### Douglas County School District Financial Plan & Budget

### **Proposed Executive Summary | 2018-2019**





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# EXECUTIVE SUMMARY

### DOUGLAS COUNTY SCHOOL DISTRICT, Re. 1 Colorado

#### **BOARD OF EDUCATION**

David Ray President District F

Wendy Vogel Vice President District A

Anne-Marie Lemieux Treasurer *Director, District C* 

Krista Holtzmann Secretary *Director, District G* 

Anthony Graziano Director, District B

Christina Ciancio-Schor *Director, District D* 

Kevin Leung *Director, District E* 

#### **MEMBERS OF CABINET**

Erin Kane Interim Superintendent

Dr. Steven Cook Deputy Superintendent

Ted Knight Assistant Superintendent, School Leadership

Matt Reynolds Chief Assessment and Data Officer

Nancy Ingalls Personalized Learning Officer

Scott Smith Chief Financial Officer (Acting)

Gautam Sethi Chief Technology Officer / Chief Operations Officer (Acting)

Stacy Rader Chief Communications Officer

Steve Colella Chief Human Resources Officer / Legal Counsel (Acting)

### DOUGLAS COUNTY SCHOOL DISTRICT BUDGET PHILOSOPHY FOR 2018-2019

Douglas County School District will continue to drive as much funding as reasonably possible to school budgets and employee compensation while still maintaining critical supports. All new revenue from the School Finance Act will primarily be allocated to salary and benefit increases after meeting increases in expenses due to non-discretionary needs such as Special Education, health benefits and PERA contributions. In order for the 2018-2019 budget to be fund balance neutral (i.e. where budgeted revenue will equal budgeted expenditures), capital expenditures will be delayed until it is known if a dedicated funding source is available. This means DCSD will not budget for device refresh, IT infrastructure or new buses within the 2018-2019 Proposed Budget.

With the change to budget philosophy, additional budget capacity will be realized by instituting the following new budget practices:

- Property Taxes budget for the Abatement levy and an uncollectible rate instead of only budgeting for School Finance Act and Mill Levy Override levies with 100% collection
- Specific Ownership Taxes budget based on most recent historical average receipts instead of budgeting flat based on prior year
- Salaries budget to account for vacancy and turnover savings instead of budgeting to assume all positions will be filled for the entire year and pay increases realized in all positions
- Benefits budget closer to actual medical benefit plan participation

While changing the budget philosophy, there will be an impact on financial reporting in 2018-2019. The goal is that the implementation of new budget practices will minimize the budget to actual variance in financial reporting.

While budget to actual variance will be minimized, variance will still exist. Please keep in mind that a 3% variance to budget in the General Fund is approximately \$15 million.



For 2018-2019 the District continued the zero-based budgeting process that started in 2017-2018 for all central administration departments. Zero-based budgeting is financial planning where all expenses must be justified for each new fiscal year. The proposed 2018-2019 budget reflects the cost of necessary support and services for schools and students. This extensive process, along with the changes to budget philosophy for 2018-2019 resulted in budgetary savings of \$5.49 million.

The proposed School Finance Act for 2018-2019 is more favorable than any other year in recent history. DCSD anticipates per pupil revenue to increase \$463 from \$7,389 to \$7,852 for 2018-2019. Based on projected funded student count, this change will result in an additional \$22.7 million in new revenue. This new revenue, however, is partially offset by a projected \$4.94 million decrease due to falling enrollment in neighborhood schools in pockets of our community.



### ZERO-BASED BUDGETING FINANCIAL RESULTS FOR 2018-2019

Budget Item	Dollar	s (\$M)	Notes
			reduce 36.04 FTE associated primarily with
			vacant driver positions; also includes
Transportation department	\$	2.00	reduction of 3 dispatchers and 3 trainers
			primarily savings to utilities and district-
District-wide budget	\$	0.93	wide mobile moves
Curriculum Instruction and Professional			
Growth department	\$	0.52	reduce 2.25 FTE and operational expenses
			reduce 3.00 FTE and consultant/contractor
Information Technology department	\$	0.51	budget
Human Resources department	\$	0.43	reduce 4.00 FTE
Operations and Maintenance department	\$	0.30	reduce 4.00 FTE
District Library Media Center department	\$	0.24	reduce 3.00 FTE
			reduce 5.23 FTE associated with
Early Childhood Education department	\$	0.21	discontinuation of full day program
			reduce testing budget to reflect iReady
			reading and math assessment software
Assessment department	\$	0.19	contract
Academic Systems department	\$	0.16	eliminate department and 1.00 FTE
Total	\$	5.49	
Fotal Savings (from department cuts)	\$	5.49	
	Ŷ	5.45	\$463/student times neighborhood school
New Revenue	\$	22.70	funded pupil count
Fotal Available	\$	28.19	

For more detailed information on zero-based budgeting financial results and overall department savings, please reference the Board of Education work session budget presentation on April 26, 2018.

### 2018-2019 BUDGET INCREASES

The captured savings and new revenue of \$28.19 million will be needed to cover the increases in expenses listed below:

Budget Item	Dollars	s (\$M)	Notes
Reduced Neighborhood School			Reduction due to change in neighborhood funded
Enrollment	\$	4.94	pupil count
			4.5% premium increases absorbed by the District
Health Benefits and PERA Contribution			(NOT passed on to employees) and PERA rate
increases	\$	2.27	increases to 20.15% of all salaries
			Dollars directly in school-managed budgets and
Special Education	\$	1.92	Personalized Learning department
Highly Impacted and Additional SBB			
Funding	\$	1.53	Dollars directly in school-managed budgets
SB 191 Teachers	\$	0.57	Add 9.60 FTE
			Salary and benefit increases incurred by law
			enforcement authorities for SRO and SMO and
Security department	\$	0.38	additional SRO at Sierra MS
			1% of District budget (total General Fund budget
District contingency	\$	0.33	larger than last year)
Full Day Kindergarten	\$	0.25	Interfund transfer for FDK scholarships
COP lease payment	\$	0.14	Increase interfund transfer for COP lease payment
Legal Counsel	\$	0.13	Increase outside legal counsel services
Special Education Early Childhood	\$	0.12	Add 1.6 FTE
DC Student Support Center	\$	0.11	Add 2.18 FTE
Total	\$	12.72	

Proposed Pay Increase of 4.5%	\$ 15.06
Available	\$ 0.42

### **2018-2019 SUMMARY OF COMBINED GENERAL FUNDS**

	Outdoor General Fund Education Fund ( (10) <sup>5</sup> (13) <sup>5</sup>			pital Projects Fund (14) <sup>5</sup>	I	Full Day Kindergarten Fund (15) <sup>5</sup>	R	tisk Insurance Fund (18) <sup>4, 5</sup>	Transportation Fund (25) <sup>5</sup>			
Beginning Fund Balance	\$	67,963,802	\$	138,487	\$	10,360,243	\$	2,000,829	\$	Fund (18) -	\$	1,088,094
_												
Revenues												
Property Taxes	\$	199,731,464	Ş	-	\$	-	\$	-	\$	-	\$	-
Specific Ownership Taxes		26,329,116		-		-		-		-		-
Other Local Income		26,066,672		1,256,405		1,641,623		5,398,801		-		1,832,227
Intergovernmental		351,941,435		-		-		-		-		4,811,418
Other		-		-		-		-		-		-
Total Revenues	\$	604,068,687	\$	1,256,405	\$	1,641,623	\$	5,398,801	\$	-	\$	6,643,645
Expenditures												
Salaries		287,055,072		632,803		-		3,333,462		-		12,245,203
Benefits		94,269,592		228,848		-		1,673,939		-		5,508,582
Purchased Services		24,181,506		123,983		506,195		405,863		-		1,807,749
Contracts w/ Charter Schools		133,963,381		-		-		-		-		-
Supplies		33,866,104		285,439		-		368.071		-		2,987,987
Equipment		-		12,660		4,926,225		-		-		40,000
Other		1,428,697		45,437		926,052		17,466		-		(1,331,870)
Total Expenditures	\$	574,764,352	\$	1,329,170	\$	6,358,472	\$	5,798,801	\$	-	\$	21,257,651
BOE Contingency	\$	5,331,667	\$	-	\$	-	\$	-	\$	-	\$	-
Net Income/(Loss)	\$	23,972,668	\$	(72,765)	\$	(4,716,849)	\$	(400,000)	\$	-	\$	(14,614,006)
Transfers In/(Out) <sup>1</sup>		(23,549,146)		-		172,532		253,849		-		14,159,919
Net Change in Fund Balance	\$	423,522	\$	(72,765)	\$	(4,544,317)	\$	(146,151)	\$	-	\$	(454,087)
Ending Fund Balance <sup>2</sup>	\$	(0 207 224	~	65,722		5 015 026	<i>.</i>	1 054 670	<i>.</i>		~	624.007
	>	68,387,324	Ş	65,722	Ş	5,815,926	Ş	1,854,678	Ş	-	\$	634,007
TABOR Reserve		15,995,000		-		-		-		-		-
BOE Reserve		15,995,000		-		-		-		-		-
School Carry Over Reserve <sup>3</sup>		17,893,819		-		-		1,854,678		-		-
Medicaid Carry Over Reserve		1,860,576		-		-		-		-		-
Ending Fund Balance - after reserves	\$	16,642,929	\$	65,722	\$	5,815,926	\$	-	\$	-	Ś	634,007

(1) Total Transfers out of the General Fund of \$23.5 million equals the sum of transfers into all other funds: \$0.17 million for Capital Projects Fund, \$0.25 million for Full Day Kindergarten Fund, \$14.2 million for Transportation Fund, \$5.5 million for Athletics and Activities Fund and \$3.5 million for Certificate of Participation Lease Payment Fund

(2) Ending Fund Balance for Capital Projects Fund is committed to current projects intended to be completed by August of 2019 or reserved for Revenue in Lieu of Land

(3) School Carry Over Reserve is comprised of school managed budget savings to be spent at the school's full discretion from SBB (\$12.4 million) and gifts, donations, fundraisers (\$5.5 million)

(4) Risk Insurance Fund has \$0 budgeted for 2018-2019 and forward as the District will report all of the risk related activities within Fund 10, the General Fund

(5) Fund Definitions - the Combined General Fund is made up of sub funds that are established to provide greater financial transparency associated with numerous District programs and activities. The sub funds include:

- General Fund 10 accounts for 74% of all the financial activity in the District inclusive of teacher salary and benefits as well
   as supplies and services
- Outdoor Education Fund 13 accounts for the financial activity associated with Stone Canyon Outdoor Edventures, a
  District program providing outdoor educational experiences to 5<sup>th</sup> and 6<sup>th</sup> grade students
- Capital Projects Fund 14 accounts for the financial activity associated with building remodels, equipment purchases and technology devices with a value of \$5,000 or more
- Full Day Kindergarten Fund 15 accounts for the financial activity associated with the Full Day Kindergarten tuition based
  program at many of the District elementary schools

### **2018-2019 SUMMARY OF SPECIAL REVENUE FUNDS**

					G	overnmental				
		Nutrition		Nutrition		Designated		thletics and		
	Se	rvices NSLP Fund (21) <sup>1, 2</sup>	Se	rvices Non- LP Fund (28) <sup>1,</sup>	2 Pu	rpose Grants Fund (22) <sup>2</sup>	Ac	tivities Fund (26) <sup>2</sup>	Chi	ld Care Fund (29) <sup>2</sup>
Beginning Fund Balance	\$	1,747,790	\$	90,751	\$	185,120	\$	2,074,617	\$	5,735,780
Revenues										
Property Taxes		-		-		-		-		-
Specific Ownership Taxes		-		-		-		-		-
Other Local Income		10,094,029		6,267,000		210,917		11,154,418		12,105,353
Intergovernmental		2,690,000		-		13,195,584		-		-
Other		-		-		-		-		-
Total Revenues	\$	12,784,029	\$	6,267,000	\$	13,406,501	\$	11,154,418	\$	12,105,353
Expenditures										
Salaries		4,114,307		2,146,205		7,574,480		5,703,348		6,885,936
Benefits		1,779,281		902,350		2,669,601		1,231,952		2,298,649
Purchased Services		422,200		387,050		2,022,280		4,456,620		1,148,892
Contracts w/ Charter Schools		-		-		-		-		-
Supplies		5,907,709		2,616,620		629,945		4,536,998		727,618
Equipment		80,000		25,000		60,450		167,641		-
Other		702,229		166,755		634,865		537,737		1,044,258
Total Expenditures	\$	13,005,726	\$	6,243,980	\$	13,591,621	\$	16,634,296	\$	12,105,353
BOE Contingency	\$	-	\$	-	\$	-	\$	-	\$	-
Net Income/(Loss)	\$	(221,697)	\$	23,020	\$	(185,120)	\$	(5,479,878)	\$	-
Transfers In/(Out)		-		-		-		5,467,871		-
Net Change in Fund Balance	\$	(221,697)	\$	23,020	\$	(185,120)	\$	(12,007)	\$	-
Ending Fund Balance	\$	1,526,093	\$	113,771	\$	-	\$	2,062,610	\$	5,735,780
TABOR Reserve		-		-		-		-		-
BOE Reserve		-		-		-		-		-
School Carry Over Reserve		-		-		-		2,062,610		5,735,780
Medicaid Carry Over Reserve		-		-		-		-		-
Ending Fund Balance - after reserves	\$	1,526,093	\$	113,771	\$	-	\$	-	\$	-

(1) The difference between the two Nutrition Services Funds is that Fund 21 is for schools on the National School Lunch Program while Fund 28 is for schools not on the National School Lunch Program

(2) Fund Definitions: Special Revenue Funds

- Nutrition Services NSLP Fund 21 accounts for the financial activity associated with breakfast and lunch meal services
  provided to schools on the National School Lunch Program
- Nutrition Services Fund 28 accounts for the financial activity associated with catering, a la carte and lunch meal services
  provided to schools not on the National School Lunch Program
- Governmental Designated Purpose Grants Fund 22 accounts for the financial activity associated with our federal and state grants inclusive of Title I and IDEA (Individual Disabilities Education Act)
- Athletics and Activities Fund 26 accounts for the financial activity associated with all the sports and activities offered at the District's secondary schools

#### **2018-2019 SUMMARY OF OTHER DISTRICT FUNDS**

		Bond		ertificate of articipation			<u>د</u>	elf Insured				Private
	R	edemption		ase Payment	Build	dina Funds			Р	upil Activity		rpose Trust
		Fund (31) <sup>3</sup>		Fund (39) <sup>1, 3</sup>		1 and 45) <sup>2, 3</sup>		65 and 66) <sup>3</sup>		Fund (74) <sup>3</sup>		und (75) <sup>3</sup>
Beginning Fund Balance	\$	60,093,009		12,363		-	\$	6,266,153	\$	893,242		32,912
Revenues												
Property Taxes		46,992,350		-		-		-		-		-
Specific Ownership Taxes		-		-		-		-		-		-
Other Local Income		587,440		964,913		-		50,391,910		1,701,154		61,600
Intergovernmental		-		-		-		-		-		-
Other		-		-		-		-		-		-
Total Revenues	\$	47,579,790	\$	964,913	\$	-	\$	50,391,910	\$	1,701,154	\$	61,600
Expenditures												
Salaries		-		-		-		36,900		181,366		-
Benefits		-		-		-		7,970		39,944		-
Purchased Services		4,699		6,333		-		50,595,727		456,207		-
Contracts w/ Charter Schools		-		-		-		-		-		-
Supplies		-		-		-		20,500		1,643,242		-
Equipment		-		-		-		-		57,513		-
Other		46,992,350	-	4,453,555		-	-	-		216,124		60,000
Total Expenditures	\$	46,997,049	Ş	4,459,888	\$	-	\$	50,661,097	\$	2,594,396	Ş	60,000
BOE Contingency	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Net Income/(Loss)	\$	582,741	\$	(3,494,975)	\$	-	\$	(269,187)	\$	(893,242)	\$	1,600
Transfers In/(Out)		-		3,494,975		-		-		-		-
Net Change in Fund Balance	\$	582,741	\$	-	\$	-	\$	(269,187)	\$	(893,242)	\$	1,600
Ending Fund Balance	\$	60,675,750	\$	12,363	\$	-	\$	5,996,966	\$	-	\$	34,512
TABOR Reserve		-		-		-		-		-		-
BOE Reserve		-		-		-		-		-		-
School Carry Over Reserve		-		-		-		-		-		_
Medicaid Carry Over Reserve		-		-		-		-		-		-
Ending Fund Balance - after reserves	\$	60,675,750	\$	12,363	\$	-	\$	5,996,966	\$	-	\$	34,512

(1) Certificates of Participation (COP) Lease Payments are based on either 15 or 20 years of payments depending upon COP issuance series. Transfer from General Fund is only for current year of principal and interest payments

(2) Bond Building Fund 41 has \$0 budgeted for 2018-2019 as November of 2006 was the last time the District had the taxpayer authority to sell G.O. Bonds.

(3) Fund Definitions: Other District Funds

- Bond Redemption Fund 31 accounts for the financial activity associated with the collection of property taxes and the payment of interest and principal on general obligation bond debt approved by the taxpayer through an election
- COP Lease Payment Fund 39 accounts for the financial activity associated with the payment of interest and principal on certificates of participation authorized by the Board of Education and funded through a transfer from General Fund
- Building Funds 41 and 45 accounts for the financial activity associated with capital projects and equipment funded from the proceeds of General Obligation Bonds as well as Certificates of Participation
- Self-Insured Health Funds 65 and 66 accounts for the financial activity associated with the payment of premiums and claims associated with the Medical and Short Term Disability Insurance programs
- Pupil Activity Fund 74 accounts for the financial activity associated with student led and controlled clubs and activities
  that may include fundraisers and donation projects to other non-profit organizations
- Private Purpose Trust Fund 75 accounts for the financial activity associated with the Philip S Miller Trust providing scholarships to Castle Rock area high school students at Castle View, Douglas County, and Ponderosa

### 2017-2018 BUDGETED REVENUES REVISED #1 AS OF JANUARY 16, 2018

The funded pupil count (FPC) in 2017-2018 is 63,978, of which 2,158 are online students. When calculating FPC, kindergarten students count as 0.58 funded pupils and students in Early Childhood Education with Special Education needs are counted as 0.50 funded pupils. Typical Early Childhood students are excluded from FPC. DCSD is funded based on FPC and not enrollment which is defined as total students educated. Enrollment in 2017-2018 is 67,597.

TOTAL SOURCES BY FUND	2017-2018 Revised Budgeted Revenues							
		Beginning			Fransfers			
Fund	Fu	und Balance	F	Revenues <sup>1</sup>		In	Тс	tal Sources
General (see chart below)	\$	77,891,228	\$	562,994,157	\$	-	\$	640,885,385
Outdoor Education		151,097		1,013,591		55,200		1,219,888
Capital Projects		9,893,015		1,762,357		9,355,198		21,010,570
Full Day Kindergarten		1,399,891		4,961,347		484,725		6,845,963
Risk Insurance <sup>2</sup>		-		-		-		-
Transportation		634,929		7,109,226		16,656,232		24,400,387
Total Combined General Fund	\$	89,970,160	\$	577,840,678	\$2	26,551,355	\$	694,362,193
Bond Building <sup>2</sup>		-		-		-		-
Certificates of Participation (COP) Building		1,541,921		-		-		1,541,921
Total Building Fund	\$	1,541,921	\$	_	\$	-	\$	1,541,921
Nutrition Services NSLP		2,030,386		12,805,400		-		14,835,786
Nutrition Services Non-NSLP		106,705		5,634,300		-		5,741,005
Governmental Designated Purpose Grants		185,120		13,903,683		-		14,088,803
Athletics and Activities		1,152,720		11,478,113		5,221,380		17,852,213
Child Care		5,762,972		12,082,358		-		17,845,330
Total Special Revenue Fund	\$	9,237,903	\$	55,903,854	\$	5,221,380	\$	70,363,137
Bond Redemption		59,416,714		51,669,982		-		111,086,696
Certificates of Participation (COP) Lease Payments		159,954		966,272		3,350,000		4,476,226
Total Debt Service and Lease Payment Fund	\$	59,576,668	\$	52,636,254	\$	3,350,000	\$	115,562,922
Medical		5,765,889		46,995,785		-		52,761,674
Short Term Disability Insurance		531,632		850,511		-		1,382,143
Total Internal Service Fund	\$	6,297,521	\$	47,846,296	\$	-	\$	54,143,817
Pupil Activity		1,078,642		1,606,261		-		2,684,903
Private Purpose Trust		32,312		58,500		-		90,812
Total Trust and Agency Fund	\$	1,110,954	\$	1,664,761	\$	-	\$	2,775,715

2017-2018 General Fund Revenues by Type on a Per Pupil Basis

Per Pupil Revenue from State	\$	7,389	2017-2018 Revised Total General Fund						
Mill Levy Override		527	Revenues						
Other Intergovernmental Revenue		339							
School-Based Revenue		190	5%	Local Tax Revenues					
SOT out of Formula		140		39%					
Charter Purchased Service Revenue		102		Intergovernmental Revenues					
Other Local Revenue		112	56%	OtherLocal					
Total Per Pupil Revenue	\$	8,800		Revenues					
<sup>1</sup> General Fund Revenues include charter scho	ol pass throu	ah of							

<sup>1</sup> General Fund Revenues include charter school pass through of

\$116.6 million.

