

Douglas County School District Financial Plan & Budget Adopted Budget | 2021-2022



Table of Contents

Members of Board of Education and Cabinet	1
DCSD Budget Commitments for 2021-2022.....	2
COVID-19 Impact: Douglas County School District.....	3
Reinvesting in DCSD: Budgeting for Priorities	4
Budget Use of 2018 Mill Levy Override in 2021-2022 Adopted Budget.....	5
Summary of Combined General Funds 2021-2022 Adopted Budget	6
Summary of Special Revenue Funds 2021-2022 Adopted Budget.....	7
Summary of Other District Funds 2021-2022 Adopted Budget.....	8
2020-2021 Budgeted Revenues - Final Revised	9
2021-2022 Budgeted Revenues - Adopted	10
2020-2021 Budgeted Expenditures - Final Revised	11
2021-2022 Budgeted Expenditures - Adopted	12
Staff Position Budgets.....	13
Combined General Fund Budgets	
General Fund Revenues	15
General Fund Expenditures	17
General Fund 3-Year Forecast Assumptions..	19
General Fund 3-Year Forecast	21
School vs School Support vs Central	22
Outdoor Education Fund 13.....	23
Capital Projects Fund 14	24
Full Day Kindergarten Fund 15	25
Transportation Fund 25	26
Special Revenue Fund Budgets	
Nutrition Services NSLP Fund 21	29
Nutrition Services Non-NSLP Fund 28.....	30
Governmental Designated Purpose Grants Fund 22	31
Pupil Activity Fund 23	32
Athletics and Activities Fund 26	33
Child Care Fund 29.....	34
Debt Service & Lease Payment Fund Budgets	
Bond Redemption Fund 31	37
Certificate of Participation (COP) Lease Payment Fund 39.....	38

Table of Contents

Building Fund Budgets

Bond Building Fund 41	41
Certificate of Participation (COP) Building Fund 45	42

Internal Service Fund Budgets

Medical and Dental Fund 65	45
Short Term Disability Insurance Fund 66	46

Trust and Agency Fund Budgets

Private Purpose Trust Fund 75	49
-------------------------------------	----

School Summaries

Site-Based Budget Redesign and Additional Dollars	51
Elementary School Summary	53
Secondary and Alternative School Summary	55
Elementary School Pages	60
Secondary and Alternative School Pages	112

Charter School Budgets

Charter Schools Summary of Revenues and Expenditures	138
Charter School Pages	141

Adopted Department Summary

Department Pages	160
------------------------	-----

Resolutions

2021-2022 Adopted Appropriation Resolution	201
2021-2022 Adopted Use of Fund Balance Resolution	202



**ADOPTED
BUDGET**

DOUGLAS COUNTY SCHOOL DISTRICT, Re. 1

Colorado

BOARD OF EDUCATION

David Ray
President
Director, District F

Krista Holtzmann
Vice President
Director, District G

Kevin Leung
Treasurer
Director, District E

Elizabeth Hanson
Secretary
Director, District C

Susan Meek
Director, District A

Anthony Graziano
Director, District B

Christina Ciancio-Schor
Director, District D

MEMBERS OF CABINET

Corey Wise
Superintendent

Danelle Hiatt
Deputy Superintendent

Andy Abner
Deputy Superintendent

Matt Reynolds
Chief Assessment and Data Officer

Sid Rundle
Special Education Services Officer

Kate Kotaska
Chief Financial Officer

Mark Blair
Chief Technology Officer

Richard Cosgrove
Chief Operations Officer

Amanda Thompson
Chief Human Resources Officer

Stacy Rader
Chief Communications Officer

Mary Kay Klimesh
General Counsel

DOUGLAS COUNTY SCHOOL DISTRICT BUDGET COMMITMENTS FOR 2021-2022

Douglas County School District will continue to drive as much funding as reasonably possible to school budgets and employee compensation while still maintaining critical supports. Planned use of new revenue from the School Finance Act is outlined on page 4 of this report.

The most significant change to school budget development for 2021-2022 was the launch of the redesigned Site-Based Budgeting (SBB) methodology in January 2021. In alignment with the DCSD Strategic Plan, the new SBB focused on creating a weighted student funding model with the following key principles:

- increasing equity by supporting children who require additional resources to succeed
- allowing for principal discretion so that those nearest to schools can implement staffing and spending plans tied to the unique needs of each school community

The new SBB model was built using the same total allocation of resources to schools as in 2020-2021. The Adopted Budget also includes an additional \$3.5 million in the SBB to restore the funding cut in 2020-2021. This increase is reflected in school budgets.

DCSD continued the zero-based budgeting process that started in 2017-2018 for all central administration departments. Zero-based budgeting is financial planning where all expenses must be justified for each new fiscal year. The 2021-2022 Adopted Budget reflects the cost of necessary support and services for schools and students. The details of this extensive process were presented to the Board of Education on April 20, 2021 with subsequent revisions presented within the Proposed Budget on May 11, 2021 and included in the Adopted Budget.

The School Finance Act (SB21-268) for 2021-2022 is very favorable for DCSD and restores the state funding cut in 2020-2021 due to COVID-19. DCSD's Per Pupil Revenue is \$8,607 with an increase year-over-year of \$47 million to the Total Program formula within the School Finance Act. DCSD will retain \$36 million of this revenue increase while the remaining funds will be passed through to charter schools on a per pupil basis.

DCSD commits to a 100% equal per pupil share of mill levy override funds with District charter schools based on charter schools' projected funded pupil count in the 2021-2022 Adopted Budget. Please see the [LINK](#) to the Board of Education resolution from June 5, 2018 for more information.



COVID-19 IMPACT: DOUGLAS COUNTY SCHOOL DISTRICT

The impact of the COVID-19 pandemic on the world is unprecedented and school districts are not immune from these impacts. DCSD experienced a decrease of 4,326 students from October 2019 to October 2020 due to students withdrawing from school (or not enrolling in school for the first time in the early grades) due to the COVID-19 pandemic. Enrollment is projected to increase 1,310 students in 2021-2022 with the assumption some of the withdrawn students will return to DCSD.

Douglas County School District is fortunate to be a recipient of federal stimulus dollars from the Elementary and Secondary School Emergency Relief (ESSER) Fund for COVID-19 relief. ESSER funding was allocated to DCSD based on Title I funding methodologies in three different phases of ESSER I, II and III. ESSER I funds were largely spent in 2020-2021, but ESSER II and III will be primarily spent in 2021-2022. The budgeted total for the district-managed portion of ESSER II and III (charter schools' share will be passed through to them) totals \$13.9 million for the following uses:

- eLearning: instructional and support staff, goods and services needed to support remote learning in 2021-2022
- Summer Learning: summer school staff, programming, support and transportation for summers 2021 and 2022
- Unfinished Learning: tutoring, truancy and family liaisons, curriculum materials, literacy and Canvas licensing and supplemental Special Education for next school year to address learning loss due to COVID-19
- COVID-19 related non-instructional support: staff, goods and services for Curriculum Instruction and Professional Growth, Health Wellness and Prevention, Information Technology, and Operations and Maintenance departments

With the increase in vaccinations, the 2021-2022 Adopted Budget largely assumes that staffing, programming and participation in co-curricular and extra-curricular activities returns to pre-pandemic levels with schools open for in person learning five days a week. If DCSD were to need to return to a remote and/or hybrid posture in the fall then the financial impact would be reflected within the 2021-2022 Revised Budget.



REINVESTING IN DCSD: BUDGETING FOR PRIORITIES

The Douglas County School District 2021-2022 Adopted Budget aims to strategically reinvest within schools and departments from increased funding through the School Finance Act. The following budget items are staffs priorities presented to the Board of Education within the Adopted Budget.

Budget Item	Description	Cost
Restore Full Calendars (no furlough days)	Cost to restore full calendar for all positions funded within General Fund	\$4.0M
Pay Increase	4% equivalent for all FTE funded by General Fund for targeted pay increases	\$15.7M
Reinvest in Site-Based Budget (through weighted student funding increase)	Using 100% of the amount cut from SBB in 2020-2021, increase SBB using current SBB weighted formula and 2021-2022 enrollment projections	\$3.5M
Department-Based Budget Non-Discretionary Increases	Fund 100% of increases to items paid by department budgets that are either required by law or contract renewals already negotiated	\$3.2M
Department-Based Budget FTE and Other Discretionary Increases	Fund 100% of requested increases to FTE or discretionary department items	\$4.4M
Restore Contingency to 1% of Operating Budget	Restore contingency to pre-COVID levels	\$0.8M
Enrollment Reserve for October Count	Set aside a reserve in case actual enrollment at October Count is lower than projected	\$1.4M
READ Act curriculum materials	Literacy materials for all neighborhood schools to support READ Act	\$4.5M
Special Education/Mental Health Reserve	Additional staffing and support for Special Education and Mental Health with spending plan to be set before Revised Budget	\$2.0M
Total Budget Increases		\$39.6M

2021-22 Compensation Adjustments

The single largest investment included in the Adopted budget is in staff through a compensation pool totaling nearly 20 million dollars. These funds are in addition to nearly \$4M that was paid as a one-time stipend to all staff in 2020-21 to offset the financial impact of furlough days and recognize all staff for their contributions during an incredibly tough year. The 2021-22 compensation pool will be distributed in a variety of ways.

- Restoration of Full Calendar (\$4M): Base pay will be adjusted to reflect a full calendar as a result of not implementing furlough days for 2021-22
- Compensation Adjustments (\$15.7M): Minimum 4% pay adjustments for all employees payable as either an increase to base pay or as a one-time payment.

Through adjustments to the underlying salary ranges, DCSD will make significant progress on our licensed salary schedules to ensure we remain competitive with our peer districts along the front range. The revised licensed salary ranges are as follows:

General: \$43,680-\$91,000

Hard to Hire: \$48,160-\$96,320

Specialists: \$53,760-\$105,280

The compensation adjustments for 2021-22 are an important first step in the work to build predictable, consistent and competitive salary schedules for all employee groups.

BUDGETED USE OF 2018 MILL LEVY OVERRIDE IN 2021-2022 ADOPTED BUDGET

With the passage of 5A ballot measure in November 2018, Douglas County School District has \$40 million of annual override property tax revenue for the following areas originally communicated to the voters:

- \$17 million toward addressing pay gaps for employees
- \$3.5 million toward allocating school counselors for all elementary schools
- \$2.5 million toward changing the middle and high school counselor-to-student ratio
- \$2 million toward increasing career and trade focused programming
- \$7 million toward school-level funding depending on the needs
- \$8 million toward District charter schools

For 2021-2022, the MLO amount allocated to salaries and benefits will remain the same as it became part of the base salary in the compensation structure. In addition, elementary and secondary school counselor allocations were adjusted based on the average salaries for counselor positions and staffing needs. Highly Impacted funding for 2020-2021 was set aside for one year and was fully redistributed through the 2021-2022 SBB formula to align with commitment to voters to spend on school-level needs. Career Tech budget remains at its full allocation to reflect the rollout of programming to align with the commitment to voters. Finally, the Charter School pass through was adjusted to reflect the 2021-2022 projected enrollment for charter and neighborhood schools.

Budget Item	2020-2021 Revised Budget (\$M)	2021-2022 Adopted Budget (\$M)
Salaries and Benefits for Existing Employees	\$16.9	\$16.9
Elementary School Counselors	\$3.4	\$3.4
Middle and High School Counselors	\$2.5	\$2.1
Additional Highly Impacted (Equitable School Funding)	\$0.4	\$0.0
Additional SBB Allocations and/or Redesigned SBB for Equitable Distribution of Resources <i>*includes Gifted and Talented</i>	\$6.5	\$7.1
Additional Special Education Support	\$1.3	\$1.3
Career Tech Programming	\$2.0	\$2.0
Charter School Pass Through	\$9.1	\$9.7
Total	\$42.1	\$42.5

SUMMARY OF COMBINED GENERAL FUNDS

	General Fund (10)	Outdoor Education Fund (13)	Capital Projects Fund (14)	Full Day Kindergarten Fund (15)	Transportation Fund (25)
Beginning Fund Balance	\$ 109,508,552	\$ -	\$ 14,790,607	\$ -	\$ 4,231,985
Revenues					
Property Taxes	\$ 276,939,007	\$ -	\$ -	\$ -	\$ -
Specific Ownership Taxes	26,964,666	-	-	-	-
Other Local Income	29,350,634	1,508,748	2,647,241	-	1,300,000
Intergovernmental	354,283,345	-	-	-	5,083,827
Other	-	-	-	-	-
Total Revenues	\$ 687,537,652	\$ 1,508,748	\$ 2,647,241	\$ -	\$ 6,383,827
Expenditures					
Salaries	316,136,369	748,242	-	-	13,201,043
Benefits	110,656,021	273,307	-	-	5,964,232
Purchased Services	33,523,392	127,422	-	-	3,759,079
Contracts w/ Charter Schools	154,309,700	-	-	-	-
Supplies	38,378,807	266,053	-	-	2,966,400
Equipment	-	35,038	347,000	-	15,000
Other	2,287,190	58,686	-	-	(357,802)
Total Expenditures	\$ 655,291,479	\$ 1,508,748	\$ 347,000	\$ -	\$ 25,547,952
BOE Contingency	\$ 6,128,840	\$ -	\$ -	\$ -	\$ -
Net Income/(Loss)	\$ 26,117,333	\$ -	\$ 2,300,241	\$ -	\$ (19,164,125)
Transfers In/(Out)	(22,114,377)	23,084	(1,050,576)	-	15,620,238
Net Change in Fund Balance	\$ 4,002,956	\$ 23,084	\$ 1,249,665	\$ -	\$ (3,543,887)
Ending Fund Balance	\$ 113,511,508	\$ 23,084	\$ 16,040,272	\$ -	\$ 688,098
TABOR Reserve	18,386,521	-	-	-	-
BOE Reserve	18,386,521	-	-	-	-
School Carry Over Reserve	21,261,778	-	-	-	-
Medicaid Carry Over Reserve	3,018,271	-	-	-	-
Assignment of 2018 Mill Levy Override	6,674,763	-	-	-	-
Enrollment Reserve	1,438,252	-	-	-	-
Literacy Curricular Materials Reserve	4,500,000	-	-	-	-
Multi-Year Lease Reserve	4,712,200	-	-	-	-
SPED/Mental Health Reserve	2,000,000	-	-	-	-
Licensed Staff Compensation Reserve	10,000,000	-	-	-	-
Ending Fund Balance - after reserves	\$ 23,133,202	\$ 23,084	\$ 16,040,272	\$ -	\$ 688,098

- General Fund 10 - accounts for 68% of all the financial activity in the District inclusive of teacher salary and benefits as well as supplies and services
- Outdoor Education Fund 13 - accounts for the financial activity associated with Stone Canyon Outdoor Edventures, a District program providing outdoor educational experiences to 5th and 6th grade students
- Capital Projects Fund 14 - accounts for the financial activity associated with building remodels, equipment purchases and technology devices with a value of \$5,000 or more
- Full Day Kindergarten Fund (FDK) 15 – accounted for the financial activity associated with the FDK tuition based program at many of the District elementary schools. This fund was discontinued with implementation of state-funded FDK.
- Transportation Fund 25 – accounts for the financial activity associated with transporting students to and from school as well as field trips and athletic events

SUMMARY OF SPECIAL REVENUE FUNDS

2021-2022 ADOPTED BUDGET

	Nutrition Services NSLP Fund (21)	Nutrition Services Non- NSLP Fund (28)	Governmental Designated Purpose Grants Fund (22)	Pupil Activity Fund (23)	Athletics and Activities Fund (26)	Child Care Fund (29)
Beginning Fund Balance	\$ 2,765,997	\$ 23,602	\$ -	\$ 1,211,764	\$ 1,316,974	\$ 293,304
Revenues						
Property Taxes	-	-	-	-	-	-
Specific Ownership Taxes	-	-	-	-	-	-
Other Local Income	11,039,970	6,727,155	390,743	710,580	11,062,137	13,208,653
Intergovernmental	2,770,958	-	33,497,770	-	-	-
Other	-	-	-	-	-	-
Total Revenues	\$ 13,810,928	\$ 6,727,155	\$ 33,888,513	\$ 710,580	\$ 11,062,137	\$ 13,208,653
Expenditures						
Salaries	4,923,632	2,411,550	12,441,203	57,303	4,820,514	6,776,238
Benefits	2,048,904	1,136,998	2,780,611	12,807	1,077,085	2,447,562
Purchased Services	405,900	432,100	5,948,811	198,661	4,102,853	1,176,990
Contracts w/ Charter Schools	-	-	-	-	-	-
Supplies	5,871,596	2,764,505	10,398,307	416,415	4,124,978	642,726
Equipment	102,000	48,000	1,461,058	6,613	320,631	-
Other	810,530	27,720	858,523	18,781	772,994	2,652,182
Total Expenditures	\$ 14,162,562	\$ 6,820,873	\$ 33,888,513	\$ 710,580	\$ 15,219,055	\$ 13,695,698
BOE Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Income/(Loss)	\$ (351,634)	\$ (93,718)	\$ -	\$ -	\$ (4,156,918)	\$ (487,045)
Transfers In/(Out)	351,634	93,718	-	-	4,156,918	487,045
Net Change in Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance	\$ 2,765,997	\$ 23,602	\$ -	\$ 1,211,764	\$ 1,316,974	\$ 293,304
TABOR Reserve	-	-	-	-	-	-
BOE Reserve	-	-	-	-	-	-
School Carry Over Reserve	-	-	-	1,211,764	1,316,974	-
Medicaid Carry Over Reserve	-	-	-	-	-	-
Reserve for 2018 Mill Levy Override	-	-	-	-	-	-
Enrollment Reserve	-	-	-	-	-	-
Literacy Curricular Materials Reserve	-	-	-	-	-	-
Multi-Year Lease Reserve	-	-	-	-	-	-
SPED/Mental Health Reserve	-	-	-	-	-	-
Licensed Staff Compensation Reserve	-	-	-	-	-	-
Ending Fund Balance - after reserves	\$ 2,765,997	\$ 23,602	\$ -	\$ -	\$ -	\$ 293,304

- Nutrition Services NSLP Fund 21 – accounts for the financial activity associated with breakfast and lunch meal services provided to schools on the National School Lunch Program
- Nutrition Services Non - NSLP Fund 28 – accounts for the financial activity associated with catering, a la carte and lunch meal services provided to schools not on the National School Lunch Program
- Governmental Designated Purpose Grants Fund 22 – accounts for the financial activity associated with our federal and state grants inclusive of Title I and IDEA (Individual Disabilities Education Act)
- Pupil Activity Fund 23 – accounts for the financial activity associated with student led and controlled clubs and activities that may include fundraisers and donation projects to other non-profit organizations
- Athletics and Activities Fund 26 – accounts for the financial activity associated with all the sports and activities offered at the District’s secondary schools
- Child Care Fund 29 – accounts for the financial activity associated with the Before and After School Care program at 46 District schools

SUMMARY OF OTHER DISTRICT FUNDS

2021-2022 ADOPTED BUDGET

	Bond Redemption Fund (31)	Certificate of Participation Lease Payment Fund (39)	Building Funds (41 and 45)	Medical and Dental Fund (65)	Short Term Disability Insurance Fund (66)	Private Purpose Trust Fund (75)
Beginning Fund Balance	\$ 71,864,109	\$ 14,451	\$ 103,945,554	\$ 6,577,932	\$ 615,608	\$ 37,629
Revenues						
Property Taxes	60,042,104	-	-	-	-	-
Specific Ownership Taxes	-	-	-	-	-	-
Other Local Income	35,081	-	1,659,548	55,299,137	512,275	48,000
Intergovernmental	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total Revenues	\$ 60,077,185	\$ -	\$ 1,659,548	\$ 55,299,137	\$ 512,275	\$ 48,000
Expenditures						
Salaries	-	-	162,302	37,800	-	-
Benefits	-	-	46,055	2,619,601	-	-
Purchased Services	5,500	6,750	957,140	54,485,545	630,670	-
Contracts w/ Charter Schools	-	-	-	-	-	-
Supplies	-	-	-	43,500	-	-
Equipment	-	-	77,907,233	-	-	-
Other	55,326,207	2,432,316	-	-	-	60,000
Total Expenditures	\$ 55,331,707	\$ 2,439,066	\$ 79,072,730	\$ 57,186,446	\$ 630,670	\$ 60,000
BOE Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Income/(Loss)	\$ 4,745,478	\$ (2,439,066)	\$ (77,413,182)	\$ (1,887,309)	\$ (118,395)	\$ (12,000)
Transfers In/(Out)	-	2,432,316	-	-	-	-
Net Change in Fund Balance	\$ 4,745,478	\$ (6,750)	\$ (77,413,182)	\$ (1,887,309)	\$ (118,395)	\$ (12,000)
Ending Fund Balance	\$ 76,609,587	\$ 7,701	\$ 26,532,372	\$ 4,690,623	\$ 497,213	\$ 25,629
TABOR Reserve	-	-	-	-	-	-
BOE Reserve	-	-	-	-	-	-
School Carry Over Reserve	-	-	-	-	-	-
Medicaid Carry Over Reserve	-	-	-	-	-	-
Reserve for 2018 Mill Levy Override	-	-	-	-	-	-
Enrollment Reserve	-	-	-	-	-	-
Literacy Curricular Materials Reserve	-	-	-	-	-	-
Multi-Year Lease Reserve	-	-	-	-	-	-
SPED/Mental Health Reserve	-	-	-	-	-	-
Licensed Staff Compensation Reserve	-	-	-	-	-	-
Ending Fund Balance - after reserves	\$ 76,609,587	\$ 7,701	\$ 26,532,372	\$ 4,690,623	\$ 497,213	\$ 25,629

- Bond Redemption Fund 31 – accounts for the financial activity associated with the collection of property taxes and the payment of principal and interest on general obligation bond debt approved by the taxpayer
- COP Lease Payment Fund 39 – accounts for the financial activity associated with the payment of principal and interest on certificates of participation authorized by the Board of Education and funded through a transfer from General Fund
- Building Funds 41 and 45 – accounts for the financial activity associated with capital projects and equipment funded from the proceeds of General Obligation Bonds as well as Certificates of Participation
- Medical and Dental Fund 65– accounts for the financial activity associated with the payment of premiums and claims associated with the Medical and Dental programs
- Short Term Disability Insurance Fund 66–accounts for the financial activity associated with the payment of claims associated with the Short Term Disability Insurance program
- Private Purpose Trust Fund 75 – accounts for the financial activity associated with the Philip S Miller Trust providing scholarships to Castle Rock area high school students at Castle View, Douglas County, Renaissance Secondary and Ponderosa High Schools

2020-2021 BUDGETED REVENUES

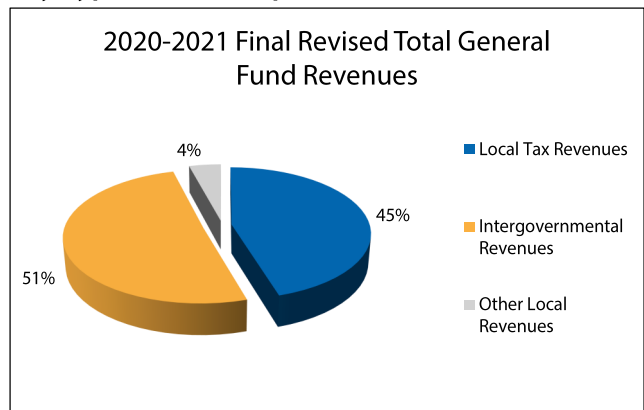
FINAL REVISED AS OF JUNE 1, 2021

The actual funded pupil count (FPC) in 2020-2021 is 63,539 of which 1,134 are online students. When calculating FPC beginning in 2019-2020, half day kindergarten students count as 0.58 funded pupils, full day kindergarten students count as 1.00 funded pupils and students in ECE with Special Education needs are counted as 0.50 funded pupils. Typical ECE students are excluded from FPC. DCSD is funded based on FPC and not enrollment which is defined as total students educated. Enrollment in 2020-2021 is 62,979 Total enrollment decreased 4,326 students from 2019-2020. FPC is higher than enrollment due to the multi-year averaging of FPC in 2020-2021.

TOTAL SOURCES BY FUND	2020-2021 Final Revised Budgeted Revenues			
	Beginning Fund Balance	Revenues	Transfers In	Total Sources
General (see chart below)	\$ 103,298,507	\$ 639,919,135	\$ -	\$ 743,217,642
Outdoor Education	912	1,018,208	248,084	1,267,204
Capital Projects	10,560,950	3,217,725	8,537,456	22,316,131
Full Day Kindergarten	-	-	-	-
Transportation	3,939,734	6,446,718	15,017,215	25,403,667
Total Combined General Fund	\$ 117,800,103	\$ 650,601,786	\$ 23,802,755	\$ 792,204,644
Nutrition Services NSLP	1,092,534	17,112,898	445,352	18,650,784
Nutrition Services Non-NSLP	117,806	738,176	-	855,982
Governmental Designated Purpose Grants	-	45,734,426	-	45,734,426
Pupil Activity	1,116,388	1,685,550	-	2,801,938
Athletics and Activities	1,098,884	12,385,470	4,091,523	17,575,877
Child Care	1,728,197	8,513,670	487,045	10,728,912
Total Special Revenue Fund	\$ 5,153,809	\$ 86,170,190	\$ 5,023,920	\$ 96,347,919
Bond Redemption	67,613,197	60,506,019	-	128,119,216
Certificates of Participation (COP) Lease Payments	20,533	889,025	2,517,381	3,426,939
Total Debt Service and Lease Payment Fund	\$ 67,633,730	\$ 61,395,044	\$ 2,517,381	\$ 131,546,155
Bond Building	211,846,862	4,078,584	-	215,925,446
Certificates of Participation (COP) Building	-	-	-	-
Total Building Fund	\$ 211,846,862	\$ 4,078,584	\$ -	\$ 215,925,446
Medical	9,183,507	56,522,780	-	65,706,287
Short Term Disability Insurance	704,606	524,880	-	1,229,486
Total Internal Service Fund	\$ 9,888,113	\$ 57,047,660	\$ -	\$ 66,935,773
Private Purpose Trust	37,012	56,617	-	93,629
Total Trust and Agency Fund	\$ 37,012	\$ 56,617	\$ -	\$ 93,629

2020-2021 General Fund Revenues by Type on a Per Pupil Basis

Per Pupil Revenue from State	\$ 7,850
Mill Levy Override	1,160
Other Intergovernmental Revenue	457
School-Based Revenue	146
SOT out of Formula	180
Charter Purchased Service Revenue	139
Other Local Revenue	140
Total Per Pupil Revenue	\$ 10,071



2021-2022 BUDGETED REVENUES

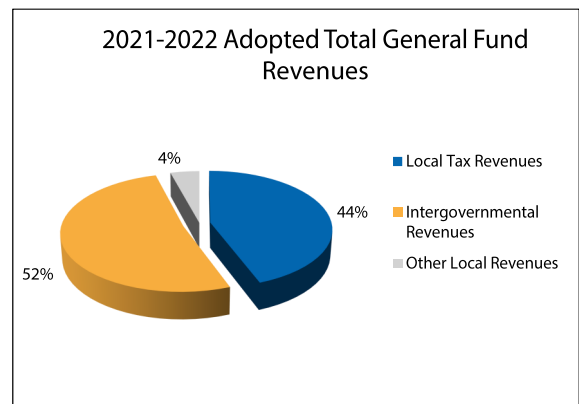
ADOPTED AS OF JUNE 22, 2021

The funded pupil count (FPC) in 2021-2022 is projected to be 63,466, of which 1,288 are online students. When calculating FPC, half day kindergarten students count as 0.58 funded pupils and full day kindergarten students count as 1.00 funded pupils and students in ECE with Special Education needs are counted as 0.50 funded pupils. Typical ECE students are excluded from FPC. DCSD is funded based on FPC and not enrollment which is defined as total students educated. Enrollment in 2021-2022 is projected to be 64,289. Total enrollment is projected to increase 1,310 students.

