### Douglas County School District Financial Plan & Budget Revised Budget | 2020-2021





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# EXECUTIVE SUMMARY

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#### **DOUGLAS COUNTY SCHOOL DISTRICT, Re. 1** Colorado

#### **BOARD OF EDUCATION**

David Ray President Director, District F

Krista Holtzmann Vice President Director, District G

Kevin Leung Treasurer *Director, District E* 

Elizabeth Hanson Secretary Director, District C

Susan Meek Director, District A

Anthony Graziano Director, District B

Christina Ciancio-Schor *Director, District D* 

#### **MEMBERS OF CABINET**

Corey Wise Interim Superintendent

Ted Knight *Assistant Superintendent* 

Vacant *Chief Academic Officer* 

Matt Reynolds Chief Assessment and Data Officer

Nancy Ingalls Personalized Learning Officer

Kate Kotaska Chief Financial Officer

Mark Blair Chief Technology Officer

Richard Cosgrove Chief Operations Officer

Amanda Thompson Chief Human Resources Officer

Stacy Rader Chief Communications Officer

Mary Kay Klimesh General Counsel

### **DOUGLAS COUNTY SCHOOL DISTRICT BUDGET COMMITMENTS FOR 2020-2021**

The impact of the Coronavirus-19 pandemic on the Colorado economy is unprecedented and School Finance is not immune from these impacts.. K-12 education comprises 37% of the state's General Fund or about \$7.6B set aside for the School Finance Act in 2019-2020. Funding for school finance is comprised of local (property tax) and state (sales and income tax) funding with the state share making up approximate-ly \$4.6B of the funding. In order to balance the State's budget in 2020-2021, funding for K-12 education was reduced. Statewide, the Budget Stabilization Factor increased to a total of \$1.17B which is the highest amount since the Great Recession over a decade ago. Districts across the state received an average 5% cut to the state share of the Total Program formula due to the Budget Stabilization Factor. The passed School Finance Act resulted in a Per Pupil Revenue for DCSD for 2020-2021 of \$7,751 per pupil as of the Adopted Budget which was a \$457 per pupil decrease from 2019-2020. Overall, this equated to a \$29.9M or 5.6% reduction to Per Pupil Revenue (PPR) for all of DCSD (district-run and charter).

On June 23, 2020 the Board of Education adopted a balanced budget (budgeted expenditures equal to budgeted revenue). The District was able to have a balanced budget due to significant budget cuts. The District's budget cut required to balance the budget was \$30.4M because the charter share of the PPR is a pass through (the budget cut is absorbed by the charter school) leaving the district-share at \$22.5M plus the mandatory expense increases of \$7.9M.

The budget presented to the Board of Education for revision on January 19, 2021 includes a use of fund balance (where budgeted expenditures exceed budgeted revenue). All changes in fund balance presented in the Revised Budget are changes since the fiscal year began on July 1, 2020. The major changes to the budget are presented on page 3. The Revised Budget was built using the same budget philosophy as was used in the Adopted Budget. This includes the continued use of zero-based budgeting for all central administration departments and an emphasis on minimizing budget to actual variance in financial reporting.

DCSD is fortunate to be a recipient of federal stimulus dollars along with all other Colorado school districts. Funding from the CARES Act (ESSER) and Coronavirus Relief Fund (CRF) are included within the 2020-2021 Revised Budget. More information on the use of COVID-19 related funding is presented on page 4.

DCSD commits to a 100% equal per pupil share of mill levy override funds with District charter schools based on charter schools' October Count funded pupil count in the 2020-2021 Revised Budget. Please see the <u>LINK</u> to the Board of Education resolution from June 5, 2018 for more information.

### 2020-2021 CHANGES TO BUDGET SINCE ADOPTION ON JUNE 23, 2020

The District's financial plan, adopted in June of the year prior to the budget year, may be amended with respect to both revenues and expenditures by the Board of Education prior to January 31<sup>st</sup> of the current year. After January 31<sup>st</sup>, supplemental budgets may be amended when money for a specific purpose, other than ad valorem taxes, becomes available to meet a contingency per C.R.S. 22-44-110(5). The Board of Education may revise the total budget for any of the funds due to unforeseen circumstances that did not exist at the time of the original budget adoption, such as emergencies or unanticipated revenues.

School districts in Colorado are funded based on the Student October Count. The Adopted Budget was built with projected enrollment before Student October Count. Year-over-year from October 2019 to October 2020, DCSD FPC decreased 1,892 funded pupils from 65,405 to 63,514. Year-over-year DCSD enrollment (all students) decreased 4,326 students from 67,305 to 62,979. Of this decline in students, 2,957 were in district-run schools while 1,369 were in charter schools. The decrease in FPC does not align with the decrease in enrollment due the calculation of FPC using the averaging methodology provided by the School Finance Act. For school districts with declining FPC, funding is based on the highest of either the current year FPC or the average of the last two, three, four or five years. Without the averaging methodology, DCSD's FPC would be 61,735 in 2020-2021. October 2020 compared to projected enrollment for 2020-2021 resulted in a decrease of 348 funded pupils from 63,861 to 63,514. Without the averaging methodology, the decrease from projected enrollment would have been 2,127. The major cause of the decrease from projected enrollment was due to students withdrawing from school (or not enrolling in school for the first time in the early grades) due to the COVID-19 pandemic. The decrease in funded pupil count resulted in a decrease of \$2.7 million to district and charter schools and programs.

Additionally, the Per Pupil Revenue (PPR) determined by the Colorado Department of Education as part of the School Finance Act decreased from \$7,751 in the Adopted Budget to \$7,719 for the Revised Budget. This decrease resulted in an additional decrease of \$2.1 million to district and charter schools and programs. The reduction in PPR is primarily due to a decrease in at-risk funding related to a decrease in students reported as qualifying for free lunch.

The decrease in School Finance Act funding along with reduced local revenue due to COVID-19 contributes to the use of \$4.8 million of fund balance within the General Fund for the 2020-2021 Revised Budget. Other funds, particularly the Special Revenue Funds dedicated to the District's Nutrition Services and Before and After School (BASE) enterprises, will also use fund balance in 2020-2021 due to COVID-19.

### 2020-2021 OVERVIEW OF ELEARNING BUDGET IMPACTS

DCSD is fortunate to be a recipient of federal stimulus dollars from the CARES Act (ESSER) and Coronavirus Relief Fund (CRF). ESSER funding was allocated to the District based on Title I funding methodologies in the amount of \$1.3 million. CRF funding was allocated to the District based on a separate per pupil funding methodology in the amount of \$27.5 million. Both federal stimulus grants are recorded within the Governmental Designated Purpose Grants Fund 22 and are for COVID-19 related items to keep schools in session (either virtually or in-person) during the pandemic.

While the ESSER grant is for the duration of the full fiscal year, the CRF Grant concluded in December 2020. This means the continuation of any of the resources or staff funded by CRF in the fall will be funded by the General Fund in the spring through the end of the fiscal year. The following chart outlines the categories of spending for the CRF and ESSER:

CRF Spending Detail		CRF Supplemental At-	Risk	Detail	ESSER	
CRF Funds Total	\$ 27,500,263	Total Allocation	\$	605,840	ESSER Total	\$
Charter School Allocation	\$ 6,937,376	Sedalia	\$	165,229	Charter Schools	\$
District Allocation	\$ 20,562,887	South Ridge	\$	137,691	District Allocation	\$
		Castle Rock Elem	\$	117,037		
Hybrid / In-Person Schools	\$ 6,486,474	Pine Lane Elem	\$	96,384	Edgenuity	\$
eLearning School	\$ 1,608,135	Acres Green	\$	89,499	Tum it In	\$
O&M	\$ 1,816,554	Total Remaining	\$	-	Lockdown Browser	\$
District Wide	\$ 447,082	*NOTE: This is not new fundi	ng, s	upplanted	Let's Talk	\$
Unemployment	\$ 516,417	state at-risk allocation			Canvas Licensing	\$
Curriculum	\$ 452,716				Canvas Renewal	\$
SPED	\$ 425,778	CRF Safe Schools Re	eope	ning	See Saw (elem)	\$
Other	\$ 663,264	Total Allocation	\$	1,517,665	iReady	\$
		Charter Schools	\$	517,665	Zoom license (Remy) - communication	\$
Total Remaining	\$ 8,146,469	District Schools PPE	\$	494,239	Coral Tracks for 6 schools	\$
Increased Inst. Time 2nd Sem Support	\$ 8,690,426	Distict Schools Sanitation	\$	505,761	N2Y	\$
Obligations moved to GF	\$ (543,957)	Total Remaining	\$	-	Virtual Job Shadow (CTE)	\$
Final Remaining	\$ (0)	*NOTE: Items in warehouse i	nven	tory will be	3D Solidworks (CTE)	\$

\*NOTE: Outstanding obligations in the amount of \$543,957 were moved to the GF to balance out the grant

(0) \*NOTE: Item distributed up

otal Remaining	\$	-	Virtual Job Shadow (CTE)	\$ 17,698
NOTE: Items in warehou	se inventory	will be	3D Solidworks (CTE)	\$ 19,398
istributed upon request at \$0 cost to schools SuccessMa		SuccessMaker (2 requests)	\$ 850	
			Nurse Position	\$ ,
			Remaining to Spend by 2022	\$ 273,250
Pla	anned Us	e of Cl	RF Instructional Time Calc	
eLearning Single	Year Con	tracts		\$ 2,300,000
Backfilled Positio	\$ 1,900,000			
High School Sup	\$ 1,800,000			
2nd semester PP	'E			\$ 1,200,000
eLearning supple	mental pa	y, clas	s coverage, long term subs	\$ 700,000
2nd Semester CO	OVID relat	ed (no	n-PPE) Supplies	\$ 600,000
eLearning Suppor	rt Staff			\$ 200,000
eLearning Purcha	sed Servi	ces		\$ 200,000
2nd Semester EA	A Floater F	Pool		\$ 100,000
Nurse Supplemer	ntal Pays			\$ 100,000
Additional Specia	l Ops Tea	am Sta	ıff	\$ 100,000

The eLearning support funded by the General Fund in the spring is primarily offset by the increased instructional time support allowable within CRF. The planned eLearning and COVID-19 related budgets included within the General Fund for the spring are outlined in the chart to the right:

\$ 9.200.000

1,279,914 298,448 981.466

> 466,667 31,775 3,322 16,500 54,735 30.350 2,661 13,354 297 2,400 8,210

**Estimated Total** 



### SUMMARY OF COMBINED GENERAL FUNDS 2020-2021 REVISED BUDGET

	G	ieneral Fund (10)	Edu	Outdoor ucation Fund (13)	Ca	pital Projects Fund (14)		Full Day ndergarten Fund (15)	Tra	ansportation Fund (25)
Beginning Fund Balance	\$	103,298,507	\$	912	\$	10,560,950	\$	-	\$	3,939,734
Revenues										
Property Taxes	Ś	263,366,727	\$	-	Ś	-	\$	-	Ś	-
Specific Ownership Taxes		26,408,277		-		-		-		-
Other Local Income		26,768,991		439,947		2,152,048		-		1,362,891
Intergovernmental		314,365,049		-		-		-		5,083,827
Other		-		-		-		-		-
Total Revenues	\$	630,909,044	\$	439,947	\$	2,152,048	\$	-	\$	6,446,718
Expenditures										
Salaries		302,381,002		198,070		-		-		12,061,002
Benefits		104,250,433		49,492		-		-		5,466,555
Purchased Services		29,531,721		46,792		-		-		3,850,954
Contracts w/ Charter Schools		136,404,356		-		-		-		-
Supplies		30,259,148		73,951		-		-		2,880,340
Equipment		-		3,000		4,629,341		-		75,000
Other		1,548,530		12,012		1,000,060		-		(471,552)
Total Expenditures	\$	604,375,190	\$	383,317	\$	5,629,401	\$	-	\$	23,862,299
BOE Contingency	\$	5,001,031	\$	-	\$	-	\$	-	\$	-
Net Income/(Loss)	\$	21,532,823	\$	56,630	\$	(3,477,353)	\$	-	\$	(17,415,581)
Transfers In/(Out)		(26,294,494)		23,084		3,808,511		-		15,017,215
Net Change in Fund Balance	\$	(4,761,671)	\$	79,714	\$	331,158	\$	-	\$	(2,398,366)
Fuding Fund Dalay as	<u>_</u>	00 536 036	~	90 ( ) (	\$	10 000 100	~		~	1 541 260
Ending Fund Balance	\$	98,536,836	Ş	80,626	Ş	10,892,108	Ş	-	\$	1,541,368
TABOR Reserve		17,311,000		-		-		-		-
BOE Reserve		17,311,000		-		-		-		-
School Carry Over Reserve		22,582,114		-		-		-		-
Medicaid Carry Over Reserve		3,640,778		-		-		-		-
Ending Fund Balance - after reserves	\$	37,691,944	\$	80,626	\$	10,892,108	\$	-	\$	1,541,368

• General Fund 10 - accounts for 56% of all the financial activity in the District inclusive of teacher salary and benefits as well as supplies and services

- Outdoor Education Fund 13 accounts for the financial activity associated with Stone Canyon Outdoor Edventures, a District program providing outdoor educational experiences to 5th and 6th grade students
- Capital Projects Fund 14 accounts for the financial activity associated with building remodels, equipment purchases and technology devices with a value of \$5,000 or more
- Full Day Kindergarten Fund (FDK) 15 accounted for the financial activity associated with the FDK tuition based program at many of the District elementary schools. This fund was discontinued with implementation of state-funded FDK.
- Transportation Fund 25 accounts for the financial activity associated with transporting students to and from school as well as field trips and athletic events

### SUMMARY OF SPECIAL REVENUE FUNDS 2020-2021 REVISED BUDGET

	Se	Nutrition rvices NSLP Fund (21)	Ser	utrition vices Non- P Fund (28)	C Pu	overnmental Designated rpose Grants Fund (22)	pil Activity Fund (23)	thletics and tivities Fund (26)	Chil	d Care Fund (29)
Beginning Fund Balance	\$	1,092,534	\$	117,806	\$	-	\$ 1,116,388	\$ 1,098,884	\$	1,728,197
Revenues										
Property Taxes		-		-		-	-	-		-
Specific Ownership Taxes		-		-		-	-	-		-
Other Local Income		2,241,469		738,176		388,534	1,685,550	12,388,674		5,045,531
Intergovernmental		11,164,262		-		45,561,861	-	-		-
Other		-		-		-	-	-		-
Total Revenues	\$	13,405,731	\$	738,176	\$	45,950,395	\$ 1,685,550	\$ 12,388,674	\$	5,045,531
Expenditures										
Salaries		5,559,762		226,512		10,373,202	122,704	4,169,663		3,624,936
Benefits		2,639,162		158,126		3,238,977	27,424	971,850		2,107,152
Purchased Services		108,338		95,939		3,050,178	749,326	4,996,487		551,775
Contracts w/ Charter Schools		-		-		-	-	-		-
Supplies		5,637,648		363,467		27,279,613	760,302	5,174,868		495,567
Equipment		160,544		11,938		1,380,049	12,589	346,657		-
Other		838,163		-		628,376	19,784	735,228		324,952
Total Expenditures	\$	14,943,617	\$	855,982	\$	45,950,395	\$ 1,692,129	\$ 16,394,753	\$	7,104,382
BOE Contingency	\$	-	\$	-	\$	-	\$ -	\$ -	\$	-
Net Income/(Loss)	\$	(1,537,886)	\$	(117,806)	\$	-	\$ (6,579)	\$ (4,006,079)	\$	(2,058,851)
Transfers In/(Out)		445,352		-		-	-	4,076,219		487,045
Net Change in Fund Balance	\$	(1,092,534)	\$	(117,806)	\$	-	\$ (6,579)	\$ 70,140	\$	(1,571,806)
Ending Fund Balance	\$	-	\$	-	\$	-	\$ 1,109,809	\$ 1,169,024	\$	156,391
TABOR Reserve		-		-		-	-	-		-
BOE Reserve		-		-		-	-	-		-
School Carry Over Reserve		-		-		-	1,109,809	1,169,024		-
Medicaid Carry Over Reserve		-		-		-	-	-		-
Ending Fund Balance - after reserves	\$	-	\$	-	\$	-	\$ -	\$ -	\$	156,391

- Nutrition Services NSLP Fund 21 accounts for the financial activity associated with breakfast and lunch meal services provided to schools on the National School Lunch Program
- Nutrition Services Non NSLP Fund 28 accounts for the financial activity associated with catering, a la carte and lunch meal services provided to schools not on the National School Lunch Program
- Governmental Designated Purpose Grants Fund 22 accounts for the financial activity associated with our federal and state grants inclusive of Title I and IDEA (Individual Disabilities Education Act)
- Pupil Activity Fund 23 accounts for the financial activity associated with student led and controlled clubs and activities that may include fundraisers and donation projects to other non-profit organizations
- Athletics and Activities Fund 26 accounts for the financial activity associated with all the sports and activities offered at the District's secondary schools
- Child Care Fund 29 accounts for the financial activity associated with the Before and After School Care program at 45 District schools