<sup>2</sup> Risk Insurance and Bond Building Funds have \$0 activity in 2017-2018.

### 2018-2019 BUDGETED REVENUES PROPOSED AS OF MAY 8, 2018

The funded pupil count (FPC) in 2018-2019 is projected to be 64,977, of which 2,376 are online students. When calculating FPC, kindergarten students count as 0.58 funded pupils and students in Early Childhood Education with Special Education needs are counted as 0.50 funded pupils. Typical Early Childhood students are excluded from FPC. DCSD is funded based on FPC and not enrollment which is defined as total students educated. Enrollment in 2018-2019 is projected to be 68,880.

TOTAL SOURCES BY FUND	2018-2019 Proposed Budgeted Revenues							
	1	Beginning			Transfers			
Fund	Fu	und Balance	F	Revenues <sup>1</sup>		In	Тс	tal Sources
General (see chart below)	\$	67,963,802	\$	604,068,687	\$	-	\$	672,032,489
Outdoor Education		138,487		1,256,405		-		1,394,892
Capital Projects		10,360,243		1,641,623		172,532		12,174,398
Full Day Kindergarten		2,000,829		5,398,801		253,849		7,653,479
Risk Insurance <sup>2</sup>		-		-		-		-
Transportation		1,088,094		6,643,645		14,159,919		21,891,658
Total Combined General Fund	\$	81,551,455	\$	619,009,161	\$	14,586,300	\$	715,146,916
Bond Building <sup>2</sup>		-		-		-		-
Certificates of Participation (COP) Building <sup>2</sup>		-		-		-		-
Total Building Fund	\$	-	\$	-	\$	-	\$	-
Nutrition Services NSLP		1,747,790		12,784,029		-		14,531,819
Nutrition Services Non-NSLP		90,751		6,267,000		-		6,357,751
Governmental Designated Purpose Grants		185,120		13,406,501		-		13,591,621
Athletics and Activities		2,074,617		11,154,418		5,467,871		18,696,906
Child Care		5,735,780		12,105,353		-		17,841,133
Total Special Revenue Fund	\$	9,834,058	\$	55,717,301	\$	5,467,871	\$	71,019,230
Bond Redemption		60,093,009		47,579,790		-		107,672,799
Certificates of Participation (COP) Lease Payments		12,363		964,913		3,494,975		4,472,251
Total Debt Service and Lease Payment Fund	\$	60,105,372	\$	48,544,703	\$	3,494,975	\$	112,145,050
Medical		5,491,673		49,806,910		-		55,298,583
Short Term Disability Insurance		774,480		585,000		-		1,359,480
Total Internal Service Fund	\$	6,266,153	\$	50,391,910	\$	-	\$	56,658,063
Pupil Activity		893,242		1,701,154		-		2,594,396
Private Purpose Trust		32,912		61,600		-		94,512
Total Trust and Agency Fund	\$	926,154				-	\$	2,688,908
2018-2019 General Fund	Rev	venues by T	yp	e <u>on a Per P</u>	up	il Basis		

	ananerei		
Per Pupil Revenue from State	\$	7,852	2018-2019 Proposed Total General Fund
Mill Levy Override		519	Revenues
Other Intergovernmental Revenue		348	
School-Based Revenue		170	4% Local Tax Revenues
SOT out of Formula		169	37% Intergovernmental
Charter Purchased Service Revenue		115	Revenues Other Lo cal Revenues
Other Local Revenue		123	58%
Total Per Pupil Revenue	\$	9,297	

<sup>1</sup> General Fund Revenues include charter school pass through of \$133.9 million.

<sup>2</sup> Risk Insurance, Bond Building, and COP Building Funds have \$0 activity in 2018-2019.

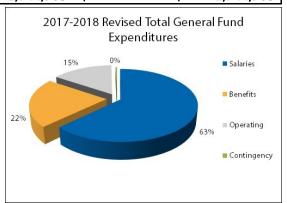
### 2017-2018 BUDGETED EXPENDITURES REVISED #1 AS OF JANUARY 16, 2018

**Salaries** and **Benefits** account for the largest component of General Fund expenditures at 85% of the total. The revised budget includes contingency in the total amount of \$1.6 million.

TRANSFERS AND EXPENDITURES BY FUND	2	2017-2018 Revi		d Budgeted Transfers	Ехр	enditures &
		Budgeted		Budgeted	To	tal Budgeted
Fund	E	xpenditures	Tr	ansfers Out		Activity
General (see chart below)	\$	554,019,784	\$	35,122,735	\$	589,142,519
Outdoor Education		1,219,888		-		1,219,888
Capital Projects		16,183,675		-		16,183,675
Full Day Kindergarten		5,680,993		-		5,680,993
Risk Insurance <sup>1</sup>		-		-		-
Transportation		24,400,387		-		24,400,387
Total Combined General Fund	\$	601,504,727	\$	35,122,735	\$	636,627,462
Bond Building <sup>1</sup>		-		-		-
Certificates of Participation (COP) Building		1,541,921		-		1,541,921
Total Building Fund	\$	1,541,921	\$	-	\$	1,541,921
Nutrition Services NSLP		13,102,621		-		13,102,621
Nutrition Services Non-NSLP		5,741,005		-		5,741,005
Governmental Designated Purpose Grants		13,903,683		-		13,903,683
Athletics and Activities		16,573,622		-		16,573,622
Child Care		12,082,360		-		12,082,360
Total Special Revenue Fund	\$	61,403,291	\$	-	\$	61,403,291
Bond Redemption		51,387,896		-		51,387,896
Certificates of Participation (COP) Lease Payments		4,463,362		-		4,463,362
Total Debt Service and Lease Payment Fund	\$	55,851,258	\$	-	\$	55,851,258
Medical		46,836,513		-		46,836,513
Short Term Disability Insurance		655,776		-		655,776
Total Internal Service Fund	\$	47,492,289	\$	-	\$	47,492,289
Pupil Activity		2,684,903		-		2,684,903
Private Purpose Trust		60,000		-		60,000
Total Trust and Agency Fund	\$	2,744,903	\$	-	\$	2,744,903

Please note that the table above includes budgeted transfers of \$35.1 million. The general fund pass through to charters is \$116.6 million. Both of these figures are excluded from the graph to the right. A Board mandated contingency budget is included in the expenditures in the graph to the right.

<sup>1</sup> Risk Insurance and Bond Building Funds have \$0 activity in 2017-2018.



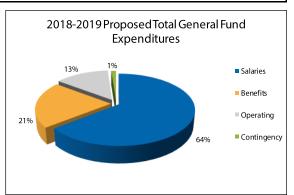
### 2018-2019 BUDGETED EXPENDITURES PROPOSED AS OF MAY 8, 2018

**Salaries** and **Benefits** account for the largest component of General Fund expenditures at 85% of the total. The proposed budget includes contingency in the total amount of \$5.3 million.

TRANSFERS AND EXPENDITURES BY FUND	201	8-2019 Prop		d Budgete Fransfers	d Ex	penditures &
	В	udgeted	Bu	Idgeted	To	tal Budgeted
Fund	Exp	penditures	Trai	nsfers Out		Activity
General (see chart below)	\$5	80,096,019	\$2	3,549,146	\$	603,645,165
Outdoor Education		1,329,170		-		1,329,170
Capital Projects		6,358,472		-		6,358,472
Full Day Kindergarten		5,798,801		-		5,798,801
Risk Insurance <sup>1</sup>		-		-		-
Transportation		21,257,651		-		21,257,651
Total Combined General Fund	\$6	14,840,113	\$2	3,549,146	\$	638,389,259
Bond Building <sup>1</sup>		-		-		-
Certificates of Participation (COP) Building <sup>1</sup>		-		-		-
Total Building Fund	\$	-	\$	-	\$	-
Nutrition Services NSLP		13,005,726		-		13,005,726
Nutrition Services Non-NSLP		6,243,980		-		6,243,980
Governmental Designated Purpose Grants		13,591,621		-		13,591,621
Athletics and Activities		16,634,296		-		16,634,296
Child Care		12,105,353		-		12,105,353
Total Special Revenue Fund	\$	61,580,976	\$	-	\$	61,580,976
Bond Redemption		46,997,049		-		46,997,049
Certificates of Participation (COP) Lease Payments		4,459,888		-		4,459,888
Total Debt Service and Lease Payment Fund	\$	51,456,937	\$	-	\$	51,456,937
Medical		49,991,097		-		49,991,097
Short Term Disability Insurance		670,000		-		670,000
Total Internal Service Fund	\$	50,661,097	\$	-	\$	50,661,097
Pupil Activity		2,594,396		-		2,594,396
Private Purpose Trust		60,000		-		60,000
Total Trust and Agency Fund	\$	2,654,396	\$	-	\$	2,654,396

Please note that the table above includes budgeted transfers of \$23.1 million. The general fund pass through to charters is \$133.9 million. Both of these figures are excluded from the graph to the right. A Board mandated contingency budget is included in the expenditures in the graph to the right.

<sup>1</sup> Risk Insurance, Bond Building, and COP Building Funds have \$0 activity in 2018-2019.



### 2018-2019 BUDGET GENERAL FUND 10 SUMMARY

	Audited Actuals	Adopted Budget	Revised Budget	Estimated Actual	Proposed Budget
General Fund Balance on Hand July 1	2016-2017 83,015,111	2017-2018 68,987,094	2017-2018 77,891,228	2017-2018 77,891,228	2018-2019 67,963,802
, -			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	.,,,,,,,,,,,,
Revenues					
Local Taxes	470 007 070				
Property Tax	179,927,069	178,955,998	196,020,454	196,935,115	199,731,464
Specific Ownership Tax	23,870,091	22,349,056	23,870,091	25,227,537	26,329,116
Subtotal Local Taxes	\$203,797,160	\$201,305,054	\$219,890,545	\$222,162,652	\$ 226,060,580
Intergovernmental Revenue					
Equalization Entitlements	296,915,245	317,516,081	295,347,267	295,994,909	329,297,487
Special Education	11,592,397	11,650,388	11,727,523	11,727,523	12,067,621
Vocational Education	639,835	639,835	708,943	652,546	874,392
Gifted & Talented	616,398	630,575	626,506	626,506	644,675
Charter School Capital Construction	3,076,245	3,467,102	3,280,382	3,233,042	3,233,042
Federal - Medicaid Reimbursement	2,271,766	2,200,000	2,200,000	2,703,644	2,700,000
Other	3,013,312	2,980,112	3,215,420	3,196,686	3,124,218
Subtotal Intergovernmental Revenue	\$318,125,198	\$339,084,093	\$ 317,106,041	\$318,134,856	\$ 351,941,435
Other Legal Bauanus					
Other Local Revenue General Fund Interest	431,923	-		679,329	864,441
Charter School Purchased Services	431,923 5,448,101		- 6,551,018	6,718,465	
Preschool	2,039,242	6,211,601 2,362,140	2,362,140	6,718,465 1,911,974	7,489,340 1,824,346
School Based	10,156,113	9,788,831	2,302,140 9,764,119	10,231,528	6,904,888
Other	7,284,441	6,319,170	7,320,294	6,760,628	8,983,657
Subtotal Other Local Revenue	\$ 25,359,820	\$ 24,681,742	\$ 25,997,571	\$ 26,301,924	\$ 26,066,672
	22,357,020	Ş 24,001,742	\$ 23,337,371	\$ 20,301,924	\$ 20,000,072
Total Revenue	\$ 547,282,178	\$565,070,889	\$ 562,994,157	\$566,599,432	\$ 604,068,687
Expenditures					
Salaries	266,043,608	272,250,519	274,412,318	274,072,252	272,000,002
Proposed Pay Increase of 4.5%	-	-	-	-	15,055,070
Benefits Burgh and Brafa signal Camina a	87,602,027	95,439,218	95,103,066	91,768,832	94,269,592
Purchased Professional Services	7,196,359	5,834,392	5,932,178	7,160,271	7,024,008
Purchased Property Services Other Purchased Services	6,252,058	6,332,251	6,699,582	6,015,762	5,998,523
Supplies	9,654,332 23,940,500	10,221,701 24,512,092	10,466,868 29,687,294	11,389,872 20,561,176	11,158,975 22,675,204
Utilities	10,822,015	11,791,958	11,791,958	10,995,574	11,190,900
Other	653,514	1,154,480	1,694,661	1,074,440	1,428,697
		1,151,160	1,000 1,000 1	1,07 1,110	1,120,007
Total Expenditures	\$412,164,414	\$427,536,611	\$ 435,787,925	\$423,038,178	\$ 440,800,971
Charter School Pass Through	105,366,489	121,161,089	116,625,752	116,750,714	133,963,381
Outdoor Education Fund	100,000	_	55,200	55,200	-
Full Day Kindergarten Fund	380,557	-	484,725	484,725	253,849
Risk Insurance Fund	3,862,288	-			255,045
Transportation Fund	15,426,620	16,156,232	16,656,232	16,679,232	14,159,919
Capital Projects Fund	7,221,958	4,417,169	9,355,198	10,229,663	172,532
Nutrition Services Fund	300,000	-	-	-	-
Athletics & Activities Fund	5,525,788	5,221,380	5,221,380	5,221,380	5,467,871
COP Lease Payments Fund	3,616,286	3,350,000	3,350,000	3,350,000	3,494,975
Total Transfers Out	\$ 36,433,497	\$ 29,144,781	\$ 35,122,735	\$ 36,020,200	\$ 23,549,146
Total Expenditures and Transfers	\$ 553,964,400	\$577,842,481	\$ 587,536,412	\$575,809,092	\$ 598,313,498
	·			•	<u> </u>
BOE Contingency - 1%	-	5,000,000	1,606,107	717,766	5,331,667
Enrollment Contingency	-	3,000,000	-	-	-
Net Income/(Loss)	(6,682,221)	(20,771,592)	(26,148,362)	(9,927,426)	423,522
Ending Fund Balance	76,332,890	48,215,502	51,742,866	67,963,802	68,387,324
Tabor Reserve - 3%	15,995,000	15,995,000	15,995,000	15,995,000	15,995,000
BOE Reserve - 3%	15,995,000	15,995,000	15,995,000	15,995,000	15,995,000
School Carry Over Reserve	16,536,713	16,225,502	16,536,713	17,893,819	17,893,819
Assigned to School Year 2018-2019 Budget	-	-	1,300,000	1,300,000	-
Medicaid Carry Over Reserve	-	-	-	1,860,576	1,860,576
Ending Fund Balance - after reserves	\$ 27,806,177	\$ -	\$ 1,916,153	\$ 14,919,407	\$ 16,642,929
	+ 21,000,177		2 1,010,133	-γ i <del>'</del> 1,212,40/	¥ 10,072,723

## COMBINED GENERAL FUND BUDGETS

### PROPOSED 2018-2019 GENERAL FUND REVENUE DETAIL

General Fund Balance on Hand July 1 Risk Insurance Fund Balance on Hand July 1	 Audited Actuals 2016-2017 83,015,111 -	Adopted Budget 2017-2018 67,616,250 1,370,844	Revised Budget 2017-2018 76,332,890 1,558,338	Estimated Actual 2017-2018 77,891,228 -	Proposed Budget 2018-2019 67,963,802 -
Revenues					
Local Taxes					
Property Tax (In SFA)	146,214,069	145,242,998	162,307,454	163,303,435	166,018,464
Budget Override	33,713,000	33,713,000	33,713,000	33,631,680	33,713,000
Specific Ownership Taxes (In SFA)	13,494,709	13,904,621	14,889,161	14,889,161	15,335,836
Specific Ownership Taxes (Out of SFA)	10,375,383	8,444,435	8,980,930	10,338,376	10,993,280
Subtotal Local Taxes	\$ 203,797,160	\$ 201,305,054	\$ 219,890,545	\$ 222,162,652	\$ 226,060,580
Intergovernmental Revenue					
Equalization Entitlements	296,915,245	317,516,081	295,407,465	295,994,909	329,297,487
Special Education	11,592,397	11,650,388	11,727,523	11,727,523	12,067,621
Vocational Education	639,835	639,835	708,943	652,546	665,500
Gifted & Talented	616,398	630,575	626,506	626,506	644,675
Charter School Capital Construction	3,076,245	3,467,102	3,280,382	3,233,042	3,233,042
Federal - Medicaid Reimbursement	2,271,766	2,200,000	2,200,000	2,703,644	2,700,000
Other	3,013,312	2,980,112	3,155,222	3,196,686	3,333,110
Subtotal Intergovernmental Revenue	\$ 318,125,198	\$ 339,084,093	\$ 317,106,041	\$ 318,134,856	\$ 351,941,435
Other Local Revenue					
General Fund Interest	431,923	129,554	431,923	679,329	864,441
Charter School Purchased Services	5,448,101	6,211,601	6,551,018	6,718,465	7,489,340
Preschool	2,039,242	2,362,140	2,362,140	1,911,974	1,824,346
School Based	10,156,113	9,788,831	9,764,119	10,231,528	9,200,000
Other	7,284,441	6,189,616	6,888,371	6,760,628	6,688,545
Subtotal Other Local Revenue	\$ 25,359,820	\$ 24,681,742	\$ 25,997,571	\$ 26,301,924	\$ 26,066,672
Total Revenue	\$ 547,282,178	\$ 565,070,889	\$ 562,994,157	\$ 566,599,432	\$ 604,068,687
Total Program Funding*	\$ 456,624,022	\$ 476,663,700	\$ 472,604,080	\$ 474,187,506	\$ 510,186,926

\*Equalization Entitlements plus Property Tax (In School Finance Act) plus Specific Ownership Taxes (In School Finance Act)

### PROPOSED 2018-2019 GENERAL FUND EXPENDITURE DETAIL

	Audited Actuals 2016-2017	Adopted Budget 2017-2018	Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019
Expenditures					
Salaries	266,043,608	272,250,519	274,412,318	274,072,252	272,000,002
Proposed Pay Increase of 4.5%	-	-	-	-	15,055,070
Benefits	87,602,027	95,439,218	95,103,066	91,768,832	94,269,592
Subtotal - Salaries & Benefits	\$ 353,645,635	\$ 367,689,737	\$ 369,515,384	\$ 365,841,084	\$ 381,324,664
Purchased Professional Services	7,196,359	5,834,392	5,932,178	7,160,271	7,024,008
Purchased Property Services	6,252,058	6,332,251	6,699,582	6,015,762	5,998,523
Other Purchased Services	9,654,332	10,221,701	10,466,868	11,389,872	11,158,975
Supplies	23,940,500	24,512,092	29,687,294	20,561,176	22,675,204
Equipment		,=,=			
Utilities	10,822,015	11,791,958	11,791,958	10,995,574	11,190,900
Other	653,514	1,154,480	1,694,661	1,074,440	1,428,697
Total Expenditures	\$ 412,164,414	\$ 427,536,611	\$ 435,787,925	\$ 423,038,178	\$ 440,800,971
Charter School Pass Through	105,366,489	121,161,089	116,625,752	116,750,714	133,963,381
Transfers					
Outdoor Education Fund	100,000	-	55,200	55,200	-
Full Day Kindergarten Fund	380,557	-	484,725	484,725	253,849
Risk Insurance Fund	3,862,288	-	-	-	-
Transportation Fund	15,426,620	16,156,232	16,656,232	16,679,232	14,159,919
Capital Projects Fund	7,221,958	4,417,169	9,355,198	10,229,663	172,532
Nutrition Services Fund	300,000	-	-	-	-
Athletics & Activities Fund	5,525,788	5,221,380	5,221,380	5,221,380	5,467,871
COP Lease Payments Fund	3,616,286	3,350,000	3,350,000	3,350,000	3,494,975
Total Transfers	\$ 36,433,497	\$ 29,144,781	\$ 35,122,735	\$ 36,020,200	\$ 23,549,146
Total Expenditures and Transfers	\$ 553,964,400	\$ 577,842,481	\$ 587,536,412	\$ 575,809,092	\$ 598,313,498
BOE Contingency - 1%	-	5,000,000	1,606,107	717,766	5,331,667
Enrollment Contingency	-	3,000,000	-	-	-
Change in Fund Balance	(6,682,221)	(20,771,592)	(26,148,362)	(9,927,426)	423,522
Ending Fund Balance	76,332,890	48,215,502	51,742,866	67,963,802	68,387,324
TABOR Reserve - 3%	15,995,000	15,995,000	15,995,000	15,995,000	15,995,000
BOE Reserve - 3%	15,995,000	15,995,000	15,995,000	15,995,000	15,995,000
School Carry Over Reserve <sup>1</sup>	16,536,713	16,225,502	16,536,713	17,893,819	17,893,819
Assigned to School Year 2018-2019 Budget	-	-	1,300,000	1,300,000	-
Medicaid Carry Over Reserve <sup>1</sup>	-	-	-	1,860,576	1,860,576
Ending Fund Balance - after reserves	\$ 27,806,177	\$-	\$ 1,916,153	\$ 14,919,407	\$ 16,642,929

<sup>1</sup> School and Medicaid Carry Over Reserves are estimated in 2018-2019 Proposed Budget based on 2017-2018 Third Quarter Estimated Actual carry over

### 2018-2019 BUDGET OUTDOOR EDUCATION FUND 13

This tuition-based fund accounts for activity associated with an outdoor learning environment where students are engaged in experiential learning activities. In addition to developing knowledge of the ecological surroundings, students are also involved in problem solving, being creative and constructing meaningful solutions. This fund was previously Fund 54. This fund is included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report (CAFR).