TOTAL SOURCES BY FUND	2021-2022 Adopted Budgeted Revenues			
	Beginning Fund Balance	Revenues	Transfers In	Total Sources
General (see chart below)	\$ 109,508,552	\$ 687,537,652	\$ -	\$ 797,046,204
Outdoor Education	-	1,508,748	23,084	1,531,832
Capital Projects	14,790,607	2,647,241	(1,050,576)	16,387,272
Full Day Kindergarten	-	-	-	-
Transportation	4,231,985	6,383,827	15,620,238	26,236,050
Total Combined General Fund	\$ 128,531,144	\$ 698,077,468	\$ 14,592,746	\$ 841,201,358
Nutrition Services NSLP	2,765,997	13,810,928	351,634	16,928,559
Nutrition Services Non-NSLP	23,602	6,727,155	93,718	6,844,475
Governmental Designated Purpose Grants	-	33,888,513	-	33,888,513
Pupil Activity	1,211,764	710,580	-	1,922,344
Athletics and Activities	1,316,974	11,062,137	4,156,918	16,536,029
Child Care	293,304	13,208,653	487,045	13,989,002
Total Special Revenue Fund	\$ 5,611,641	\$ 79,407,966	\$ 5,089,315	\$ 90,108,922
Bond Redemption	71,864,109	60,077,185	-	131,941,294
Certificates of Participation (COP) Lease Payments	14,451	-	2,432,316	2,446,767
Total Debt Service and Lease Payment Fund	\$ 71,878,560	\$ 60,077,185	\$ 2,432,316	\$ 134,388,061
Bond Building	103,945,554	1,659,548	-	105,605,102
Certificates of Participation (COP) Building	-	-	-	-
Total Building Fund	\$ 103,945,554	\$ 1,659,548	\$ -	\$ 105,605,102
Medical	6,577,932	55,299,137	-	61,877,069
Short Term Disability Insurance	615,608	512,275	-	1,127,883
Total Internal Service Fund	\$ 7,193,540	\$ 55,811,412	\$ -	\$ 63,004,952
Private Purpose Trust	37,629	48,000	-	85,629
Total Trust and Agency Fund	\$ 37,629	\$ 48,000	\$ -	\$ 85,629

2021-2022 General Fund Revenues by Type on a Per Pupil Basis

Per Pupil Revenue from State	\$ 8,607
Mill Levy Override	1,161
Other Intergovernmental Revenue	421
School-Based Revenue	151
SOT out of Formula	181
Charter Purchased Service Revenue	150
Other Local Revenue	161
Total Per Pupil Revenue	\$ 10,833

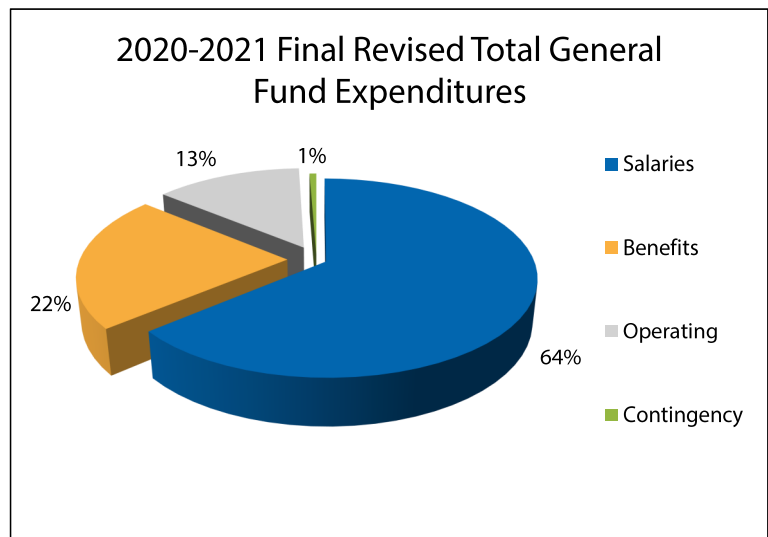


2020-2021 BUDGETED EXPENDITURES FINAL REVISED AS OF JUNE 1, 2021

Salaries and **Benefits** account for the largest component of General Fund expenditures at 86% of the total.

TRANSFERS AND EXPENDITURES BY FUND	2020-2021 Final Revised Budgeted Expenditures & Transfers		
	Budgeted Expenditures	Budgeted Transfers Out	Total Budgeted Activity
General (see chart below)	\$ 612,621,879	\$ 31,344,056	\$ 643,965,935
Outdoor Education	961,578	-	961,578
Capital Projects	10,030,292	-	10,030,292
Full Day Kindergarten	-	-	-
Transportation	24,483,524	-	24,483,524
Total Combined General Fund	\$ 648,097,273	\$ 31,344,056	\$ 679,441,329
Nutrition Services NSLP	16,443,617	-	16,443,617
Nutrition Services Non-NSLP	855,982	-	855,982
Governmental Designated Purpose Grants	45,734,426	-	45,734,426
Pupil Activity	1,694,691	-	1,694,691
Athletics and Activities	16,509,981	-	16,509,981
Child Care	9,994,110	-	9,994,110
Total Special Revenue Fund	\$ 91,232,807	\$ -	\$ 91,232,807
Bond Redemption	55,938,174	-	55,938,174
Certificates of Participation (COP) Lease Payments	3,406,406	-	3,406,406
Total Debt Service and Lease Payment Fund	\$ 59,344,580	\$ -	\$ 59,344,580
Bond Building	121,728,145	-	121,728,145
Certificates of Participation (COP) Building	-	-	-
Total Building Fund	\$ 121,728,145	\$ -	\$ 121,728,145
Medical	59,016,459	-	59,016,459
Short Term Disability Insurance	652,559	-	652,559
Total Internal Service Fund	\$ 59,669,018	\$ -	\$ 59,669,018
Private Purpose Trust	56,000	-	56,000
Total Trust and Agency Fund	\$ 56,000	\$ -	\$ 56,000

Please note that the table above includes budgeted transfer of \$31.3 million. The general fund pass through to charters is \$138.3 million. Both of these figures are excluded from the graph to the right. A Board mandated contingency budget is included in the expenditures in the graph to the right.

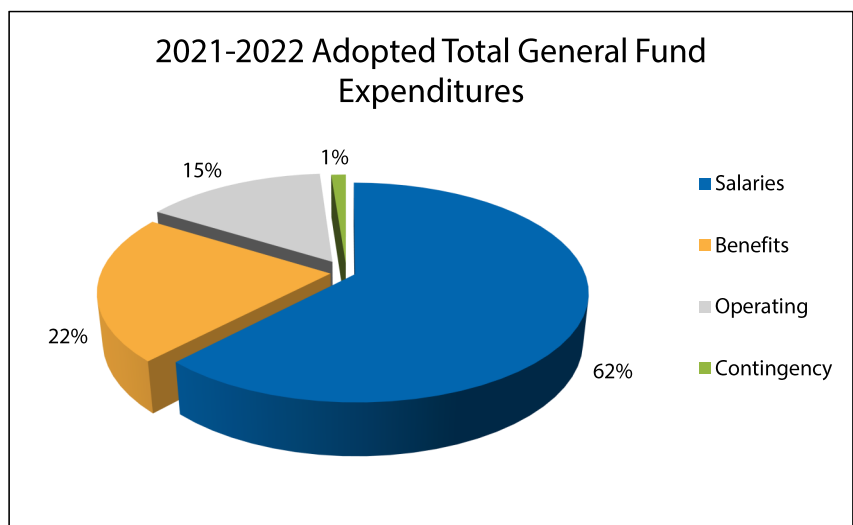


2021-2022 BUDGETED EXPENDITURES ADOPTED AS OF JUNE 22, 2021

Salaries and **Benefits** account for the largest component of General Fund expenditures at 84% of the total. The proposed budget includes contingency in the total amount of \$6.1 million.

TRANSFERS AND EXPENDITURES BY FUND	2021-2022 Adopted Budgeted Expenditures & Transfers		
	Budgeted Expenditures	Budgeted Transfers Out	Total Budgeted Activity
Fund			
General (see chart below)	\$ 661,420,319	\$ 22,114,377	\$ 683,534,696
Outdoor Education	1,508,748	-	1,508,748
Capital Projects	347,000	-	347,000
Full Day Kindergarten	-	-	-
Transportation	25,547,952	-	25,547,952
Total Combined General Fund	\$ 688,824,019	\$ 22,114,377	\$ 710,938,396
Nutrition Services NSLP	14,162,562	-	14,162,562
Nutrition Services Non-NSLP	6,820,873	-	6,820,873
Governmental Designated Purpose Grants	33,888,513	-	33,888,513
Pupil Activity	710,580	-	710,580
Athletics and Activities	15,219,055	-	15,219,055
Child Care	13,695,698	-	13,695,698
Total Special Revenue Fund	\$ 84,497,281	\$ -	\$ 84,497,281
Bond Redemption	55,331,707	-	55,331,707
Certificates of Participation (COP) Lease Payments	2,439,066	-	2,439,066
Total Debt Service and Lease Payment Fund	\$ 57,770,773	\$ -	\$ 57,770,773
Bond Building	79,072,730	-	79,072,730
Certificates of Participation (COP) Building	-	-	-
Total Building Fund	\$ 79,072,730	\$ -	\$ 79,072,730
Medical	57,186,446	-	57,186,446
Short Term Disability Insurance	630,670	-	630,670
Total Internal Service Fund	\$ 57,817,116	\$ -	\$ 57,817,116
Private Purpose Trust	60,000	-	60,000
Total Trust and Agency Fund	\$ 60,000	\$ -	\$ 60,000

Please note that the table above includes budgeted transfer of \$22.1 million. The general fund pass through to charters is \$154.3 million. Both of these figures are excluded from the graph to the right. A Board mandated contingency budget is included in the expenditures in the graph to the right.



STAFF POSITION BUDGETS

Position Type	FTE
100 Administrators	189
Instruction	1
Support - Students	1
Support - Instructional Staff	8
Support Services - General Administration	6
Support Services - School Administration	168
Support Services - Business	1
Support Services - Central and Other	4
200 Licensed - Instructional	3587
Instruction	3207
Support - Students	299
Support - Instructional Staff	60
Support Services - School Administration	21
Operations and Maintenance Services	1
300 Professional	269
Support - Students	26
Support - Instructional Staff	51
Support Services - General Administration	2
Support Services - Business	25
Operations and Maintenance Services	13
Student Transportation Services	14
Support Services - Central and Other	65
Food Services Operations	28
Enterprise Operations	35
Facilities Acquisition and Construction Services	6
Community Services	5
400 Paraprofessionals	1205
Instruction	948
Support - Students	42
Support - Instructional Staff	17
Student Transportation Services	78
Support Services - Central and Other	19
Enterprise Operations	100
Community Services	1
500 Office/Administrative Support	380
Support - Students	27
Support - Instructional Staff	26
Support Services - General Administration	9
Support Services - School Administration	236
Support Services - Business	10
Operations and Maintenance Services	10
Student Transportation Services	26
Support Services - Central and Other	19
Food Services Operations	14
Enterprise Operations	2
Community Services	2
600 Crafts, Trades, and Services	816
Support Services - School Administration	1
Support Services - Business	4
Operations and Maintenance Services	301
Student Transportation Services	229
Food Services Operations	278
Enterprise Operations	3
Grand Total	6446

*FTE Count and Employee Count are counted differently. Employee Count is counted strictly by Employee, while FTE Counts the scheduled work hours per week for each employee.

DCSD is budgeting for 6,446 full time equivalent positions in 2021-2022. The positions are organized below by job classification for the type of position and further by program for the type of service provided. This does not include charter school employees, but does include all District funds.

Administrators - An administrator is an individual who performs managerial activities, and is responsible for developing or interpreting policies or regulations and executing those policies or regulations through the direction of individuals at all levels, and may supervise other employees.

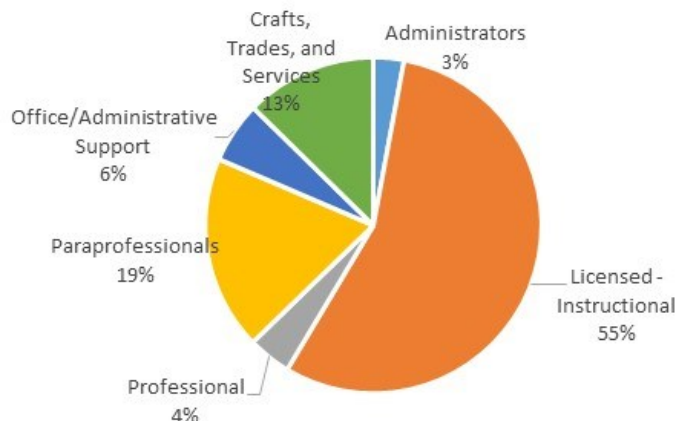
Licensed - Instructional - Licensed staff perform duties requiring a high degree of knowledge and skills acquired through at least a baccalaureate degree including skills in the field of education or educational psychology.

Professional - Professional staff perform assignments requiring a high degree of knowledge and skills usually acquired through at least a baccalaureate degree but not requiring skills in the field of education.

Paraprofessional - Paraprofessionals perform activities supporting professional individuals/functions within the organization.

Office/Administrative Support - Office support perform the activities of preparing, transcribing, systematizing or preserving communications, records, and transactions.

Crafts, Trades, and Services - Trades staff perform tasks that require skill levels which can be acquired through on-the-job training and experience or through apprenticeship or other formal training programs.



GENERAL FUND BUDGETS

GENERAL FUND REVENUES

	Audited Actuals 2015-2016	Audited Actuals 2016-2017	Audited Actuals 2017-2018	Audited Actuals 2018-2019	Audited Actuals 2019-2020
Balance on Hand July 1	79,989,994	83,015,111	77,891,226	67,639,636	87,381,177
Revenues					
Local Taxes					
Property Tax (In SFA)	144,207,564	146,214,069	163,560,395	163,490,322	185,762,542
Budget Override	33,713,000	33,713,000	33,713,000	73,713,000	73,713,000
Specific Ownership Taxes (In SFA)	12,571,388	13,494,709	14,889,161	16,603,766	13,643,865
Specific Ownership Taxes (Out of SFA)	9,665,489	10,375,382	11,520,055	11,472,492	11,951,937
Subtotal Local Taxes	<u>\$ 200,157,441</u>	<u>\$ 203,797,160</u>	<u>\$ 223,682,611</u>	<u>\$ 265,279,580</u>	<u>\$ 285,071,344</u>
Intergovernmental Revenue					
Equalization Entitlements	288,952,398	296,915,245	295,985,011	319,264,968	335,299,568
Special Education	11,323,379	11,592,397	11,741,708	12,365,317	14,583,294
Vocational Education	474,907	639,835	660,443	816,227	875,382
Gifted & Talented	612,606	616,398	626,506	634,787	639,010
Charter School Capital Construction	2,520,111	3,076,245	3,233,042	3,994,972	3,944,891
Federal - Medicaid Reimbursement	2,179,525	2,271,766	2,830,796	3,879,761	3,845,804
Other	2,718,191	3,013,312	3,589,072	12,033,443	12,577,000
Subtotal Intergovernmental Revenue	<u>\$ 308,781,117</u>	<u>\$ 318,125,198</u>	<u>\$ 318,666,579</u>	<u>\$ 352,989,475</u>	<u>\$ 371,764,949</u>
Other Local Revenue					
General Fund Interest	190,151	431,923	781,416	1,378,942	1,205,565
Charter School Purchased Services	4,864,592	5,448,101	6,930,198	8,853,018	11,216,357
Preschool	2,088,401	2,039,242	1,949,599	1,860,899	1,400,160
School Based	10,267,275	10,156,113	8,725,540	8,981,139	7,179,548
Other	6,242,798	7,284,441	7,533,876	8,808,587	14,442,340
Subtotal Other Local Revenue	<u>\$ 23,653,217</u>	<u>\$ 25,359,820</u>	<u>\$ 25,920,630</u>	<u>\$ 29,882,586</u>	<u>\$ 35,443,971</u>
Total Revenue	<u>\$ 532,591,775</u>	<u>\$ 547,282,178</u>	<u>\$ 568,269,820</u>	<u>\$ 648,151,641</u>	<u>\$ 692,280,264</u>
Total Program Funding*	<u>\$ 445,731,349</u>	<u>\$ 456,624,023</u>	<u>\$ 474,434,567</u>	<u>\$ 499,359,057</u>	<u>\$ 534,705,975</u>

*Equalization Entitlements plus Property Tax (In School Finance Act) plus Specific Ownership Taxes (In School Finance Act)

Estimated Actual 2020-2021 reflects forecast as of March 31, 2021 presented to the Board of Education in Third Quarter Financials presentation on May 11, 2021. Final Revised Budget 2020-2021 reflects updated information since March 31, 2021.

GENERAL FUND REVENUES

	Adopted Budget 2020-2021	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Proposed Budget 2021-2022	Adopted Budget 2021-2022
Balance on Hand July 1	92,815,566	103,298,507	103,298,507	109,508,552	109,508,552
Revenues					
Local Taxes					
Property Tax (In SFA)	188,216,062	189,653,727	189,718,334	189,653,727	203,226,007
Budget Override	73,713,000	73,713,000	73,713,000	73,713,000	73,713,000
Specific Ownership Taxes (In SFA)	18,434,557	14,988,833	15,103,347	14,988,833	15,457,978
Specific Ownership Taxes (Out of SFA)	8,973,720	11,419,444	11,506,688	11,506,688	11,506,688
Subtotal Local Taxes	\$ 289,337,339	\$ 289,775,004	\$ 290,041,370	\$ 289,862,248	\$ 303,903,673
Intergovernmental Revenue					
Equalization Entitlements	288,340,300	294,169,769	293,965,477	325,226,494	327,565,817
Special Education	14,513,980	14,756,865	14,756,865	14,745,282	14,756,865
Vocational Education	875,382	770,460	770,460	783,558	783,558
Gifted & Talented	651,151	643,893	643,893	651,620	651,620
Charter School Capital Construction	3,944,892	4,157,356	4,157,355	4,157,356	4,157,356
Federal - Medicaid Reimbursement	3,584,562	4,616,709	4,398,307	2,806,237	2,759,480
Other	3,406,150	4,064,743	4,069,796	3,608,649	3,608,649
Subtotal Intergovernmental Revenue	\$ 315,316,417	\$ 323,179,795	\$ 322,762,153	\$ 351,979,196	\$ 354,283,345
Other Local Revenue					
General Fund Interest	800,000	504,000	143,261	504,000	504,000
Charter School Purchased Services	9,445,629	8,829,321	7,991,921	9,527,355	9,527,355
Preschool	1,834,304	1,109,008	1,115,713	1,849,791	1,849,791
School Based	10,996,304	8,151,551	6,646,720	7,751,000	7,751,000
Other	9,873,985	8,370,456	7,324,401	8,324,208	9,718,488
Subtotal Other Local Revenue	\$ 32,950,222	\$ 26,964,336	\$ 23,222,016	\$ 27,956,354	\$ 29,350,634
Total Revenue	\$ 637,603,978	\$ 639,919,135	\$ 636,025,539	\$ 669,797,798	\$ 687,537,652
Total Program Funding*	\$ 494,990,919	\$ 498,812,329	\$ 498,787,159	\$ 529,869,054	\$ 546,249,802

*Equalization Entitlements plus Property Tax (In School Finance Act) plus Specific Ownership Taxes (In School Finance Act)

Estimated Actual 2020-2021 reflects forecast as of March 31, 2021 presented to the Board of Education in Third Quarter Financials presentation on May 11, 2021. Final Revised Budget 2020-2021 reflects updated information since March 31, 2021.

GENERAL FUND EXPENDITURES

	Audited Actuals 2015-2016	Audited Actuals 2016-2017	Audited Actuals 2017-2018	Audited Actuals 2018-2019	Audited Actuals 2019-2020
Expenditures					
Salaries	259,543,734	266,043,608	273,998,955	292,123,113	310,929,080
Administrators	18,433,340	18,735,359	19,856,068	21,500,099	19,679,530
Certified	179,198,336	182,847,400	186,600,712	199,620,910	213,895,944
ProTech	8,669,662	9,875,815	10,472,149	10,741,522	14,088,143
Classified	42,003,703	43,005,585	44,253,884	49,378,222	53,705,196
Substitutes	3,732,010	3,834,152	5,138,742	5,571,055	4,733,744
Overtime	640,047	704,600	417,883	482,535	435,480
Additional Pay	6,866,637	7,040,697	7,259,519	4,828,771	4,391,043
Benefits	83,503,920	87,602,027	92,635,236	106,698,531	113,695,145
Subtotal - Salaries & Benefits	\$ 343,047,655	\$ 353,645,635	\$ 366,634,192	\$ 398,821,644	\$ 424,624,225
Purchased Professional Services	7,896,870	7,196,359	7,022,316	7,308,615	7,952,355
Purchased Property Services	8,871,510	8,786,329	9,217,988	10,238,867	9,948,623
Other Purchased Services	8,254,874	9,654,332	13,499,544	14,353,226	14,954,615
Supplies	29,987,420	32,228,244	27,727,751	28,500,091	28,600,253
Equipment	-	-	-	-	8,470
Other	686,488	653,514	1,719,692	(634,935)	3,774,444
Total Expenditures	\$ 398,744,817	\$ 412,164,414	\$ 425,821,482	\$ 458,587,507	\$ 489,862,984
Charter School Pass Through	91,757,644	105,366,489	116,696,634	140,793,998	153,937,969
Transfers					
Outdoor Education Fund	275,000	100,000	55,200	123,084	173,084
Full Day Kindergarten Fund	-	380,557	484,725	389,255	-
Risk Insurance Fund	4,662,288	3,862,288	-	-	-
Transportation Fund	14,205,695	15,426,620	16,679,232	18,409,157	19,496,934
Capital Projects Fund	12,693,026	7,221,958	10,208,113	1,493,791	3,179,042
Nutrition Services NSLP Fund	-	-	-	351,634	351,634
Nutrition Services Non-NSLP Fund	-	300,000	-	93,718	643,718
Child Care Fund	-	-	-	487,045	487,045
Athletics & Activities Fund	5,317,406	5,525,788	5,226,023	5,507,064	5,791,709
COP Lease Payments Fund	1,910,782	3,616,286	3,350,000	3,494,975	2,438,816
Total Transfers	\$ 39,064,197	\$ 36,433,497	\$ 36,003,293	\$ 30,349,723	\$ 32,561,982
Total Expenditures and Transfers	\$ 529,566,658	\$ 553,964,400	\$ 578,521,409	\$ 629,731,228	\$ 676,362,935
BOE Contingency - 1%	-	-	-	-	-
Change in Fund Balance	3,025,117	(6,682,221)	(10,251,590)	18,420,413	15,917,329
Ending Fund Balance	83,015,111	76,332,890	67,639,636	86,060,049	103,298,506
TABOR Reserve - 3%	-	15,995,000	15,038,500	16,600,000	17,311,000
BOE Reserve - 3%	-	15,995,000	15,038,500	16,600,000	17,311,000
School Carry Over Reserve	-	16,536,713	18,113,522	21,169,996	22,582,114
Medicaid Carry Over Reserve	-	-	2,168,188	2,843,817	2,906,904
Enterprise Reserve for COVID	-	-	-	-	-
Settlement Reserve	-	-	-	-	-
Mental Health and Security Grant	-	-	-	-	6,715,383
Enrollment Reserve	-	-	-	-	-
Literacy Curricular Materials Reserve	-	-	-	-	-
Multi-Year Lease Reserve	-	-	-	-	-
SPED/Mental Health Reserve	-	-	-	-	-
Staff Compensation Reserve	-	-	-	-	-
Assignment of 2018 Mill Levy Override	-	-	-	10,669,034	9,700,720
Ending Fund Balance - after reserves	\$ 83,015,111	\$ 27,806,177	\$ 17,280,926	\$ 18,177,202	\$ 26,771,385

GENERAL FUND EXPENDITURES

	Adopted Budget 2020-2021	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Proposed Budget 2021-2022	Adopted Budget 2021-2022
Expenditures					
Salaries	307,459,838	302,279,015	297,978,639	308,020,174	316,136,369
Administrators	18,651,101	18,438,660	18,755,357	19,441,298	19,970,445
Certified	214,672,251	206,017,989	200,977,725	214,014,866	219,168,368
ProTech	13,569,135	12,726,516	13,029,820	14,777,907	14,687,658
Classified	53,076,649	51,222,264	52,545,089	52,489,445	53,945,130
Substitutes	4,066,543	4,395,332	3,626,056	3,775,160	3,830,207
Overtime	-	380,578	297,889	354,834	354,834
Additional Pay	3,424,159	9,097,676	8,746,703	3,166,664	4,179,727
Benefits	106,203,504	104,787,613	103,087,763	106,622,566	110,656,021
Subtotal - Salaries & Benefits	\$ 413,663,342	\$ 407,066,628	\$ 401,066,402	\$ 414,642,740	\$ 426,792,390
Purchased Professional Services	6,121,424	7,538,966	6,003,468	7,768,684	7,927,273
Purchased Property Services	8,923,542	9,825,432	9,396,171	10,747,434	10,747,184
Other Purchased Services	13,286,699	15,384,035	13,974,262	14,863,823	14,848,935
Supplies	30,662,687	30,313,662	30,702,370	39,263,439	38,378,807
Equipment	-	-	-	-	-
Other	(2,198,655)	1,306,751	1,127,100	2,072,806	2,287,190
Total Expenditures	\$ 470,459,039	\$ 471,435,474	\$ 462,269,771	\$ 489,358,926	\$ 500,981,779
Charter School Pass Through	137,377,919	138,269,503	138,263,246	150,026,315	154,309,700
Transfers					
Outdoor Education Fund	23,084	248,084	248,084	23,084	23,084
Full Day Kindergarten Fund	-	-	-	-	-
Risk Insurance Fund	-	-	-	-	-
Transportation Fund	15,620,238	15,017,215	15,017,215	15,620,238	15,620,238
Capital Projects Fund	1,500,135	8,537,456	3,654,592	(1,050,576)	(1,050,576)
Nutrition Services NSLP Fund	351,634	351,634	351,634	351,634	351,634
Nutrition Services Non-NSLP Fund	93,718	93,718	93,718	93,718	93,718
Child Care Fund	487,045	487,045	487,045	487,045	487,045
Athletics & Activities Fund	3,974,098	4,091,523	4,076,219	4,156,918	4,156,918
COP Lease Payments Fund	2,437,068	2,517,381	2,437,068	2,433,025	2,432,316
Total Transfers	\$ 24,487,020	\$ 31,344,056	\$ 26,365,575	\$ 22,115,086	\$ 22,114,377
Total Expenditures and Transfers	\$ 632,323,978	\$ 641,049,033	\$ 626,898,592	\$ 661,500,327	\$ 677,405,856
BOE Contingency - 1%	5,280,000	2,916,902	2,916,902	6,010,333	6,128,840
Change in Fund Balance	-	(4,046,800)	6,210,045	2,287,138	4,002,956
Ending Fund Balance	92,815,566	99,251,707	109,508,552	111,795,690	113,511,508
TABOR Reserve - 3%	16,470,000	17,311,000	17,311,000	18,031,000	18,386,521
BOE Reserve - 3%	16,470,000	17,311,000	17,311,000	18,031,000	18,386,521
School Carry Over Reserve	22,529,558	21,793,449	21,261,778	21,261,778	21,261,778
Medicaid Carry Over Reserve	2,059,857	3,023,385	3,023,385	3,023,385	3,018,271
Enterprise Reserve for COVID	-	1,775,000	1,775,000	-	-
Settlement Reserve	2,560,000	-	-	-	-
Mental Health and Security Grant	-	823,182	4,892,201	-	-
Enrollment Reserve	-	-	-	1,438,252	1,438,252
Literacy Curricular Materials Reserve	-	-	-	4,500,000	4,500,000
Multi-Year Lease Reserve	-	-	-	-	4,712,200
SPED/Mental Health Reserve	-	-	-	-	2,000,000
Staff Compensation Reserve	-	-	-	-	10,000,000
Assignment of 2018 Mill Levy Override	6,126,131	7,702,802	7,517,419	6,674,763	6,674,763
Ending Fund Balance - after reserves	\$ 26,600,020	\$ 29,511,889	\$ 36,416,769	\$ 38,835,512	\$ 23,133,202

GENERAL FUND 3-YEAR FORECAST ASSUMPTIONS

The Combined General Fund forecast through 2024-2025 includes the following assumptions on revenue and expenditure increases. The 2021-2022 Adopted Budget revenue is based on SB21-268 (School Finance Act) with a Per Pupil Revenue of \$8,607. The forecast uses fund balance from 2022-2023 to 2024-2025 and spends one-time savings. The forecast does not include new revenue sources from a potential mill levy override or bond election, but it does include the implementation of a new licensed compensation structure beginning in 2022-2023.