### SUMMARY OF OTHER DISTRICT FUNDS 2020-2021 REVISED BUDGET

	Bond edemption Fund (31)	Pa Lea	ertificate of articipation ase Payment Fund (39)	iilding Funds (41 and 45)	He	elf Insured ealth Funds 65 and 66)	Private rpose Trust Fund (75)
Beginning Fund Balance	\$ 67,613,197	\$		211,846,862	\$	9,888,113	\$ 37,012
Revenues							
Property Taxes Specific Ownership Taxes	60,042,104		-	-		-	-
Other Local Income	- 463,915		- 969,338	- 1,013,802		- 59,047,660	60,000
Intergovernmental	-		-	-		-	-
Other	 -		-	 -		-	 -
Total Revenues	\$ 60,506,019	\$	969,338	\$ 1,013,802	\$	59,047,660	\$ 60,000
Expenditures							
Salaries	-		-	170,136		36,900	-
Benefits	-		-	56,627		2,619,372	-
Purchased Services	5,593		6,750	1,598,384		58,966,246	-
Contracts w/ Charter Schools	-		-	-		-	-
Supplies	-		-	-		46,500	-
Equipment	-		-	118,719,998		-	-
Other	 55,932,581		3,399,656	2,000		-	53,550
Total Expenditures	\$ 55,938,174	\$	3,406,406	\$ 120,547,145	\$	61,669,018	\$ 53,550
BOE Contingency	\$ -	\$	-	\$ -	\$	-	\$ -
Net Income/(Loss)	\$ 4,567,845	\$	(2,437,068)	\$ (119,533,343)	\$	(2,621,358)	\$ 6,450
Transfers In/(Out)	-		2,437,068	-		-	-
Net Change in Fund Balance	\$ 4,567,845	\$	-	\$ (119,533,343)	\$	(2,621,358)	\$ 6,450
Ending Fund Balance	\$ 72,181,042	\$	20,533	\$ 92,313,519	\$	7,266,755	\$ 43,462
TABOR Reserve	 -		-	-		-	-
BOE Reserve	-		-	-		-	-
School Carry Over Reserve	_		_	-		-	_
Medicaid Carry Over Reserve	-		-	-		-	-
Ending Fund Balance - after reserves	\$ 72,181,042	\$	20,533	\$ 92,313,519	\$	7,266,755	\$ 43,462

• Bond Redemption Fund 31 – accounts for the financial activity associated with the collection of property taxes and the payment of principal and interest on general obligation bond debt approved by the taxpayer through an election

• COP Lease Payment Fund 39 – accounts for the financial activity associated with the payment of principal and interest on certificates of participation authorized by the Board of Education and funded through a transfer from General Fund

- Building Funds 41 and 45 accounts for the financial activity associated with capital projects and equipment funded from the proceeds of General Obligation Bonds as well as Certificates of Participation
- Self-Insured Health Funds 65 and 66 accounts for the financial activity associated with the payment of premiums and claims associated with the Medical and Short Term Disability Insurance programs
- Private Purpose Trust Fund 75 accounts for the financial activity associated with the Philip S Miller Trust providing scholarships to Castle Rock area high school students at Castle View, Douglas County, Renaissance Secondary and Ponderosa High Schools

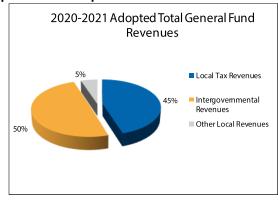
### **BUDGETED REVENUES ADOPTED AS OF JUNE 23, 2020**

The funded pupil count (FPC) in 2020-2021 was projected to be 63,861 of which 1,136 were online students. When calculating FPC beginning in 2019-2020, half day kindergarten students count as 0.58 funded pupils, full day kindergarten students count as 1.00 funded pupils and students in ECE with Special Education needs are counted as 0.50 funded pupils. Typical ECE students are excluded from FPC. DCSD is funded based on FPC and not enrollment which is defined as total students educated. Enrollment in 2020-2021 was projected to be 65,699. Total enrollment was projected to decrease 1,606 students from 2019-2020.

TOTAL SOURCES BY FUND	2020-2021 Adopted Budgeted Revenues							
		Beginning			-	Transfers		
Fund	F	und Balance		Revenues		In	То	tal Sources
General (see chart below)	\$	92,815,566	\$	637,603,978	\$	-	\$	730,419,544
Outdoor Education		15,061		1,197,848		23,084		1,235,993
Capital Projects		9,578,370		2,152,048		1,500,135		13,230,553
Full Day Kindergarten		-		-		-		-
Transportation		2,646,246		6,672,374		15,620,238		24,938,858
Total Combined General Fund	\$	105,055,243	\$	647,626,248	\$	17,143,457	\$	769,824,948
Nutrition Services NSLP		238,032		14,302,168		351,634		14,891,834
Nutrition Services Non-NSLP		11,395		6,533,622		93,718		6,638,735
Governmental Designated Purpose Grants		-		45,406,069		-		45,406,069
Pupil Activity		821,873		1,685,550		-		2,507,423
Athletics and Activities		1,401,974		12,340,628		3,974,098		17,716,700
Child Care		1,650,707		11,168,058		487,045		13,305,810
Total Special Revenue Fund	\$	4,123,981	\$	91,436,095	\$	4,906,495	\$	100,466,571
Bond Redemption		67,961,409		59,375,604		-		127,337,013
Certificates of Participation (COP) Lease Payments		21,030		969,338		2,437,068		3,427,436
Total Debt Service and Lease Payment Fund	\$	67,982,439	\$	60,344,942	\$	2,437,068	\$	130,764,449
Bond Building		211,896,491		1,013,802		-		212,910,293
Certificates of Participation (COP) Building		-		-		-		-
Total Building Fund	\$	211,896,491	\$	1,013,802	\$	-	\$	212,910,293
Medical		8,493,679		58,522,780		-		67,016,459
Short Term Disability Insurance		673,474		524,880		-		1,198,354
Total Internal Service Fund	\$	9,167,153	\$	59,047,660	\$	-	\$	68,214,813
Private Purpose Trust		35,012		60,000		-		95,012
Total Trust and Agency Fund	\$	35,012	\$	60,000	\$	-	\$	95,012

2020-2021 General Fund Revenues by Type on a Per Pupil Basis

Per Pupil Revenue from State	\$ 7,751
Mill Levy Override	1,154
Other Intergovernmental Revenue	422
School-Based Revenue	201
SOT Out of Formula	141
Charter Purchased Service Revenue	148
Other Local Revenue	 167
Total Per Pupil Revenue	\$ 9,984



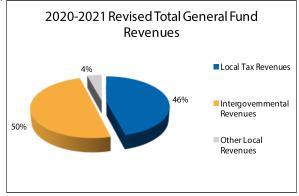
### **BUDGETED REVENUES REVISED AS OF JANUARY 19, 2021**

The actual funded pupil count (FPC) in 2020-2021 is 63,514 of which 1,134 are online students. When calculating FPC beginning in 2019-2020, half day kindergarten students count as 0.58 funded pupils, full day kindergarten students count as 1.00 funded pupils and students in ECE with Special Education needs are counted as 0.50 funded pupils. Typical ECE students are excluded from FPC. DCSD is funded based on FPC and not enrollment which is defined as total students educated. Enrollment in 2020-2021 is 62,979 Total enrollment decreased 4,326 students from 2019-2020. FPC is higher than enrollment due to the multi-year averaging of FPC in 2020-2021.

TOTAL SOURCES BY FUND	2020-2021 Revised Budgeted Revenues									
	Beginning			Transfers						
Fund	Fund Balan	ce	Revenues	In	<b>Total Sources</b>					
General (see chart below)	\$ 103,298,50	)7 \$	630,909,044	\$-	\$ 734,207,551					
Outdoor Education	91	2	439,947	23,084	463,943					
Capital Projects	10,560,95	50	2,152,048	3,808,511	16,521,509					
Full Day Kindergarten	-		-	-	-					
Transportation	3,939,73	84	6,446,718	15,017,215	25,403,667					
Total Combined General Fund	\$ 117,800,10	)3 \$	639,947,757	\$18,848,810	\$ 776,596,670					
Nutrition Services NSLP	1,092,53	34	13,405,731	445,352	14,943,617					
Nutrition Services Non-NSLP	117,80	)6	738,176	-	855,982					
Governmental Designated Purpose Grants	-		45,950,395	-	45,950,395					
Pupil Activity	1,116,38	38	1,685,550	-	2,801,938					
Athletics and Activities	1,098,88	34	12,388,674	4,076,219	17,563,777					
Child Care	1,728,19	97	5,045,531	487,045	7,260,773					
Total Special Revenue Fund	\$ 5,153,80	)9 \$	79,214,057	\$ 5,008,616	\$ 89,376,482					
Bond Redemption	67,613,19	97	60,506,019	-	128,119,216					
Certificates of Participation (COP) Lease Payments	20,53	33	969,338	2,437,068	3,426,939					
Total Debt Service and Lease Payment Fund	\$ 67,633,73	<b>80</b> \$	61,475,357	\$ 2,437,068	\$ 131,546,155					
Bond Building	211,846,86	52	1,013,802	-	212,860,664					
Certificates of Participation (COP) Building	-		-	-	-					
Total Building Fund	\$ 211,846,86	52 \$	1,013,802	\$ -	\$ 212,860,664					
Medical	9,183,50	)7	58,522,780	-	67,706,287					
Short Term Disability Insurance	704,60	)6	524,880	-	1,229,486					
Total Internal Service Fund	\$ 9,888,11	3\$	59,047,660	\$-	\$ 68,935,773					
Private Purpose Trust	37,01	2	60,000	-	97,012					
Total Trust and Agency Fund	\$ 37,01	2\$	60,000	\$ -	\$ 97,012					

2020-2021 General Fund Revenues by Type on a Per Pupil Basis

Per Pupil Revenue from State	\$ 7,719
Mill Levy Override	1,161
Other Intergovernmental Revenue	453
School-Based Revenue	146
SOT Out of Formula	180
Charter Purchased Service Revenue	138
Other Local Revenue	 137
Total Per Pupil Revenue	\$ 9,934

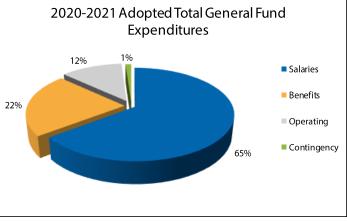


### **BUDGETED EXPENDITURES ADOPTED AS OF JUNE 23, 2020**

**Salaries** and **Benefits** account for the largest component of General Fund expenditures at 87% of the total. The Adopted Budget has \$5.3 million contingency budget.

TRANSFERS AND EXPENDITURES BY FUND	2020-2021 Adopted Budgeted Expenditures & Transfers								
	Budgeted	Budgeted	To	tal Budgeted					
Fund	Expenditures	Transfers Out		Activity					
General (see chart below)	\$ 613,116,958	\$ 24,487,020	\$	637,603,978					
Outdoor Education	1,195,680	-		1,195,680					
Capital Projects	1,853,825	-		1,853,825					
Full Day Kindergarten	-	-		-					
Transportation	24,125,101	-		24,125,101					
Total Combined General Fund	\$ 640,291,564	\$ 24,487,020	\$	664,778,584					
Nutrition Services NSLP	14,404,893	-		14,404,893					
Nutrition Services Non-NSLP	6,458,140	-		6,458,140					
Governmental Designated Purpose Grants	45,406,069	-		45,406,069					
Athletics and Activities	16,314,726	-		16,314,726					
Child Care	11,655,103	-		11,655,103					
Total Special Revenue Fund	\$ 94,238,931	\$-	\$	94,238,931					
Bond Redemption	55,938,174	-		55,938,174					
Certificates of Participation (COP) Lease Payments	3,406,406	-		3,406,406					
Total Debt Service and Lease Payment Fund	\$ 59,344,580	\$-	\$	59,344,580					
Bond Building	104,314,743	-		104,314,743					
Certificates of Participation (COP) Building	-	-		-					
Total Building Fund	\$ 104,314,743	\$-	\$	104,314,743					
Medical	61,016,459	-		61,016,459					
Short Term Disability Insurance	652,559	-		652,559					
Total Internal Service Fund	\$ 61,669,018	\$-	\$	61,669,018					
Pupil Activity	1,685,550	-		1,685,550					
Private Purpose Trust	56,000	-		56,000					
Total Trust and Agency Fund	\$ 1,741,550	\$-	\$	1,741,550					

Please note that the table above includes budgeted transfers of \$24.5 million. The General Fund pass through to charters is \$137.4 million. Both of these figures are excluded from the graph to the right.



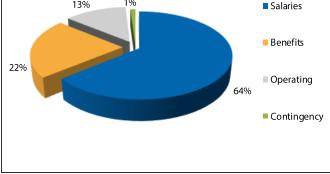
### **BUDGETED EXPENDITURES REVISED AS OF JANUARY 19, 2021**

**Salaries** and **Benefits** account for the largest component of General Fund expenditures at 86% of the total. The Revised Budget includes contingency in the total amount of \$5.0 million.

TRANSFERS AND EXPENDITURES BY FUND	2020-2021 Revised Budgeted Expenditures & Transfers						
		Budgeted	Budgeted	То	tal Budgeted		
Fund	E	xpenditures	<b>Transfers</b> Out		Activity		
General (see chart below)	\$	609,376,221	\$ 26,294,494	\$	635,670,715		
Outdoor Education		383,317	-		383,317		
Capital Projects		5,629,401	-		5,629,401		
Full Day Kindergarten		-	-		-		
Transportation		23,862,299	-		23,862,299		
Total Combined General Fund	\$	639,251,238	\$ 26,294,494	\$	665,545,732		
Nutrition Services NSLP		14,943,617	-		14,943,617		
Nutrition Services Non-NSLP		855,982	-		855,982		
Governmental Designated Purpose Grants		45,950,395	-		45,950,395		
Athletics and Activities		16,394,753	-		16,394,753		
Child Care		7,104,382	-		7,104,382		
Total Special Revenue Fund	\$	85,249,129	\$-	\$	85,249,129		
Bond Redemption		55,938,174	-		55,938,174		
Certificates of Participation (COP) Lease Payments		3,406,406	-		3,406,406		
Total Debt Service and Lease Payment Fund	\$	59,344,580	\$-	\$	59,344,580		
Bond Building		120,547,145	-		120,547,145		
Certificates of Participation (COP) Building		-	-		-		
Total Building Fund	\$	120,547,145	\$-	\$	120,547,145		
Medical		61,016,459	-		61,016,459		
Short Term Disability Insurance		652,559	-		652,559		
Total Internal Service Fund	\$	61,669,018	\$-	\$	61,669,018		
Pupil Activity		1,692,129	-		1,692,129		
Private Purpose Trust		53,550	_		53,550		
Total Trust and Agency Fund	\$	1,745,679	\$-	\$	1,745,679		

Please note that the table above includes budgeted transfers of \$26.3 million. The General Fund pass through to charters is \$136.4 million. Both of these figures are excluded from the graph to the right.





### **STAFF POSITION BUDGETS**

Position Type	FTE
100 Administrators	185
Instruction	185
Support - Students	1
Support - Instructional Staff	8
Support Services - General Administration	о З
	د 167
Support Services - School Administration Support Services - Business	
	1 4
Support Services - Central and Other 200 Licensed - Instructional	
Instruction	<b>3791</b> 3356
Support - Students	3330
Support - Instructional Staff	544 66
1	
Support Services - School Administration	25
Operations and Maintenance Services	1
300 Professional	268
Support - Students	24
Support - Instructional Staff	57
Support Services - General Administration	4
Support Services - Business	22
Operations and Maintenance Services	12
Student Transportation Services	13
Support Services - Central and Other	61
Food Services Operations	16
Enterprise Operations	54
Facilities Acquisition and Construction Services	6
400 Paraprofessionals	1212
Instruction	958
Support - Students	45
Support - Instructional Staff	16
Student Transportation Services	94
Support Services - Central and Other	13
Enterprise Operations	86
500 Office/Administrative Support	381
Instruction	1
Support - Students	28
Support - Instructional Staff	29
Support Services - General Administration	7
Support Services - School Administration	240
Support Services - Business	10
Operations and Maintenance Services	10
Student Transportation Services	26
Support Services - Central and Other	20
Food Services Operations	6
Enterprise Operations	4
600 Crafts, Trades, and Services	748
Support Services - School Administration	1
Support Services - Business	4
Operations and Maintenance Services	300
Student Transportation Services	188
Food Services Operations	252
Enterprise Operations	3
Grand Total	6585

\*FTE Count and Employee Count are counted differently. Employee Count is counted strictly by Employee, while FTE Counts the scheduled work hours per week for each employee.

DCSD is budgeting for 6,585 full time equivalent positions in 2020-2021. The positions are organized below by job classification for the type of position and further by program for the type of service provided. This does not include charter school employees, but does include all District funds.

**Administrators -** An administrator is an individual who performs managerial activities, and is responsible for developing or interpreting policies or regulations and executing those policies or regulations through the direction of individuals at all levels, and may supervise other employees.

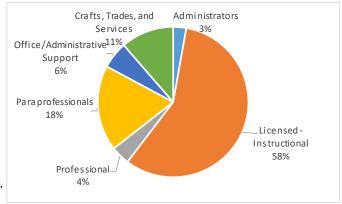
**Licensed -** Instructional - Licensed staff perform duties requiring a high degree of knowledge and skills acquired through at least a baccalaureate degree including skills in the field of education or educational psychology.