	Audited Actuals 2016-2017		Adopted Budget 2017-2018	Revised Budget 2017-2018	Estimated Actual 2017-2018	roposed Budget 018-2019
Balance on Hand July 1	 185,408		161,959	151,097	151,097	138,487
Revenues						
Tuition	797,604		1,001,841	1,013,591	994,092	1,256,405
Other	 -		-	-	616	-
Total Revenue	\$ 797,604	\$	1,001,841	\$ 1,013,591	\$ 994,708	\$ 1,256,405
Transfer from General Fund <sup>1</sup>	100,000		-	55,200	55,200	-
Total Sources	\$ 1,083,012	\$	1,163,800	\$ 1,219,888	\$ 1,201,005	\$ 1,394,892
Expenditures						
Salaries	514,596		551,781	558,401	547,798	632,803
Benefits	161,603		200,132	201,768	174,695	228,848
Purchased Services	58,977		60,475	60,475	88,435	123,983
Supplies	146,415		176,349	284,464	164,520	285,439
Equipment	21,364		3,000	58,200	47,114	12,660
Field Trips & Other	 28,959		56,580	56,580	39,956	45,437
Total Expenditures	\$ 931,915	\$	1,048,317	\$ 1,219,888	\$ 1,062,518	\$ 1,329,170
Change in Fund Balance	\$ (34,310)	\$	(46,476)	\$ (151,097)	\$ (12,610)	\$ (72,765)
Balance on Hand June 30	\$ 151,097	\$	115,483	\$ -	\$ 138,487	\$ 65,722

<sup>1</sup>Transfer from General Fund in Revised Budget 2017-2018 designated for Stone Canyon Outdoor Edventures safety gate project

### 2018-2019 BUDGET CAPITAL PROJECTS FUND 14

This fund was created in 2010-2011 to account for the acquisition of capital assets that were formerly reported in the District's Special Revenue Fund, Capital Reserve Fund 21. Colorado Statute was changed in 2010-2011 eliminating the mandate to move 3% of General Fund revenues into the Capital Reserve Fund. This Capital Projects Fund accounts for activity associated with the acquisition of capital assets defined in BOE policy DID: Capital Asset Reporting and Inventories, as those items or groups of items that have a value of \$5,000 or more with a useful life greater than one year. This fund is included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report (CAFR). In 2017-2018 this fund was changed from Fund 43 to Fund 14.

Balance on Hand July 1	;	Audited Actuals 2016-2017 15,133,242	Adopted Budget 2017-2018 8,201,167	Revised Budget 2017-2018 9,893,015	Estimated Actual 2017-2018 9,893,015	Proposed Budget 2018-2019 10,360,243
		,,	-,,	-,,	-,,	
Revenues						
District Technology Fee		4,179	-	-	-	-
Revenue in Lieu of Land		1,930,035	1,762,357	1,762,357	1,646,779	1,641,623
Investment Earnings		-	-	-	-	-
Other		361,671	-	-	35,870	-
Total Revenue	\$	2,295,885	\$ 1,762,357	\$ 1,762,357	\$ 1,682,649	\$ 1,641,623
Transfer from General Fund		7,221,958	4,417,169	9,355,198	10,229,663	172,532
Total Sources	\$	24,651,085	\$ 14,380,693	\$ 21,010,570	\$ 21,805,327	\$ 12,174,398
Expenditures						
Salaries		126,272	-	45,475	47,695	-
Benefits		23,373	-	9,595	10,064	-
Purchased/Property Services		3,302,317	1,002,000	677,535	876,102	506,195
Equipment/Building		10,361,026	7,956,937	13,831,437	9,478,610	4,926,225
Other		945,081	1,199,760	1,619,633	1,032,612	926,052
Total Expenditures	\$	14,758,069	\$ 10,158,697	\$ 16,183,675	\$ 11,445,083	\$ 6,358,472
Change in Fund Balance	\$	(5,240,227)	\$ (3,979,171)	\$ (5,066,120)	\$ 467,228	\$ (4,544,317)
Balance on Hand June 30 - Revenue in Lieu of Land	\$	3,365,326	\$ 2,322,266	\$ 1,616,500	\$ 1,648,672	\$ 2,491,286
Balance on Hand June 30 - Other <sup>1</sup>	\$	6,527,689	\$ 1,899,730	\$ 3,210,395	\$ 8,711,571	\$ 3,324,640

<sup>1</sup>Balance on Hand June 30– Other includes \$3.2 million unassigned in 2017-2018 Revised Budget plus savings on completed projects

### 2018-2019 BUDGET FULL DAY KINDERGARTEN FUND 15

This fund's revenues come from tuition paid by families to access a full day kindergarten program at many of the District's elementary schools. The School Finance Act only provides funding for half day Kindergarten at 0.58 FTE. Included in this fund are reserves designated for tuition scholarships meeting the needs of the District's at-risk kindergarten students. This fund is also included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report (CAFR).

	Audited Actuals 2016-2017	Adopted Budget 2017-2018	:	Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019
Balance on Hand July 1	1,399,552	1,643,108		1,399,891	1,399,891	2,000,829
Revenues						
Tuition	4,156,721	4,941,407		4,961,347	4,915,779	5,398,801
Contributions/Donations	2,745	-		-	474	-
Other	3,159	-		-	600	-
Total Revenue	\$ 4,162,624	\$ 4,941,407	\$	4,961,347	\$ 4,916,853	\$ 5,398,801
Transfer from General Fund <sup>1</sup>	380,557	-		484,725	484,725	253,849
Total Sources	\$ 5,942,734	\$ 6,584,515	\$	6,845,963	\$ 6,801,469	\$ 7,653,479
Expenditures						
Salaries	3,181,147	3,130,405		3,067,553	3,378,458	3,333,462
Benefits	1,101,624	1,520,648		1,528,529	1,199,328	1,673,939
Purchased Services	125,672	257,500		722,199	62,706	405,863
Supplies	134,400	253,698		362,712	113,444	368,071
Other	 -	29,156		-	46,705	17,466
Total Expenditures	\$ 4,542,843	\$ 5,191,407	\$	5,680,993	\$ 4,800,640	\$ 5,798,801
Change in Fund Balance	\$ 338	\$ (250,000)	\$	(234,921)	\$ 600,938	\$ (146,151)
Assigned to School Carry Over	\$ -	\$ 1,393,108	\$	1,164,970	\$ 1,854,678	\$ 1,854,678
Balance on Hand June 30 (Scholarships)	\$ 1,399,891	\$ -	\$	-	\$ 146,151	\$ -

<sup>1</sup>Transfer from General Fund in 2018-2019 Proposed Budget in order to award full day kindergarten scholarships in 2018-2019 to At Risk Students

### 2018-2019 BUDGET RISK INSURANCE FUND 18

This fund previously accounted for the activity associated with the District's property, liability and vehicle insurance, as well as related loss prevention services. It also accounted for the activity associated with the District's self-insured worker's compensation insurance. For 2017-2018 and forward the District will report all of these activities within Fund 10, the General Fund.

	Audited Actuals 2016-2017		Adopted Budget 2017-2018	Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019
Balance on Hand July 1	1,870,193		-	-	-	-
Revenues						
General Fund Transfer	3,862,288		-	-	-	-
Total Sources	\$ 5,732,481	\$	-	\$ -	\$ -	\$ -
Expenditures						
Salaries	318,362		-	-	-	-
Benefits	82,700		-	-	-	-
Purchased/Property Services	3,621,556		-	-	-	-
Supplies	140,775		-	-	-	-
Equipment	10,084		-	-	-	-
Other	 666		-	-	-	-
Total Expenditures	\$ 4,174,143	\$	-	\$ -	\$ -	\$ -
Change in Fund Balance	\$ (311,855)	\$	-	\$ -	\$ -	\$ -
Balance on Hand June 30	\$ 1,558,338	\$	-	\$ -	\$ -	\$ -

### 2018-2019 BUDGET TRANSPORTATION FUND 25

This fund is used to account for expenditures and revenues associated with student transportation services inclusive of the specialized transportation associated with special education students. This fund is included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report (CAFR).

	Audited Actuals 2016-2017		Adopted Budget 2017-2018	Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019
Balance on Hand July 1	 1,768,209		266,618	634,929	634,929	1,088,094
Revenues						
Transportation Fees	1,533,359		1,550,000	1,550,000	1,410,315	1,410,000
State Categorical	4,501,130		4,454,888	4,760,415	4,760,415	4,811,418
Other	868,255		798,811	798,811	606,292	422,227
Total Revenue	\$ 6,902,744	\$	6,803,699	\$ 7,109,226	\$ 6,777,022	\$ 6,643,645
Transfer from General Fund	15,426,620		16,156,232	16,656,232	16,679,232	14,159,919
Total Sources	\$ 24,097,572	\$	23,226,549	\$ 24,400,387	\$ 24,091,183	\$ 21,891,658
Expenditures						
Salaries	13,293,040		13,038,017	13,314,059	13,020,967	12,245,203
Benefits	5,320,133		5,581,712	5,905,670	5,512,033	5,508,582
Purchased Services	935,965		1,472,722	1,481,722	1,578,258	1,807,749
Supplies	423,872		1,763,492	2,301,119	1,709,062	1,202,987
Fuel	1,457,086		1,800,000	1,785,000	1,585,400	1,785,000
Bus Purchases & Equipment	3,300,468		615,000	657,211	601,714	40,000
Other	 (1,267,921)		(1,044,394)	(1,044,394)	(1,004,346)	(1,331,870)
Total Expenditures	\$ 23,462,643	\$	23,226,549	\$ 24,400,387	\$ 23,003,089	\$ 21,257,651
Change in Fund Balance	\$ (1,133,279)	\$	(266,618)	\$ (634,929)	\$ 453,165	\$ (454,087)
Balance on Hand June 30	\$ 634,929	\$	-	\$ -	\$ 1,088,094	\$ 634,007

# BUILDING FUND BUDGETS

### 2018-2019 BUDGET BOND BUILDING FUND 41

The Building Fund is used to account for the management and actual construction of District facilities that are financed by General Obligation Bond (G.O.) proceeds. The beginning fund balance for 2018-2019 is \$0. November of 2006 was the last time the District had the taxpayer authority to sell G.O. Bonds.

	Ac	lited tuals 5-2017	Bu	opted Idget 7-2018	Bu	vised dget 7-2018	Ac	mated :tual 7-2018	Bu	posed dget 8-2019
Balance on Hand July 1		-		-		-		-		-
Revenues										
Other		-		-		-		-		-
Interest		-		-		-		-		-
Total Revenue	\$	-	\$	-	\$	-	\$	-	\$	-
Transfer from General Fund		-		-		-		-		-
Total Sources	\$	-	\$	-	\$	-	\$	-	\$	-
Expenditures										
Salaries		-		-		-		-		-
Benefits		-		-		-		-		-
Buildings & Building Improvements		-		-		-		-		-
Purchased Services		-		-		-		-		-
Supplies		-		-		-		-		-
Equipment		-		-		-		-		-
Other		-		-		-		-		-
Total Expenditures	\$	-	\$	-	\$	-	\$	-	\$	-
Change in Fund Balance	\$	-	\$	-	\$	-	\$	-	\$	-
Balance on Hand June 30	\$	-	\$	-	\$	-	\$	-	\$	-

### 2018-2019 BUDGET CERTIFICATES OF PARTICIPATION (COP) BUILDING FUND 45

This fund was established to account for capital projects funded with the proceeds from the sale of Certificates of Participation (COP). This fund accounted for the activity associated with capital projects identified in the DCSD Master Capital Plan. It is anticipated that all COP proceeds will be spent by June 2018 and the beginning fund balance for 2018-2019 is \$0.

Balance on Hand July 1	Audited Actuals 2016-2017 5,727,696		Adopted Budget 2017-2018 3,457,705	:	Revised Budget 2017-2018 1,541,921	Estimated Actual 2017-2018 1,541,921	Proposed Budget 2018-2019 -
Revenues							
COP Issuance	-		-		-	-	-
Premium on Bond	-		-		-	-	-
Investment Earnings	 37,968		-		-	23,453	-
Total Revenue	\$ 37,968	\$	-	\$	-	\$ 23,453	\$ -
Transfer from General Fund	-		-		-	-	-
Total Sources	\$ 5,765,663	\$	3,457,705	\$	1,541,921	\$ 1,565,374	\$ -
Expenditures							
Salaries	-		-		-	-	-
Benefits	-		-		-	-	-
Building & Building Improvements	4,223,742		3,457,705		1,541,921	1,565,374	-
Purchased Services	-		-		-	-	-
Supplies	-		-		-	-	-
Other	 -		-		-	-	-
Total Expenditures	\$ 4,223,742	\$	3,457,705	\$	1,541,921	\$ 1,565,374	\$ -
Change in Fund Balance	\$ (4,185,774)	\$	(3,457,705)	\$	(1,541,921)	\$ (1,541,921)	\$ -
Balance on Hand June 30	\$ 1,541,921	\$	-	\$	-	\$ -	\$ -



### SPECIAL REVENUE FUND BUDGETS

### 2018-2019 BUDGET NUTRITION SERVICES NSLP FUND 21

This Nutrition Services Fund is self-supporting and accounts for activities related to preparation of school meals in compliance with the National School Lunch Program (NSLP). Beginning in 2016-2017, Fund 21 only includes activity related to schools on the NSLP.

	Audited Actuals 2016-2017	Adopted Budget 2017-2018			Revised Budget 2017-2018	Estimated Actual 2017-2018			Proposed Budget 2018-2019
Balance on Hand July 1	1,269,741		2,944,641		2,030,386		2,030,386		1,747,790
Revenues									
Food Sales	9,485,133		9,132,400		9,482,400		9,309,782		9,248,700
Federal Reimbursement	2,349,290		2,360,000		2,360,000		2,360,000		2,550,000
Commodity Contribution	789,601		763,000		763,000		789,601		735,329
Miscellaneous	80,905		60,000		60,000		82,356		105,000
Sale of Capital Assets	292,483		-		-		260		5,000
State Match Child Nutr. & CDE Revenue	135,535		140,000		140,000		145,022		140,000
Total Revenues	\$ 13,132,947	\$	12,455,400	\$	12,805,400	\$	12,687,022	\$	12,784,029
Transfer from General Fund	-		-		-		-		-
Total Sources	\$ 14,402,688	\$	15,400,041	\$	14,835,786	\$	14,717,408	\$	14,531,819
Expenditures									
Salaries	3,911,816		3,771,333		3,814,333		3,988,196		4,114,307
Benefits	1,491,073		1,606,674		1,621,172		1,625,179		1,779,281
Food & Commodities	5,064,476		5,193,000		5,193,000		5,198,825		5,222,329
Purchased Services & Repairs	444,817		427,110		428,310		453,191		422,200
Supplies	759,812		688,920		1,345,128		748,528		685,380
Equipment	76,207		85,000		344,999		315,009		80,000
Other	624,099		348,879		355,679		640,689		702,229
Total Expenditures	\$ 12,372,301	\$	12,120,916	\$	13,102,621	\$	12,969,617	\$	13,005,726
Change in Fund Balance	\$ 760,645	\$	334,484	\$	(297,221)	\$	(282,596)	\$	(221,697)
Balance on Hand June 30	\$ 2,030,386	\$	3,279,125	\$	1,733,165	\$	1,747,790	\$	1,526,093

### 2018-2019 BUDGET NUTRITION SERVICES FUND 28

This Nutrition Services Fund is self-supporting and accounts for activities related to preparation of school meals in high schools and charter schools that are not participating in the National School Lunch Program. Fund 28 was added in 2016-2017 for schools not on the National School Lunch Program.

	Audited Actuals 2016-2017	Adopted Budget 2017-2018			Revised Budget 2017-2018	stimated Actual 2017-2018	Proposed Budget 2018-2019
Balance on Hand July 1	 -		188,747		106,705	106,705	90,751
Revenues							
Food Sales	5,336,122		5,612,300		5,612,300	6,306,374	6,267,000
Federal Reimbursement	-		-		-	-	-
Commodity Contribution	-		-		-	-	-
Miscellaneous	27,294		22,000		22,000	8,395	-
Sale of Capital Assets	-		-		-	-	-
State Match Child Nutr. & CDE Revenue	-		-		-	-	-
Total Revenues	\$ 5,363,416	\$	5,634,300	\$	5,634,300	\$ 6,314,769	\$ 6,267,000
Transfer from General Fund	300,000		-		-	-	-
Total Sources	\$ 5,663,416	\$	5,823,047	\$	5,741,005	\$ 6,421,474	\$ 6,357,751
Expenditures							
Salaries	1,803,965		1,753,681		1,773,681	1,991,867	2,146,205
Benefits	629,708		749,708		756,436	812,257	902,350
Food & Commodities	2,055,437		2,300,000		2,300,000	2,554,333	2,375,000
Purchased Services & Repairs	363,409		382,490		380,040	432,473	387,050
Supplies	131,598		158,080		295,693	208,443	241,620
Equipment	292,483		40,000		71,000	36,005	25,000
Other	280,111		164,155		164,155	295,346	166,755
Total Expenditures	\$ 5,556,711	\$	5,548,114	\$	5,741,005	\$ 6,330,723	\$ 6,243,980
Change in Fund Balance	\$ 106,705	\$	86,186	\$	(106,705)	\$ (15,954)	\$ 23,020
Balance on Hand June 30	\$ 106,705	\$	274,933	\$	-	\$ 90,751	\$ 113,771

### 2018-2019 BUDGET GOVERNMENTAL DESIGNATED PURPOSE GRANTS FUND 22

This fund accounts for most state, local and federal grants received by the District. Expenditures in this fund are reimbursed; therefore revenue will equal expenditures at the end of the fiscal year.

	:	Audited Actuals 2016-2017		Adopted Budget 2017-2018	:	Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019
Balance on Hand July 1		185,120		185,120		185,120	185,120	185,120
Revenues								
State Revenue		565,199		1,142,751		1,132,864	1,135,664	973,304
Federal Revenue		12,393,891		12,153,777		12,614,348	12,476,348	12,222,280
Other Revenue		247,744		195,905		156,471	156,471	210,917
Total Revenue	\$	13,206,833	\$	13,492,433	\$	13,903,683	\$ 13,768,483	\$ 13,406,501
Transfer from General Fund		-		-		-	-	-
Total Sources	\$	13,391,953	\$	13,677,553	\$	14,088,803	\$ 13,953,603	\$ 13,591,621
Expenditures								
Salaries		7,285,105		7,509,987		7,688,719	7,673,953	7,574,480
Benefits		2,281,326		2,879,930		2,779,362	2,780,451	2,669,601
Purchased/Property Services		2,456,881		2,315,094		2,107,362	2,145,759	2,022,280
Supplies		245,223		502,422		325,588	404,380	629,945
Equipment		68,570		184,000		66,348	62,216	60,450
Other		869,727		101,000		936,304	701,724	634,865
Total Expenditures	\$	13,206,833	\$	13,492,433	\$	13,903,683	\$ 13,768,483	\$ 13,591,621
Change in Fund Balance	\$	-	\$	-	\$	-	\$ -	\$ (185,120)
Balance on Hand June 30 <sup>1</sup>	\$	185,120	\$	185,120	\$	185,120	\$ 185,120	\$ -

<sup>1</sup>Balance on Hand June 30 of \$0 in 2018-2019 Proposed Budget is due to IDEA grant balance carried over from 2003-2004 due to be refunded to the Colorado Department of Education in 2018-2019

### 2018-2019 BUDGET ATHLETICS AND ACTIVITIES FUND 26

This fund accounts for all revenues and expenditures directly related to Colorado High School Activities Association (CHSAA) sponsored athletics and activities, as well as other District sponsored activities at middle and high schools.