Revenue

- Property Tax uses projected Assessed Value from RBC Capital Markets with 5% growth in 2021 reassessment year and 2-3% growth in future years
- Specific Ownership Tax outside the School Finance Act assumes annual increase of \$1.0 million beginning in 2022-2023 and Specific Ownership Tax within the School Finance Act increasing by inflation
- State Equalization reflects the increased Total Program formula for the School Finance Act with only based on increasing the base Per Pupil Revenue by inflation and drawing down the Budget Stabilization (Negative) Factor annually by \$100 million statewide
- Projected Funded Pupil Count reflects projected distribution of new students between neighborhood and charter schools according to the Planning department as of January 2021 with no new charters opening
- Per Pupil Revenue increased by 2.0% for 2022-2023, by 2.7% for 2023-2024 and by 2.5% for 2024-2025 to reflect projected Denver-Aurora-Lakewood Consumer Price Index (CPI)
- State Categorical (Special Education, Gifted and Talented, Vocational Education, etc.) all increased by CPI to coincide with Per Pupil Revenue inflation
- Charter School Capital Construction held flat per pupil and increased to reflect projected charter school funded pupil count
- Federal – Medicaid Reimbursement uses DCSD forecast for Medicaid program
- General Fund Interest reflects reinvestment of the TABOR and operating cash slowly increasing investment earnings as market conditions improve in future years
- Charter School Purchased Services increased annually to reflect increased charter school funded pupil count and estimated \$25 per student annual increase for Special Education purchased services (actual increased will be based on actual Special Education expenditures)
- Preschool, School Based and Other revenue uses 2021-2022 budget for all future years except for known minor changes to revenue contracts

Enrollment and Funded Pupil Count Information

Enrollment	2016	2017	2018	2019	2020	2021*	2022**	2023**	2024**	2025**
Neighborhood	53,231	52,364	51,384	50,955	47,894	48,593	47,693	47,100	46,552	46,022
Charter	14,239	15,233	16,207	16,350	15,085	15,696	15,618	15,648	15,729	15,771
Total	67,470	67,597	67,591	67,305	62,979	64,289	63,311	62,748	62,281	61,793

Funded Pupil Count	2016	2017	2018	2019	2020	2021*	2022**	2023**	2024**	2025**
Neighborhood	50,390	49,607	48,616	49,313	48,699	47,965	46,600	46,260	45,804	45,595
Charter	13,359	14,371	15,309	16,092	14,840	15,501	15,431	15,460	15,582	15,584
Total	63,749	63,978	63,926	65,405	63,539	63,466	62,031	61,720	61,386	61,179

* projection used to build 2021-2022 Adopted Budget

** long range projection from Planning department as of January 2021

GENERAL FUND 3-YEAR FORECAST ASSUMPTIONS (cont.)

Expenditures

- Salaries reflect continuation of current rate of substitute, overtime and additional pay plus the following assumptions:
 - ◇ Annual cost of living adjustment (COLA) of 2.0% from 2021-2022 through 2024-2025
 - ◇ Return positions to General Fund from Medicaid and Bond incrementally beginning in 2022-2023
 - ◇ Implement new licensed compensation structure beginning in 2022-2023
- Benefits reflect increase to employer paid PERA rate of 0.5% auto adjustment in 2022-2023 while other benefits (medical, dental, short term disability, long term disability, life) rates held flat and only increased if based on percent of salary (no premium increase passed on to employees); medical benefits would require plan design changes or increases to employee paid premiums in order to hold rates funded by the General Fund flat
- Purchased Services increase for Special Education out of district tuition and School Resource Officer annual increases based on historical trends
- No increased costs assumed for supplies or other expenses
- Charter School Pass Through increased based on projected charter school funded pupil count, projected Per Pupil Revenue and projected Mill Levy Override per pupil share with charter schools as well as expense for Charter School Capital Construction

Interfund Transfers

- Outdoor Education, Nutrition Services and Child Care continue to receive transfer for pay increases from 2018 Mill Levy Override
- Transportation increased in 2022-2023 to reflect budgeted draw down of fund balance in 2021-2022 in order to hold programming flat, increased again in 2023-2024 to reflected continued budgeted draw down of fund balance and no assumed revenue increase within Transportation Fund
- Capital Projects reflects transfer to General Fund for Cash in Lieu of Land funded projects
- Athletics and Activities held flat as all changes to programming would need to be absorbed internally
- COP Lease Payment reflects minimum to cover principal and interest payments

Reserves

- TABOR Reserve and BOE Reserve set to 3% of budgeted revenue less charter school pass through as charter schools hold their own TABOR Reserve
- BOE Contingency set to one-third of TABOR Reserve amount
- School Carry Over Reserve projected to decrease proportionate to the decrease in neighborhood school projected funded pupil count
- Medicaid Reserve uses DCSD forecast for Medicaid program and fully spent down by end of 2022-2023
- Assignment of 2018 Mill Levy Override based on continuation of commitments made to voters of district spend of Mill Levy Override using savings from Year 1 underspend less the adjustment for increased pass through to charter schools for charter school share of Mill Levy Override

Conclusion

The projected declining neighborhood school enrollment, despite projected increases to the School Finance Act, will contribute to a draw down (use) of General Fund reserves beginning in 2022-2023.

GENERAL FUND 3-YEAR FORECAST

	2021-2022 Adopted	2022-2023 Projection	2023-2024 Projection	2024-2025 Projection
Beginning Fund Balance	109,508,552	113,511,508	94,815,013	79,400,058
Revenues				
Property Tax	276,939,007	279,406,019	285,576,810	290,645,791
Specific Ownership Tax	26,964,666	28,273,826	29,699,539	31,104,360
State Equalization	327,565,817	330,102,743	342,563,130	355,156,024
State Categoricals	19,800,692	20,196,706	20,742,017	21,260,567
Charter School Capital Construction	4,157,356	4,138,582	4,146,360	4,179,080
Federal - Medicaid Reimbursement	2,759,480	3,244,091	3,537,607	3,755,724
General Fund Interest	504,000	604,000	704,000	804,000
Charter School Purchased Services	9,527,355	9,870,106	10,275,155	10,745,790
Preschool	1,849,791	1,960,210	1,960,210	1,960,210
School Based	7,751,000	7,751,000	7,751,000	7,751,000
Other	9,718,488	9,658,488	9,658,488	9,658,488
Total Revenue	687,537,652	695,205,771	716,614,316	737,021,034
Expenditures				
Salaries	316,136,369	336,541,351	344,631,876	353,526,144
Benefits	110,656,021	116,739,914	118,634,876	120,718,092
Purchased Services	33,523,392	33,791,989	34,062,644	34,335,418
Supplies	38,378,098	38,378,098	38,378,098	38,378,098
Other	2,287,190	2,287,190	2,287,190	2,287,190
Charter School Pass Through	154,309,700	157,307,262	163,154,120	169,918,545
Total Interfund Transfers	22,115,086	22,721,239	24,556,313	24,554,313
BOE Contingency	6,128,840	6,135,223	6,324,155	6,504,245
Total Expenditures and Transfers	683,534,696	713,902,266	732,029,272	750,222,045
Net Income/(Loss)	4,002,956	(18,696,495)	(15,414,956)	(13,201,012)
Ending Fund Balance				
Ending Fund Balance	113,511,508	94,815,013	79,400,058	66,199,046
TABOR Reserve	18,386,521	18,591,586	19,164,106	19,709,834
BOE Reserve	18,386,521	18,591,586	19,164,106	19,709,834
School Carry Over Reserve	21,261,778	20,656,705	20,505,991	20,303,857
Medicaid Reserve	3,018,271	838,339	-	-
Enrollment Reserve	1,438,252	-	-	-
Literacy Curricular Materials Reserve	4,500,000	-	-	-
Multi-Year Lease Reserve	4,712,200	3,782,903	3,239,620	2,680,038
SPED/Mental Health Reserve	2,000,000	-	-	-
Licensed Staff Compensation Reserve	10,000,000	-	-	-
Assignment of 2018 Mill Levy Override	6,674,763	4,713,932	2,690,666	540,439
Unassigned Reserve	23,133,202	27,639,961	14,635,570	3,255,044

2021-2022 BUDGET COMBINED GENERAL FUND

SCHOOL vs. SCHOOL SUPPORT vs. CENTRAL

The following illustrative example demonstrates that approximately 75% of Combined General Fund expenditures (excluding Charter School Pass Through) are spent directly in the schools.

Expenditures	2020-2021 Final Revised Budget		2021-2022 Proposed Budget		2021-2022 Adopted Budget	
	Per Pupil Amount	Percent of Total Expense	Per Pupil Amount	Percent of Total Expense	Per Pupil Amount	Percent of Total Expense
Direct School Expenditures						
SBBPA	\$ 5,085	44.6%	\$ 5,085	44.3%	\$ 5,085	43.9%
Discretionary (SBB Allocation)	\$ 768	6.7%	725	6.3%	727	6.3%
Non-Discretionary (SBB Allocation)	\$ 2,161	18.9%	2,315	20.2%	2,296	19.8%
Alternative School Allocation	\$ 238	2.1%	247	2.2%	318	2.7%
Utilities	\$ 227	2.0%	232	2.0%	232	2.0%
Department Head Pay	\$ 8	0.1%	8	0.1%	8	0.1%
Total Direct School Expenditures	\$ 8,486	74.4%	\$ 8,613	75.0%	\$ 8,665	74.8%
School Support Expenditures						
Non-SBB Special Education	\$ 754	6.6%	\$ 821	7.1%	\$ 853	7.4%
Transportation Transfer	\$ 305	2.7%	317	2.8%	317	2.7%
Operations and Maintenance	\$ 314	2.7%	336	2.9%	336	2.9%
Personalized Learning (non-SPED)	\$ 405	3.6%	346	3.0%	350	3.0%
Athletics and Activities	\$ 89	0.8%	90	0.8%	90	0.8%
Security	\$ 214	1.9%	90	0.8%	90	0.8%
Post Secondary Education	\$ 120	1.0%	106	0.9%	106	0.9%
Curriculum, Instruction and Professional Growth	\$ 61	0.5%	50	0.4%	50	0.4%
Internet and Phones Service	\$ 31	0.3%	32	0.3%	32	0.3%
Assessment	\$ 44	0.4%	45	0.4%	45	0.4%
Planning and Construction and Chief Operating Officer	\$ 20	0.2%	19	0.2%	19	0.2%
Classroom Applications Licensing and Support	\$ 5	0.0%	6	0.1%	6	0.0%
Total School Support Expenditures	\$ 2,362	20.7%	\$ 2,258	19.7%	\$ 2,295	19.8%
Central Expenditures						
Information Technology	\$ 115	1.0%	\$ 116	1.0%	\$ 116	1.0%
Business Services	\$ 81	0.7%	87	0.8%	87	0.8%
Human Resources	\$ 59	0.5%	67	0.6%	68	0.6%
Workday, Infinite Campus and Other Systems Licensing and Support	\$ 54	0.5%	52	0.5%	52	0.4%
Worker's Compensation	\$ 47	0.4%	47	0.4%	47	0.4%
Risk Management	\$ 47	0.4%	51	0.4%	51	0.4%
Firewall, Servers, Other Operations Licensing and Support and Data Center	\$ 41	0.4%	43	0.4%	43	0.4%
School Leadership	\$ 25	0.2%	31	0.3%	31	0.3%
Choice Office and Home Education Partnership	\$ 28	0.2%	27	0.2%	27	0.2%
Legal	\$ 27	0.2%	29	0.3%	29	0.3%
Communications	\$ 15	0.1%	15	0.1%	17	0.1%
Superintendent	\$ 11	0.1%	18	0.2%	20	0.2%
Board of Education	\$ 4	0.0%	14	0.1%	14	0.1%
Sick Leave Severance	\$ 8	0.1%	8	0.1%	8	0.1%
Mobile Moves	\$ -	0.0%	10	0.1%	10	0.1%
Total Central Expenditures	\$ 564	4.9%	\$ 615	5.3%	\$ 620	5.4%
Total Per Pupil Expenditures	\$ 11,412	100.0%	\$ 11,486	100.0%	\$ 11,580	100.0%

OUTDOOR EDUCATION FUND 13

2021-2022 ADOPTED BUDGET

This tuition-based fund accounts for activity associated with an outdoor learning environment where students are engaged in experiential learning activities. In addition to developing knowledge of the ecological surroundings, students are also involved in problem solving, being creative and constructing meaningful solutions. This fund is included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report.

	Audited Actuals 2019-2020	Adopted Budget 2020-2021	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Proposed Budget 2021-2022	Adopted Budget 2021-2022
Balance on Hand July 1	91,766	15,061	912	912	-	-
Revenues						
Tuition	820,386	1,197,848	923,194	441,270	1,508,748	1,508,748
Grant	132,419	-	95,014	95,918	-	-
Other	2,341	-	-	-	-	-
Total Revenue	\$ 955,145	\$ 1,197,848	\$ 1,018,208	\$ 537,187	\$ 1,508,748	\$ 1,508,748
Transfer from General Fund	173,084	23,084	248,084	248,084	23,084	23,084
Total Sources	\$ 1,219,995	\$ 1,235,993	\$ 1,267,204	\$ 786,183	\$ 1,531,832	\$ 1,531,832
Expenditures						
Salaries	660,253	667,583	542,220	471,863	748,242	748,242
Benefits	212,549	248,683	188,589	164,212	273,307	273,307
Purchased Services	102,541	87,949	46,792	40,260	127,422	127,422
Supplies	108,113	133,288	73,951	58,931	266,053	266,053
Equipment	98,483	6,000	98,014	43,773	35,038	35,038
Field Trips & Other	37,144	52,177	12,012	7,143	58,686	58,686
Total Expenditures	\$ 1,219,083	\$ 1,195,680	\$ 961,578	\$ 786,183	\$ 1,508,748	\$ 1,508,748
Change in Fund Balance	\$ (90,854)	\$ 25,252	\$ 304,714	\$ (912)	\$ 23,084	\$ 23,084
Ending Fund Balance - after reserves	\$ 912	\$ 40,313	\$ 305,626	\$ -	\$ 23,084	\$ 23,084

Estimated Actual 2020-2021 reflects forecast as of March 31, 2021 presented to the Board of Education in Third Quarter Financials presentation on May 11, 2021. Final Revised Budget 2020-2021 reflects updated information since March 31, 2021.

CAPITAL PROJECTS FUND 14

2021-2022 ADOPTED BUDGET

This fund was created in 2010-2011 to account for the acquisition of capital assets that were formerly reported in the District's Special Revenue Fund, Capital Reserve Fund 21. This Capital Projects Fund accounts for activity associated with the acquisition of capital assets defined in BOE policy DID: Capital Asset Reporting and Inventories, as those items or groups of items that have a value of \$5,000 or more with a useful life greater than one year. This fund is included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report.

	Audited Actuals 2019-2020	Adopted Budget 2020-2021	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Proposed Budget 2021-2022	Adopted Budget 2021-2022
Balance on Hand July 1	8,563,325	9,578,370	10,560,950	10,560,950	14,790,607	14,790,607
Revenues						
Revenue in Lieu of Land	1,950,322	2,152,048	2,647,241	2,647,241	2,647,241	2,647,241
Investment Earnings	-	-	-	-	-	-
Other	819,892	-	570,484	570,484	-	-
Total Revenue	\$ 2,770,213	\$ 2,152,048	\$ 3,217,725	\$ 3,217,725	\$ 2,647,241	\$ 2,647,241
Transfer from General Fund	3,179,042	1,500,135	8,537,456	3,654,592	(1,050,576)	(1,050,576)
Total Sources	\$ 14,512,580	\$ 13,230,553	\$ 22,316,131	\$ 17,433,267	\$ 16,387,272	\$ 16,387,272
Expenditures						
Salaries	-	-	-	-	-	-
Benefits	-	-	-	-	-	-
Purchased/Property Services	-	-	90,000	-	-	-
Equipment/Building	2,988,231	853,765	8,940,232	1,642,601	347,000	347,000
Other	963,399	1,000,060	1,000,060	1,000,060	-	-
Total Expenditures	\$ 3,951,630	\$ 1,853,825	\$ 10,030,292	\$ 2,642,661	\$ 347,000	\$ 347,000
Change in Fund Balance	\$ 1,997,626	\$ 1,798,358	\$ 1,724,889	\$ 4,229,656	\$ 1,249,665	\$ 1,249,665
Balance on Hand June 30 - Revenue in Lieu of Land	\$ 4,503,157	\$ 6,692,900	6,372,095	\$ 6,396,443	\$ 7,956,108	7,956,108
Assigned to School Carry Over	\$ 1,602,802	\$ -	1,682,208	\$ 551,894	\$ 551,894	\$ 551,894
Ending Fund Balance - after reserves	\$ 4,454,992	\$ 4,683,828	\$ 4,231,536	\$ 7,842,269	\$ 7,532,270	\$ 7,532,270

Estimated Actual 2020-2021 reflects forecast as of March 31, 2021 presented to the Board of Education in Third Quarter Financials presentation on May 11, 2021. Final Revised Budget 2020-2021 reflects updated information since March 31, 2021.

FULL DAY KINDERGARTEN FUND 15

2021-2022 ADOPTED BUDGET

This fund's revenues came from tuition paid by families to access a full day kindergarten program at many of the District's elementary schools. Prior to HB19-1262, the School Finance Act only provided funding for half day Kindergarten at 0.58 FTE. Included in this fund were reserves designated for tuition scholarships meeting the needs of the District's at-risk kindergarten students. Effective with the 2019-2020 Adopted Budget, all expenditures for full day kindergarten have been recorded in the General Fund and tuition was not collected. This fund was also included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report.

	Audited Actuals 2019-2020	Adopted Budget 2020-2021	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Proposed Budget 2021-2022	Adopted Budget 2021-2022
Balance on Hand July 1	-	-	-	-	-	-
Revenues						
Tuition	-	-	-	-	-	-
Contributions/Donations	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from General Fund	-	-	-	-	-	-
Total Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures						
Salaries	-	-	-	-	-	-
Benefits	-	-	-	-	-	-
Purchased Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Change in Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Assigned to School Carry Over	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance - after reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Estimated Actual 2020-2021 reflects forecast as of March 31, 2021 presented to the Board of Education in Third Quarter Financials presentation on May 11, 2021. Final Revised Budget 2020-2021 reflects updated information since March 31, 2021.

TRANSPORTATION FUND 25

2021-2022 ADOPTED BUDGET

This fund is used to account for expenditures and revenues associated with student transportation services inclusive of the specialized transportation associated with special education students. This fund is included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report.

	Audited Actuals 2019-2020	Adopted Budget 2020-2021	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Proposed Budget 2021-2022	Adopted Budget 2021-2022
Balance on Hand July 1	1,611,318	2,646,246	3,939,734	3,939,734	4,231,985	4,231,985
Revenues						
Transportation Fees	762,891	1,215,000	762,891	179,613	800,000	800,000
State Categorical	5,234,779	4,857,374	5,083,827	5,083,828	5,083,827	5,083,827
Other	509,433	600,000	600,000	375,958	500,000	500,000
Total Revenue	\$ 6,507,103	\$ 6,672,374	\$ 6,446,718	\$ 5,639,399	\$ 6,383,827	\$ 6,383,827
Transfer from General Fund	19,496,934	15,620,238	15,017,215	15,017,215	15,620,238	15,620,238
Total Sources	\$ 27,615,355	\$ 24,938,858	\$ 25,403,667	\$ 24,596,348	\$ 26,236,050	\$ 26,236,050
Expenditures						
Salaries	13,624,389	13,028,473	12,568,746	11,551,793	13,201,042	13,201,043
Benefits	5,438,324	5,834,960	5,580,036	4,871,668	5,964,233	5,964,232
Purchased Services	2,840,731	3,740,561	3,852,154	2,315,676	3,759,079	3,759,079
Supplies	1,106,625	1,242,759	1,285,140	778,703	1,316,400	1,316,400
Fuel	1,359,435	1,600,000	1,600,000	1,103,982	1,650,000	1,650,000
Bus Purchases & Equipment	119,850	-	69,000	26,810	15,000	15,000
Other	(813,733)	(1,321,652)	(471,552)	(284,267)	(357,802)	(357,802)
Total Expenditures	\$ 23,675,621	\$ 24,125,101	\$ 24,483,524	\$ 20,364,363	\$ 25,547,952	\$ 25,547,952
Change in Fund Balance	\$ 2,328,416	\$ (1,832,489)	\$ (3,019,591)	\$ 292,251	\$ (3,543,887)	\$ (3,543,887)
Ending Fund Balance - after reserves	\$ 3,939,734	\$ 813,757	\$ 920,143	\$ 4,231,985	\$ 688,098	\$ 688,098

Estimated Actual 2020-2021 reflects forecast as of March 31, 2021 presented to the Board of Education in Third Quarter Financials presentation on May 11, 2021. Final Revised Budget 2020-2021 reflects updated information since March 31, 2021.



SPECIAL REVENUE FUND BUDGETS

NUTRITION SERVICES NSLP FUND 21

2021-2022 ADOPTED BUDGET

This Nutrition Services Fund is self-supporting and accounts for activities related to preparation of school meals in compliance with the National School Lunch Program (NSLP).

	Audited Actuals 2019-2020	Adopted Budget 2020-2021	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Proposed Budget 2021-2022	Adopted Budget 2021-2022
Balance on Hand July 1	1,962,156	238,032	1,092,534	1,092,534	2,765,997	2,765,997
Revenues						
Food Sales	7,868,551	10,395,460	1,468,854	1,687,137	9,658,000	10,030,300
Federal Reimbursement	3,618,717	2,842,163	14,664,262	14,686,769	2,770,958	2,615,958
Commodity Contribution	813,143	790,966	790,966	790,966	895,670	895,670
Miscellaneous	73,108	105,290	53,000	79,870	114,000	114,000
Sale of Capital Assets	9,677	-	36,413	36,413	-	-
State Match Child Nutr. & CDE Revenue	149,254	168,289	99,403	99,403	-	155,000
Total Revenues	\$ 12,532,450	\$ 14,302,168	\$ 17,112,898	\$ 17,380,558	\$ 13,438,628	\$ 13,810,928
Transfer from General Fund	351,634	351,634	445,352	445,352	351,634	351,634
Total Sources	\$ 14,846,240	\$ 14,891,834	\$ 18,650,784	\$ 18,918,444	\$ 16,556,259	\$ 16,928,559
Expenditures						
Salaries	4,805,391	4,922,183	5,559,762	6,162,338	4,923,632	4,923,632
Benefits	1,839,669	2,034,185	2,639,162	2,584,229	2,048,904	2,048,904
Food & Commodities	5,210,926	5,179,617	6,305,285	5,708,630	5,125,796	5,062,196
Purchased Services & Repairs	326,982	487,041	108,338	76,895	292,600	405,900
Supplies	691,941	845,613	832,363	716,247	628,330	809,400
Equipment	81,043	125,000	160,544	86,155	750,000	102,000
Other	797,755	811,254	838,163	817,953	-	810,530
Total Expenditures	\$ 13,753,707	\$ 14,404,893	\$ 16,443,617	\$ 16,152,447	\$ 13,769,262	\$ 14,162,562
Change in Fund Balance	\$ (869,623)	\$ 248,909	\$ 1,114,633	\$ 1,673,463	\$ 21,000	\$ -
Ending Fund Balance - after reserves	\$ 1,092,533	\$ 486,941	\$ 2,207,167	\$ 2,765,997	\$ 2,786,997	\$ 2,765,997

Estimated Actual 2020-2021 reflects forecast as of March 31, 2021 presented to the Board of Education in Third Quarter Financials presentation on May 11, 2021. Final Revised Budget 2020-2021 reflects updated information since March 31, 2021.

NUTRITION SERVICES NON-NSLP FUND 28

2021-2022 ADOPTED BUDGET

This Nutrition Services Fund is self-supporting and accounts for activities related to preparation of school meals in high schools and charter schools that are not participating in the National School Lunch Program.

	Audited Actuals 2019-2020	Adopted Budget 2020-2021	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Proposed Budget 2021-2022	Adopted Budget 2021-2022
Balance on Hand July 1	115,361	11,395	117,806	117,806	23,602	23,602
Revenues						
Food Sales	5,573,451	6,533,622	738,176	248,278	6,727,155	6,727,155
Federal Reimbursement	-	-	-	-	-	-
Commodity Contribution	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Sale of Capital Assets	-	-	-	-	-	-
State Match Child Nutr. & CDE Revenue	-	-	-	-	-	-
Total Revenues	\$ 5,573,451	\$ 6,533,622	\$ 738,176	\$ 248,278	\$ 6,727,155	\$ 6,727,155
Transfer from General Fund	643,718	93,718	-	-	93,718	93,718
Total Sources	\$ 6,332,530	\$ 6,638,735	\$ 855,982	\$ 366,084	\$ 6,844,475	\$ 6,844,475
Expenditures						
Salaries	2,421,817	2,541,059	226,512	9,592	2,411,550	2,411,550
Benefits	962,983	1,061,958	158,126	2,232	1,136,998	1,136,998
Food & Commodities	2,130,979	1,998,968	229,046	146,445	2,588,505	2,588,505
Purchased Services & Repairs	395,127	542,950	95,939	43,712	432,100	432,100
Supplies	171,573	246,296	134,421	128,563	176,000	176,000
Equipment	111,183	40,000	11,938	11,938	48,000	48,000
Other	21,063	26,909	-	-	27,720	27,720
Total Expenditures	\$ 6,214,724	\$ 6,458,140	\$ 855,982	\$ 342,482	\$ 6,820,873	\$ 6,820,873
Change in Fund Balance	\$ 2,445	\$ 169,200	\$ (117,806)	\$ (94,204)	\$ -	\$ -
Ending Fund Balance - after reserves	\$ 117,806	\$ 180,595	\$ -	\$ 23,602	\$ 23,602	\$ 23,602

Estimated Actual 2020-2021 reflects forecast as of March 31, 2021 presented to the Board of Education in Third Quarter Financials presentation on May 11, 2021. Final Revised Budget 2020-2021 reflects updated information since March 31, 2021.

GOVERNMENTAL DESIGNATED PURPOSE GRANTS FUND 22 2021-2022 ADOPTED BUDGET

This fund accounts for most state, local and federal grants received by the District. Expenditures in this fund are reimbursed; therefore, revenue will equal expenditures at the end of the fiscal year.

	Audited Actuals 2019-2020	Adopted Budget 2020-2021	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Proposed Budget 2021-2022	Adopted Budget 2021-2022
Balance on Hand July 1	-	-	-	-	-	-
Revenues						
State Revenue	1,810,307	2,838,942	2,444,413	2,031,737	2,444,413	2,433,519
Federal Revenue	19,565,116	41,933,150	42,851,040	37,653,956	32,074,295	31,064,251
Other Revenue	122,905	633,977	438,973	803,419	390,743	390,743
Total Revenue	\$ 21,498,327	\$ 45,406,069	\$ 45,734,426	\$ 40,489,112	\$ 34,909,451	\$ 33,888,513
Transfer from General Fund	-	-	-	-	-	-
Total Sources	\$ 21,498,327	\$ 45,406,069	\$ 45,734,426	\$ 40,489,112	\$ 34,909,451	\$ 33,888,513
Expenditures						
Salaries	8,426,952	8,142,310	22,979,868	21,903,902	12,461,453	12,441,203
Benefits	2,593,235	2,685,825	6,504,528	5,888,100	2,785,137	2,780,611
Purchased/Property Services	9,239,581	2,603,189	6,008,566	4,912,851	6,547,018	5,948,811
Supplies	648,254	29,221,138	6,845,388	5,672,805	10,798,069	10,398,307
Equipment	114,504	1,422,389	1,461,058	1,474,139	1,461,058	1,461,058
Other	475,800	1,331,218	1,935,018	637,315	856,716	858,523
Total Expenditures	\$ 21,498,327	\$ 45,406,069	\$ 45,734,426	\$ 40,489,112	\$ 34,909,451	\$ 33,888,513
Change in Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance - after reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Estimated Actual 2020-2021 reflects forecast as of March 31, 2021 presented to the Board of Education in Third Quarter Financials presentation on May 11, 2021. Final Revised Budget 2020-2021 reflects updated information since March 31, 2021.

PUPIL ACTIVITY FUND 23

2021-2022 ADOPTED BUDGET

This fund is used to record financial transactions related to school-sponsored pupil organizations and activities. These activities are self-supporting and do not receive any direct or indirect District support. In 2020-2021 this fund was changed from Fund 75 and changed from an Agency Fund to a Special Revenue Fund.

	Audited Actuals 2019-2020	Adopted Budget 2020-2021	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Proposed Budget 2021-2022	Adopted Budget 2021-2022
Balance on Hand July 1	1,153,729	821,873	1,116,388	1,116,388	1,211,764	1,211,764
Revenue						
Pupil Activity	1,136,969	1,685,550	1,685,550	346,985	710,580	710,580
Total Revenue	\$ 1,136,969	\$ 1,685,550	\$ 1,685,550	\$ 346,985	\$ 710,580	\$ 710,580
Transfer from General Fund	-	-	-	-	-	-
Total Sources	\$ 2,290,698	\$ 2,507,423	\$ 2,801,938	\$ 1,463,373	\$ 1,922,344	\$ 1,922,344
Expenditures						
Salaries	77,016	122,704	122,704	37,591	57,303	57,303
Benefits	16,827	27,424	27,424	8,304	12,807	12,807
Purchased/Property Services	434,416	749,327	749,326	(37,096)	198,661	198,661
Supplies	615,493	753,722	762,864	217,338	416,415	416,415
Equipment	12,589	12,589	12,589	5,881	6,613	6,613
Other	17,970	19,784	19,784	19,592	18,781	18,781
Total Expenditures	\$ 1,174,310	\$ 1,685,550	\$ 1,694,691	\$ 251,610	\$ 710,580	\$ 710,580
Change in Fund Balance	\$ (37,341)	\$ -	\$ (9,141)	\$ 95,376	\$ -	\$ -
Assigned to School Program Carry Over	\$ 1,116,388	\$ 821,873	\$ 1,107,247	\$ 1,211,764	\$ 1,211,764	\$ 1,211,764
Ending Fund Balance - after reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Estimated Actual 2020-2021 reflects forecast as of March 31, 2021 presented to the Board of Education in Third Quarter Financials presentation on May 11, 2021. Final Revised Budget 2020-2021 reflects updated information since March 31, 2021.