**Professional -** Professional sta<sup>7</sup> perform assignments requiring a high degree of knowledge and skills usually acquired through at least a baccalaureate degree but not requiring skills in the field of education.

**Paraprofessional -** Paraprofessionals perform activities supporting professional individuals/functions within the organization.

**Office/Administrative Support** - O<sup>·</sup> ce support perform the activities of preparing, transferring, transcribing, systematizing or preserving communications, records, and transactions.

**Crafts, Trades, and Services -** Trades sta<sup>7</sup> perform tasks that require skill levels which can be acquired through on-the-job training and experience or through apprenticeship or other formal training programs.



## COMBINED GENERAL FUND BUDGETS

### **GENERAL FUND REVENUES**

	 Audited Actuals 2019-2020	Adopted Budget 2020-2021	Revised Budget 2020-2021
Balance on Hand July 1	87,381,177	92,815,566	103,298,507
Revenues			
Local Taxes			
Property Tax (In SFA)	185,762,542	188,216,062	189,653,727
Budget Override	73,713,000	73,713,000	73,713,000
Specific Ownership Taxes (In SFA)	16,603,766	18,434,557	14,988,833
Specific Ownership Taxes (Out of SFA)	8,992,036	8,973,720	11,419,444
Subtotal Local Taxes	\$ 285,071,344	\$ 289,337,339	\$ 289,775,004
Intergovernmental Revenue			
Equalization Entitlements	335,299,568	288,340,300	285,583,542
Special Education	14,583,294	14,513,980	14,470,345
Vocational Education	875,382	875,382	770,460
Gifted & Talented	639,010	651,151	643,893
Charter School Capital Construction	3,944,891	3,944,892	4,215,357
Federal - Medicaid Reimbursement	3,845,804	3,584,562	4,616,709
Other	12,577,000	3,406,150	4,064,743
Subtotal Intergovernmental Revenue	\$ 371,764,949	\$ 315,316,417	\$ 314,365,049
Other Local Revenue			
General Fund Interest	1,205,565	800,000	504,000
Charter School Purchased Services	11,216,357	9,445,629	8,786,937
Preschool	1,400,160	1,834,304	1,109,008
School Based	7,179,548	10,996,304	8,161,236
Other	 14,442,340	9,873,985	8,207,810
Subtotal Other Local Revenue	\$ 35,443,971	\$ 32,950,222	\$ 26,768,991
Total Revenue	\$ 692,280,264	\$ 637,603,978	\$ 630,909,044
Total Program Funding*	\$ 537,665,876	\$ 494,990,919	\$ 490,226,102

\* Equalization Entitlements plus Property Tax (in School Finance Act) plus Specific Ownership Taxes (in School Finance Act)

### **GENERAL FUND EXPENDITURES**

		Audited		Adopted	Revised
		Actuals		Budget	Budget
		2019-2020		2020-2021	2020-2021
Expenditures					
Salaries		310,929,080		307,459,838	302,381,002
Administrators Certified		19,679,530		18,651,101	18,501,798
ProTech		213,895,944 14,088,143		214,672,251 13,569,135	209,093,393 13,125,982
Classified		53,705,196		53,076,649	51,188,640
Substitutes		4,733,744		4,066,543	4,365,332
Overtime		435,480		-	374,084
Additional Pay		4,391,043		3,424,159	5,731,773
Benefits		113,695,145		106,203,504	104,250,433
Subtotal - Salaries & Benefits	\$	424,624,225	\$	413,663,342	\$ 406,631,435
Purchased Professional Services		7,952,355		6,121,424	6,728,251
Purchased Property Services		9,948,623		8,923,542	9,152,405
Other Purchased Services		14,954,615		13,286,699	13,651,065
Supplies		28,600,253		30,662,687	30,259,148
Equipment		8,470		-	-
Other		3,774,444		(2,198,655)	1,548,530
Total Expenditures	\$	489,862,984	\$	470,459,039	\$ 467,970,834
Charter School Pass Through		153,937,969		137,377,919	136,404,356
charter school russ infough		155,757,757			130,101,330
Transfers					
Outdoor Education Fund		173,084		23,084	23,084
Transportation Fund		19,496,934		15,620,238	15,017,215
Capital Projects Fund		3,179,042		1,500,135	3,808,511
Nutrition Services NSLP Fund		351,634		351,634	351,634
Nutrition Services Non-NSLP Fund		643,718		93,718	93,718
Child Care Fund		487,045		487,045	487,045
Athletics & Activities Fund		5,791,709		3,974,098	4,076,219
COP Lease Payments Fund		2,438,816		2,437,068	2,437,068
Total Transfers	\$	32,561,982	\$	24,487,020	\$ 26,294,494
Total Expenditures and Transfers	\$	676,362,935	\$	632,323,978	\$ 630,669,684
BOE Contingency - 1%		-		5,280,000	5,001,031
Change in Fund Balance		15,917,329		-	(4,761,671)
Ending Fund Balance		103,298,506		92,815,566	98,536,836
TABOR Reserve - 3%		17,311,000		16,470,000	17,311,000
BOE Reserve - 3%		17,311,000		16,470,000	17,311,000
School Carry Over Reserve		22,582,114		22,529,558	22,582,114
Medicaid Carry Over Reserve		2,906,904		2,059,857	3,640,778
Enterprise Reserve for COVID		-		-	2,000,000
Mental Health and Security Grant		-		-	5,715,383
Settlement Reserve		-		2,560,000	-,
Assignment of 2018 Mill Levy Override		9,700,720		6,126,131	7,702,802
Ending Fund Balance - after reserves	\$	33,486,768	\$	26,600,020	\$ 22,273,759
Living Fund Datance - alter reserves	<u> </u>	JJ;+00;/00	ş		<u> </u>

### **OUTDOOR EDUCATION FUND 13**

This tuition-based fund accounts for activity associated with an outdoor learning environment where students are engaged in experiential learning activities. In addition to developing knowledge of the ecological surroundings, students are also involved in problem solving, being creative and constructing meaningful solutions. This fund is included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report (CAFR).

Balance on Hand July 1	 Audited Actuals 2019-2020 91,766	Adopted Budget 2020-2021 15,061	Revised Budget 2020-2021 912
•			
Revenues			
Tuition	820,386	1,197,848	439,947
Grant	132,419	-	-
Other	 2,341	-	_
Total Revenue	\$ 955,145	\$ 1,197,848	\$ 439,947
Transfer from General Fund	173,084	23,084	23,084
Total Sources	\$ 1,219,995	\$ 1,235,993	\$ 463,943
Expenditures			
Salaries	660,253	667,583	198,070
Benefits	212,549	248,683	49,492
Purchased Services	102,541	87,949	46,792
Supplies	108,113	133,288	73,951
Equipment	98,483	6,000	3,000
Field Trips & Other	37,144	52,177	12,012
Total Expenditures	\$ 1,219,083	\$ 1,195,680	\$ 383,317
Change in Fund Balance	\$ (90,854)	\$ 25,252	\$ 79,714
Balance on Hand June 30	\$ 912	\$ 40,313	\$ 80,626

### **CAPITAL PROJECTS FUND 14**

This fund was created in 2010-2011 to account for the acquisition of capital assets that were formerly reported in the District's Special Revenue Fund, Capital Reserve Fund 21. This Capital Projects Fund accounts for activity associated with the acquisition of capital assets defined in BOE policy DID: Capital Asset Reporting and Inventories, as those items or groups of items that have a value of \$5,000 or more with a useful life greater than one year. This fund is included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report (CAFR). In 2017-2018 this fund was changed from Fund 43 to Fund 14.

	 Audited Actuals 2019-2020	Adopted Budget 2020-2021	Revised Budget 2020-2021
Balance on Hand July 1	8,563,325	9,578,370	10,560,950
Revenues			
Revenue in Lieu of Land	1,950,322	2,152,048	2,152,048
Investment Earnings	-	-	-
Other	819,892	-	-
Total Revenue	\$ 2,770,213	\$ 2,152,048	\$ 2,152,048
Transfer from General Fund	3,179,042	1,500,135	3,808,511
Total Sources	\$ 14,512,580	\$ 13,230,553	\$ 16,521,509
Expenditures			
Salaries	-	-	-
Benefits	-	-	-
Purchased/Property Services	-	-	-
Equipment/Building	2,988,231	853,765	4,629,341
Other	 963,399	1,000,060	1,000,060
Total Expenditures	\$ 3,951,630	\$ 1,853,825	\$ 5,629,401
Change in Fund Balance	\$ 1,997,626	\$ 1,798,358	\$ 331,158
Balance on Hand June 30 - Revenue in Lieu of Land	\$ 4,503,157	\$ 6,692,900	\$ 6,126,858
Balance on Hand June 30 - Other	\$ 6,057,794	\$ 4,683,828	\$ 4,765,250

### **FULL DAY KINDERGARTEN FUND 15**

This fund's revenues came from tuition paid by families to access a full day kindergarten program at many of the District's elementary schools. Prior to HB19-1262, the School Finance Act only provided funding for half day Kindergarten at 0.58 FTE. Included in this fund were reserves designated for tuition scholarships meeting the needs of the District's at-risk kindergarten students. Effective with the 2019-2020 Adopted Budget, all expenditures for full day kindergarten have been recorded in the General Fund and tuition was not collected. This fund was also included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report (CAFR).

	Audited Actuals 019-2020	Adopted Budget 2020-2021	Revised Budget 2020-2021
Balance on Hand July 1	 -	-	-
Revenues			
Tuition	-	-	-
Contributions/Donations	-	-	-
Other	 _	-	-
Total Revenue	\$ -	\$ -	\$ -
Transfer from General Fund	-	-	-
Total Sources	\$ -	\$ -	\$ 
Expenditures			
Salaries	-	-	-
Benefits	-	-	-
Purchased Services	-	-	-
Supplies	-	-	-
Other	 -	-	-
Total Expenditures	\$ -	\$ -	\$ -
Change in Fund Balance	\$ -	\$ -	\$ -
Assigned to School Carry Over	\$ -	\$ -	-
Balance on Hand June 30 (Scholarships)	\$ -	\$ -	\$ -

### **TRANSPORTATION FUND 25**

This fund is used to account for expenditures and revenues associated with student transportation services inclusive of the specialized transportation associated with special education students. This fund is included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report (CAFR).

Balance on Hand July 1	 Audited Actuals 2019-2020 1,611,318	Adopted Budget 2020-2021 2,646,246	Revised Budget 2020-2021 3,939,734
Revenues			
Transportation Fees	762,891	1,215,000	762,891
State Categorical	5,234,779	4,857,374	5,083,827
Other	 509,433	600,000	600,000
Total Revenue	\$ 6,507,103	\$ 6,672,374	\$ 6,446,718
Transfer from General Fund	19,496,934	15,620,238	15,017,215
Total Sources	\$ 27,615,355	\$ 24,938,858	\$ 25,403,667
Expenditures			
Salaries	13,624,389	13,028,473	12,061,002
Benefits	5,438,324	5,834,960	5,466,555
Purchased Services	2,840,731	3,740,561	3,850,954
Supplies	1,106,625	1,242,759	1,280,340
Fuel	1,359,435	1,600,000	1,600,000
Bus Purchases & Equipment	119,850	-	75,000
Other	(813,733)	(1,321,652)	(471,552)
Total Expenditures	\$ 23,675,621	\$ 24,125,101	\$ 23,862,299
Change in Fund Balance	\$ 2,328,416	\$ (1,832,489)	\$ (2,398,366)
Balance on Hand June 30	\$ 3,939,734	\$ 813,757	\$ 1,541,368



### SPECIAL REVENUE FUND BUDGETS

### **NUTRITION SERVICES NSLP FUND 21**

This Nutrition Services Fund is self-supporting and accounts for activities related to preparation of school meals in compliance with the National School Lunch Program (NSLP). Beginning in 2016-2017, Fund 21 only includes activity related to schools on the NSLP.

Actuals 2019-2020 1,962,156 7,868,551 3,618,717 813,143 73,108 9,677 149,254 12,532,450 351,634 14,846,240	\$	Budget 2020-2021 238,032 10,395,460 2,842,163 105,290 - 105,290 105,290 114,302,168	\$	Budget 2020-2021 1,092,534 1,361,090 11,164,262 790,966 53,000 36,413 - 13,405,731 445,352 14,943,617
7,868,551 3,618,717 813,143 73,108 9,677 149,254 <b>12,532,450</b> 351,634	-	10,395,460 2,842,163 790,966 105,290 - 168,289 <b>14,302,168</b> 351,634	-	1,361,090 11,164,262 790,966 53,000 36,413 - <b>13,405,731</b> 445,352
3,618,717 813,143 73,108 9,677 149,254 <b>12,532,450</b> 351,634	-	2,842,163 790,966 105,290 - 168,289 <b>14,302,168</b> 351,634	-	11,164,262 790,966 53,000 36,413 - <b>13,405,731</b> 445,352
3,618,717 813,143 73,108 9,677 149,254 <b>12,532,450</b> 351,634	-	2,842,163 790,966 105,290 - 168,289 <b>14,302,168</b> 351,634	-	11,164,262 790,966 53,000 36,413 - <b>13,405,731</b> 445,352
813,143 73,108 9,677 149,254 <b>12,532,450</b> 351,634	-	790,966 105,290 - 168,289 <b>14,302,168</b> 351,634	-	790,966 53,000 36,413 - <b>13,405,731</b> 445,352
73,108 9,677 149,254 <b>12,532,450</b> 351,634	-	105,290 - 168,289 <b>14,302,168</b> 351,634	-	53,000 36,413 - <b>13,405,731</b> 445,352
9,677 149,254 <b>12,532,450</b> 351,634	-	- 168,289 <b>14,302,168</b> 351,634	-	36,413 - <b>13,405,731</b> 445,352
149,254 <b>12,532,450</b> 351,634	-	<b>14,302,168</b> 351,634	-	- <b>13,405,731</b> 445,352
<b>12,532,450</b> 351,634	-	<b>14,302,168</b> 351,634	-	445,352
351,634	-	351,634	-	445,352
	\$		\$	
14,846,240	\$	14,891,834	\$	14.943.617
				,,
4,805,391		4,922,183		5,559,762
1,839,669		2,034,185		2,639,162
5,210,926		5,179,617		4,805,285
326,982		487,041		108,338
691,941		845,613		832,363
81,043		125,000		160,544
797,755		811,254		838,163
13,753,707	\$	14,404,893	\$	14,943,617
(869,623)	\$	248,909	\$	(1,092,534)
1 002 522	\$		\$	
	797,755 <b>13,753,707</b>	797,755	797,755     811,254       13,753,707     \$       (869,623)     \$       248,909	797,755   811,254     13,753,707   \$     14,404,893   \$     (869,623)   \$     248,909   \$

### **NUTRITION SERVICES NON-NSLP FUND 28**

This Nutrition Services Fund is self-supporting and accounts for activities related to preparation of school meals in high schools and charter schools that are not participating in the National School Lunch Program. Fund 28 was added in 2016-2017 to account for activity at schools not on the National School Lunch Program.

		Audited Actuals 2019-2020	Adopted Budget 2020-2021	Revised Budget 2020-2021
Balance on Hand July 1		115,361	11,395	117,806
Revenues				
Food Sales		5,573,451	6,533,622	738,176
Federal Reimbursement		-	-	-
Commodity Contribution		-	-	-
Miscellaneous		-	-	-
Sale of Capital Assets		-	-	-
State Match Child Nutr. & CDE Revenue		-	-	-
Total Revenues	\$	5,573,451	\$ 6,533,622	\$ 738,176
Transfer from General Fund		643,718	93,718	-
Total Sources	\$	6,332,530	\$ 6,638,735	\$ 855,982
Expenditures				
Salaries		2,421,817	2,541,059	226,512
Benefits		962,983	1,061,958	158,126
Food & Commodities		2,130,979	1,998,968	229,046
Purchased Services & Repairs		395,127	542,950	95,939
Supplies		171,573	246,296	134,421
Equipment		111,183	40,000	11,938
Other	_	21,063	26,909	-
Total Expenditures	\$	6,214,724	\$ 6,458,140	\$ 855,982
Change in Fund Balance	\$	2,445	\$ 169,200	\$ (117,806)
Balance on Hand June 30	\$	117,806	\$ 180,595	\$ 

### **GOVERNMENTAL DESIGNATED PURPOSE GRANTS FUND 22**

This fund accounts for most state, local and federal grants received by the District. Expenditures in this fund are reimbursed; therefore revenue will equal expenditures at the end of the fiscal year.

	Audited Actuals 2019-2020		Adopted Budget 2020-2021	Revised Budget 2020-2021
Balance on Hand July 1	 -		-	-
Revenues				
State Revenue	1,810,307		2,838,942	2,422,493
Federal Revenue	19,565,116		41,933,150	43,139,368
Other Revenue	 122,905		633,977	388,534
Total Revenue	\$ 21,498,327	\$	45,406,069	\$ 45,950,395
Transfer from General Fund	-		-	-
Total Sources	\$ 21,498,327	\$	45,406,069	\$ 45,950,395
Expenditures				
Salaries	8,426,952		8,142,310	10,373,202
Benefits	2,593,235		2,685,825	3,238,977
Purchased/Property Services	9,239,581		2,603,189	3,050,178
Supplies	648,254		29,221,138	27,279,613
Equipment	114,504		1,422,389	1,380,049
Other	475,800		1,331,218	628,376
Total Expenditures	\$ 21,498,327	\$	45,406,069	\$ 45,950,395
Change in Fund Balance	\$ -	\$	-	\$ -
Balance on Hand June 30	\$ -	\$	-	\$ -

### **PUPIL ACTIVITY FUND 23**

This fund is used to record financial transactions related to school-sponsored pupil organizations and activities. These activities are self-supporting and do not receive any direct or indirect District support. In 2020-2021 this fund was changed from Fund 75 and changed from an Agency Fund to a Special Revenue Fund.

