523,786		548,167		542,141		529,675		487,859		547,142		556,676
Benefits		1,299,233		1,418,784		1,467,407		1,520,782		1,343,907		1,490,862		1,494,420
Purchased Services		159,027		171,063		157,906		-		63,203		11,376		11,376
Supplies and Materials		497,293		471,632		457,025		63,868		347,323		182,495		182,494
Capital Equipment		22,570		-		13,199		-		15,939		-		-
Other Expenses		20,142		32,811		16,393		-		9,848		5,450		5,450
Device Refresh		30,966		37,160		54,404		51,600		48,981		-		-
Total Expenditures	\$	6,454,340	\$	6,663,750	\$	6,736,741	\$	5,738,857	\$	5,848,948	\$	5,720,014	\$	5,733,105

Carry Over Awarded Into Subsequent Year														
Fund 10 Student Based Budget	\$	106,673	\$	97,722	\$	88,762	\$	-	\$	106,997	\$	-	\$	-
Fund 10 & 74 Principal Discretionary		209,133		171,602		170,381		-		125,208		-		-
Fund 74 Specific Purpose		6,877		(3,014)		423		-		3,970		-		-
Fund 26 Athletics/Activities		44,154		19,201		22,501		-		39,033		-		-
Fund 14 Capital Projects		10,000		10,000		(3,199)		-		-		-		-
Total	\$	376,837	\$	295,511	\$	278,868	\$	-	\$	275,208	\$	-	\$	-

Enrollment		901		914		897		860		865		835		835
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School Expenditures Per Pupil	\$	7,164	\$	7,291	\$	7,510	\$	6,673	\$	6,762	\$	6,850	\$	6,866
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	2017-2018		2018-2019		2018-2019	
	Adopted Budget		Proposed Budget		Adopted Budget	
FTE						
Administrative		2.97		3.00		3.00
Certified		56.80		55.26		55.26
Professional/Technical		0.00		0.15		0.15
Classified		22.07		20.51		20.95
Total FTE		81.84		78.92		79.36

MESA MIDDLE SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 290,347	\$ 269,034	\$ 283,059	\$ 256,668	\$ 270,052	\$ 270,342	\$ 270,342
Certified	3,305,863	3,293,248	3,442,217	3,170,199	2,867,038	3,356,691	3,356,698
Professional/Technical	-	-	-	-	-	-	-
Classified	453,773	514,688	537,532	554,277	540,855	704,230	627,951
Benefits	1,266,054	1,326,299	1,401,926	1,474,674	1,289,538	1,600,339	1,571,959
Purchased Services	174,185	187,523	171,961	24,700	160,044	53,527	53,527
Supplies and Materials	372,110	375,030	349,440	103,032	269,065	179,898	179,898
Capital Equipment	-	-	-	-	32,598	-	-
Other Expenses	30,922	38,532	21,911	5,500	19,164	31,607	31,602
Device Refresh	165,080	43,484	27,227	48,540	50,146	-	-
Total Expenditures	\$ 6,058,334	\$ 6,047,839	\$ 6,235,273	\$ 5,637,590	\$ 5,498,499	\$ 6,196,634	\$ 6,091,977

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 25,523	\$ 172,859	\$ 102,449	\$ -	\$ 212,604	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	55,332	72,380	118,731	-	103,713	-	-
Fund 74 Specific Purpose	5,436	13,196	14,382	-	16,421	-	-
Fund 26 Athletics/Activities	25,795	13,084	15,037	-	5,581	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 112,086	\$ 271,519	\$ 250,599	\$ -	\$ 338,318	\$ -	\$ -

Enrollment	962	943	894	809	834	831	831
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School Expenditures Per Pupil	\$ 6,298	\$ 6,413	\$ 6,975	\$ 6,969	\$ 6,593	\$ 7,457	\$ 7,331
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
Administrative	3.00	3.00	3.00
Certified	54.63	57.13	57.13
Professional/Technical	0.00	0.00	0.00
Classified	24.58	26.46	22.94
Total FTE	82.21	86.59	83.07

MOUNTAIN RIDGE MIDDLE SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 253,089	\$ 271,986	\$ 272,075	\$ 256,668	\$ 261,996	\$ 270,342	\$ 270,342
Certified	3,822,970	4,350,714	4,648,921	4,180,172	4,028,091	4,215,492	4,230,429
Professional/Technical	-	-	-	-	550	-	-
Classified	633,687	571,151	645,062	588,624	566,697	614,094	567,824
Benefits	1,414,229	1,663,362	1,775,948	1,855,977	1,651,133	1,879,911	1,868,258
Purchased Services	167,685	157,432	344,304	7,700	126,063	54,472	54,472
Supplies and Materials	593,891	516,778	576,457	66,855	428,655	107,017	110,762
Capital Equipment	-	35,132	259	-	-	-	-
Other Expenses	38,555	48,810	43,060	-	27,514	5,647	5,647
Device Refresh	(318)	112,824	72,000	70,800	49,367	-	-
Total Expenditures	\$ 6,923,788	\$ 7,728,189	\$ 8,378,086	\$ 7,026,796	\$ 7,140,067	\$ 7,146,975	\$ 7,107,734

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 459,096	\$ 502,424	\$ 380,921	\$ -	\$ 223,215	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	36,925	25,570	40,828	-	30,569	-	-
Fund 74 Specific Purpose	8,925	21,717	17,408	-	24,199	-	-
Fund 26 Athletics/Activities	6,006	(2,424)	7,943	-	(11,892)	-	-
Fund 14 Capital Projects	-	(12,010)	(1,959)	-	-	-	-
Total	\$ 510,952	\$ 535,277	\$ 445,141	\$ -	\$ 266,092	\$ -	\$ -

Enrollment	1131	1153	1192	1180	1151	1132	1132
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School Expenditures Per Pupil	\$ 6,122	\$ 6,703	\$ 7,029	\$ 5,955	\$ 6,203	\$ 6,314	\$ 6,279
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
Administrative	3.00	3.00	3.00
Certified	71.82	71.70	71.90
Professional/Technical	0.00	0.00	0.00
Classified	24.44	22.24	19.92
Total FTE	99.26	96.94	94.82

RANCH VIEW MIDDLE SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 194,086	\$ 232,271	\$ 241,959	\$ 256,668	\$ 234,487	\$ 270,342	\$ 270,342
<i>Certified</i>	3,391,657	3,415,414	3,216,024	3,327,536	2,851,697	3,465,608	3,404,273
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	481,874	601,040	535,496	473,651	458,869	554,481	535,413
Benefits	1,205,353	1,335,419	1,287,620	1,502,515	1,208,667	1,585,185	1,555,265
Purchased Services	130,197	130,220	136,766	44,050	73,490	32,513	32,513
Supplies and Materials	438,937	428,507	380,384	53,869	333,009	49,908	49,908
Capital Equipment	21,458	-	275	-	43,406	-	-
Other Expenses	18,761	9,959	23,457	7,750	15,344	15,150	15,150
Device Refresh	(7,968)	48,180	54,900	53,100	45,815	-	-
Total Expenditures	\$ 5,874,356	\$ 6,201,010	\$ 5,876,880	\$ 5,719,139	\$ 5,264,785	\$ 5,973,187	\$ 5,862,864

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 101,424	\$ 106,290	\$ 35,606	\$ -	\$ 174,504	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	127,551	96,436	81,735	-	(275)	-	-
Fund 74 Specific Purpose	19,585	17,902	18,267	-	188,964	-	-
Fund 26 Athletics/Activities	46,045	32,003	42,527	-	62,600	-	-
Fund 14 Capital Projects	(21,458)	-	(275)	-	-	-	-
Total	\$ 273,147	\$ 252,631	\$ 177,860	\$ -	\$ 425,793	\$ -	\$ -

Enrollment	991	960	861	885	863	867	867
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School Expenditures Per Pupil	\$ 5,928	\$ 6,459	\$ 6,826	\$ 6,462	\$ 6,101	\$ 6,889	\$ 6,762
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	3.00	3.00	3.00
<i>Certified</i>	57.60	59.41	58.41
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	19.67	19.67	18.79
Total FTE	80.27	82.08	80.20

ROCKY HEIGHTS MIDDLE SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 307,232	\$ 175,965	\$ 300,658	\$ 337,893	\$ 297,344	\$ 355,802	\$ 355,802
<i>Certified</i>	4,624,972	4,847,590	5,165,751	4,959,984	4,667,668	5,107,885	5,054,627
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	545,514	545,578	628,837	632,240	583,572	704,189	718,645
Benefits	1,590,652	1,729,107	1,940,074	2,193,470	1,890,162	2,276,817	2,269,157
Purchased Services	254,389	164,537	270,627	30,000	133,625	26,064	56,458
Supplies and Materials	666,445	695,561	630,955	193,000	467,349	71,669	136,586
Capital Equipment	43,205	231,678	75,148	-	57,810	-	-
Other Expenses	78,501	63,948	38,412	225,413	28,415	73,083	76,583
Device Refresh	180,361	38,013	86,716	89,100	88,752	-	-
Total Expenditures	\$ 8,291,268	\$ 8,491,977	\$ 9,137,178	\$ 8,661,100	\$ 8,214,697	\$ 8,615,509	\$ 8,667,858

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 829,626	\$ 1,052,053	\$ 980,826	\$ -	\$ 873,453	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	251,247	225,072	203,525	-	50,671	-	-
Fund 74 Specific Purpose	34,817	25,858	31,577	-	39,849	-	-
Fund 26 Athletics/Activities	27,795	25,953	33,141	-	27,658	-	-
Fund 14 Capital Projects	(43,205)	(70,406)	(34,661)	-	-	-	-
Total	\$ 1,100,280	\$ 1,258,530	\$ 1,214,408	\$ -	\$ 991,632	\$ -	\$ -

Enrollment	1464	1474	1480	1485	1458	1419	1419
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School Expenditures Per Pupil	\$ 5,663	\$ 5,761	\$ 6,174	\$ 5,832	\$ 5,634	\$ 6,072	\$ 6,108
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	4.00	4.00	4.00
<i>Certified</i>	88.95	87.45	86.45
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	24.00	26.70	27.46
Total FTE	116.95	118.15	117.91

SAGEWOOD MIDDLE SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 167,571	\$ 180,666	\$ 189,457	\$ 175,442	\$ 181,338	\$ 184,881	\$ 168,644
<i>Certified</i>	3,431,807	3,646,420	3,787,436	3,564,490	3,355,490	3,533,903	3,515,357
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	496,480	675,451	676,103	620,838	567,306	602,406	604,791
Benefits	1,238,114	1,494,513	1,568,973	1,613,610	1,476,608	1,591,077	1,585,621
Purchased Services	251,344	204,268	189,926	46,200	178,067	192,022	192,022
Supplies and Materials	558,718	551,792	599,707	98,846	397,870	99,703	99,572
Capital Equipment	14,817	56,681	30,461	-	40,693	-	-
Other Expenses	25,354	57,507	23,912	-	24,543	33,972	32,707
Device Refresh	1,133	67,798	59,580	57,900	39,974	-	-
Total Expenditures	\$ 6,185,337	\$ 6,935,097	\$ 7,125,555	\$ 6,177,326	\$ 6,261,888	\$ 6,237,964	\$ 6,198,714

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 234,961	\$ 291,549	\$ 224,602	\$ -	\$ 218,914	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	43,094	26,184	60,323	-	35,901	-	-
Fund 74 Specific Purpose	9,987	9,006	11,706	-	18,197	-	-
Fund 26 Athletics/Activities	52,690	46,825	47,382	-	69,484	-	-
Fund 14 Capital Projects	27,928	(10,560)	30,114	-	-	-	-
Total	\$ 368,660	\$ 363,004	\$ 374,127	\$ -	\$ 342,495	\$ -	\$ -

Enrollment	943	998	980	965	967	920	920
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School Expenditures Per Pupil	\$ 6,559	\$ 6,949	\$ 7,271	\$ 6,401	\$ 6,476	\$ 6,780	\$ 6,738
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	2.00	2.00	1.81
<i>Certified</i>	61.68	60.42	60.43
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	22.69	22.25	22.25
Total FTE	86.37	84.67	84.49

SIERRA MIDDLE SCHOOL

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 247,152	\$ 155,795	\$ 179,336	\$ 256,668	\$ 248,736	\$ 270,342	\$ 270,342
Certified	3,552,639	3,678,470	3,613,952	2,981,366	2,880,477	3,215,129	3,278,957
Professional/Technical	-	-	-	-	-	-	-
Classified	445,931	458,052	523,570	537,381	470,423	524,481	566,870
Benefits	1,293,666	1,348,245	1,360,286	1,399,137	1,240,090	1,483,331	1,522,886
Purchased Services	126,707	104,235	105,936	-	90,292	37,142	37,142
Supplies and Materials	585,518	366,118	436,955	256,380	460,261	168,847	96,703
Capital Equipment	6,352	-	38,462	-	-	-	-
Other Expenses	11,374	22,361	10,390	-	10,963	96,568	62,208
Device Refresh	-	53,620	58,800	50,040	15,180	-	-
Total Expenditures	\$ 6,269,338	\$ 6,186,896	\$ 6,327,687	\$ 5,480,972	\$ 5,416,422	\$ 5,795,840	\$ 5,835,108

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 115,914	\$ 75,304	\$ 225,774	\$ -	\$ 125,628	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	73,088	39,376	24,899	-	(27,364)	-	-
Fund 74 Specific Purpose	27,218	32,759	26,294	-	26,736	-	-
Fund 26 Athletics/Activities	57,534	60,047	62,219	-	72,864	-	-
Fund 14 Capital Projects	-	-	(3,935)	-	-	-	-
Total	\$ 273,754	\$ 207,486	\$ 335,251	\$ -	\$ 197,863	\$ -	\$ -

Enrollment	968	972	951	834	859	861	861
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School Expenditures Per Pupil	\$ 6,477	\$ 6,365	\$ 6,654	\$ 6,572	\$ 6,305	\$ 6,732	\$ 6,777
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	2017-2018 Adopted Budget	2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE			
Administrative	3.00	3.00	3.00
Certified	51.70	55.11	56.32
Professional/Technical	0.00	0.00	0.00
Classified	19.15	18.54	20.36
Total FTE	73.85	76.65	79.68

CASTLE VIEW HIGH SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 447,670	\$ 469,187	\$ 440,183	\$ 456,191	\$ 429,689	\$ 472,460	\$ 472,460
<i>Certified</i>	6,707,337	7,040,134	7,212,487	6,671,528	6,160,738	7,343,767	7,343,767
<i>Professional/Technical</i>	35,534	35,208	3,015	-	2,750	-	-
<i>Classified</i>	794,525	919,667	974,621	926,794	808,974	1,040,921	1,088,593
Benefits	2,360,608	2,687,929	2,797,279	2,974,700	2,501,473	3,259,836	3,277,606
Purchased Services	569,765	610,720	536,155	95,140	666,478	233,506	233,506
Supplies and Materials	1,298,137	1,327,896	1,426,319	430,138	1,075,343	1,064,336	1,064,336
Capital Equipment	137,868	27,879	152,804	-	20,685	31,141	31,141
Other Expenses	42,894	70,329	87,423	-	68,302	24,542	24,542
Device Refresh	(23,186)	8,564	103,500	104,800	107,813	-	-
Total Expenditures	\$ 12,371,152	\$ 13,197,511	\$ 13,733,784	\$ 11,659,291	\$ 11,842,246	\$ 13,470,509	\$ 13,535,951

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 223,393	\$ 623,990	\$ 429,032	\$ -	\$ 836,288	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	31,464	44,004	51,622	-	62,867	-	-
Fund 74 Specific Purpose	89,714	84,222	77,554	-	131,703	-	-
Fund 26 Athletics/Activities	150,184	241,999	232,083	-	285,670	-	-
Fund 14 Capital Projects	(6,038)	48,950	(24,164)	-	-	-	-
Total	\$ 488,717	\$ 1,043,165	\$ 766,127	\$ -	\$ 1,316,529	\$ -	\$ -

Enrollment	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	1920	2050	2016	2096	2154	2250	2250

School Expenditures Per Pupil	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	\$ 6,443	\$ 6,438	\$ 6,812	\$ 5,563	\$ 5,498	\$ 5,987	\$ 6,016

	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	5.00	5.00	5.00
<i>Certified</i>	116.40	122.80	122.80
<i>Professional/Technical</i>	1.00	0.00	0.00
<i>Classified</i>	35.60	37.48	39.68
Total FTE	158.00	165.28	167.48

CHAPARRAL HIGH SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 535,395	\$ 490,796	\$ 445,207	\$ 456,191	\$ 430,578	\$ 472,460	\$ 472,460
<i>Certified</i>	7,324,548	7,674,947	7,869,327	7,385,296	6,960,740	7,867,997	7,868,394
<i>Professional/Technical</i>	36,934	38,156	3,169	-	-	-	-
<i>Classified</i>	956,538	1,046,437	1,060,657	900,456	931,110	985,672	1,119,150
Benefits	2,596,525	2,901,220	2,970,410	3,239,693	2,817,127	3,421,138	3,480,737
Purchased Services	477,902	425,299	351,348	-	745,576	99,300	99,300
Supplies and Materials	1,680,470	1,999,152	2,231,553	161,387	1,392,842	1,259,222	1,222,774
Capital Equipment	30,222	-	122,840	-	55,838	-	-
Other Expenses	58,791	69,839	38,802	-	68,446	393,579	393,579
Device Refresh	(697)	7,847	92,362	111,150	16,470	-	-
Total Expenditures	\$ 13,696,629	\$ 14,653,692	\$ 15,185,673	\$ 12,254,173	\$ 13,418,726	\$ 14,499,368	\$ 14,656,394

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 755,133	\$ 800,811	\$ 884,636	\$ -	\$ 1,137,703	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	166,792	235,805	247,659	-	208,296	-	-
Fund 74 Specific Purpose	59,677	41,008	(9,160)	-	(45,691)	-	-
Fund 26 Athletics/Activities	115,702	69,603	156,832	-	267,993	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 1,097,304	\$ 1,147,227	\$ 1,279,967	\$ -	\$ 1,568,300	\$ -	\$ -

Enrollment	2188	2199	2205	2223	2270	2333	2333
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School Expenditures Per Pupil	\$ 6,260	\$ 6,664	\$ 6,887	\$ 5,512	\$ 5,911	\$ 6,215	\$ 6,282
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	5.00	5.00	5.00
<i>Certified</i>	127.50	130.10	130.60
<i>Professional/Technical</i>	1.00	0.00	0.00
<i>Classified</i>	34.68	35.68	41.84
Total FTE	168.18	170.78	177.44

DOUGLAS COUNTY HIGH SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 537,541	\$ 561,086	\$ 548,381	\$ 456,191	\$ 431,124	\$ 472,460	\$ 472,460
<i>Certified</i>	6,342,436	6,661,419	6,935,162	6,188,990	6,042,853	6,697,611	6,754,629
<i>Professional/Technical</i>	31,138	32,558	2,812	-	-	-	-
<i>Classified</i>	916,141	1,007,106	1,208,312	1,053,565	930,253	1,132,608	1,224,569
Benefits	2,414,358	2,564,650	2,773,765	2,849,837	2,457,119	3,054,103	3,109,594
Purchased Services	499,979	700,689	633,011	127,100	511,350	463,767	413,767
Supplies and Materials	1,167,314	1,102,022	1,105,270	207,693	982,955	438,235	401,548
Capital Equipment	11,851	18,064	17,806	-	103,125	12,100	12,100
Other Expenses	89,644	116,221	114,852	122,150	117,170	352,073	352,073
Device Refresh	499	73,804	98,179	92,000	92,026	-	-
Total Expenditures	\$ 12,010,902	\$ 12,837,621	\$ 13,437,550	\$ 11,097,526	\$ 11,667,974	\$ 12,622,957	\$ 12,740,740

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 533,105	\$ 393,509	\$ 211,619	\$ -	\$ 410,923	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	19,819	27,314	34,774	-	52,825	-	-
Fund 74 Specific Purpose	71,332	75,636	70,431	-	80,083	-	-
Fund 26 Athletics/Activities	118,392	151,161	150,021	-	217,400	-	-
Fund 14 Capital Projects	-	(8,200)	-	-	-	-	-
Total	\$ 742,648	\$ 639,420	\$ 466,845	\$ -	\$ 761,231	\$ -	\$ -

Enrollment	1862	1880	1893	1840	1859	1860	1860

School Expenditures Per Pupil	\$ 6,451	\$ 6,829	\$ 7,099	\$ 6,031	\$ 6,276	\$ 6,787	\$ 6,850

	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	5.00	5.00	5.00
<i>Certified</i>	107.37	111.17	112.17
<i>Professional/Technical</i>	1.00	0.00	0.00
<i>Classified</i>	38.78	42.32	46.53
Total FTE	152.15	158.49	163.70