ATHLETICS AND ACTIVITIES FUND 26

2021-2022 ADOPTED BUDGET

This fund accounts for all revenues and expenditures directly related to Colorado High School Activities Association (CHSAA) sponsored athletics and activities, as well as other District sponsored activities at middle and high schools.

	Audited Actuals 2019-2020	Adopted Budget 2020-2021	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Proposed Budget 2021-2022	Adopted Budget 2021-2022
Balance on Hand July 1	1,502,422	1,401,974	1,098,884	1,098,884	1,316,974	1,316,974
Revenues						
Student Fees	1,912,173	2,773,126	2,773,126	1,824,973	2,843,201	2,712,524
Gate Fees	715,081	850,057	850,057	152,817	1,316,106	1,309,007
Donations and Fundraising	1,913,936	2,396,028	2,445,444	1,220,066	1,738,849	1,602,696
Merchandise Sales	3,855,860	4,501,073	4,497,869	2,723,604	3,934,181	4,105,528
Other Pupil Income	542,007	1,820,344	1,818,974	366,204	1,469,137	1,332,382
Total Revenue	\$ 8,939,057	\$ 12,340,628	\$ 12,385,470	\$ 6,287,664	\$ 11,301,474	\$ 11,062,137
Transfer from General Fund	5,791,709	3,974,098	4,091,523	4,071,546	4,156,918	4,156,918
Total Sources	\$ 16,233,188	\$ 17,716,700	\$ 17,575,877	\$ 11,458,094	\$ 16,775,366	\$ 16,536,029
Expenditures						
Salaries	5,334,838	4,205,060	4,169,663	3,918,037	4,658,144	4,820,514
Benefits	1,172,278	979,768	971,850	875,558	1,220,060	1,077,085
Purchased Services	4,019,674	4,999,087	4,996,487	2,202,694	4,107,412	4,102,853
Supplies	3,601,023	5,080,771	5,174,868	2,653,094	4,372,819	4,124,978
Equipment	797,214	295,135	442,208	382,768	320,631	320,631
Other	209,277	754,905	754,905	108,968	779,326	772,994
Total Expenditures	\$ 15,134,304	\$ 16,314,726	\$ 16,509,981	\$ 10,141,119	\$ 15,458,392	\$ 15,219,055
Change in Fund Balance	\$ (403,538)	\$ -	\$ (32,988)	\$ 218,090	\$ -	\$ -
Assigned to School Carry Over	\$ 1,244,820	\$ 1,401,974	\$ 1,065,896	\$ 1,125,036	\$ 1,316,974	\$ 1,316,974
Ending Fund Balance - after reserves	\$ (145,936)	\$ -	\$ -	\$ 191,938	\$ -	\$ -

Estimated Actual 2020-2021 reflects forecast as of March 31, 2021 presented to the Board of Education in Third Quarter Financials presentation on May 11, 2021. Final Revised Budget 2020-2021 reflects updated information since March 31, 2021.

CHILD CARE FUND 29

2021-2022 ADOPTED BUDGET

The Child Care Fund is self-supporting, and accounts for the activity associated with the District's Before and After School Child Care (BASE). These programs are budgeted to be self-supporting with revenues derived from program enrollment fees charged on a per-child basis.

	Audited Actuals 2019-2020	Adopted Budget 2020-2021	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Proposed Budget 2021-2022	Adopted Budget 2021-2022
Balance on Hand July 1	4,044,700	1,650,707	1,728,197	1,728,197	293,304	293,304
Revenues						
Tuition	7,606,989	11,168,058	7,778,868	5,300,000	13,208,653	13,208,653
Other	417	-	734,802	791,911	-	-
Total Revenue	\$ 7,607,406	\$ 11,168,058	\$ 8,513,670	\$ 6,091,911	\$ 13,208,653	\$ 13,208,653
Transfer from General Fund	487,045	487,045	487,045	487,045	487,045	487,045
Total Sources	\$ 12,139,151	\$ 13,305,810	\$ 10,728,912	\$ 8,307,153	\$ 13,989,002	\$ 13,989,002
Expenditures						
Salaries	6,621,527	6,165,776	6,454,594	5,287,283	6,776,238	6,776,238
Benefits	2,223,107	2,338,922	2,422,873	2,198,663	2,447,562	2,447,562
Purchased Services	827,636	1,056,233	540,697	174,108	1,176,990	1,176,990
Supplies	393,479	793,617	353,013	167,038	642,726	642,726
Field Trips and Other	345,205	493,124	222,933	186,757	2,652,182	2,652,182
Total Expenditures	\$ 10,410,954	\$ 10,847,672	\$ 9,994,110	\$ 8,013,848	\$ 13,695,698	\$ 13,695,698
Change in Fund Balance	\$ (2,316,503)	\$ 807,431	\$ (993,395)	\$ (1,434,893)	\$ -	\$ -
Assigned to BASE Program Carry Over	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance - after reserves	\$ 1,728,197	\$ 2,458,138	\$ 734,802	\$ 293,304	\$ 293,304	\$ 293,304

Estimated Actual 2020-2021 reflects forecast as of March 31, 2021 presented to the Board of Education in Third Quarter Financials presentation on May 11, 2021. Final Revised Budget 2020-2021 reflects updated information since March 31, 2021.



DEBT SERVICE AND LEASE PAYMENT FUND BUDGETS

BOND REDEMPTION FUND 31

2021-2022 ADOPTED BUDGET

This fund serves as the vehicle for recording dedicated property taxes and the payment of outstanding principal and interest on the District's General Obligation bonds.

	Audited Actuals 2019-2020	Adopted Budget 2020-2021	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Proposed Budget 2021-2022	Adopted Budget 2021-2022
Balance on Hand July 1	61,833,048	67,961,409	67,613,197	67,613,197	71,864,109	71,864,109
Revenues						
Property Taxes	58,382,363	58,693,094	60,042,104	60,042,104	60,042,104	60,042,104
Investment Earnings	894,211	682,510	463,915	146,982	146,983	35,081
Total Revenues	\$ 59,276,574	\$ 59,375,604	\$ 60,506,019	\$ 60,189,086	\$ 60,189,087	\$ 60,077,185
Total Sources	\$ 121,109,622	\$ 127,337,013	\$ 128,119,216	\$ 127,802,283	\$ 132,053,196	\$ 131,941,294
Expenditures						
Principal	31,615,000	35,465,000	35,465,000	35,465,000	36,635,000	36,635,000
Interest	21,879,625	20,467,581	20,467,581	20,467,581	18,691,207	18,691,207
Fiscal Charges	1,800	5,593	5,593	5,593	5,533	5,500
Total Expenditures	\$ 53,496,425	\$ 55,938,174	\$ 55,938,174	\$ 55,938,174	\$ 55,331,740	\$ 55,331,707
Other Financing Sources (Uses)						
Proceeds from Bond Refunding	-	-	-	-	-	-
Refunding Bond Premium	-	-	-	-	-	-
Payment to Refunding Bond Escrow Agent	-	-	-	-	-	-
Transfer from General Fund	-	-	-	-	-	-
Total Other Financing Sources (Uses)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Change in Fund Balance	\$ 5,780,149	\$ 3,437,430	\$ 4,567,845	\$ 4,250,912	\$ 4,857,347	\$ 4,745,478
Ending Fund Balance - after reserves	\$ 67,613,197	\$ 71,398,839	\$ 72,181,042	\$ 71,864,109	\$ 76,721,456	\$ 76,609,587

Estimated Actual 2020-2021 reflects forecast as of March 31, 2021 presented to the Board of Education in Third Quarter Financials presentation on May 11, 2021. Final Revised Budget 2020-2021 reflects updated information since March 31, 2021.

CERTIFICATE OF PARTICIPATION LEASE PAYMENT FUND 39 2021-2022 ADOPTED BUDGET

Pursuant to CDE Chart of Accounts, this fund is identified for non-voter approved lease payments.

	Audited Actuals 2019-2020	Adopted Budget 2020-2021	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Proposed Budget 2021-2022	Adopted Budget 2021-2022
Balance on Hand July 1	20,215	21,030	20,533	20,533	14,451	14,451
Revenues						
Interest on Investment	5,819	6,384	6,384	302	303	-
Certificate of Participation - AspenView	962,790	962,954	882,641	962,954	964,757	-
Total Revenues	\$ 968,609	\$ 969,338	\$ 889,025	\$ 963,256	\$ 965,060	\$ -
Total Sources	\$ 988,824	\$ 990,368	\$ 909,558	\$ 983,789	\$ 979,511	\$ 14,451
Expenditures						
Principal Retirement	2,525,000	2,580,000	2,580,000	2,580,000	2,640,000	2,078,700
Interest	877,356	819,656	819,656	819,656	757,782	353,616
Debt Issuance Costs & Fiscal Charges	4,750	6,750	6,750	6,750	6,750	6,750
Total Expenditures	\$ 3,407,106	\$ 3,406,406	\$ 3,406,406	\$ 3,406,406	\$ 3,404,532	\$ 2,439,066
Other Financing Sources (Uses)						
Proceeds from COP Refunding	-	-	-	-	-	-
Refunding COP Premium	-	-	-	-	-	-
Payment to Refunded Escrow Agent	-	-	-	-	-	-
Transfer from General Fund	2,438,816	2,437,068	2,517,381	2,437,068	2,433,025	2,432,316
Total Other Financing Sources (Uses)	\$ 2,438,816	\$ 2,437,068	\$ 2,517,381	\$ 2,437,068	\$ 2,433,025	\$ 2,432,316
Change in Fund Balance	\$ 319	\$ -	\$ -	\$ (6,082)	\$ (6,447)	\$ (6,750)
Ending Fund Balance - after reserves	\$ 20,534	\$ 21,030	\$ 20,533	\$ 14,451	\$ 8,004	\$ 7,701

Estimated Actual 2020-2021 reflects forecast as of March 31, 2021 presented to the Board of Education in Third Quarter Financials presentation on May 11, 2021. Final Revised Budget 2020-2021 reflects updated information since March 31, 2021.



BUILDING FUND BUDGETS

BOND BUILDING FUND 41

2021-2022 ADOPTED BUDGET

The Building Fund is used to account for the management and actual construction of District facilities that are financed by General Obligation Bond (GO) proceeds. The District had authority to sell GO bonds after the November 2018 bond election for the first time since 2006.

	Audited Actuals 2019-2020	Adopted Budget 2020-2021	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Proposed Budget 2021-2022	Adopted Budget 2021-2022
Balance on Hand July 1	267,785,742	211,896,491	211,846,862	211,846,862	103,945,554	103,945,554
Revenues						
Bond Issuance	-	-	-	-	-	-
State Revenue from CDE	-	-	-	-	-	-
Interest	8,371,550	1,013,802	4,078,584	4,078,584	1,659,548	1,659,548
Total Revenue	\$ 8,371,550	\$ 1,013,802	\$ 4,078,584	\$ 4,078,584	\$ 1,659,548	\$ 1,659,548
Transfer to/from Other Funds	-	-	-	-	-	-
Total Sources	\$ 276,157,291.78	\$ 212,910,293	\$ 215,925,446	\$ 215,925,446	\$ 105,605,102	\$ 105,605,102
Expenditures						
Salaries	66,873	170,136	170,136	162,302	162,302	162,302
Benefits	15,326	56,627	56,627	46,865	46,055	46,055
Buildings & Building Improvements	62,561,187	102,487,596	119,900,998	110,176,213	77,907,233	77,907,233
Purchased Services	1,657,783	1,600,384	1,598,384	1,551,742	957,140	957,140
Supplies	7,260	-	-	42,770	-	-
Debt Issuance Costs & Fiscal Charges	2,000	2,000	2,000	-	-	-
Other	-	-	-	-	-	-
Total Expenditures	\$ 64,310,429	\$ 104,316,743	\$ 121,728,145	\$ 111,979,892	\$ 79,072,730	\$ 79,072,730
Change in Fund Balance	\$ (55,938,879)	\$ (103,302,941)	\$ (117,649,561)	\$ (107,901,308)	\$ (77,413,182)	\$ (77,413,182)
Ending Fund Balance - after reserves	\$ 211,846,863	\$ 108,593,550	\$ 94,197,301	\$ 103,945,554	\$ 26,532,372	\$ 26,532,372

Estimated Actual 2020-2021 reflects forecast as of March 31, 2021 presented to the Board of Education in Third Quarter Financials presentation on May 11, 2021. Final Revised Budget 2020-2021 reflects updated information since March 31, 2021.

CERTIFICATES OF PARTICIPATIONS BUILDING (COP) FUND 45 2021-2022 ADOPTED BUDGET

This fund has been established to account for capital projects funded with the proceeds from the sale of Certificates of Participation Building Fund. This fund accounted for the activity associated with capital projects identified in the DCSD Master Capital Plan. All Certificate of Participation Building Fund proceeds were spent by June 2018 and beginning fund balance for 2021-2022 is \$0.

	Audited Actuals 2019-2020	Adopted Budget 2020-2021	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Proposed Budget 2021-2022	Adopted Budget 2021-2022
Balance on Hand July 1	-	-	-	-	-	-
Revenues						
COP Issuance	-	-	-	-	-	-
Premium on Bond	-	-	-	-	-	-
Investment Earnings	-	-	-	-	-	-
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from General Fund	-	-	-	-	-	-
Total Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures						
Salaries	-	-	-	-	-	-
Benefits	-	-	-	-	-	-
Building & Building Improvements	-	-	-	-	-	-
Purchased Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Change in Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance - after reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Estimated Actual 2020-2021 reflects forecast as of March 31, 2021 presented to the Board of Education in Third Quarter Financials presentation on May 11, 2021. Final Revised Budget 2020-2021 reflects updated information since March 31, 2021.



INTERNAL SERVICE FUND BUDGETS

MEDICAL AND DENTAL FUND 65

2021-2022 ADOPTED BUDGET

The District operates a self-funded employee health benefit program where the health claims are accounted for in this fund. In addition, employee medical and dental premium payments to Delta Dental and Kaiser Permanente are also accounted for in this fund. The District establishes each year's premium amounts based on projected medical claims as well as the updated premium charge from Kaiser Permanente and Delta Dental.

	Audited Actuals 2019-2020	Adopted Budget 2020-2021	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Proposed Budget 2021-2022	Adopted Budget 2021-2022
Balance on Hand July 1	10,842,778	8,493,679	9,183,507	9,183,507	6,577,932	6,577,932
Revenues						
Health Insurance Premiums	50,291,490	54,760,171	52,760,171	50,178,109	51,586,909	51,586,909
Dental Insurance Premiums	3,421,876	3,491,609	3,491,609	3,320,766	3,667,831	3,667,831
Investment Earnings	167,547	240,000	240,000	18,088	19,897	19,897
Other	23,532	31,000	31,000	31,597	24,500	24,500
Total Revenues	\$ 53,904,444	\$ 58,522,780	\$ 56,522,780	\$ 53,548,561	\$ 55,299,137	\$ 55,299,137
Transfer from General Fund	-	-	-	-	-	-
Total Sources	\$ 64,747,222	\$ 67,016,459	\$ 65,706,287	\$ 62,732,068	\$ 61,877,069	\$ 61,877,069
Expenditures						
Salaries	32,600	36,900	36,900	36,900	37,800	37,800
Benefits	2,643,583	2,619,372	2,619,372	2,589,425	2,619,601	2,619,601
Health Plan	47,786,276	53,122,732	51,122,732	49,010,394	49,435,993	49,435,993
Dental Plan	3,433,573	3,473,709	3,473,709	2,848,571	3,279,609	3,279,609
Stop Loss Premiums	698,435	734,342	734,342	686,435	778,403	744,403
Purchased Services	931,894	982,904	982,904	931,171	1,025,540	1,025,540
Other	37,357	46,500	46,500	51,239	43,500	43,500
Total Expenditures	\$ 55,563,718	\$ 61,016,459	\$ 59,016,459	\$ 56,154,136	\$ 57,220,446	\$ 57,186,446
Change in Fund Balance	\$ (1,659,274)	\$ (2,493,679)	\$ (2,493,679)	\$ (2,605,575)	\$ (1,921,309)	\$ (1,887,309)
Assigned to Contingency for Self-Insured Plans	\$ -	\$ -	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000
Ending Fund Balance - after reserves	\$ 9,183,504	\$ 6,000,000	\$ 2,689,828	\$ 2,577,932	\$ 656,623	\$ 690,623

Estimated Actual 2020-2021 reflects forecast as of March 31, 2021 presented to the Board of Education in Third Quarter Financials presentation on May 11, 2021. Final Revised Budget 2020-2021 reflects updated information since March 31, 2021.

SHORT TERM DISABILITY INSURANCE FUND 66

2021-2022 ADOPTED BUDGET

This fund replaces the District's former fully insured Short Term Disability Insurance (STDI) program. This fund was created in 2014-2015 to reflect the District's move to a self-funded plan. The District establishes each year's premium amounts based on projected STDI claims.

	Audited Actuals 2019-2020	Adopted Budget 2020-2021	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Proposed Budget 2021-2022	Adopted Budget 2021-2022
Balance on Hand July 1	775,633	673,474	704,606	704,606	615,608	615,608
Revenues						
Short Term Disability Insurance Premiums	495,197	524,880	524,880	501,922	512,275	512,275
Total Revenue	\$ 495,197	\$ 524,880	\$ 524,880	\$ 501,922	\$ 512,275	\$ 512,275
Transfer from General Fund	-	-	-	-	-	-
Total Sources	\$ 1,270,830	\$ 1,198,354	\$ 1,229,486	\$ 1,206,528	\$ 1,127,883	\$ 1,127,883
Expenditures						
Salaries	-	-	-	-	-	-
Benefits	-	-	-	-	-	-
Short Term Disability Insurance Claims	398,081	462,559	462,559	423,558	440,670	440,670
Purchased Services	168,144	190,000	190,000	167,361	190,000	190,000
Other	-	-	-	-	-	-
Total Expenditures	\$ 566,224	\$ 652,559	\$ 652,559	\$ 590,920	\$ 630,670	\$ 630,670
Change in Fund Balance	\$ (71,027)	\$ (127,679)	\$ (127,679)	\$ (88,998)	\$ (118,395)	\$ (118,395)
Ending Fund Balance - after reserves	\$ 704,606	\$ 545,795	\$ 576,927	\$ 615,608	\$ 497,213	\$ 497,213

Estimated Actual 2020-2021 reflects forecast as of March 31, 2021 presented to the Board of Education in Third Quarter Financials presentation on May 11, 2021. Final Revised Budget 2020-2021 reflects updated information since March 31, 2021.



TRUST AND AGENCY FUND BUDGETS

PRIVATE PURPOSE TRUST FUND 75

2021-2022 ADOPTED BUDGET

This fund accounts for the student scholarships awarded from the P.S. Miller Trust.

	Audited Actuals 2019-2020	Adopted Budget 2020-2021	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Proposed Budget 2021-2022	Adopted Budget 2021-2022
Balance on Hand July 1	34,012	35,012	37,012	37,012	37,629	37,629
Revenues						
Contributions	58,000	60,000	56,617	56,617	48,000	48,000
Total Revenue	\$ 58,000	\$ 60,000	\$ 56,617	\$ 56,617	\$ 48,000	\$ 48,000
Transfer from General Fund	-	-	-	-	-	-
Total Sources	\$ 92,012	\$ 95,012	\$ 93,629	\$ 93,629	\$ 85,629	\$ 85,629
Expenditures						
Grants and Scholarships	55,000	56,000	56,000	56,000	60,000	60,000
Total Expenditures	\$ 55,000	\$ 56,000	\$ 56,000	\$ 56,000	\$ 60,000	\$ 60,000
Change in Fund Balance	\$ 3,000	\$ 4,000	\$ 617	\$ 617	\$ (12,000)	\$ (12,000)
Ending Fund Balance - after reserves	\$ 37,012	\$ 39,012	\$ 37,629	\$ 37,629	\$ 25,629	\$ 25,629

Estimated Actual 2020-2021 reflects forecast as of March 31, 2021 presented to the Board of Education in Third Quarter Financials presentation on May 11, 2021. Final Revised Budget 2020-2021 reflects updated information since March 31, 2021.

SCHOOL SUMMARIES

SITE-BASED BUDGET REDESIGN AND ADDITIONAL DOLLARS

Site-Based Budget Redesign

The redesign of the Site-Based Budget was in order to increase equity by supporting children who require additional resources to succeed while still allowing for principal discretion so that those nearest to students can implement staffing and spending plans tied to the unique needs of each school community. The changes to the Site-Based Budget (SBB) focus on separating dollars first into non-discretionary staffing allocations for positions such as Special Education, Gifted and Talented and English Language vs discretionary per pupil allocations. The new discretionary per pupil allocations start with a base amount per student to support all children in a school and then each student is weighted for additional at-risk and academic intervention factors in order to equitably fund schools. Schools identified as small compared to the average for their level (elementary, middle or high) also receive an additional weight. Finally, staff implemented a transition policy to cap schools at a 3% per pupil decrease from the prior methodology for any schools with lower at-risk or academic intervention factors resulting in a decrease in funding from the prior methodology.

Per Pupil Dollar SBB Discretionary Allocations

Allocation	Weight	Dollar	Note
Base	1	\$4,306	To support all children in a school and ensure that schools can provide minimum requisite programs and services for all students enrolled in a school
At-Risk: FRL	0.3	\$1,291.80	Dollars to every student identified as free or reduced price lunch eligible
At-Risk: IEP/504	0.1	\$430.60	Dollars to schools who enroll students with IEPs or who have a Section 504 plan
At-Risk: Attendance	0.09	\$387.54	Dollars for the number of students identified as truant from the previous school year
At-Risk: Mobility	0.1	\$430.60	Dollars for the number of students identified as mobile/transient in the previous school year
Academic Intervention: PreK	0.11	\$473.66	Dollars for each student enrolled in elementary who did not attend a PreK program
Academic Intervention: K1 Supplement	0.1	\$430.60	Dollars for each student in kindergarten and first grade
Academic Intervention: ELL Support	0.1	\$430.60	Dollars for each student identified as emerging or below on the WIDA/ACCESS for ELLs assessment tool
Academic Intervention: I-Ready Reading and Math	0.12	\$516.72	Dollars for the count of students identified below grade level on I-Ready reading and math
Academic Intervention: Gifted and Talented and Advanced Placement	0.05	\$215.30	Dollars for each student identified as gifted and talented or enrolled in an Advanced Placement course
Small School Factor	0.04	\$172.24	Schools identified as "small" under 2020-2021 calculation methodology receive additional per pupil dollars for all students in the school

SITE-BASED BUDGET REDESIGN AND ADDITIONAL DOLLARS

Additional Dollars

In addition to the SBB formula revisions to drive equity, the Adopted Budget also includes the restoration of \$3.5 million reduced from the SBB due to COVID-19 related budget cuts. The restoration of funds occurred through the new weighted formula. The chart below represents the total additional dollars allocated to schools since principals built their 2021-2022 budgets in February 2021 as well as the average increase per school per level.

Level	Total Discretionary SBB Before Additional Dollars	Total Discretionary SBB After Additional Dollars	Increase SBB Discretionary	Average Increase SBB Discretionary
Elementary	\$ 106,159,693	\$ 107,741,722	\$ 1,582,029	\$ 33,660
Middle	\$ 41,201,613	\$ 41,823,231	\$ 621,618	\$ 69,069
High	\$ 84,565,077	\$ 85,840,929	\$ 1,275,852	\$ 141,761
Alternative	\$ 6,564,608	\$ 6,662,805	\$ 98,197	\$ 16,366
Total	\$ 238,490,991	\$ 242,068,687	\$ 3,577,696	\$ 50,390



ELEMENTARY SCHOOL SUMMARY

School summaries only include Site based Budget (SBB) allocations, while individual school financials include all funding at schools. All descriptions of school summary identified on page 54.

Elementary Schools	Enrollment			SBB Allocations						Total SBB	Total per pupil
	A	B	C = (B - A)	D	E	F = (D + E)	G	H = (F + G)	I = (H / B)		
	20-21 Oct. Count	Projected Enrollment	Variance	Discretionary Allocations	Highly Impacted	Total Discretionary	Non-Discretionary Allocations				
Acres Green Elementary	365	376	11	\$ 2,244,245	\$ 6,000	\$ 2,250,245	\$ 1,533,046	\$ 3,783,291	\$ 10,062		
Arrowwood Elementary	328	325	-3	\$ 1,821,483	\$ -	\$ 1,821,483	\$ 1,328,703	\$ 3,150,186	\$ 9,693		
Bear Canyon Elementary	397	373	-24	\$ 1,977,271	\$ -	\$ 1,977,271	\$ 958,969	\$ 2,936,240	\$ 7,872		
Buffalo Ridge Elementary	430	446	16	\$ 2,270,941	\$ -	\$ 2,270,941	\$ 1,099,860	\$ 3,370,801	\$ 7,558		
Castle Rock Elementary	355	390	35	\$ 2,218,755	\$ -	\$ 2,218,755	\$ 1,337,648	\$ 3,556,403	\$ 9,119		
Cherokee Trail Elementary	439	466	27	\$ 2,594,236	\$ -	\$ 2,594,236	\$ 1,559,973	\$ 4,154,209	\$ 8,915		
Clear Sky Elementary	618	600	-18	\$ 3,339,518	\$ -	\$ 3,339,518	\$ 1,708,298	\$ 5,047,816	\$ 8,413		
Copper Mesa Elementary	343	325	-18	\$ 1,789,144	\$ -	\$ 1,789,144	\$ 972,082	\$ 2,761,226	\$ 8,496		
Cougar Run Elementary	408	395	-13	\$ 2,124,064	\$ -	\$ 2,124,064	\$ 1,217,400	\$ 3,341,464	\$ 8,459		
Coyote Creek Elementary	342	350	8	\$ 1,848,135	\$ -	\$ 1,848,135	\$ 779,299	\$ 2,627,434	\$ 7,507		
Eagle Ridge Elementary	545	543	-2	\$ 3,015,405	\$ -	\$ 3,015,405	\$ 1,784,336	\$ 4,799,741	\$ 8,839		
Eldorado Elementary	403	401	-2	\$ 2,100,940	\$ -	\$ 2,100,940	\$ 1,315,974	\$ 3,416,914	\$ 8,521		
Flagstone Elementary	417	431	14	\$ 2,320,116	\$ -	\$ 2,320,116	\$ 1,170,085	\$ 3,490,201	\$ 8,098		
Fox Creek Elementary	455	475	20	\$ 2,585,236	\$ 15,000	\$ 2,600,236	\$ 1,177,196	\$ 3,777,432	\$ 7,952		
Franktown Elementary	313	327	14	\$ 1,864,658	\$ 20,000	\$ 1,884,658	\$ 1,068,122	\$ 2,952,780	\$ 9,030		
Frontier Valley Elementary	456	457	1	\$ 2,424,578	\$ 11,000	\$ 2,435,578	\$ 1,113,462	\$ 3,549,040	\$ 7,766		
Gold Rush Elementary	637	608	-29	\$ 3,124,219	\$ -	\$ 3,124,219	\$ 1,254,974	\$ 4,379,193	\$ 7,203		
Heritage Elementary	371	357	-14	\$ 1,917,377	\$ -	\$ 1,917,377	\$ 1,084,456	\$ 3,001,833	\$ 8,408		
Iron Horse Elementary	417	395	-22	\$ 2,116,185	\$ -	\$ 2,116,185	\$ 1,270,606	\$ 3,386,791	\$ 8,574		
Larkspur Elementary	185	193	8	\$ 1,127,655	\$ -	\$ 1,127,655	\$ 1,013,998	\$ 2,141,653	\$ 11,097		
Legacy Point Elementary	259	274	15	\$ 1,572,894	\$ 11,000	\$ 1,583,894	\$ 1,113,770	\$ 2,697,664	\$ 9,845		
Lone Tree Elementary	352	393	41	\$ 1,979,323	\$ -	\$ 1,979,323	\$ 620,414	\$ 2,599,737	\$ 6,615		
Mammoth Heights Elementary	595	584	-11	\$ 3,209,435	\$ -	\$ 3,209,435	\$ 1,821,042	\$ 5,030,477	\$ 8,614		
Meadow View Elementary	427	440	13	\$ 2,381,433	\$ -	\$ 2,381,433	\$ 1,186,917	\$ 3,568,350	\$ 8,110		
Mountain View Elementary	226	216	-10	\$ 1,245,326	\$ -	\$ 1,245,326	\$ 887,590	\$ 2,132,916	\$ 9,875		
Northeast Elementary	262	264	2	\$ 1,438,034	\$ -	\$ 1,438,034	\$ 932,101	\$ 2,370,135	\$ 8,978		
Northridge Elementary	605	570	-35	\$ 3,099,415	\$ -	\$ 3,099,415	\$ 1,362,955	\$ 4,462,370	\$ 7,829		
Pine Grove Elementary	522	532	10	\$ 2,747,960	\$ -	\$ 2,747,960	\$ 1,284,289	\$ 4,032,249	\$ 7,579		
Pine Lane Elementary	670	690	20	\$ 3,938,870	\$ -	\$ 3,938,870	\$ 2,597,150	\$ 6,536,020	\$ 9,472		
Pioneer Elementary	377	379	2	\$ 2,100,338	\$ -	\$ 2,100,338	\$ 1,715,601	\$ 3,815,939	\$ 10,068		
Prairie Crossing Elementary	673	708	35	\$ 3,728,996	\$ -	\$ 3,728,996	\$ 1,346,074	\$ 5,075,070	\$ 7,168		
Redstone Elementary	426	433	7	\$ 2,222,758	\$ -	\$ 2,222,758	\$ 1,156,744	\$ 3,379,502	\$ 7,805		
Renaissance Magnet Elementary	368	390	22	\$ 1,955,569	\$ 20,000	\$ 1,975,569	\$ 741,679	\$ 2,717,248	\$ 6,967		
Rock Ridge Elementary	395	419	24	\$ 2,393,574	\$ -	\$ 2,393,574	\$ 1,765,126	\$ 4,158,700	\$ 9,925		
Roxborough Intermediate Elementary	379	420	41	\$ 2,262,890	\$ -	\$ 2,262,890	\$ 762,689	\$ 3,025,579	\$ 7,204		
Roxborough Primary Elementary	286	302	16	\$ 1,710,161	\$ 51,000	\$ 1,761,161	\$ 686,639	\$ 2,447,800	\$ 8,105		
Saddle Ranch Elementary	358	332	-26	\$ 1,826,089	\$ 6,500	\$ 1,832,589	\$ 986,329	\$ 2,818,918	\$ 8,491		
Sage Canyon Elementary	552	607	55	\$ 3,344,169	\$ -	\$ 3,344,169	\$ 1,419,538	\$ 4,763,707	\$ 7,848		
Sand Creek Elementary	358	355	-3	\$ 2,007,716	\$ -	\$ 2,007,716	\$ 1,264,834	\$ 3,272,550	\$ 9,218		
Sedalia Elementary	201	210	9	\$ 1,346,830	\$ -	\$ 1,346,830	\$ 1,273,043	\$ 2,619,873	\$ 12,476		
Soaring Hawk Elementary	475	468	-7	\$ 2,557,549	\$ -	\$ 2,557,549	\$ 1,431,478	\$ 3,989,027	\$ 8,524		
South Ridge Elementary	418	463	45	\$ 2,839,722	\$ -	\$ 2,839,722	\$ 1,599,697	\$ 4,439,419	\$ 9,588		
Stone Mountain Elementary	597	556	-41	\$ 2,838,556	\$ -	\$ 2,838,556	\$ 1,030,470	\$ 3,869,026	\$ 6,959		
Summit View Elementary	461	460	-1	\$ 2,346,513	\$ 15,000	\$ 2,361,513	\$ 1,164,247	\$ 3,525,760	\$ 7,665		
Timber Trail Elementary	289	335	46	\$ 1,731,487	\$ -	\$ 1,731,487	\$ 900,655	\$ 2,632,142	\$ 7,857		
Trailblazer Elementary	331	320	-11	\$ 1,814,245	\$ -	\$ 1,814,245	\$ 1,315,916	\$ 3,130,161	\$ 9,782		
Wildcat Mountain Elementary	447	455	8	\$ 2,378,076	\$ -	\$ 2,378,076	\$ 1,354,366	\$ 3,732,442	\$ 8,203		
Elementary School Average	416	421	6	\$ 2,294,513	\$ 3,309	\$ 2,297,821	\$ 1,244,039	\$ 3,541,860	\$ 8,561		
Elementary School Total	19533	19808	275	\$ 107,842,089	\$ 155,500	\$ 107,997,589	\$ 58,469,840	\$ 166,467,429			