	Audited Actuals 2016-2017	Adopted Budget 2017-2018	Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019
Balance on Hand July 1	 374,469	1,094,745	1,152,720	1,152,720	2,074,617
Revenues					
Student Fees	2,490,348	2,544,582	2,544,582	2,691,748	2,578,705
Gate Fees	696,207	610,690	675,000	686,148	765,432
Donations and Fundraising	2,677,075	324,116	378,879	2,206,931	2,596,863
Other Pupil Income	5,403,853	6,933,149	7,879,652	5,763,352	5,213,418
Total Revenue	\$ 11,267,483	\$ 10,412,537	\$ 11,478,113	\$ 11,348,180	\$ 11,154,418
Transfer from General Fund <sup>1</sup>	5,525,788	5,221,380	5,221,380	5,221,380	5,467,871
Total Sources	\$ 17,167,740	\$ 16,728,662	\$ 17,852,213	\$ 17,722,280	\$ 18,696,906
Expenditures					
Salaries	5,600,238	5,426,698	5,504,857	5,542,213	5,703,348
Benefits	1,167,237	1,062,086	1,078,804	1,187,933	1,231,952
Purchased Services	2,975,549	2,857,714	3,584,481	4,453,216	4,456,620
Supplies	5,545,586	5,001,834	5,120,102	3,703,014	4,536,998
Equipment	235,915	221,700	221,700	242,284	167,641
Other	490,496	916,367	1,063,678	519,003	537,737
Total Expenditures	\$ 16,015,020	\$ 15,486,399	\$ 16,573,622	\$ 15,647,662	\$ 16,634,296
Change in Fund Balance	\$ 778,251	\$ 147,518	\$ 125,871	\$ 921,897	\$ (12,007)
Assigned to School Carry Over	\$ 1,129,130	\$ 1,032,509	\$ 1,131,073	\$ 2,074,617	\$ 2,062,610
Balance on Hand June 30 (District-run)	\$ 23,590	\$ 209,754	\$ 147,518	\$ -	\$ 

<sup>1</sup>Transfer from General Fund in 2018-2019 Proposed Budget is comprised of \$4.31 million for district-paid athletics coaches and activities leads, \$0.46 million for contracted athletic trainer services, \$0.33 million for athletics and activities transportation services and \$0.36 million for district run athletics operations and stadium expenses

### 2018-2019 BUDGET CHILD CARE FUND 29

The Child Care Fund is self-supporting, and accounts for the activity associated with the District's Before and After School Child Care. These programs are budgeted to be self-supporting with revenues derived from program enrollment fees charged on a per-child basis.

	:	Audited Actuals 2016-2017	Adopted Budget 2017-2018	Revised Budget 2017-2018			Estimated Actual 2017-2018	Proposed Budget 2018-2019
Balance on Hand July 1		5,767,981	5,882,413		5,762,972		5,762,972	5,735,780
Revenues								
Tuition		11,535,636	12,082,358		12,082,358		11,651,251	12,090,353
Other		26,051	-		-		17,496	15,000
Total Revenue	\$	11,561,687	\$ 12,082,358	\$	12,082,358	\$	11,668,747	\$ 12,105,353
Transfer from General Fund		-	-		-		-	-
Total Sources	\$	17,329,667	\$ 17,964,771	\$	17,845,330	\$	17,431,719	\$ 17,841,133
Expenditures								
Salaries		6,617,215	6,569,813		6,569,813		6,864,613	6,885,936
Benefits		2,117,274	2,581,213		2,581,213		2,232,853	2,298,649
Purchased Services		934,894	1,049,851		1,049,853		1,028,745	1,148,892
Supplies		974,871	622,036		622,036		809,562	727,618
Field Trips and Other		922,443	1,259,445		1,259,445		760,166	1,044,258
Total Expenditures	\$	11,566,696	\$ 12,082,358	\$	12,082,360	\$	11,695,939	\$ 12,105,353
Change in Fund Balance	\$	(5,009)	\$ -	\$	(2)	\$	(27,192)	\$ -
Assigned to BASE Program Carry Over	\$	5,762,972	\$ 5,882,413	\$	5,762,970	\$	5,735,780	\$ 5,735,780
Balance on Hand June 30 (BASE Department)	\$	-	\$ -	\$	-	\$	-	\$ -

# DEBT SERVICE AND LEASE PAYMENT FUND BUDGETS

## 2018-2019 BUDGET BOND REDEMPTION FUND 31

This fund serves as the vehicle for recording dedicated property taxes and the payment of outstanding principal and interest on the District's General Obligation bonds.

	 Audited Actuals 2016-2017	Adopted Budget 2017-2018	Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019
Balance on Hand July 1	59,084,589	59,206,319	59,416,714	59,416,714	60,093,009
Revenues					
Property Taxes	54,677,034	51,152,188	51,384,600	51,384,600	46,992,350
Investment Earnings	312,910	275,445	285,382	677,608	587,440
Total Revenues	\$ 54,989,943	\$ 51,427,633	\$ 51,669,982	\$ 52,062,208	\$ 47,579,790
Total Sources	\$ 114,074,532	\$ 110,633,952	\$ 111,086,696	\$ 111,478,922	\$ 107,672,799
Expenditures					
Principal	37,190,143	32,624,571	32,624,571	32,624,571	35,745,000
Interest	17,464,551	18,758,742	18,758,742	18,758,742	11,247,350
Bond Issuance Costs	3,124	4,166	4,583	2,600	4,699
Supplies	 -	-	-	-	-
Total Expenditures	\$ 54,657,818	\$ 51,387,479	\$ 51,387,896	\$ 51,385,913	\$ 46,997,049
Other Financing Sources (Uses)					
Proceeds from Bond Refunding	-	-	-	-	-
Refunding Bond Premium	-	-	-	-	-
Payment to Refunding Bond Escrow Agent	-	-	-	-	-
Transfer from General Fund	-	-	-	-	-
Total Other Financing Sources (Uses)	\$ -	\$ -	\$ -	\$ -	\$ -
Change in Fund Balance	\$ 332,125	\$ 40,154	\$ 282,086	\$ 676,295	\$ 582,741
Balance on Hand June 30 <sup>1</sup>	\$ 59,416,714	\$ 59,246,473	\$ 59,698,800	\$ 60,093,009	\$ 60,675,750

<sup>1</sup> Due to timing of property tax receipts, Balance on Hand June 30 is used to pay December debt service payments in the subsequent fiscal year

## 2018-2019 BUDGET CERTIFICATES OF PARTICIPATION (COP) LEASE PAYMENT FUND 39

Pursuant to CDE Chart of Accounts, this fund is identified for non-voter approved lease payments.

	Audited Actuals 2016-2017								Proposed Budget 2018-2019
Balance on Hand July 1		22,918		161,028		159,954		159,954	12,363
Revenues									
Interest on Investment		2,215		2,872		2,516		1,541	1,540
Certificate of Participation - AspenView		963,940		1,030,956		963,756		963,756	963,373
Total Revenues	\$	966,155	\$	1,033,828	\$	966,272	\$	965,297	\$ 964,913
Total Sources	\$	989,073	\$	1,194,856	\$	1,126,226	\$	1,125,251	\$ 977,276
Expenditures									
Principal Retirement		2,980,000		3,005,000		3,005,000		3,005,000	3,075,000
Debt Issuance Costs & Fiscal Charges		6,750		2,872		6,807		6,333	6,333
Interest		1,458,655		1,451,555		1,451,555		1,451,555	1,378,555
Total Expenditures	\$	4,445,405	\$	4,459,427	\$	4,463,362	\$	4,462,888	\$ 4,459,888
Other Financing Sources (Uses)									
Proceeds from COP Refunding		-		-		-		-	-
Refunding COP Premium		-		-		-		-	-
Payment to Refunded Escrow Agent		-		-		-		-	-
Transfer from General Fund		3,616,286		3,350,000		3,350,000		3,350,000	3,494,975
Total Other Financing Sources (Uses)	\$	3,616,286	\$	3,350,000	\$	3,350,000	\$	3,350,000	\$ 3,494,975
Change in Fund Balance	\$	137,035	\$	(75,599)	\$	(147,090)	\$	(147,591)	\$ -
Balance on Hand June 30	\$	159,954	\$	85,429	\$	12,864	\$	12,363	\$ 12,363



## INTERNAL SERVICE FUND BUDGETS

## 2018-2019 BUDGET MEDICAL FUND 65

The District operates a self-funded employee health benefit program where the health claims are accounted for in this fund. In addition, employee medical and dental premium payments to Delta Dental and Kaiser Permanente are also accounted for in this fund. The District establishes each year's premium amounts based on projected medical claims as well as the updated premium charge from Kaiser Permanente and Delta Dental.

	 Audited Actuals 2016-2017	Adopted Budget 2017-2018	Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019
Balance on Hand July 1	4,742,680	4,955,441	5,765,889	5,765,889	5,491,673
Revenues					
Health Insurance Premiums	42,005,211	42,492,012	43,760,672	44,396,180	46,552,710
Dental Insurance Premiums	3,023,299	3,084,256	3,175,360	3,160,092	3,147,700
Investment Earnings	49,711	40,312	52,694	92,667	97,000
Other	5,830	7,059	7,059	8,347	9,500
Total Revenues	\$ 45,084,050	\$ 45,623,639	\$ 46,995,785	\$ 47,657,286	\$ 49,806,910
Transfer from General Fund	_	_	_	_	_
hansier nom General rund					
Total Sources	\$ 49,826,731	\$ 50,579,080	\$ 52,761,674	\$ 53,423,175	\$ 55,298,583
Expenditures					
Salaries	18,100	18,000	31,500	31,500	36,900
Benefits	3,698	3,850	6,738	6,738	7,970
Health Plan	39,407,498	40,950,548	42,099,875	43,258,701	45,204,460
Dental Plan	3,038,550	2,661,374	3,160,092	3,122,761	3,116,900
Stop Loss Premiums	599,295	554,102	554,102	553,238	624,217
Purchased Services	977,938	958,076	965,594	939,429	980,150
Other	15,763	35,000	18,612	19,135	20,500
Total Expenditures	\$ 44,060,841	\$ 45,180,950	\$ 46,836,513	\$ 47,931,501	\$ 49,991,097
Change in Fund Balance	\$ 1,023,209	\$ 442,689	\$ 159,272	\$ (274,216)	\$ (184,187)
Balance on Hand June 30	\$ 5,765,889	\$ 5,398,130	\$ 5,925,161	\$ 5,491,673	\$ 5,307,486

## 2018-2019 BUDGET SHORT TERM DISABILITY INSURANCE FUND 66

This fund replaces the District's former fully insured Short Term Disability Insurance (STDI) program. This fund was created in 2014-2015 to reflect the District's move to a self-funded plan. The District establishes each year's premium amounts based on projected STDI claims.

	Audited Actuals 016-2017	Adopted Budget 2017-2018	Revised Budget 2017-2018	_	stimated Actual 2017-2018	Proposed Budget 2018-2019
Balance on Hand July 1	 342,692	536,522	531,632		531,632	774,480
Revenues						
Short Term Disability Insurance Premiums	812,401	817,200	850,511		839,685	585,000
Total Revenue	\$ 812,401	\$ 817,200	\$ 850,511	\$	839,685	\$ 585,000
Transfer from General Fund	-	-	-		-	-
Total Sources	\$ 1,155,093	\$ 1,353,722	\$ 1,382,143	\$	1,371,317	\$ 1,359,480
Expenditures						
Salaries	-	-	-		-	-
Benefits	-	-	-		-	-
Short Term Disability Insurance Claims	464,672	480,000	480,000		434,085	480,000
Purchased Services	158,789	168,480	175,776		162,752	190,000
Other	-	-	-		-	-
Total Expenditures	\$ 623,461	\$ 648,480	\$ 655,776	\$	596,837	\$ 670,000
Change in Fund Balance	\$ 188,940	\$ 168,720	\$ 194,735	\$	242,848	\$ (85,000)
Balance on Hand June 30	\$ 531,632	\$ 705,242	\$ 726,367	\$	774,480	\$ 689,480



## TRUST AND AGENCY FUND BUDGETS

## 2018-2019 BUDGET PUPIL ACTIVITY FUND 74

This fund is used to record financial transactions related to school-sponsored pupil organizations and activities. These activities are self-supporting and do not receive any direct or indirect District support.

	Audited Actuals 2016-2017	Adopted Budget 2017-2018	Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019
Balance on Hand July 1	 1,390,122	1,163,975	1,078,642	1,078,642	893,242
Revenue					
Pupil Activity	1,758,680	1,605,452	1,606,261	1,620,146	1,701,154
School Discretionary	690	-	-	-	-
Total Revenue	\$ 1,759,370	\$ 1,605,452	\$ 1,606,261	\$ 1,620,146	\$ 1,701,154
Transfer from General Fund	-	-	-	-	-
Total Sources	\$ 3,149,492	\$ 2,769,427	\$ 2,684,903	\$ 2,698,788	\$ 2,594,396
Expenditures					
Pupil Activity					
Salaries	153,501	-	-	181,366	181,366
Benefits	31,441	-	-	38,026	39,944
Purchased/Property Services	51,544	-	-	456,207	456,207
Supplies	1,533,240	1,598,578	2,684,903	1,035,767	1,643,242
Equipment	80,292	-	-	57,513	57,513
Other	8,562	-	-	36,666	216,124
Total Pupil Activity	\$ 1,858,580	\$ 1,598,578	\$ 2,684,903	\$ 1,805,546	\$ 2,594,396
School Discretionary <sup>1</sup>					
Salaries	-	-	-	-	-
Benefits	-	-	-	-	-
Purchased/Property Services	-	-	-	-	-
Supplies and Materials	212,271	38,320	-	-	-
Equipment	-	-	-	-	-
Other	-	-	-	-	-
Total School Discretionary	\$ 212,271	\$ 38,320	\$ -	\$ -	\$ -
Total Expenditures	\$ 2,070,851	\$ 1,636,898	\$ 2,684,903	\$ 1,805,546	\$ 2,594,396
Change in Fund Balance	\$ (311,481)	\$ (31,446)	\$ (1,078,642)	\$ (185,400)	\$ (893,242)
Balance on Hand June 30	\$ 1,078,642	\$ 1,132,529	\$ -	\$ 893,242	\$ -

<sup>1</sup>All School Discretionary revenue and expense is now accounted for in the General Fund

## 2018-2019 BUDGET PRIVATE PURPOSE TRUST FUND 75

This fund accounts for the student scholarships awarded from the P.S. Miller Trust.

	Α	udited ctuals 16-2017	dopted Budget 017-2018	:	Revised Budget 2017-2018	_	stimated Actual 2017-2018	I	roposed Budget )18-2019
Balance on Hand July 1		34,312	32,312		32,312		32,312		32,912
Revenues									
Contributions		60,000	59,000		58,500		60,600		61,600
Total Revenue	\$	60,000	\$ 59,000	\$	58,500	\$	60,600	\$	61,600
Transfer from General Fund		-	-		-		-		-
Total Sources	\$	94,312	\$ 91,312	\$	90,812	\$	92,912	\$	94,512
Expenditures									
Grants and Scholarships		62,000	60,000		60,000		60,000		60,000
Total Expenditures	\$	62,000	\$ 60,000	\$	60,000	\$	60,000	\$	60,000
Change in Fund Balance	\$	(2,000)	\$ (1,000)	\$	(1,500)	\$	600	\$	1,600
Balance on Hand June 30	\$	32,312	\$ 31,312	\$	30,812	\$	32,912	\$	34,512



## PROPOSED SCHOOL SUMMARIES

## 2018-2019 BUDGET ELEMENTARY SCHOOL SUMMARY

	А	В	C = (B - A)		D	E	F = (D + E)		G	H = (F + G)	1 -	= (H / B)
		Enrollmen	<u>t</u>				SBB Alle	oca	tions_			
	17-18								Non-			
	Oct.	Projected		Di	scretionary	Highly	Total		scretionary		Тс	otal per
Elementary Schools		Enrollment		_	llocations	mpacted	iscretionary		llocations	Total SBB	_	pupil
Acres Green Elementary	536	515	-21	\$	2,369,319	\$ 147,852	\$ 2,517,171	\$		\$ 3,933,142	\$	7,637
Arrowwood Elementary	335	316	-19	\$	1,483,057	\$ 44,355	\$ 1,527,412	\$	881,593	\$ 2,409,005	\$	7,623
Bear Canyon Elementary	483	465	-18	\$	2,115,932	36,963	\$ 2,152,895	\$	784,569	2,937,464	\$	6,317
Buffalo Ridge Elementary	418	415	-3	\$	1,911,886	\$ -	\$ 1,911,886	\$	515,568	2,427,454	\$	5,849
Castle Rock Elementary	397	399	2	\$	1,846,879	\$ 129,370	\$ 1,976,249	\$	977,450	\$ 2,953,699	\$	7,403
Cherokee Trail Elementary	483	473	-10	\$	2,169,872	 73,926	\$ 2,243,798	\$	1,072,954	\$ 3,316,752	\$	7,012
Cherry Valley Elementary	48	45	-3	\$	236,008	\$ 102,407	\$ 338,415	\$	131,977	\$ 470,392		
Clear Sky Elementary	772	761	-11	\$	3,404,356	\$ -	\$ 3,404,356	\$	1,386,775	\$ 4,791,131	\$	6,296
Copper Mesa Elementary	490	460	-30	\$	2,091,405	\$ 28,000	\$ 2,119,405	\$	701,540	\$ 2,820,945	\$	6,132
Cougar Run Elementary	505	500	-5	\$	2,274,163	92,407	\$ 2,366,570	\$	775,243	3,141,813	\$	6,284
Coyote Creek Elementary	382	385	3	\$	1,757,667	\$ 73,926	\$ 1,831,593	\$	630,323	\$ 2,461,916	\$	6,395
Eagle Ridge Elementary	559	550	-9	\$	2,492,893	\$ 58,855	\$ 2,551,748	\$	1,283,382	\$ 3,835,130	\$	6,973
Eldorado Elementary	449	419	-30	\$	1,922,398	\$ 70,855	\$ 1,993,253	\$	919,876	\$ 2,913,129	\$	6,953
Flagstone Elementary	478	470	-8	\$	2,144,553	\$ -	\$ 2,144,553	\$	803,253	\$ 2,947,806	\$	6,272
Fox Creek Elementary	487	491	4	\$	2,250,392	110,889	\$ 2,361,281	\$	816,750	\$ 3,178,031	\$	6,473
Franktown Elementary	333	309	-24	\$	1,444,642	\$ 147,852	\$ 1,592,494	\$	693,365	\$ 2,285,859	\$	7,398
Frontier Valley Elementary	509	461	-48	\$	2,099,947	\$ 92,407	\$ 2,192,354	\$	702,421	\$ 2,894,775	\$	6,279
Gold Rush Elementary	635	600	-35	\$	2,727,796	\$ -	\$ 2,727,796	\$	897,474	\$ 3,625,270	\$	6,042
Heritage Elementary	522	479	-43	\$	2,171,206	\$ -	\$ 2,171,206	\$	636,015	\$ 2,807,221	\$	5,861
Iron Horse Elementary	416	400	-16	\$	1,853,373	\$ 36,903	\$ 1,890,276	\$	687,801	\$ 2,578,077	\$	6,445
Larkspur Elementary	237	244	7	\$	1,174,986	\$ 110,889	\$ 1,285,875	\$	349,161	\$ 1,635,036	\$	6,701
Legacy Point Elementary	373	321	-52	\$	1,500,106	\$ 143,262	\$ 1,643,368	\$	847,265	\$ 2,490,633	\$	7,759
Lone Tree Elementary	426	429	3	\$	1,953,995	\$ -	\$ 1,953,995	\$	403,588	\$ 2,357,583	\$	5,496
Mammoth Heights Elementary	620	600	-20	\$	2,714,045	\$ -	\$ 2,714,045	\$	1,130,897	\$ 3,844,942	\$	6,408
Meadow View Elementary	457	424	-33	\$	1,947,390	\$ 124,781	\$ 2,072,171	\$	1,131,663	\$ 3,203,834	\$	7,556
Mountain View Elementary	299	255	-44	\$	1,228,840	\$ 36,903	\$ 1,265,743	\$	528,614	\$ 1,794,357	\$	7,037
Northeast Elementary	341	289	-52	\$	1,359,022	73,926	\$ 1,432,948	\$	577,756	\$ 2,010,704	\$	6,957
Northridge Elementary	705	700	-5	\$	3,129,739	\$ -	\$ 3,129,739	\$	946,856	\$ 4,076,595	\$	5,824
Pine Grove Elementary	552	550	-2	\$	2,484,508	\$ -	\$ 2,484,508	\$	901,838	\$ 3,386,346	\$	6,157
Pine Lane Elementary	715	700	-15	\$	3,203,505	\$ 36,963	\$ 3,240,468	\$	1,766,130	\$ 5,006,598	\$	7,152
Pioneer Elementary	431	400	-31	\$	1,837,543	\$ 50,855	\$ 1,888,398	\$	1,245,869	\$ 3,134,267	\$	7,836
Prairie Crossing Elementary	601	635	34	\$	2,847,895	\$ 50,855	\$ 2,898,750	\$	814,029	\$ 3,712,779	\$	5,847
Redstone Elementary	524	500	-24	\$	2,261,769	\$ -	\$ 2,261,769	\$	738,645	\$ 3,000,414	\$	6,001
Renaissance Magnet Elementary	394	389	-5	\$	1,775,297	\$ 73,926	\$ 1,849,223	\$	424,257	\$ 2,273,480	\$	5,844
Rock Ridge Elementary	539	525	-14	\$	2,390,605	\$ 87,818	\$ 2,478,423	\$	1,315,963	\$ 3,794,386	\$	7,227
Roxborough Intermediate Elementary	431	426	-5	\$	1,952,745	\$ 73,926	\$ 2,026,671	\$	698,431	\$ 2,725,102	\$	6,397
Roxborough Primary Elementary	314	325	11	\$	1,507,819	\$ 73,926	\$ 1,581,745	\$	392,212	\$ 1,973,957	\$	6,074
Saddle Ranch Elementary	470	455	-15	\$	2,070,188	\$ 36,963	\$ 2,107,151	\$	747,432	\$ 2,854,583	\$	6,274
Sage Canyon Elementary	703	708	5	\$	3,164,582	\$ -	\$ 3,164,582	\$	1,211,683	\$ 4,376,265	\$	6,181
Sand Creek Elementary	413	406	-7	\$	1,873,544	\$ 124,781	\$ 1,998,325	\$	931,144	\$ 2,929,469	\$	7,215
Sedalia Elementary	258	254	-4	\$	1,241,530	\$ 168,021	\$ 1,409,551	\$	859,721	\$ 2,269,272	\$	8,934
Soaring Hawk Elementary	569	565	-4	\$	2,546,717	\$ -	\$ 2,546,717	\$	1,258,114	\$ 3,804,831	\$	6,734
South Ridge Elementary	514	505	-9	\$	2,352,178	\$ 92,407	\$ 2,444,585	\$	1,307,707	\$ 3,752,292	\$	7,430
Stone Mountain Elementary	583	588	5	\$	2,633,205	\$ -	\$ 2,633,205	\$	684,189	\$ 3,317,394	\$	5,642
Summit View Elementary	512	489	-23	\$	2,211,237	\$ -	\$ 2,211,237	\$	670,261	\$ 2,881,498	\$	5,893
Timber Trail Elementary	423	355	-68	\$	1,626,257	\$ 18,481	\$ 1,644,738	\$	601,114	\$ 2,245,852	\$	6,326
Trailblazer Elementary	384	380	-4	\$	1,739,891	\$ 50,855	\$ 1,790,746	\$	985,504	\$ 2,776,250	\$	7,306
Wildcat Mountain Elementary	553	525	-28	\$	2,371,124	\$ 58,855	\$ 2,429,979	\$	870,924	\$ 3,300,903	\$	6,287
Elementary School Average	470	455	-15	\$	2,080,583	\$ 56,987	\$ 2,137,570	\$	855,318	\$ 2,992,888	\$	6,721
Elementary School Total	22578	21855	-723	\$	<u>99,86</u> 8,006	\$ 2,7 <u>35</u> ,360	\$ 102,603,366	\$	41,055,267	\$ 143,658,633		

All descriptions of school summary identified on Secondary School Summary page 48.