Balance on Hand July 1	 Audited Actuals 2019-2020 1,153,729		Adopted Budget 2020-2021 821,873		Revised Budget 2020-2021 1,116,388
_					
Revenue	1 1 2 6 0 6 0				
Pupil Activity	 1,136,969	~	1,685,550	-	1,685,550
Total Revenue	\$ 1,136,969	\$	1,685,550	\$	1,685,550
Transfer from General Fund	-		-		-
Total Sources	\$ 2,290,698	\$	2,507,423	\$	2,801,938
Expenditures					
Pupil Activity					
Salaries	77,016		122,704		122,704
Benefits	16,827		27,424		27,424
Purchased/Property Services	434,416		749,327		749,326
Supplies	615,493		753,722		760,302
Equipment	12,589		12,589		12,589
Other	17,970		19,784		19,784
Total Pupil Activity	\$ 1,174,310	\$	1,685,550	\$	1,692,129
Total Expenditures	\$ 1,174,310	\$	1,685,550	\$	1,692,129
Change in Fund Balance	\$ (37,341)	\$	-	\$	(6,579)
Assigned to School Program Carry Over	\$ 1,116,388	\$	821,873	\$	1,109,809
Balance on Hand June 30 - Other	\$ -	\$	-	\$	-

### **ATHLETICS AND ACTIVITIES FUND 26**

This fund accounts for all revenues and expenditures directly related to Colorado High School Activities Association (CHSAA) sponsored athletics and activities, as well as other District sponsored activities at middle and high schools.

Balance on Hand July 1	;		Adopted Budget 2020-2021 1,401,974			Revised Budget 2020-2021 1,098,884		
		1,502,422		.,		1,020,001		
Revenues								
Student Fees		1,912,173		2,773,126		2,773,126		
Gate Fees		715,081		850,057		850,057		
Donations and Fundraising		1,913,936		2,396,028		2,445,444		
Merchandise Sales		3,855,860		4,501,073		4,501,073		
Other Pupil Income		542,007		1,820,344		1,818,974		
Total Revenue	\$	8,939,057	\$	12,340,628	\$	12,388,674		
Transfer from General Fund		5,791,709		3,974,098		4,076,219		
Total Sources	\$	16,233,188	\$	17,716,700	\$	17,563,777		
Expenditures								
Salaries		5,334,838		4,205,060		4,169,663		
Benefits		1,172,278		979,768		971,850		
Purchased Services		4,019,674		4,999,087		4,996,487		
Supplies		3,601,023		5,080,771		5,174,868		
Equipment		797,214		295,135		346,657		
Other		209,277		754,905		735,228		
Total Expenditures	\$	15,134,304	\$	16,314,726	\$	16,394,753		
Change in Fund Balance	\$	(403,538)	\$	-	\$	70,140		
Assigned to School Carry Over	\$	1,244,820	\$	1,401,974	\$	1,169,024		
Balance on Hand June 30 (District-run)	\$	(145,936)	\$	-	\$	-		

### **CHILD CARE FUND 29**

The Child Care Fund is self-supporting, and accounts for the activity associated with the District's Before and After School Child Care. These programs are budgeted to be self-supporting with revenues derived from program enrollment fees charged on a per-child basis.

		Audited Actuals 2019-2020	Adopted Budget 2020-2021	Revised Budget 2020-2021
Balance on Hand July 1		4,044,700	1,650,707	1,728,197
Revenues				
Tuition		7,606,989	11,168,058	5,045,531
Other		417	-	-
Total Revenue	\$	7,607,406	\$ 11,168,058	\$ 5,045,531
Transfer from General Fund		487,045	487,045	487,045
Total Sources	\$	12,139,151	\$ 13,305,810	\$ 7,260,773
Expenditures				
Salaries		6,621,527	6,165,776	3,624,936
Benefits		2,223,107	2,338,922	2,107,152
Purchased Services		827,636	1,056,233	551,775
Supplies		393,479	793,617	495,567
Field Trips and Other	_	345,205	1,300,555	324,952
Total Expenditures	\$	10,410,954	\$ 11,655,103	\$ 7,104,382
Change in Fund Balance	\$	(2,316,503)	\$ -	\$ (1,571,806)
Assigned to BASE Program Carry Over	\$	-	\$ -	\$ -
Balance on Hand June 30 (BASE Department)	\$	1,728,197	\$ 1,650,707	\$ 156,391



# DEBT SERVICE AND LEASE PAYMENT FUND BUDGETS

### **BOND REDEMPTION FUND 31**

This fund serves as the vehicle for recording dedicated property taxes and the payment of outstanding principal and interest on the District's General Obligation bonds.

Balance on Hand July 1	 Audited Actuals 2019-2020 61,833,048	Adopted Budget 2020-2021 67,961,409	Revised Budget 2020-2021 67,613,197	
Revenues				
Property Taxes	58,382,363	58,693,094		60,042,104
Investment Earnings	894,211	682,510		463,915
Total Revenues	\$ 59,276,574	\$ 59,375,604	\$	60,506,019
Total Sources	\$ 121,109,622	\$ 127,337,013	\$	128,119,216
Expenditures				
Principal	31,615,000	35,465,000		35,465,000
Interest	21,879,625	20,467,581		20,467,581
Fiscal Charges	1,800	5,593		5,593
Supplies	 -	-		_
Total Expenditures	\$ 53,496,425	\$ 55,938,174	\$	55,938,174
Other Financing Sources (Uses)				
Proceeds from Bond Refunding	-	-		-
Refunding Bond Premium	-	-		-
Payment to Refunding Bond Escrow Agent	-	-		-
Transfer to/(from) General Fund	 -	-		-
Total Other Financing Sources (Uses)	\$ -	\$ -	\$	-
Change in Fund Balance	\$ 5,780,149	\$ 3,437,430	\$	4,567,845
Balance on Hand June 30	\$ 67,613,197	\$ 71,398,839	\$	72,181,042

### **CERTIFICATES OF PARTICIPATION (COP) LEASE PAYMENT FUND 39**

Pursuant to CDE Chart of Accounts, this fund is identified for non-voter approved lease payments.

Balance on Hand July 1	 Audited Actuals 2019-2020 20,215	Adopted Budget 2020-2021 21,030	Revised Budget 2020-2021 20,533
Revenues			
Interest on Investment	5,819	6,384	6,384
Certificate of Participation - AspenView	 962,790	962,954	962,954
Total Revenues	\$ 968,609	\$ 969,338	\$ 969,338
Total Sources	\$ 988,824	\$ 990,368	\$ 989,871
Expenditures			
Principal Retirement	2,525,000	2,580,000	2,580,000
Interest	877,356	819,656	819,656
Debt Issuance Costs & Fiscal Charges	4,750	6,750	6,750
Total Expenditures	\$ 3,407,106	\$ 3,406,406	\$ 3,406,406
Other Financing Sources (Uses)			
Proceeds from COP Refunding	-	-	-
Refunding COP Premium	-	-	-
Payment to Refunded Escrow Agent	-	-	-
Transfer from Other Funds	2,438,816	2,437,068	2,437,068
Total Other Financing Sources (Uses)	\$ 2,438,816	\$ 2,437,068	\$ 2,437,068
Change in Fund Balance	\$ 319	\$ -	\$ -
Balance on Hand June 30	\$ 20,534	\$ 21,030	\$ 20,533



# BUILDING FUND BUDGETS

### **BOND BUILDING FUND 41**

The Building Fund is used to account for the management and actual construction of District facilities that are financed by General Obligation Bond (G.O.) proceeds. The District had authority to sell GO bonds after the November 2018 bond election for the first time since 2006.

Balance on Hand July 1	 Audited Actuals 2019-2020 267,785,742	Adopted Budget 2020-2021 211,896,491	Revised Budget 2020-2021 211,846,862
Revenues			
Bond Issuance	-	-	-
Interest	 8,371,550	1,013,802	1,013,802
Total Revenue	\$ 8,371,550	\$ 1,013,802	\$ 1,013,802
Transfer to/from Other Funds	-	-	-
Total Sources	\$ 276,157,292	\$ 212,910,293	\$ 212,860,664
Expenditures			
Salaries	66,873	170,136	170,136
Benefits	15,326	56,627	56,627
Buildings & Building Improvements	62,561,187	102,487,596	118,719,998
Purchased Services	1,657,783	1,598,384	1,598,384
Supplies	7,260	-	-
Debt Issuance Costs & Fiscal Charges	2,000	2,000	2,000
Other	 _	-	-
Total Expenditures	\$ 64,310,429	\$ 104,314,743	\$ 120,547,145
Change in Fund Balance	\$ (55,938,879)	\$ (103,300,941)	\$ (119,533,343)
Balance on Hand June 30	\$ 211,846,863	\$ 108,595,550	\$ 92,313,519

## **CERTIFICATES OF PARTICIPATION (COP) BUILDING FUND 45**

This fund has been established to account for capital projects funded with the proceeds from the sale of Certificates of Participation Building Fund. This fund accounted for the activity associated with capital projects identified in the DCSD Master Capital Plan. All Certificate of Participation Building Fund proceeds were spent by June 2018 and beginning fund balance for 2019-2020 is \$0.

		Audited Actuals 019-2020	Adopted Budget 2020-2021	Revised Budget 2020-2021
Balance on Hand July 1		-	-	-
Revenues				
COP Issuance		-	-	-
Premium on Bond		-	-	-
Investment Earnings	_	-	-	-
Total Revenue	\$	-	\$ -	\$ -
Transfer from General Fund		-	-	-
Total Sources	\$	-	\$ -	\$ -
Expenditures				
Salaries		-	-	-
Benefits		-	-	-
Building & Building Improvements		-	-	-
Purchased Services		-	-	-
Supplies		-	-	-
Other		-	-	-
Total Expenditures	\$	-	\$ -	\$ 
Change in Fund Balance	\$	-	\$ -	\$ -
Balance on Hand June 30	\$	-	\$ -	\$ -



## INTERNAL SERVICE FUND BUDGETS

### **MEDICAL AND DENTAL FUND 65**

The District operates a self-funded employee health benefit program where the health claims are accounted for in this fund. In addition, employee medical and dental premium payments to Delta Dental and Kaiser Permanente are also accounted for in this fund. The District establishes each year's premium amounts based on projected medical claims as well as the updated premium charge from Kaiser Permanente and Delta Dental.

	Audited Actuals 2019-2020	Adopted Budget 2020-2021	Revised Budget 2020-2021
Balance on Hand July 1	10,842,778	8,493,679	9,183,507
Revenues			
Health Insurance Premiums	50,291,490	54,760,171	54,760,171
Dental Insurance Premiums	3,421,876	3,491,609	3,491,609
Investment Earnings	167,547	240,000	240,000
Other	23,532	31,000	31,000
Total Revenues	\$ 53,904,444	\$ 58,522,780	\$ 58,522,780
Transfer from General Fund	-	-	-
Total Sources	\$ 64,747,222	\$ 67,016,459	\$ 67,706,287
Expenditures			
Salaries	32,600	36,900	36,900
Benefits	2,643,583	2,619,372	2,619,372
Health Plan	47,786,276	53,122,732	53,122,732
Dental Plan	3,433,573	3,473,709	3,473,709
Stop Loss Premiums	698,435	734,342	734,342
Purchased Services	931,894	982,904	982,904
Other	37,357	46,500	46,500
Total Expenditures	\$ 55,563,718	\$ 61,016,459	\$ 61,016,459
Change in Fund Balance	\$ (1,659,274)	\$ (2,493,679)	\$ (2,493,679)
Assigned to Contingency for Self-Insured Plans	\$ -	\$ -	\$ 4,000,000
Balance on Hand June 30 (Other)	\$ 9,183,504	\$ 6,000,000	\$ 2,689,828

## **SHORT TERM DISABILITY INSURANCE FUND 66**

This fund replaces the District's former fully insured Short Term Disability Insurance (STDI) program. This fund was created in 2014-2015 to reflect the District's move to a self-funded plan. The District establishes each year's premium amounts based on projected STDI claims.

	:	Audited Actuals 2019-2020	Adopted Budget 2020-2021	Revised Budget 2020-2021
Balance on Hand July 1		775,633	673,474	704,606
Revenues				
Short Term Disability Insurance Premiums		495,197	524,880	524,880
Total Revenue	\$	495,197	\$ 524,880	\$ 524,880
Transfer from General Fund		-	-	-
Total Sources	\$	1,270,830	\$ 1,198,354	\$ 1,229,486
Expenditures				
Salaries		-	-	-
Benefits		-	-	-
Short Term Disability Insurance Claims		398,081	462,559	462,559
Purchased Services		168,144	190,000	190,000
Other		-	-	-
Total Expenditures	\$	566,224	\$ 652,559	\$ 652,559
Change in Fund Balance	\$	(71,027)	\$ (127,679)	\$ (127,679)
Balance on Hand June 30	\$	704,606	\$ 545,795	\$ 576,927



## **TRUST FUND BUDGETS**

2020-2021 Revised Budget

#### **PRIVATE PURPOSE TRUST FUND 75**

This fund accounts for the student scholarships awarded from the P.S. Miller Trust.

	Audited Actuals 2019-2020	Adopted Budget 2020-2021	Revised Budget 2020-2021
Balance on Hand July 1	 34,012	35,012	37,012
Revenues			
Contributions	58,000	60,000	60,000
Total Revenue	\$ 58,000	\$ 60,000	\$ 60,000
Transfer from General Fund	-	-	-
Total Sources	\$ 92,012	\$ 95,012	\$ 97,012
Expenditures			
Grants and Scholarships	55,000	56,000	53,550
Total Expenditures	\$ 55,000	\$ 56,000	\$ 53,550
Change in Fund Balance	\$ 3,000	\$ 4,000	\$ 6,450
Balance on Hand June 30	\$ 37,012	\$ 39,012	\$ 43,462

# CHARTER SCHOOL BUDGETS

### 2020-2021 REVISED BUDGET CHARTER SCHOOLS SUMMARY OF REVENUES AND EXPENDITURES

CHARTER SCHOOL	Beg	inning Fund Balance	Budgeted Revenues	Budgeted xpenditures	Er	nding Fund Balance
Academy Charter	\$	4,678,867	\$ 6,179,015	\$ 9,845,347	\$	1,012,535
American Academy Charter		5,595,907	29,375,709	29,374,124		5,597,492
Ascent Classical Academy Charter						
Aspen View Academy Charter		2,272,416	9,191,669	9,400,454		2,063,631
Ben Franklin Academy Charter		5,371,975	9,188,062	9,143,966		5,416,071
Challenge to Excellence Charter		3,145,771	5,419,572	6,166,713		2,398,630
DCS Montessori Charter		1,323,195	5,296,769	5,431,613		1,188,351
Global Village Academy Charter		192,097	3,883,797	3,877,996		197,898
HOPE Online Learning Academy		1,439,871	12,288,205	12,127,504		1,600,572
Leman Academy of Excellence Charter		2,351,489	8,291,453	7,630,504		3,012,439
North Star Academy Charter		2,961,786	6,510,592	8,101,588		1,370,790
Parker Core Knowledge Charter		2,698,287	7,703,045	7,753,814		2,647,518
Parker Performing Arts Charter		503,160	7,296,613	7,108,669		691,104
Platte River Academy Charter		2,420,887	8,248,925	6,214,708		4,455,104
Renaissance Secondary Charter		802,552	3,386,409	3,751,118		437,843
SkyView Academy Charter		3,380,383	13,459,789	13,627,793		3,212,379
STEM School Highlands Ranch		10,745,826	17,764,350	20,711,186		7,798,990
World Compass Academy Charter		1,782,045	7,506,966	7,247,724		2,041,287
TOTAL	\$	51,666,514	\$ 160,990,940	\$ 167,514,821	\$	45,142,634