HIGHLANDS RANCH HIGH SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 474,035	\$ 444,120	\$ 468,529	\$ 456,191	\$ 455,500	\$ 472,460	\$ 472,460
<i>Certified</i>	5,836,834	6,111,520	6,493,214	5,952,888	5,751,431	6,184,693	6,222,035
<i>Professional/Technical</i>	34,105	35,251	12,223	-	-	-	-
<i>Classified</i>	823,103	889,623	1,055,358	991,839	907,032	1,101,826	1,126,578
Benefits	2,124,587	2,368,492	2,582,940	2,743,362	2,407,879	2,861,444	2,884,766
Purchased Services	317,375	309,108	389,176	-	430,962	166,276	166,276
Supplies and Materials	1,228,128	1,234,629	1,562,072	(3,359)	866,467	400,108	380,860
Capital Equipment	32,675	14,890	60,698	-	770,400	-	-
Other Expenses	44,979	54,770	45,153	-	57,587	116,222	116,222
Device Refresh	54,992	50,078	84,850	83,900	83,485	-	-
Total Expenditures	\$ 10,970,814	\$ 11,512,482	\$ 12,754,214	\$ 10,224,821	\$ 11,730,743	\$ 11,303,029	\$ 11,369,197

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 91,717	\$ 19,918	\$ 9,523	\$ -	\$ 194,399	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	3,441	(54,461)	(31,130)	-	74,604	-	-
Fund 74 Specific Purpose	117,188	105,125	83,796	-	135,347	-	-
Fund 26 Athletics/Activities	(206,779)	(173,539)	(190,272)	-	3,694	-	-
Fund 14 Capital Projects	(14,816)	-	(15,186)	-	-	-	-
Total	\$ (9,249)	\$ (102,957)	\$ (143,269)	\$ -	\$ 408,044	\$ -	\$ -

Enrollment	1631	1664	1698	1678	1745	1730	1730
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School Expenditures Per Pupil	\$ 6,726	\$ 6,919	\$ 7,511	\$ 6,093	\$ 6,722	\$ 6,534	\$ 6,572
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	5.00	5.00	5.00
<i>Certified</i>	103.30	103.60	103.90
<i>Professional/Technical</i>	1.00	0.00	0.00
<i>Classified</i>	37.96	41.60	43.36
Total FTE	147.26	150.20	152.26

LEGEND HIGH SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 604,002	\$ 580,548	\$ 546,757	\$ 545,750	\$ 532,734	\$ 562,459	\$ 562,459
Certified	5,891,311	6,194,654	6,695,893	6,510,440	6,155,988	7,344,993	7,205,472
Professional/Technical	25,780	75,396	29,183	-	21,939	-	-
Classified	920,310	904,391	948,091	880,876	872,321	1,004,789	937,259
Benefits	2,205,343	2,563,799	2,743,425	2,926,301	2,630,738	3,279,980	3,202,914
Purchased Services	570,964	564,221	752,196	45,000	791,643	462,156	462,156
Supplies and Materials	1,904,198	1,890,317	2,066,323	336,292	1,627,418	1,006,795	1,199,340
Capital Equipment	165,767	77,820	51,878	-	14,271	4,700	4,700
Other Expenses	60,390	103,076	78,692	-	63,665	(96,650)	(96,650)
Device Refresh	141,448	36,923	100,230	105,000	114,396	-	-
Total Expenditures	\$ 12,489,513	\$ 12,991,145	\$ 14,012,667	\$ 11,349,659	\$ 12,825,113	\$ 13,569,222	\$ 13,477,650

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 195,152	\$ 393,096	\$ 443,985	\$ -	\$ 202,717	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	122,089	80,485	81,681	-	38,069	-	-
Fund 74 Specific Purpose	61,796	35,453	14,501	-	1,147	-	-
Fund 26 Athletics/Activities	19,369	8,625	(60,341)	-	103,364	-	-
Fund 14 Capital Projects	690	5,234	(10,202)	-	-	-	-
Total	\$ 399,096	\$ 522,893	\$ 469,624	\$ -	\$ 345,296	\$ -	\$ -

Enrollment	1976	2030	2084	2100	2116	2200	2200

School Expenditures Per Pupil	\$ 6,321	\$ 6,400	\$ 6,724	\$ 5,405	\$ 6,061	\$ 6,168	\$ 6,126

	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
Administrative	6.00	6.00	6.00
Certified	117.13	123.15	121.38
Professional/Technical	1.00	0.00	0.00
Classified	33.04	36.12	33.16
Total FTE	157.17	165.27	160.54

MOUNTAIN VISTA HIGH SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 464,250	\$ 482,797	\$ 498,063	\$ 630,348	\$ 626,480	\$ 652,458	\$ 652,458
Certified	7,300,177	7,787,821	8,036,790	7,484,522	7,265,421	7,586,601	7,588,574
Professional/Technical	25,416	26,242	2,247	-	-	-	-
Classified	861,699	966,087	987,827	944,376	838,083	957,033	947,674
Benefits	2,556,991	2,971,803	3,146,109	3,341,649	3,016,222	3,397,412	3,395,109
Purchased Services	484,652	272,061	696,709	14,500	554,582	175,550	175,550
Supplies and Materials	1,808,492	1,658,906	1,483,741	227,880	1,013,938	675,208	660,238
Capital Equipment	256,188	39,873	605,040	-	116,200	50,000	50,000
Other Expenses	92,440	163,076	124,626	25,800	77,189	223,201	234,795
Device Refresh	(47,360)	29,476	101,585	118,000	121,302	-	-
Total Expenditures	\$ 13,802,945	\$ 14,398,143	\$ 15,682,736	\$ 12,787,075	\$ 13,629,417	\$ 13,717,463	\$ 13,704,398

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 430,730	\$ 99,380	\$ 202,849	\$ -	\$ 380,514	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	83,624	73,253	80,809	-	64,095	-	-
Fund 74 Specific Purpose	153,198	138,610	130,667	-	141,258	-	-
Fund 26 Athletics/Activities	107,244	77,188	115,405	-	181,150	-	-
Fund 14 Capital Projects	(16,564)	-	17,569	-	-	-	-
Total	\$ 758,232	\$ 388,431	\$ 547,299	\$ -	\$ 767,017	\$ -	\$ -

Enrollment	2141	2190	2260	2360	2314	2335	2335
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School Expenditures Per Pupil	\$ 6,447	\$ 6,574	\$ 6,939	\$ 5,418	\$ 5,890	\$ 5,875	\$ 5,869
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	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
Administrative	7.00	7.00	7.00
Certified	129.60	128.80	128.80
Professional/Technical	1.00	0.00	0.00
Classified	34.70	35.38	34.94
Total FTE	172.30	171.18	170.74

PONDEROSA HIGH SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 359,917	\$ 434,971	\$ 462,957	\$ 456,191	\$ 438,621	\$ 472,460	\$ 472,460
<i>Certified</i>	4,430,349	4,406,735	4,780,293	4,367,839	4,183,815	4,452,340	4,467,768
<i>Professional/Technical</i>	36,934	37,776	3,263	-	-	-	-
<i>Classified</i>	665,961	734,133	813,245	749,786	668,831	774,616	826,404
Benefits	1,578,818	1,740,411	1,930,522	2,060,925	1,776,648	2,094,730	2,117,888
Purchased Services	514,077	505,500	480,344	-	456,566	312,167	307,575
Supplies and Materials	846,312	930,954	1,253,586	55,855	799,352	455,810	409,279
Capital Equipment	22,110	9,161	54,089	-	35,924	23,000	23,000
Other Expenses	57,307	61,721	26,205	-	32,744	290,231	290,231
Device Refresh	104,348	17,416	58,582	65,650	43,198	-	-
Total Expenditures	\$ 8,616,134	\$ 8,878,778	\$ 9,863,086	\$ 7,756,246	\$ 8,435,699	\$ 8,875,354	\$ 8,914,605

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 61,764	\$ 150,459	\$ 207,031	\$ -	\$ 195,361	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	121,803	104,909	104,461	-	131,738	-	-
Fund 74 Specific Purpose	23,632	12,619	23,698	-	24,544	-	-
Fund 26 Athletics/Activities	(83,231)	(96,595)	(9,589)	-	135,498	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 123,968	\$ 171,392	\$ 325,601	\$ -	\$ 487,140	\$ -	\$ -

Enrollment	1175	1237	1337	1313	1349	1375	1375

School Expenditures Per Pupil	\$ 7,333	\$ 7,178	\$ 7,377	\$ 5,907	\$ 6,253	\$ 6,455	\$ 6,483

	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	5.00	5.00	5.00
<i>Certified</i>	75.03	73.98	74.00
<i>Professional/Technical</i>	1.00	0.00	0.00
<i>Classified</i>	28.87	27.55	29.62
Total FTE	109.90	106.53	108.62

ROCK CANYON HIGH SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
Administrative	\$ 530,116	\$ 539,532	\$ 553,134	\$ 543,269	\$ 530,827	\$ 652,458	\$ 652,458
Certified	6,330,386	6,827,637	7,134,840	6,833,351	6,395,414	7,180,513	7,173,792
Professional/Technical	82,076	85,524	3,211	-	-	-	-
Classified	846,264	919,053	960,214	854,526	843,523	1,089,613	1,137,285
Benefits	2,297,745	2,647,056	2,762,503	3,034,234	2,547,636	3,257,803	3,273,219
Purchased Services	960,112	885,968	946,653	75,450	815,341	506,875	506,875
Supplies and Materials	1,443,877	1,368,698	1,600,180	146,313	1,313,766	626,552	635,635
Capital Equipment	51,491	147,755	169,958	-	228,544	29,000	29,000
Other Expenses	84,219	104,148	93,238	500	68,187	236,919	236,908
Device Refresh	66,148	53,662	108,809	110,550	106,631	-	-
Total Expenditures	\$ 12,692,436	\$ 13,579,032	\$ 14,332,738	\$ 11,598,193	\$ 12,849,869	\$ 13,579,733	\$ 13,645,172

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 534,918	\$ 425,812	\$ 470,414	\$ -	\$ 463,752	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	57,248	89,090	99,622	-	89,428	-	-
Fund 74 Specific Purpose	133,004	141,235	228,960	-	267,636	-	-
Fund 26 Athletics/Activities	251,446	275,447	355,657	-	498,220	-	-
Fund 14 Capital Projects	137,116	35,619	63,933	-	-	-	-
Total	\$ 1,113,732	\$ 967,203	\$ 1,218,586	\$ -	\$ 1,319,036	\$ -	\$ -

Enrollment	1996	2071	2179	2211	2205	2260	2260

School Expenditures Per Pupil	\$ 6,359	\$ 6,557	\$ 6,578	\$ 5,246	\$ 5,828	\$ 6,009	\$ 6,038

	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
Administrative	6.00	7.00	7.00
Certified	117.36	119.90	119.80
Professional/Technical	1.00	0.00	0.00
Classified	31.44	34.06	36.26
Total FTE	155.80	160.96	163.06

THUNDERRIDGE HIGH SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 439,056	\$ 365,177	\$ 433,193	\$ 456,191	\$ 460,923	\$ 472,460	\$ 472,460
<i>Certified</i>	6,825,867	7,297,535	7,253,453	6,841,696	6,250,644	7,133,149	7,081,353
<i>Professional/Technical</i>	35,507	35,208	3,041	-	-	-	-
<i>Classified</i>	968,541	1,065,909	1,081,866	963,824	883,381	1,114,813	1,099,709
Benefits	2,444,629	2,796,333	2,813,377	3,054,377	2,564,955	3,197,821	3,170,814
Purchased Services	564,119	632,531	793,673	61,214	603,422	130,500	143,500
Supplies and Materials	1,601,939	1,376,705	1,191,233	98,626	818,962	255,018	271,718
Capital Equipment	216,158	35,844	58,500	-	25,111	54,500	54,500
Other Expenses	68,336	67,997	70,557	126,668	91,762	725,182	750,153
Device Refresh	731	131,381	110,503	105,000	107,504	-	-
Total Expenditures	\$ 13,164,883	\$ 13,804,621	\$ 13,809,396	\$ 11,707,596	\$ 11,806,663	\$ 13,083,443	\$ 13,044,207

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 486,327	\$ 343,581	\$ 414,550	\$ -	\$ 514,039	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	81,097	61,186	50,038	-	17,643	-	-
Fund 74 Specific Purpose	101,862	124,324	100,454	-	67,028	-	-
Fund 26 Athletics/Activities	(6,652)	29,084	75,751	-	148,207	-	-
Fund 14 Capital Projects	67,472	(15,577)	-	-	-	-	-
Total	\$ 730,106	\$ 542,598	\$ 640,793	\$ -	\$ 746,918	\$ -	\$ -

Enrollment	2075	2069	2110	2100	2070	2005	2005
School Expenditures Per Pupil	\$ 6,345	\$ 6,672	\$ 6,545	\$ 5,575	\$ 5,704	\$ 6,525	\$ 6,506

	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	5.00	5.00	5.00
<i>Certified</i>	117.91	118.85	120.01
<i>Professional/Technical</i>	1.00	0.00	0.00
<i>Classified</i>	36.20	38.14	36.82
Total FTE	160.11	161.99	161.83

DANIEL C. OAKES HIGH SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 82,353	\$ 84,299	\$ 92,500	\$ 91,809	\$ 88,695	\$ 97,185	\$ 97,185
<i>Certified</i>	932,322	989,493	955,768	970,469	936,061	972,869	1,003,867
<i>Professional/Technical</i>	-	-	-	-	150	-	-
<i>Classified</i>	88,638	95,613	84,934	95,207	71,002	143,135	143,135
Benefits	323,665	385,749	374,585	421,031	367,699	441,151	452,687
Purchased Services	34,584	19,312	25,815	8,500	19,253	11,600	11,600
Supplies and Materials	120,595	104,593	75,079	32,750	111,731	72,650	72,650
Capital Equipment	-	1,000	40,449	50,000	57,563	-	-
Other Expenses	1,979	847	4,695	4,000	3,279	6,000	6,000
Device Refresh	(2,335)	4,866	27,008	-	-	-	-
Total Expenditures	\$ 1,581,800	\$ 1,685,772	\$ 1,680,832	\$ 1,673,766	\$ 1,655,433	\$ 1,744,590	\$ 1,787,124

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 98,022	\$ 62,069	\$ -	\$ -	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	(25,797)	(67,615)	-	-	-	-	-
Fund 15 Full Day Kindergarten	-	-	-	-	-	-	-
Fund 74 Specific Purpose	15,971	12,357	-	-	-	-	-
Fund 26 Athletics/Activities	(3,270)	-	-	-	-	-	-
Fund 14 Capital Projects	-	36,408	-	-	-	-	-
Total	\$ 84,926	\$ 43,219	\$ -	\$ -	\$ -	\$ -	\$ -

	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	1.00	1.00	1.00
<i>Certified</i>	16.80	16.60	17.60
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	3.00	3.00	3.00
Total FTE	20.80	20.60	21.60

EAGLE ACADEMY ALTERNATIVE HIGH SCHOOL

	2014-2015		2015-2016		2016-2017		2017-2018		2017-2018		2018-2019			
	Audited Actuals		Audited Actuals		Audited Actuals		Adopted Budget		Estimated Actuals		Proposed Budget	Adopted Budget		
Direct School Expenditures														
Salaries														
<i>Administrative</i>	\$	90,045	\$	92,746	\$	102,800	\$	91,809	\$	97,642	\$	195,879	\$	195,879
<i>Certified</i>		710,283		799,175		861,589		890,487		858,528		873,812		873,812
<i>Professional/Technical</i>		-		-		-		-		-		-		-
<i>Classified</i>		57,027		62,208		63,061		61,294		60,402		76,085		76,085
Benefits		250,791		273,573		307,538		385,805		326,056		421,748		421,750
Purchased Services		8,093		9,147		19,577		39,000		16,074		31,500		31,500
Supplies and Materials		29,710		68,355		79,873		70,000		77,819		57,500		58,750
Capital Equipment		-		14,079		41,070		10,000		7,999		-		-
Other Expenses		4,652		3,448		1,016		5,000		1,926		8,500		8,500
Device Refresh		4,620		-		-		-		12,408		-		-
Total Expenditures	\$	1,155,221	\$	1,322,733	\$	1,476,524	\$	1,553,395	\$	1,458,854	\$	1,665,024	\$	1,666,276

Carry Over Awarded Into Subsequent Year														
Fund 10 Student Based Budget	\$	80,327	\$	40,921	\$	-	\$	-	\$	-	\$	-	\$	-
Fund 10 & 74 Principal Discretionary		(126)		20		-		-		-		-		-
Fund 15 Full Day Kindergarten		-		-		-		-		-		-		-
Fund 74 Specific Purpose		992		1,180		-		-		-		-		-
Fund 26 Athletics/Activities		-		-		-		-		-		-		-
Fund 14 Capital Projects		-		(14,079)		-		-		-		-		-
Total	\$	81,193	\$	28,042	\$	-	\$	-	\$	-	\$	-	\$	-

	2017-2018		2018-2019	
	Adopted Budget		Proposed Budget	Adopted Budget
FTE				
<i>Administrative</i>		1.00		2.00
<i>Certified</i>		16.60		15.40
<i>Professional/Technical</i>		0.00		0.00
<i>Classified</i>		1.00		2.00
Total FTE		18.60		19.40

eDCSD CYBER SCHOOL

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 59,124	\$ 83,833	\$ 96,070	\$ 178,888	\$ 166,699	\$ 180,600	\$ 180,600
<i>Certified</i>	837,380	1,094,214	1,125,720	1,106,845	1,011,567	1,167,751	1,167,751
<i>Professional/Technical</i>	36,107	3,105	-	-	-	-	-
<i>Classified</i>	143,605	128,884	134,104	139,709	115,947	136,375	136,375
Benefits	293,877	378,594	421,944	529,163	416,879	549,044	549,038
Purchased Services	69,261	97,900	119,646	42,600	47,587	37,200	37,200
Supplies and Materials	390,686	297,922	380,745	144,377	82,822	164,188	164,188
Capital Equipment	-	-	43,500	-	-	-	-
Other Expenses	3,192	(1,071)	3,556	5,500	2,656	9,500	9,500
Device Refresh	-	149,850	-	-	-	-	-
Total Expenditures	\$ 1,833,232	\$ 2,233,232	\$ 2,325,285	\$ 2,147,082	\$ 1,844,156	\$ 2,244,658	\$ 2,244,652

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 24,570	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	2	-	-	-	-	-	-
Fund 15 Full Day Kindergarten	-	-	-	-	-	-	-
Fund 74 Specific Purpose	-	-	-	-	-	-	-
Fund 26 Athletics/Activities	-	-	-	-	-	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 24,572	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	19.14	21.25	21.25
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	4.00	4.00	4.00
Total FTE	25.14	27.25	27.25

PLUM CREEK ACADEMY

	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures							
Salaries							
<i>Administrative</i>	\$ 83,638	\$ 84,397	\$ 92,663	\$ 91,809	\$ 88,215	\$ 97,185	\$ 97,185
<i>Certified</i>	769,619	797,221	846,258	719,561	726,379	812,444	798,944
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	330,585	288,663	282,035	301,957	243,791	318,823	318,789
Benefits	374,709	399,089	402,277	404,672	361,986	450,281	445,875
Purchased Services	29,917	29,017	26,129	6,814	19,900	18,440	18,680
Supplies and Materials	50,727	65,468	58,781	18,301	53,410	58,303	58,461
Capital Equipment	-	-	-	-	-	-	-
Other Expenses	1,203	2,769	468	2,770	292	7,000	7,000
Device Refresh	-	71,792	-	-	-	-	-
Total Expenditures	\$ 1,640,397	\$ 1,738,416	\$ 1,708,611	\$ 1,545,884	\$ 1,493,974	\$ 1,762,476	\$ 1,744,934

Carry Over Awarded Into Subsequent Year							
Fund 10 Student Based Budget	\$ 23,359	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	4,088	-	-	-	-	-	-
Fund 15 Full Day Kindergarten	-	-	-	-	-	-	-
Fund 74 Specific Purpose	284	-	-	-	-	-	-
Fund 26 Athletics/Activities	-	-	-	-	-	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
Total	\$ 27,731	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2017-2018	2018-2019	2018-2019
	Adopted Budget	Proposed Budget	Adopted Budget
FTE			
<i>Administrative</i>	1.00	1.00	1.00
<i>Certified</i>	12.70	12.50	12.50
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	14.13	12.75	12.31
Total FTE	27.83	26.25	25.81