## 2018-2019 BUDGET ELEMENTARY SCHOOL SUMMARY, CONT.

	L	к <u>FTE (</u>	L Count	М	N = (B / K)	O = (B / L) <u>Pupil / FTE</u>	P = (B / M)		Q
								Suppl	ies, Purchased
				<i>.</i>			al 10 l	1	es, and Other
Elementary Schools		ministrators 2.0	Certified	Classified 13.9	Administrators	Certified	Classified		alary Expenses
Acres Green Elementary	55.4 38.3		39.5		257.5 316.0	13.0	37.1	\$	196,603
Arrowwood Elementary		1.0	22.8	14.6	1	13.9	21.7	\$	35,871
Bear Canyon Elementary	43.9	2.0	29.3	12.6	232.5	15.9	37.0	\$ \$	61,259
Buffalo Ridge Elementary	33.5 42.0	2.0	23.4	8.1	207.5	17.8	51.4	1 .	156,593
Castle Rock Elementary	42.0 49.7	2.0	27.4	12.6	199.5	14.6 15 0	31.6 29.2	\$ \$	157,752
Cherokee Trail Elementary		2.0	31.5	16.2	236.5	15.0		\$ \$	159,633
Cherry Valley Elementary	6.8	0.5	4.2	2.2	93.8	10.8	20.7	1.	41,087
Clear Sky Elementary	67.8	2.0	48.5	17.3	380.5	15.7	44.1	\$	275,655
Copper Mesa Elementary	41.2	2.0	28.5	10.7	230.0	16.1	43.0	\$	76,405
Cougar Run Elementary	46.1	2.0	27.8	16.3	250.0	18.0	30.8	\$	252,227
Coyote Creek Elementary	35.6	2.0	24.3	9.2	192.5	15.8	41.8	\$	78,346
Eagle Ridge Elementary	59.8	2.0	36.9	20.8	275.0	14.9	26.4	\$	128,745
Eldorado Elementary	45.6	2.0	27.3	16.3	209.5	15.3	25.7	\$	87,320
Flagstone Elementary	43.2	2.0	28.3	12.9	235.0	16.6	36.6	\$	124,315
Fox Creek Elementary	47.1	2.0	30.9	14.3	245.5	15.9	34.4	\$	186,487
Franktown Elementary	33.7	1.0	20.0	12.7	309.0	15.5	24.3	\$	173,336
Frontier Valley Elementary	43.2	1.5	29.7	11.9	307.3	15.5	38.6	\$	133,297
Gold Rush Elementary	55.8	2.0	38.4	15.4	300.0	15.6	39.1	\$	96,781
Heritage Elementary	41.7	2.0	29.0	10.7	239.5	16.5	44.9	\$	35,211
Iron Horse Elementary	36.0	1.8	24.5	9.7	222.2	16.3	41.5	\$	165,680
Larkspur Elementary	22.4	1.0	15.0	6.3	244.0	16.2	38.6	\$	114,711
Legacy Point Elementary	32.2	2.0	22.4	7.8	160.6	14.3	41.0	\$	270,640
Lone Tree Elementary	31.4	1.0	25.7	4.7	429.0	16.7	91.3	\$	72,047
Mammoth Heights Elementary	55.1	2.0	41.2	12.0	300.0	14.6	50.1	\$	103,829
Meadow View Elementary	46.6	2.0	30.1	14.5	212.0	14.1	29.3	\$	171,632
Mountain View Elementary	25.9	2.5	14.8	8.6	102.0	17.3	29.7	\$	54,249
Northeast Elementary	29.4	2.0	18.9	8.5	144.5	15.3	33.9	\$	66,658
Northridge Elementary	63.3	2.0	41.1	20.2	350.0	17.0	34.6	\$	137,242
Pine Grove Elementary	50.8	2.0	33.6	15.2	275.0	16.4	36.2	\$	109,556
Pine Lane Elementary	69.5	2.0	48.9	18.6	350.0	14.3	37.7	\$	379,624
Pioneer Elementary	48.9	1.5	29.5	17.9	266.7	13.6	22.4	\$	113,337
Prairie Crossing Elementary	50.1	2.0	35.7	12.3	317.5	17.8	51.6	\$	366,009
Redstone Elementary	43.2	2.0	30.6	10.6	250.0	16.4	47.1	\$	71,743
Renaissance Magnet Elementary	33.0	1.0	23.9	8.1	389.0	16.3	48.2	\$	69,267
Rock Ridge Elementary	54.3	3.0	35.0	16.3	175.0	15.0	32.3	\$	207,458
Roxborough Intermediate Elementary	42.2 30.8	2.0	26.7	13.5	213.0	16.0	31.5	\$	34,884
Roxborough Primary Elementary		1.0	20.1	9.8	325.0	16.2	33.2	\$	49,324
Saddle Ranch Elementary	42.6	2.0	28.7	11.8	227.5	15.8	38.5	\$	62,834
Sage Canyon Elementary	63.6	2.0	44.7	17.0	354.0	15.9	41.7	\$	189,802
Sand Creek Elementary	45.1	2.0	28.7	14.4	203.0	14.2	28.2	\$	58,227
Sedalia Elementary	33.2	2.0	20.8	10.4	127.0	12.2	24.5	\$	78,098
Soaring Hawk Elementary	57.8	2.0	37.0	18.8	282.5	15.3	30.0	\$	151,558
South Ridge Elementary	52.2	2.0	36.1	14.1	252.5	14.0	35.8	\$	263,233
Stone Mountain Elementary	47.5	1.8	35.9	9.8	326.7	16.4 15 0	60.1	\$	53,131
Summit View Elementary	39.9	2.0	30.7	7.2	244.5	15.9	68.3	\$	37,255
Timber Trail Elementary	34.4	1.0	22.0	11.4	355.0	16.1	31.0	\$	52,838
Trailblazer Elementary	43.1	2.0	24.8	16.3	190.0	15.3	23.3	\$	124,557
Wildcat Mountain Elementary	47.7	2.0	33.2	12.4	262.5	15.8	42.2	\$	130,871
Elementary School Average	43.8	1.8	29.3	12.6	255.6	15.5	37.8	\$	129,525
Elementary School Total	2102.1	87.6	1408.0	606.6				\$	6,217,214

All descriptions of school summary identified on Secondary School Summary page 48.

## 2018-2019 BUDGET SECONDARY SCHOOL SUMMARY

	А	В	C = (B - A)		D		E		F = (D + E)		G		H = (F + G)	=	(H/B)
		<u>Enrollmen</u>	<u>it</u>						SBB Alle	oca	tions				
	17-18										Non-				
	Oct.	Projected		Di	scretionary		Highly		Total	Di	scretionary			То	tal pe
Middle Schools	Count	Enrollment	Variance	Α	llocations	Ir	npacted	D	iscretionary	A	llocations		Total SBB	F	oupil
Castle Rock Middle School	919	851	-68	\$	4,190,883	\$	97,243	\$	4,288,126	\$	1,539,483	\$	5,827,609	\$	6,84
Cimarron Middle School	1401	1300	-101	\$	6,292,484	\$	-	\$	6,292,484	\$	1,344,889	\$	7,637,373	\$	5,87
Cresthill Middle School	865	835	-30	\$	4,109,046	\$	135,845	\$	4,244,891	\$	1,344,979	\$	5,589,870	\$	6,69
Mesa Middle School	834	831	-3	\$	4,105,417	\$	135,845	\$	4,241,262	\$	1,790,919	\$	6,032,181	\$	7,25
Mountain Ridge Middle School	1151	1132	-19	\$	5,485,121	\$	-	\$	5,485,121	\$	1,377,414	\$	6,862,535	\$	6,06
Ranch View Middle School	863	867	4	\$	4,244,986	\$	77,939	\$	4,322,925	\$	1,518,637	\$	5,841,562	\$	6,73
Rocky Heights Middle School	1458	1419	-39	\$	6,822,169	\$	-	\$	6,822,169	\$	1,571,891	\$	8,394,060	\$	5,91
Sagewood Middle School	967	920	-47	\$	4,499,005	\$	58,638	\$	4,557,643	\$	1,349,539	\$	5,907,182	\$	6,42
Sierra Middle School	859	861	2	\$	4,234,265	\$	77,207	\$	4,311,472	\$	1,337,767	\$	5,649,239	\$	6,56
Middle School Average	1035	1002	-33	\$	4,887,042	\$	64,746	\$	4,951,788	\$	1,463,946	\$	6,415,735	\$	6,48
Middle School Total	9317	9016	-301	\$	43,983,376	\$	582,717	\$	44,566,093	\$	13,175,518	\$	57,741,611		
High Schools															
									10 207 201	÷		*	12,621,673	~	5,61
Castle View High School	2154	2250	96	\$	10,287,301	\$	-	\$	10,287,301	Ş	2,334,372	Ş	12,021,073	\$	5,01
Castle View High School Chaparral High School	2154 2270	2250 2333	96 63	\$ \$	10,287,301 10,655,691	\$ \$	-	\$ \$	10,287,301 10,655,691	\$ \$	2,334,372 2,426,119		13,081,810	\$ \$	
5				· ·			- - 101,124	\$ \$ \$		\$ \$ \$		\$			5,60
Chaparral High School	2270	2333	63	\$	10,655,691	\$	-	\$	10,655,691	> \$ \$ \$	2,426,119	\$ \$	13,081,810	\$	5,60 6,19
Chaparral High School Douglas County High School	2270 1859	2333 1860	63 1	\$	10,655,691 8,596,805	\$ \$	- 101,124	\$ \$	10,655,691 8,697,929	- C.	2,426,119 2,832,973	\$ \$ \$	13,081,810 11,530,902	\$ \$	5,60 6,19 6,14
Chaparral High School Douglas County High School Highlands Ranch High School	2270 1859 1745	2333 1860 1730	63 1 -15	\$ \$ \$	10,655,691 8,596,805 7,999,270	\$ \$ \$	- 101,124 101,124	\$ \$ \$ \$	10,655,691 8,697,929 8,100,394	\$	2,426,119 2,832,973 2,534,234	\$ \$ \$ \$	13,081,810 11,530,902 10,634,628	\$ \$ \$	5,60 6,19 6,14 5,53
Chaparral High School Douglas County High School Highlands Ranch High School Legend High School	2270 1859 1745 2116	2333 1860 1730 2200	63 1 -15 84	\$ \$ \$ \$	10,655,691 8,596,805 7,999,270 10,069,568	\$ \$ \$ \$	- 101,124 101,124 137,802	\$ \$ \$ \$	10,655,691 8,697,929 8,100,394 10,207,370	\$ \$	2,426,119 2,832,973 2,534,234 1,962,923	\$ \$ \$ \$ \$ \$ \$ \$	13,081,810 11,530,902 10,634,628 12,170,293	\$ \$ \$ \$	5,60 6,19 6,14 5,53 5,54
Chaparral High School Douglas County High School Highlands Ranch High School Legend High School Mountain Vista High School	2270 1859 1745 2116 2314	2333 1860 1730 2200 2335	63 1 -15 84 21	\$ \$ \$ \$ \$	10,655,691 8,596,805 7,999,270 10,069,568 10,619,633	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$	- 101,124 101,124 137,802 39,372	\$ \$ \$ \$ \$	10,655,691 8,697,929 8,100,394 10,207,370 10,659,005	\$ \$ \$	2,426,119 2,832,973 2,534,234 1,962,923 2,286,123	\$ \$ \$ \$ \$ \$ \$	13,081,810 11,530,902 10,634,628 12,170,293 12,945,128	\$ \$ \$ \$ \$ \$	5,60 6,19 6,14 5,53 5,54 5,87
Chaparral High School Douglas County High School Highlands Ranch High School Legend High School Mountain Vista High School Ponderosa High School	2270 1859 1745 2116 2314 1349	2333 1860 1730 2200 2335 1375	63 1 -15 84 21 26	\$ \$ \$ \$ \$ \$ \$ \$ \$	10,655,691 8,596,805 7,999,270 10,069,568 10,619,633 6,412,475	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$	- 101,124 101,124 137,802 39,372	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	10,655,691 8,697,929 8,100,394 10,207,370 10,659,005 6,530,591	\$ \$ \$	2,426,119 2,832,973 2,534,234 1,962,923 2,286,123 1,540,306	\$ \$ \$ \$ \$ \$ \$ \$	13,081,810 11,530,902 10,634,628 12,170,293 12,945,128 8,070,897	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5,60 6,19 6,14 5,53 5,54 5,87 5,41
Chaparral High School Douglas County High School Highlands Ranch High School Legend High School Mountain Vista High School Ponderosa High School Rock Canyon High School ThunderRidge High School	2270 1859 1745 2116 2314 1349 2205	2333 1860 1730 2200 2335 1375 2260	63 1 -15 84 21 26 55	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	10,655,691 8,596,805 7,999,270 10,069,568 10,619,633 6,412,475 10,273,449 9,170,460	\$ \$ \$ \$ \$ \$ \$	- 101,124 101,124 137,802 39,372 118,116 -	\$ \$ \$ \$ \$ \$ \$ \$ \$	10,655,691 8,697,929 8,100,394 10,207,370 10,659,005 6,530,591 10,273,449	\$ \$ \$ \$ \$ \$ \$	2,426,119 2,832,973 2,534,234 1,962,923 2,286,123 1,540,306 1,968,893	\$ \$ \$ \$ \$ \$ \$ \$ \$	13,081,810 11,530,902 10,634,628 12,170,293 12,945,128 8,070,897 12,242,342	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5,60 6,19 6,14 5,53 5,54 5,87 5,87 5,41 5,91
Chaparral High School Douglas County High School Highlands Ranch High School Legend High School Mountain Vista High School Ponderosa High School Rock Canyon High School	2270 1859 1745 2116 2314 1349 2205 2070	2333 1860 1730 2200 2335 1375 2260 2005	63 1 -15 84 21 26 55 -65	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	10,655,691 8,596,805 7,999,270 10,069,568 10,619,633 6,412,475 10,273,449 9,170,460 9,342,739	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	- 101,124 101,124 137,802 39,372 118,116 - 140,196	* * * * * * * * *	10,655,691 8,697,929 8,100,394 10,207,370 10,659,005 6,530,591 10,273,449 9,310,656	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2,426,119 2,832,973 2,534,234 1,962,923 2,286,123 1,540,306 1,968,893 2,541,173	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	13,081,810 11,530,902 10,634,628 12,170,293 12,945,128 8,070,897 12,242,342 11,851,829	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5,60 6,19 6,14 5,53 5,54 5,87 5,41 5,91 5,76

All descriptions of school summary identified on Secondary School Summary page 48.

## 2018-2019 BUDGET SECONDARY SCHOOL SUMMARY, CONT.

	J	к	L	М	N = (B / K)	O = (B / L)	P = (B / M)		Q
		<u>FTE C</u>	<u>iount</u>		1	<u>Pupil / FTE</u>		1	
									ies, Purchase
					_			1	es, and Other
Middle Schools		dministrators	Certified	Classified	Administrators	Certified	Classified		alary Expense
Castle Rock Middle School	80.9	3.0	55.4	22.5	283.7	15.4	37.8	\$	194,239
Cimarron Middle School	104.1	4.0	75.0	25.1	325.0	17.3	51.8	\$	440,603
Cresthill Middle School	77.6	3.0	54.3	20.4	278.3	15.4	41.0	\$	194,657
Mesa Middle School	85.6	3.0	56.1	26.5	277.0	14.8	31.4	\$	255,229
Mountain Ridge Middle School	95.9	3.0	70.7	22.2	377.3	16.0	50.9	\$	82,395
Ranch View Middle School	81.1	3.0	58.4	19.7	289.0	14.8	44.1	\$	113,759
Rocky Heights Middle School	117.2	4.0	86.5	26.7	354.8	16.4	53.1	\$	169,100
Sagewood Middle School	83.7	2.0	59.4	22.3	460.0	15.5	41.3	\$	137,591
Sierra Middle School	75.7	3.0	54.1	18.5	287.0	15.9	46.4	\$	282,250
Middle School Average	89.1	3.1	63.3	22.6	325.8	15.7	44.2	\$	207,758
Middle School Total	801.7	28.0	569.9	203.8				\$	1,869,823
utah Cahaala									
High Schools Castle View High School	165.3	5.0	122.8	37.5	450.0	18.3	60.0	\$	795,823
Chaparral High School	170.8	5.0	130.1	35.7	466.6	17.9	65.4	\$	685,969
Douglas County High School	158.5	5.0	111.2	42.3	372.0	16.7	44.0	\$	460,344
Highlands Ranch High School	150.2	5.0	103.6	41.6	346.0	16.7	41.6	\$	270,95
Legend High School	165.3	6.0	123.2	36.1	366.7	17.9	60.9	\$	272,920
Mountain Vista High School	171.2	7.0	128.8	35.4	333.6	18.1	66.0	\$	568,762
Ponderosa High School	106.5	5.0	74.0	27.6	275.0	18.6	49.9	ŝ	481,62
Rock Canyon High School	161.0	7.0	119.9	34.1	322.9	18.8	66.4	\$	510,610
ThunderRidge High School	162.0	5.0	118.9	38.1	401.0	16.9	52.6	ŝ	312,07
ligh School Average	156.7	5.6	114.7	36.5	370.4	17.8	56.3	Ś	484,34
High School Total	1410.7	50.0	1032.4	328.3	0.011		2013	Ś	4,359,087

1 Includes school funding in General Fund through SBB (Fund 10) only

2 Does not include school carry over as school carry over is awarded in fall based on prior year's fund balance

3 Does not include any school SBB allocations awarded in fall during October Count SBB updates such as testing per pupil, average fee waiver reimbursement and READ Act funds

4 Does not include any district-wide budgets for expenses in direct support of schools such as custodial services, utilities, department head pay and spending based on revenue generated through donations and fees

5 Discretionary Allocations are funds provided to schools through the SBB to be spent at the discretion of the principal and school community; discretionary funds are eligible to carry over and are typically spent on teachers and support staff, classroom materials and services