ELEMENTARY SCHOOL SUMMARY, CONT.

School summaries only include Site based Budget (SBB) allocations, while individual school financials include all funding at schools. All descriptions of school summary identified on page 54.

Elementary Schools	M	J	K			L	M	N = (B / K)			O = (B / L) P = (B / M)			Q
	Total Staffing	Total FTE	FTE Count			Administrators	Certified	Classified	Administrators	Certified	Classified	Pupil / FTE		
Acres Green Elementary	\$ 3,652,076	47.40	2.00	35.30	10.10			188.0	10.7	37.2				\$ 131,215
Arrowwood Elementary	\$ 3,004,607	43.00	2.00	25.50	15.50			162.5	12.7	21.0				\$ 145,579
Bear Canyon Elementary	\$ 2,878,539	39.98	1.30	27.40	11.28			286.9	13.6	33.1				\$ 57,701
Buffalo Ridge Elementary	\$ 2,979,836	42.13	1.00	29.80	11.33			446.0	15.0	39.4				\$ 390,965
Castle Rock Elementary	\$ 3,347,737	45.35	2.00	32.25	11.10			195.0	12.1	35.1				\$ 208,666
Cherokee Trail Elementary	\$ 3,896,264	54.99	1.00	36.75	17.24			466.0	12.7	27.0				\$ 257,945
Clear Sky Elementary	\$ 4,861,067	64.64	2.00	48.20	14.44			300.0	12.4	41.6				\$ 186,749
Copper Mesa Elementary	\$ 2,700,104	36.97	2.00	25.00	9.97			162.5	13.0	32.6				\$ 61,122
Cougar Run Elementary	\$ 3,070,163	45.12	2.00	25.30	17.82			197.5	15.6	22.2				\$ 271,301
Coyote Creek Elementary	\$ 2,529,984	34.17	1.50	24.50	8.17			233.3	14.3	42.8				\$ 97,450
Eagle Ridge Elementary	\$ 4,429,592	62.78	2.02	40.35	20.41			268.8	13.5	26.6				\$ 370,149
Eldorado Elementary	\$ 3,375,658	47.89	2.00	32.98	12.91			200.5	12.2	31.1				\$ 41,256
Flagstone Elementary	\$ 3,356,312	47.48	2.00	30.80	14.68			215.5	14.0	29.4				\$ 133,889
Fox Creek Elementary	\$ 3,601,490	49.07	2.00	33.91	13.16			237.5	14.0	36.1				\$ 175,942
Franktown Elementary	\$ 2,854,488	38.78	2.00	25.80	10.98			163.5	12.7	29.8				\$ 98,292
Frontier Valley Elementary	\$ 3,476,991	47.28	2.00	32.60	12.68			228.5	14.0	36.0				\$ 72,049
Gold Rush Elementary	\$ 4,260,173	62.16	2.00	41.64	18.52			304.0	14.6	32.8				\$ 119,020
Heritage Elementary	\$ 2,944,112	41.78	1.00	27.70	13.08			357.0	12.9	27.3				\$ 57,721
Iron Horse Elementary	\$ 3,317,217	46.02	3.00	29.00	14.02			131.7	13.6	28.2				\$ 69,574
Larkspur Elementary	\$ 2,059,555	29.05	1.60	16.78	10.67			120.6	11.5	18.1				\$ 82,098
Legacy Point Elementary	\$ 2,584,486	35.63	1.00	24.70	9.93			274.0	11.1	27.6				\$ 113,178
Lone Tree Elementary	\$ 2,561,644	34.64	1.00	25.55	8.09			393.0	15.4	48.6				\$ 38,093
Mammoth Heights Elementary	\$ 4,944,463	69.11	2.00	46.75	20.36			292.0	12.5	28.7				\$ 86,014
Meadow View Elementary	\$ 3,445,000	46.08	2.00	33.04	11.04			220.0	13.3	39.9				\$ 123,350
Mountain View Elementary	\$ 2,110,750	30.00	2.00	17.20	10.80			108.0	12.6	20.0				\$ 22,166
Northeast Elementary	\$ 2,326,625	31.24	2.00	21.40	7.84			132.0	12.3	33.7				\$ 43,510
Northridge Elementary	\$ 4,341,509	62.68	2.00	40.40	20.28			285.0	14.1	28.1				\$ 120,861
Pine Grove Elementary	\$ 3,935,323	55.34	1.00	38.00	16.34			532.0	14.0	32.6				\$ 96,926
Pine Lane Elementary	\$ 6,173,277	87.59	2.98	54.99	29.62			231.5	12.5	23.3				\$ 362,743
Pioneer Elementary	\$ 3,734,743	54.37	2.02	32.40	19.95			187.6	11.7	19.0				\$ 81,196
Prairie Crossing Elementary	\$ 4,723,425	64.13	2.00	47.10	15.03			354.0	15.0	47.1				\$ 351,645
Redstone Elementary	\$ 3,290,352	46.86	2.00	29.55	15.31			216.5	14.7	28.3				\$ 89,150
Renaissance Magnet Elementary	\$ 2,621,999	35.31	1.00	26.80	7.51			390.0	14.6	51.9				\$ 95,249
Rock Ridge Elementary	\$ 4,079,093	56.80	2.00	37.10	17.70			209.5	11.3	23.7				\$ 79,607
Roxborough Intermediate Elementary	\$ 2,814,779	39.65	2.00	27.16	10.49			210.0	15.5	40.0				\$ 210,800
Roxborough Primary Elementary	\$ 2,285,902	34.18	1.00	24.02	9.16			302.0	12.6	33.0				\$ 161,898
Saddle Ranch Elementary	\$ 2,726,718	38.20	1.80	25.00	11.40			184.4	13.3	29.1				\$ 92,200
Sage Canyon Elementary	\$ 4,340,377	59.90	2.00	40.50	17.40			303.5	15.0	34.9				\$ 423,330
Sand Creek Elementary	\$ 3,157,850	43.07	2.00	30.40	10.67			177.5	11.7	33.3				\$ 114,700
Sedalia Elementary	\$ 2,508,826	34.84	1.00	23.10	10.74			210.0	9.1	19.6				\$ 111,047
Soaring Hawk Elementary	\$ 3,740,548	52.42	2.00	35.10	15.32			234.0	13.3	30.5				\$ 248,479
South Ridge Elementary	\$ 3,820,290	51.60	1.50	36.43	13.67			308.7	12.7	33.9				\$ 619,129
Stone Mountain Elementary	\$ 3,762,382	53.32	2.00	37.00	14.32			278.0	15.0	38.8				\$ 106,644
Summit View Elementary	\$ 3,384,078	44.09	2.00	33.30	8.79			230.0	13.8	52.3				\$ 141,682
Timber Trail Elementary	\$ 2,462,405	34.96	1.00	22.95	11.01			335.0	14.6	30.4				\$ 169,737
Trailblazer Elementary	\$ 3,037,974	44.13	2.00	26.20	15.93			160.0	12.2	20.1				\$ 92,187
Wildcat Mountain Elementary	\$ 3,676,865	52.71	2.00	35.91	14.80			227.5	12.7	30.7				\$ 55,577
Elementary School Average	\$ 3,386,971	47.21	1.78	31.78	13.65			252.2	13.2	32.0				\$ 154,889
Elementary School Total	\$ 159,187,648	2218.89	83.72	1493.61	641.56									\$ 7,279,781

SECONDARY AND ALTERNATIVE SCHOOL SUMMARY

School summaries only include Site based Budget (SBB) allocations, while individual school financials include all funding at schools. All descriptions of school summary identified on page 54.

	Enrollment			SBB Allocations					
	A	B	C = (B - A)	D	E	F = (D + E)	G	H = (F + G)	I = (H / B)
	20-21 Oct.	Projected		Discretionary	Highly	Total	Non-Discretionary	Total SBB	Total per pupil
	Count	Enrollment	Variance	Allocations	Impacted	Discretionary	Allocations		
Middle Schools									
Castle Rock Middle School	774	766	-8	\$ 3,986,711	\$ -	\$ 3,986,711	\$ 2,133,378	\$ 6,120,089	\$ 7,990
Cimarron Middle School	1209	1200	-9	\$ 5,949,170	\$ -	\$ 5,949,170	\$ 2,258,229	\$ 8,207,399	\$ 6,839
Cresthill Middle School	767	760	-7	\$ 4,011,900	\$ -	\$ 4,011,900	\$ 2,407,872	\$ 6,419,772	\$ 8,447
Mesa Middle School	1029	967	-62	\$ 4,977,090	\$ 22,000	\$ 4,999,090	\$ 2,864,772	\$ 7,863,862	\$ 8,132
Mountain Ridge Middle School	994	957	-37	\$ 4,793,482	\$ -	\$ 4,793,482	\$ 1,736,763	\$ 6,530,245	\$ 6,824
Ranch View Middle School	782	785	3	\$ 3,867,908	\$ -	\$ 3,867,908	\$ 2,369,023	\$ 6,236,931	\$ 7,945
Rocky Heights Middle School	1218	1212	-6	\$ 5,873,083	\$ -	\$ 5,873,083	\$ 1,966,136	\$ 7,839,219	\$ 6,468
Sagewood Middle School	824	740	-84	\$ 3,979,605	\$ -	\$ 3,979,605	\$ 2,189,232	\$ 6,168,837	\$ 8,336
Sierra Middle School	804	856	52	\$ 4,384,282	\$ -	\$ 4,384,282	\$ 1,784,924	\$ 6,169,206	\$ 7,207
Middle School Average	933	916	-18	\$ 4,647,026	\$ 2,444	\$ 4,649,470	\$ 2,190,037	\$ 6,839,507	\$ 7,577
Middle School Total	8401	8243	-158	\$ 41,823,231	\$ 22,000	\$ 41,845,231	\$ 19,710,329	\$ 61,555,560	
High Schools									
Castle View High School	2203	2180	-23	\$ 10,211,076	\$ -	\$ 10,211,076	\$ 3,863,617	\$ 14,074,693	\$ 6,456
Chaparral High School	2213	2250	37	\$ 10,569,680	\$ -	\$ 10,569,680	\$ 4,134,297	\$ 14,703,977	\$ 6,535
Douglas County High School	1817	1893	76	\$ 8,968,063	\$ -	\$ 8,968,063	\$ 4,560,889	\$ 13,528,952	\$ 7,147
Highlands Ranch High School	1625	1600	-25	\$ 7,874,684	\$ -	\$ 7,874,684	\$ 4,101,530	\$ 11,976,214	\$ 7,485
Legend High School	2234	2280	46	\$ 10,481,406	\$ -	\$ 10,481,406	\$ 3,385,367	\$ 13,866,773	\$ 6,082
Mountain Vista High School	2367	2402	35	\$ 11,027,751	\$ -	\$ 11,027,751	\$ 3,739,493	\$ 14,767,244	\$ 6,148
Ponderosa High School	1436	1464	28	\$ 7,093,058	\$ 322,500	\$ 7,415,558	\$ 3,517,349	\$ 10,932,907	\$ 7,468
Rock Canyon High School	2366	2360	-6	\$ 10,822,056	\$ -	\$ 10,822,056	\$ 3,781,615	\$ 14,603,671	\$ 6,188
ThunderRidge High School	1910	1900	-10	\$ 8,793,153	\$ -	\$ 8,793,153	\$ 3,732,660	\$ 12,525,813	\$ 6,593
High School Average	2019	2037	18	\$ 9,537,881	\$ 35,833	\$ 9,573,714	\$ 3,868,535	\$ 13,442,249	\$ 6,678
High School Total	18171	18329	158	\$ 85,840,927	\$ 322,500	\$ 86,163,427	\$ 34,816,817	\$ 120,980,244	
Alternative Schools									
Cherry Valley Elementary	37	43	6	\$ 467,059	\$ -	\$ 467,059	\$ 122,132	\$ 589,191	
Daniel C. Oakes High School	143	116	-27	\$ 1,625,379	\$ -	\$ 1,625,379	\$ 404,319	\$ 2,029,698	
Eagle Academy	122	122	0	\$ 1,656,110	\$ -	\$ 1,656,110	\$ 444,552	\$ 2,100,662	
eDCSD	45	377	332	\$ 2,381,315	\$ -	\$ 2,381,315	\$ 364,496	\$ 2,745,811	
Plum Creek Academy				\$ 375,749	\$ -	\$ 375,749	\$ 1,687,028	\$ 2,062,777	
Bridge				\$ 157,193	\$ -	\$ 157,193	\$ 2,806,559	\$ 2,963,752	
Alt. Ed. Average				\$ 1,110,468	\$ -	\$ 1,110,468	\$ 971,514	\$ 2,081,982	
Alt. Ed. Total				\$ 6,662,805	\$ -	\$ 6,662,805	\$ 5,829,086	\$ 12,491,891	
Grand Average	709	714	4	\$ 3,410,832	\$ 7,692	\$ 3,417,874	\$ 1,673,607	\$ 5,091,481	\$ 8,164
Grand Total	46452	47038	586	\$ 242,169,052	\$ 500,000	\$ 242,669,052	\$ 118,826,072	\$ 361,495,124	



SECONDARY AND ALTERNATIVE SCHOOL SUMMARY, CONT.

School summaries only include Site based Budget (SBB) allocations, while individual school financials include all funding at schools.

	M	J	K FTE Count			L	M	N = (B / K)	O = (B / L)	P = (B / M)	Q
			Administrators	Certified	Classified		Administrators	Certified	Classified	Supplies, Purchased Services, and Other Non-Salary Expenses	
	Total Staffing	Total FTE									
Middle Schools											
Castle Rock Middle School	\$ 6,014,088	77.96	3.00	55.40	19.56		255.3	13.8	39.2	\$ 106,001	
Cimarron Middle School	\$ 7,586,937	98.36	4.00	71.00	23.36		300.0	16.9	51.4	\$ 620,462	
Cresthill Middle School	\$ 6,360,143	84.37	3.00	59.10	22.27		253.3	12.9	34.1	\$ 59,629	
Mesa Middle School	\$ 7,446,302	99.36	2.03	70.05	27.28		476.4	13.8	35.4	\$ 417,560	
Mountain Ridge Middle School	\$ 6,457,930	80.32	3.00	62.80	14.52		319.0	15.2	65.9	\$ 72,315	
Ranch View Middle School	\$ 6,102,027	81.55	3.00	54.10	24.45		261.7	14.5	32.1	\$ 134,904	
Rocky Heights Middle School	\$ 7,499,824	96.66	4.00	72.80	19.86		303.0	16.6	61.0	\$ 339,394	
Sagewood Middle School	\$ 6,033,385	79.94	1.00	57.00	21.94		740.0	13.0	33.7	\$ 135,452	
Sierra Middle School	\$ 5,947,931	75.70	2.00	57.30	16.40		428.0	14.9	52.2	\$ 221,275	
Middle School Average	\$ 6,605,396	86.02	2.78	62.17	21.07		370.7	14.6	45.0	\$ 234,110	
Middle School Total	\$ 59,448,567	774.22	25.03	559.55	189.64					\$ 2,106,992	
High Schools											
Castle View High School	\$ 13,576,790	171.83	6.00	126.50	39.33		363.3	17.2	55.4	\$ 497,903	
Chaparral High School	\$ 14,158,648	181.71	6.00	130.50	45.21		375.0	17.2	49.8	\$ 545,329	
Douglas County High School	\$ 13,085,308	170.77	5.00	116.52	49.25		378.6	16.2	38.4	\$ 443,644	
Highlands Ranch High School	\$ 11,751,140	154.87	5.00	105.60	44.27		320.0	15.2	36.1	\$ 225,074	
Legend High School	\$ 13,461,592	166.72	7.00	128.30	31.42		325.7	17.8	72.6	\$ 405,181	
Mountain Vista High School	\$ 14,325,147	181.77	6.02	138.46	37.29		399.0	17.3	64.4	\$ 442,097	
Ponderosa High School	\$ 10,612,249	137.45	5.00	93.70	38.75		292.8	15.6	37.8	\$ 320,658	
Rock Canyon High School	\$ 13,858,042	171.73	7.00	122.96	41.77		337.1	19.2	56.5	\$ 745,629	
ThunderRidge High School	\$ 12,145,081	158.21	5.00	114.55	38.66		380.0	16.6	49.1	\$ 380,732	
High School Average	\$ 12,997,111	166.12	5.78	119.68	40.66		352.4	16.9	51.1	\$ 445,139	
High School Total	\$ 116,973,997	1495.06	52.02	1077.09	365.95					\$ 4,006,247	
Alternative Schools											
Cherry Valley Elementary	\$ 532,731	6.99	0.60	4.70	1.69		71.7	9.1	25.4	\$ 56,460	
Daniel C. Oakes High School	\$ 1,968,743	23.96	1.00	18.90	4.06		116.0	6.1	28.6	\$ 60,955	
Eagle Academy	\$ 2,076,254	23.52	2.00	17.40	4.12		61.0	7.0	29.6	\$ 24,408	
eDCSD	\$ 2,710,715	30.33	2.00	24.58	3.75		188.5	15.3	100.5	\$ 35,096	
Plum Creek Academy	\$ 2,057,239	28.06	1.00	13.50	13.56					\$ 5,538	
Bridge	\$ 2,961,435	48.43	1.00	14.00	33.43					\$ 2,317	
Alt. Ed. Average	\$ 2,051,186	26.88	1.27	15.51	10.10		109.3	9.4	46.0	\$ 30,796	
Alt. Ed. Total	\$ 12,307,117	161.29	7.60	93.08	60.61					\$ 184,774	
Grand Average	\$ 4,962,637	65.49	2.37	45.40	14.81		278.2	13.7	35.9	\$ 191,237	
Grand Total	\$ 347,917,329	4649.46	168.37	3223.33	1257.76					\$ 13,577,794	

- Includes school funding in General Fund through SBB (Fund 10) only
- Does not include school carry over as school carry over is awarded in fall based on prior year's fund balance
- Does not include any school SBB allocations awarded in fall during October Count SBB updates
- Does not include any district-wide budgets for expenses in direct support of schools such as custodial services, utilities, department head pay and spending based on revenue generated through donations and fees
- Discretionary Allocations are funds provided to schools through the SBB to be spent at the discretion of the principal and school community; discretionary funds are eligible to carry over and are typically spent on teachers and support staff, classroom materials and services
- Non-Discretionary Allocations are funds provided to schools through the SBB for a prescribed purpose associated with federal, state or district requirements such as Special Education or English Language Learners; non-discretionary funds are not eligible to carry over and must be spent in the year in which they were allocated to the school
- Administrators include principals, assistant principals and athletic directors
- Certified include all teachers, Special Education teachers, psychologists, social workers, counselors, Professional Learning Specialists and deans
- Classified include clerical support, instructional and educational assistants, custodians and campus security

UNDERSTANDING SCHOOL FINANCIALS

The following school financials beginning on page 62 are organized alphabetically by Elementary, Middle, High and Alternative schools. Charter schools utilize a different template as their financial information was prepared by the individual charter schools and not the DCSD Budget Office.

The General Fund, Capital Projects Fund, Full Day Kindergarten Fund, Governmental Designated Purpose Grants Fund, Athletics and Activities Fund, and Pupil Activity Fund are included within the financial schedules for all schools.

Audited Actuals reflect actual paid salaries and benefits, while the 2020-2021 Adopted Budget, 2020-2021 Final Revised Budget, 2021-2022 Proposed Budget and 2021-2022 Adopted Budget salaries and benefits are based on district-wide average salaries. Schools are not held to the actual salary amount of their teachers and support staff, but rather to the total number of teachers and support staff. The reasoning for this is to allow schools to hire the best candidate regardless of how much the candidate would earn in the position.

2020-2021 Estimated Actuals reflect 2020-2021 actual expenditures as of May 31, 2021 and are unaudited.

The increase or decrease in total school budgeted expenditures or FTE between 2021-2022 Proposed Budget and 2021-2022 Adopted Budget is primarily due to Special Education staffing changes to reflect updated allocation of staffing for support of students. Additionally, changes to salaries, benefits and FTE may also reflect changes to school discretionary staffing plans for 2021-2022 finalized after April 1, 2021 or the addition of new grant-funded positions.

More information specific to the individual components of the School Financials schedules are identified on the following page.

UNDERSTANDING SCHOOL FINANCIALS

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 160,313	\$ 138,991	\$ 169,053	\$ 107,717	\$ 107,717	\$ 89,191	\$ 105,625	\$ 105,625
Certified	2,114,943	2,356,265	2,453,951	2,355,048	2,355,045	2,028,534	2,304,362	2,303,079
Professional/Technical	-	-	-	-	-	6,249	-	-
Classified	408,499	488,666	494,370	444,119	382,568	405,747	414,222	425,996
Benefits	906,538	1,043,476	1,081,169	1,149,093	1,104,194	926,072	1,151,490	1,153,881
Purchased Services	69,143	66,320	56,291	-	-	67,747	-	-
Supplies and Materials	271,389	238,614	147,040	23,181	274,433	133,734	15,707	43,668
Capital Equipment	-	6,095	24,837	-	-	6,926	-	-
Other Expenses	(64,823)	(33,913)	5,384	(44,472)	-	52	-	-
Device Refresh	39,018	-	-	-	-	-	-	-
Total Expenditures	\$ 3,905,021	\$ 4,304,514	\$ 4,432,095	\$ 4,034,686	\$ 4,223,957	\$ 3,664,252	\$ 3,991,406	\$ 4,032,249
Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 293,161	\$ 192,906	\$ 28,338	\$ -	\$ -	\$ 57,927	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	91,124	117,024	200,091	-	-	164,198	-	-
Fund 15 Full Day Kindergarten	59,644	38,653	-	-	-	1,622	-	-
Fund 23 Specific Purpose	5,828	5,710	3,855	-	-	3,855	-	-
Fund 14 Capital Projects	(378)	15,477	1,622	-	-	-	-	-
Total	\$ 449,379	\$ 369,770	\$ 233,906	\$ -	\$ -	\$ 227,602	\$ -	\$ -
Enrollment	552	555	552	544	522	522	532	532
School Expenditures Per Pupil	\$ 7,074	\$ 7,756	\$ 8,029	\$ 7,417	\$ 8,092	\$ 7,020	\$ 7,503	\$ 7,579
				2020-2021 Adopted Budget	2020-2021 Final Revised Budget		2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE								
Administrative				1.00	1.00		2.00	1.00
Certified				38.00	38.00		37.00	38.00
Professional/Technical				0.00	0.00		0.00	0.00
Classified				17.15	13.96		17.59	16.34
Total FTE				56.15	52.96		56.59	55.34

1. Carry Over Awarded into Subsequent Year means that the carry over identified in 2017-2018 Audited Actuals was calculated based on savings in 2017-2018 and added into the 2018-2019 Revised Budget and so on for subsequent years. Carry over for 2020-2021 will be calculated in September 2021 and Estimated Actual carry over is the projection based on preliminary April 30, 2021 data. Prior year actuals may include expenditures attributable to carry over awarded in prior years, while the Adopted Budget for 2020-2021 and 2021-2022 carry over had not been awarded yet at that point in time.
2. Enrollment figures are October Count membership for grades K-12 for 2017-2018 Audited Actuals through 2020-2021 Estimated Actuals and projected membership from Planning department for 2021-2022 Proposed and Adopted Budget.
3. FTE includes only the teachers and support staff budgeted in the General Fund, Governmental Designated Purpose Grants for Special Education and Full Day Kindergarten Fund paid directly by the school; it does not include support staff such as Nutrition Services and additional Special Education staff or child care staff physically located at schools but paid by central departmental budgets.