CHARTER SCHOOL BUDGETS

2018-2019 BUDGET CHARTER SCHOOLS SUMMARY OF REVENUES AND EXPENDITURES

CHARTER SCHOOL	Beginning Fund Balance	Budgeted Revenues	Budgeted Expenditures	Ending Fund Balance
Academy Charter	\$ 941,298	\$ 5,963,618	\$ 6,053,394	\$ 851,522
American Academy Charter	3,378,795	25,954,149	25,954,149	3,378,795
Ascent Classical Academy	-	4,423,205	4,053,575	369,629
Aspen View Academy Charter	3,076,094	7,991,361	7,812,432	3,255,023
Ben Franklin Academy Charter	3,605,904	8,350,796	8,266,482	3,690,218
Challenge to Excellence Charter	1,931,177	4,651,423	4,580,919	2,001,681
DCS Montessori Charter	863,381	5,262,824	5,253,069	873,136
Global Village Academy Charter	96,940	3,064,803	3,056,312	105,431
HOPE Online Learning Academy Charter	588,576	20,942,497	20,328,968	1,202,106
Leman Academy of Excellence	-	4,120,867	3,982,346	138,521
North Star Academy Charter	1,647,407	5,935,041	6,932,680	649,768
Parker Core Knowledge Charter	2,057,051	6,848,664	6,794,775	2,110,940
Parker Performing Arts Charter	790,837	7,252,936	7,175,309	868,464
Platte River Academy Charter	1,239,934	4,881,227	4,811,861	1,309,300
Renaissance Secondary Charter	367,229	3,966,648	4,121,748	212,129
SkyView Academy Charter	1,629,564	12,224,144	12,217,387	1,636,321
STEM School Highlands Ranch	1,471,913	16,272,959	16,065,738	1,679,134
World Compass Academy Charter	158,526	5,553,733	5,551,486	160,773
TOTAL	\$ 23,844,627	\$ 153,660,896	\$ 153,012,629	\$ 24,492,892

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ACADEMY CHARTER SCHOOL

	Audited Actual 2016-2017	Revised Budget 2017-2018	Estimated Actual 2017-2018	Adopted Budget 2018-2019	Projected Budget 2019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$ 3,011,253	\$ 3,516,298	\$ 3,516,298	\$ 941,298	\$ 851,522	\$ 837,544
Revenue:						
Per Pupil Revenue	4,766,636	4,744,839	4,744,839	5,033,975	5,053,658	5,126,938
Mill Levy/Override	364,548	341,534	341,534	358,673	355,274	355,274
Tuition	289,793	275,000	275,000	236,500	240,950	240,950
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	8,859	8,500	8,500	9,160	8,100	8,100
Food Services	-	-	-	-	-	-
Pupil Activities	110,846	109,600	109,600	106,500	94,715	100,685
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	618	750	750	1,000	1,000	1,000
Rental/Lease	28,905	6,000	6,000	6,000	6,500	6,700
Contributions/Donations	78,497	38,400	38,400	39,875	38,400	38,400
Miscellaneous Revenue	-	-	-	-	-	-
Categorical Revenue	-	-	-	-	-	-
Other State Revenue	195,503	179,452	179,452	171,935	170,468	170,567
Grants Federal	-	-	-	-	-	-
Fund Transfer	18,689	-	-	-	-	-
Other Sources	-	220,000	220,000	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 5,862,894	\$ 5,924,075	\$ 5,924,075	\$ 5,963,618	\$ 5,969,065	\$ 6,048,614
Total Sources	\$ 8,874,147	\$ 9,440,373	\$ 9,440,373	\$ 6,904,916	\$ 6,820,587	\$ 6,886,158
Expenditures:						
Salaries	2,950,157	3,152,961	3,152,961	3,109,027	3,168,679	3,229,526
Benefits	854,706	981,678	981,678	994,735	1,043,394	1,095,287
Purchased Professional and Technical Services	62,630	61,300	61,300	61,350	60,900	62,400
Purchased Property Services	631,040	681,955	681,955	687,783	693,182	698,573
Other Purchased Services	271,667	319,029	319,029	415,307	387,341	411,192
Supplies	182,012	186,927	186,927	211,310	198,436	200,404
Property	358,782	420,700	420,700	328,700	235,000	210,000
Other Expenses	46,855	94,525	94,525	95,182	96,111	97,803
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	2,600,000	2,600,000	150,000	100,000	50,000
Total Expenditures	\$ 5,357,849	\$ 8,499,075	\$ 8,499,075	\$ 6,053,394	\$ 5,983,043	\$ 6,055,185
Balance on Hand June 30	\$ 3,516,298	\$ 941,298	\$ 941,298	\$ 851,522	\$ 837,544	\$ 830,973
Fund Balance as a % of Revenue	60%	16%	16%	14%	14%	14%

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AMERICAN ACADEMY CHARTER SCHOOL

	Audited Actual 2016-2017	Revised Budget 2017-2018	Estimated Actual 2017-2018	Adopted Budget 2018-2019	Projected Budget 2019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$ 2,419,463	\$ 3,196,589	\$ 3,196,589	\$ 3,378,795	\$ 3,378,795	\$ 3,378,795
Revenue:						
Per Pupil Revenue	11,948,833	16,311,417	16,299,721	18,648,461	19,887,189	20,422,515
Mill Levy/Override	917,162	1,209,144	1,210,916	1,248,181	1,282,162	1,265,086
Tuition	1,506,376	2,562,100	2,562,100	2,633,230	2,686,030	2,686,030
Transportation Fees	386,545	481,424	425,966	621,338	683,472	697,141
Earnings on Investments	8,167	6,000	12,292	6,000	6,000	6,000
Food Services	-	-	-	-	-	-
Pupil Activities	598,602	746,000	713,286	735,000	808,500	824,670
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	532,805	698,856	699,016	781,538	820,615	820,615
Rental/Lease	82,301	89,816	105,160	90,000	90,000	90,000
Contributions/Donations	272,266	314,388	339,877	216,750	225,000	225,000
Miscellaneous Revenue	1,200	15,000	-	7,500	7,500	7,500
Categorical Revenue	466,492	565,264	589,109	577,767	546,847	494,013
Other State Revenue	58,116	196,324	130,647	88,384	79,028	69,322
Grants Federal	-	-	-	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	524,993	300,000	300,000	300,000	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 17,303,857	\$ 23,495,732	\$ 23,388,090	\$ 25,954,149	\$ 27,122,344	\$ 27,607,894
Total Sources	\$ 19,723,319	\$ 26,692,321	\$ 26,584,679	\$ 29,332,944	\$ 30,501,140	\$ 30,986,689
Expenditures:						
Salaries	\$ 7,907,235	\$ 10,866,189	\$ 10,865,933	\$ 11,963,538	\$ 12,464,486	\$ 12,680,103
Benefits	2,447,464	3,564,501	3,564,448	4,118,421	4,304,674	4,428,906
Purchased Professional and Technical Services	374,881	565,877	608,320	534,079	562,769	566,087
Purchased Property Services	2,923,877	3,309,851	3,326,100	4,570,160	5,082,205	5,135,403
Other Purchased Services	1,238,968	2,131,334	2,009,844	2,583,758	2,737,133	2,906,616
Supplies	710,911	1,565,284	1,545,308	1,202,064	1,144,748	1,099,505
Property	753,696	1,049,480	1,060,837	634,640	471,578	444,936
Other Expenses	24,046	234,322	50,094	147,489	114,751	91,339
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	145,651	207,250	175,000	200,000	240,000	255,000
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 16,526,730	\$ 23,494,089	\$ 23,205,885	\$ 25,954,149	\$ 27,122,344	\$ 27,607,894
Balance on Hand June 30	\$ 3,196,589	\$ 3,198,232	\$ 3,378,795	\$ 3,378,795	\$ 3,378,795	\$ 3,378,795
Fund Balance as a % of Revenue	18%	14%	14%	13%	12%	12%

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ASCENT CLASSICAL ACADEMY CHARTER SCHOOL

The format of the 2018-2019 budget file provided by Ascent Classical Academy Charter School, approved to open in fall 2018, was not submitted in the DCSD-required format. Ascent did provide the budget in a CDE-compliant format. However, the budget file is the school's latest planning budget still to be presented to the Ascent Governing Board and is not official. The school intends to adopt its budget by July 1, 2018 to meet statutory obligations.

Enrollment	-	496.00	723.00	832.00	894.00	946.00	992.00
Funded Pupil Count	-	470.80	691.50	798.40	860.40	912.40	958.40

	FY18 Forecast	FY19 Forecast	FY20 Forecast	FY21 Forecast	FY22 Forecast	FY23 Forecast	FY24 Forecast
Beginning Fund Balance	\$ -	\$ -	\$ 369,629	\$ 823,348	\$ 1,264,782	\$ 1,913,863	\$ 2,743,088
Revenue							
Local Revenue	-	439,104	614,977	690,298	724,325	750,532	741,457
State Revenue	-	120,054	174,569	199,541	212,886	223,494	221,259
Federal Revenue	229,000	229,000	229,000	-	-	-	-
Per Pupil Funding	-	3,635,047	5,445,853	6,413,490	7,049,762	7,625,345	7,777,852
Total Revenue	229,000	4,423,205	6,464,400	7,303,328	7,986,973	8,599,372	8,740,569
Transfers	-	-	-	-	-	-	-
Expenditures							
Salaries	40,000	1,842,200	2,606,660	3,053,855	3,152,435	3,417,925	3,521,766
Employee Benefits	4,260	449,020	638,372	768,361	816,025	860,434	912,862
Purchased Professional and Technical Services	4,260	514,588	746,108	866,024	939,980	1,006,975	1,026,846
Purchased Property Services	-	572,529	1,342,202	1,411,184	1,647,638	1,652,240	1,653,920
Repairs and Maintenance Services	-	3,000	5,000	10,000	10,000	15,000	15,000
Insurance Premiums	480	42,106	51,480	57,048	58,435	61,827	63,281
Other Purchased Services	-	18,000	24,393	25,072	25,468	25,803	25,824
Travel, Registration, and Entrance	-	19,020	28,320	32,520	32,520	33,720	33,720
District Purchased Services	-	146,568	208,084	240,412	259,202	274,988	274,993
District Admin Overhead	-	36,404	54,087	63,115	68,736	73,651	74,387
Supplies	-	192,600	238,523	263,192	278,136	292,655	295,411
Food	-	2,000	2,500	2,500	3,000	3,000	3,500
Books and Periodicals	40,000	27,500	10,000	10,000	10,300	10,600	10,600
Equipment	-	50,600	14,000	17,880	4,200	8,564	23,564
Property	140,000	130,000	30,000	28,000	18,000	18,000	18,000
Other Objects	-	7,440	10,953	12,731	13,816	14,766	14,914
Total Expenditures	229,000	4,053,575	6,010,681	6,861,894	7,337,891	7,770,147	7,968,588
Net Income	-	369,629	453,718	441,434	649,082	829,225	771,980
TABOR Reserve	-	125,826	187,062	219,100	239,609	257,981	262,217
Appropriated Fund Balance	-	-	-	-	-	-	-
Unassigned Fund Balance	-	243,803	636,286	1,045,682	1,674,254	2,485,107	3,252,851
Ending Fund Balance	\$ -	\$ 369,629	\$ 823,348	\$ 1,264,782	\$ 1,913,863	\$ 2,743,088	\$ 3,515,068

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ASPEN VIEW ACADEMY CHARTER SCHOOL

	Audited Actual 2016-2017	Revised Budget 2017-2018	Estimated Actual 2017-2018	Adopted Budget 2018-2019	Projected Budget 2019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$ 1,641,882	\$ 1,780,824	\$ 1,780,824	\$ 3,076,094	\$ 3,255,023	\$ 3,385,957
Revenue:						
Per Pupil Revenue	5,953,379	5,904,610	6,014,110	6,411,135	6,453,063	6,646,655
Mill Levy/Override	456,375	440,335	448,540	451,275	464,813	478,757
Tuition	494,969	401,050	401,050	393,050	404,841	416,986
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	-	-	-	-	-	-
Food Services	-	-	-	-	-	-
Pupil Activities	228,470	216,130	216,130	226,950	228,608	235,466
Community Service Activities	-	175,800	175,800	200,000	180,250	185,657
Other Local Revenue	25,757	-	-	-	-	-
Rental/Lease	160	1,000	1,000	8,000	8,240	8,500
Contributions/Donations	63,669	55,000	55,000	65,000	5,150	5,500
Miscellaneous Revenue	791	-	-	-	-	-
Categorical Revenue	-	230,391	-	235,951	243,029	250,320
Other State Revenue	251,910	-	234,561	-	-	-
Grants Federal	-	-	-	-	-	-
Fund Transfer	300,000	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 7,775,480	\$ 7,424,316	\$ 7,546,191	\$ 7,991,361	\$ 7,987,994	\$ 8,227,841
Total Sources	\$ 9,417,362	\$ 9,205,140	\$ 9,327,015	\$ 11,067,455	\$ 11,243,017	\$ 11,613,798
Expenditures:						
Salaries	\$ 3,549,219	\$ 3,719,305	\$ 3,847,005	\$ 4,007,570	\$ 4,048,601	\$ 4,170,059
Benefits	1,112,527	1,164,172	1,191,436	1,229,966	1,284,037	1,322,558
Purchased Professional and Technical Services	189,099	158,200	158,200	143,000	167,890	172,926
Purchased Property Services	1,126,352	1,164,162	-	1,188,940	1,212,248	1,248,615
Other Purchased Services	482,049	445,202	450,355	509,456	514,439	529,872
Supplies	331,575	420,500	409,425	429,500	393,975	405,794
Property	786,281	130,000	130,000	225,000	154,500	159,135
Other Expenses	19,587	25,000	10,500	25,000	25,750	26,522
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	39,849	54,000	54,000	54,000	55,620	57,288
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 7,636,538	\$ 7,280,541	\$ 6,250,921	\$ 7,812,432	\$ 7,857,060	\$ 8,092,769
Balance on Hand June 30	\$ 1,780,824	\$ 1,924,599	\$ 3,076,094	\$ 3,255,023	\$ 3,385,957	\$ 3,521,029
Fund Balance as a % of Revenue	23%	26%	41%	41%	42%	43%

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BEN FRANKLIN ACADEMY CHARTER SCHOOL

	Audited Actual 2016-2017	Revised Budget 2017-2018	Estimated Actual 2017-2018	Adopted Budget 2018-2019	Projected Budget 2019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$ 3,371,311	\$ 3,781,445	\$ 3,781,445	\$ 3,605,904	\$ 3,690,218	\$ 3,725,941
Revenue:						
Per Pupil Revenue	5,965,429	6,301,825	6,301,825	6,786,276	6,989,864	7,199,560
Mill Levy/Override	458,581	476,923	476,923	475,299	475,299	475,299
Tuition	458,301	448,314	448,314	439,930	439,930	439,930
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	3,882	2,500	2,500	2,500	2,500	2,500
Food Services	-	-	-	-	-	-
Pupil Activities	337,689	242,275	242,275	244,060	244,060	244,060
Community Service Activities	151,576	140,000	140,000	140,000	140,000	140,000
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	234	15,000	15,000	15,000	15,000	15,000
Contributions/Donations	43,019	5,000	5,000	5,000	5,000	5,000
Miscellaneous Revenue	1,771	250	250	250	250	250
Categorical Revenue	-	-	-	-	-	-
Other State Revenue	29,488	15,819	15,819	15,819	15,819	15,819
Grants Federal	-	-	-	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	233,176	219,563	219,563	226,662	226,662	226,662
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 7,683,146	\$ 7,867,469	\$ 7,867,469	\$ 8,350,796	\$ 8,554,384	\$ 8,764,080
Total Sources	\$ 11,054,457	\$ 11,648,914	\$ 11,648,914	\$ 11,956,700	\$ 12,244,602	\$ 12,490,021
Expenditures:						
Salaries	\$ 3,524,539	\$ 3,707,344	\$ 3,707,344	\$ 4,027,475	\$ 4,188,574	\$ 4,314,231
Benefits	957,417	1,012,728	1,012,728	1,160,178	1,194,983	1,230,833
Purchased Professional and Technical Services	108,737	134,500	134,500	135,000	137,700	137,700
Purchased Property Services	1,611,229	1,616,535	1,616,535	1,665,493	1,698,803	1,732,779
Other Purchased Services	536,422	689,104	689,104	648,830	668,295	688,344
Supplies	340,289	395,617	395,617	418,006	418,006	418,006
Property	165,663	431,250	431,250	171,500	171,500	171,500
Other Expenses	28,716	55,933	55,933	40,000	40,800	41,616
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 7,273,012	\$ 8,043,011	\$ 8,043,011	\$ 8,266,482	\$ 8,518,661	\$ 8,735,009
Balance on Hand June 30	\$ 3,781,445	\$ 3,605,903	\$ 3,605,903	\$ 3,690,218	\$ 3,725,941	\$ 3,755,013
Fund Balance as a % of Revenue	49%	46%	46%	44%	44%	43%

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CHALLENGE TO EXCELLENCE CHARTER SCHOOL

	Audited Actual 2016-2017	Revised Budget 2017-2018	Estimated Actual 2017-2018	Adopted Budget 2018-2019	Projected Budget 2019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$ 1,813,897	\$ 1,931,978	\$ 1,931,978	\$ 1,931,177	\$ 2,001,681	\$ 2,180,163
Revenue:						
Per Pupil Revenue	3,390,259	3,494,188	3,494,188	3,839,642	3,953,452	3,902,746
Mill Levy/Override	260,864	271,859	271,859	286,161	289,213	273,548
Tuition	227,676	194,500	194,500	194,500	194,500	194,500
Transportation Fees	12,961	-	-	-	-	-
Earnings on Investments	-	12,000	12,000	12,000	12,000	12,000
Food Services	-	-	-	-	-	-
Pupil Activities	167,254	120,000	120,000	125,000	125,000	125,000
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	51,792	46,000	46,000	46,000	46,000	46,000
Rental/Lease	-	-	-	-	-	-
Contributions/Donations	-	-	-	-	-	-
Miscellaneous Revenue	-	135,000	135,000	5,000	5,000	5,000
Categorical Revenue	-	-	-	-	-	-
Other State Revenue	150,678	154,932	154,932	143,120	143,476	138,631
Grants Federal	-	-	-	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 4,261,485	\$ 4,428,479	\$ 4,428,479	\$ 4,651,423	\$ 4,768,641	\$ 4,697,425
Total Sources	\$ 6,075,382	\$ 6,360,457	\$ 6,360,457	\$ 6,582,600	\$ 6,770,322	\$ 6,877,588
Expenditures:						
Salaries	\$ 2,173,929	\$ 2,284,104	\$ 2,284,104	\$ 2,374,661	\$ 2,422,154	\$ 2,470,597
Benefits	718,473	721,757	721,757	793,052	850,168	885,961
Purchased Professional and Technical Services	112,322	131,060	131,060	132,025	132,685	133,349
Purchased Property Services	615,743	472,130	472,130	495,427	496,134	496,905
Other Purchased Services	269,172	383,494	383,494	361,214	363,021	364,835
Supplies	179,802	258,388	258,388	246,993	217,625	218,713
Property	67,743	78,888	78,888	78,888	79,282	79,678
Other Expenses	6,220	98,659	98,659	98,659	29,090	29,236
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 4,143,404	\$ 4,428,480	\$ 4,428,480	\$ 4,580,919	\$ 4,590,159	\$ 4,679,274
Balance on Hand June 30	\$ 1,931,978	\$ 1,931,977	\$ 1,931,977	\$ 2,001,681	\$ 2,180,163	\$ 2,198,314
Fund Balance as a % of Revenue	45%	44%	44%	43%	46%	47%

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DCS MONTESSORI CHARTER SCHOOL

	Audited Actual 2016-2017	Revised Budget 2017-2018	Estimated Actual 2017-2018	Adopted Budget 2018-2019	Projected Budget 2019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$ 1,115,500	\$ 1,087,647	\$ 1,087,646	\$ 863,381	\$ 873,136	\$ 900,600
Revenue:						
Per Pupil Revenue	2,938,537	2,998,992	2,998,992	3,085,260	3,134,243	3,203,196
Mill Levy/Override	225,568	227,924	227,924	223,064	230,000	230,000
Tuition	1,111,627	1,071,300	1,071,300	1,187,000	1,200,000	1,200,000
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	9,940	11,300	20,000	17,500	17,500	17,500
Food Services	-	-	-	-	-	-
Pupil Activities	205,687	200,000	225,000	200,000	210,000	210,000
Community Service Activities	370,243	359,700	359,700	361,000	364,000	366,000
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	19,510	5,000	9,000	40,000	42,000	44,000
Contributions/Donations	8,726	-	-	-	-	-
Miscellaneous Revenue	18,865	9,500	45,000	26,000	37,000	38,000
Categorical Revenue	114,895	111,500	111,500	113,000	120,000	122,000
Other State Revenue	-	-	-	-	-	-
Grants Federal	-	-	-	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	22,167	9,768	9,768	10,000	10,000	10,000
Total Revenue	\$ 5,045,765	\$ 5,004,984	\$ 5,078,184	\$ 5,262,824	\$ 5,364,743	\$ 5,440,696
Total Sources	\$ 6,161,265	\$ 6,092,631	\$ 6,165,830	\$ 6,126,205	\$ 6,237,879	\$ 6,341,296
Expenditures:						
Salaries	\$ 2,358,791	\$ 2,628,541	\$ 2,628,541	\$ 2,604,070	\$ 2,656,151	\$ 2,709,274
Benefits	749,268	812,875	843,000	850,318	897,128	933,013
Purchased Professional and Technical Services	203,306	180,800	185,000	184,000	187,000	190,000
Purchased Property Services	767,459	764,566	764,566	773,666	765,000	767,000
Other Purchased Services	221,573	289,468	289,468	279,015	280,000	280,000
Supplies	241,952	245,400	245,400	255,400	246,000	246,000
Property	285,234	97,000	97,000	96,000	96,000	96,000
Other Expenses	9,014	10,600	10,600	10,600	10,000	10,000
Other Uses of Funds	214,854	200,000	200,000	200,000	200,000	200,000
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	22,168	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 5,073,619	\$ 5,229,250	\$ 5,263,575	\$ 5,253,069	\$ 5,337,279	\$ 5,431,287
Balance on Hand June 30	\$ 1,087,646	\$ 863,381	\$ 902,255	\$ 873,136	\$ 900,600	\$ 910,009
Fund Balance as a % of Revenue	22%	17%	18%	17%	17%	17%