6 Non-Discretionary Allocations are funds provided to schools through the SBB for a prescribed purpose associated with federal, state or district requirements such as Special Education or English Language Learners; nondiscretionary funds are not eligible to carry over and must be spent in the year in which they were allocated to the school

7 Administrators include principals, assistant principals and athletic directors

8 Certified include all teachers, Special Education teachers, psychologists, social workers, counselors, PLS and deans

9 Classified include clerical support, instructional and educational assistants, custodians and campus security



## CHARTER SCHOOL BUDGETS

## 2018-2019 BUDGET CHARTER SCHOOLS SUMMARY OF REVENUES AND EXPENDITURES

CHARTER SCHOOL	Beg	jinning Fund Balance	Budgeted Revenues	Budgeted kpenditures	E	nding Fund Balance
Academy Charter	\$	941,298	\$ 5,963,618	\$ 6,053,394	\$	851,522
American Academy Charter		3,378,795	25,954,149	25,954,149		3,378,795
Ascent Classical Academy						
Aspen View Academy Charter		3,076,094	7,755,336	7,628,215		3,203,215
Ben Franklin Academy Charter		3,605,903	8,177,531	8,108,090		3,675,344
Challenge to Excellence Charter		1,931,177	4,651,423	4,580,919		2,001,681
DCS Montessori Charter		863,381	5,254,338	5,245,374		872,345
Global Village Academy Charter		75,822	2,907,579	2,904,035		79,366
HOPE Online Learning Academy Charter		560,112	20,942,497	20,328,968		1,173,641
Leman Academy of Excellence		-	4,120,867	3,982,346		138,521
North Star Academy Charter		1,647,407	5,935,041	6,932,680		649,768
Parker Core Knowledge Charter		2,106,181	6,779,728	6,745,257		2,140,652
Parker Performing Arts Charter		801,432	7,221,170	7,181,345		841,257
Platte River Academy Charter		1,239,933	4,881,227	4,811,861		1,309,299
Renaissance Secondary Charter		325,253	3,950,658	4,047,399		228,512
SkyView Academy Charter		1,648,461	12,206,093	12,235,457		1,619,097
STEM Charter		1,471,916	16,190,999	15,784,688		1,878,227
World Compass Academy Charter		158,526	 5,553,733	 5,551,486		160,773
TOTAL	\$	23,831,690	\$ 148,445,988	\$ 148,075,662	\$	24,202,016

## 2018-2019 BUDGET ACADEMY CHARTER SCHOOL

		Audited Actual 2016-2017	2	Revised Budget 017-2018		stimated Actual 2017-2018		Proposed Budget 2018-2019		Projected Budget 2019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$	3,011,253	\$	3,516,298	\$	3,516,298	\$	941,298	\$	851,522	\$ 837,544
<u>Revenue:</u>											
Per Pupil Revenue		4,766,636		4,744,839		4,744,839		5,033,975		5,053,658	5,126,938
Mill Levy/Override		364,548		341,534		341,534		358,673		355,274	355,274
Tuition		289,793		275,000		275,000		236,500		240,950	240,950
Transportation Fees		-		-		-		-		-	-
Earnings on Investments		8,859		8,500		8,500		9,160		8,100	8,100
Food Services		-		-		-		-		-	-
Pupil Activities		110,846		109,600		109,600		106,500		94,715	100,685
Community Service Activities		· -		-		-		-		-	-
Other Local Revenue		618		750		750		1,000		1,000	1,000
Rental/Lease		28,905		6,000		6,000		6,000		6,500	6,700
Contributions/Donations		78,497		38,400		38,400		39,875		38,400	38,400
Miscellaneous Revenue		-		-		-		-		-	-
Categorical Revenue		-		-		-		-		-	-
Other State Revenue		195,503		179,452		179,452		171,935		170,468	170,567
Grants Federal		-		-		-		-		-	-
Fund Transfer		18,689		_		-		-		_	-
Other Sources		-		220,000		220,000		_		_	-
Cap Reserve Bond Revenue		_		-		-		_		_	_
Grants Local		_		_		-		_		_	-
Total Revenue	Ś	5,862,894	\$	5,924,075	\$	5,924,075	\$	5,963,618	\$	5,969,065	\$6,048,614
Total neveride	Ŷ	5,002,051	Ŷ	5,521,075	Ŷ	5,521,075	Ŷ	5,505,610	Ý	5,505,005	\$ 0,0 10,011
Total Sources	\$	8,874,147	\$	9,440,373	\$	9,440,373	\$	6,904,916	\$	6,820,587	\$6,886,158
Expenditures:											
Salaries	\$	2,950,157	\$	3,152,961	\$	3,152,961	\$	3,109,027	\$	3,168,679	\$3,229,526
Benefits		854,706		981,678		981,678		994,735		1,043,394	1,095,287
Purchased Professional and Technical Services		62,630		61,300		61,300		61,350		60,900	62,400
Purchased Property Services		631,040		681,955		681,955		687,783		693,182	698,573
Other Purchased Services		271,667		319,029		319,029		415,307		387,341	411,192
Supplies		182,012		186,927		186,927		211,310		198,436	200,404
Property		358,782		420,700		420,700		328,700		235,000	210,000
Other Expenses		46,855		94,525		94,525		95,182		96,111	97,803
Other Uses of Funds		-		-		-		-		-	-
Redemption of Principal		-		-		-		-		-	-
Principal on Leases		-		-		-		-		-	-
Grant Expense		-		-		-		-		-	-
Cap Reserve Expense		-		2,600,000		2,600,000		150,000		100,000	50,000
Total Expenditures	\$	5,357,849	\$	8,499,075	\$	8,499,075	\$	6,053,394	\$	5,983,043	\$6,055,185
Balance on Hand June 30	\$	3,516,298	\$	941,298	\$	941,298	\$	851,522	\$	837,544	\$ 830,973
Fund Balance as a % of Revenue		60%		16%		16%		14%		14%	14%

## 2018-2019 BUDGET AMERICAN ACADEMY CHARTER SCHOOL

		Audited Actual 2016-2017		Revised Budget 2017-2018		Estimated Actual 2017-2018		Proposed Budget 2018-2019		Projected Budget 2019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$	2,419,463	\$	3,196,589	\$	3,196,589	\$	3,378,795	\$	3,378,795	\$ 3,378,795
Revenue:											
Per Pupil Revenue		11,948,833		16,311,417		16,299,721		18,648,461		19,887,189	20,422,515
Mill Levy/Override		917,162		1,209,144		1,210,916		1,248,181		1,282,162	1,265,086
Tuition		1,506,376		2,562,100		2,562,100		2,633,230		2,686,030	2,686,030
Transportation Fees		386,545		481,424		425,966		621,338		683,472	697,141
Earnings on Investments		8,167		6,000		12,292		6,000		6,000	6,000
Food Services		-		-		-		-		-	-
Pupil Activities		598,602		746,000		713,286		735,000		808,500	824,670
Community Service Activities		-		-		-		-		-	-
Other Local Revenue		532,805		698,856		699,016		781,538		820,615	820,615
Rental/Lease		82,301		89,816		105,160		90,000		90,000	90,000
Contributions/Donations		272,266		314,388		339,877		216,750		225,000	225,000
Miscellaneous Revenue		1,200		15,000		-		7,500		7,500	7,500
Categorical Revenue		466,492		565,264		589,109		577,767		546,847	494,013
Other State Revenue		58,116		196,324		130,647		88,384		79,028	69,322
Grants Federal		-		-		-		-		-	-
Fund Transfer		-		-		-		-		-	-
Other Sources		524,993		300,000		300,000		300,000		-	-
Cap Reserve Bond Revenue		-		-		-		-		-	-
Grants Local	<u> </u>	-	~	-	~	-	~	-		-	
Total Revenue	\$	17,303,857	\$	23,495,732	\$	23,388,090	\$	25,954,149	\$	27,122,344	\$27,607,894
Total Sources	\$	19,723,319	\$	26,692,321	\$	26,584,679	\$	29,332,944	\$	30,501,140	\$ 30,986,689
Expenditures:											
Salaries	\$	7,907,235	\$	10,866,189	\$	10,865,933	\$	11,963,538	\$	12,464,486	\$12,680,103
Benefits		2,447,464		3,564,501		3,564,448		4,118,421		4,304,674	4,428,906
Purchased Professional and Technical Services		374,881		565,877		608,320		534,079		562,769	566,087
Purchased Property Services		2,923,877		3,309,851		3,326,100		4,570,160		5,082,205	5,135,403
Other Purchased Services		1,238,968		2,131,334		2,009,844		2,583,758		2,737,133	2,906,616
Supplies		710,911		1,565,284		1,545,308		1,202,064		1,144,748	1,099,505
Property		753,696		1,049,480		1,060,837		634,640		471,578	444,936
Other Expenses		24,046		234,322		50,094		147,489		114,751	91,339
Other Uses of Funds		-		-		-		-		-	-
Redemption of Principal		-		-		-		-		-	
Principal on Leases		145,651		207,250		175,000		200,000		240,000	255,000
Grant Expense		-		-		-		-		-	-
Cap Reserve Expense	-	-	ć	-	~	-	÷	-	ć	-	-
Total Expenditures	\$	16,526,730	\$	23,494,089	\$	23,205,885	\$	25,954,149	\$	27,122,344	\$ 27,607,894
Balance on Hand June 30	\$	3,196,589	\$	3,198,232	\$	3,378,795	\$	3,378,795	\$	3,378,795	\$ 3,378,795
Fund Balance as a % of Revenue		18%		14%		14%		13%		12%	12%

## 2018-2019 BUDGET ASCENT CLASSICAL ACADEMY CHARTER SCHOOL

#### The format of the 2018-2019 Proposed Budget file provided by Ascent Classical Academy Charter School, approved to open in fall 2018, was not submitted in the DCSD-required format. Ascent did provide the budget in a CDE-compliant format and has met statutory obligations.

unded Pupil Count	_						
		375.22	577.80	631.80	672.80	708.80	732.80
<b>*</b>	FY18 Forecast <del>•</del>	FY19 Forecast 👻	FY20 Forecast 👻	FY21 Forecast 👻	FY22 Forecast 👻	FY23 Forecast 👻	FY24 Forecast
Beginning Fund Balance	\$-	\$ (5,580)	\$ 97,698	\$ 371,607	\$ 569,384	\$ 651,573	\$ 831,333
evenue							
Local Revenue	-	369,144	509,279	540,576	562,001	579,360	572,308
State Revenue	-	95,681	145,866	157,903	166,468	173,622	171,886
Federal Revenue	229,000	229,000	229,000	-	-	-	-
Per Pupil Funding	-	2,897,074	4,550,418	5,075,204	5,512,645	5,923,767	6,042,242
Total Revenue	229,000	3,590,899	5,434,563	5,773,683	6,241,115	6,676,748	6,786,435
ransfers	-	-	-	-	-	-	-
xpenditures							
Salaries	40,000	1,508,200	2,043,400	2,224,237	2,429,143	2,628,325	2,705,594
Employee Benefits	9,840	368,070	510,316	565,651	633,930	681,784	718,38
Purchased Professional and Technical Services	4,260	397,371	610,254	673,004	724,503	771,965	785,697
Purchased Property Services		569,649	1,343,699	1,409,053	1,644,327	1,648,068	1,648,970
Repairs and Maintenance Services	-	3,000	5,000	10,000	10,000	15,000	15,000
Insurance Premiums	480	38,098	44,721	47,093	49,756	52,352	53,487
Other Purchased Services	-	18,000	19,543	19,968	20,296	20,586	20,607
Travel, Registration, and Entrance	-	15,120	21,720	22,620	23,220	24,420	24,420
District Purchased Services	-	117,867	173,917	190,303	202,755	213,685	213,689
District Admin Overhead	-	72,866	113,819	125,791	135,356	144,078	145,518
Supplies	-	170,080	212,730	226,692	238,233	248,836	251,205
Food	_	2,000	2,000	2,000	2,000	2,000	2,000
Books and Periodicals	40,000	27,500	10,000	10,000	10,300	10,600	10,600
Equipment	-	43,800	10,400	11,440	6,320	5,832	20,832
Property	140,000	130,000	30,000	28,000	18,000	18,000	18,000
Other Objects	-	6,000	9,135	10,053	10,787	11,457	11,572
Total Expenditures	234,580	3,487,621	5,160,653	5,575,905	6,158,926	6,496,988	6,645,570
let Income	(5,580)	103,278	273,909	197,778	82,189	179,760	140,865
ABOR Reserve	-	100,857	156,167	173,210	187,233	200,302	203,593
ppropriated Fund Balance	-	-	-	-	-	-	-
nassigned Fund Balance	(5,580)	(3,159)	215,440	396,174	464,340	631,031	768,606
inding Fund Balance	\$ (5,580)	\$ 97,698	\$ 371,607	\$ 569,384	\$ 651,573	\$ 831,333	\$ 972,199

## 2018-2019 BUDGET ASPEN VIEW ACADEMY CHARTER SCHOOL

		Audited Actual 2016-2017		Revised Budget 2017-2018		stimated Actual 2017-2018		Proposed Budget 2018-2019		Projected Budget 2019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$	1,641,882	\$	1,641,882	\$	1,780,824	\$	3,076,094	\$	3,203,215	\$ 3,334,149
Revenue:											
Per Pupil Revenue		5,953,379		5,904,610		6,014,110		6,265,110		6,453,063	6,646,655
Mill Levy/Override		456,375		440,335		448,540		451,275		464,813	478,757
Tuition		494,969		401,050		401,050		393,050		404,841	416,986
Transportation Fees		-		-		-		-		-	-
Earnings on Investments		-		-		-		-		-	-
Food Services		-		-		-		-		-	-
Pupil Activities		228,470		216,130		216,130		221,950		228,608	235,466
Community Service Activities		-		175,800		175,800		175,000		180,250	185,657
Other Local Revenue		25,757		-		-		-		-	-
Rental/Lease		160		1,000		1,000		8,000		8,240	8,500
Contributions/Donations		63,669		55,000		55,000		5,000		5,150	5,500
Miscellaneous Revenue		791		-		-		-		-	-
Categorical Revenue		-		230,391		-		235,951		243,029	250,320
Other State Revenue		251,910		-		234,561		-		-	-
Grants Federal		-		-		-		-		-	-
Fund Transfer		300,000		-		-		-		-	-
Other Sources		-		-		-		-		-	-
Cap Reserve Bond Revenue		-		-		-		-		-	-
Grants Local		_		_		-		_		_	-
Total Revenue	Ś	7,775,480	\$	7,424,316	\$	7,546,191	\$	7,755,336	\$	7,987,994	\$ 8,227,841
Total nevenue	Ŷ	7,775,100	Ŷ	7,121,510	7	7,540,171	Ŷ	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Ŷ	1,00,10	\$ 0,227,041
Total Sources	\$	9,417,362	\$	9,066,198	\$	9,327,015	\$	10,831,430	\$	11,191,209	\$11,561,990
Expenditures:											
Salaries	\$	3,549,219	\$	3,719,305	\$	3,847,005	\$	3,930,681	\$	4,048,601	\$ 4,170,059
Benefits		1,112,527		1,164,172		1,191,436		1,246,638		1,284,037	1,322,558
Purchased Professional and Technical Services		189,099		158,200		158,200		163,000		167,890	172,926
Purchased Property Services		1,126,352		1,164,162		-		1,176,940		1,212,248	1,248,615
Other Purchased Services		482,049		445,202		450,355		499,456		514,439	529,872
Supplies		331,575		420,500		409,425		382,500		393,975	405,794
Property		786,281		130,000		130,000		150,000		154,500	159,135
Other Expenses		19,587		25,000		10,500		25,000		25,750	26,522
Other Uses of Funds		-		-		-		· -		· -	, -
Redemption of Principal		39,849		54,000		54,000		54,000		55,620	57,288
Principal on Leases		-		-		-		· -		· -	, -
Grant Expense		-		-		-		-		-	-
Cap Reserve Expense		-		-		-		-		-	-
Total Expenditures	\$	7,636,538	\$	7,280,541	\$	6,250,921	\$	7,628,215	\$	7,857,060	\$ 8,092,769
Balance on Hand June 30	\$	1,780,824	\$	1,785,657	\$	3,076,094	\$	3,203,215	\$	3,334,149	\$ 3,469,221
Fund Balance as a % of Revenue		23%		24%		41%		41%		42%	42%

## 2018-2019 BUDGET BEN FRANKLIN ACADEMY CHARTER SCHOOL

	Audited Actual 2016-2017	:	Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019	Projected Budget 2019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$ 3,371,311	\$	3,781,445	\$ 3,781,445	\$ 3,605,903	\$ 3,675,344	\$ 3,660,395
<u>Revenue:</u>							
Per Pupil Revenue	5,965,429		6,301,825	6,301,825	6,610,363	6,808,674	7,012,934
Mill Levy/Override	458,581		476,923	476,923	475,299	475,299	475,299
Tuition	458,301		448,314	448,314	439,930	439,930	439,930
Transportation Fees	-		-	-	-	-	-
Earnings on Investments	3,882		2,500	2,500	2,500	2,500	2,500
Food Services	-		-	-	-	-	-
Pupil Activities	337,689		242,275	242,275	246,708	246,708	246,708
Community Service Activities	151,576		140,000	140,000	140,000	140,000	140,000
Other Local Revenue	-		-	-	-	-	-
Rental/Lease	234		15,000	15,000	15,000	15,000	15,000
Contributions/Donations	43,019		5,000	5,000	5,000	5,000	5,000
Miscellaneous Revenue	1,771		250	250	250	250	250
Categorical Revenue	-		-	-	-	-	-
Other State Revenue	29,488		15,819	15,819	15,819	15,819	15,819
Grants Federal	-		-	-	-	-	-
Fund Transfer	-		-	-	-	-	-
Other Sources	-		-	-	-	-	-
Cap Reserve Bond Revenue	233,176		219,563	219,563	226,662	226,662	226,662
Grants Local	-		-	-	-	-	-
Total Revenue	\$ 7,683,146	\$	7,867,469	\$ 7,867,469	\$ 8,177,531	\$ 8,375,842	\$ 8,580,102
Total Sources	\$ 11,054,457	\$	11,648,914	\$ 11,648,914	\$ 11,783,434	\$ 12,051,186	\$ 12,240,497
Expenditures:							
Salaries	\$ 3,524,539	\$	3,707,344	\$ 3,707,344	\$ 3,945,847	\$ 4,103,681	\$ 4,267,828
Benefits	957,417		1,012,728	1,012,728	1,141,730	1,175,982	1,211,261
Purchased Professional and Technical Services	108,737		134,500	134,500	135,000	139,050	143,222
Purchased Property Services	1,611,229		1,616,535	1,616,535	1,659,193	1,708,969	1,760,238
Other Purchased Services	536,422		689,104	689,104	648,585	668,043	688,084
Supplies	340,289		395,617	395,617	389,235	400,912	412,939
Property	165,663		431,250	431,250	153,500	158,105	162,848
Other Expenses	28,716		55,933	55,933	35,000	36,050	37,132
Other Uses of Funds	-		-	-	-	-	-
Redemption of Principal	-		-	-	-	-	-
Principal on Leases	-		-	-	-	-	-
Grant Expense	-		-	-	-	-	-
Cap Reserve Expense	-		-	-	-	-	-
Total Expenditures	\$ 7,273,012	\$	8,043,011	\$ 8,043,011	\$ 8,108,090	\$ 8,390,791	\$ 8,683,552
Balance on Hand June 30	\$ 3,781,445	\$	3,605,903	\$ 3,605,903	\$ 3,675,344	\$ 3,660,395	\$ 3,556,945
Fund Balance as a % of Revenue	49%		46%	46%	45%	44%	41%