ELEMENTARY SCHOOL BUDGETS

ELEMENTARY SCHOOLS

- Acres Green Elementary School
- Arrowwood Elementary School
- Bear Canyon Elementary School
- Buffalo Ridge Elementary School
- Castle Rock Elementary School
- Cherokee Trail Elementary School
- Cherry Valley Elementary School
- Clear Sky Elementary School
- Copper Mesa Elementary School
- Cougar Run Elementary School
- Coyote Creek Elementary School
- Eagle Ridge Elementary School
- Eldorado Elementary School
- Flagstone Elementary School
- Fox Creek Elementary School
- Franktown Elementary School
- Frontier Valley Elementary School
- Gold Rush Elementary School
- Heritage Elementary School
- Iron Horse Elementary School
- Larkspur Elementary School
- Legacy Point Elementary School
- Lone Tree Elementary School
- Mammoth Heights Elementary School
- Meadow View Elementary School
- Mountain View Elementary School
- Northeast Elementary School
- Northridge Elementary School
- Pine Grove Elementary School
- Pine Lane Elementary School
- Pioneer Elementary School
- Prairie Crossing Elementary School
- Redstone Elementary School
- Renaissance Expeditionary Learning Outward Bound School
- Rock Ridge Elementary School
- Roxborough Intermediate School
- Roxborough Primary School
- Saddle Ranch Elementary School
- Sage Canyon Elementary School
- Sand Creek Elementary School
- Sedalia Elementary School
- Soaring Hawk Elementary School
- South Ridge Elementary School
- Stone Mountain Elementary School
- Summit View Elementary School
- Timber Trail Elementary School
- Trailblazer Elementary School
- Wildcat Mountain Elementary School

ACRES GREEN ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 175,378	\$ 190,758	\$ 178,097	\$ 187,407	\$ 187,407	\$ 164,729	\$ 183,076	\$ 183,076
<i>Certified</i>	2,487,716	2,444,055	2,281,837	2,434,165	2,449,478	1,889,261	2,228,120	2,222,905
<i>Professional/Technical</i>	-	-	-	-	-	8,332	-	-
<i>Classified</i>	343,434	345,791	385,527	350,298	379,265	294,948	319,607	264,385
Benefits	1,001,717	989,201	957,042	1,169,097	1,183,149	812,084	1,097,294	1,059,908
Purchased Services	72,133	72,506	44,767	-	-	32,170	5,000	5,000
Supplies and Materials	183,403	219,965	253,860	2,761	202,434	152,260	14,661	48,017
Capital Equipment	29,261	72,097	43,813	-	-	5,147	-	-
Other Expenses	(13,108)	6,252	3,180	(24,355)	-	147	-	-
Device Refresh	32,044	4,494	-	-	-	-	-	-
Total Expenditures	\$ 4,311,979	\$ 4,345,120	\$ 4,148,123	\$ 4,119,373	\$ 4,401,733	\$ 3,359,078	\$ 3,847,758	\$ 3,783,291

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 197,651	\$ 329,098	\$ 203,326	\$ -	\$ -	\$ 29,189	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	76,950	74,428	96,423	-	-	84,454	-	-
Fund 15 Full Day Kindergarten	22,717	8,383	-	-	-	-	-	-
Fund 23 Specific Purpose	534	630	441	-	-	316	-	-
Fund 14 Capital Projects	5,476	16,705	892	-	-	892	-	-
Total	\$ 303,328	\$ 429,244	\$ 301,082	\$ -	\$ -	\$ 114,851	\$ -	\$ -

Enrollment	536	513	433	415	365	365	376	376
School Expenditures Per Pupil	\$ 8,045	\$ 8,470	\$ 9,580	\$ 9,926	\$ 12,060	\$ 9,203	\$ 10,233	\$ 10,062

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	2.00	2.00	2.00	2.00
<i>Certified</i>	39.80	41.80	39.80	36.30
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	13.36	14.18	13.81	10.10
Total FTE	55.16	57.98	55.61	48.40

ARROWOOD ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 90,176	\$ 99,474	\$ 103,956	\$ 187,407	\$ 187,407	\$ 156,414	\$ 183,076	\$ 183,076
Certified	1,368,854	1,456,764	1,521,730	1,577,269	1,545,786	1,199,956	1,563,633	1,554,385
Professional/Technical	-	-	-	-	-	2,480	-	-
Classified	357,324	411,679	450,508	368,728	399,336	341,374	396,116	408,707
Benefits	601,293	638,010	676,286	858,084	862,206	568,931	882,210	892,698
Purchased Services	76,971	51,252	50,135	-	12,211	23,940	15,000	15,000
Supplies and Materials	127,710	148,341	90,161	11,614	447,461	98,514	69,247	61,991
Capital Equipment	-	-	2,508	-	-	4,662	-	-
Other Expenses	4,161	4,342	7,534	(11,367)	-	76	-	34,329
Device Refresh	16,493	-	-	-	-	-	-	-
Total Expenditures	\$ 2,642,982	\$ 2,809,862	\$ 2,902,817	\$ 2,991,735	\$ 3,454,407	\$ 2,396,346	\$ 3,109,282	\$ 3,150,186

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 159,546	\$ 163,207	\$ 207,307	\$ -	\$ -	\$ 267,515	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	3,124	14,473	118,273	-	-	117,746	-	-
Fund 15 Full Day Kindergarten	(5,701)	46,473	-	-	-	-	-	-
Fund 23 Specific Purpose	9,480	8,809	8,150	-	-	8,150	-	-
Fund 14 Capital Projects	6,957	-	6,957	-	-	6,957	-	-
Total	\$ 173,406	\$ 232,962	\$ 340,687	\$ -	\$ -	\$ 400,368	\$ -	\$ -

Enrollment	335	329	329	318	328	328	325	325
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 7,889	\$ 8,541	\$ 8,823	\$ 9,408	\$ 10,532	\$ 7,306	\$ 9,567	\$ 9,693
--------------------------------------	----------	----------	----------	----------	-----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
Administrative	2.00	2.00	2.00	2.00
Certified	25.50	27.00	25.50	26.50
Professional/Technical	0.00	0.00	0.00	0.00
Classified	13.74	15.09	14.74	15.50
Total FTE	41.24	44.09	42.24	44.00

BEAR CANYON ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 167,262	\$ 181,757	\$ 190,119	\$ 187,407	\$ 187,407	\$ 171,116	\$ 105,625	\$ 128,862
Certified	1,805,820	1,940,944	1,984,407	1,779,670	1,766,670	1,504,462	1,647,768	1,627,361
Professional/Technical	-	-	-	-	-	8,332	-	-
Classified	332,630	368,410	421,236	406,403	393,393	316,193	363,521	297,362
Benefits	783,526	819,599	826,165	965,851	940,116	675,556	895,476	847,603
Purchased Services	54,354	52,522	45,448	-	-	26,785	-	-
Supplies and Materials	147,980	161,986	137,057	4,431	421,688	99,825	6,118	35,052
Capital Equipment	-	-	4,064	-	-	1,054	-	-
Other Expenses	(16,042)	(6,566)	4,500	(33,075)	-	268	-	-
Device Refresh	29,400	-	-	-	-	-	-	-
Total Expenditures	\$ 3,304,930	\$ 3,518,653	\$ 3,612,995	\$ 3,310,687	\$ 3,709,274	\$ 2,803,591	\$ 3,018,508	\$ 2,936,240

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 292,620	\$ 304,625	\$ 303,173	\$ -	\$ -	\$ 143,629	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	94,854	128,940	234,007	-	-	220,681	-	-
Fund 15 Full Day Kindergarten	460	71,436	-	-	-	-	-	-
Fund 23 Specific Purpose	390	587	201	-	-	201	-	-
Fund 14 Capital Projects	4,410	-	4,410	-	-	4,410	-	-
Total	\$ 392,734	\$ 505,588	\$ 541,791	\$ -	\$ -	\$ 368,921	\$ -	\$ -

Enrollment	483	493	468	441	397	397	373	373
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 6,843	\$ 7,137	\$ 7,720	\$ 7,507	\$ 9,343	\$ 7,062	\$ 8,093	\$ 7,872
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
Administrative	2.00	2.00	2.00	1.30
Certified	29.15	30.90	29.15	27.40
Professional/Technical	0.00	0.00	0.00	0.00
Classified	15.55	14.55	15.11	11.28
Total FTE	46.70	47.45	46.26	39.98

BUFFALO RIDGE ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 169,086	\$ 185,124	\$ 157,220	\$ 187,407	\$ 187,407	\$ 141,191	\$ 105,625	\$ 105,627
<i>Certified</i>	1,494,259	1,624,308	1,732,495	1,783,623	1,796,587	1,446,156	1,739,311	1,738,376
<i>Professional/Technical</i>	-	-	-	-	-	1,984	-	-
<i>Classified</i>	262,996	302,695	312,864	324,926	310,795	217,966	313,728	293,459
Benefits	629,630	689,689	732,286	899,529	895,007	639,788	886,133	867,106
Purchased Services	74,650	74,027	41,904	2,842	2,842	57,743	1,899	32,899
Supplies and Materials	201,854	174,820	117,842	118,120	419,861	108,170	313,739	333,334
Capital Equipment	22,523	11,209	3,062	-	-	2,415	-	-
Other Expenses	4,404	5,225	2,561	(34,454)	-	612	-	-
Device Refresh	23,520	11,209	-	-	-	-	-	-
Total Expenditures	\$ 2,882,923	\$ 3,078,306	\$ 3,100,234	\$ 3,281,993	\$ 3,612,499	\$ 2,616,024	\$ 3,360,435	\$ 3,370,801

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 297	\$ 58,541	\$ 166,530	\$ -	\$ -	\$ 192,921	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	205,967	167,000	157,313	-	-	156,986	-	-
Fund 15 Full Day Kindergarten	41,758	10,427	-	-	-	-	-	-
Fund 23 Specific Purpose	26	26	26	-	-	26	-	-
Fund 14 Capital Projects	11,680	5,940	-	-	-	471	-	-
Total	\$ 259,728	\$ 241,934	\$ 323,869	\$ -	\$ -	\$ 350,404	\$ -	\$ -

Enrollment	418	405	408	446	430	430	446	446
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 6,897	\$ 7,601	\$ 7,599	\$ 7,359	\$ 8,401	\$ 6,084	\$ 7,535	\$ 7,558
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	2.00	2.00	2.00	1.00
<i>Certified</i>	29.10	29.30	29.10	29.80
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	12.18	10.83	11.24	11.33
Total FTE	43.28	42.13	42.34	42.13

CASTLE ROCK ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 167,059	\$ 103,501	\$ 128,232	\$ 187,407	\$ 187,407	\$ 152,018	\$ 183,076	\$ 183,076
Certified	1,587,374	1,637,548	1,892,686	2,049,349	2,069,334	1,436,366	1,920,661	1,919,372
Professional/Technical	-	-	-	-	-	8,332	-	-
Classified	349,330	374,956	366,576	343,355	295,176	232,444	287,670	301,752
Benefits	699,193	694,993	782,747	971,823	974,384	662,102	958,362	966,024
Purchased Services	76,952	96,334	62,451	-	-	40,793	-	-
Supplies and Materials	144,420	152,348	145,266	-	228,671	141,062	150,269	186,179
Capital Equipment	13,263	21,911	3,326	-	-	3,216	-	-
Other Expenses	5,045	4,513	14,159	(23,943)	14,627	798	-	-
Device Refresh	1,503	22,211	-	-	-	-	-	-
Total Expenditures	\$ 3,044,139	\$ 3,108,314	\$ 3,395,442	\$ 3,527,991	\$ 3,769,599	\$ 2,677,130	\$ 3,500,038	\$ 3,556,403
Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 14,591	\$ 165,384	\$ 81,235	\$ -	\$ -	\$ 120,158	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	3,237	5,590	55,020	-	-	1,828	-	-
Fund 15 Full Day Kindergarten	(2,705)	46,573	-	-	-	-	-	-
Fund 23 Specific Purpose	149	199	1,131	-	-	1,131	-	-
Fund 14 Capital Projects	26,301	-	4,090	-	-	4,090	-	-
Total	\$ 41,573	\$ 217,746	\$ 141,476	\$ -	\$ -	\$ 127,207	\$ -	\$ -
Enrollment	397	393	378	368	355	355	390	390
School Expenditures Per Pupil	\$ 7,668	\$ 7,909	\$ 8,983	\$ 9,587	\$ 10,619	\$ 7,541	\$ 8,974	\$ 9,119
				2020-2021 Adopted Budget	2020-2021 Final Revised Budget		2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE								
Administrative				2.00	2.00		2.00	2.00
Certified				31.80	34.60		31.80	32.25
Professional/Technical				0.00	0.00		0.00	0.00
Classified				12.42	10.22		13.30	11.10
Total FTE				46.22	46.82		47.10	45.35

CHEROKEE TRAIL ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 176,585	\$ 191,040	\$ 199,726	\$ 187,407	\$ 107,715	\$ 92,313	\$ 105,625	\$ 105,625
Certified	1,898,147	2,019,730	2,098,196	2,269,999	2,288,685	1,885,187	2,237,697	2,232,784
Professional/Technical	-	-	-	-	-	10,415	-	-
Classified	392,672	438,760	470,757	439,470	430,468	382,321	427,414	444,353
Benefits	826,431	883,064	901,022	1,151,536	1,117,715	799,498	1,139,451	1,151,675
Purchased Services	83,191	89,908	53,951	-	-	39,070	-	-
Supplies and Materials	212,333	167,987	147,133	50,577	317,932	119,739	182,077	219,772
Capital Equipment	42,163	22,995	4,344	-	-	19,938	-	-
Other Expenses	3,554	265	1,391	(32,645)	-	3,841	-	-
Device Refresh	21,725	5,880	-	-	-	-	-	-
Total Expenditures	\$ 3,656,800	\$ 3,819,628	\$ 3,876,520	\$ 4,066,344	\$ 4,262,515	\$ 3,352,322	\$ 4,092,264	\$ 4,154,209
Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 14,374	\$ 74,961	\$ 45,577	\$ -	\$ -	\$ 100,937	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	42,811	50,892	109,900	-	-	101,415	-	-
Fund 15 Full Day Kindergarten	57,687	46,505	-	-	-	-	-	-
Fund 23 Specific Purpose	4,458	5,542	6,609	-	-	6,702	-	-
Fund 14 Capital Projects	37,539	25,454	25,454	-	-	25,454	-	-
Total	\$ 156,869	\$ 203,354	\$ 187,540	\$ -	\$ -	\$ 234,508	\$ -	\$ -
Enrollment	483	459	467	477	439	439	466	466
School Expenditures Per Pupil	\$ 7,571	\$ 8,322	\$ 8,301	\$ 8,525	\$ 9,710	\$ 7,636	\$ 8,782	\$ 8,915
				2020-2021 Adopted Budget	2020-2021 Final Revised Budget		2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE								
Administrative				2.00	1.00		2.00	1.00
Certified				38.60	39.68		38.60	39.75
Professional/Technical				0.00	0.00		0.00	0.00
Classified				17.11	16.74		16.93	17.24
Total FTE				57.71	57.42		57.53	57.99

CHERRY VALLEY ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 60,600	\$ 59,640	\$ 62,147	\$ 21,800	\$ 21,800	\$ 60,060	\$ 63,375	\$ 63,375
<i>Certified</i>	263,901	265,166	284,629	304,870	306,431	268,662	298,423	291,053
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	56,692	65,045	61,184	64,586	64,585	52,215	64,139	64,973
Benefits	120,302	120,022	124,578	119,263	119,612	118,677	134,368	132,907
Purchased Services	5,679	6,721	7,416	-	-	207	-	-
Supplies and Materials	37,900	49,683	32,695	35,569	103,647	45,973	30,000	35,538
Capital Equipment	-	-	4,153	-	7,210	7,023	-	-
Other Expenses	34	25	14	(6,743)	-	310	-	-
Device Refresh	-	-	-	-	-	-	-	-
Total Expenditures	\$ 545,107	\$ 566,302	\$ 576,817	\$ 539,345	\$ 623,285	\$ 553,129	\$ 590,305	\$ 587,846
Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 63,744	\$ 59,330	\$ 73,051	\$ -	\$ -	\$ 10,797	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	4,678	9,317	9,074	-	-	3,834	-	-
Fund 15 Full Day Kindergarten	-	-	-	-	-	-	-	-
Fund 23 Specific Purpose	1,155	1,155	757	-	-	757	-	-
Fund 14 Capital Projects	7,210	-	3,558	-	-	(1,904)	-	-
Total	\$ 76,787	\$ 69,802	\$ 86,440	\$ -	\$ -	\$ 13,484	\$ -	\$ -
Enrollment	48	39	35	32	37	37	43	43
School Expenditures Per Pupil	\$ 11,356	\$ 14,521	\$ 16,480	\$ 16,855	\$ 16,846	\$ 14,949	\$ 13,728	\$ 13,671
				2020-2021 Adopted Budget	2020-2021 Final Revised Budget		2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE								
<i>Administrative</i>				0.60	0.60		0.60	0.60
<i>Certified</i>				4.80	4.80		4.70	4.70
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				1.65	1.65		1.65	1.69
Total FTE				7.05	7.05		6.95	6.99

CLEAR SKY ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 163,610	\$ 174,945	\$ 183,068	\$ 187,407	\$ 187,407	\$ 164,702	\$ 183,076	\$ 183,076
Certified	2,904,939	3,289,116	3,473,470	3,091,849	3,091,901	2,632,259	2,975,713	2,974,421
Professional/Technical	-	-	-	-	-	1,984	-	-
Classified	392,756	430,213	437,288	430,247	346,879	314,265	348,164	372,065
Benefits	1,135,612	1,259,043	1,323,183	1,456,407	1,411,017	1,087,577	1,407,435	1,422,045
Purchased Services	163,440	108,390	86,862	13,000	13,000	31,621	13,000	13,000
Supplies and Materials	258,664	223,621	131,400	97,651	260,697	131,847	33,574	83,209
Capital Equipment	12,069	6,250	33,355	-	-	758	-	-
Other Expenses	3,588	7,576	8,543	(50,749)	-	130	-	-
Device Refresh	63,115	6,250	16,625	-	-	-	-	-
Total Expenditures	\$ 5,097,794	\$ 5,505,403	\$ 5,693,794	\$ 5,225,812	\$ 5,310,901	\$ 4,365,142	\$ 4,960,962	\$ 5,047,816
Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 149,239	\$ 289,487	\$ 95,101	\$ -	\$ -	\$ 44,969	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	99,415	79,499	179,958	-	-	150,911	-	-
Fund 15 Full Day Kindergarten	44,033	51,088	-	-	-	-	-	-
Fund 23 Specific Purpose	5,784	3,809	3,104	-	-	3,104	-	-
Fund 14 Capital Projects	10,779	-	15,167	-	-	16,970	-	-
Total	\$ 309,250	\$ 423,883	\$ 293,330	\$ -	\$ -	\$ 215,954	\$ -	\$ -
Enrollment	772	748	709	694	618	618	600	600
School Expenditures Per Pupil	\$ 6,603	\$ 7,360	\$ 8,031	\$ 7,530	\$ 8,594	\$ 7,063	\$ 8,268	\$ 8,413
				2020-2021 Adopted Budget	2020-2021 Final Revised Budget		2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE								
Administrative				2.00	2.00		2.00	2.00
Certified				49.20	52.20		49.20	48.20
Professional/Technical				0.00	0.00		0.00	0.00
Classified				17.34	14.18		19.10	14.44
Total FTE				68.54	68.38		70.30	64.64

COPPER MESA ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 182,590	\$ 201,431	\$ 210,481	\$ 187,407	\$ 187,407	\$ 189,637	\$ 183,076	\$ 183,076
Certified	1,679,058	1,687,928	1,629,513	1,589,997	1,712,342	1,342,523	1,487,368	1,486,066
Professional/Technical	-	-	-	-	-	8,332	-	-
Classified	269,895	273,711	290,755	323,177	318,774	273,902	296,081	261,470
Benefits	709,753	733,238	731,284	837,256	881,851	676,781	818,666	791,515
Purchased Services	67,917	68,787	56,644	-	-	30,939	-	-
Supplies and Materials	183,362	139,343	113,637	-	334,205	95,636	10,049	39,099
Capital Equipment	(450)	18,233	180	-	-	-	-	-
Other Expenses	(22,875)	(191,925)	3,355	(27,091)	-	333	-	-
Device Refresh	33,150	-	-	-	-	-	-	-
Total Expenditures	\$ 3,102,399	\$ 2,930,745	\$ 3,035,848	\$ 2,910,746	\$ 3,434,579	\$ 2,618,082	\$ 2,795,240	\$ 2,761,226
Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 179,443	\$ 249,767	\$ 240,883	\$ -	\$ -	\$ 37,555	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	92,580	243,401	263,418	-	-	324,887	-	-
Fund 15 Full Day Kindergarten	12,272	4,455	-	-	-	-	-	-
Fund 23 Specific Purpose	2,530	2,676	2,336	-	-	2,336	-	-
Fund 14 Capital Projects	11,455	-	1,455	-	-	1,525	-	-
Total	\$ 298,280	\$ 500,299	\$ 508,092	\$ -	\$ -	\$ 366,303	\$ -	\$ -
Enrollment	490	442	399	355	343	343	325	325
School Expenditures Per Pupil	\$ 6,331	\$ 6,631	\$ 7,609	\$ 8,199	\$ 10,013	\$ 7,633	\$ 8,601	\$ 8,496
				2020-2021 Adopted Budget	2020-2021 Final Revised Budget		2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE								
Administrative				2.00	2.00		2.00	2.00
Certified				27.00	29.60		27.00	26.00
Professional/Technical				0.00	0.00		0.00	0.00
Classified				12.41	12.17		10.65	9.97
Total FTE				41.41	43.77		39.65	37.97

COUGAR RUN ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 180,269	\$ 197,845	\$ 206,770	\$ 187,407	\$ 187,407	\$ 186,262	\$ 183,076	\$ 183,076
<i>Certified</i>	1,859,402	1,830,536	1,707,412	1,809,255	1,809,773	1,518,770	1,600,852	1,542,668
<i>Professional/Technical</i>	-	-	150	-	-	8,332	-	-
<i>Classified</i>	489,642	492,384	495,026	483,026	462,519	413,904	470,967	460,959
Benefits	853,001	872,976	807,799	1,002,999	994,105	747,256	931,473	906,460
Purchased Services	52,980	46,362	49,759	-	-	20,756	-	-
Supplies and Materials	187,787	177,685	117,877	32,670	99,830	95,395	137,357	208,301
Capital Equipment	35,792	90,905	8,405	-	-	15,256	-	-
Other Expenses	2,997	(2,918)	2,652	(32,462)	-	-	-	40,000
Device Refresh	12,295	16,542	580	-	-	-	-	-
Total Expenditures	\$ 3,674,165	\$ 3,722,317	\$ 3,396,430	\$ 3,482,895	\$ 3,553,634	\$ 3,005,931	\$ 3,323,725	\$ 3,341,464

Carry Over Awarded into Subsequent Year								
Fund 10 Student Based Budget	\$ 100	\$ 16,401	\$ 9,383	\$ -	\$ -	\$ (32,339)	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	58,705	68,027	66,771	-	-	42,805	-	-
Fund 15 Full Day Kindergarten	(9,007)	(601)	-	-	-	-	-	-
Fund 23 Specific Purpose	2,648	2,648	1,551	-	-	375	-	-
Fund 14 Capital Projects	34,464	-	20,387	-	-	-	-	-
Total	\$ 86,910	\$ 86,475	\$ 98,092	\$ -	\$ -	\$ 10,842	\$ -	\$ -

Enrollment	505	456	441	435	408	408	395	395
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 7,276	\$ 8,163	\$ 7,702	\$ 8,007	\$ 8,710	\$ 7,367	\$ 8,414	\$ 8,459
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	2.00	2.00	2.00	2.00
<i>Certified</i>	31.30	32.30	31.30	26.30
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	19.32	17.70	18.44	17.82
Total FTE	52.62	52.00	51.74	46.12

COYOTE CREEK ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 169,624	\$ 187,293	\$ 195,848	\$ 147,562	\$ 147,562	\$ 114,528	\$ 144,351	\$ 144,351
Certified	1,460,459	1,523,765	1,580,250	1,573,865	1,631,931	1,247,827	1,479,968	1,478,673
Professional/Technical	-	-	-	-	-	8,332	-	-
Classified	261,612	266,522	315,414	306,577	299,418	213,906	279,943	221,745
Benefits	612,713	619,272	642,138	785,108	805,274	512,335	761,444	729,067
Purchased Services	55,610	50,262	41,866	10,000	14,160	27,239	7,000	4,813
Supplies and Materials	172,014	133,063	126,270	8,493	423,814	113,455	38,915	48,785
Capital Equipment	-	-	5,883	-	46,424	47,007	-	-
Other Expenses	(23)	(159,613)	4,337	(29,132)	-	46	-	-
Device Refresh	25,655	-	-	-	-	-	-	-
Total Expenditures	\$ 2,757,663	\$ 2,620,564	\$ 2,912,006	\$ 2,802,473	\$ 3,368,583	\$ 2,284,676	\$ 2,711,621	\$ 2,627,434
Carry Over Awarded into Subsequent Year								
Fund 10 Student Based Budget	\$ 39,760	\$ 67,846	\$ 100,054	\$ -	\$ -	\$ 102,871	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	79,072	245,455	304,919	-	-	320,424	-	-
Fund 15 Full Day Kindergarten	1,112	45,020	-	-	-	-	-	-
Fund 23 Specific Purpose	8,231	6,178	5,829	-	-	5,129	-	-
Fund 14 Capital Projects	1,233	-	34,592	-	-	16,944	-	-
Total	\$ 129,408	\$ 364,499	\$ 445,394	\$ -	\$ -	\$ 445,368	\$ -	\$ -
Enrollment	382	401	389	358	342	342	350	350
School Expenditures Per Pupil	\$ 7,219	\$ 6,535	\$ 7,486	\$ 7,828	\$ 9,850	\$ 6,680	\$ 7,747	\$ 7,507
				2020-2021 Adopted Budget	2020-2021 Final Revised Budget		2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE								
Administrative				1.50	1.50		1.50	1.50
Certified				25.50	28.00		25.50	24.50
Professional/Technical				0.00	0.00		0.00	0.00
Classified				11.51	10.34		11.95	8.17
Total FTE				38.51	39.84		38.95	34.17

EAGLE RIDGE ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 172,909	\$ 187,640	\$ 196,208	\$ 187,407	\$ 187,407	\$ 176,654	\$ 185,258	\$ 185,254
Certified	2,149,248	2,377,950	2,730,979	2,723,181	2,630,635	2,278,024	2,431,158	2,516,462
Professional/Technical	-	-	-	-	-	12,498	-	-
Classified	477,893	546,731	579,446	544,351	537,674	432,589	527,340	517,336
Benefits	969,366	1,089,232	1,215,847	1,367,014	1,348,858	1,029,775	1,304,622	1,326,667
Purchased Services	71,711	69,048	49,955	-	-	35,826	13,000	18,000
Supplies and Materials	176,870	185,564	186,814	92,008	489,262	122,511	316,931	236,022
Capital Equipment	4,865	-	6,252	-	-	-	-	-
Other Expenses	7,468	(160,698)	805	(13,848)	34,248	34	-	-
Device Refresh	39,088	-	-	-	-	-	-	-
Total Expenditures	\$ 4,069,417	\$ 4,295,466	\$ 4,966,304	\$ 4,900,113	\$ 5,228,084	\$ 4,087,912	\$ 4,778,309	\$ 4,799,741

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 191,995	\$ 112,092	\$ 100,968	\$ -	\$ -	\$ 177,652	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	109,158	289,988	288,655	-	-	377,659	-	-
Fund 15 Full Day Kindergarten	18,446	77	-	-	-	-	-	-
Fund 23 Specific Purpose	425	431	2,554	-	-	1,627	-	-
Fund 14 Capital Projects	42	-	42	-	-	42	-	-
Total	\$ 320,066	\$ 402,588	\$ 392,219	\$ -	\$ -	\$ 556,981	\$ -	\$ -

Enrollment	559	551	598	609	545	545	543	543
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 7,280	\$ 7,796	\$ 8,305	\$ 8,046	\$ 9,593	\$ 7,501	\$ 8,800	\$ 8,839
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
Administrative	2.00	2.00	2.00	2.02
Certified	43.10	45.10	43.10	40.35
Professional/Technical	0.00	0.00	0.00	0.00
Classified	21.03	20.65	23.67	20.41
Total FTE	66.13	67.75	68.77	62.78

ELDORADO ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 154,964	\$ 174,797	\$ 182,915	\$ 187,407	\$ 187,407	\$ 164,563	\$ 183,076	\$ 182,924
Certified	1,798,869	1,853,882	1,928,227	1,951,081	1,986,523	1,725,691	1,914,257	1,912,958
Professional/Technical	-	-	-	-	-	10,415	-	-
Classified	335,849	390,729	457,702	471,914	400,603	324,552	421,857	344,178
Benefits	771,935	795,435	858,536	1,019,268	993,998	805,952	981,954	935,598
Purchased Services	68,100	56,280	29,087	-	3,000	28,814	-	-
Supplies and Materials	141,456	170,954	141,494	33	268,511	97,894	10,030	41,256
Capital Equipment	28,882	-	686	-	-	27,168	-	-
Other Expenses	3,658	3,835	1,817	(30,222)	-	32	-	-
Device Refresh	37,885	-	-	-	-	-	-	-
Total Expenditures	\$ 3,341,597	\$ 3,445,912	\$ 3,600,464	\$ 3,599,481	\$ 3,840,042	\$ 3,185,081	\$ 3,511,174	\$ 3,416,914

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 38,008	\$ (2,602)	\$ 162,388	\$ -	\$ -	\$ 156,615	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	24,450	27,156	62,338	-	-	56,761	-	-
Fund 15 Full Day Kindergarten	46	51,757	-	-	-	-	-	-
Fund 23 Specific Purpose	3,281	3,303	2,562	-	-	1,627	-	-
Fund 14 Capital Projects	(967)	-	(967)	-	-	(967)	-	-
Total	\$ 64,818	\$ 79,614	\$ 226,321	\$ -	\$ -	\$ 214,037	\$ -	\$ -