#### **ACADEMY CHARTER SCHOOL**

	Audited Actual 2019-2020			Adopted Budget 2020-2021	:	Revised Budget 2020-2021	Estimated Actual 2020-2021			Projected Budget 2021-2022
Balance on Hand July 1	\$	4,065,301	\$	4,325,851	\$	4,678,867	\$	4,678,867	\$	1,012,535
<u>Revenue:</u>										
Per Pupil Revenue	\$	5,442,257	\$	5,172,485	\$	5,139,273	\$	5,139,273	\$	5,139,273
Mill Levy/Override		770,699		785,726		784,643		784,643		784,643
Tuition		121,688		118,750		64,334		64,334		80,418
Transportation Fees		-		-		-		-		-
Earnings on Investments		33,006		12,500		27,141		27,141		27,684
Food Services		-		-		-		-		-
Pupil Activities		114,943		97,285		68,267		68,267		88,267
Community Service Activities		-		-		-		-		-
Other Local Revenue		1,110		1,000		3,000		3,000		1,000
Rental/Lease		1,700		5,500		1,500		1,500		1,650
Contributions/Donations		12,105		38,400		35,000		35,000		35,000
Miscellaneous Revenue		-		-		-		-		-
Categorical Revenue		74,430		-		-		-		75,000
Other State Revenue		194,303		185,670		216,290		216,290		216,290
Grants Federal		8,019		-		282,707		282,707		-
Fund Transfer		(447,330)		-		(443,141)		(443,141)		(435,691)
Other Sources		-		-		-		-		-
Cap Reserve Bond Revenue		-		-		-		-		-
Grants Local		-		-		-		-		-
Total Revenue	\$	6,326,931	\$	6,417,316	\$	6,179,015	\$	6,179,015	\$	6,013,534
Total Sources	\$	10,392,232	\$	10,743,167	\$	10,857,882	\$	10,857,882	\$	7,026,069
Expenditures:										
Salaries	\$	3,369,265	Ś	3,229,999	Ś	3,382,472	Ś	3,382,472	Ś	3,370,921
Benefits	Ŧ	1,085,399	Ŧ	1,145,710	Ŧ	1,171,328	Ŧ	1,171,328	Ŧ	1,244,125
Purchased Professional and Technical Services		83,546		79,793		107,315		107,315		97,664
Purchased Property Services		196,003		699,359		242,473		242,473		240,314
Other Purchased Services		531,870		693,463		527,216		527,216		532,822
Supplies		191,322		226,856		306,938		306,938		207,558
Property		206,727		160,250		403,488		403,488		125,000
Other Expenses		49,233		100,230		103,100		103,100		105,198
Other Uses of Funds		-		-		-		-		-
Redemption of Principal		_		-		_		-		_
Principal on Leases		_		-		_		-		_
Grant Expense		-		-		-		-		-
Cap Reserve Expense		_		3,600,000		3,600,000		3,600,000		-
Total Expenditures	\$	5,713,365	\$	9,939,545	\$	9,845,347	\$	9,845,347	\$	5,923,603
Balance on Hand June 30	\$	4,678,867	\$	803,622	\$	1,012,535	\$	1,012,535	\$	1,102,466
Fund Balance as a % of Revenue										
runa Balance as a % of Revenue		74%		13%		16%		16%		18%

### **AMERICAN ACADEMY CHARTER SCHOOL**

	:	Audited Actual 2019-2020		Adopted Budget 2020-2021		Revised Budget 2020-2021		Estimated Actual 2020-2021		Projected Budget 2021-2022
Balance on Hand July 1	\$	5,285,617	\$	5,504,016	\$	5,595,907	\$	5,595,907	\$	5,597,492
Revenue:										
Per Pupil Revenue	\$	20,637,584	\$	19,203,326	\$	19,920,210	\$	19,920,210	\$	21,091,305
Mill Levy/Override		2,961,528		2,897,768		3,031,531		3,031,531		2,954,772
Tuition		1,349,525		1,757,580		1,720,690		1,720,690		1,731,305
Transportation Fees		433,689		547,631		160,620		160,620		550,620
Earnings on Investments		66,531		75,100		14,000		14,000		30,000
Food Services		-		-		-		-		-
Pupil Activities		592,118		830,000		690,000		690,000		830,000
Community Service Activities		-		-		-		-		-
Other Local Revenue		728,969		792,960		809,480		809,480		809,480
Rental/Lease		80,812		100,000		120,000		120,000		120,000
Contributions/Donations		645,133		770,100		385,178		385,178		785,178
Miscellaneous Revenue		72,004		-		-		-		-
Categorical Revenue		706,188		539,531		770,500		770,500		700,000
Other State Revenue		483,702		110,000		115,000		115,000		65,000
Grants Federal		95,663		-		968,500		968,500		-
Fund Transfer		-		-		-		-		-
Other Sources		187,686		300,000		670,000		670,000		600,000
Cap Reserve Bond Revenue		-		-		-		-		-
Grants Local		-		-		-		-		-
Total Revenue	\$	29,041,132	\$	27,923,996	\$	29,375,709	\$	29,375,709	\$	30,267,660
Total Sources	\$	34,326,749	\$	33,428,012	\$	34,971,616	\$	34,971,616	\$	35,865,152
Expenditures:										
Salaries	\$	13,392,573	¢	13,171,430	¢	14,404,267	¢	14,404,267	¢	14,166,500
Benefits	Ŷ	5,043,191	Ļ	4,357,851	Ŷ	4,935,530	Ŷ	4,935,530	Ŷ	5,240,653
Purchased Professional and Technical Services		574,309		470,838		429,806		429,806		503,608
Purchased Property Services		4,610,092		4,022,580		4,114,880		4,114,880		4,316,764
Other Purchased Services		2,739,182		3,148,402		2,802,792		2,802,792		3,287,579
Supplies		1,065,445		1,189,400		1,200,400		1,200,400		1,088,900
Property		934,892		1,160,500		1,113,000		1,113,000		1,203,000
Other Expenses		371,158		161,700		162,450		162,450		162,450
Other Uses of Funds		571,150		-		102,450		102,450		-
Redemption of Principal		-		_		-		_		_
Principal on Leases		-		211,000		211,000		211,000		211,000
Grant Expense		_		211,000		211,000		211,000		211,000
Cap Reserve Expense		_		_		_		_		-
Total Expenditures	\$	28,730,842	\$	27,893,701	\$	29,374,124	\$	29,374,124	\$	30,180,454
Balance on Hand June 30	Ś	5,595,907	Ś	5,534,311	\$	5,597,492	Ś	5,597,492	Ś	5,684,698
		, ,						· ·		
Fund Balance as a % of Revenue		19%		20%		19%		19%		19%

Ascent Charter School requested release from Douglas County School District and was approved by the Board of Education on September 4, 2019. Ascent Classical Academy became authorized under the Charter School Institute by July 1, 2020. Based on this change to authorization, the Revised Budget for FY 2020-2021 will be submitted to CSI rather than Douglas County.

#### **ASPEN VIEW ACADEMY CHARTER SCHOOL**

	:	Audited Actual 2019-2020		Adopted Budget 2020-2021	:	Revised Budget 2020-2021		Estimated Actual 2020-2021		Projected Budget 2021-2022
Balance on Hand July 1	\$	1,794,974	\$	760,999	\$	2,272,416	\$	2,272,416	\$	2,063,631
Revenue:										
Per Pupil Revenue	\$	6,367,037	\$	6,543,345	\$	6,895,419	\$	6,895,419	\$	6,870,512
Mill Levy/Override		977,347		1,039,095		1,269,530		1,269,530		1,091,050
Tuition		351,403		246,500		246,500		246,500		258,825
Transportation Fees		-		-		3,000		3,000		-
Earnings on Investments		-		18,000		-		-		18,900
Food Services		-		290,120		-		-		-
Pupil Activities		506,568		220,000		208,120		208,120		304,626
Community Service Activities		-		-		120,000		120,000		231,000
Other Local Revenue		-		25,000		-		-		-
Rental/Lease		-				-		-		26,250
Contributions/Donations		60,000		67,000		65,000		65,000		70,350
Miscellaneous Revenue		43,894		-		5,000		5,000		-
Categorical Revenue		-		17,659		-		-		-
Other State Revenue		-		-		-		-		18,542
Grants Federal		-		-		379,100		379,100		-
Fund Transfer		-		-		-		-		-
Other Sources		385,715		201,940		-		-		-
Cap Reserve Bond Revenue		-		-		-		-		212,037
Grants Local		-		-		-		-		-
Total Revenue	\$	8,691,964	\$	8,668,659	\$	9,191,669	\$	9,191,669	\$	9,102,092
Total Sources	\$	10,486,938	\$	9,429,658	\$	11,464,085	\$	11,464,085	\$	11,165,723
Expenditures:										
Salaries	\$	4,153,043	ċ	4,737,880	ċ	4,808,349	ċ	4,808,349	Ċ	4,737,880
Benefits	Ļ	1,245,115	Ļ	1,520,643	Ļ	1,499,221	Ļ	1,499,221	Ļ	1,596,675
Purchased Professional and Technical Services		1,245,115		169,000		149,000		149,000		177,450
Purchased Property Services		1,039,388		1,232,290		1,355,290		1,355,290		1,293,905
Other Purchased Services		1,059,588		775,619		695,119		695,119		814,400
Supplies		428,949		446,375		513,875		513,875		468,694
Property		267,420		245,000		364,100		364,100		257,250
Other Expenses		207,420		3,500		15,500		15,500		3,675
Other Uses of Funds		48,497		5,500		13,500		15,500		5,075
Redemption of Principal		583,994		_		_				
Principal on Leases		448,116		_		_				
Grant Expense		440,110		-		-		-		-
Cap Reserve Expense		_		_		_		_		-
Total Expenditures	\$	8,214,522	\$	9,130,307	\$	9,400,454	\$	9,400,454	\$	9,349,929
Balance on Hand June 30	\$	2,272,416	\$	299,351	\$	2,063,631	\$	2,063,631	\$	1,815,794
Fund Poloneo os o 0/ of Dourses				3%		22%		22%		20%
Fund Balance as a % of Revenue		26%		3%		22%		22%		20%

#### **BEN FRANKLIN ACADEMY CHARTER SCHOOL**

	4,919,919	\$					2021-2022
Balance on Hand July 1       \$ 4,681,730 \$		Ŧ	5,371,975	\$	5,371,975	\$	5,416,071
Revenue:							
Per Pupil Revenue \$ 7,424,013 \$	6,839,696	\$	6,890,096	\$	6,890,096	\$	6,890,096
Mill Levy/Override 1,058,047	1,047,484		1,042,630		1,042,630		1,042,630
Tuition 209,081	246,505		238,415		238,415		238,415
Transportation Fees -	-		-		-		-
Earnings on Investments 51,903	18,000		9,000		9,000		9,000
Food Services -	-		-		-		-
Pupil Activities 275,497	275,955		275,605		275,605		275,605
Community Service Activities 76,805	65,000		43,500		43,500		130,000
Other Local Revenue -	-		-		-		-
Rental/Lease 22,092	10,000		2,500		2,500		2,500
Contributions/Donations 14,767	5,000		5,000		5,000		5,000
Miscellaneous Revenue 4,470	-		-		-		-
Categorical Revenue -	-		-		-		-
Other State Revenue 121,130	9,842		410,670		410,670		11,137
Grants Federal -	-		-		-		-
Fund Transfer 32,993	-		-		-		-
Other Sources -	-		-		-		-
Cap Reserve Bond Revenue 253,056	198,703		270,646		270,646		270,646
Grants Local	-		-		-		-
Total Revenue       \$ 9,543,854       \$	8,716,185	\$	9,188,062	\$	9,188,062	\$	8,875,029
Total Sources \$ 14,225,584 \$	13,636,104	\$	14,560,037	\$	14,560,037	\$	14,291,100
Expenditures:							
Salaries \$ 4,294,746 \$	4,336,598	Ś	4,519,590	Ś	4,519,590	Ś	4,412,819
Benefits 1,243,423	1,208,035	•	1,158,995	•	1,158,995	•	1,182,175
Purchased Professional and Technical Services 81,843	147,000		146,700		146,700		146,700
Purchased Property Services 1,615,733	1,705,028		1,755,276		1,755,276		1,735,923
Other Purchased Services 999,220	894,679		835,107		835,107		857,895
Supplies 455,900	403,915		459,747		459,747		416,238
Property 110,223	133,500		232,213		232,213		135,000
Other Expenses 52,521	36,037		36,338		36,338		37,428
Other Uses of Funds	-		-		-		-
Redemption of Principal -	-		-		-		-
Principal on Leases -	-		-		-		-
Grant Expense -	-		-		-		-
Cap Reserve Expense -	-		-		-		-
Total Expenditures\$ 8,853,609	8,864,792	\$	9,143,966	\$	9,143,966	\$	8,924,179
Balance on Hand June 30 \$ 5,371,975 \$	4,771,312	\$	5,416,071	\$	5,416,071	\$	5,366,921
Fund Balance as a % of Revenue 56%	55%		59%		59%		60%

#### **CHALLENGE TO EXCELLENCE CHARTER SCHOOL**

	Audited Actual 2019-2020		Adopted Budget 2020-2021	2	Revised Budget 2020-2021	Estimated Actual 2020-2021	Projected Budget 2021-2022
Balance on Hand July 1	\$	2,712,350	\$ 2,236,349	\$	3,145,771	\$ 3,145,771	\$ 2,237,080
Revenue:							
Per Pupil Revenue	\$	4,114,208	\$ 4,119,872	\$	4,215,170	\$ 4,053,620	\$ 4,053,045
Mill Levy/Override		585,032	620,902		632,672	632,672	602,213
Tuition		59,385	19,610		9,500	9,500	9,500
Transportation Fees		-	-		-	-	-
Earnings on Investments		41,358	17,500		12,600	12,600	12,600
Food Services		-	-		-	-	-
Pupil Activities		138,146	100,000		65,000	65,000	65,000
Community Service Activities		-	-		-	-	-
Other Local Revenue		127,824	58,500		58,500	58,500	60,000
Rental/Lease		2,056	-		-	-	-
Contributions/Donations		1,611	-		-	-	-
Miscellaneous Revenue		-	-		-	-	
Categorical Revenue		60,642	76,529		104,623	104,623	106,394
Other State Revenue		199,575	153,955		115,328	115,328	109,776
Grants Federal		14,856	200,000		206,179	206,179	
Fund Transfer		-	-		-	-	-
Other Sources		-	-		-	-	-
Cap Reserve Bond Revenue		-	-		-	-	-
Grants Local		-	-		-	-	-
Total Revenue	\$	5,344,693	\$ 5,366,868	\$	5,419,572	\$ 5,258,022	\$ 5,018,528
Total Sources	\$	8,057,043	\$ 7,603,217	\$	8,565,343	\$ 8,403,793	\$ 7,255,608
Expenditures:							
Salaries	\$	2,549,921	\$ 2,550,976	\$	2,605,506	\$ 2,605,506	\$ 2,673,360
Benefits		856,971	1,002,378		1,016,202	1,016,202	1,085,359
Purchased Professional and Technical Services		205,224	328,680		355,680	355,680	357,458
Purchased Property Services		477,108	1,081,662		1,129,274	1,129,274	536,583
Other Purchased Services		479,234	555,151		564,065	564,065	613,177
Supplies		197,940	232,617		241,742	241,742	219,032
Property		136,587	199,300		224,244	224,244	128,661
Other Expenses		8,287	30,000		30,000	30,000	115,075
Other Uses of Funds		-	-		-	-	-
Redemption of Principal		-	-		-	-	-
Principal on Leases		-	-		-	-	-
Grant Expense		-	-		-	-	-
Cap Reserve Expense		-	-		-	-	-
Total Expenditures	\$	4,911,272	\$ 5,980,764	\$	6,166,713	\$ 6,166,713	\$ 5,728,705
Balance on Hand June 30	\$	3,145,771	\$ 1,622,453	\$	2,398,630	\$ 2,237,080	\$ 1,526,903
Fund Balance as a % of Revenue		59%	30%		44%	43%	30%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

2020-2021 Revised Budget

#### **DCS MONTESSORI CHARTER SCHOOL**

		Audited Actual 2019-2020		Adopted Budget 2020-2021	2	Revised Budget 2020-2021		stimated Actual 2020-2021		Projected Budget 2021-2022
Balance on Hand July 1	\$	1,229,887	\$	1,287,422	\$	1,323,195	\$	1,323,195	\$	1,255,178
<u>Revenue:</u>										
Per Pupil Revenue	\$	3,688,450	\$	3,439,520	\$	3,367,011	\$	3,367,011	\$	3,410,000
Mill Levy/Override		524,901		539,168		511,671		511,671		518,000
Tuition		591,530		834,200		570,450		571,000		650,000
Transportation Fees		-		-		-		-		-
Earnings on Investments		39,847		37,500		19,000		19,000		25,000
Food Services		-		-		-		-		-
Pupil Activities		346,250		250,000		125,000		125,000		200,000
Community Service Activities		311,076		442,800		260,374		261,000		340,000
Other Local Revenue		-		-		-		-		-
Rental/Lease		48,752		55,000		60,000		60,000		62,000
Contributions/Donations		2,587		-		-		-		-
Miscellaneous Revenue		5,344		30,000		11,000		11,000		15,000
Categorical Revenue		126,040		100,000		135,763		135,763		135,000
Other State Revenue		-		-		-		-		-
Grants Federal		44,234		-		152,500		152,500		-
Fund Transfer		35,736		-		7,000		7,000		-
Other Sources		-		-		-		-		-
Cap Reserve Bond Revenue		-		-		-		-		-
Grants Local	-	105,697	~	65,000	~	77,000	~	77,000	~	65,000
Total Revenue	\$	5,870,444	\$	5,793,188	\$	5,296,769	\$	5,297,945	\$	5,420,000
Total Sources	\$	7,100,331	\$	7,080,610	\$	6,619,964	\$	6,621,140	\$	6,675,178
Expenditures:										
Salaries	\$	2,609,254	\$	2,741,400	\$	2,412,000	\$	2,412,000	\$	2,495,000
Benefits		900,948		1,037,603		962,463		962,462		975,000
Purchased Professional and Technical Services		297,789		292,500		259,500		240,000		260,000
Purchased Property Services		756,765		743,000		770,000		760,000		770,000
Other Purchased Services		408,852		393,275		378,600		363,000		385,000
Supplies		190,983		215,450		216,950		201,000		200,000
Property		112,818		35,500		58,000		58,000		50,000
Other Expenses		13,957		19,600		19,600		15,000		20,000
Other Uses of Funds		335,839		250,000		125,000		125,000		200,000
Redemption of Principal		-		-		-		-		-
Principal on Leases		-		-		-		-		-
Grant Expense		149,931		65,000		229,500		229,500		65,000
Cap Reserve Expense		-		-		-		-		-
Total Expenditures	\$	5,777,136	\$	5,793,328	\$	5,431,613	\$	5,365,962	\$	5,420,000
Balance on Hand June 30	\$	1,323,195	\$	1,287,282	\$	1,188,351	\$	1,255,178	\$	1,255,178
Fund Balance as a % of Revenue		23%		22%		22%		24%		23%