## 2018-2019 BUDGET CHALLENGE TO EXCELLENCE CHARTER SCHOOL

		Audited Actual 2016-2017	2	Revised Budget 2017-2018		istimated Actual 2017-2018	Proposed Budget 018-2019		Projected Budget 2019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$	1,813,879	\$	1,931,960	\$	1,931,960	\$ 1,931,177	\$	2,001,681	\$2,180,163
Revenue:										
Per Pupil Revenue		3,390,259	\$	3,494,188	\$	3,494,188	3,839,642		3,953,452	3,902,746
Mill Levy/Override		260,864		271,859		271,859	286,161		289,213	273,548
Tuition		227,676		194,500		194,500	194,500		194,500	194,500
Transportation Fees		12,961		-		-	-		-	-
Earnings on Investments		-		12,000		12,000	12,000		12,000	12,000
Food Services		-		-		-	-		-	-
Pupil Activities		167,254		120,000		120,000	125,000		125,000	125,000
Community Service Activities		-		-		-	-		-	-
Other Local Revenue		51,792		46,000		46,000	46,000		46,000	46,000
Rental/Lease		-		-		-	-		-	-
Contributions/Donations		-		-		-	-		-	-
Miscellaneous Revenue		-		135,000		135,000	5,000		5,000	5,000
Categorical Revenue		-		-		-	-		-	-
Other State Revenue		150,678		154,932		154,932	143,120		143,476	138,631
Grants Federal		-		-		-	-		-	-
Fund Transfer		-		-		-	-		-	-
Other Sources		-		-		-	-		-	-
Cap Reserve Bond Revenue		-		-		-	-		-	-
Grants Local		-		-		-	-		-	-
Total Revenue	\$	4,261,485	\$	4,428,479	\$	4,428,479	\$ 4,651,423	\$	4,768,641	\$4,697,425
Total Sources	\$	6,075,364	\$	6,360,439	\$	6,360,439	\$ 6,582,600	\$	6,770,322	\$6,877,588
Expenditures:										
Salaries	\$	2,173,929	\$	2,284,104	\$	2,284,104	\$ 2,374,661	\$	2,422,154	\$2,470,597
Benefits	·	718,473	•	721,757	•	721,757	793,052	•	850,168	885,961
Purchased Professional and Technical Services		112,322		131,060		131,060	132,025		132,685	133,349
Purchased Property Services		615,743		472,130		472,130	495,427		496,134	496,905
Other Purchased Services		269,172		383,494		383,494	361,214		363,021	364,835
Supplies		179,802		258,388		258,388	246,993		217,625	218,713
Property		67,743		78,888		78,888	78,888		79,282	79,678
Other Expenses		6,220		98,659		98,659	98,659		29,090	29,236
Other Uses of Funds		-		· -		-	-		-	-
Redemption of Principal		-		-		-	-		-	-
Principal on Leases		-		-		-	-		-	-
Grant Expense		-		-		-	-		-	-
Cap Reserve Expense		-		-		-	-		-	-
Total Expenditures	\$	4,143,404	\$	4,428,480	\$	4,428,480	\$ 4,580,919	\$	4,590,159	\$4,679,274
Balance on Hand June 30	\$	1,931,960	\$	1,931,959	\$	1,931,959	\$ 2,001,681	\$	2,180,163	\$2,198,314
Fund Balance as a % of Revenue		45%		44%		44%	43%		46%	47%

## 2018-2019 BUDGET DCS MONTESSORI CHARTER SCHOOL

	Audited Actual 2016-2017		2	Revised Budget 2017-2018	stimated Actual 2017-2018	Proposed Budget 2018-2019	Projected Budget 019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$	1,115,500	\$	1,087,647	\$ 1,087,646	\$ 863,381	\$ 872,345	\$ 899,809
<u>Revenue:</u>								
Per Pupil Revenue		2,938,537		2,998,992	2,998,992	3,066,774	3,134,243	3,203,196
Mill Levy/Override		225,568		227,924	227,924	223,064	230,000	230,000
Tuition		1,111,627		1,071,300	1,071,300	1,187,000	1,200,000	1,200,000
Transportation Fees		-		-	-	-	-	-
Earnings on Investments		9,940		11,300	20,000	17,500	17,500	17,500
Food Services		-		-	-	-	-	-
Pupil Activities		205,687		200,000	200,000	200,000	210,000	210,000
Community Service Activities		370,243		359,700	359,700	361,000	364,000	366,000
Other Local Revenue		-		-	-	-	-	-
Rental/Lease		19,510		5,000	5,000	40,000	42,000	44,000
Contributions/Donations		8,726		-	-	-	-	-
Miscellaneous Revenue		18,865		9,500	45,000	36,000	37,000	38,000
Categorical Revenue		-		-	-	-	-	-
Other State Revenue		114,895		111,500	111,500	113,000	120,000	122,000
Grants Federal		-		-	-	-	-	-
Fund Transfer		-		-	-	-	-	-
Other Sources		-		-	-	-	-	-
Cap Reserve Bond Revenue		-		-	-	-	-	-
Grants Local		22,167		9,768	9,768	10,000	10,000	10,000
Total Revenue	\$	5,045,765	\$	5,004,984	\$ 5,049,184	\$ 5,254,338	\$ 5,364,743	\$ 5,440,696
Total Sources	\$	6,161,265	\$	6,092,631	\$ 6,136,830	\$ 6,117,719	\$ 6,237,088	\$ 6,340,505
Expenditures:								
Salaries	\$	2,358,791	\$	2,628,541	\$ 2,628,541	\$ 2,604,070	\$ 2,656,151	\$ 2,709,274
Benefits		749,268		812,875	837,875	862,623	897,128	933,013
Purchased Professional and Technical Services		203,306		180,800	180,800	184,000	187,000	190,000
Purchased Property Services		767,459		764,566	764,566	763,666	765,000	767,000
Other Purchased Services		221,573		289,468	289,468	279,015	280,000	280,000
Supplies		241,952		245,400	245,400	245,400	246,000	246,000
Property		285,234		97,000	97,000	96,000	96,000	96,000
Other Expenses		9,014		10,600	10,600	10,600	10,000	10,000
Other Uses of Funds		214,854		200,000	200,000	200,000	200,000	200,000
Redemption of Principal		-		-	-	-	-	-
Principal on Leases		-		-	-	-	-	-
Grant Expense		22,168		-	-	-	-	-
Cap Reserve Expense		-		-	-	-	-	-
Total Expenditures	\$	5,073,619	\$	5,229,250	\$ 5,254,250	\$ 5,245,374	\$ 5,337,279	\$ 5,431,287
Balance on Hand June 30	\$	1,087,646	\$	863,381	\$ 882,580	\$ 872,345	\$ 899,809	\$ 909,218
Fund Balance as a % of Revenue		22%		17%	17%	17%	17%	17%

## 2018-2019 BUDGET GLOBAL VILLAGE ACADEMY CHARTER SCHOOL

		Audited Actual 2016-2017	2	Revised Budget 2017-2018	istimated Actual 2017-2018		Proposed Budget 2018-2019	Projected Budget 2019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$	83,074	\$	93,286	\$ 93,286	\$	75,822	\$ 79,366	\$ 154,666
<u>Revenue:</u>									
Per Pupil Revenue		2,098,932		2,233,879	2,083,298		2,509,417	2,917,580	3,073,091
Mill Levy/Override		156,629		164,833	151,810		172,131	196,751	203,298
Tuition		9,994		10,000	10,000		10,000	10,000	10,000
Transportation Fees		-		-	-		-	-	-
Earnings on Investments		-		-	-		-	-	-
Food Services		-		-	-		-	-	-
Pupil Activities		15,964		47,144	72,981		60,816	58,362	60,634
Community Service Activities		-		-	-		-	-	-
Other Local Revenue		-		-	-		-	-	-
Rental/Lease		-		-	-		-	-	-
Contributions/Donations		4,175		3,000	35,500		15,000	15,000	15,000
Miscellaneous Revenue		1,407		9,000	14,155		1,000	1,000	1,000
Categorical Revenue		100,743		133,026	126,827		139,215	147,769	148,917
Other State Revenue		-		-	-		-	-	-
Grants Federal		196,500		-	-		-	-	-
Fund Transfer		-		-	-		-	-	-
Other Sources		-		-	-		-	-	-
Cap Reserve Bond Revenue		-		-	-		-	-	-
Grants Local		-		-	 -		-	-	-
Total Revenue	\$	2,584,344	\$	2,600,882	\$ 2,494,571	\$	2,907,579	\$ 3,346,462	\$ 3,511,940
Total Sources	\$	2,667,418	\$	2,694,168	\$ 2,587,857	\$	2,983,401	\$ 3,425,828	\$ 3,666,606
Expenditures:									
Salaries	\$	1,067,225	\$	1,093,184	\$ 1,080,546	\$	1,163,672	\$ 1,274,461	\$ 1,321,830
Benefits		275,857		297,251	274,442		329,026	381,917	411,473
Purchased Professional and Technical Services		86,003		146,856	151,396		171,310	180,908	189,318
Purchased Property Services		558,012		594,901	571,105		675,423	767,759	789,649
Other Purchased Services		314,071		370,138	314,403		458,773	520,466	543,121
Supplies		63,911		59,894	63,878		74,715	98,784	106,158
Property		2,298		3,700	24,765		10,000	15,000	40,000
Other Expenses		10,255		31,500	31,500		21,116	31,867	32,668
Other Uses of Funds		-		-	-		-	-	-
Redemption of Principal		-		-	-		-	-	-
Principal on Leases		-		-	-		-	-	-
Grant Expense		196,500		-	-		-	-	-
Cap Reserve Expense	<u> </u>	-		-	 -	-	-	-	-
Total Expenditures	\$	2,574,132	\$	2,597,424	\$ 2,512,035	\$	2,904,035	\$ 3,271,162	\$ 3,434,217
Balance on Hand June 30	\$	93,286	\$	96,744	\$ 75,822	\$	79,366	\$ 154,666	\$ 232,389
Fund Balance as a % of Revenue		4%		4%	3%		3%	5%	7%

## 2018-2019 BUDGET HOPE ONLINE LEARNING ACADEMY CHARTER SCHOOL

	Audited Actual 2016-2017		Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019	Projected Budget 2019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$ 1,122,582	\$	1,125,954	\$ 1,125,954	\$ 560,112	\$ 1,173,641	\$ 2,076,897
Revenue:							
Per Pupil Revenue	16,524,731		15,868,994	15,927,586	18,237,470	19,521,749	20,913,343
Mill Levy/Override	-		-	-	-	-	-
Tuition	-		-	-	-	-	-
Transportation Fees	-		-	-	-	-	-
Earnings on Investments	417		835	1,699	1,217	1,229	1,241
Food Services	-		-	-	-	-	-
Pupil Activities	-		-	-	-	-	-
Community Service Activities	-		-	-	-	-	-
Other Local Revenue	-		-	-	-	-	-
Rental/Lease	-		-	-	-	-	-
Contributions/Donations	16,500		10,000	26,999	10,000	10,000	10,000
Miscellaneous Revenue	11,172		156,582	152,700	77,350	80,118	80,186
Categorical Revenue	137,898		-	-	-	-	-
Other State Revenue	541,035		618,659	341,365	341,000	344,410	347,854
Grants Federal	2,068,898		1,870,813	1,914,176	1,928,316	1,986,371	2,046,558
Fund Transfer	-		-	-	-	-	-
Other Sources	-		-	-	-	-	-
Cap Reserve Bond Revenue	-		-	-	-	-	-
Grants Local	16,260		470,565	478,586	347,144	100,523	101,640
Total Revenue	\$ 19,316,912	\$	18,996,448	\$ 18,843,111	\$ 20,942,497	\$ 22,044,399	\$ 23,500,822
Total Sources	\$ 20,439,494	\$	20,122,402	\$ 19,969,065	\$ 21,502,609	\$ 23,218,040	\$ 25,577,719
Expenditures:							
Salaries	\$ 4,187,826	\$	4,335,012	\$ 4,255,487	\$ 4,505,986	\$ 4,664,960	\$ 4,874,953
Benefits	1,280,137		1,818,762	1,508,466	1,567,393	1,594,919	1,627,889
Purchased Professional and Technical Services	1,209,827		379,097	444,735	413,333	330,333	337,543
Purchased Property Services	505,583		417,434	393,546	376,331	378,411	380,554
Other Purchased Services	10,571,964		9,952,493	10,146,475	11,109,040	11,911,469	12,771,989
Supplies	915,424		1,539,363	1,456,982	1,524,080	1,614,973	1,710,087
Property	25,064		294,823	324,590	214,292	231,483	157,028
Other Expenses	246,299		333,993	421,136	291,718	335,494	355,369
Other Uses of Funds	-		3,000	288	-	-	-
Redemption of Principal	-		-	-	-	-	-
Principal on Leases	-		-	-	-	-	-
Grant Expense	371,417		459,849	457,249	326,794	79,100	79,100
Cap Reserve Expense	-		-	-	-	-	-
Total Expenditures	\$ 19,313,540	\$	19,533,826	\$ 19,408,953	\$ 20,328,968	\$ 21,141,143	\$ 22,294,511
Balance on Hand June 30	\$ 1,125,954	\$	588,576	\$ 560,112	\$ 1,173,641	\$ 2,076,897	\$ 3,283,208
Fund Balance as a % of Revenue	6%		3%	3%	6%	9%	14%

## 2018-2019 BUDGET LEMAN ACADEMY OF EXCELLENCE CHARTER SCHOOL

	A	dited ctual 6-2017	B	evised Budget 17-2018	1	timated Actual 17-2018		Proposed Budget 2018-2019		Projected Budget 2019-2020		Projected Budget 2020-2021
Balance on Hand July 1	\$	-	\$	-	\$	-	\$	-	\$	138,521	\$	800,020
Revenue:												
Per Pupil Revenue		-		-		-		3,402,181		5,815,998		7,731,694
Mill Levy/Override		-		-		-		234,576		387,664		496,726
Tuition		-		-		-		189,000		262,500		262,500
Transportation Fees		-		-		-		-		-		-
Earnings on Investments		-		-		-		-		-		-
Food Services		-		-		-		-		-		-
Pupil Activities		-		-		-		-		-		-
Community Service Activities		-		-		-		-		-		-
Other Local Revenue		-		-		-		187,110		309,105		399,825
Rental/Lease		-		-		-		-		-		-
Contributions/Donations		-		-		-		-		-		-
Miscellaneous Revenue		-		-		-		-		-		-
Categorical Revenue		-		-		-		-		-		-
Other State Revenue		-		-		-		108,000		163,913		190,500
Grants Federal		-		-		-		-		-		-
Fund Transfer		-		-		-		-		-		-
Other Sources		-		-		-		-		-		-
Cap Reserve Bond Revenue		-		-		-		-		-		-
Grants Local		-		-		-		-		-		-
Total Revenue	Ś	-	\$	-	\$	-	\$	4,120,867	\$	6,939,180	\$	9,081,245
	•		•		•		•	.,,	*	-,,	*	-,,
Total Sources	\$	-	\$	-	\$	-	\$	4,120,867	\$	7,077,701	\$	9,881,265
Expenditures:												
Salaries	\$	-	\$	-	\$	-	\$	1,464,560	Ś	2,705,289	Ś	3,658,579
Benefits	•	-	•	-	•	-	•	453,085	*	841,248	•	1,132,103
Purchased Professional and Technical Services		-		-		-		232,175		303,475		369,735
Purchased Property Services		-		-		-		1,374,000		1,794,000		2,027,538
Other Purchased Services		-		-		-		280,877		399,858		495,493
Supplies		-		-		-		169,500		223,500		291,500
Property		_		-		-		5,000		5,000		5,000
Other Expenses		-		-		-		3,149		5,311		6,944
Other Uses of Funds		_		_		_		-		-		-
Redemption of Principal		_		_		_		_		_		_
Principal on Leases		_		_		_		_		_		_
Grant Expense		-		-		-		-		-		_
Cap Reserve Expense		-		-		-		-		-		_
Total Expenditures	\$	-	\$	_	\$	_	\$	3,982,346	\$	6,277,681	\$	7,986,892
Balance on Hand June 30	Ş	-	Ş	-	Ş	-	\$	138,521	\$	800,020	\$	1,894,373
								,	-	,		. , -
Fund Balance as a % of Revenue		0%	b	0%	)	0%	Ď	3%		12%		21%

## 2018-2019 BUDGET NORTH STAR ACADEMY CHARTER SCHOOL

	Audited Actual 2016-2017	Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019	Projected Budget 2019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$ 2,418,933	\$ 2,110,485	\$ 2,110,485	\$ 1,647,407	\$ 649,768	\$ 652,669
Revenue:						
Per Pupil Revenue	4,613,152	4,679,537	4,679,537	4,902,835	5,000,892	5,100,910
Mill Levy/Override	353,794	350,628	350,628	344,805	338,455	338,455
Tuition	180,450	176,700	176,700	286,755	286,755	286,755
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	1,256	2,000	2,000	6,000	6,000	6,000
Food Services	-	-	-	-	-	-
Pupil Activities	132,180	121,900	121,900	125,500	125,500	125,500
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	-	-	-	-	-	-
Rental/Lease Contributions/Donations	-			-	-	-
Miscellaneous Revenue	54,174	170,261	170,261	50,000	50,000	50,000
Categorical Revenue	108,967	-	-	-	-	-
Other State Revenue	- 11,079	- 35,618	- 35,618	- 35,618	- 35,618	- 35,618
Grants Federal	21,177	28,000	28,000	21,000	21,000	21,000
Fund Transfer	- 21,177	- 20,000	- 28,000	- 21,000	21,000	- 21,000
Other Sources	_	_	-	-	_	_
Cap Reserve Bond Revenue	179,866	162,528	162,528	162,528	162,528	162,528
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 5,656,095	\$ 5,727,172	\$ 5,727,172	\$ 5,935,041	\$ 6,026,748	\$ 6,126,766
Total Sources	\$ 8,075,028	\$ 7,837,657	\$ 7,837,657	\$ 7,582,448	\$ 6,676,516	\$ 6,779,435
Expenditures:						
Salaries	\$ 2,643,719	\$ 2,791,453	\$ 2,791,453	\$ 2,947,769	\$ 3,006,499	\$ 3,064,771
Benefits	788,988	823,935	823,935	881,645	903,957	926,689
Purchased Professional and Technical Services	363,079	379,869	379,869	407,075	412,072	417,219
Purchased Property Services	1,106,828	1,015,887	1,015,887	1,129,303	1,136,803	1,143,720
Other Purchased Services	76,927	95,725	95,725	84,992	82,314	83,676
Supplies	250,818	256,854	256,854	266,120	271,458	276,955
Property	693,445	788,027	788,027	132,276	127,244	127,287
Other Expenses	-	7,500	7,500	52,500	52,500	52,500
Other Uses of Funds	21,000	21,000	21,000	21,000	21,000	21,000
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	19,739	10,000	10,000	10,000	10,000	10,000
Cap Reserve Expense	-	-	-	-	-	-
Contingency Expense	 -	1,000,000	-	1,000,000	-	-
Total Expenditures	\$ 5,964,543	\$ 7,190,250	\$ 6,190,250	\$ 6,932,680	\$ 6,023,847	\$ 6,123,817
Balance on Hand June 30	\$ 2,110,485	\$ 647,407	\$ 1,647,407	\$ 649,768	\$ 652,669	\$ 655,618
Fund Balance as a % of Revenue	37%	11%	29%	11%	11%	11%

## 2018-2019 BUDGET PARKER CORE KNOWLEDGE CHARTER SCHOOL

	Audited Actual 2016-2017		Revised Budget 2017-2018	stimated Actual 2017-2018	Proposed Budget 2018-2019	Projected Budget 019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$ 1,853,630	\$	2,094,476	\$ 2,094,476	\$ 2,106,181	\$ 2,140,652	\$ 2,152,696
Revenue:							
Per Pupil Revenue	\$ 4,694,648		4,873,940	\$ 4,875,202	5,133,004	5,389,523	5,551,130
Mill Levy/Override	361,791		361,570	361,570	360,009	360,000	360,000
Tuition	786,883		784,760	781,485	843,010	843,010	843,010
Transportation Fees	-		-	-	-	-	-
Earnings on Investments	14,577		16,000	27,555	25,000	25,000	25,000
Food Services	16,247		22,500	15,596	15,000	15,000	15,000
Pupil Activities	70,319		68,200	69,683	72,900	72,900	72,900
Community Service Activities	-		-	-	-		
Other Local Revenue	-		-	-	-		
Rental/Lease	29,630		34,000	40,000	40,000	40,000	40,000
Contributions/Donations	6,788		53,490	58,853	1,800	1,800	1,800
Miscellaneous Revenue	129,403		127,655	141,489	125,801	137,530	137,530
Categorical Revenue	183,864		157,000	157,000	158,904	166,850	166,850
Other State Revenue	10,025		5,025	14,141	13,000	13,000	13,000
Grants Federal	-		-	-			
Fund Transfer	(13,349)		(17,700)	(17,448)	(8,700)	(8,700)	(8,700)
Other Sources	-		-	-	-	-	-
Cap Reserve Bond Revenue	-		-	-	-	-	-
Grants Local	 -		-	 -	 -	 -	-
Total Revenue	\$ 6,290,826	\$	6,486,440	\$ 6,525,126	\$ 6,779,728	\$ 7,055,913	\$7,217,520
Total Sources	\$ 8,144,456	\$	8,580,916	\$ 8,619,602	\$ 8,885,909	\$ 9,196,565	\$ 9,370,216
Expenditures:							
Salaries	\$ 3,365,502	\$	3,510,130	\$ 3,441,409	\$ 3,703,979	\$ 3,852,096	\$ 3,967,659
Benefits	1,060,926		1,129,800	1,084,797	1,249,023	1,323,964	1,390,162
Purchased Professional and Technical Services	133,203		130,350	114,556	129,325	129,325	129,325
Purchased Property Services	671,404		754,380	754,191	766,610	766,610	766,610
Other Purchased Services	303,404		383,640	364,861	448,858	493,744	473,744
Supplies	364,018		367,350	350,017	355,602	366,270	366,270
Property	135,639		391,090	390,230	80,000	100,000	80,000
Other Expenses	15,884		17,700	13,360	11,860	11,860	11,860
Other Uses of Funds	-		-	-	-	-	-
Redemption of Principal	-		-	-	-	-	-
Principal on Leases	-		-	-	-	-	-
Grant Expense	-		-	-	-	-	-
Cap Reserve Expense	 -		-	-	-	-	-
Total Expenditures	\$ 6,049,980	\$	6,684,440	\$ 6,513,421	\$ 6,745,257	\$ 7,043,869	\$7,185,630
Balance on Hand June 30	\$ 2,094,476	\$	1,896,476	\$ 2,106,181	\$ 2,140,652	\$ 2,152,696	\$ 2,184,586
Fund Balance as a % of Revenue	33%		29%	32%	32%	31%	30%