Enrollment	449	404	410	406	403	403	401	401
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 7,442	\$ 8,529	\$ 8,782	\$ 8,866	\$ 9,529	\$ 7,903	\$ 8,756	\$ 8,521
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
Administrative	2.00	2.00	2.00	2.00
Certified	33.11	36.10	33.11	33.98
Professional/Technical	0.00	0.00	0.00	0.00
Classified	17.84	15.60	15.64	12.91
Total FTE	52.95	53.70	50.75	48.89

FLAGSTONE ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 167,844	\$ 181,109	\$ 189,448	\$ 187,407	\$ 187,407	\$ 170,506	\$ 183,076	\$ 183,076
Certified	1,553,143	1,675,386	1,683,052	1,900,697	1,889,345	1,371,560	1,854,923	1,853,633
Professional/Technical	-	-	-	-	-	1,488	-	-
Classified	287,742	351,515	371,644	370,372	366,227	285,810	362,558	374,644
Benefits	653,874	714,918	721,317	972,482	955,213	625,802	979,153	991,086
Purchased Services	77,670	66,462	72,465	-	-	47,294	-	-
Supplies and Materials	209,150	221,158	121,546	1,080	251,586	172,801	76,007	87,762
Capital Equipment	-	6,480	6,041	-	-	8,217	-	-
Other Expenses	1,471	4,374	2,689	(35,544)	-	61	-	-
Device Refresh	37,650	-	-	-	-	-	-	-
Total Expenditures	\$ 2,988,544	\$ 3,221,402	\$ 3,168,202	\$ 3,396,494	\$ 3,649,778	\$ 2,683,539	\$ 3,455,717	\$ 3,490,201
Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 122,130	\$ 106,725	\$ 87,733	\$ -	\$ -	\$ 46,885	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	68,366	74,014	169,929	-	-	118,184	-	-
Fund 15 Full Day Kindergarten	1,126	60,418	-	-	-	-	-	-
Fund 23 Specific Purpose	11,590	12,820	14,102	-	-	14,330	-	-
Fund 14 Capital Projects	2,729	-	2,750	-	-	132	-	-
Total	\$ 205,941	\$ 253,977	\$ 274,514	\$ -	\$ -	\$ 179,532	\$ -	\$ -
Enrollment	478	469	458	445	417	417	431	431
School Expenditures Per Pupil	\$ 6,252	\$ 6,869	\$ 6,917	\$ 7,633	\$ 8,752	\$ 6,435	\$ 8,018	\$ 8,098
				2020-2021 Adopted Budget	2020-2021 Final Revised Budget		2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE								
Administrative				2.00	2.00		2.00	2.00
Certified				31.30	32.80		31.30	30.80
Professional/Technical				0.00	0.00		0.00	0.00
Classified				13.49	14.30		14.37	14.68
Total FTE				46.79	49.10		47.67	47.48

FOX CREEK ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 186,774	\$ 206,071	\$ 215,284	\$ 187,407	\$ 187,407	\$ 194,006	\$ 183,076	\$ 183,076
Certified	1,842,185	1,967,432	2,036,843	2,128,039	2,157,568	1,641,298	2,000,721	2,056,317
Professional/Technical	-	-	-	-	-	1,984	-	-
Classified	364,151	413,251	420,566	365,452	344,718	336,263	339,247	351,843
Benefits	827,168	881,401	892,790	1,067,073	1,055,693	794,385	1,030,664	1,055,676
Purchased Services	62,340	100,538	94,467	21,165	20,000	38,545	35,300	35,300
Supplies and Materials	213,371	194,003	166,066	2,800	287,606	138,965	134,169	93,220
Capital Equipment	-	4,278	48,522	-	-	23,784	-	-
Other Expenses	4,505	(134,251)	4,315	(35,904)	-	206	2,000	2,000
Device Refresh	37,580	4,278	-	-	-	-	-	-
Total Expenditures	\$ 3,538,074	\$ 3,637,001	\$ 3,878,853	\$ 3,736,032	\$ 4,052,992	\$ 3,169,436	\$ 3,725,177	\$ 3,777,432

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 56,292	\$ 133,423	\$ 22,944	\$ -	\$ -	\$ (71,926)	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	8,197	264,180	243,620	-	-	143,678	-	-
Fund 15 Full Day Kindergarten	(1,264)	(14,622)	-	-	-	-	-	-
Fund 23 Specific Purpose	2,945	132	(92)	-	-	(92)	-	-
Fund 14 Capital Projects	5,610	-	2,670	-	-	2,670	-	-
Total	\$ 71,780	\$ 383,113	\$ 269,142	\$ -	\$ -	\$ 74,330	\$ -	\$ -

Enrollment	487	508	498	491	455	455	475	475
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 7,265	\$ 7,159	\$ 7,789	\$ 7,609	\$ 8,908	\$ 6,966	\$ 7,842	\$ 7,952
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
Administrative	2.00	2.00	2.00	2.00
Certified	34.71	37.21	34.71	33.91
Professional/Technical	0.00	0.00	0.00	0.00
Classified	13.60	12.51	13.60	13.16
Total FTE	50.31	51.72	50.31	49.07

FRANKTOWN ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 110,678	\$ 122,212	\$ 127,489	\$ 187,407	\$ 187,407	\$ 178,892	\$ 183,076	\$ 183,076
<i>Certified</i>	1,466,082	1,461,397	1,538,039	1,599,739	1,594,106	1,325,214	1,468,975	1,539,680
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	316,210	352,556	341,526	353,070	350,057	277,223	330,990	334,240
Benefits	634,574	642,481	672,828	842,033	813,485	606,021	798,813	825,219
Purchased Services	46,681	132,054	52,950	2,000	11,427	9,950	11,500	11,500
Supplies and Materials	174,841	137,033	126,617	9,068	82,776	105,695	32,743	58,965
Capital Equipment	34,780	-	2,088	-	-	17,259	-	-
Other Expenses	8,391	4,073	1,842	(27,536)	-	48	100	100
Device Refresh	23,166	-	-	-	-	-	-	-
Total Expenditures	\$ 2,815,402	\$ 2,851,805	\$ 2,863,377	\$ 2,965,781	\$ 3,039,258	\$ 2,520,302	\$ 2,826,197	\$ 2,952,780

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 44,320	\$ 82,158	\$ 35,925	\$ -	\$ -	\$ (18,731)	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	69,514	60,125	72,329	-	-	58,853	-	-
Fund 15 Full Day Kindergarten	40,814	11,242	-	-	-	-	-	-
Fund 23 Specific Purpose	1,759	1,745	1,343	-	-	1,343	-	-
Fund 14 Capital Projects	447	5,302	(3,507)	-	-	5,447	-	-
Total	\$ 156,854	\$ 160,572	\$ 106,090	\$ -	\$ -	\$ 46,912	\$ -	\$ -

Enrollment	333	323	340	351	313	313	327	327
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 8,455	\$ 8,829	\$ 8,422	\$ 8,450	\$ 9,710	\$ 8,052	\$ 8,643	\$ 9,030
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	2.00	2.00	2.00	2.00
<i>Certified</i>	26.80	27.81	26.80	26.80
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	12.30	12.30	12.30	10.98
Total FTE	41.10	42.11	41.10	39.78

FRONTIER VALLEY ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 159,735	\$ 173,094	\$ 181,152	\$ 187,407	\$ 187,407	\$ 162,959	\$ 183,076	\$ 183,076
<i>Certified</i>	1,862,137	1,985,942	2,137,542	1,916,585	1,977,202	1,681,690	1,957,184	1,955,878
<i>Professional/Technical</i>	-	-	-	-	-	6,249	-	-
<i>Classified</i>	326,409	421,906	421,407	360,830	336,998	318,741	350,449	344,183
Benefits	810,519	908,697	953,957	986,789	986,464	772,525	1,018,989	1,017,318
Purchased Services	97,385	90,439	53,547	-	-	47,696	-	-
Supplies and Materials	186,862	152,882	115,966	2,120	231,027	142,735	26,694	48,585
Capital Equipment	-	19,356	8,820	-	32,000	48,873	-	-
Other Expenses	(9,242)	(36,853)	3,649	(35,475)	-	699	-	-
Device Refresh	35,630	-	-	-	-	-	-	-
Total Expenditures	\$ 3,469,434	\$ 3,715,462	\$ 3,876,040	\$ 3,418,256	\$ 3,751,098	\$ 3,182,168	\$ 3,536,392	\$ 3,549,040

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 89,842	\$ 161,460	\$ 41,579	\$ -	\$ -	\$ 117,550	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	(32,322)	66,876	69,900	-	-	14,926	-	-
Fund 15 Full Day Kindergarten	85,553	23,604	-	-	-	-	-	-
Fund 23 Specific Purpose	2,234	2,711	2,445	-	-	292	-	-
Fund 14 Capital Projects	32,191	1	(7,474)	-	-	582	-	-
Total	\$ 177,498	\$ 254,652	\$ 106,450	\$ -	\$ -	\$ 133,350	\$ -	\$ -

Enrollment	509	479	463	440	456	456	457	457
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 6,816	\$ 7,757	\$ 8,372	\$ 7,769	\$ 8,226	\$ 6,978	\$ 7,738	\$ 7,766
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	2.00	2.00	2.00	2.00
<i>Certified</i>	31.10	34.60	31.10	33.10
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	13.56	13.56	15.32	12.68
Total FTE	46.66	50.16	48.42	47.78

GOLD RUSH ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 195,425	\$ 210,702	\$ 220,076	\$ 187,407	\$ 187,407	\$ 198,366	\$ 183,076	\$ 183,076
Certified	2,198,161	2,322,583	2,364,979	2,629,943	2,560,808	2,086,948	2,418,639	2,442,273
Professional/Technical	-	2,378	-	-	-	10,415	-	-
Classified	399,118	452,850	572,156	557,591	505,470	426,020	499,023	476,841
Benefits	910,966	988,509	1,055,496	1,330,936	1,263,316	944,463	1,239,018	1,229,810
Purchased Services	73,687	77,209	67,584	-	-	54,191	-	-
Supplies and Materials	229,150	177,832	210,636	66,926	953,794	157,603	44,053	47,193
Capital Equipment	-	-	1,494	-	-	3,216	-	-
Other Expenses	5,968	4,328	3,920	(55,440)	-	129	-	-
Device Refresh	44,299	-	-	-	-	-	-	-
Total Expenditures	\$ 4,056,775	\$ 4,236,392	\$ 4,496,341	\$ 4,717,363	\$ 5,470,795	\$ 3,881,351	\$ 4,383,809	\$ 4,379,193

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 305,934	\$ 373,620	\$ 514,217	\$ -	\$ -	\$ 524,469	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	99,067	123,791	315,442	-	-	276,593	-	-
Fund 15 Full Day Kindergarten	58,513	91,951	-	-	-	-	-	-
Fund 23 Specific Purpose	2,663	2,663	2,054	-	-	2,054	-	-
Fund 14 Capital Projects	223	-	223	-	-	223	-	-
Total	\$ 466,400	\$ 592,025	\$ 831,936	\$ -	\$ -	\$ 803,339	\$ -	\$ -

Enrollment	635	635	679	660	637	637	608	608
School Expenditures Per Pupil	\$ 6,389	\$ 6,671	\$ 6,622	\$ 7,148	\$ 8,588	\$ 6,093	\$ 7,210	\$ 7,203

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
Administrative	2.00	2.00	2.00	2.00
Certified	44.54	45.74	44.54	43.64
Professional/Technical	0.00	0.00	0.00	0.00
Classified	21.81	19.58	22.36	18.52
Total FTE	68.35	67.32	68.90	64.16

HERITAGE ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 185,404	\$ 204,551	\$ 104,586	\$ 107,717	\$ 107,717	\$ 94,223	\$ 105,625	\$ 105,625
<i>Certified</i>	1,777,168	1,760,121	1,864,878	1,731,282	1,754,463	1,497,137	1,652,182	1,650,883
<i>Professional/Technical</i>	-	-	-	-	-	10,415	-	-
<i>Classified</i>	274,128	319,663	369,252	343,115	367,501	301,135	359,306	360,603
Benefits	721,425	717,122	727,047	851,290	862,863	638,648	847,999	848,001
Purchased Services	73,028	59,549	45,071	-	-	27,009	-	-
Supplies and Materials	171,884	170,731	97,014	76	284,766	76,279	8,223	36,721
Capital Equipment	182,245	56,784	1,995	-	-	8,089	-	-
Other Expenses	6,508	4,332	2,806	(30,557)	-	100	-	-
Device Refresh	30,575	325	-	-	-	-	-	-
Total Expenditures	\$ 3,422,366	\$ 3,293,178	\$ 3,212,647	\$ 3,002,923	\$ 3,377,310	\$ 2,653,035	\$ 2,973,335	\$ 3,001,833
Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 176,522	\$ 109,430	\$ 57,718	\$ -	\$ -	\$ 4,083	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	141,587	141,541	245,921	-	-	238,027	-	-
Fund 15 Full Day Kindergarten	11,113	21,792	-	-	-	-	-	-
Fund 23 Specific Purpose	1,357	1,340	350	-	-	(198)	-	-
Fund 14 Capital Projects	5,965	-	5,640	-	-	5,640	-	-
Total	\$ 336,544	\$ 274,103	\$ 309,629	\$ -	\$ -	\$ 247,553	\$ -	\$ -
Enrollment	522	460	421	379	371	371	357	357
School Expenditures Per Pupil	\$ 6,556	\$ 7,159	\$ 7,631	\$ 7,923	\$ 9,103	\$ 7,151	\$ 8,329	\$ 8,408
				2020-2021 Adopted Budget	2020-2021 Final Revised Budget		2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE								
<i>Administrative</i>				1.00	1.00		1.00	1.00
<i>Certified</i>				28.30	31.70		28.30	28.70
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				12.65	13.47		12.65	13.08
Total FTE				41.95	46.17		41.95	42.78

IRON HORSE ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 168,842	\$ 186,184	\$ 194,700	\$ 187,407	\$ 187,407	\$ 182,947	\$ 260,527	\$ 260,527
Certified	1,509,303	1,498,769	1,614,287	1,903,692	1,911,770	1,480,240	1,750,508	1,749,209
Professional/Technical	-	2,378	31,878	-	-	8,332	-	-
Classified	246,244	302,154	350,284	383,409	369,333	293,626	363,482	376,087
Benefits	656,988	675,024	728,259	989,069	965,346	652,288	959,216	961,741
Purchased Services	84,092	76,489	58,781	-	-	46,026	-	-
Supplies and Materials	280,840	211,721	133,925	727	538,060	137,988	-	31,453
Capital Equipment	26,631	1,660	17,745	-	3,435	40,728	-	-
Other Expenses	5,322	(34,300)	2,212	(29,819)	-	746	7,774	7,774
Device Refresh	26,656	1,908	-	-	-	-	-	-
Total Expenditures	\$ 3,004,918	\$ 2,921,986	\$ 3,132,072	\$ 3,434,485	\$ 3,975,351	\$ 2,842,921	\$ 3,341,507	\$ 3,386,791

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 186,680	\$ 106,800	\$ 189,985	\$ -	\$ -	\$ 273,667	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	37,942	102,326	227,289	-	-	229,465	-	-
Fund 15 Full Day Kindergarten	45,365	66,723	-	-	-	-	-	-
Fund 23 Specific Purpose	3,025	1,323	3,025	-	-	3,025	-	-
Fund 14 Capital Projects	(6,440)	(8,904)	17,465	-	-	(30,038)	-	-
Total	\$ 266,572	\$ 268,268	\$ 437,764	\$ -	\$ -	\$ 476,119	\$ -	\$ -

Enrollment	416	396	409	412	417	417	395	395
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 7,223	\$ 7,379	\$ 7,658	\$ 8,336	\$ 9,533	\$ 6,818	\$ 8,460	\$ 8,574
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
Administrative	2.00	2.00	2.00	3.00
Certified	30.50	34.00	30.50	29.00
Professional/Technical	0.00	0.00	0.00	0.00
Classified	14.49	14.12	12.73	14.02
Total FTE	46.99	50.12	45.23	46.02

LARKSPUR ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 87,134	\$ 92,606	\$ 121,195	\$ 147,562	\$ 145,772	\$ 125,388	\$ 105,625	\$ 151,909
<i>Certified</i>	929,085	1,013,742	1,047,299	1,202,229	1,131,987	926,807	1,066,869	1,015,529
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	200,233	222,895	271,392	304,896	327,036	228,307	316,457	319,202
Benefits	417,249	444,966	502,053	642,770	639,514	477,845	595,280	599,770
Purchased Services	30,655	34,114	33,844	-	-	23,265	-	-
Supplies and Materials	140,924	105,539	83,635	121,224	350,704	63,157	40,662	55,243
Capital Equipment	22,300	5,576	3,348	-	-	9,828	-	-
Other Expenses	5,774	4,369	3,573	(16,876)	-	34	-	-
Device Refresh	14,372	-	-	-	-	-	-	-
Total Expenditures	\$ 1,847,725	\$ 1,923,807	\$ 2,066,339	\$ 2,401,805	\$ 2,595,013	\$ 1,854,631	\$ 2,124,893	\$ 2,141,653

Carry Over Awarded Into Subsequent Year									
Fund 10 Student Based Budget	\$ 28,354	\$ 99,023	\$ 149,526	\$ -	\$ -	\$ 205,115	\$ -	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	85,762	99,551	126,169	-	-	144,924	-	-	-
Fund 15 Full Day Kindergarten	16,067	(14,198)	-	-	-	-	-	-	-
Fund 23 Specific Purpose	22,153	22,950	22,950	-	-	22,950	-	-	-
Fund 14 Capital Projects	2,227	-	2,227	-	-	2,227	-	-	-
Total	\$ 154,563	\$ 207,326	\$ 300,872	\$ -	\$ -	\$ 375,216	\$ -	\$ -	\$ -

Enrollment	237	249	237	235	185	185	193	193
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 7,796	\$ 7,726	\$ 8,719	\$ 10,220	\$ 14,027	\$ 10,025	\$ 11,010	\$ 11,097
--------------------------------------	----------	----------	----------	-----------	-----------	-----------	-----------	-----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	1.50	1.50	1.50	1.60
<i>Certified</i>	19.30	21.20	20.30	17.78
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	10.03	10.80	11.42	10.67
Total FTE	30.83	33.50	33.22	30.05

LEGACY POINT ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 207,557	\$ 192,560	\$ 201,299	\$ 107,717	\$ 107,717	\$ 103,685	\$ 105,625	\$ 105,625
<i>Certified</i>	1,463,917	1,405,060	1,369,845	1,648,858	1,622,570	1,224,526	1,485,385	1,508,595
<i>Professional/Technical</i>	-	-	-	-	-	10,415	-	-
<i>Classified</i>	196,867	248,203	315,550	342,107	323,883	260,549	316,375	255,410
Benefits	598,463	600,352	617,042	826,235	804,203	566,486	781,089	749,008
Purchased Services	39,067	41,926	45,596	8,350	8,350	37,440	5,000	5,000
Supplies and Materials	203,475	177,846	101,459	82,012	235,415	98,858	55,249	74,026
Capital Equipment	(3,517)	62,578	209	-	-	2,273	-	-
Other Expenses	5,778	10,489	1,434	(18,926)	-	5,013	-	-
Device Refresh	34,923	-	-	-	-	-	-	-
Total Expenditures	\$ 2,746,530	\$ 2,739,015	\$ 2,652,435	\$ 2,996,353	\$ 3,102,138	\$ 2,309,245	\$ 2,748,723	\$ 2,697,664

Carry Over Awarded Into Subsequent Year									
Fund 10 Student Based Budget	\$ 153,016	\$ 58,370	\$ 169,569	\$ -	\$ -	\$ 52,315	\$ -	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	102,621	47,306	82,966	-	-	81,529	-	-	-
Fund 15 Full Day Kindergarten	-	-	-	-	-	-	-	-	-
Fund 23 Specific Purpose	12,430	26,816	-	-	-	-	-	-	-
Fund 14 Capital Projects	(5,383)	10,635	22,337	-	-	22,337	-	-	-
Total	\$ 262,684	\$ 112,703	\$ 274,872	\$ -	\$ -	\$ 156,181	\$ -	\$ -	\$ -

Enrollment	373	295	295	296	259	259	274	274
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 7,363	\$ 9,285	\$ 8,991	\$ 10,123	\$ 11,977	\$ 8,916	\$ 10,032	\$ 9,845
--------------------------------------	----------	----------	----------	-----------	-----------	----------	-----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	1.00	1.00	1.00	1.00
<i>Certified</i>	26.20	28.20	25.70	26.20
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	13.14	13.00	12.13	9.93
Total FTE	40.34	42.20	38.83	37.13

LONE TREE ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 97,671	\$ 106,814	\$ 111,553	\$ 107,717	\$ 107,717	\$ 100,560	\$ 105,625	\$ 105,626
<i>Certified</i>	1,665,895	1,715,960	1,718,310	1,632,845	1,611,728	1,401,204	1,499,023	1,497,722
<i>Professional/Technical</i>	-	-	-	-	-	8,332	-	-
<i>Classified</i>	195,661	219,125	258,102	232,986	123,773	182,559	196,912	210,899
Benefits	627,332	659,133	711,640	768,500	694,731	605,247	733,516	745,960
Purchased Services	93,783	107,270	93,448	-	-	54,484	-	-
Supplies and Materials	191,158	177,897	163,065	9,332	566,043	96,977	1,437	39,530
Capital Equipment	-	-	-	-	-	27,656	-	-
Other Expenses	10,155	7,516	7,345	(33,316)	-	4,568	853	-
Device Refresh	33,495	-	-	-	-	-	-	-
Total Expenditures	\$ 2,915,150	\$ 2,993,715	\$ 3,063,461	\$ 2,718,064	\$ 3,103,992	\$ 2,481,587	\$ 2,537,366	\$ 2,599,737

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 19,881	\$ 7,470	\$ 5,511	\$ -	\$ -	\$ 12,772	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	227,935	323,673	534,986	-	-	443,525	-	-
Fund 15 Full Day Kindergarten	38,997	58,067	-	-	-	-	-	-
Fund 23 Specific Purpose	5,169	87	(2,901)	-	-	2,090	-	-
Fund 14 Capital Projects	19,724	20,685	(8,158)	-	-	19,724	-	-
Total	\$ 311,706	\$ 409,982	\$ 529,438	\$ -	\$ -	\$ 478,112	\$ -	\$ -

Enrollment	426	405	393	402	352	352	393	393
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 6,843	\$ 7,392	\$ 7,795	\$ 6,761	\$ 8,818	\$ 7,050	\$ 6,456	\$ 6,615
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	1.00	1.00	1.00	1.00
<i>Certified</i>	27.45	28.50	27.45	25.55
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	9.54	4.13	9.54	8.09
Total FTE	37.99	33.63	37.99	34.64

MAMMOTH HEIGHTS ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 174,129	\$ 164,402	\$ 172,157	\$ 187,407	\$ 187,407	\$ 154,777	\$ 183,076	\$ 183,077
Certified	2,304,187	2,615,632	2,542,141	2,693,765	2,702,912	2,154,356	2,821,824	2,820,516
Professional/Technical	-	-	-	-	-	8,332	-	-
Classified	358,611	562,395	665,874	615,727	594,002	483,397	547,716	515,110
Benefits	1,001,069	1,157,844	1,205,206	1,425,244	1,409,028	1,085,847	1,488,640	1,461,949
Purchased Services	65,950	63,744	52,471	-	-	27,709	-	-
Supplies and Materials	236,926	215,508	157,012	45,628	342,489	177,538	2,125	49,825
Capital Equipment	-	-	8,335	-	-	204	-	-
Other Expenses	(17,925)	(124,294)	10,937	(44,550)	-	46	-	-
Device Refresh	55,241	-	8,070	-	-	-	-	-
Total Expenditures	\$ 4,178,188	\$ 4,655,231	\$ 4,822,203	\$ 4,923,221	\$ 5,235,838	\$ 4,092,206	\$ 5,043,381	\$ 5,030,477

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 150,311	\$ 57,676	\$ 39,165	\$ -	\$ -	\$ 43,030	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	161,861	307,030	278,527	-	-	150,349	-	-
Fund 15 Full Day Kindergarten	23,095	44,983	-	-	-	-	-	-
Fund 23 Specific Purpose	1,953	2,298	2,005	-	-	3,163	-	-
Fund 14 Capital Projects	(201)	-	-	-	-	-	-	-
Total	\$ 337,019	\$ 411,987	\$ 319,697	\$ -	\$ -	\$ 196,543	\$ -	\$ -

Enrollment	620	603	602	600	595	595	584	584
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 6,739	\$ 7,720	\$ 8,010	\$ 8,205	\$ 8,800	\$ 6,878	\$ 8,636	\$ 8,614
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
Administrative	2.00	2.00	2.00	2.00
Certified	44.50	47.60	45.00	48.75
Professional/Technical	0.00	0.00	0.00	0.00
Classified	25.20	22.69	23.00	20.36
Total FTE	71.70	72.29	70.00	71.11

MEADOWVIEW ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 158,098	\$ 170,656	\$ 178,629	\$ 187,407	\$ 187,407	\$ 160,664	\$ 183,076	\$ 183,076
Certified	1,876,648	1,955,260	2,059,080	1,950,535	1,870,852	1,501,307	2,045,183	2,043,879
Professional/Technical	-	-	-	-	-	1,984	-	-
Classified	346,553	392,499	391,895	348,474	377,293	292,588	371,447	293,617
Benefits	808,169	872,984	889,045	973,873	945,951	732,842	1,057,650	1,011,297
Purchased Services	62,990	52,242	61,945	-	8,000	42,488	-	-
Supplies and Materials	186,312	169,063	132,989	164,776	849,246	102,429	1,086	36,481
Capital Equipment	-	-	5,203	-	-	32,940	-	-
Other Expenses	4,673	5,462	3,958	(33,737)	-	108	-	-
Device Refresh	29,900	132	-	-	-	-	-	-
Total Expenditures	\$ 3,473,342	\$ 3,618,297	\$ 3,722,744	\$ 3,591,328	\$ 4,238,749	\$ 2,867,349	\$ 3,658,442	\$ 3,568,350

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 157,244	\$ 358,206	\$ 426,725	\$ -	\$ -	\$ 619,456	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	93,161	95,202	91,590	-	-	124,329	-	-
Fund 15 Full Day Kindergarten	47,762	76,219	-	-	-	-	-	-
Fund 23 Specific Purpose	14,724	11,818	11,874	-	-	12,844	-	-
Fund 14 Capital Projects	2,090	-	30,647	-	-	-	-	-
Total	\$ 314,981	\$ 541,445	\$ 560,836	\$ -	\$ -	\$ 756,628	\$ -	\$ -

Enrollment	457	452	460	441	427	427	440	440
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 7,600	\$ 8,005	\$ 8,093	\$ 8,144	\$ 9,927	\$ 6,715	\$ 8,315	\$ 8,110
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
Administrative	2.00	2.00	2.00	2.00
Certified	30.90	32.90	30.90	34.04
Professional/Technical	0.00	0.00	0.00	0.00
Classified	14.88	14.00	14.88	11.04
Total FTE	47.78	48.90	47.78	47.08

MOUNTAIN VIEW ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 87,134	\$ 193,590	\$ 202,365	\$ 187,407	\$ 187,407	\$ 182,255	\$ 183,075	\$ 183,076
Certified	976,950	1,026,570	1,097,187	1,244,113	1,097,791	780,388	1,014,302	1,013,003
Professional/Technical	-	-	-	-	-	8,332	-	-
Classified	323,703	307,758	319,811	334,232	343,858	192,254	330,334	298,044
Benefits	463,522	483,384	544,930	694,350	649,755	422,065	632,919	615,860
Purchased Services	38,678	42,114	37,302	21,729	25,229	19,883	-	-
Supplies and Materials	304,586	166,288	146,301	62,734	397,856	108,777	9,109	22,933
Capital Equipment	6,210	33,282	8,725	-	14,832	-	-	-
Other Expenses	3,003	4,399	1,533	(20,736)	47,394	11	-	-
Device Refresh	18,878	-	-	-	-	-	-	-
Total Expenditures	\$ 2,222,663	\$ 2,257,383	\$ 2,358,153	\$ 2,523,829	\$ 2,764,122	\$ 1,713,965	\$ 2,169,739	\$ 2,132,916

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 165,466	\$ 83,613	\$ 175,988	\$ -	\$ -	\$ 286,549	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	105,152	116,098	115,116	-	-	110,232	-	-
Fund 15 Full Day Kindergarten	139,381	30,454	-	-	-	-	-	-
Fund 23 Specific Purpose	3,562	3,478	1,170	-	-	565	-	-
Fund 14 Capital Projects	8,632	-	8,632	-	-	8,632	-	-
Total	\$ 422,193	\$ 233,643	\$ 300,906	\$ -	\$ -	\$ 405,977	\$ -	\$ -