#### **GLOBAL VILLAGE ACADEMY CHARTER SCHOOL**

Balance on Hand July 1       \$       189,266       \$       192,097       \$       2,996,400       \$       2,996,400       \$       2,996,400       \$       2,996,400       \$       2,996,400       \$       2,996,400       \$       2,996,400       \$       2,996,400       \$       2,996,400       \$       2,996,400       \$       2,996,400       \$       2,996,400       \$       2,996,400       \$       2,996,400       \$       2,996,400       \$       2,996,400       \$       2,996,400       \$       5,978       5       2,996,400       \$       5,978       5       2,996,400       \$       5,100       \$		Audited Actual 2019-2020	Adopted Budget 2020-2021	2	Revised Budget 2020-2021	stimated Actual 2020-2021	Projected Budget 2021-2022
Per Pupil Revenue       \$ 3,214,806       \$ 2,775,131       \$ 2,996,400       \$ 2,988,802         Mill Lew/Override       451,740       441,940       451,729       451,729       445,429         Tuition       8,000       10,000       10,000       10,000       10,000       10,000         Transportation Fees       -       -       -       -       -       -         Food Services       5,3,077       653,600       57,000       57,000       65,798         Community Service Activities       -       -       -       -       -       -         Other Local Revenue       7,220       -       16,000       16,000       16,000       16,000         Rental/Lease       -       -       -       -       -       -       -         Contributions/Donations       17,760       15,000       -	Balance on Hand July 1	\$ 189,266	\$ 189,266	\$	192,097	\$ 192,097	\$ 197,898
Mill levy/Override       451,740       441,940       451,729       451,729       445,429         Tuition       8,000       10,000       10,000       10,000       10,000         Transportation Fees       -       -       -       -       -         Earnings on Investments       -       -       -       -       -         Pupil Activities       53,077       65,360       57,000       57,000       16,000         Community Service Activities       -       -       -       -       -       -         Other Local Revenue       7,220       -       16,000       16,000       16,000       16,000         Rental/Lease       -       -       -       -       -       -       -         Contributions/Donations       17,760       15,000       -       -       -       -         Categorical Revenue       -       10,000       -       -       -       -         Grants Federal       -       -       10,000       -       -       -       -         Grants Local       -       -       -       -							
Tuition       8,000       10,000       10,000       10,000       10,000         Transportation Fees       - <td< td=""><td></td><td>\$ 3,214,806</td><td>\$ 2,775,131</td><td>\$</td><td>2,996,460</td><td>\$ 2,996,460</td><td>\$ 2,988,802</td></td<>		\$ 3,214,806	\$ 2,775,131	\$	2,996,460	\$ 2,996,460	\$ 2,988,802
Transportation Fees     -	Mill Levy/Override	451,740	441,940		451,729	451,729	445,429
Earnings on Investments       -	Tuition	8,000	10,000		10,000	10,000	10,000
Food Services       -       <	Transportation Fees	-	-		-	-	-
Pupil Activities       53,077       65,360       57,000       57,000       65,788         Community Service Activities       - <td< td=""><td>Earnings on Investments</td><td>-</td><td>-</td><td></td><td>-</td><td>-</td><td>-</td></td<>	Earnings on Investments	-	-		-	-	-
Community Service Activities       -	Food Services	-	-		-	-	-
Other Local Revenue       7,220       -       16,000       16,000       16,000         Rental/Lease       - <td< td=""><td>Pupil Activities</td><td>53,077</td><td>65,360</td><td></td><td>57,000</td><td>57,000</td><td>65,798</td></td<>	Pupil Activities	53,077	65,360		57,000	57,000	65,798
Rental/Lease     - <t< td=""><td>Community Service Activities</td><td>-</td><td>-</td><td></td><td>-</td><td>-</td><td>-</td></t<>	Community Service Activities	-	-		-	-	-
Contributions/Donations       17,760       15,000       -      <	Other Local Revenue	7,220	-		16,000	16,000	16,000
Miscellaneous Revenue     1,000     -     -     -     -     -       Categorical Revenue     220,802     143,964     172,962     207,970     143,964       Other State Revenue     -     -     -     -     -     -       Grants Federal     -     -     -     -     -     -     -       Fund Transfer     - <td>Rental/Lease</td> <td>-</td> <td>-</td> <td></td> <td>-</td> <td>-</td> <td>-</td>	Rental/Lease	-	-		-	-	-
Categorical Revenue     220,802     143,964     172,962     207,970     143,964       Other State Revenue     -	Contributions/Donations	17,760	15,000		-	-	-
Other State Revenue     -	Miscellaneous Revenue	-	1,000		-	-	-
Grants Federal     -     170,399     179,646     573,442     -       Fund Transfer     - <t< td=""><td>Categorical Revenue</td><td>220,802</td><td>143,964</td><td></td><td>172,962</td><td>207,970</td><td>143,964</td></t<>	Categorical Revenue	220,802	143,964		172,962	207,970	143,964
Fund Transfer     -     <	Other State Revenue	-			-	-	-
Other Sources Grants Local       - </td <td>Grants Federal</td> <td>-</td> <td>170,399</td> <td></td> <td>179,646</td> <td>573,442</td> <td>-</td>	Grants Federal	-	170,399		179,646	573,442	-
Cap Reserve Bond Revenue     - </td <td>Fund Transfer</td> <td>-</td> <td>-</td> <td></td> <td>-</td> <td>-</td> <td>-</td>	Fund Transfer	-	-		-	-	-
Grants Local Total Revenue     -	Other Sources	-	-		-	-	-
Total Revenue     \$ 3,973,405 \$ 3,622,794 \$ 3,883,797 \$ 4,312,601 \$ 3,669,993       Total Sources     \$ 4,162,671 \$ 3,812,060 \$ 4,075,894 \$ 4,504,698 \$ 3,867,891       Expenditures:     \$ 3,612,071 \$ 3,812,060 \$ 4,075,894 \$ 4,504,698 \$ 3,867,891       Salaries     \$ 1,516,666 \$ 1,356,496 \$ 1,481,543 \$ 1,608,463 \$ 1,356,536       Benefits     471,417 422,409 437,693 486,943 432,464       Purchased Professional and Technical Services     201,565 231,509 221,509 233,509 236,139       Purchased Property Services     716,173 894,240 894,240 894,240 887,144       Other Purchased Services     167,319 179,283 183,883 282,281 166,548       Property     356,791 54,000 54,000 196,236 51,000       Other Expenses     27,703 17,629 8,839 8,839 15,086       Other Uses of Funds     -     -     -       Redemption of Principal     -     -     -     -       Principal on Leases     -     -     -     -       Cap Reserve Expense     -     -     -     -       Total Expenditures     \$ 3,970,574 \$ 3,619,054 \$ 3,877,996 \$ 4,306,800 \$ 3,644,167	Cap Reserve Bond Revenue	-			-	-	-
Total Sources\$4,162,671\$3,812,060\$4,075,894\$4,504,698\$3,867,891Expenditures: SalariesSalaries\$1,516,666\$1,356,496\$1,481,543\$1,608,463\$1,356,536Benefits471,417422,409437,693486,943432,464Purchased Professional and Technical Services201,565231,509221,509233,509236,139Purchased Property Services716,173894,240894,240894,240887,144Other Purchased Services512,940463,488596,289596,289499,250Supplies167,319179,283183,883282,281166,548Property356,79154,00054,000196,23651,000Other Expenses27,70317,6298,8398,83915,086Other Uses of FundsRedemption of PrincipalPrincipal on LeasesCap Reserve ExpenseCap Reserve ExpenseTotal Expenditures\$3,970,574\$3,619,054\$197,898\$197,898\$223,724		-			-	-	-
Expenditures: Salaries\$1,516,666\$1,356,496\$1,481,543\$1,608,463\$1,356,536Benefits471,417422,409437,693486,943432,464Purchased Professional and Technical Services201,565231,509221,509233,509236,139Purchased Property Services716,173894,240894,240894,240894,240Other Purchased Services512,940463,488596,289596,289499,250Supplies167,319179,283183,883282,281166,548Property356,79154,00054,000196,23651,000Other Expenses27,70317,6298,8398,83915,086Other Uses of FundsRedemption of PrincipalPrincipal on LeasesTotal ExpenseBalance on Hand June 30\$192,097\$193,005\$197,898\$123,724	Total Revenue	\$ 3,973,405	\$ 3,622,794	\$	3,883,797	\$ 4,312,601	\$ 3,669,993
Salaries\$1,516,666\$1,356,496\$1,481,543\$1,608,463\$1,356,536Benefits471,417422,409437,693486,943432,464Purchased Professional and Technical Services201,565231,509221,509233,509236,139Purchased Property Services716,173894,240894,240894,240894,240887,144Other Purchased Services512,940463,488596,289596,289499,250Supplies167,319179,283183,883282,281166,548Property356,79154,00054,000196,23651,000Other Expenses27,70317,6298,8398,83915,086Other Uses of FundsRedemption of PrincipalPrincipal on LeasesGrant ExpenseCap Reserve ExpenseTotal Expenditures\$3,970,574\$3,619,054\$3,877,996\$197,898\$223,724Balance on Hand June 30\$192,097\$193,005\$197,898\$223,724-	Total Sources	\$ 4,162,671	\$ 3,812,060	\$	4,075,894	\$ 4,504,698	\$ 3,867,891
Salaries\$1,516,666\$1,356,496\$1,481,543\$1,608,463\$1,356,536Benefits471,417422,409437,693486,943432,464Purchased Professional and Technical Services201,565231,509221,509233,509236,139Purchased Property Services716,173894,240894,240894,240894,240887,144Other Purchased Services512,940463,488596,289596,289499,250Supplies167,319179,283183,883282,281166,548Property356,79154,00054,000196,23651,000Other Expenses27,70317,6298,8398,83915,086Other Uses of FundsRedemption of PrincipalPrincipal on LeasesGrant ExpenseCap Reserve ExpenseTotal Expenditures\$3,970,574\$3,619,054\$3,877,996\$197,898\$223,724Balance on Hand June 30\$192,097\$193,005\$197,898\$223,724-	Expenditures:						
Benefits471,417422,409437,693486,943432,464Purchased Professional and Technical Services201,565231,509221,509233,509236,139Purchased Property Services716,173894,240894,240894,240894,240887,144Other Purchased Services512,940463,488596,289596,289499,250Supplies167,319179,283183,883282,281166,548Property356,79154,00054,000196,23651,000Other Expenses27,70317,6298,8398,83915,086Other Uses of FundsRedemption of PrincipalPrincipal on LeasesGrant ExpenseCap Reserve ExpenseTotal Expenditures\$3,970,574\$3,619,054\$197,898\$197,898\$223,724Balance on Hand June 30\$192,097\$193,005\$197,898\$223,724	-	\$ 1,516,666	\$ 1,356,496	\$	1,481,543	\$ 1,608,463	\$ 1,356,536
Purchased Professional and Technical Services201,565231,509221,509233,509236,139Purchased Property Services716,173894,240894,240894,240894,240887,144Other Purchased Services512,940463,488596,289596,289499,250Supplies167,319179,283183,883282,281166,548Property356,79154,00054,000196,23651,000Other Expenses27,70317,6298,8398,83915,086Other Uses of FundsRedemption of PrincipalPrincipal on LeasesGrant ExpenseTotal Expenditures\$3,970,574\$3,619,054\$3,877,996\$4,306,800\$3,644,167Balance on Hand June 30\$192,097\$193,005\$197,898\$197,898\$223,724	Benefits						
Purchased Property Services716,173894,240894,240894,240894,240887,144Other Purchased Services512,940463,488596,289596,289499,250Supplies167,319179,283183,883282,281166,548Property356,79154,00054,000196,23651,000Other Expenses27,70317,6298,8398,83915,086Other Uses of FundsRedemption of PrincipalPrincipal on LeasesGrant ExpenseCap Reserve ExpenseTotal Expenditures\$3,970,574\$3,619,054\$3,877,996\$4,306,800\$223,724Balance on Hand June 30\$192,097\$193,005\$197,898\$223,724	Purchased Professional and Technical Services		,				
Other Purchased Services     512,940     463,488     596,289     596,289     499,250       Supplies     167,319     179,283     183,883     282,281     166,548       Property     356,791     54,000     54,000     196,236     51,000       Other Expenses     27,703     17,629     8,839     8,839     15,086       Other Uses of Funds     -     -     -     -     -     -       Redemption of Principal     -     -     -     -     -     -     -       Principal on Leases     -							
Supplies     167,319     179,283     183,883     282,281     166,548       Property     356,791     54,000     54,000     196,236     51,000       Other Expenses     27,703     17,629     8,839     8,839     15,086       Other Uses of Funds     -     -     -     -     -     -       Redemption of Principal     -     -     -     -     -     -     -       Principal on Leases     - <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Property     356,791     54,000     54,000     196,236     51,000       Other Expenses     27,703     17,629     8,839     8,839     15,086       Other Uses of Funds     -     -     -     -     -     -       Redemption of Principal     -     -     -     -     -     -     -       Principal on Leases     -							
Other Expenses     27,703     17,629     8,839     8,839     15,086       Other Uses of Funds     - <td></td> <td></td> <td></td> <td></td> <td></td> <td>,</td> <td></td>						,	
Other Uses of Funds     -			17,629				
Principal on Leases     -		-					-
Principal on Leases     -	Redemption of Principal	-			-	-	-
Grant Expense     -     <		-			-	-	-
Cap Reserve Expense     -		-			-	-	-
Total Expenditures     \$ 3,970,574 \$ 3,619,054 \$ 3,877,996 \$ 4,306,800 \$ 3,644,167       Balance on Hand June 30     \$ 192,097 \$ 193,005 \$ 197,898 \$ 197,898 \$ 223,724		-			-	-	-
		\$ 3,970,574	\$ 3,619,054	\$	3,877,996	\$ 4,306,800	\$ 3,644,167
Fund Balance as a % of Revenue       5%       5%       5%       6%	Balance on Hand June 30	\$ 192,097	\$ 193,005	\$	197,898	\$ 197,898	\$ 223,724
	Fund Balance as a % of Revenue	 5%	5%		5%	5%	6%

#### **HOPE ONLINE LEARNING ACADEMY**

	Audited Actual 2019-2020	Adopted Budget 2020-2021	Revised Budget 2020-2021	Estimated Actual 2020-2021	 Projected Budget 2021-2022
Balance on Hand July 1	\$ 450,136	\$ 1,369,383	\$ 1,439,871	\$ 1,439,871	\$ 1,600,572
Revenue:					
Per Pupil Revenue	\$ 16,356,718	\$ 10,462,262	\$ 8,876,311	\$ 8,876,311	\$ 11,810,070
Mill Levy/Override	-	-	-	-	-
Tuition	-	-	-	-	-
Transportation Fees	-	-	-	-	-
Earnings on Investments	1,371	1,196	1,196	1,196	1,208
Food Services	-	-	-	-	-
Pupil Activities	-	-	-	-	-
Community Service Activities	-	-	-	-	-
Other Local Revenue	(40,013)	-	-	-	-
Rental/Lease	-	-	-	-	-
Contributions/Donations	85,779	72,500	72,500	72,500	52,500
Miscellaneous Revenue	69,501	53,500	53,500	53,500	85,000
Categorical Revenue	448,695	531,692	531,692	531,692	359,149
Other State Revenue	431,194	341,786	1,208,778	1,208,778	115,477
Grants Federal	2,147,296	1,683,464	1,461,426	1,461,426	1,196,758
Fund Transfer	-	-	-	-	-
Other Sources	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-
Grants Local	 -	 82,802	 82,802	82,802	82,802
Total Revenue	\$ 19,500,540	\$ 13,229,203	\$ 12,288,205	\$ 12,288,205	\$ 13,702,964
Total Sources	\$ 19,950,676	\$ 14,598,586	\$ 13,728,076	\$ 13,728,076	\$ 15,303,536
Expenditures:					
Salaries	\$ 4,268,353	\$ 2,344,650	\$ 2,392,322	\$ 2,392,322	\$ 2,809,566
Benefits	1,478,646	905,025	851,016	851,016	976,797
Purchased Professional and Technical Services	795,152	2,746,121	1,514,648	1,514,648	1,504,961
Purchased Property Services	629,393	359,423	332,718	332,718	346,469
Other Purchased Services	9,189,376	5,113,568	4,300,810	4,300,810	6,157,022
Supplies	1,232,725	715,324	706,097	706,097	764,646
Property	79,492	243,517	116,933	116,933	281,292
Other Expenses	317,666	273,467	168,689	168,689	171,919
Other Uses of Funds	-	15,586	15,586	15,586	-
Redemption of Principal	-	-	-	-	-
Principal on Leases	-	-	-	-	-
Grant Expense	520,001	506,475	1,728,684	1,728,684	318,149
Cap Reserve Expense	-	-	-	-	-
Total Expenditures	\$ 18,510,805	\$ 13,223,156	\$ 12,127,504	\$ 12,127,504	\$ 13,330,822
Balance on Hand June 30	\$ 1,439,871	\$ 1,375,429	\$ 1,600,572	\$ 1,600,572	\$ 1,972,714
Fund Balance as a % of Revenue	7%	10%	13%	13%	14%