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GLOBAL VILLAGE ACADEMY CHARTER SCHOOL

	Audited Actual 2016-2017	Revised Budget 2017-2018	Estimated Actual 2017-2018	Adopted Budget 2018-2019	Projected Budget 2019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$ 83,075	\$ 87,392	\$ 93,287	\$ 96,940	\$ 105,431	\$ 107,809
Revenue:						
Per Pupil Revenue	2,098,932	2,608,743	2,083,298	2,644,745	2,831,561	3,056,126
Mill Levy/Override	156,629	194,283	151,810	180,005	189,386	200,637
Tuition	9,994	12,000	10,000	10,000	10,000	10,000
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	-	-	-	-	-	-
Food Services	-	-	-	-	-	-
Pupil Activities	15,964	51,975	72,981	63,000	65,991	70,056
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	-	-	-	-	-	-
Contributions/Donations	4,175	3,000	47,000	15,000	15,000	15,000
Miscellaneous Revenue	1,407	2,000	14,682	1,000	1,000	1,000
Categorical Revenue	100,743	109,984	126,827	151,053	154,036	154,662
Other State Revenue	-	-	-	-	-	-
Grants Federal	-	-	-	-	-	-
Fund Transfer	196,500	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 2,584,344	\$ 2,981,985	\$ 2,506,598	\$ 3,064,803	\$ 3,266,974	\$ 3,507,481
Total Sources	\$ 2,667,419	\$ 3,069,377	\$ 2,599,885	\$ 3,161,743	\$ 3,372,405	\$ 3,615,290
Expenditures:						
Salaries	\$ 1,067,225	\$ 1,207,695	\$ 1,080,545	\$ 1,238,510	\$ 1,297,125	\$ 1,368,631
Benefits	275,857	343,933	274,441	339,496	370,151	407,262
Purchased Professional and Technical Services	92,637	103,350	151,401	171,850	180,287	189,018
Purchased Property Services	558,012	728,802	567,106	716,890	761,600	794,083
Other Purchased Services	345,238	430,814	315,404	483,458	510,401	543,988
Supplies	121,421	75,800	67,765	74,992	98,165	105,828
Property	103,487	47,000	24,783	10,000	15,000	40,000
Other Expenses	10,255	30,470	21,500	21,116	31,867	32,668
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 2,574,132	\$ 2,967,864	\$ 2,502,945	\$ 3,056,312	\$ 3,264,596	\$ 3,481,478
Balance on Hand June 30	\$ 93,287	\$ 101,513	\$ 96,940	\$ 105,431	\$ 107,809	\$ 133,812
Fund Balance as a % of Revenue	4%	3%	4%	3%	3%	4%

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HOPE ONLINE LEARNING ACADEMY CHARTER SCHOOL

	Audited Actual 2016-2017	Revised Budget 2017-2018	Estimated Actual 2017-2018	Adopted Budget 2018-2019	Projected Budget 2019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$ 1,122,582	\$ 1,125,954	\$ 1,125,954	\$ 588,576	\$ 1,202,106	\$ 2,105,362
Revenue:						
Per Pupil Revenue	16,524,731	15,868,994	15,868,994	18,237,470	19,521,749	20,913,343
Mill Levy/Override	-	-	-	-	-	-
Tuition	-	-	-	-	-	-
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	417	835	835	1,217	1,229	1,241
Food Services	-	-	-	-	-	-
Pupil Activities	-	-	-	-	-	-
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	-	-	-	-	-	-
Contributions/Donations	16,500	10,000	10,000	10,000	10,000	10,000
Miscellaneous Revenue	11,172	156,582	156,582	77,350	80,118	80,186
Categorical Revenue	137,898	-	-	-	-	-
Other State Revenue	541,035	618,659	618,659	341,000	344,410	347,854
Grants Federal	2,068,898	1,870,813	1,870,813	1,928,316	1,986,371	2,046,558
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	16,260	470,565	470,565	347,144	100,523	101,640
Total Revenue	\$ 19,316,912	\$ 18,996,448	\$ 18,996,448	\$ 20,942,497	\$ 22,044,399	\$ 23,500,822
Total Sources	\$ 20,439,494	\$ 20,122,402	\$ 20,122,402	\$ 21,531,074	\$ 23,246,505	\$ 25,606,184
Expenditures:						
Salaries	\$ 4,187,826	\$ 4,335,012	\$ 4,335,012	\$ 4,505,986	\$ 4,664,960	\$ 4,874,953
Benefits	1,280,137	1,818,762	1,818,762	1,567,393	1,594,919	1,627,889
Purchased Professional and Technical Services	1,209,827	379,097	379,097	413,333	330,333	337,543
Purchased Property Services	505,583	417,434	417,434	376,331	378,411	380,554
Other Purchased Services	10,571,964	9,952,493	9,952,493	11,109,040	11,911,469	12,771,989
Supplies	915,424	1,539,363	1,539,363	1,524,080	1,614,973	1,710,087
Property	25,064	294,823	294,823	214,292	231,483	157,028
Other Expenses	246,299	333,993	333,993	291,718	335,494	355,369
Other Uses of Funds	-	3,000	3,000	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	371,417	459,849	459,849	326,794	79,100	79,100
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 19,313,540	\$ 19,533,826	\$ 19,533,826	\$ 20,328,968	\$ 21,141,143	\$ 22,294,511
Balance on Hand June 30	\$ 1,125,954	\$ 588,576	\$ 588,576	\$ 1,202,106	\$ 2,105,362	\$ 3,311,673
Fund Balance as a % of Revenue	6%	3%	3%	6%	10%	14%

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LEMAN ACADEMY OF EXCELLENCE CHARTER SCHOOL

	Audited Actual 2016-2017	Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019	Projected Budget 2019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$ -	\$ -	\$ -	\$ -	\$ 138,521	\$ 800,020
Revenue:						
Per Pupil Revenue	-	-	-	3,402,181	5,815,998	7,731,694
Mill Levy/Override	-	-	-	234,576	387,664	496,726
Tuition	-	-	-	189,000	262,500	262,500
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	-	-	-	-	-	-
Food Services	-	-	-	-	-	-
Pupil Activities	-	-	-	-	-	-
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	-	-	-	187,110	309,105	399,825
Rental/Lease	-	-	-	-	-	-
Contributions/Donations	-	-	-	-	-	-
Miscellaneous Revenue	-	-	-	-	-	-
Categorical Revenue	-	-	-	-	-	-
Other State Revenue	-	-	-	108,000	163,913	190,500
Grants Federal	-	-	-	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
Total Revenue	\$ -	\$ -	\$ -	\$ 4,120,867	\$ 6,939,180	\$ 9,081,245
Total Sources	\$ -	\$ -	\$ -	\$ 4,120,867	\$ 7,077,701	\$ 9,881,265
Expenditures:						
Salaries	-	-	-	1,464,560	2,705,289	3,658,579
Benefits	-	-	-	453,085	841,248	1,132,103
Purchased Professional and Technical Services	-	-	-	232,175	303,475	369,735
Purchased Property Services	-	-	-	1,374,000	1,794,000	2,027,538
Other Purchased Services	-	-	-	280,877	399,858	495,493
Supplies	-	-	-	169,500	223,500	291,500
Property	-	-	-	5,000	5,000	5,000
Other Expenses	-	-	-	3,149	5,311	6,944
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ -	\$ 3,982,346	\$ 6,277,681	\$ 7,986,892
Balance on Hand June 30	\$ -	\$ -	\$ -	\$ 138,521	\$ 800,020	\$ 1,894,373
Fund Balance as a % of Revenue	0%	0%	0%	3%	12%	21%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

NORTH STAR ACADEMY CHARTER SCHOOL

	Audited Actual 2016-2017	Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019	Projected Budget 2019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$ 2,418,933	\$ 2,110,485	\$ 2,110,485	\$ 1,647,407	\$ 649,768	\$ 652,669
Revenue:						
Per Pupil Revenue	4,613,152	4,679,537	4,679,537	4,902,835	5,000,892	5,100,910
Mill Levy/Override	353,794	350,628	350,628	344,805	338,455	338,455
Tuition	180,450	176,700	176,700	286,755	286,755	286,755
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	1,256	2,000	2,000	6,000	6,000	6,000
Food Services	-	-	-	-	-	-
Pupil Activities	132,180	121,900	121,900	125,500	125,500	125,500
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	-	-	-	-	-	-
Contributions/Donations	54,174	170,261	170,261	50,000	50,000	50,000
Miscellaneous Revenue	108,967	-	-	-	-	-
Categorical Revenue	-	-	-	-	-	-
Other State Revenue	11,079	35,618	35,618	35,618	35,618	35,618
Grants Federal	21,177	28,000	28,000	21,000	21,000	21,000
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	179,866	162,528	162,528	162,528	162,528	162,528
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 5,656,095	\$ 5,727,172	\$ 5,727,172	\$ 5,935,041	\$ 6,026,748	\$ 6,126,766
Total Sources	\$ 8,075,028	\$ 7,837,657	\$ 7,837,657	\$ 7,582,448	\$ 6,676,516	\$ 6,779,435
Expenditures:						
Salaries	\$ 2,643,719	\$ 2,791,453	\$ 2,791,453	\$ 2,947,769	\$ 3,006,499	\$ 3,064,771
Benefits	788,988	823,935	823,935	881,645	903,957	926,689
Purchased Professional and Technical Services	363,079	379,869	379,869	407,075	412,072	417,219
Purchased Property Services	1,106,828	1,015,887	1,015,887	1,129,303	1,136,803	1,143,720
Other Purchased Services	76,927	95,725	95,725	84,992	82,314	83,676
Supplies	250,818	256,854	256,854	266,120	271,458	276,955
Property	693,445	788,027	788,027	132,276	127,244	127,287
Other Expenses	-	7,500	7,500	52,500	52,500	52,500
Other Uses of Funds	21,000	21,000	21,000	21,000	21,000	21,000
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	19,739	10,000	10,000	10,000	10,000	10,000
Cap Reserve Expense	-	-	-	-	-	-
Contingency Expense	-	1,000,000	-	1,000,000	-	-
Total Expenditures	\$ 5,964,543	\$ 7,190,250	\$ 6,190,250	\$ 6,932,680	\$ 6,023,847	\$ 6,123,817
Balance on Hand June 30	\$ 2,110,485	\$ 647,407	\$ 1,647,407	\$ 649,768	\$ 652,669	\$ 655,618
Fund Balance as a % of Revenue	37%	11%	29%	11%	11%	11%

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PARKER CORE KNOWLEDGE CHARTER SCHOOL

	Audited Actual 2016-2017	Revised Budget 2017-2018	Estimated Actual 2017-2018	Adopted Budget 2018-2019	Projected Budget 2019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$ 1,853,630	\$ 2,094,476	\$ 2,094,476	\$ 2,057,051	\$ 2,110,940	\$ 2,131,684
Revenue:						
Per Pupil Revenue	4,694,648	4,873,940	4,875,202	5,181,865	5,389,523	5,551,130
Mill Levy/Override	361,791	361,570	361,570	390,009	360,000	360,000
Tuition	786,883	784,760	781,485	865,910	843,010	843,010
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	14,577	16,000	27,555	25,000	25,000	25,000
Food Services	16,247	22,500	15,596	15,000	15,000	15,000
Pupil Activities	70,319	68,200	69,683	72,900	72,900	72,900
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	29,630	34,000	39,527	40,000	40,000	40,000
Contributions/Donations	6,788	53,490	58,310	1,800	1,800	1,800
Miscellaneous Revenue	129,403	127,655	142,757	71,500	137,530	137,530
Categorical Revenue	183,864	157,000	157,000	176,525	166,850	166,850
Other State Revenue	10,025	5,025	14,141	8,155	13,000	13,000
Grants Federal	-	-	-	-	-	-
Fund Transfer	(13,349)	(17,700)	(17,700)	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 6,290,826	\$ 6,486,440	\$ 6,525,126	\$ 6,848,664	\$ 7,064,613	\$ 7,226,220
Total Sources	\$ 8,144,456	\$ 8,580,916	\$ 8,619,602	\$ 8,905,715	\$ 9,175,553	\$ 9,357,904
Expenditures:						
Salaries	\$ 3,365,502	\$ 3,510,130	\$ 3,454,625	\$ 3,742,358	\$ 3,852,096	\$ 3,967,659
Benefits	1,060,926	1,129,800	1,098,520	1,220,833	1,323,964	1,390,162
Purchased Professional and Technical Services	133,203	130,350	116,490	129,325	129,325	129,325
Purchased Property Services	671,404	754,380	752,769	769,360	766,610	766,610
Other Purchased Services	303,404	383,640	372,149	448,974	493,744	473,744
Supplies	364,018	367,350	364,408	382,065	366,270	366,270
Property	135,639	391,090	390,230	90,000	100,000	80,000
Other Expenses	15,884	17,700	13,360	11,860	11,860	11,860
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 6,049,980	\$ 6,684,440	\$ 6,562,551	\$ 6,794,775	\$ 7,043,869	\$ 7,185,630
Balance on Hand June 30	\$ 2,094,476	\$ 1,896,476	\$ 2,057,051	\$ 2,110,940	\$ 2,131,684	\$ 2,172,274
Fund Balance as a % of Revenue	33%	29%	32%	31%	30%	30%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

PARKER PERFORMING ARTS CHARTER SCHOOL

	Audited Actual 2016-2017	Revised Budget 2017-2018	Estimated Actual 2017-2018	Adopted Budget 2018-2019	Projected Budget 2019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$ 167,487	\$ (60,684)	\$ (60,684)	\$ 790,837	\$ 868,464	\$ 1,080,415
Revenue:						
Per Pupil Revenue	5,440,834	5,688,890	5,472,538	6,079,669	5,988,383	6,060,243
Mill Levy/Override	415,012	422,558	406,968	405,840	405,840	405,840
Tuition	168,509	184,500	184,500	171,000	171,000	171,000
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	-	4,122	-	-	10,927	14,954
Food Services	4,869	-	6,000	-	-	-
Pupil Activities	37,996	20,000	20,000	156,560	21,218	21,855
Community Service Activities	4,810	-	-	-	-	-
Other Local Revenue	83,498	87,075	146,630	-	136,549	137,567
Rental/Lease	5,192	50,000	65,000	85,000	93,500	102,850
Contributions/Donations	71,891	-	100,000	-	106,090	109,273
Miscellaneous Revenue	-	-	-	106,200	-	-
Categorical Revenue	-	-	-	-	-	-
Other State Revenue	210,769	177,675	290,040	248,667	316,764	319,239
Grants Federal	196,497	196,500	196,500	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	250,000	-	500,000	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 6,889,877	\$ 6,831,320	\$ 7,388,176	\$ 7,252,936	\$ 7,250,271	\$ 7,342,821
Total Sources	\$ 7,057,364	\$ 6,770,636	\$ 7,327,492	\$ 8,043,773	\$ 8,118,735	\$ 8,423,236
Expenditures:						
Salaries	\$ 2,846,413	\$ 3,277,646	\$ 3,116,726	\$ 3,066,273	\$ 3,259,006	\$ 3,244,745
Benefits	760,899	1,116,322	878,475	857,449	1,012,449	1,053,308
Purchased Professional and Technical Services	103,281	107,669	405,849	137,944	484,601	512,621
Purchased Property Services	1,259,443	1,525,182	1,547,425	1,795,779	1,971,820	1,957,294
Other Purchased Services	803,902	385,311	88,300	467,255	53,719	55,330
Supplies	518,011	159,380	110,480	205,359	95,000	100,000
Property	614,028	245,548	25,400	47,450	29,535	31,267
Other Expenses	19,547	3,667	114,000	77,800	132,190	131,171
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	192,525	-	250,000	520,000	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 7,118,048	\$ 6,820,725	\$ 6,536,655	\$ 7,175,309	\$ 7,038,320	\$ 7,085,736
Balance on Hand June 30	\$ (60,684)	\$ (50,089)	\$ 790,837	\$ 868,464	\$ 1,080,415	\$ 1,337,500
Fund Balance as a % of Revenue	-1%	-1%	11%	12%	15%	18%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

PLATTE RIVER ACADEMY CHARTER SCHOOL

	Audited Actual 2016-2017	Revised Budget 2017-2018	Estimated Actual 2017-2018	Adopted Budget 2018-2019	Projected Budget 2019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$ 1,445,686	\$ 1,163,672	\$ 1,163,672	\$ 1,239,934	\$ 1,309,300	\$ 1,335,713
Revenue:						
Per Pupil Revenue	3,721,438	3,848,066	3,848,066	4,096,175	4,076,759	4,158,326
Mill Levy/Override	287,061	284,167	284,167	285,075	287,205	287,205
Tuition	85,040	88,500	88,500	90,000	90,000	90,000
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	10,539	20,000	20,000	23,000	23,000	23,000
Food Services	9,025	12,000	13,000	12,000	12,000	12,000
Pupil Activities	135,458	135,500	139,980	143,980	146,508	148,984
Community Service Activities	16,072	16,500	16,500	16,260	16,525	16,796
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	31,824	35,000	35,000	35,700	36,414	37,142
Contributions/Donations	56,378	35,500	47,000	40,000	40,000	40,000
Miscellaneous Revenue	97,688	6,000	33,176	7,000	7,000	7,000
Categorical Revenue	145,659	136,497	136,497	132,037	126,769	121,764
Other State Revenue	-	-	-	-	-	-
Grants Federal	-	-	-	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 4,596,182	\$ 4,617,730	\$ 4,661,886	\$ 4,881,227	\$ 4,862,180	\$ 4,942,217
Total Sources	\$ 6,041,868	\$ 5,781,402	\$ 5,825,558	\$ 6,121,161	\$ 6,171,480	\$ 6,277,930
Expenditures:						
Salaries	\$ 2,637,167	\$ 2,583,574	\$ 2,583,574	\$ 2,668,589	\$ 2,641,608	\$ 2,679,722
Benefits	752,128	726,000	726,000	773,000	803,920	836,077
Purchased Professional and Technical Services	108,704	63,500	63,500	66,155	67,343	68,565
Purchased Property Services	115,913	119,350	123,000	126,909	129,855	132,892
Other Purchased Services	330,656	349,750	349,750	419,078	441,728	465,997
Supplies	226,531	205,000	205,000	202,430	194,458	196,519
Property	271,558	108,000	108,000	108,650	109,305	109,964
Other Expenses	435,539	396,800	396,800	397,050	397,550	397,550
Other Uses of Funds	-	50,000	30,000	50,000	50,000	50,000
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 4,878,196	\$ 4,601,974	\$ 4,585,624	\$ 4,811,861	\$ 4,835,767	\$ 4,937,286
Balance on Hand June 30	\$ 1,163,672	\$ 1,179,428	\$ 1,239,934	\$ 1,309,300	\$ 1,335,713	\$ 1,340,644
Fund Balance as a % of Revenue	25%	26%	27%	27%	27%	27%

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RENAISSANCE SECONDARY CHARTER SCHOOL

	Audited Actual 2016-2017	Revised Budget 2017-2018	Estimated Actual 2017-2018	Adopted Budget 2018-2019	Projected Budget 2019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$ 2,656	\$ 81,024	\$ 81,024	\$ 367,229	\$ 212,129	\$ 330,812
Revenue:						
Per Pupil Revenue	-	2,518,628	2,520,874	3,027,180	3,597,687	3,952,659
Mill Levy/Override	-	188,715	188,715	211,770	241,907	255,453
Tuition	-	-	-	-	-	-
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	23	-	1,089	-	-	-
Food Services	-	-	-	-	-	-
Pupil Activities	31,068	379,023	384,666	421,200	486,000	518,400
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	-	-	-	-	-	-
Contributions/Donations	-	-	47,630	-	-	-
Miscellaneous Revenue	-	-	3,785	-	-	-
Categorical Revenue	-	-	-	-	-	-
Other State Revenue	-	88,922	90,473	134,998	155,767	166,152
Grants Federal	196,500	196,500	196,500	196,500	-	-
Fund Transfer	112,752	(25,000)	135,000	(25,000)	(25,000)	(25,000)
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 340,343	\$ 3,346,787	\$ 3,568,732	\$ 3,966,648	\$ 4,456,361	\$ 4,867,664
Total Sources	\$ 342,999	\$ 3,427,812	\$ 3,649,756	\$ 4,333,877	\$ 4,668,490	\$ 5,198,476
Expenditures:						
Salaries	\$ -	\$ 1,283,552	\$ 1,365,175	\$ 1,707,647	\$ 1,920,549	\$ 2,024,779
Benefits	-	475,658	454,615	531,636	610,638	656,309
Purchased Professional and Technical Services	13,272	151,282	168,721	111,269	117,175	120,691
Purchased Property Services	-	598,970	601,850	1,051,640	1,062,576	1,011,555
Other Purchased Services	10,293	368,677	253,667	402,225	484,909	551,431
Supplies	12,311	126,648	119,709	43,479	50,454	58,683
Property	29,539	-	45,000	-	-	38,000
Other Expenses	60	7,646	77,291	77,353	91,377	99,753
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	196,500	196,500	196,500	196,500	-	-
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 261,975	\$ 3,208,933	\$ 3,282,527	\$ 4,121,748	\$ 4,337,677	\$ 4,561,201
Balance on Hand June 30	\$ 81,024	\$ 218,879	\$ 367,229	\$ 212,129	\$ 330,812	\$ 637,274
Fund Balance as a % of Revenue	24%	7%	10%	5%	7%	13%