## 2018-2019 BUDGET PARKER PERFORMING ARTS CHARTER SCHOOL

	Audited Actual 2016-2017	Revised Budget 2017-2018	Estimated Actual 2017-2018	Proposed Budget 2018-2019	Projected Budget 2019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$ 167,487	\$ (60,684)	\$ (50,089)	\$ 801,432	\$ 841,257	\$ 1,053,208
Revenue:						
Per Pupil Revenue	5,440,834	5,688,890	5,472,538	5,982,231	5,988,383	6,060,243
Mill Levy/Override	415,012	422,558	406,968	405,840	405,840	405,840
Tuition	168,509	184,500	184,500	171,000	171,000	171,000
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	-	4,122	-	-	10,927	14,954
Food Services	4,869	-	6,000	-	-	-
Pupil Activities	37,996	20,000	20,000	20,600	21,218	21,855
Community Service Activities	4,810	-	-	-	-	-
Other Local Revenue	83,498	87,075	146,630	139,160	136,549	137,567
Rental/Lease	5,192	50,000	65,000	85,000	93,500	102,850
Contributions/Donations	71,891	-	100,000	103,000	106,090	109,273
Miscellaneous Revenue	-	-	-	-	-	-
Categorical Revenue	-	-	-	-	-	-
Other State Revenue	210,769	177,675	290,040	314,339	316,764	319,239
Grants Federal	196,497	196,500	196,500	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	250,000	-	500,000	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	 -	-	-	-	-	-
Total Revenue	\$ 6,889,877	\$ 6,831,320	\$ 7,388,176	\$ 7,221,170	\$ 7,250,271	\$ 7,342,821
Total Sources	\$ 7,057,364	\$ 6,770,636	\$ 7,338,087	\$ 8,022,602	\$ 8,091,528	\$ 8,396,029
Expenditures:						
Salaries	\$ 2,846,413	\$ 3,277,646	\$ 3,116,726	\$ 3,116,648	\$ 3,259,006	\$ 3,244,745
Benefits	760,899	1,116,322	878,475	918,166	1,012,449	1,053,308
Purchased Professional and Technical Services	103,281	107,669	405,849	458,311	484,601	512,621
Purchased Property Services	1,259,443	1,525,182	1,547,425	1,818,136	1,971,820	1,957,294
Other Purchased Services	803,902	385,311	88,300	52,154	53,719	55,330
Supplies	518,011	159,380	110,480	115,000	95,000	100,000
Property	614,028	245,548	25,400	47,450	29,535	31,267
Other Expenses	19,547	3,667	114,000	135,480	132,190	131,171
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	192,525	-	250,000	520,000	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 7,118,048	\$ 6,820,725	\$ 6,536,655	\$ 7,181,345	\$ 7,038,320	\$ 7,085,736
Balance on Hand June 30	\$ (60,684)	\$ (50,089)	\$ 801,432	\$ 841,257	\$ 1,053,208	\$ 1,310,293
Fund Balance as a % of Revenue	-1%	-1%	11%	12%	15%	18%

## 2018-2019 BUDGET PLATTE RIVER ACADEMY CHARTER SCHOOL

	Audited Actual 2016-2017	:	Revised Budget 2017-2018	stimated Actual 2017-2018	Proposed Budget 018-2019	Projected Budget 2019-2020	Projected Budget 2020-2021
Balance on Hand July 1	\$ 1,445,686	\$	1,163,671	\$ 1,163,671	\$ 1,239,933	\$ 1,309,299	\$ 1,335,739
<u>Revenue:</u>							
Per Pupil Revenue	3,721,437		3,848,066	3,848,066	4,096,175	4,076,759	4,158,326
Mill Levy/Override	287,061		284,167	284,167	285,075	287,205	287,205
Tuition	85,040		88,500	88,500	90,000	90,000	90,000
Transportation Fees	-		-	-	-	-	-
Earnings on Investments	10,539		20,000	20,000	23,000	23,000	23,000
Food Services	9,025		12,000	13,000	12,000	12,000	12,000
Pupil Activities	135,458		135,500	139,980	143,980	146,508	148,984
Community Service Activities	16,072		16,500	16,500	16,260	16,525	16,796
Other Local Revenue	-		-	-	-	-	-
Rental/Lease	31,824		35,000	35,000	35,700	36,414	37,142
Contributions/Donations	56,378		35,500	47,000	40,000	40,000	40,000
Miscellaneous Revenue	97,688		6,000	33,176	7,000	7,000	7,000
Categorical Revenue	145,659		136,497	136,497	132,037	126,796	121,764
Other State Revenue	-		-	-	-	-	-
Grants Federal	-		-	-	-	-	-
Fund Transfer	-		-	-	-	-	-
Other Sources	-		-	-	-	-	-
Cap Reserve Bond Revenue	-		-	-	-	-	-
Grants Local	 -		-	-	-	-	-
Total Revenue	\$ 4,596,181	\$	4,617,730	\$ 4,661,886	\$ 4,881,227	\$ 4,862,207	\$ 4,942,217
Total Sources	\$ 6,041,867	\$	5,781,401	\$ 5,825,557	\$ 6,121,160	\$ 6,171,506	\$ 6,277,956
Expenditures:							
Salaries	\$ 2,637,167	\$	2,583,574	\$ 2,583,574	\$ 2,668,589	\$ 2,641,608	\$ 2,679,722
Benefits	752,128		726,000	726,000	773,000	803,920	836,077
Purchased Professional and Technical Services	108,704		63,500	63,500	66,155	67,343	68,565
Purchased Property Services	115,913		119,350	123,000	126,909	129,855	132,892
Other Purchased Services	330,656		349,750	349,750	419,078	441,728	465,997
Supplies	226,531		205,000	205,000	202,430	194,458	196,519
Property	271,558		108,000	108,000	108,650	109,305	109,964
Other Expenses	435,539		396,800	396,800	397,050	397,550	397,550
Other Uses of Funds	-		50,000	30,000	50,000	50,000	50,000
Redemption of Principal			-	-	-	-	-
Principal on Leases			-	-	-	-	-
Grant Expense			-	-	-	-	-
Cap Reserve Expense			-	 -	 -	 -	 -
Total Expenditures	\$ 4,878,196	\$	4,601,974	\$ 4,585,624	\$ 4,811,861	\$ 4,835,767	\$ 4,937,286
Balance on Hand June 30	\$ 1,163,671	\$	1,179,427	\$ 1,239,933	\$ 1,309,299	\$ 1,335,739	\$ 1,340,670
Fund Balance as a % of Revenue	25%		26%	27%	27%	27%	27%

## 2018-2019 BUDGET RENAISSANCE SECONDARY CHARTER SCHOOL

	Audited Actual 2016-2017	1	Revised Budget 2017-2018		Estimated Actual 2017-2018		Proposed Budget 2018-2019		Projected Budget 2019-2020	Projected Budget 2020-2021
Balance on Hand July 1	2,656		81,024	\$	81,024	\$	325,253	\$	228,512	\$ 230,065
<u>Revenue:</u>										
Per Pupil Revenue	-		2,628,360		2,518,628		3,011,190		3,578,684	3,931,780
Mill Levy/Override	-		196,920		188,715		211,770		241,907	255,453
Tuition	-		-		-		-		-	-
Transportation Fees	-		-		-		-		-	-
Earnings on Investments	23		-		956		-		-	-
Food Services	-		-		-		-		-	-
Pupil Activities	31,068		405,600		413,020		421,200		486,000	518,400
Community Service Activities	-		-		-		-		-	-
Other Local Revenue	-		-		-		-		-	-
Rental/Lease	-		-		210		-		-	-
Contributions/Donations	-		-		10,298		-		-	-
Miscellaneous Revenue	-		-		3,500		-		-	-
Categorical Revenue	-		-		-		-		-	-
Other State Revenue	-		108,558		87,975		134,998		155,767	166,152
Grants Federal	196,500		196,500		196,500		196,500		-	-
Fund Transfer	112,752		(25,000)		135,000		(25,000)		(25,000)	(25,000)
Other Sources	_		-		-		-		-	-
Cap Reserve Bond Revenue	-		-		-		-		-	-
Grants Local	-		-		-		-		-	-
Total Revenue	\$ 340,343	Ś	3,510,938	Ś	3,554,801	\$	3,950,658	Ś	4,437,357	\$4,846,785
	4 ,		-,	,	-,	•	-,		.,,	.,
Total Sources	\$342,999	\$	3,591,962	\$	3,635,826	\$	4,275,911	\$	4,665,869	\$ 5,076,850
Expenditures:										
Salaries	\$-	\$	1,338,750	\$	1,367,538	\$	1,637,839	\$	1,940,149	\$ 2,022,831
Benefits	-		442,815		454,833		532,737		682,969	731,180
Purchased Professional and Technical Services	13,272		94,600		178,561		111,834		118,598	121,949
Purchased Property Services	-		496,690		611,170		1,013,550		1,030,561	978,944
Other Purchased Services	10,293		543,114		250,802		431,136		524,182	590,081
Supplies	12,311		174,021		128,291		34,479		42,454	51,683
Property	29,539		30,750		38,000		-		, -	38,000
Other Expenses	60		1,800		81,377		89,323		96,892	99,336
Other Uses of Funds	-		-		3,500		-		, -	-
Redemption of Principal	-		-		-		-		-	-
Principal on Leases	-		-		-		-		-	-
Grant Expense	196,500		196,500		196,500		196,500		-	-
Cap Reserve Expense	-		_		-		-		-	-
Total Expenditures	\$261,975	\$	3,319,040	\$	3,310,573	\$	4,047,399	\$	4,435,804	\$4,634,005
Balance on Hand June 30	\$ 81,024	Ş	272,923	Ş	325,253	Ş	228,512	Ş	230,065	\$ 442,846
Fund Balance as a % of Revenue	24%		8%		9%		6%		5%	9%

## 2018-2019 BUDGET SKYVIEW ACADEMY CHARTER SCHOOL

	:	Audited Actual 2016-2017	:	Revised Budget 2017-2018		Estimated Actual 2017-2018		Proposed Budget 2018-2019		Projected Budget 2019-2020		Projected Budget 2020-2021
Balance on Hand July 1	\$	1,472,001	\$	1,444,671	\$	1,444,671	\$	1,648,461	\$	1,619,097	\$	1,913,178
Revenue:												
Per Pupil Revenue		8,776,185		9,216,665		9,192,194		9,510,097		9,985,352		10,195,009
Mill Levy/Override		672,843		680,742		681,505		668,174		670,514		653,751
Tuition		1,007,971		1,003,787		990,046		1,152,790		1,168,694		1,235,994
Transportation Fees		-		-		57		-		-		-
Earnings on Investments		-		-		-		-		-		-
Food Services		-		-		-		-		-		-
Pupil Activities		360,894		392,585		383,650		379,545		388,825		389,925
Community Service Activities		-		-		-		-		-		-
Other Local Revenue		-		-		-		-		-		-
Rental/Lease		10,988		15,000		17,000		15,000		10,000		10,000
Contributions/Donations		51,660		75,500		77,363		50,000		50,000		50,000
Miscellaneous Revenue		66,914		68,398		30,042		35,856		37,649		39,531
Categorical Revenue		340,824		317,980		330,515		325,631		350,433		350,653
Other State Revenue		45,694		69,797		69,797		69,000		69,000		69,000
Grants Federal		-		-		-		-		-		-
Fund Transfer		66,222		-		-		-		-		-
Other Sources		-		-		-		-		-		-
Cap Reserve Bond Revenue		-		-		-		-		-		-
Grants Local		-		-		-		-		-		-
Total Revenue	Ś	11,400,195	\$	11,840,454	\$	11,772,169	\$	12,206,093	\$	12,730,467	\$	12,993,863
lotal neverae	Ŷ	11/100/199	Ŷ	11,010,101	Ŷ	11,772,103	Ŷ	12,200,000	Ŧ	12,7 30, 107	Ŷ	12,775,005
Total Sources	\$	12,872,196	\$	13,285,125	\$	13,216,840	\$	13,854,554	\$	14,349,564	\$	14,907,041
Expenditures:												
Salaries	\$	5,881,597	\$	6,056,757	\$	5,967,995	\$	6,216,480	\$	6,402,974	\$	6,595,064
Benefits		1,681,756		1,783,637		1,775,230		1,867,240		1,955,023		2,054,031
Purchased Professional and Technical Services		205,280		228,563		220,259		234,130		246,288		258,165
Purchased Property Services		2,105,235		2,170,630		2,187,657		2,197,989		2,239,017		2,211,253
Other Purchased Services		662,229		850,426		789,333		932,632		918,694		965,356
Supplies		558,894		505,104		503,479		514,040		534,367		547,835
Property		316,177		105,000		105,520		90,000		110,250		110,513
Other Expenses		16,357		29,758		18,906		32,946		29,773		29,274
Other Uses of Funds		-		-		-		-		-		-
Redemption of Principal		-		-		-		-		-		-
Principal on Leases		-		-		-		-		-		-
Grant Expense		-		-		-		-		-		-
Cap Reserve Expense		-		-		-		150,000		-		-
Total Expenditures	\$	11,427,525	\$	11,729,875	\$	11,568,379	\$	12,235,457	\$	12,436,386	\$	12,771,491
Balance on Hand June 30	\$	1,444,671	\$	1,555,250	\$	1,648,461	\$	1,619,097	\$	1,913,178	\$	2,135,550
Fund Balance as a % of Revenue		13%		13%		14%		13%		15%		16%

## 2018-2019 BUDGET STEM CHARTER SCHOOL

	Audited Actual 2016-2017		Revised Budget 2017-2018		Estimated Actual 2017-2018		Proposed Budget 2018-2019		Projected Budget 2019-2020		Projected Budget 2020-2021	
Balance on Hand July 1	\$ 2,742,580	\$	2,879,069	\$	2,879,069	\$	1,471,916	\$	1,878,227	\$	2,408,609	
Revenue:												
Per Pupil Revenue	11,186,860	\$	12,983,337	\$	12,983,337		13,920,963		14,766,413		15,061,741	
Mill Levy/Override	864,492		972,019		972,019		983,373		961,246		932,408	
Tuition	-		-		-		-		-		-	
Transportation Fees	-		-		-		-		-		-	
Earnings on Investments	23,260		13,383		13,383		35,000		36,000		38,000	
Food Services	-		-		-		-		-		-	
Pupil Activities	452,384		650,000		650,000		714,913		717,675		717,675	
Community Service Activities	-		-		-		-		-		-	
Other Local Revenue	-		-		-		-		-		-	
Rental/Lease	53,000		54,000		54,000		54,000		54,000		54,000	
Contributions/Donations	4,387		30,000		30,000		30,000		30,000		30,000	
Miscellaneous Revenue	-		· -		-		-		-		-	
Categorical Revenue	-		-		-		-		-		-	
Other State Revenue	445,936		445,195		445,195		452,750		456,250		456,250	
Grants Federal	-		-		-		-		-		-	
Fund Transfer	-		-		-		-		-		-	
Other Sources	-		-		-		-		-		-	
Cap Reserve Bond Revenue	-		-		-		-		-		-	
Grants Local	-		-		-		-		-		-	
Total Revenue	\$ 13,030,319	\$	15,147,934	\$	15,147,934	\$	16,190,999	\$	17,021,583	\$	17,290,074	
Total Sources	\$ 15,772,899	\$	18,027,003	\$	18,027,003	\$	17,662,915	\$	18,899,811	\$	19,698,683	
Expenditures:												
Salaries	\$ 6,843,391	\$	7,559,372	\$	7,559,372	\$	7,984,333	\$	8,237,607	\$	8,495,596	
Benefits	1,668,635		2,191,800		2,191,800		2,235,613		2,306,530		2,378,767	
Purchased Professional and Technical Services	114,484		230,667		230,667		233,666		254,872		278,082	
Purchased Property Services	2,175,058		2,530,562		2,530,562		2,549,734		2,661,687		2,781,816	
Other Purchased Services	671,691		1,039,168		1,039,168		1,070,810		1,127,366		1,198,567	
Supplies	481,461		557,618		557,618		578,372		559,264		579,719	
Property	613,631		1,075,300		1,075,300		1,015,000		575,000		425,000	
Other Expenses	12,840		1,370,600		1,370,600		117,160		768,876		770,764	
Other Uses of Funds	-		-		-		-		-		-	
Redemption of Principal	312,639		-		-		-		-		-	
Principal on Leases	-		-		-		-		-		-	
Grant Expense	-		-		-		-		-		-	
Cap Reserve Expense	-		-		-		-		-		-	
Total Expenditures	\$ 12,893,830	\$	16,555,087	\$	16,555,087	\$	15,784,688	\$	16,491,202	\$	16,908,310	
Balance on Hand June 30	\$ 2,879,069	\$	1,471,916	\$	1,471,916	\$	1,878,227	\$	2,408,609	\$	2,790,373	
Fund Balance as a % of Revenue	22%	2%		% 10			12%		14%		16%	

## 2018-2019 BUDGET WORLD COMPASS ACADEMY CHARTER SCHOOL

		Audited Actual 2016-2017	2	Revised Budget 2017-2018		Estimated Actual 2017-2018		Proposed Budget 2018-2019		Projected Budget 2019-2020		Projected Budget 020-2021
Balance on Hand July 1	\$	74,984	\$	453,316	\$	453,316	\$	158,526	\$	160,773	\$	388,508
Revenue:												
Per Pupil Revenue		3,684,693		4,363,850		4,363,850		4,830,103		5,112,846		5,183,879
Mill Levy/Override		-		-		-		-		-		-
Tuition		354,664		328,500		363,860		376,330		380,093		383,894
Transportation Fees		-		-		-		-		-		-
Earnings on Investments		-		-		-		-		-		-
Food Services		- 139,777		-		-		-		-		-
Pupil Activities Community Service Activities		139,777		140,308		142,889		160,000		160,000		160,000
Other Local Revenue		-		- 8,000		- 24,525		- 15,000		- 15,000		- 15,000
Rental/Lease		- 352		8,000		24,525		13,000		13,000		13,000
Contributions/Donations		76,663		30,000		30,000		15,000		15,000		- 15,000
Miscellaneous Revenue		- 10,005		-				- 15,000		-		-
Categorical Revenue		149,481		141,914		141,914		157,300		157,300		157,300
Other State Revenue		-		-		-		-		-		-
Grants Federal		196,500		-		-		-		-		-
Fund Transfer		-		-		-		-		-		-
Other Sources		-		-		-		-		-		-
Cap Reserve Bond Revenue		-		-		-		-		-		-
Grants Local		-		-		-		-		-		-
Total Revenue	\$	4,602,131	\$	5,012,572	\$	5,067,038	\$	5,553,733	\$	5,840,239	\$	5,915,073
Total Sources	\$	4,677,115	\$	5,465,888	\$	5,520,354	\$	5,712,259	\$	6,001,012	\$	6,303,581
Expenditures:												
Salaries	\$	2,048,875	\$	2,607,265	\$	2,607,265	\$	2,694,486	\$	2,721,431	\$	2,748,645
Benefits		555,098		622,238		622,238		1,014,070		1,024,210		1,034,452
Purchased Professional and Technical Services		210,808		198,490		198,490		264,438		267,082		269,753
Purchased Property Services		884,380		849,012		849,012		996,776		1,006,744		1,016,811
Other Purchased Services		200,753		383,820		383,820		366,189		369,851		373,550
Supplies		186,406		247,184		247,184		165,827		167,485		169,160
Property		137,479		40,000		40,000		13,061		13,061		13,061
Other Expenses		-		240,254		240,254		36,639		42,639		42,639
Other Uses of Funds		-		81,771		81,771		-		-		-
Redemption of Principal		-		81,514		81,514		-		-		-
Principal on Leases		-		10,252		10,252		-		-		-
Grant Expense		-		28		28		-		-		-
Cap Reserve Expense	<u> </u>	-	<i>.</i>	-	÷	-	<u>,</u>	-	÷	-	<i>.</i>	-
Total Expenditures	\$	4,223,799	\$	5,361,828	\$	5,361,828	\$	5,551,486	\$	5,612,504	\$	5,668,072
Balance on Hand June 30	\$	453,316	\$	104,060	\$	158,526	\$	160,773	\$	388,508	\$	635,509
Fund Balance as a % of Revenue		10%		2%		3%		3%		7%		11%