#### **LEMAN ACADEMY OF EXCELLENCE CHARTER SCHOOL**

	Audited Actual 2019-2020	Adopted Budget 2020-2021	2	Revised Budget 2020-2021	Estimated Actual 2020-2021	Projected Budget 2021-2022
Balance on Hand July 1	\$ 317,491	\$ 1,088,726	\$	2,351,489	\$ 2,351,489	\$ 2,921,386
Revenue:						
Per Pupil Revenue	\$ 5,812,554	\$ 6,429,545	\$	6,536,169	\$ 6,513,771	7,895,824
Mill Levy/Override	827,602	1,009,323		998,744	996,391	1,153,102
Tuition	653	-		-	-	-
Transportation Fees	-	-		-	-	-
Earnings on Investments		-		-	-	-
Food Services	_	-		-	-	-
Pupil Activities	32,222	-		16,170	16,170	_
Community Service Activities	-	_		-	-	_
Other Local Revenue	118,110	75,000		108,296	119,439	_
Rental/Lease	2,800	-		-	1,960	_
Contributions/Donations	2,903	_		26,700	26,700	_
Miscellaneous Revenue	2,903 9,605	_		3,126	20,700	_
	9,005	-		5,120	-	-
Categorical Revenue	-	-		-	-	-
Other State Revenue	278,490	168,768		302,604	301,317	231,875
Grants Federal	-	-		299,645	299,645	-
Fund Transfer	-	-		-	-	-
Other Sources	-	-		-	-	-
Cap Reserve Bond Revenue	-	-		-	-	-
Grants Local	 -	 -		-	 -	-
Total Revenue	\$ 7,084,939	\$ 7,682,636	\$	8,291,453	\$ 8,275,393	\$ 9,280,801
Total Sources	\$ 7,402,430	\$ 8,771,362	\$	10,642,943	\$ 10,626,883	\$ 12,202,187
Expenditures:						
Salaries	\$ 2,099,517	\$ 2,608,527	\$	2,687,891	\$ 2,699,814	\$ 3,116,167
Benefits	523,286	769,893		794,015	792,645	1,157,415
Purchased Professional and Technical Services	149,973	156,000		195,144	201,864	160,000
Purchased Property Services	855,020	1,842,538		1,931,806	1,954,995	1,845,538
Other Purchased Services	1,156,518	1,331,398		1,353,511	1,354,147	1,679,518
Supplies	255,351	298,060		534,749	572,743	295,170
Property	-			111,085	111,085	
Other Expenses	11,275	26,220		22,304	18,205	30,220
Other Uses of Funds	-	-		-	-	-
Redemption of Principal	-	-		-	-	-
Principal on Leases	_	-		-	-	-
Grant Expense	-	-		_	-	-
Cap Reserve Expense	-	-		_	-	-
Total Expenditures	\$ 5,050,941	\$ 7,032,636	\$	7,630,504	\$ 7,705,497	\$ 8,284,028
Balance on Hand June 30	\$ 2,351,489	\$ 1,738,726	\$	3,012,439	\$ 2,921,386	\$ 3,918,159
Fund Balance as a % of Revenue	 33%	23%		36%	35%	42%

#### **NORTH STAR ACADEMY CHARTER SCHOOL**

	Audited Actual 2019-2020		Adopted Budget 2020-2021	Revised Budget 2020-2021		Estimated Actual 2020-2021		Projected Budget 2021-2022
Balance on Hand July 1	\$ 1,935,257	\$	1,994,051	\$ 2,961,786	\$	2,961,786	\$	2,470,790
Revenue:								
Per Pupil Revenue	\$ 5,303,910	\$	5,029,959	\$ 4,874,164	\$	4,874,164	\$	5,015,833
Mill Levy/Override	758,482		790,779	739,087		739,087		770,529
Tuition	106,930		131,250	131,250		131,250		137,813
Transportation Fees	-		-	-		-		-
Earnings on Investments	12,023		15,000	7,500		7,500		7,500
Food Services	-		-	-		-		-
Pupil Activities	128,534		139,400	136,280		136,280		138,800
Community Service Activities	-		-	-		-		-
Other Local Revenue	106,157		95,000	30,000		30,000		95,000
Rental/Lease	-		-	-		-		-
Contributions/Donations	49,141		50,000	50,000		50,000		50,000
Miscellaneous Revenue	24,093		11,000	145,085		145,085		11,000
Categorical Revenue	82,447		-	-		-		-
Other State Revenue	48,668		36,571	44,241		44,241		44,241
Grants Federal	116,989		112,563	19,340		19,340		9,340
Fund Transfer	70,000		130,000	130,000		130,000		130,000
Other Sources	914,000		-	-		-		-
Cap Reserve Bond Revenue	181,392		147,045	203,645		203,645		203,645
Grants Local	 -		-	-		-		-
Total Revenue	\$ 7,902,766	\$	6,688,567	\$ 6,510,592	\$	6,510,592	\$	6,613,700
Total Sources	\$ 9,838,023	\$	8,682,618	\$ 9,472,378	\$	9,472,378	\$	9,084,490
Expenditures:								
Salaries	\$ 3,505,914	\$	3,410,819	\$ 3,408,211	\$	3,408,211	\$	3,425,876
Benefits	1,059,733		1,060,310	1,059,719		1,059,719		1,079,880
Purchased Professional and Technical Services	557,504		533,492	558,805		558,805		643,494
Purchased Property Services	1,076,865		1,129,920	1,145,220		1,145,220		1,135,294
Other Purchased Services	96,048		131,053	136,682		136,682		138,672
Supplies	248,099		242,072	266,574		266,574		266,846
Property	150,734		164,747	406,377		406,377		168,640
Other Expenses	98,893		10,750	17,500		17,500		17,500
Other Uses of Funds	82,447		-	-		-		-
Redemption of Principal	-		-	-		-		-
Principal on Leases	-		-	-		-		-
Grant Expense	-		2,500	2,500		2,500		2,500
Cap Reserve Expense	 -		1,100,000	 1,100,000		-		-
Total Expenditures	\$ 6,876,237	\$	7,785,662	\$ 8,101,588	\$	7,001,588	\$	6,878,702
Balance on Hand June 30	\$ 2,961,786	\$	896,956	\$ 1,370,790	\$	2,470,790	\$	2,205,788
Fund Balance as a % of Revenue	37%	)	13%	21%	•	38%	)	33%

#### **PARKER CORE KNOWLEDGE CHARTER SCHOOL**

		Audited Actual 2019-2020		Adopted Budget 2020-2021	:	Revised Budget 2020-2021		Estimated Actual 2020-2021		Projected Budget 2021-2022
Balance on Hand July 1	\$	2,629,690	\$	2,430,319	\$	2,698,287	\$	2,698,287	\$	2,647,518
<u>Revenue:</u>										
Per Pupil Revenue	\$	5,713,336	\$	5,012,499	\$	5,374,489	\$	5,374,489	\$	5,374,489
Mill Levy/Override		815,222		789,639		789,639		789,639		789,639
Tuition		539,930		968,183		815,639		815,639		968,183
Transportation Fees		-		_		_		_		_
Earnings on Investments		38,668		47,000		4,662		4,662		5,000
Food Services		11,670		11,558		11,558		11,558		11,558
Pupil Activities		39,240		72,215		38,458		38,458		72,215
Community Service Activities		-		-		-		-		-
Other Local Revenue		4,119		-		-		-		-
Rental/Lease		37,446		44,717		5,755		5,755		44,717
Contributions/Donations		67,790		36,000		36,388		36,388		-
Miscellaneous Revenue		119,927		110,520		108,705		108,705		110,520
Categorical Revenue		292,687		243,867		243,867		243,867		243,867
Other State Revenue		17,321		10,000		10,000		10,000		10,000
Grants Federal		31,278		-		263,885		263,885		-
Fund Transfer		-		-		-		-		-
Other Sources		-		-		-		-		-
Cap Reserve Bond Revenue		-		-		-		-		-
Grants Local		-		_		_		_		_
Total Revenue	\$	7,728,634	\$	7,346,198	\$	7,703,045	\$	7,703,045	\$	7,630,188
Total Sources	\$	10,358,324	\$	9,776,517	\$	10,401,332	\$	10,401,332	\$	10,277,706
Expenditures:										
Salaries	\$	3,919,749	\$	3,952,474	Ś	4,147,043	\$	4,147,043	\$	4,091,761
Benefits	Ŧ	1,311,139	Ŧ	1,376,165	Ŧ	1,380,288	Ŧ	1,380,288	Ŧ	1,396,807
Purchased Professional and Technical Services		178,335		171,346		213,693		213,693		171,346
Purchased Property Services		749,946		753,066		781,638		781,638		764,362
Other Purchased Services		595,366		575,083		568,497		568,497		583,709
Supplies		348,971		420,534		443,374		443,374		426,842
Property		539,893		110,900		204,900		204,900		181,000
Other Expenses		16,638		15,762		14,381		14,381		14,381
Other Uses of Funds		-		-		-		-		-
Redemption of Principal		-		-		-		-		_
Principal on Leases		-		-		-		-		-
Grant Expense		-		-		-		-		-
Cap Reserve Expense		-		-		-		-		-
Total Expenditures	\$	7,660,037	\$	7,375,330	\$	7,753,814	\$	7,753,814	\$	7,630,209
Balance on Hand June 30	\$	2,698,287	\$	2,401,187	\$	2,647,518	\$	2,647,518	\$	2,647,497
Fund Balance as a % of Revenue		35%		33%		34%		34%		35%

#### **PARKER PERFORMING ARTS CHARTER SCHOOL**

		Audited Actual 2019-2020		Adopted Budget 2020-2021	:	Revised Budget 2020-2021		Estimated Actual 2020-2021		Projected Budget 2021-2022
Balance on Hand July 1	\$	317,688	\$	503,160	\$	503,160	\$	503,158	\$	691,102
<u>Revenue:</u>										
Per Pupil Revenue	\$	6,034,662	\$	5,511,544	\$	5,144,948	\$	5,144,948	\$	5,559,963
Mill Levy/Override		851,222		819,403		778,764		778,764		858,757
Tuition		147,795		41,500		41,500		41,500		168,274
Transportation Fees		-		-		-		-		-
Earnings on Investments		-		-		-		-		-
Food Services		-		-		-		-		-
Pupil Activities		99,121		105,750		80,750		80,750		199,685
Community Service Activities		-		-		-		-		-
Other Local Revenue		103,202		75,476		87,660		87,660		100,635
Rental/Lease		42,569		20,606		20,606		20,606		84,896
Contributions/Donations		-		-		-		-		-
Miscellaneous Revenue		16,780		-		-		-		-
Categorical Revenue		-		-		96,677		96,677		96,652
Other State Revenue		315,775		184,541		239,017		239,017		225,590
Grants Federal		2,928		250,000		806,691		806,691		-
Fund Transfer		346,417		-		-		-		-
Other Sources		-		-		-		-		-
Cap Reserve Bond Revenue		-		-		-		-		-
Grants Local		-		-		-		-		-
Total Revenue	\$	7,960,472	\$	7,008,820	\$	7,296,613	\$	7,296,613	\$	7,294,452
Total Sources	\$	8,278,160	\$	7,511,980	\$	7,799,773	\$	7,799,771	\$	7,985,554
Expenditures:										
Salaries	\$	3,351,809	\$	3,040,344	Ś	3,270,553	Ś	3,270,553	Ś	3,266,749
Benefits	Ŧ	1,089,856	Ŧ	972,969	Ŧ	1,137,629	Ŧ	1,137,629	Ŧ	1,164,248
Purchased Professional and Technical Services		201,873		183,467		181,950		181,950		174,856
Purchased Property Services		2,009,999		1,192,051		1,073,848		1,073,848		1,344,405
Other Purchased Services		663,894		699,146		683,538		683,538		791,168
Supplies		326,928		405,517		412,762		412,762		350,355
Property		48,798		47,000		67,000		67,000		25,000
Other Expenses		6,845		12,531		281,389		281,389		127,366
Other Uses of Funds		-		114,889		-				-
Redemption of Principal		75,000		275,979		-		-		-
Principal on Leases		-				-		-		-
Grant Expense		-		-		-		-		-
Cap Reserve Expense		-		-		-		-		-
Total Expenditures	\$	7,775,002	\$	6,943,893	\$	7,108,669	\$	7,108,669	\$	7,244,147
Balance on Hand June 30	\$	503,158	\$	568,087	\$	691,104	\$	691,102	\$	741,407
Fund Balance as a % of Revenue	_	6%	_	8%	_	9%	_	9%	_	10%

#### **PLATTE RIVER ACADEMY CHARTER SCHOOL**

	Audited Actual 2019-2020	Adopted Budget 2020-2021	Revised Budget 2020-2021	Estimated Actual 2020-2021	Projected Budget 2021-2022
Balance on Hand July 1	\$ 1,744,185	\$ 2,420,889	\$ 2,420,887	\$ 2,420,887	\$ 2,421,243
Revenue:					
Per Pupil Revenue	\$ 4,158,094	\$ 3,906,746	\$ 3,906,486	\$ 4,043,213	\$ 4,164,509
Mill Levy/Override	585,171	606,520	598,188	598,188	598,188
Tuition	1,000	306,860	117,500	315,000	325,000
Transportation Fees	-	-	-	-	-
Earnings on Investments	83,002	31,000	32,561	36,000	37,000
Food Services	7,826	6,000	2,000	7,000	7,000
Pupil Activities	128,822	129,847	120,000	130,000	130,000
Community Service Activities	7,689	15,000	10,000	15,000	15,000
Other Local Revenue	-	-	-	-	-
Rental/Lease	13,203	13,000	3,432	15,000	18,000
Contributions/Donations	67,987	60,000	65,000	65,000	65,000
Miscellaneous Revenue	10,448	5,000	5,000	7,000	7,000
Categorical Revenue	-	83,000	83,000	85,000	88,000
Other State Revenue	141,098	128,500	155,489	152,379	149,332
Grants Federal	108,817	-	729,380	-	-
Fund Transfer	535,108	-	-	-	-
Other Sources	(64,400)	-	2,420,889	-	-
Cap Reserve Bond Revenue	-	-	_, ,	-	-
Grants Local	-	-	-	-	-
Total Revenue	\$ 5,783,864	\$ 5,291,473	\$ 8,248,925	\$ 5,468,780	\$ 5,604,029
Total Sources	\$ 7,528,049	\$ 7,712,362	\$ 10,669,812	\$ 7,889,667	\$ 8,025,272
Expenditures:					
Salaries	\$ 2,855,337	\$ 2,988,365	\$ 3,069,144	\$ 3,007,761	\$ 3,007,761
Benefits	700,486	910,975	997,232	1,022,163	1,047,717
Purchased Professional and Technical Services	105,062	60,180	72,500	52,500	55,000
Purchased Property Services	538,660	140,678	763,448	145,000	150,000
Other Purchased Services	557,640	532,182	450,544	500,000	510,000
Supplies	207,094	204,540	228,440	206,000	208,000
Property	131,631	56,500	148,000	50,000	50,000
Other Expenses	11,251	396,150	485,400	485,000	485,000
Other Uses of Funds	-	, _	, _	, _	-
Redemption of Principal	-	-	-	-	-
Principal on Leases	-	-	-	-	-
Grant Expense	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-
Total Expenditures	\$ 5,107,162	\$ 5,289,570	\$ 6,214,708	\$ 5,468,424	\$ 5,513,478
Balance on Hand June 30	\$ 2,420,887	\$ 2,422,792	\$ 4,455,104	\$ 2,421,243	\$ 2,511,794
Fund Balance as a % of Revenue	 42%	 46%	 54%	 44%	 45%