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SKYVIEW ACADEMY CHARTER SCHOOL

	Audited Actual 2016-2017	Revised Budget 2017-2018	Estimated Actual 2017-2018	Adopted Budget 2018-2019	Projected Budget 2019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$ 1,472,001	\$ 1,444,671	\$ 1,444,671	\$ 1,629,564	\$ 1,636,321	\$ 1,996,512
Revenue:						
Per Pupil Revenue	8,776,185	9,216,665	9,203,160	9,554,880	10,076,185	10,328,134
Mill Levy/Override	672,843	680,742	681,505	659,765	665,224	651,172
Tuition	1,007,971	1,003,787	990,046	1,140,790	1,168,694	1,235,994
Transportation Fees	-	-	(9)	-	-	-
Earnings on Investments	-	-	-	-	-	-
Food Services	-	-	-	-	-	-
Pupil Activities	360,894	392,585	380,984	376,785	387,325	389,175
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	10,988	15,000	17,000	15,000	10,000	10,000
Contributions/Donations	51,660	75,500	77,363	50,000	50,000	50,000
Miscellaneous Revenue	66,914	68,398	34,583	36,433	38,255	40,167
Categorical Revenue	340,824	317,980	330,515	321,491	347,683	349,278
Other State Revenue	45,694	69,797	69,797	69,000	69,000	69,000
Grants Federal	-	-	-	-	-	-
Fund Transfer	66,222	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 11,400,195	\$ 11,840,454	\$ 11,784,944	\$ 12,224,144	\$ 12,812,366	\$ 13,122,920
Total Sources	\$ 12,872,196	\$ 13,285,125	\$ 13,229,615	\$ 13,853,708	\$ 14,448,687	\$ 15,119,432
Expenditures:						
Salaries	\$ 5,881,597	\$ 6,056,757	\$ 6,005,539	\$ 6,205,008	\$ 6,391,158	\$ 6,582,893
Benefits	1,681,756	1,783,637	1,783,313	1,864,728	1,952,436	2,051,365
Purchased Professional and Technical Services	205,280	228,563	220,299	239,271	251,987	264,177
Purchased Property Services	2,105,235	2,170,630	2,178,157	2,193,226	2,233,778	2,205,490
Other Purchased Services	662,229	850,426	771,851	916,596	950,428	998,870
Supplies	558,894	505,104	509,466	516,280	531,469	544,792
Property	316,177	105,000	112,520	100,000	110,250	110,513
Other Expenses	16,357	29,758	18,906	32,278	30,669	29,306
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	150,000	-	-
Total Expenditures	\$ 11,427,525	\$ 11,729,875	\$ 11,600,051	\$ 12,217,387	\$ 12,452,175	\$ 12,787,406
Balance on Hand June 30	\$ 1,444,671	\$ 1,555,250	\$ 1,629,564	\$ 1,636,321	\$ 1,996,512	\$ 2,332,026
Fund Balance as a % of Revenue	13%	13%	14%	13%	16%	18%

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STEM SCHOOL HIGHLANDS RANCH

	Audited Actual 2016-2017	Revised Budget 2017-2018	Estimated Actual 2017-2018	Adopted Budget 2018-2019	Projected Budget 2019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$ 2,742,580	\$ 2,879,068	\$ 2,879,068	\$ 1,471,913	\$ 1,679,134	\$ 1,969,407
Revenue:						
Per Pupil Revenue	11,186,860	12,983,337	12,983,337	13,994,886	14,385,625	14,673,338
Mill Levy/Override	864,492	972,019	972,019	983,373	961,246	932,408
Tuition	452,084	650,000	650,000	735,450	738,313	738,313
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	23,260	13,383	13,383	35,000	36,000	38,000
Food Services	-	-	-	-	-	-
Pupil Activities	-	-	-	-	-	-
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	300	-	-	-	-	-
Rental/Lease	53,000	54,000	54,000	54,000	54,000	54,000
Contributions/Donations	4,387	30,000	30,000	30,000	30,000	30,000
Miscellaneous Revenue	-	-	-	-	-	-
Categorical Revenue	-	-	-	-	-	-
Other State Revenue	-	-	-	-	-	-
Grants Federal	-	-	-	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	445,935	445,195	445,195	440,250	443,750	443,750
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 13,030,318	\$ 15,147,934	\$ 15,147,934	\$ 16,272,959	\$ 16,648,934	\$ 16,909,809
Total Sources	\$ 15,772,898	\$ 18,027,002	\$ 18,027,002	\$ 17,744,872	\$ 18,328,068	\$ 18,879,215
Expenditures:						
Salaries	\$ 6,843,391	\$ 7,559,372	\$ 7,559,372	\$ 8,203,903	\$ 8,134,059	\$ 8,385,867
Benefits	1,668,635	2,191,800	2,191,800	2,297,093	2,277,537	2,348,043
Purchased Professional and Technical Services	114,484	230,668	230,668	233,666	254,872	278,002
Purchased Property Services	2,175,058	2,530,562	2,530,562	2,549,734	2,661,687	2,781,816
Other Purchased Services	671,691	1,039,168	1,039,168	1,070,810	1,127,366	1,198,567
Supplies	481,461	557,619	557,619	578,372	559,264	579,719
Property	613,631	1,075,300	1,075,300	1,015,000	575,000	425,000
Other Expenses	12,840	1,370,600	1,370,600	117,160	768,876	770,764
Other Uses of Funds	312,639	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 12,893,830	\$ 16,555,089	\$ 16,555,089	\$ 16,065,738	\$ 16,358,661	\$ 16,767,778
Balance on Hand June 30	\$ 2,879,068	\$ 1,471,913	\$ 1,471,913	\$ 1,679,134	\$ 1,969,407	\$ 2,111,437
Fund Balance as a % of Revenue	22%	10%	10%	10%	12%	12%

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WORLD COMPASS ACADEMY CHARTER SCHOOL

	Audited Actual 2016-2017	Revised Budget 2017-2018	Estimated Actual 2017-2018	Adopted Budget 2018-2019	Projected Budget 2019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$ 74,984	\$ 453,316	\$ 453,316	\$ 158,526	\$ 160,773	\$ 388,508
Revenue:						
Per Pupil Revenue	3,684,693	4,392,310	4,363,850	4,830,103	5,112,846	5,183,879
Mill Levy/Override	-	-	-	-	-	-
Tuition	354,664	328,500	363,860	376,330	380,093	383,894
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	-	-	-	-	-	-
Food Services	-	-	-	-	-	-
Pupil Activities	139,777	140,308	142,889	160,000	160,000	160,000
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	-	8,000	24,525	15,000	15,000	15,000
Rental/Lease	352	-	-	-	-	-
Contributions/Donations	76,663	30,000	30,000	15,000	15,000	15,000
Miscellaneous Revenue	-	-	-	-	-	-
Categorical Revenue	149,481	141,914	141,914	157,300	157,300	157,300
Other State Revenue	-	-	-	-	-	-
Grants Federal	196,500	-	-	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 4,602,131	\$ 5,041,032	\$ 5,067,038	\$ 5,553,733	\$ 5,840,239	\$ 5,915,073
Total Sources	\$ 4,677,115	\$ 5,494,348	\$ 5,520,354	\$ 5,712,259	\$ 6,001,012	\$ 6,303,581
Expenditures:						
Salaries	\$ 2,048,875	\$ 2,607,265	\$ 2,607,265	\$ 2,694,486	\$ 2,721,431	\$ 2,748,645
Benefits	555,098	622,238	622,238	1,014,070	1,024,210	1,034,452
Purchased Professional and Technical Services	210,808	198,490	198,490	264,438	267,082	269,753
Purchased Property Services	884,380	849,012	849,012	996,776	1,006,744	1,016,811
Other Purchased Services	200,753	383,820	383,820	366,189	369,851	373,550
Supplies	186,406	247,184	247,184	165,827	167,485	169,160
Property	137,479	40,000	40,000	13,061	13,061	13,061
Other Expenses	-	240,254	240,254	36,639	42,639	42,639
Other Uses of Funds	-	81,771	81,771	-	-	-
Redemption of Principal	-	81,514	81,514	-	-	-
Principal on Leases	-	10,252	10,252	-	-	-
Grant Expense	-	28	28	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 4,223,799	\$ 5,361,828	\$ 5,361,828	\$ 5,551,486	\$ 5,612,504	\$ 5,668,072
Balance on Hand June 30	\$ 453,316	\$ 132,520	\$ 158,526	\$ 160,773	\$ 388,508	\$ 635,509
Fund Balance as a % of Revenue	10%	3%	3%	3%	7%	11%

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DEPARTMENT BUDGETS

UNDERSTANDING DEPARTMENT FINANCIALS

The following department financials are organized by Superintendent's Cabinet oversight. Prior year audited actuals may include expenditures attributable to carry over awarded in prior years up until discontinuation of carry over for departments in 2016-2017.

The department financials include expenses within the General Fund, Capital Projects Fund, Risk Insurance Fund and Governmental Designated Purpose Grants Fund. The 2017-2018 to 2018-2019 Department Budget Walk Forward presented to the Board of Education on April 26, 2018 did not include Governmental Designated Purpose Grants Fund but did include Athletics and Activities Fund. The Athletics and Activities Fund expenses are excluded from this analysis.

In addition to their department budgets, some departments oversee district-wide operations. These are centrally managed expenses for the benefit of all students and staff across the District. The departments overseeing district-wide operations are Operations and Maintenance, Planning and Construction, Business Services, Human Resources and Information Technology. The budget schedule for district-wide is included at the end of the department financials beginning on page 193.

UNDERSTANDING DEPARTMENT FINANCIALS

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ 283,395	\$ 268,534	\$ 285,824	\$ 294,100	\$ 348,060	\$ 97,755	\$ 97,755
<i>Certified</i>	1,126,900	1,199,758	1,290,471	1,304,914	1,544,332	1,073,351	942,601
<i>Professional/Technical</i>	110,699	216,773	346,427	837,448	991,098	508,887	508,887
<i>Classified</i>	132,360	135,946	143,938	127,783	151,228	203,872	203,872
Benefits	447,572	554,868	625,227	985,928	983,480	659,675	613,698
Purchased Services	104,532	57,279	63,443	98,810	82,708	81,605	81,605
Supplies and Services	105,493	60,564	84,407	79,662	78,177	55,935	55,935
Capital Equipment and Projects	-	-	1,998	-	-	-	-
Other Expenses	192	6,168	(40,698)	50	634	50	50
Total Expenditures	\$ 2,311,143	\$ 2,499,890	\$ 2,801,038	\$ 3,728,695	\$ 4,179,717	\$ 2,681,130	\$ 2,504,403
Carry Over Awarded Into Subsequent Year	\$ 935,104	\$ 1,630,473	\$ -	\$ -			
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				3.00		1.00	1.00
<i>Certified</i>				18.00		14.00	12.00
<i>Professional/Technical</i>				4.00		6.00	6.00
<i>Classified</i>				4.36		7.05	7.05
Total FTE				29.36		28.05	26.05

3 Capital Equipment and Projects only include capital assets managed by the department and exclude assets funded by district-wide funds recorded to the department's location but not paid by the department's budget

1 2017-2018 Adopted Budget reflects the prior year budget's first adoption on June 20, 2017; a portion of the increase from 2017-2018 Adopted Budget to 2018-2019 Adopted Budget includes accounting for pay increases awarded in July 2017 based upon evaluations from the 2016-2017 school year

2 2017-2018 Estimated Actuals are based on forecast used to build 2017-2018 Third Quarter Financials presented to the Board of Education May 8, 2018; the 2018-2019 Adopted Budget Book will be updated to reflect unaudited data as of June 30, 2018 prior to year end audit adjustments

5 FTE is based off scheduled weekly hours for all employees

4 Department carry over was discontinued in 2016-2017 for all departments



DEPARTMENT BUDGETS

Erin Kane - **Interim Superintendent**

- Board of Education
- Superintendent's Office

Dr. Steven Cook - **Deputy Superintendent**

- Academic Systems
- Career and Technical Education
- Curriculum, Instruction and Professional Growth
- District Library Media Center
- Educator Effectiveness
- Security

Ted Knight - **Assistant Superintendent**

- Athletics and Activities
- Choice Programming
- DC Student Support
- Home Education / Cloverleaf
- School Leadership
- The Foundation for Douglas County Schools

Nancy Ingalls - **Personalized Learning Officer**

- Bridge
- Early Childhood Education
- English Language Development
- Gifted and Talented
- Health, Wellness, and Prevention
- Medicaid
- Personalized Learning
- Reading Recovery
- Special Education Early Childhood Education
- Special Education HOPE
- Special Education Non-SBB

Matt Reynolds - **Chief Assessment and Data Officer**

- Assessment

Gautam Sethi - **Chief Technology Officer and Chief Operations Officer (Acting)***

- Information Technology Department
- Chief Operating Officer
- Operations and Maintenance
- Planning and Construction

Scott Smith - **Chief Financial Officer (Acting)***

- Business Services

Steve Colella - **Chief Human Resources Officer and Legal Counsel (Acting)**

- Human Resources and Benefits
- Legal Counsel
- Risk Management

Stacy Rader - **Communications Officer**

- Communications

*Included are only departments that are funded by the General Fund. Excluded are Transportation, Outdoor Education, Nutrition Services, and Before and After School Enterprise. These departments are located within the Combined General Fund Budgets and Special Revenue Budgets sections.

BOARD OF EDUCATION

The Board of Education budget provides the compensation for the Board of Education Secretary, costs associated with Board of Education meetings, professional development for the Board of Education Directors and all costs associated with elections, audits and polling.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	-	-	-	-	-	-	-
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	65,957	78,085	83,462	80,888	70,185	75,765	75,765
Benefits	19,782	22,526	24,712	26,023	26,125	25,247	25,247
Purchased Services	140,814	354,875	490,169	452,350	445,292	496,100	548,600
Supplies and Services	10,298	20,288	23,321	19,450	22,277	11,000	11,000
Capital Equipment and Projects	-	11,466	-	-	756	-	-
Other Expenses	30,062	10,252	179	15,250	34,703	35,000	35,000
Total Expenditures ¹	\$ 266,914	\$ 497,493	\$ 621,843	\$ 593,961	\$ 599,339	\$ 643,112	\$ 695,612
Carry Over Awarded Into Subsequent Year	\$ 252,822	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				0.00		0.00	0.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				0.00		0.00	0.00
<i>Classified</i>				1.00		1.00	1.00
Total FTE				1.00		1.00	1.00

¹ Increase from 2018-2019 Proposed to 2018-2019 Adopted due to policy work from CASB and SPED survey from Hanover added to Board of Education budget

SUPERINTENDENT'S OFFICE

The Superintendent's Office includes the Superintendent, the Deputy Superintendent and two administrative support positions plus their associated supplies and services.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ 308,649	\$ 382,691	\$ 203,371	\$ 399,415	\$ 448,516	\$ 418,420	\$ 418,420
<i>Certified</i>	135	1,470	240	2,100	2,358	2,100	2,100
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	66,929	64,545	22,684	122,109	137,120	142,917	142,917
Benefits	74,946	80,766	50,293	147,732	142,106	158,452	158,452
Purchased Services	22,736	10,357	11,838	20,750	24,756	27,700	27,700
Supplies and Services	41,972	12,541	27,670	36,500	43,000	26,600	26,600
Capital Equipment and Projects	-	-	-	-	-	-	-
Other Expenses	6,766	30,080	4,335	5,000	5,674	8,800	8,800
Total Expenditures	\$ 522,134	\$ 582,450	\$ 320,429	\$ 733,606	\$ 803,530	\$ 784,989	\$ 784,989
Carry Over Awarded Into Subsequent Year	\$ 303,553	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				2.00		2.00	2.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				0.00		0.00	0.00
<i>Classified</i>				2.00		2.00	2.00
Total FTE				4.00		4.00	4.00

ACADEMIC SYSTEMS

Academic Systems provided support and services to all schools, students and district departments for oversight of the District course master, NCAA eligibility, Graduation competencies, transcript integrity and custom transcripts, processes for student fees and course proposals, and Student Data Privacy Act support.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ -	\$ -	\$ 62,363	\$ 93,545	\$ 93,519	\$ -	\$ -
<i>Certified</i>	-	-	-	9,000	8,997	-	-
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	-	-	31,127	46,667	46,654	-	-
Benefits	-	-	32,297	49,354	31,121	-	-
Purchased Services	-	-	2,491	25,800	1,647	-	-
Supplies and Services	-	-	492	2,600	1,734	-	-
Capital Equipment and Projects	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-
Total Expenditures ¹	\$ -	\$ -	\$ 128,770	\$ 226,966	\$ 183,672	\$ -	\$ -
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				1.00		0.00	0.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				0.00		0.00	0.00
<i>Classified</i>				1.00		0.00	0.00
Total FTE				2.00		0.00	0.00

¹ The Academic Systems department was eliminated for 2018-2019; director position eliminated and administrative assistant moved to Assessment

CAREER AND TECHNICAL EDUCATION

The Career and Technical (CTE) and Concurrent Enrollment (CE) programs provide opportunities for high school students to participate in vocational education programs and simultaneously enroll in college courses while also enrolled in local high school courses. The Career and Technical Education budget facilitates both programs.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	345	8,320	1,400	3,580	3,526	4,800	4,800
<i>Professional/Technical</i>	63,590	71,570	73,817	73,014	71,917	74,474	74,474
<i>Classified</i>	16,624	23,416	22,665	48,358	47,632	44,366	44,366
Benefits	16,723	21,864	21,391	44,098	33,654	44,389	44,389
Purchased Services	1,138,627	1,358,438	1,741,038	1,461,200	1,865,607	2,056,653	2,056,653
Supplies and Services	19,012	51,309	1,728	13,250	779	2,650	2,650
Capital Equipment and Projects	-	-	-	-	28,384	-	-
Other Expenses	3,440	5,497	7,511	300	28	4,650	4,650
Total Expenditures ¹	\$ 1,258,361	\$ 1,540,415	\$ 1,869,549	\$ 1,643,800	\$ 2,051,527	\$ 2,231,982	\$ 2,231,982
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				0.00		0.00	0.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				1.00		1.00	1.00
<i>Classified</i>				1.00		1.00	1.00
Total FTE				2.00		2.00	2.00

¹ 2017-2018 to 2018-2019 increase offset by increase of \$535,000 for concurrent enrollment tuition received from community colleges. Total budgeted concurrent enrollment tuition for 2018-2019 Adopted Budget is \$1,785,000

CURRICULUM, INSTRUCTION, AND PROFESSIONAL GROWTH

The Curriculum, Instruction and Professional Growth budget provides the professional development and curriculum support for all licensed staff within the District. The department also oversees the Alternative Licensure and Student Teacher Mentorship programs.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ 436,788	\$ 640,694	\$ 250,178	\$ 184,498	\$ 193,258	\$ 211,008	\$ 211,008
<i>Certified</i>	329,220	721,464	806,549	456,093	477,748	209,600	209,600
<i>Professional/Technical</i>	1,277,518	973,596	1,191,267	1,389,863	1,455,853	827,401	827,401
<i>Classified</i>	256,528	653,345	584,813	162,159	169,858	212,708	212,708
Benefits	621,282	768,058	745,775	705,005	401,367	466,426	466,426
Purchased Services	339,665	140,980	188,512	93,275	139,608	49,500	194,039
Supplies and Services	116,562	216,247	221,009	153,500	138,273	70,000	70,000
Capital Equipment and Projects	15,503	-	82,206	-	-	-	-
Other Expenses	31,955	(869)	3,110	2,000	1,359	500	500
Total Expenditures ^{1, 2, 3}	\$ 3,425,022	\$ 4,113,514	\$ 4,073,418	\$ 3,146,393	\$ 2,977,324	\$ 2,047,143	\$ 2,191,682
Carry Over Awarded Into Subsequent Year							
	\$ 488,068	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				2.00		2.00	2.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				14.00		12.00	12.00
<i>Classified</i>				3.00		2.75	2.75
Total FTE				19.00		16.75	16.75

¹ 2017-2018 Adopted Budget included \$608,784 of grant funding for Title V Reform Grant and Title II ESSA grant; both were excluded from 2017-2018 to 2018-2019 Department Budget Walk Forward presented April 26, 2018 as this presentation was focused exclusively on the Combined General Fund and funds receiving interfund transfers from the General Fund

² Increase from 2018-2019 Proposed to 2018-2019 Adopted due to additional dollars allocated for professional development to be developed and approved by Superintendent

³ Curriculum, Instruction and Professional Growth expense partially offset by \$117,000 of Alternative Licensure tuition received from program participants

DISTRICT LIBRARY MEDIA CENTER

The District Library Media Center provides learning environment design support to schools.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ 73,059	\$ 76,989	\$ 79,799	\$ 79,799	\$ 82,459	\$ 81,395	\$ 81,395
<i>Certified</i>	1,146	1,527	740	-	-	-	-
<i>Professional/Technical</i>	159,493	201,680	186,864	190,168	196,506	58,020	58,020
<i>Classified</i>	30,657	38,444	72,249	74,041	76,509	37,357	55,857
Benefits	64,607	90,542	108,381	125,621	122,521	64,673	73,093
Purchased Services	28,356	27,208	35,452	16,600	16,519	5,650	5,650
Supplies and Services	83,778	62,110	78,951	65,800	50,170	53,000	53,000
Capital Equipment and Projects	11,207	1,998	1,155	-	4,069	15,000	15,000
Other Expenses	1,214	1,286	915	950	1,660	900	900
Total Expenditures ^{1, 2, 3}	\$ 453,517	\$ 501,783	\$ 564,505	\$ 552,979	\$ 550,413	\$ 315,995	\$ 342,915
Carry Over Awarded Into Subsequent Year	\$ 4,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				1.00		1.00	1.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				3.00		1.00	1.00
<i>Classified</i>				2.00		1.00	2.32
Total FTE				6.00		3.00	4.32

¹ The increase in classified salary and benefits from 2018-2019 Proposed to 2018-2019 Adopted Budget is due to adding 0.5 FTE classified position with responsibilities to be approved by Superintendent

² The increase in FTE from 2018-2019 Proposed to 2018-2019 Adopted Budget is due to replacing a 1.0 FTE position with two positions with similar hours per day, but reduced days per year. This change increases the FTE that is based on hours per day but keeps cost flat based on the reduced days per year. Additionally, department added 0.5 FTE between 2018-2019 Proposed and 2018-2019 Adopted Budget for classified support

³ 2017-2018 Adopted Budget Book included \$17,000 for State Grant for Libraries excluded from 2017-2018 to 2018-2019 Department Budget Walk Forward presented April 26, 2018 as this presentation was focused exclusively on the Combined General Fund and funds receiving interfund transfers from the General Fund

EDUCATOR EFFECTIVENESS

The Educator Effectiveness department provides support for quality evaluation of licensed staff members aligned to state legislative requirements.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 109,262	\$ 109,262
<i>Certified</i>	-	-	-	70,000	70,000	70,000	70,000
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	-	-	-	-	-	-	-
Benefits	-	-	-	14,973	14,973	46,545	46,545
Purchased Services	-	-	-	7,100	4,391	7,453	7,453
Supplies and Services	-	-	-	5,500	3,841	3,500	3,500
Capital Equipment and Projects	-	-	-	-	931	-	-
Other Expenses	-	-	-	1,000	1,044	-	-
Total Expenditures ¹	\$ -	\$ -	\$ -	\$ 98,573	\$ 95,180	\$ 236,760	\$ 236,760
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				0.00		1.00	1.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				0.00		0.00	0.00
<i>Classified</i>				0.00		0.00	0.00
Total FTE				0.00		1.00	1.00

¹ The FTE and associated salary and benefits for the Director of Educator Effectiveness is paid out of Title II NCLB Grant funding and was excluded from the 2017-2018 to 2018-2019 Department Budget Walk Forward presented April 26, 2018 as this presentation was focused exclusively on the Combined General Fund and funds receiving interfund transfers from the General Fund. In 2017-2018 the FTE was tracked with a central grant location and omitted from the department budget reports.

SECURITY

The Security department provides services to protect the educational and physical environment for DCSD students, staff and visitors.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ 151,770	\$ 162,547	\$ 183,163	\$ 183,163	\$ 187,721	\$ 184,626	\$ 184,626
<i>Certified</i>	-	-	-	-	-	-	-
<i>Professional/Technical</i>	180,069	172,387	185,202	188,147	192,829	245,732	245,732
<i>Classified</i>	493,988	527,975	556,816	630,997	646,700	582,735	636,189
Benefits	249,103	271,698	311,480	378,809	352,828	386,243	397,789
Purchased Services	1,186,927	1,450,510	1,208,556	1,356,930	1,849,281	1,676,591	1,676,591
Supplies and Services	92,769	135,973	193,698	283,940	193,075	135,943	207,297
Capital Equipment and Projects	69,784	309,343	542,799	243,877	244,253	425,346	425,346
Other Expenses	400	6,848	3,019	3,890	3,972	28,217	28,217
Total Expenditures ¹	\$ 2,424,811	\$ 3,037,281	\$ 3,184,733	\$ 3,269,753	\$ 3,670,660	\$ 3,665,433	\$ 3,801,787
Carry Over Awarded Into Subsequent Year							
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				2.00		2.00	2.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				3.00		4.00	4.00
<i>Classified</i>				14.00		13.00	13.00
Total FTE				19.00		19.00	19.00

¹ Increase from 2018-2019 Proposed to 2018-2019 Adopted due to additional dollars allocated to system-wide implementation of Raptor at all district-run schools to ensure visitors are screened and to check registered sex offender database. Adopted Budget also includes additional dollars for two "floaters" budgeted as substitutes to the Campus Security Specialist teams to fill in at schools when Campus Security Specialists are absent.

ATHLETICS AND ACTIVITIES

The Athletics and Activities department leads the District-level co-curricular programs at secondary schools.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ 104,326	\$ 107,455	\$ 118,848	\$ 118,848	\$ 123,310	\$ 121,225	\$ 121,225
<i>Certified</i>	23,010	37,870	35,675	37,500	24,129	37,500	37,500
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	203,680	120,967	121,749	120,352	93,440	130,149	130,149
Benefits	99,277	72,309	74,500	81,147	70,642	84,738	84,738
Purchased Services	193,969	228,846	161,623	673,945	595,208	683,825	683,825
Supplies and Services	126,398	183,726	137,955	154,838	119,170	144,838	144,838
Capital Equipment and Projects	18,764	11,762	210,948	10,000	(2,997)	10,000	10,000
Other Expenses	11,314	13,038	5,535	343,439	15,622	337,439	337,439
Total Expenditures ¹	\$ 780,738	\$ 775,972	\$ 866,833	\$ 1,540,069	\$ 1,038,525	\$ 1,549,714	\$ 1,549,714
Carry Over Awarded Into Subsequent Year							
	\$ 228,708	\$ 84,300	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				1.00		1.00	1.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				0.00		0.00	0.00
<i>Classified</i>				2.93		3.03	3.03
Total FTE				3.93		4.03	4.03

¹ 2017-2018 to 2018-2019 Department Budget Walk Forward presented April 26, 2018 included budget for all district-paid coaches and activity leads. The budget for these positions was not included in this analysis as the actual expense for all positions is captured at the individual middle and high schools

CHOICE PROGRAMMING

The Choice Programming department is responsible for overseeing the open enrollment process for all DCSD neighborhood schools as well as working with new and existing charter schools.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ 93,331	\$ 115,842	\$ 126,074	\$ 120,070	\$ 124,804	\$ 122,472	\$ 122,472
<i>Certified</i>	-	-	-	-	-	-	-
<i>Professional/Technical</i>	38,667	96,445	100,913	40,424	100,564	55,137	55,137
<i>Classified</i>	34,443	-	-	32,000	44,051	45,074	45,074
Benefits	46,392	59,919	65,120	54,579	76,390	74,813	74,813
Purchased Services	3,138	9,463	7,469	10,700	9,431	10,700	10,700
Supplies and Services	1,678	2,848	3,532	2,800	3,278	2,800	2,800
Capital Equipment and Projects	-	-	-	-	-	-	-
Other Expenses	1,300	1,300	1,250	2,500	1,836	2,500	2,500
Total Expenditures ¹	\$ 218,949	\$ 285,817	\$ 304,357	\$ 263,073	\$ 360,355	\$ 313,496	\$ 313,496
Carry Over Awarded Into Subsequent Year	\$ 16,235	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				1.00		1.00	1.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				0.60		0.80	0.80
<i>Classified</i>				1.00		1.00	1.00
Total FTE				2.60		2.80	2.80

¹ The Choice Programming department expense is partially offset by revenue from the charter school purchased services agreement to fund half of the staff in the department (\$183,245) which increased \$18,232 over the prior year reimbursement from purchased service agreement

DC STUDENT SUPPORT

The Douglas County Student Support Center is a community resource intended to support students that are expelled and/or at-risk. This team oversees expulsion specialists, serves on truancy reduction boards, writes grants and interfaces with community, juvenile justice and school-based providers to advocate and support students and families in need.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	233,407	275,554	251,771	341,735	341,157	302,511	302,511
<i>Professional/Technical</i>	88,784	92,779	161,600	157,765	142,728	217,317	217,317
<i>Classified</i>	43,225	38,144	-	-	-	55,169	55,169
Benefits	102,777	116,240	120,513	159,209	135,446	194,983	194,983
Purchased Services	30,292	41,277	25,801	60,106	34,403	76,100	76,100
Supplies and Services	27,261	27,982	19,553	11,996	26,936	28,368	28,368
Capital Equipment and Projects	-	-	7,430	-	2,484	-	-
Other Expenses	276	152	11	-	69	-	-
Total Expenditures	\$ 526,022	\$ 592,128	\$ 586,680	\$ 730,811	\$ 683,224	\$ 874,448	\$ 874,448
Carry Over Awarded Into Subsequent Year	\$ 28,110	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				0.00		0.00	0.00
<i>Certified</i>				3.75		4.05	4.05
<i>Professional/Technical</i>				3.00		3.00	3.00
<i>Classified</i>				0.00		1.88	1.88
Total FTE				6.75		8.93	8.93

HOME EDUCATION/CLOVERLEAF

Home Education/Cloverleaf represents a partnership between family, school and community to provide supplemental enrichment activities to support those families that have chosen homeschooling as an educational option.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ (1,388)	\$ 7,483	\$ 103,378	\$ 93,111	\$ 96,102	\$ 94,615	\$ 94,615
<i>Certified</i>	224,865	260,495	266,374	267,937	276,545	277,217	277,217
<i>Professional/Technical</i>	60,900	88,691	37,847	27,720	28,611	13,784	13,784
<i>Classified</i>	51,432	64,318	69,491	88,898	91,754	100,517	100,517
Benefits	90,077	115,607	127,569	155,135	137,766	158,333	158,333
Purchased Services	64,836	63,261	71,919	107,800	73,157	100,600	100,600
Supplies and Services	176,220	198,967	185,400	215,400	135,345	212,400	212,400
Capital Equipment and Projects	-	-	9,990	-	-	-	-
Other Expenses	2,191	3,486	4,067	9,100	10,543	12,100	12,100
Total Expenditures ¹	\$ 669,133	\$ 802,308	\$ 876,035	\$ 965,101	\$ 849,822	\$ 969,566	\$ 969,566
Carry Over Awarded Into Subsequent Year							
	\$ 116,703	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				1.60		1.60	1.60
<i>Certified</i>				5.80		5.80	5.80
<i>Professional/Technical</i>				0.40		0.20	0.20
<i>Classified</i>				5.58		2.49	2.49
Total FTE				13.38		10.09	10.09

¹ Home Education expenses are offset by the District receiving 0.5 Per Pupil Revenue per homeschooled student which is projected to be \$1,362,295 in 2018-2019

SCHOOL LEADERSHIP

The School Leadership department provides District leadership and support in critical components of effective schooling.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ 912,451	\$ 1,047,460	\$ 1,115,802	\$ 731,618	\$ 765,944	\$ 707,019	\$ 707,019
<i>Certified</i>	91,595	51,051	44,415	16,000	16,751	5,500	5,500
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	236,635	257,458	299,835	199,654	209,021	230,007	230,007
Benefits	317,637	359,649	403,816	282,195	263,126	293,470	293,470
Purchased Services	241,377	572,197	290,471	282,000	197,897	55,500	55,500
Supplies and Services	85,831	113,033	101,193	49,500	89,345	25,000	25,000
Capital Equipment and Projects	-	-	1,998	-	607	-	-
Other Expenses	943	(52,228)	3,826	1,200	365	700	700
Total Expenditures	\$ 1,886,469	\$ 2,348,621	\$ 2,261,356	\$ 1,562,167	\$ 1,543,055	\$ 1,317,196	\$ 1,317,196
Carry Over Awarded Into Subsequent Year	\$ 392,827	\$ 17,997	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				6.00		5.00	5.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				0.00		0.00	0.00
<i>Classified</i>				4.00		5.00	5.00
Total FTE				10.00		10.00	10.00

THE FOUNDATION FOR DOUGLAS COUNTY SCHOOLS

The Foundation for Douglas County Schools is a 501(c)(3) non-profit which works with corporations and organizations to develop private resources to enrich education within DCSD for the fulfillment of lifelong learning experiences of our students, citizens and community.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ 75,000	\$ 92,880	\$ 92,880	\$ 92,880	\$ 60,207	\$ 95,000	\$ 95,000
<i>Certified</i>	-	-	-	-	-	-	-
<i>Professional/Technical</i>	87,203	73,288	69,869	69,869	45,291	-	-
<i>Classified</i>	205,818	195,503	227,169	251,284	162,889	153,489	153,489
Benefits	99,815	110,714	117,898	127,740	90,435	97,675	97,675
Purchased Services	413	679	566	1,950	-	350	350
Supplies and Services	1,994	2,019	1,684	3,200	903	1,500	1,500
Capital Equipment and Projects	-	1,580	1,969	-	-	-	-
Other Expenses	2,016	1,366	1,471	200	219	250	250
Total Expenditures	\$ 472,259	\$ 478,029	\$ 513,505	\$ 547,123	\$ 359,945	\$ 348,264	\$ 348,264
Carry Over Awarded Into Subsequent Year							
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				3.25		1.00	1.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				1.00		0.00	0.00
<i>Classified</i>				0.00		3.25	3.25
Total FTE				4.25		4.25	4.25

BRIDGE

The Bridge Transition Program is a community-based program serving 18-21 year old young adults with significant disabilities transition smoothly from the school environment to both community and work-place settings after they have met their graduation requirements.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	209,830	254,495	306,994	387,317	366,936	477,247	535,247
<i>Professional/Technical</i>	-	-	-	-	-	94,042	94,042
<i>Classified</i>	247,455	273,739	402,170	415,665	393,792	590,829	650,820
Benefits	188,350	208,213	264,960	411,542	300,891	590,879	651,218
Purchased Services	5,185	4,271	3,263	3,544	141,918	5,500	5,500
Supplies and Services	3,478	4,524	9,813	9,245	23,285	7,300	7,300
Capital Equipment and Projects	-	-	-	-	102,847	-	-
Other Expenses	-	-	26	-	87	5,000	5,000
Total Expenditures ¹	\$ 654,299	\$ 745,241	\$ 987,225	\$ 1,227,313	\$ 1,329,755	\$ 1,770,797	\$ 1,949,127
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				-		-	-
<i>Certified</i>				8.00		9.00	10.00
<i>Professional/Technical</i>				-		1.00	1.00
<i>Classified</i>				19.36		25.64	28.28
Total FTE				27.36		35.64	39.28

¹ Increase from 2018-2019 Proposed Budget to 2018-2019 Adopted Budget due to increase of student specific educational assistants and a teacher moved from a neighborhood school to Bridge program. This was at no cost increase to the District as the dollars for educational assistants moved from the Special Education budget.

EARLY CHILDHOOD EDUCATION

The DCSD Early Childhood Education supports all of the youngest learners by meeting their academic, social/emotional, and behavioral needs within inclusionary preschool classrooms, populated with typically developing students, students identified as at-risk by the Colorado Preschool Program, and students identified as having disabilities requiring special education services.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ 46,500	\$ 48,096	\$ 49,852	\$ 49,851	\$ 42,435	\$ 50,998	\$ 59,498
<i>Certified</i>	900	49,456	15,394	-	-	-	-
<i>Professional/Technical</i>	77,148	80,620	83,562	83,562	71,131	85,484	85,484
<i>Classified</i>	1,804,748	2,124,615	2,263,111	2,456,897	2,091,404	2,302,028	2,302,028
Benefits	736,964	902,159	984,112	1,439,777	994,711	1,417,239	1,419,075
Purchased Services	14,025	24,005	7,571	7,500	12,206	10,900	10,900
Supplies and Services	241,198	188,189	154,367	166,276	108,208	111,700	111,700
Capital Equipment and Projects	-	7,835	32,118	-	31,957	-	-
Other Expenses	-	6,547	13,012	18,350	17,561	18,350	18,350
Total Expenditures ^{1, 2}	\$ 2,921,483	\$ 3,431,522	\$ 3,603,099	\$ 4,222,213	\$ 3,369,613	\$ 3,996,699	\$ 4,007,035
Carry Over Awarded Into Subsequent Year	\$ 265,839	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				0.50		0.50	0.58
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				1.00		1.00	1.00
<i>Classified</i>				99.29		94.06	94.06
Total FTE				100.79		95.56	95.64

¹ Early Childhood Education expenses are partially offset by \$1,824,346 preschool tuition for typical students in 2018-2019 Adopted Budget

² Increase from 2018-2019 Proposed Budget to 2018-2019 Adopted Budget due to two month overlap for new Director of ECE with retiring Director of ECE

ENGLISH LANGUAGE DEVELOPMENT

The English Language Development department's priority is to support English Learners in gaining proficiency in English in order to communicate effectively, elicit critical thinking, work collaboratively and creatively, value and celebrate diversity, and to graduate with the motivation and ability to pursue higher education and/or competitively compete in and contribute to the global workforce.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 42,626	\$ 42,626
<i>Certified</i>	83,013	121,330	165,426	112,951	107,253	108,818	108,818
<i>Professional/Technical</i>	75,021	100,956	83,322	101,941	96,798	103,826	103,826
<i>Classified</i>	468	-	1,439	20,734	19,688	21,133	21,133
Benefits	30,212	44,891	52,396	72,349	54,923	90,079	90,079
Purchased Services	15,504	15,101	50,893	15,400	14,754	8,650	8,650
Supplies and Services	67,569	55,156	99,131	251,868	41,813	24,700	24,700
Capital Equipment and Projects	-	-	-	-	-	-	-
Other Expenses	4,558	4,076	4,457	100	131	100	100
Total Expenditures ^{1,2}	\$ 276,344	\$ 341,510	\$ 457,062	\$ 575,343	\$ 335,360	\$ 399,932	\$ 399,932
Carry Over Awarded Into Subsequent Year	\$ 92,421	\$ 69,772	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				0.00		0.40	0.40
<i>Certified</i>				1.50		1.50	1.50
<i>Professional/Technical</i>				1.00		1.00	1.00
<i>Classified</i>				0.50		0.50	0.50
Total FTE				3.00		3.40	3.40

¹ 2017-2018 Adopted Budget included \$232,868 for Title III ESSA grant for instruction of English Learners which was excluded from 2017-2018 to 2018-2019 Department Budget Walk Forward presented April 26, 2018 as this presentation was focused exclusively on the Combined General Fund and funds receiving interfund transfers from the General Fund.