#### **RENAISSANCE SECONDARY CHARTER SCHOOL**

	:	Audited Actual 2019-2020		Adopted Budget 2020-2021		Revised Budget 2020-2021		Estimated Actual 2020-2021		Projected Budget 2021-2022
Balance on Hand July 1	\$	553,895	\$	646,697	\$	802,552	\$	802,552	\$	437,843
Revenue:										
Per Pupil Revenue	\$	2,651,387		2,473,878	\$	2,343,275	\$	2,343,275		2,589,854
Mill Levy/Override		379,160		382,305		355,878		355,878		409,888
Tuition		-		-		-		-		-
Transportation Fees		-		-		-		-		-
Earnings on Investments		1,379		-		812		812		-
Food Services		-		-		-		-		-
Pupil Activities		329,820		353,880		261,949		261,949		380,880
Community Service Activities		-		-		-		-		-
Other Local Revenue		-		-		-		-		-
Rental/Lease		2,262		-		90,000		90,000		-
Contributions/Donations		4,336		-		1,685		1,685		-
Miscellaneous Revenue		47,211		-		40,232		40,232		-
Categorical Revenue		40,648		-		-		-		-
Other State Revenue		123,729		104,642		85,734		85,734		112,545
Grants Federal		561		-		198,228		198,228		-
Fund Transfer		34,070		-		8,616		8,616		-
Other Sources		326,223		-		-		-		-
Cap Reserve Bond Revenue		-		-		-		-		-
Grants Local		-		-		-		-		-
Total Revenue	\$	3,940,786	\$	3,314,704	\$	3,386,409	\$	3,386,409	\$	3,493,167
Total Sources	\$	4,494,681	\$	3,961,401	\$	4,188,961	\$	4,188,961	\$	3,931,010
Expenditures:										
Salaries	\$	1,661,183	Ś	1,712,710	Ś	1,611,902	Ś	1,611,902	Ś	1,679,405
Benefits		516,835	·	401,051		500,133		500,133		537,907
Purchased Professional and Technical Services		103,569		143,897		138,933		138,933		127,046
Purchased Property Services		844,015		1,023,757		814,823		814,823		862,442
Other Purchased Services		376,066		394,553		333,024		333,024		456,778
Supplies		77,082		67,926		72,374		72,374		88,681
Property		33,748		3,500		7,201		7,201		13,655
Other Expenses		15,854		10,000		12,938		12,938		5,560
Other Uses of Funds		-		-		-		-		-
Redemption of Principal		-		-		-		-		-
Principal on Leases		_		-		-		-		-
Grant Expense		38,776		-		234,791		234,791		-
Cap Reserve Expense		25,000		25,000		25,000		25,000		25,000
Total Expenditures	\$	3,692,129	\$	3,782,394	\$	3,751,118	\$	3,751,118	\$	3,796,474
Balance on Hand June 30	\$	802,552	\$	179,007	\$	437,843	\$	437,843	\$	134,536
Fund Balance as a % of Revenue		20%		5%		13%		13%		4%

#### **SKYVIEW ACADEMY CHARTER SCHOOL**

		Audited Actual 2019-2020		Adopted Budget 2020-2021		Revised Budget 2020-2021		Estimated Actual 2020-2021		Projected Budget 2021-2022
Balance on Hand July 1	\$	1,595,186	\$	3,380,383	\$	3,380,383	\$	3,380,383	\$	3,212,379
Revenue:										
Per Pupil Revenue	\$	10,562,498	\$	9,655,239	\$	9,592,103	\$	9,592,103	\$	10,060,724
Mill Levy/Override		1,500,381		1,475,847		1,463,292		1,463,292		1,518,530
Tuition		645,250		853,700		596,279		596,279		847,600
Transportation Fees		-		-		-		-		-
Earnings on Investments		2,202		6,000		2,000		2,000		6,000
Food Services		-		-		-		-		-
Pupil Activities		357,245		381,240		316,715		316,715		389,665
Community Service Activities						_		-		-
Other Local Revenue		-		-		-		-		-
Rental/Lease		22,830		30,000		40,000		40,000		30,000
Contributions/Donations		145,146		113,000		122,000		122,000		75,000
Miscellaneous Revenue		89,689		93,000		110,306		110,306		90,000
Categorical Revenue		360,274		277,911		374,444		374,444		378,160
Other State Revenue		277,024		252,000		260,771		260,771		260,000
Grants Federal		1,526		252,000		564,563		564,563		200,000
Fund Transfer		(77,475)		15,000		17,316		17,316		10,000
Other Sources		1,760,500		15,000		17,510		17,510		10,000
Cap Reserve Bond Revenue		1,700,500		_				_		_
Grants Local		-		-		-		-		-
Total Revenue	ć	- 15,647,090	\$	- 13,152,937	ć	- 13,459,789	ć	- 13,459,789	\$	- 13,665,679
Total Nevenue	Ş	13,047,090	ç	13,132,937	ç	13,439,709	ç	13,439,709	ç	13,003,079
Total Sources	\$	17,242,276	\$	16,533,320	\$	16,840,172	\$	16,840,172	\$	16,878,058
Expenditures:										
Salaries	\$	7,204,719	\$	6,506,214	\$	6,868,424	\$	6,868,424	\$	6,655,049
Benefits		2,410,422		2,342,433		2,429,152		2,429,152		2,483,752
Purchased Professional and Technical Services		306,066		312,815		285,966		285,966		309,740
Purchased Property Services		2,182,100		2,238,243		2,253,856		2,253,856		2,220,496
Other Purchased Services		1,146,311		1,125,620		1,015,856		1,015,856		1,137,698
Supplies		480,351		523,581		543,054		543,054		526,580
Property		99,071		95,000		213,383		213,383		65,000
Other Expenses		32,853		4,127		18,102		18,102		23,817
Other Uses of Funds		-		-		-		-		, _
Redemption of Principal		-		-		-		-		-
Principal on Leases		-		-		-		-		-
Grant Expense		-		-		-		-		-
Cap Reserve Expense		-		-		-		-		-
Total Expenditures	\$	13,861,893	\$	13,148,033	\$	13,627,793	\$	13,627,793	\$	13,422,132
Balance on Hand June 30	\$	3,380,383	\$	3,385,287	\$	3,212,379	\$	3,212,379	\$	3,455,926
Fund Balance as a % of Revenue		22%								

#### **STEM SCHOOL HIGHLANDS RANCH**

		Audited Actual 2019-2020	Adopted Budget 2020-2021		Revised Budget 2020-2021	Estimated Actual 2020-2021	Projected Budget 2021-2022
Balance on Hand July 1	\$	7,166,163	\$ 9,819,651	\$	10,745,826	\$ 10,745,826	\$ 8,353,352
Revenue:							
Per Pupil Revenue	\$	14,259,921	\$ 13,220,053	\$	13,458,014	\$ 13,458,014	\$ 14,032,346
Mill Levy/Override		2,031,088	1,857,645		1,994,092	1,994,092	2,088,069
Tuition		-			-	-	-
Transportation Fees		-			-	-	-
Earnings on Investments		141,551	140,000		55,000	48,000	60,000
Food Services		-			-	-	-
Pupil Activities		356,243	357,600		348,049	300,000	354,938
Community Service Activities		_	,		-	-	-
Other Local Revenue		120			-	-	-
Rental/Lease		66,025	66,000		66,000	66,000	66,000
Contributions/Donations		148,800	50,000		50,000	20,000	80,000
Miscellaneous Revenue		-			-		-
Categorical Revenue		767,235			512,748	512,748	534,725
Other State Revenue		-	454,896		42,756	42,756	42,756
Grants Federal		2,124,678	13 1,050		1,237,691	1,237,691	-
Fund Transfer		57,537			-	-	_
Other Sources		-	50,148		_	_	_
Cap Reserve Bond Revenue		_	-		_	_	_
Grants Local		_	_		_	_	_
Total Revenue	Ś	19,953,199	\$ 16,196,342	Ś	17,764,350	\$ 17,679,301	\$ 17,258,834
	_						
Total Sources	\$	27,119,363	\$ 26,015,993	\$	28,510,176	\$ 28,425,127	\$ 25,612,186
Expenditures:							
Salaries	\$	8,549,973	\$ 9,145,000	\$	9,216,000	\$ 8,957,500	\$ 9,491,880
Benefits		2,349,296	2,660,299		2,694,337	2,589,000	2,714,836
Purchased Professional and Technical Services		244,164	375,000		379,000	277,000	371,170
Purchased Property Services		2,147,524	2,200,864		3,487,564	3,425,000	2,304,610
Other Purchased Services		1,617,041	1,791,160		1,532,885	1,514,000	1,691,286
Supplies		420,452	500,000		520,000	502,000	534,277
Property		873,395	370,600		2,582,400	2,568,275	236,372
Other Expenses		31,310	300,000		299,000	239,000	250,470
Other Uses of Funds		140,383			-	-	-
Redemption of Principal		-	-		-	-	-
Principal on Leases		-	-		-	-	-
Grant Expense		-	-		-	-	-
Cap Reserve Expense		-	-		-	-	-
Total Expenditures	\$	16,373,537	\$ 17,342,923	\$	20,711,186	\$ 20,071,775	\$ 17,594,901
Balance on Hand June 30	\$	10,745,826	\$ 8,673,070	\$	7,798,990	\$ 8,353,352	\$ 8,017,285
Fund Balance as a % of Revenue		54%	54%		44%	47%	46%

#### **WORLD COMPASS ACADEMY CHARTER SCHOOL**

	Audited Actual 2019-2020	Adopted Budget 2020-2021	2	Revised Budget 2020-2021	stimated Actual 2020-2021	Projected Budget 2021-2022
Balance on Hand July 1	\$ 1,476,222	\$ 1,732,119	\$	1,782,045	\$ 1,782,045	\$ 2,041,287
<u>Revenue:</u>						
Per Pupil Revenue	\$ 5,747,733	\$ 4,709,522	\$	5,073,266	\$ 5,073,266	\$ 5,097,005
Mill Levy/Override	914	715,245		770,488	770,488	748,391
Tuition	247,548	287,276		187,500	187,500	187,500
Transportation Fees	-	-		-	-	-
Earnings on Investments	-	-		-	-	-
Food Services	-	-		-	-	-
Pupil Activities	91,148	185,000		85,000	85,000	85,000
Community Service Activities	-	-		-	-	-
Other Local Revenue	141,278	140,000		165,000	165,000	165,000
Rental/Lease	21,957	14,400		14,400	14,400	-
Contributions/Donations	22,775	_		-	-	-
Miscellaneous Revenue	15,707	290,300		290,300	290,300	-
Categorical Revenue	68,528	-		71,840	71,840	66,865
Other State Revenue	200,357	223,152		201,671	201,671	196,944
Grants Federal	1,246	-		95,000	95,000	94,050
Fund Transfer	143,112	-		-	-	-
Other Sources	227,500	-		552,500	552,500	-
Cap Reserve Bond Revenue		-		-	-	-
Grants Local	-	-		-	-	-
Total Revenue	\$ 6,929,801	\$ 6,564,895	\$	7,506,964	\$ 7,506,964	\$ 6,640,754
Total Sources	\$ 8,406,023	\$ 8,297,014	\$	9,289,009	\$ 9,289,009	\$ 8,682,041
	 · ·	· ·				· · · .
Expenditures:						
Salaries	\$ 3,039,537	\$ 2,912,705	\$	3,128,536	\$ 3,128,536	\$ 2,911,866
Benefits	959,486	1,007,692		1,071,293	1,071,293	1,143,544
Purchased Professional and Technical Services	437,450	283,656		273,645	273,645	275,013
Purchased Property Services	1,386,767	1,545,181		1,675,581	1,675,581	1,752,392
Other Purchased Services	561,042	634,387		644,553	644,553	605,493
Supplies	181,732	157,939		255,489	255,489	286,767
Property	38,686	17,000		192,000	192,000	192,960
Other Expenses	19,279	6,150		6,625	6,625	6,533
Other Uses of Funds	_	_		-	-	-
Redemption of Principal	-	-		-	-	-
Principal on Leases	-	-		-	-	-
Grant Expense	-	-		-	-	-
Cap Reserve Expense	-	-		-	-	-
Total Expenditures	\$ 6,623,979	\$ 6,564,710	\$	7,247,722	\$ 7,247,722	\$ 7,174,568
Balance on Hand June 30	\$ 1,782,045	\$ 1,732,304	\$	2,041,287	\$ 2,041,287	\$ 1,507,474
Fund Balance as a % of Revenue	 26%	26%		27%	27%	23%

## **RESOLUTIONS**

#### DOUGLAS COUNTY SCHOOL DISTRICT Re. 1 FISCAL YEAR 2020-2021 APPROPRIATION RESOLUTION

BE IT RESOLVED by the Board of Education or Douglas County School District Re 1, Douglas and Elbert Counties, State of Colorado, that the amounts shown in the following schedule be appropriated to each fund as specified in the Revised Budget for the ensuing fiscal year beginning July 1, 2020 and ending June 30, 2021.

Fund Amount		nount
General Fund (10)	\$	677,311,792
Outdoor Education Fund (13)	\$	383,317
Capital Projects Fund (14)	\$	11,756,259
Full Day Kindergarten Fund (15)	\$	-
Transportation Fund (25)	\$	23,862,299
Nutrition Services NSLP Fund (21)	\$	14,943,617
Nutrition Services Non-NSLP Fund (28)	\$	855,982
Governmental Designated Purpose Grants Fund (22)	\$	45,950,395
Pupil Activity Fund (23)	\$	2,801,938
Athletics and Activities Fund (26)	\$	17,563,777
Child Care Fund (29)	\$	7,104,382
Bond Redemption Fund (31)	\$	55,938,174
Certificate of Participation Lease Payment Fund (39)	\$	3,406,406
Bond Building Fund (41)	\$	120,547,145
Certificate of Participation Building Fund (45)	\$	-
Medical Fund (65)	\$	65,016,459
Short Term Disability Insurance Fund (66)	\$	652,559
Private Purpose Trust Fund (75)	\$	53,550

Revised and approved this 19th day of January 2021 in accordance with 22-44-110(4).

David Ray, President

**Board of Education** 

Attest:

Elizabeth Hanson, Secretary

**Board of Education** 

#### DOUGLAS COUNTY SCHOOL DISTRICT Re. 1 FISCAL YEAR 2020-2021 RESOLUTION AUTHORIZING THE USE OF A PORTION OF BEGINNING FUND BALANCE AS AUTHORIZED BY COLORADO STATUTES

WHEREAS, CRS 22-44-105 states that a budget, duly revised pursuant to this article, shall not provide for expenditures, interfund transfers, or reserves, in excess of available revenues and beginning fund balance.

WHEREAS, the Board of Education may authorize the use of a portion of the beginning fund balance in the budget, stating the amount to be used, the purpose for which the expenditure is needed, and the District's plan to ensure that the use of the beginning fund balance will not lead to an ongoing deficit.

WHEREAS, the Board of Education has determined the beginning fund balances in the General, Transportation, Nutrition Services NSLP, Nutrition Services Non-NSLP, Pupil Activity, Child Care, Bond Building, Medical, and Short Term Disability Insurance funds are sufficient to allow for the one-time expenditures and the action will not lead to an ongoing deficit.

#### NOW, THEREFORE, BE IT RESOLVED:

IN ACCORDANCE with C.R.S. 22-44-105, the Board of Education of Douglas County School District RE 1, Douglas and Elbert Counties, State of Colorado, authorizes the use of a portion of the 2020-2021 beginning fund balance for the following funds:

Fund	Amount		Purpose for Use of Beginning Fund Balance	
			Potential draw-down of accumulated FB for	
General Fund (10)	\$	4,761,671	eLearning expenses	
Outdoor Education Fund (13)	\$	-	No budgeted use of beginning fund balance	
Capital Projects Fund (14)	\$	-	No budgeted use of beginning fund balance	
Full Day Kindergarten Fund (15)	\$	-	N/A	
			Potential draw-down of accumulated FB for	
Transportation Fund (25)	\$	2,398,366	Transportation operational expenses	
			Potential draw-down of accumulated FB for	
Nutrition Services NSLP Fund (21)	\$	1,092,534	Nutrition operational expenses	
			Potential draw-down of accumulated FB for	
Nutrition Services Non-NSLP Fund (28)	\$	117,806	Nutrition operational expenses	
Governmental Designated Purpose Grants Fund (22)	\$	-	No budgeted use of beginning fund balance	
			Potential draw-down of accumulated FB for school	
Pupil Activity Fund (23)	\$	6,579	activities	
Athletics and Activities Fund (26)	\$	-	No budgeted use of beginning fund balance	
			Potential draw-down of accumulated FB for BASE	
Child Care Fund (29)	\$	1,571,806	operational expenses	

(continued on next page)

Fund	Am	ount	Purpose for Use of Beginning Fund Balance
Bond Redemption Fund (31)	\$	-	No budgeted use of beginning fund balance
Certificate of Participation Lease Payment Fund (39)	Ş	-	No budgeted use of beginning fund balance
			Intentional draw-down of accumulated FB for 2018
Bond Building Fund (41)	\$1	19,533,343	Bond capital projects
Certificate of Participation Building Fund (45)	\$	-	N/A
			Intentional draw-down of accumulated FB due to
			employer-paid premium cost savings in General
Medical Fund (65)	\$	2,493,679	Fund
			Intentional draw-down of accumulated FB due to
			employer-paid premium cost savings in General
Short Term Disability Insurance Fund (66)	\$	127,679	Fund
Private Purpose Trust Fund (75)	\$	-	No budgeted use of beginning fund balance

BE IT FURTHER RESOLVED, the use of this portion of these beginning fund balances for the purpose/s set forth above will not lead to ongoing deficits in the funds.

Revised and approved this 19th day of January 2021 in accordance with 22-44-110(4).

David Ray, President

**Board of Education** 

Attest:

Elizabeth Hanson, Secretary

**Board of Education** 