² In addition to English Language Development department budget, 2018-2019 Adopted Budget includes \$5,532,300 of ELD staffing support directly in neighborhood school budgets through SBB

GIFTED AND TALENTED

DCSD provides a continuum of gifted education programming and services, including Neighborhood Schools Programming at the elementary and secondary levels and the Discovery Program center based program in grades two through six.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ 104,804	\$ 160,814	\$ 169,243	\$ 175,283	\$ 176,371	\$ 42,626	\$ 42,626
<i>Certified</i>	72,959	86,055	143,882	208,000	209,291	205,380	205,380
<i>Professional/Technical</i>	88,674	-	5,908	-	-	72,528	72,528
<i>Classified</i>	37,491	40,146	39,445	20,734	20,863	21,133	21,133
Benefits	81,554	71,913	99,232	117,101	110,276	108,495	108,495
Purchased Services	40,897	65,539	53,070	82,390	90,905	84,840	84,840
Supplies and Services	112,610	139,081	168,970	164,500	151,679	166,500	166,500
Capital Equipment and Projects	-	-	-	-	-	-	-
Other Expenses	130	78	187	1,600	392	700	700
Total Expenditures ¹	\$ 539,119	\$ 563,625	\$ 679,935	\$ 769,608	\$ 759,776	\$ 702,202	\$ 702,202
Carry Over Awarded Into Subsequent Year							
	\$ 215,258	\$ 238,085	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				2.00		0.40	0.40
<i>Certified</i>				2.00		2.00	2.00
<i>Professional/Technical</i>				0.00		1.00	1.00
<i>Classified</i>				0.50		0.50	0.50
Total FTE				4.50		3.90	3.90

¹ In addition to Gifted and Talented department budget, 2018-2019 Adopted Budget includes \$1,208,068 of GT staffing support directly in neighborhood school budgets through SBB

HEALTH, WELLNESS, AND PREVENTION

The Health, Wellness and Prevention department is dedicated to supporting our students and providing for their physical, social and emotional needs.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ 283,395	\$ 268,534	\$ 285,824	\$ 294,100	\$ 348,060	\$ 97,755	\$ 97,755
<i>Certified</i>	1,126,900	1,199,758	1,290,471	1,304,914	1,544,332	1,073,351	942,601
<i>Professional/Technical</i>	110,699	216,773	346,427	837,448	991,098	508,887	508,887
<i>Classified</i>	132,360	135,946	143,938	127,783	151,228	203,872	203,872
Benefits	447,572	554,868	625,227	985,928	983,480	659,675	613,698
Purchased Services	104,532	57,279	63,443	98,810	82,708	81,605	81,605
Supplies and Services	105,493	60,564	84,407	79,662	78,177	55,935	55,935
Capital Equipment and Projects	-	-	1,998	-	-	-	-
Other Expenses	192	6,168	(40,698)	50	634	50	50
Total Expenditures ^{1, 2}	\$ 2,311,143	\$ 2,499,890	\$ 2,801,038	\$ 3,728,695	\$ 4,179,717	\$ 2,681,130	\$ 2,504,403
Carry Over Awarded Into Subsequent Year							
	\$ 935,104	\$ 1,630,473	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				3.00		1.00	1.00
<i>Certified</i>				18.00		14.00	12.00
<i>Professional/Technical</i>				4.00		6.00	6.00
<i>Classified</i>				4.36		7.05	7.05
Total FTE				29.36		28.05	26.05

¹ 2017-2018 Adopted Budget combined Medicaid and Health, Wellness and Prevention departments as one Student Health and Wellness budget. 2017-2018 Adopted Budget Book included \$813,348 for School Health Professional Grant and \$29,777 for Tri-County Tobacco Policy Grant. Both were excluded from 2017-2018 to 2018-2019 Department Budget Walk Forward presented April 26, 2018 as this presentation was focused exclusively on the Combined General Fund and funds receiving interfund transfers from the General Fund.

² The decrease from 2018-2019 Proposed Budget to 2018-2019 Adopted Budget is due to the movement of two nurses from Health, Wellness and Prevention to Medicaid department budget for \$176,727

MEDICAID

The School Medicaid Reimbursement Program allows school districts to seek partial reimbursement for health-related services provided to Medicaid-eligible students who have an Individual Education Plan.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	570,124	584,733	647,312	1,462,430	1,390,900	1,457,672	1,588,422
<i>Professional/Technical</i>	-	195,501	321,791	-	468,749	370,527	370,527
<i>Classified</i>	68,160	69,709	79,815	87,090	105,267	81,890	81,890
Benefits	188,876	267,021	328,793	530,908	673,234	686,642	732,619
Purchased Services	180,612	192,563	237,708	65,000	264,186	227,500	227,500
Supplies and Services	96,232	151,011	178,409	462,000	150,645	190,851	190,851
Capital Equipment and Projects	-	-	-	-	-	-	-
Other Expenses	241	125	142,755	668,881	115,755	120,850	120,850
Total Expenditures ^{1, 2, 3}	\$ 1,104,244	\$ 1,460,662	\$ 1,936,584	\$ 3,276,309	\$ 3,168,735	\$ 3,135,932	\$ 3,312,659
Carry Over Awarded Into Subsequent Year	\$ 881	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				0.00		0.00	0.00
<i>Certified</i>				24.50		23.40	25.40
<i>Professional/Technical</i>				0.00		6.00	6.00
<i>Classified</i>				2.00		2.00	2.00
Total FTE				26.50		31.40	33.40

¹ 2017-2018 Adopted Budget combined Medicaid and Health, Wellness and Prevention departments as one Student Health and Wellness budget. 2017-2018 Adopted Budget Book included \$813,348 for School Health Professional Grant and \$29,777 for Tri-County Tobacco Policy Grant. Both were excluded from 2017-2018 to 2018-2019 Department Budget Walk Forward presented April 26, 2018 as this presentation was focused exclusively on the Combined General Fund and funds receiving interfund transfers from the General Fund.

² The increase from 2018-2019 Proposed Budget to 2018-2019 Adopted Budget is due to the movement of two nurses from Health, Wellness and Prevention to Medicaid department budget for \$176,727

³ The Medicaid department expense is partially offset by \$2,700,000 of Medicaid federal reimbursement revenue. The remaining expense is offset by Medicaid carry over as an assignment of fund balance.

PERSONALIZED LEARNING

The Personalized Learning department oversees Special Education, Health, Wellness and Prevention, Medicaid, Educational Programming and Early Childhood Education.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ 117,500	\$ 125,874	\$ 89,225	\$ 130,000	\$ 128,907	\$ 232,260	\$ 232,260
<i>Certified</i>	5,821	60,060	30,456	19,246	19,084	90,842	90,842
<i>Professional/Technical</i>	79,248	82,814	85,837	85,837	85,115	-	-
<i>Classified</i>	45,570	47,433	93,172	97,217	96,399	99,070	99,070
Benefits	71,553	93,557	90,988	106,068	96,954	135,811	135,811
Purchased Services	204,343	345,066	303,870	374,812	131,918	281,920	281,920
Supplies and Services	29,875	7,458	34,153	55,344	3,515	33,130	33,130
Capital Equipment and Projects	-	-	6,750	-	-	-	-
Other Expenses	-	-	-	-	-	-	-
Total Expenditures	\$ 553,910	\$ 762,262	\$ 734,453	\$ 868,524	\$ 561,891	\$ 873,033	\$ 873,033
Carry Over Awarded Into Subsequent Year	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				1.00		2.00	2.00
<i>Certified</i>				0.20		1.00	1.00
<i>Professional/Technical</i>				1.00		0.00	0.00
<i>Classified</i>				2.00		2.00	2.00
Total FTE				4.20		5.00	5.00

READING RECOVERY

Reading Recovery is a one-on-one instructional intervention tailored to provide focused instruction and learning opportunities for individual students to reach their full literacy potential.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ 300	\$ -	\$ 68,362	\$ 91,150	\$ 92,154	\$ 27,725	\$ 27,725
<i>Certified</i>	4,900	2,210	3,630	2,500	2,528	2,500	2,500
<i>Professional/Technical</i>	85,360	87,940	22,829	-	-	93,246	93,246
<i>Classified</i>	-	-	-	-	-	-	-
Benefits	24,307	25,840	25,220	28,825	26,076	36,079	36,079
Purchased Services	4,515	11,814	17,475	12,600	7,964	8,100	8,100
Supplies and Services	11,211	27,738	133,433	25,250	25,344	18,000	18,000
Capital Equipment and Projects	-	-	-	-	-	-	-
Other Expenses	-	675	-	1,000	4,313	5,000	5,000
Total Expenditures ¹	\$ 130,593	\$ 156,217	\$ 270,949	\$ 161,325	\$ 158,379	\$ 190,650	\$ 190,650
Carry Over Awarded Into Subsequent Year							
	\$ 197,197	\$ 191,951	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				1.00		0.20	0.20
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				0.00		1.00	1.00
<i>Classified</i>				0.00		0.00	0.00
Total FTE				1.00		1.20	1.20

¹ In addition to Reading Recovery department budget, 2018-2019 Adopted Budget includes \$2,621,670 of Reading Recovery staffing support directly in neighborhood school budgets through SBB

SPECIAL EDUCATION EARLY CHILDHOOD EDUCATION

The Special Education department provides instructional programming support and professional development to schools through a framework of universal, targeted and intensive services and supports.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ -	\$ 28,056	\$ 49,852	\$ 49,851	\$ 43,409	\$ 50,999	\$ 59,499
<i>Certified</i>	6,181,325	6,115,900	6,465,597	7,018,732	6,111,759	7,268,867	7,268,867
<i>Professional/Technical</i>	48,943	207,419	223,437	224,604	195,580	233,268	233,268
<i>Classified</i>	1,429,803	1,383,483	1,501,854	1,689,775	1,471,419	1,718,326	1,718,326
Benefits	2,302,076	2,482,481	2,714,750	3,573,975	2,754,739	3,728,707	3,730,543
Purchased Services	44,766	41,811	66,363	36,067	39,666	35,442	35,442
Supplies and Services	15,201	22,535	29,044	39,684	22,751	28,500	28,500
Capital Equipment and Projects	-	-	-	-	-	-	-
Other Expenses	9,062	131	79	-	26	-	-
Total Expenditures ^{1, 2}	\$ 10,031,177	\$ 10,281,816	\$ 11,050,975	\$ 12,632,688	\$ 10,639,350	\$ 13,064,109	\$ 13,074,445
Carry Over Awarded Into Subsequent Year	\$ 116,703	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				0.50		0.50	0.58
<i>Certified</i>				112.85		114.45	114.45
<i>Professional/Technical</i>				3.00		3.00	3.00
<i>Classified</i>				73.50		73.50	73.50
Total FTE				189.85		191.45	191.53

¹ Expenses for ECE SPED partially offset by \$3,274,219 of per pupil revenue attributable to Early Childhood SPED FTE counted in funded pupil count

² Increase from 2018-2019 Proposed Budget to 2018-2019 Adopted Budget due to two month overlap for new Director of ECE with retiring Director of ECE

SPECIAL EDUCATION HOPE

HOPE Online Charter School contracts with the District for all Special Education services. This budget covers the compensation costs for the coordinators, certified teachers and classified educational assistants supporting the students with Special Education needs.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ 67,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	1,060,520	966,912	1,102,782	1,268,362	1,090,962	1,190,762	1,190,762
<i>Professional/Technical</i>	74,150	71,625	73,595	73,595	63,302	75,067	75,067
<i>Classified</i>	47,297	70,186	66,868	69,580	59,848	66,757	66,757
Benefits	380,910	365,848	414,633	494,765	413,006	484,321	484,321
Purchased Services	176,012	112,807	168,466	123,461	253,392	75,070	75,070
Supplies and Services	29,413	18,586	13,672	13,517	13,986	13,417	13,417
Capital Equipment and Projects	-	-	2,645	-	-	-	-
Other Expenses	8,944	1,759	9,688	1,500	1,452	1,500	1,500
Total Expenditures ^{1,2}	\$ 1,844,245	\$ 1,607,725	\$ 1,852,350	\$ 2,044,780	\$ 1,895,947	\$ 1,906,894	\$ 1,906,894
Carry Over Awarded Into Subsequent Year							
	\$ 881	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				0.00		0.00	0.00
<i>Certified</i>				19.18		19.68	19.68
<i>Professional/Technical</i>				1.00		1.00	1.00
<i>Classified</i>				2.00		2.00	2.00
Total FTE				22.18		22.68	22.68

¹ The 2017-2018 Adopted Budget book includes \$121,000 for the School Health Professional Grant not included in the 2017-2018 to 2018-2019 Department Budget Walk Forward presented April 26, 2018 as this presentation was focused exclusively on the Combined General Fund and funds receiving interfund transfers from the General Fund

² The expense for HOPE's Special Education services is fully reimbursed by the HOPE charter purchased service agreement for 2018-2019 Adopted Budget

SPECIAL EDUCATION NON-SBB

The Special Education department provides instructional programming support and professional development to schools through a framework of universal, targeted and intensive services and supports.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ 239,087	\$ 217,727	\$ 192,001	\$ 197,169	\$ 163,662	\$ 201,112	\$ 201,112
<i>Certified</i>	4,185,603	4,510,578	5,138,656	5,085,118	4,220,947	5,471,100	5,471,100
<i>Professional/Technical</i>	357,932	589,992	786,444	764,617	761,969	1,189,741	1,189,741
<i>Classified</i>	1,915,063	2,168,887	2,193,765	2,097,587	1,741,121	1,917,250	1,841,249
Benefits	1,977,554	2,351,948	2,653,601	2,966,131	2,299,383	3,227,172	3,188,948
Purchased Services	1,742,763	2,096,847	2,499,927	2,228,437	2,909,556	2,842,835	2,842,835
Supplies and Services	215,325	223,319	222,367	273,802	185,655	293,617	308,617
Capital Equipment and Projects	4,351	12,192	11,474	-	18,295	-	-
Other Expenses	686,430	599,505	655,176	1,715	35,545	312,356	550,968
Total Expenditures ^{1,2}	\$ 11,324,109	\$ 12,770,994	\$ 14,353,411	\$ 13,614,576	\$ 12,336,133	\$ 15,455,183	\$ 15,594,570
Carry Over Awarded Into Subsequent Year							
	\$ 881	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				1.00		2.00	2.00
<i>Certified</i>				71.20		80.10	80.10
<i>Professional/Technical</i>				11.00		12.00	12.00
<i>Classified</i>				69.46		55.33	52.66
Total FTE				152.66		149.43	146.76

¹ In addition to Special Education department budget, 2018-2019 Adopted Budget includes \$49,922,769 certified teachers and classified educational assistants directly in neighborhood school budgets through SBB

² Increase from 2018-2019 Proposed Budget to 2018-2019 Adopted Budget due to moving dollars from school budgets to department budget as staffing needs fluctuate to hold the dollars in reserve until a future staffing update. Additionally, moved student specific educational assistant to Bridge program and ADA equipment to Special Education from Human Resources. These changes were at no cost to the district as the movement occurred between SPED, Bridge, Human Resources and schools.

ASSESSMENT

The Assessment department supports the implementation of non-funded assessment mandates for both state accountability and assessment.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ 104,663	\$ 118,948	\$ 122,219	\$ 188,219	\$ 170,745	\$ 124,663	\$ 124,663
<i>Certified</i>	237,866	267,630	206,030	258,300	234,320	136,100	136,100
<i>Professional/Technical</i>	644,861	602,988	529,577	672,818	610,355	733,140	733,140
<i>Classified</i>	49,935	52,280	54,539	54,351	49,305	102,814	102,814
Benefits	268,368	272,632	250,460	355,931	269,747	352,636	352,636
Purchased Services	108,777	395,246	108,453	215,876	142,725	127,180	127,180
Supplies and Services	15,276	131,037	4,151	590,400	13,258	500,031	500,031
Capital Equipment and Projects	98,108	-	-	-	2,028	-	-
Other Expenses	28,436	(159,520)	17,884	35,000	35,405	35,000	35,000
Total Expenditures ¹	\$ 1,556,291	\$ 1,681,239	\$ 1,293,311	\$ 2,370,895	\$ 1,527,887	\$ 2,111,564	\$ 2,111,564
Carry Over Awarded Into Subsequent Year							
	\$ 745,044	\$ 290,664	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				1.00		1.00	1.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				10.00		10.00	10.00
<i>Classified</i>				1.00		2.00	2.00
Total FTE				12.00		13.00	13.00

¹ 2017-2018 Adopted Budget Book included \$111,501 for School Readiness Grant for Kindergarten Assessments which was not included in the 2017-2018 to 2018-2019 Department Budget Walk Forward presented April 26, 2018 as this presentation was focused exclusively on the Combined General Fund and funds receiving interfund transfers from the General Fund.

INFORMATION TECHNOLOGY DEPARTMENT

The Information Technology department supports all of the District's technology needs by supporting and operating servers to run and operate District applications and infrastructure, managing and deploying District owned devices, phones, wireless access points, etc.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ 372,936	\$ 367,908	\$ 466,089	\$ 421,314	\$ 405,697	\$ 605,543	\$ 605,543
<i>Certified</i>	-	-	-	-	-	-	-
<i>Professional/Technical</i>	2,127,893	2,412,673	2,789,239	3,148,548	3,031,838	3,110,098	3,110,098
<i>Classified</i>	931,748	878,210	944,946	937,306	902,562	782,285	782,285
Benefits	953,477	1,085,908	1,278,482	1,410,406	1,343,555	1,445,880	1,445,880
Purchased Services	243,811	1,216,710	694,526	448,500	460,423	175,022	175,022
Supplies and Services	51,633	103,208	397,842	107,000	84,284	43,000	43,000
Capital Equipment and Projects	-	78,752	-	-	6,528	-	-
Other Expenses	6,685	3,739	4,329	4,000	2,643	3,000	3,000
Total Expenditures	\$ 4,688,181	\$ 6,147,107	\$ 6,575,452	\$ 6,477,074	\$ 6,237,530	\$ 6,164,828	\$ 6,164,828
Carry Over Awarded Into Subsequent Year							
	\$ 394,222	\$ 379,718	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				3.00		5.00	5.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				36.00		34.00	34.00
<i>Classified</i>				17.00		14.00	14.00
Total FTE				56.00		53.00	53.00

CHIEF OPERATING OFFICER

The Chief Operating Officer oversees Planning and Construction, Operations and Maintenance and Transportation departments.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ 152,524	\$ 281,398	\$ 12,809	\$ 150,000	\$ 47,020	\$ 150,000	\$ 150,000
<i>Certified</i>	-	-	-	-	-	-	-
<i>Professional/Technical</i>	-	423,673	65,004	-	-	-	-
<i>Classified</i>	37,408	28,003	60,785	57,044	17,881	57,970	57,970
Benefits	47,466	202,752	47,108	61,959	31,751	62,986	62,986
Purchased Services	159,761	191,739	3,825	11,700	565	-	-
Supplies and Services	33,694	10,097	22,992	3,700	792	-	-
Capital Equipment and Projects	-	-	-	-	-	-	-
Other Expenses	-	1,232	-	-	65	-	-
Total Expenditures	\$ 430,854	\$ 1,138,894	\$ 212,522	\$ 284,403	\$ 98,075	\$ 270,956	\$ 270,956
Carry Over Awarded Into Subsequent Year	\$ 689,342	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				1.00		1.00	1.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				0.00		0.00	0.00
<i>Classified</i>				1.00		1.00	1.00
Total FTE				2.00		2.00	2.00

OPERATIONS AND MAINTENANCE

The Operations and Maintenance department supports all of the school support and central office buildings' operational needs from building repairs, grounds, custodial, environmental health management, energy management, sustainability initiatives and general mechanical systems operations.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ 146,054	\$ 83,738	\$ 88,530	\$ 85,000	\$ 71,977	\$ 86,700	\$ 86,700
<i>Certified</i>	4,500	7,800	-	-	-	-	-
<i>Professional/Technical</i>	469,624	354,095	411,451	448,506	379,787	473,241	473,241
<i>Classified</i>	4,499,443	4,463,278	4,530,051	5,485,351	4,644,903	5,281,300	5,281,300
Benefits	1,664,396	1,696,222	1,704,833	2,303,112	1,767,565	2,320,767	2,320,767
Purchased Services	1,238,426	1,649,045	1,332,273	4,909,293	5,041,359	5,197,275	5,197,275
Supplies and Services	1,743,806	1,851,658	1,695,027	2,184,275	1,530,184	2,354,328	2,354,328
Capital Equipment and Projects	95,554	58,699	109,842	35,000	138,706	25,000	25,000
Other Expenses	(460,636)	(551,632)	(749,632)	(331,351)	(574,435)	(479,851)	(479,851)
Total Expenditures	\$ 9,401,166	\$ 9,612,904	\$ 9,122,375	\$ 15,119,186	\$ 13,000,046	\$ 15,258,760	\$ 15,258,760
Carry Over Awarded Into Subsequent Year	\$ -	\$ 39,610	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				1.00		1.00	1.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				7.00		7.00	7.00
<i>Classified</i>				118.50		114.50	114.50
Total FTE				126.50		122.50	122.50

PLANNING AND CONSTRUCTION

The Planning and Construction department plans, designs and constructs educational facilities that effectively enhance student potential in physical environments that are safe and conducive to learning.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ 115,574	\$ -	\$ 124,096	\$ 124,096	\$ 118,194	\$ 126,950	\$ 126,950
<i>Certified</i>	-	-	-	-	-	-	-
<i>Professional/Technical</i>	374,293	(779)	365,892	447,834	426,537	451,349	451,349
<i>Classified</i>	-	-	-	-	-	-	-
Benefits	124,986	(160)	134,440	183,630	154,008	187,495	187,495
Purchased Services	81,615	65,306	289,794	74,250	68,438	82,000	82,000
Supplies and Services	14,724	94,294	17,746	18,350	22,252	20,700	20,700
Capital Equipment and Projects	-	-	756	-	-	-	-
Other Expenses	279	30	423	1,250	635	3,050	3,050
Total Expenditures	\$ 711,471	\$ 158,690	\$ 933,147	\$ 849,410	\$ 790,064	\$ 871,544	\$ 871,544
Carry Over Awarded Into Subsequent Year	\$ 689,342	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				1.00		1.00	1.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				6.10		6.00	6.00
<i>Classified</i>				0.00		0.00	0.00
Total FTE				7.10		7.00	7.00

BUSINESS SERVICES

The Business Services department ensures that the District's financial resources are collected, protected, invested and distributed in a fiscally responsible manner that maximizes tax dollars in the classroom. The department includes Budget, Student Data, Payroll, Accounting, Strategic Sourcing and Contract Management, and Facility Use.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ 469,192	\$ 497,456	\$ 501,027	\$ 490,136	\$ 479,948	\$ 496,985	\$ 496,985
<i>Certified</i>	-	8,408	9,717	-	-	-	-
<i>Professional/Technical</i>	892,113	1,055,005	1,048,952	1,145,394	1,121,585	1,196,841	1,196,841
<i>Classified</i>	1,033,687	1,262,023	1,281,425	1,516,973	1,485,441	1,480,763	1,480,763
Benefits	722,281	906,356	951,336	1,120,651	1,022,910	1,131,775	1,131,775
Purchased Services	103,169	144,402	159,122	282,210	177,416	83,685	83,685
Supplies and Services	70,530	50,228	85,294	65,465	116,218	52,495	52,495
Capital Equipment and Projects	76,983	8,874	25,707	-	30,538	-	-
Other Expenses	19,856	192,369	171,974	(179,000)	14,294	30,000	30,000
Total Expenditures ¹	\$ 3,387,812	\$ 4,125,121	\$ 4,234,554	\$ 4,441,829	\$ 4,448,350	\$ 4,472,544	\$ 4,472,544
Carry Over Awarded Into Subsequent Year	\$ 346,524	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				4.00		4.00	4.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				17.00		17.00	17.00
<i>Classified</i>				30.00		30.00	30.00
Total FTE				51.00		51.00	51.00

¹ 2018-2019 Adopted Budget partially offset by \$1,408,741 Facility Use rental building and salary revenue from community use of District facilities

HUMAN RESOURCES AND BENEFITS

The Human Resources department has two main functional areas: operations and employee relations. HR Operations includes compensation, substitutes, HRIS, ADA, professional learning and worker's compensation and HR Employee Relations includes employee relations and benefits.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ 677,738	\$ 686,331	\$ 688,671	\$ 739,656	\$ 819,709	\$ 635,129	\$ 635,129
<i>Certified</i>	316,190	1,340,131	486,166	18,081	23,006	455,928	455,928
<i>Professional/Technical</i>	432,474	731,395	880,363	945,353	952,281	892,925	892,925
<i>Classified</i>	452,673	430,224	402,464	711,347	603,489	686,520	686,520
Benefits	644,349	1,122,735	795,505	795,454	754,725	874,776	874,776
Purchased Services	148,233	185,871	792,858	235,980	253,021	255,400	255,400
Supplies and Services	5,193	30,711	41,603	138,500	71,392	96,500	81,500
Capital Equipment and Projects	-	1,998	-	-	24,272	-	-
Other Expenses	10,142	12,883	25,355	6,200	1,505	11,000	11,000
Total Expenditures ¹	\$ 2,686,992	\$ 4,542,279	\$ 4,112,985	\$ 3,590,571	\$ 3,503,400	\$ 3,908,178	\$ 3,893,178
Carry Over Awarded Into Subsequent Year							
	\$ 70,693	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				7.00		6.00	6.00
<i>Certified</i>				0.30		9.90	9.90
<i>Professional/Technical</i>				14.00		14.00	14.00
<i>Classified</i>				12.00		9.00	9.00
Total FTE				33.30		38.90	38.90

¹ Decrease from 2018-2019 Proposed to 2018-2019 Adopted due to moving \$15,000 of ADA equipment budget to Special Education for student ADA needs

COMMUNICATIONS

The Communications department provides a variety of services and supports to DCSD schools, parents and community members for crisis and emergency response support and messaging, communications, student recruitment, video production, photography, etc.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ 202,602	\$ 277,104	\$ 232,904	\$ 200,371	\$ 205,973	\$ 206,079	\$ 206,079
<i>Certified</i>	2,880	900	-	-	-	-	-
<i>Professional/Technical</i>	248,180	268,161	304,495	316,748	325,603	308,711	308,711
<i>Classified</i>	39,444	6,863	-	-	-	-	-
Benefits	135,433	171,362	173,327	171,734	165,976	173,511	173,511
Purchased Services	192,101	88,897	78,734	21,930	56,468	30,500	30,500
Supplies and Services	54,188	243,722	99,182	67,050	66,484	33,000	33,000
Capital Equipment and Projects	38,798	101,100	68,706	-	-	-	-
Other Expenses	1,835	(997)	5,453	1,400	6,480	18,850	18,850
Total Expenditures ¹	\$ 915,461	\$ 1,157,112	\$ 962,802	\$ 779,233	\$ 826,984	\$ 770,651	\$ 770,651
Carry Over Awarded Into Subsequent Year							
	\$ 116,703	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				2.00		2.00	2.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				5.00		5.00	5.00
<i>Classified</i>				0.00		0.00	0.00
Total FTE				7.00		7.00	7.00

¹ The 2017-2018 to 2018-2019 Department Budget Walk Forward presented April 26, 2018 combined Communications and School Community Partnership as one budget.

SCHOOL COMMUNITY PARTNERSHIP

The School Community Partnership department provided resources and training to parents, volunteer liaisons, School Accountability Committees, District Accountability Committee, and Parent Teacher Organizations. The overall restructure of Communications eliminated the separate staff for School Community Partnership in 2018-2019 and the responsibilities were absorbed by the Communications department at no additional cost.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	-	-	-	-	-	-	-
<i>Professional/Technical</i>	-	-	-	60,489	102,157	-	-
<i>Classified</i>	-	-	-	-	-	-	-
Benefits	-	-	-	21,623	30,987	-	-
Purchased Services	-	-	-	16,468	20,797	-	-
Supplies and Services	-	-	-	18,830	244	-	-
Capital Equipment and Projects	-	-	-	-	-	-	-
Other Expenses	-	-	-	5,300	-	-	-
Total Expenditures	\$ -	\$ -	\$ -	\$ 122,710	\$ 154,185	\$ -	\$ -
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				0.00		0.00	0.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				1.00		0.00	0.00
<i>Classified</i>				0.00		0.00	0.00
Total FTE				1.00		0.00	0.00

LEGAL COUNSEL

Legal Counsel provides, manages, and coordinates all legal services for DCSD, advising and representing the school and District administrators and the Board of Education.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ 179,798	\$ 194,108	\$ 139,394	\$ 165,000	\$ 201,452	\$ 285,000	\$ 285,000
<i>Certified</i>	1,160	120	130	-	-	-	-
<i>Professional/Technical</i>	56,513	49,603	5,604	66,461	81,144	-	-
<i>Classified</i>	-	3,198	87,965	47,936	58,526	115,359	115,359
Benefits	55,733	58,002	63,345	86,156	90,170	122,537	122,537
Purchased Services	437,605	865,479	958,769	387,550	545,241	508,750	508,750
Supplies and Services	926	2,740	6,064	2,180	1,409	5,430	5,430
Capital Equipment and Projects	-	-	-	-	1,008	-	-
Other Expenses	10,166	9,624	11,591	7,295	150,166	17,750	17,750
Total Expenditures	\$ 741,900	\$ 1,182,874	\$ 1,272,862	\$ 762,578	\$ 1,129,116	\$ 1,054,826	\$ 1,054,826
Carry Over Awarded Into Subsequent Year	\$ 28,110	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				1.00		2.00	2.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				1.00		0.00	0.00
<i>Classified</i>				1.00		2.00	2.00
Total FTE				3.00		4.00	4.00

RISK MANAGEMENT

The Risk Management department administers insurance and self-insurance programs, claims management, accident investigations, safety and litigation management.

	2014-2015 Audited Actuals	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Adopted Budget	2017-2018 Estimated Actuals	2018-2019 Proposed Budget	2018-2019 Adopted Budget
Expenditures							
Salaries							
<i>Administrative</i>	\$ 112,692	\$ 116,073	\$ 81,560	\$ 120,000	\$ 62,775	\$ -	\$ -
<i>Certified</i>	-	-	-	-	-	-	-
<i>Professional/Technical</i>	202,564	227,602	183,486	73,700	38,554	75,174	75,174
<i>Classified</i>	46,926	45,482	53,316	47,544	24,872	48,318	48,318
Benefits	94,251	102,041	82,700	77,843	26,803	44,378	44,378
Purchased Services	3,640,574	3,362,431	3,621,554	1,502,792	1,760,453	1,472,700	1,472,700
Supplies and Services	200,590	171,523	140,775	106,800	52,806	53,500	53,500
Capital Equipment and Projects	26,205	60,482	10,084	-	-	-	-
Other Expenses	3,265	2,740	667	10,300	13,065	13,400	13,400
Total Expenditures	\$ 4,327,067	\$ 4,088,375	\$ 4,174,142	\$ 1,938,979	\$ 1,979,328	\$ 1,707,470	\$ 1,707,470
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2017-2018 Adopted Budget		2018-2019 Proposed Budget	2018-2019 Adopted Budget
FTE							
<i>Administrative</i>				1.00		0.00	0.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				1.00		1.00	1.00
<i>Classified</i>				1.00		1.00	1.00
Total FTE				3.00		2.00	2.00

DISTRICT WIDE OPERATIONS

Department	Allocation	2014-2015	2015-2016	2016-2017	2017-2018	2017-2018	2018-2019	2018-2019
		Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Operations and Maintenance	Electricity	7,008,093	6,732,336	6,971,493	7,269,000	6,910,084	7,060,000	7,060,000
	Irrigation	547,070	736,997	946,639	943,500	931,163	1,000,000	1,000,000
	Natural Gas	1,602,051	1,157,098	1,304,713	1,400,000	1,174,853	1,100,000	1,100,000
	Propane	30,343	23,585	11,539	10,577	9,283	12,000	12,000
	Trash	286,613	312,777	265,574	313,000	296,094	313,000	313,000
	Water and Sewer	1,089,532	1,155,126	1,322,059	1,212,881	1,095,324	1,212,900	1,212,900
	Inventory Cycle	-	-	-	6,000	4,925	-	-
	Snow Removal	279,511	244,637	122,342	250,000	181,913	250,000	250,000
	Asphalt	309,616	318,616	299,036	240,000	246,935	240,000	240,000
	Ice Melt	96,794	90,022	58,683	145,000	145,000	145,000	145,000
Planning and Construction	Rental of Land/Buildings	153,887	12,510	162,651	166,500	166,500	72,814	72,814
	District-wide Mobile Moves/Additions	73,832	118,813	551,058	650,000	649,279	150,000	150,000
Business Services	Online Payment Transaction	387,675	431,384	455,223	431,384	652,851	455,223	455,223
	Banking Service Fees	32,159	189,136	131,052	112,000	(34,753)	131,052	131,052
	Treasurer Fees	392,223	444,813	449,870	447,390	490,051	498,167	498,167
	Postage Machine - Bulk Mail	-	-	-	-	97,651	200,000	200,000
	Postage Machine - Bulk Mail	-	-	-	-	(112,731)	(200,000)	(200,000)
Human Resources	Sign-on Retention Bonus	118,490	25,246	341,907	75,000	75,407	75,000	75,000
	Admin Professional	-	-	-	-	-	-	-
	Memberships	-	196,500	199,000	207,000	210,000	215,000	222,000
	School Department Head Pay	387,752	391,715	398,243	400,000	396,298	400,000	400,000
	Extended Service Severance	-	-	-	-	-	-	-
	Salary	1,021,648	327,587	287,049	437,950	43,292	385,246	332,469
	Sick Leave Severance Salary	898,132	692,894	435,614	700,000	476,615	700,000	700,000
	College Credit Reimbursement	159,066	244,798	284,771	250,000	244,483	300,000	300,000
	Legal Separations/Settlements	309,313	84,191	59,377	175,000	22,000	200,000	200,000
	401a contribution	467,157	480,543	521,768	620,115	545,233	571,970	571,970
	Unemployment Compensation	282,679	169,166	169,748	200,000	200,273	200,000	200,000
	Long Term Substitutes	371,090	737,100	660,072	400,000	656,395	490,000	490,000
	Student Teacher Stipend	-	352,930	264,865	-	-	-	-
	Worker's Compensation	-	-	-	-	-	-	-
	Insurance Broker Fees	112,725	108,125	105,378	109,150	229,692	150,000	150,000
	Worker's Compensation	-	-	-	-	-	-	-
	Premiums	141,157	139,377	263,342	161,445	154,191	161,445	161,445
Worker's Compensation Losses (Claims)	1,616,642	1,606,765	1,834,352	2,100,000	1,901,009	2,000,000	2,000,000	
Associated Benefits (PERA and Medicare)	171,485	170,174	220,010	117,292	251,819	365,658	365,759	
Information Technology	Data Center	351,742	384,184	63,021	129,580	129,580	119,078	119,078
	Telecom - Voice	169,584	257,186	442,228	413,757	411,047	410,864	410,864
	Telecom - Data	1,696,256	1,975,622	1,609,469	1,652,185	1,529,042	1,569,713	1,569,713
	Cell Phones	(60,210)	86,165	24,790	75,000	75,000	66,080	66,080
	E-Rate Support Contract	-	-	-	-	25,500	25,500	25,500
	Infrastructure Equipment	60,409	67,441	20,364	-	-	-	-
	Operations Licensing	1,054,131	1,361,201	1,815,145	1,633,609	1,402,904	1,631,037	1,631,037
	InspirED Support	1,480,704	1,643,968	736,253	500,000	500,000	-	-
	Systems Licensing	3,449,471	2,599,011	2,827,288	2,735,827	1,948,726	2,585,653	2,585,653
	Classroom Applications	327,975	315,382	354,009	229,496	224,015	223,035	223,035
	Computer Repair Shop	33,784	52,730	19,875	20,000	11,160	20,000	20,000
	Emergenetics	111,511	474,776	208,836	-	200,000	200,000	200,000
	Infrastructure Hardware	52,538	1,381,265	976,389	700,000	700,000	-	-
Classroom Hardware Rotation	1,675,184	2,544,602	2,531,344	3,200,000	2,646,405	-	-	
Staff Hardware Rotation	-	-	-	200,000	170,287	-	-	
Total District-wide Budget		28,749,814	30,838,494	30,726,433	31,039,638	28,284,795	25,705,435	25,659,759

RESOLUTIONS

DOUGLAS COUNTY SCHOOL DISTRICT Re. 1
FISCAL YEAR 2018-2019
APPROPRIATION RESOLUTION

BE IT RESOLVED by the Board of Education or Douglas County School District Re 1, Douglas and Elbert Counties, State of Colorado, that the amounts shown in the following schedule be appropriated to each fund as specified in the Adopted Budget for the ensuing fiscal year beginning July 1, 2018 and ending June 30, 2019.

Fund	Amount
General Fund (10)	\$ 623,860,320
Outdoor Education Fund (13)	\$ 1,329,170
Capital Projects Fund (14)	\$ 8,849,758
Full Day Kindergarten Fund (15)	\$ 7,746,079
Risk Insurance Fund (18)	\$ -
Transportation Fund (25)	\$ 21,257,651
Nutrition Services NSLP Fund (21)	\$ 13,005,726
Nutrition Services Non-NSLP Fund (28)	\$ 6,243,980
Governmental Designated Purpose Grants Fund (22)	\$ 14,132,788
Athletics and Activities Fund (26)	\$ 18,696,906
Child Care Fund (29)	\$ 17,841,133
Bond Redemption Fund (31)	\$ 46,997,049
Certificate of Participation Lease Payment Fund (39)	\$ 4,459,888
Bond Building Fund (41)	\$ -
Certificate of Participation Building Fund (45)	\$ -
Medical Fund (65)	\$ 49,991,097
Short Term Disability Insurance Fund (66)	\$ 670,000
Pupil Activity Fund (74)	\$ 2,594,396
Private Purpose Trust Fund (75)	\$ 60,000

Total appropriation includes budgeted expenditures, transfers out of the fund, or other uses and appropriated reserves.

Adopted and approved this 19th day of June 2018 in accordance with 22-44-110(4).

David Ray, President

Board of Education

Attest:

Krista Holtzmann, Secretary

Board of Education

DOUGLAS COUNTY SCHOOL DISTRICT Re. 1
 FISCAL YEAR 2018-2019
 RESOLUTION AUTHORIZING THE USE OF A PORTION OF BEGINNING FUND BALANCE AS AUTHORIZED BY COLORADO
 STATUTES

WHEREAS, CRS 22-44-105 states that a budget, duly adopted pursuant to this article, shall not provide for expenditures, interfund transfers, or reserves, in excess of available revenues and beginning fund balance.

WHEREAS, the Board of Education may authorize the use of a portion of the beginning fund balance in the budget, stating the amount to be used, the purpose for which the expenditure is needed, and the District's plan to ensure that the use of the beginning fund balance will not lead to an ongoing deficit.

WHEREAS, the Board of Education has determined the beginning fund balances in the Outdoor Education, Capital Projects, Full Day Kindergarten, Transportation, Nutrition Services NSLP, Government Designated Purpose Grants, Medical, Short Term Disability Insurance, and Pupil Activity funds are sufficient to allow for the one-time expenditures and the action will not lead to an ongoing deficit.

NOW, THEREFORE, BE IT RESOLVED:

IN ACCORDANCE with C.R.S. 22-44-105, the Board of Education of Douglas County School District RE 1, Douglas and Elbert Counties, State of Colorado, authorizes the use of a portion of the 2018-2019 beginning fund balance for the following funds:

Fund	Amount	Purpose for Use of Beginning Fund Balance
General Fund (10)	\$ -	No budgeted use of beginning fund balance
Outdoor Education Fund (13)	\$ 72,765	Intentional draw-down of accumulated FB for capital expenditures associated with the expansion of this new program
Capital Projects Fund (14)	\$ 4,684,317	Intentional draw-down of accumulated FB for capital expenditures approved in September 2017 to be completed in summer 2018
Full Day Kindergarten Fund (15)	\$ 146,151	Potential draw-down of accumulated FB for Full Day Kindergarten scholarships
Risk Insurance Fund (18)	\$ -	N/A
Transportation Fund (25)	\$ 454,087	Potential draw-down of accumulated FB for Transportation operational expenses
Nutrition Services NSLP Fund (21)	\$ 221,697	Potential draw-down of accumulated FB for Nutrition Services operational expenses
Nutrition Services Non-NSLP Fund (28)	\$ -	No budgeted use of beginning fund balance
Governmental Designated Purpose Grants Fund (22)	\$ 185,120	Intentional draw-down of accumulated FB for IDEA grant balance carried over from 2003-2004 due to be refunded to the Colorado Department of Education

Fund	Amount	Purpose for Use of Beginning Fund Balance
Athletics and Activities Fund (26)	\$ -	No budgeted use of beginning fund balance
Child Care Fund (29)	\$ -	No budgeted use of beginning fund balance
Bond Redemption Fund (31)	\$ -	No budgeted use of beginning fund balance
Certificate of Participation Lease Payment Fund (39)	\$ -	No budgeted use of beginning fund balance
Bond Building Fund (41)	\$ -	N/A
Certificate of Participation Building Fund (45)	\$ -	N/A
Medical Fund (65)	\$ 184,187	Potential draw-down of accumulated FB due to unexpected self-insured Cigna/Allegiance medical claims
Short Term Disability Insurance Fund (66)	\$ 85,000	Intentional draw-down of accumulated FB due to employer-paid premium cost savings in General Fund
Pupil Activity Fund (74)	\$ 893,242	Potential draw-down of accumulated FB for school pupil activity expenses
Private Purpose Trust Fund (75)	\$ -	No budgeted use of beginning fund balance

BE IT FURTHER RESOLVED, the use of this portion of these beginning fund balances for the purpose/s set forth above will not lead to ongoing deficits in the funds.

Adopted and approved this 19th day of June 2018 in accordance with 22-44-110(4).

David Ray, President
Board of Education

Attest:

Krista Holtzmann, Secretary
Board of Education

DOUGLAS COUNTY SCHOOL DISTRICT Re. 1
FISCAL YEAR 2018-2019
RESOLUTION AUTHORIZING THE CHIEF FINANCIAL OFFICER AND THE SUPERINTENDENT TO
BORROW UNENCUMBERED MONEY FROM OTHER DISTRICT FUNDS AS AUTHORIZED BY
COLORADO STATUTES

WHEREAS, CRS 22-44-113 authorizes the borrowing of unencumbered monies from any one fund, except the Bond Redemption Fund, and

WHEREAS, the District operates with a pooled cash process for the purpose of maximizing cash management efficiency, and

WHEREAS, in order to meet ongoing obligations of the General Fund it may be necessary to borrow from the District's pooled cash amounts up to \$8,000,000 and

WHEREAS, estimated pooled cash dollars available to be drawn during FY 2018-2019 by fund are:

Estimated Beginning Cash Balances July 1, 2018

Medical Fund	\$6,300,000
Child Care	<u>\$5,700,000</u>
Total	\$12,000,000

NOW, THEREFORE, BE IT RESOLVED:

The Board authorizes from the funds below the borrowing of unencumbered monies in an amount up to, respectively:

Medical Fund	\$5,000,000
Child Care	<u>\$3,000,000</u>
Total	\$8,000,000

for the benefit of the General Fund, effective July 1, 2018, and further that any monies so borrowed are to be repaid to said funds not later than June 30, 2019.

Adopted and approved this 19th day of June 2018.

Douglas County School District Re.1

David Ray, President
Board of Education

Attest:

Krista Holtzmann, Secretary
Board of Education