Enrollment	299	258	262	259	226	226	216	216
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 7,434	\$ 8,750	\$ 9,001	\$ 9,745	\$ 12,231	\$ 7,584	\$ 10,045	\$ 9,875
--------------------------------------	----------	----------	----------	----------	-----------	----------	-----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
Administrative	2.00	2.00	2.00	2.00
Certified	20.20	19.70	20.20	17.20
Professional/Technical	0.00	0.00	0.00	0.00
Classified	11.96	12.62	11.08	10.80
Total FTE	34.16	34.32	33.28	30.00

NORTHEAST ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 156,808	\$ 163,266	\$ 170,981	\$ 187,407	\$ 187,407	\$ 165,573	\$ 183,076	\$ 183,076
Certified	1,066,592	1,060,842	1,021,724	1,305,551	1,289,650	909,849	1,218,148	1,280,272
Professional/Technical	-	-	-	-	-	-	-	-
Classified	205,059	215,542	220,195	221,034	244,969	212,972	219,755	221,055
Benefits	466,427	464,427	460,227	647,462	647,236	442,162	640,115	664,101
Purchased Services	32,240	40,802	35,425	-	-	16,667	-	-
Supplies and Materials	169,204	111,622	135,571	2,142	285,039	68,059	79,630	21,631
Capital Equipment	18,563	-	-	-	44,489	7,500	-	-
Other Expenses	5,620	1,358	1,189	(22,253)	-	145	-	-
Device Refresh	41,842	-	-	-	-	-	-	-
Total Expenditures	\$ 2,162,354	\$ 2,057,861	\$ 2,045,312	\$ 2,341,343	\$ 2,698,790	\$ 1,822,927	\$ 2,340,724	\$ 2,370,135

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 109,299	\$ 119,408	\$ 196,572	\$ -	\$ -	\$ 126,531	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	139,060	168,751	153,982	-	-	121,957	-	-
Fund 15 Full Day Kindergarten	-	-	-	-	-	-	-	-
Fund 23 Specific Purpose	23,419	25,655	19,310	-	-	19,607	-	-
Fund 14 Capital Projects	(17,972)	-	-	-	-	-	-	-
Total	\$ 253,806	\$ 313,814	\$ 369,864	\$ -	\$ -	\$ 268,095	\$ -	\$ -

Enrollment	341	287	288	276	262	262	264	264
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 6,341	\$ 7,170	\$ 7,102	\$ 8,483	\$ 10,301	\$ 6,958	\$ 8,866	\$ 8,978
--------------------------------------	----------	----------	----------	----------	-----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
Administrative	2.00	2.00	2.00	2.00
Certified	22.30	22.30	22.30	22.40
Professional/Technical	0.00	0.00	0.00	0.00
Classified	7.96	8.90	7.08	7.84
Total FTE	32.26	33.20	31.38	32.24

NORTHRIDGE ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 157,544	\$ 173,654	\$ 181,732	\$ 187,407	\$ 187,407	\$ 163,487	\$ 183,076	\$ 183,076
<i>Certified</i>	2,328,623	2,337,240	2,494,998	2,467,768	2,490,052	1,909,599	2,405,539	2,404,175
<i>Professional/Technical</i>	-	-	-	-	-	10,415	-	-
<i>Classified</i>	426,976	523,503	577,855	482,880	472,314	395,091	476,959	500,932
Benefits	969,142	1,035,268	1,124,297	1,259,535	1,270,829	914,471	1,277,844	1,292,454
Purchased Services	80,794	76,991	71,958	-	-	37,481	-	-
Supplies and Materials	235,624	198,030	207,901	380	459,244	143,259	35,666	81,733
Capital Equipment	47,579	69,009	598,930	-	5,025	12,861	-	-
Other Expenses	9,695	(406,818)	3,742	(41,405)	-	2,044	-	-
Device Refresh	80,526	-	-	-	-	-	-	-
Total Expenditures	\$ 4,336,503	\$ 4,006,877	\$ 5,261,413	\$ 4,356,565	\$ 4,884,871	\$ 3,588,707	\$ 4,379,084	\$ 4,462,370

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 187,372	\$ 234,672	\$ 90,444	\$ -	\$ -	\$ 144,774	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	231,368	657,673	167,145	-	-	172,213	-	-
Fund 15 Full Day Kindergarten	26,036	3,621	-	-	-	-	-	-
Fund 23 Specific Purpose	15,716	17,394	19,831	-	-	19,831	-	-
Fund 14 Capital Projects	18,874	-	1,854	-	-	3,171	-	-
Total	\$ 479,366	\$ 913,360	\$ 279,274	\$ -	\$ -	\$ 339,989	\$ -	\$ -

Enrollment	705	659	632	605	605	605	570	570
School Expenditures Per Pupil	\$ 6,151	\$ 6,080	\$ 8,325	\$ 7,201	\$ 8,074	\$ 5,932	\$ 7,683	\$ 7,829

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	2.00	2.00	2.00	2.00
<i>Certified</i>	40.40	45.40	40.40	40.40
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	19.62	18.44	21.38	20.28
Total FTE	62.02	65.84	63.78	62.68

PINE GROVE ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 160,313	\$ 138,991	\$ 169,053	\$ 107,717	\$ 107,717	\$ 89,191	\$ 105,625	\$ 105,625
<i>Certified</i>	2,114,943	2,356,265	2,453,951	2,355,048	2,355,045	2,028,534	2,304,362	2,303,079
<i>Professional/Technical</i>	-	-	-	-	-	6,249	-	-
<i>Classified</i>	408,499	488,666	494,370	444,119	382,568	405,747	414,222	425,996
Benefits	906,538	1,043,476	1,081,169	1,149,093	1,104,194	926,072	1,151,490	1,153,881
Purchased Services	69,143	66,320	56,291	-	90,000	67,747	-	-
Supplies and Materials	271,389	238,614	147,040	23,181	276,055	133,798	15,707	43,668
Capital Equipment	-	6,095	24,837	-	-	6,926	-	-
Other Expenses	(64,823)	(33,913)	5,384	(44,472)	-	52	-	-
Device Refresh	39,018	-	-	-	-	-	-	-
Total Expenditures	\$ 3,905,021	\$ 4,304,514	\$ 4,432,095	\$ 4,034,686	\$ 4,315,579	\$ 3,664,315	\$ 3,991,406	\$ 4,032,249

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 293,161	\$ 192,906	\$ 28,338	\$ -	\$ -	\$ 57,927	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	91,124	117,024	200,091	-	-	164,198	-	-
Fund 15 Full Day Kindergarten	59,644	38,653	-	-	-	-	-	-
Fund 23 Specific Purpose	5,828	5,710	3,855	-	-	3,855	-	-
Fund 14 Capital Projects	(378)	15,477	1,622	-	-	1,622	-	-
Total	\$ 449,379	\$ 369,770	\$ 233,906	\$ -	\$ -	\$ 227,602	\$ -	\$ -

Enrollment	552	555	552	544	522	522	532	532
School Expenditures Per Pupil	\$ 7,074	\$ 7,756	\$ 8,029	\$ 7,417	\$ 8,267	\$ 7,020	\$ 7,503	\$ 7,579

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	1.00	1.00	2.00	1.00
<i>Certified</i>	38.00	38.00	37.00	38.00
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	17.15	13.96	17.59	16.34
Total FTE	56.15	52.96	56.59	55.34

PINE LANE ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 157,288	\$ 173,836	\$ 181,920	\$ 267,097	\$ 187,407	\$ 163,658	\$ 258,823	\$ 258,827
Certified	3,031,958	3,239,402	3,226,333	3,556,713	3,654,662	2,758,073	3,391,156	3,384,495
Professional/Technical	-	-	-	-	-	14,581	-	-
Classified	569,550	644,202	736,343	757,997	784,627	644,193	748,617	776,612
Benefits	1,190,329	1,315,670	1,374,227	1,823,068	1,808,103	1,231,113	1,813,859	1,842,659
Purchased Services	154,878	129,937	94,101	-	-	74,475	20,000	20,000
Supplies and Materials	263,846	364,167	265,192	607	219,692	313,467	198,247	143,427
Capital Equipment	-	8,820	4,102	-	5,613	9,272	-	-
Other Expenses	(12,896)	9,909	6,327	(49,613)	-	341	-	110,000
Device Refresh	34,078	8,820	-	-	-	-	-	-
Total Expenditures	\$ 5,389,030	\$ 5,894,763	\$ 5,888,545	\$ 6,355,869	\$ 6,660,104	\$ 5,209,173	\$ 6,430,702	\$ 6,536,020

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 56,950	\$ 73,593	\$ 146,885	\$ -	\$ -	\$ 50,513	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	120,060	88,786	188,757	-	-	100,862	-	-
Fund 15 Full Day Kindergarten	178,814	141,165	-	-	-	-	-	-
Fund 23 Specific Purpose	2,806	1,399	(1,050)	-	-	(1,010)	-	-
Fund 14 Capital Projects	16,177	-	11,506	-	-	11,506	-	-
Total	\$ 374,807	\$ 304,943	\$ 346,098	\$ -	\$ -	\$ 161,872	\$ -	\$ -

Enrollment	715	690	711	735	670	670	690	690
School Expenditures Per Pupil	\$ 7,537	\$ 8,543	\$ 8,282	\$ 8,647	\$ 9,940	\$ 7,775	\$ 9,320	\$ 9,472

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
Administrative	3.00	2.00	3.00	2.98
Certified	56.50	60.00	56.00	56.49
Professional/Technical	0.00	0.00	0.00	0.00
Classified	28.48	29.24	28.10	29.62
Total FTE	87.98	91.24	87.10	89.09

PIONEER ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 124,899	\$ 145,041	\$ 178,650	\$ 187,407	\$ 187,407	\$ 166,534	\$ 184,803	\$ 185,247
Certified	1,842,285	2,009,221	2,040,487	1,951,951	1,944,520	1,596,952	1,976,275	1,967,032
Professional/Technical	-	-	-	-	-	1,488	-	-
Classified	407,772	463,512	544,577	483,816	472,928	407,070	504,105	522,641
Benefits	866,633	949,708	962,049	1,044,677	1,032,962	772,784	1,081,884	1,093,763
Purchased Services	73,066	75,442	57,209	6,210	18,210	38,456	1,200	1,200
Supplies and Materials	223,717	236,247	166,265	110,435	307,634	151,603	13,066	46,056
Capital Equipment	-	-	27,264	-	-	1,501	-	-
Other Expenses	6,121	3,790	1,376	(27,398)	1,000	106	-	-
Device Refresh	48,037	(282)	-	-	-	-	-	-
Total Expenditures	\$ 3,592,531	\$ 3,882,680	\$ 3,977,876	\$ 3,757,098	\$ 3,964,661	\$ 3,136,494	\$ 3,761,333	\$ 3,815,939

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 122,347	\$ 49,682	\$ 103,005	\$ -	\$ -	\$ 92,346	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	115,701	111,915	88,669	-	-	57,679	-	-
Fund 15 Full Day Kindergarten	(11,337)	(19,275)	-	-	-	-	-	-
Fund 23 Specific Purpose	18,764	3,227	7,213	-	-	4,188	-	-
Fund 14 Capital Projects	14,263	-	24,096	-	-	9,257	-	-
Total	\$ 259,738	\$ 145,549	\$ 222,983	\$ -	\$ -	\$ 163,470	\$ -	\$ -

Enrollment	431	401	407	396	377	377	379	379
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 8,335	\$ 9,682	\$ 9,774	\$ 9,488	\$ 10,516	\$ 8,320	\$ 9,924	\$ 10,068
--------------------------------------	----------	----------	----------	----------	-----------	----------	----------	-----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
Administrative	2.00	2.00	2.00	2.02
Certified	32.40	34.40	32.40	33.40
Professional/Technical	0.00	0.00	0.00	0.00
Classified	18.64	18.30	20.40	19.95
Total FTE	53.04	54.70	54.80	55.37

PRAIRIE CROSSING ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 87,614	\$ 180,638	\$ 188,960	\$ 187,407	\$ 187,407	\$ 170,062	\$ 183,701	\$ 183,698
<i>Certified</i>	1,966,267	2,201,262	2,687,883	2,956,023	2,954,288	2,402,830	2,893,092	2,891,792
<i>Professional/Technical</i>	-	-	-	-	-	16,664	-	-
<i>Classified</i>	310,962	386,875	405,878	394,665	390,559	292,630	364,041	359,528
Benefits	793,988	909,850	1,066,482	1,390,740	1,379,609	1,003,965	1,387,403	1,386,067
Purchased Services	108,892	199,686	53,310	-	-	46,032	-	-
Supplies and Materials	240,083	325,960	171,301	75,003	314,281	165,282	228,628	253,985
Capital Equipment	236,954	68,806	37,183	-	-	19,909	-	-
Other Expenses	6,537	6,939	2,122	(42,458)	-	770	-	-
Device Refresh	51,035	-	-	-	-	-	-	-
Total Expenditures	\$ 3,802,331	\$ 4,280,015	\$ 4,613,119	\$ 4,961,380	\$ 5,226,144	\$ 4,118,145	\$ 5,056,865	\$ 5,075,070

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 90,061	\$ 63,369	\$ 34,972	\$ -	\$ -	\$ (13,277)	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	225,189	164,571	242,968	-	-	212,385	-	-
Fund 15 Full Day Kindergarten	90,875	58,181	-	-	-	-	-	-
Fund 23 Specific Purpose	16,692	14,694	9,718	-	-	9,718	-	-
Fund 14 Capital Projects	(29,840)	-	8,582	-	-	8,582	-	-
Total	\$ 392,977	\$ 300,815	\$ 296,240	\$ -	\$ -	\$ 217,408	\$ -	\$ -

Enrollment	601	639	666	700	673	673	708	708
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 6,327	\$ 6,698	\$ 6,927	\$ 7,088	\$ 7,765	\$ 6,119	\$ 7,142	\$ 7,168
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	2.00	2.00	2.00	2.00
<i>Certified</i>	47.10	52.10	47.10	48.10
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	16.52	15.83	17.40	15.03
Total FTE	65.62	69.93	66.50	65.13

REDSTONE ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 181,295	\$ 199,994	\$ 208,994	\$ 187,407	\$ 187,407	\$ 188,285	\$ 183,076	\$ 183,076
<i>Certified</i>	1,915,303	1,935,673	1,950,256	1,943,971	1,879,311	1,571,087	1,761,317	1,760,018
<i>Professional/Technical</i>	-	-	-	-	-	10,415	-	-
<i>Classified</i>	334,923	372,640	381,204	351,585	356,824	299,303	374,378	389,852
Benefits	810,116	827,941	824,726	977,516	947,001	708,004	970,096	978,100
Purchased Services	103,891	95,994	58,075	-	-	30,190	-	-
Supplies and Materials	195,007	159,125	148,703	5,080	562,320	134,818	20,380	68,456
Capital Equipment	7,197	67,006	-	-	28,785	47,851	-	-
Other Expenses	(951)	(204,288)	49,951	(30,438)	5,000	18,292	-	-
Device Refresh	-	67,006	-	-	-	-	-	-
Total Expenditures	\$ 3,546,782	\$ 3,521,091	\$ 3,621,909	\$ 3,435,121	\$ 3,966,648	\$ 3,008,245	\$ 3,309,247	\$ 3,379,502

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 204,025	\$ 84,878	\$ 13,121	\$ -	\$ -	\$ (96,453)	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	322,135	572,188	522,904	-	-	473,838	-	-
Fund 15 Full Day Kindergarten	22,783	12,416	-	-	-	-	-	-
Fund 23 Specific Purpose	14,483	14,232	13,661	-	-	11,111	-	-
Fund 14 Capital Projects	59,809	(7,197)	25,280	-	-	15,143	-	-
Total	\$ 623,235	\$ 676,517	\$ 574,966	\$ -	\$ -	\$ 403,640	\$ -	\$ -

Enrollment	524	493	459	450	426	426	433	433
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 6,769	\$ 7,142	\$ 7,891	\$ 7,634	\$ 9,311	\$ 7,062	\$ 7,643	\$ 7,805
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	2.00	2.00	2.00	2.00
<i>Certified</i>	31.80	32.56	31.80	30.55
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	13.36	14.68	11.66	15.31
Total FTE	47.16	49.24	45.46	47.86

RENAISSANCE EXPEDITIONARY LEARNING OUTWARD BOUND SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 110,920	\$ 122,480	\$ 127,767	\$ 107,717	\$ 107,717	\$ 79,484	\$ 105,625	\$ 105,625
Certified	1,453,476	1,566,600	1,532,698	1,662,152	1,683,660	1,180,401	1,554,782	1,603,793
Professional/Technical	-	-	-	-	-	4,166	-	-
Classified	256,640	315,085	343,774	229,747	215,662	207,706	235,695	204,582
Benefits	609,816	669,623	690,101	769,985	758,135	533,671	745,347	749,598
Purchased Services	230,900	143,606	159,776	9,000	9,000	52,817	8,000	4,500
Supplies and Materials	174,508	142,060	122,467	17,050	242,987	107,130	38,733	49,150
Capital Equipment	(594)	8,104	14,214	-	1,900	5,349	-	-
Other Expenses	11,499	1,406	3,394	(30,223)	-	17	-	-
Device Refresh	29,280	-	-	-	-	-	-	-
Total Expenditures	\$ 2,876,445	\$ 2,968,964	\$ 2,994,190	\$ 2,765,428	\$ 3,019,061	\$ 2,170,741	\$ 2,688,182	\$ 2,717,248
Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 67,105	\$ 115,700	\$ 86,242	\$ -	\$ -	\$ 35,540	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	147,364	207,844	216,053	-	-	66,963	-	-
Fund 15 Full Day Kindergarten	(10,220)	(25,932)	-	-	-	-	-	-
Fund 23 Specific Purpose	-	-	-	-	-	-	-	-
Fund 14 Capital Projects	-	(8,104)	(170)	-	-	-	-	-
Total	\$ 204,249	\$ 289,508	\$ 302,125	\$ -	\$ -	\$ 102,503	\$ -	\$ -
Enrollment	394	395	395	398	368	368	390	390
School Expenditures Per Pupil	\$ 7,301	\$ 7,516	\$ 7,580	\$ 6,948	\$ 8,204	\$ 5,899	\$ 6,893	\$ 6,967
				2020-2021 Adopted Budget	2020-2021 Final Revised Budget		2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE								
Administrative				1.00	1.00		1.00	1.00
Certified				27.86	30.11		27.86	26.80
Professional/Technical				0.00	0.00		0.00	0.00
Classified				8.99	8.09		9.25	7.51
Total FTE				37.85	39.20		38.11	35.31

ROCK RIDGE ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 175,313	\$ 189,866	\$ 198,511	\$ 187,407	\$ 187,407	\$ 178,750	\$ 182,924	\$ 182,924
Certified	2,099,140	2,002,859	2,260,540	2,396,291	2,338,596	1,801,105	2,250,186	2,248,888
Professional/Technical	-	-	-	-	-	1,984	-	-
Classified	368,785	457,535	505,530	529,889	464,967	393,669	487,082	469,266
Benefits	920,711	946,575	1,039,461	1,232,951	1,174,085	882,304	1,196,953	1,192,680
Purchased Services	85,118	70,470	53,620	16,329	16,929	30,199	12,346	12,346
Supplies and Materials	189,674	172,821	155,225	2,000	148,975	111,841	8,401	43,976
Capital Equipment	-	-	5,883	-	-	17,889	-	-
Other Expenses	5,604	13,921	10,693	(17,697)	13,421	8,742	8,620	8,620
Device Refresh	41,771	-	-	-	-	-	-	-
Total Expenditures	\$ 3,886,116	\$ 3,854,046	\$ 4,229,464	\$ 4,347,170	\$ 4,344,380	\$ 3,426,482	\$ 4,146,512	\$ 4,158,700
Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 68,412	\$ 184,449	\$ 53,732	\$ -	\$ -	\$ (10,191)	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	43,388	54,678	139,105	-	-	137,950	-	-
Fund 15 Full Day Kindergarten	57,412	86,867	-	-	-	-	-	-
Fund 23 Specific Purpose	(12,624)	(7,946)	(3,993)	-	-	(3,768)	-	-
Fund 14 Capital Projects	(887)	-	-	-	-	-	-	-
Total	\$ 155,701	\$ 318,048	\$ 188,844	\$ -	\$ -	\$ 123,990	\$ -	\$ -
Enrollment	539	485	477	461	395	395	419	419
School Expenditures Per Pupil	\$ 7,210	\$ 7,946	\$ 8,867	\$ 9,430	\$ 10,998	\$ 8,675	\$ 9,896	\$ 9,925
				2020-2021 Adopted Budget	2020-2021 Final Revised Budget		2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE								
Administrative				2.00	2.00		2.00	2.00
Certified				39.60	40.60		39.60	39.10
Professional/Technical				0.00	0.00		0.00	0.00
Classified				19.45	17.27		18.57	17.70
Total FTE				61.05	59.87		60.17	58.80

ROXBOROUGH INTERMEDIATE SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 160,054	\$ 180,606	\$ 188,928	\$ 187,407	\$ 187,407	\$ 170,032	\$ 183,076	\$ 183,076
<i>Certified</i>	1,583,831	1,628,258	1,541,783	1,583,669	1,526,990	1,233,075	1,496,287	1,576,734
<i>Professional/Technical</i>	-	-	-	-	-	6,249	-	-
<i>Classified</i>	317,433	360,230	324,606	262,942	234,133	233,328	280,485	264,213
Benefits	712,151	755,039	703,971	782,182	741,291	587,568	798,093	812,779
Purchased Services	99,160	89,167	41,608	-	-	49,850	-	-
Supplies and Materials	129,815	119,724	108,385	4,743	96,562	91,091	294,612	188,777
Capital Equipment	-	-	-	-	-	1,822	-	-
Other Expenses	(16,351)	7,876	12,700	(29,250)	10,000	4,356	-	-
Device Refresh	30,600	-	-	-	-	-	-	-
Total Expenditures	\$ 3,016,694	\$ 3,140,901	\$ 2,921,982	\$ 2,791,693	\$ 2,796,383	\$ 2,377,373	\$ 3,052,553	\$ 3,025,579

Carry Over Awarded Into Subsequent Year									
Fund 10 Student Based Budget	\$ 129	\$ 284	\$ -	\$ -	\$ -	\$ 89,030	\$ -	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	31,693	(2,818)	(4,679)	-	-	12,388	-	-	-
Fund 15 Full Day Kindergarten	-	-	-	-	-	-	-	-	-
Fund 23 Specific Purpose	2,132	2,132	9,045	-	-	9,045	-	-	-
Fund 14 Capital Projects	548	-	-	-	-	-	-	-	-
Total	\$ 34,502	\$ (402)	\$ 4,366	\$ -	\$ -	\$ 110,462	\$ -	\$ -	\$ -

Enrollment	431	416	392	390	379	379	420	420
School Expenditures Per Pupil	\$ 6,999	\$ 7,550	\$ 7,454	\$ 7,158	\$ 7,378	\$ 6,273	\$ 7,268	\$ 7,204

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	2.00	2.00	2.00	2.00
<i>Certified</i>	25.92	26.00	26.48	27.16
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	9.98	8.79	9.98	10.49
Total FTE	37.90	36.79	38.46	39.65

ROXBOROUGH PRIMARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 102,990	\$ 113,685	\$ 118,664	\$ 107,717	\$ 107,717	\$ 107,029	\$ 105,625	\$ 105,625
<i>Certified</i>	1,460,737	1,349,822	1,326,092	1,368,763	1,414,725	1,140,949	1,349,135	1,347,834
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	309,939	337,196	331,567	274,707	228,389	242,716	222,924	238,168
Benefits	615,834	595,928	604,635	659,747	643,349	527,351	618,757	621,874
Purchased Services	84,394	72,074	59,524	15,000	15,000	57,319	19,741	19,740
Supplies and Materials	149,807	123,687	105,412	112,457	139,872	111,659	94,149	77,628
Capital Equipment	-	-	8,646	-	-	3,838	-	-
Other Expenses	(18,480)	7,233	6,710	2,648	7,860	4,476	4,310	36,931
Device Refresh	22,733	-	-	-	-	-	-	-
Total Expenditures	\$ 2,727,953	\$ 2,599,624	\$ 2,561,249	\$ 2,541,039	\$ 2,556,912	\$ 2,195,337	\$ 2,414,641	\$ 2,447,800

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 473	\$ -	\$ 45,056	\$ -	\$ -	\$ 90,799	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	34,321	3,802	51,281	-	-	45,023	-	-
Fund 15 Full Day Kindergarten	161	(38,370)	-	-	-	-	-	-
Fund 23 Specific Purpose	6,913	6,913	-	-	-	-	-	-
Fund 14 Capital Projects	152	-	152	-	-	152	-	-
Total	\$ 42,020	\$ (27,655)	\$ 96,489	\$ -	\$ -	\$ 135,974	\$ -	\$ -

Enrollment	314	296	308	314	286	286	302	302
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 8,688	\$ 8,783	\$ 8,316	\$ 8,092	\$ 8,940	\$ 7,676	\$ 7,996	\$ 8,105
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	1.00	1.00	1.00	1.00
<i>Certified</i>	23.92	24.90	23.92	25.02
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	10.92	9.44	9.98	9.16
Total FTE	35.84	35.34	34.90	35.18

SADDLE RANCH ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 181,176	\$ 199,862	\$ 208,857	\$ 155,531	\$ 155,532	\$ 143,576	\$ 167,586	\$ 167,586
Certified	1,717,341	1,832,027	1,759,519	1,654,217	1,654,217	1,387,416	1,522,848	1,521,589
Professional/Technical	-	-	-	-	-	6,249	-	-
Classified	329,958	347,273	353,809	282,817	247,095	254,892	286,636	293,873
Benefits	763,944	810,330	793,642	813,321	782,551	628,443	792,352	798,457
Purchased Services	56,374	56,784	48,456	-	-	34,771	-	-
Supplies and Materials	158,261	157,800	126,179	26,864	257,783	117,043	22,355	37,413
Capital Equipment	44,916	2,940	7,961	-	-	4,182	-	-
Other Expenses	(7,937)	1,110	2,335	(30,638)	-	135	-	-
Device Refresh	27,851	2,940	-	-	-	-	-	-
Total Expenditures	\$ 3,271,884	\$ 3,411,067	\$ 3,300,758	\$ 2,902,112	\$ 3,097,178	\$ 2,576,709	\$ 2,791,777	\$ 2,818,918
Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 41,593	\$ 25,629	\$ 182	\$ -	\$ -	\$ 2,715	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	162,448	107,121	215,896	-	-	201,350	-	-
Fund 15 Full Day Kindergarten	9,606	59,392	-	-	-	-	-	-
Fund 23 Specific Purpose	1,799	1,783	1,390	-	-	1,390	-	-
Fund 14 Capital Projects	5,049	-	2,109	-	-	2,109	-	-
Total	\$ 220,495	\$ 193,925	\$ 219,577	\$ -	\$ -	\$ 207,564	\$ -	\$ -
Enrollment	470	443	414	380	358	358	332	332
School Expenditures Per Pupil	\$ 6,961	\$ 7,700	\$ 7,973	\$ 7,637	\$ 8,651	\$ 7,198	\$ 8,409	\$ 8,491
				2020-2021 Adopted Budget	2020-2021 Final Revised Budget		2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE								
Administrative				1.60	1.60		1.60	1.80
Certified				28.00	29.00		29.00	26.00
Professional/Technical				0.00	0.00		0.00	0.00
Classified				11.04	8.99		10.72	11.40
Total FTE				40.64	39.59		41.32	39.20

SAGE CANYON ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 156,092	\$ 169,542	\$ 177,476	\$ 187,407	\$ 187,407	\$ 159,616	\$ 183,076	\$ 183,076
Certified	2,353,638	2,719,137	2,760,899	2,813,730	2,741,208	2,141,382	2,480,785	2,479,496
Professional/Technical	-	-	-	-	-	10,415	-	-
Classified	405,161	451,671	530,664	494,951	498,956	388,461	501,385	427,073
Benefits	1,051,348	1,171,523	1,240,650	1,398,857	1,374,238	1,015,271	1,329,378	1,283,767
Purchased Services	206,259	190,868	83,690	-	-	52,761	-	-
Supplies and Materials	329,846	261,913	154,689	96,928	137,764	124,796	326,940	376,645
Capital Equipment	-	10,722	7,697	-	13,000	13,401	-	-
Other Expenses	15,511	14,632	11,162	(50,317)	-	42	13,650	13,650
Device Refresh	42,222	10,722	-	-	-	-	-	-
Total Expenditures	\$ 4,560,077	\$ 5,000,730	\$ 4,966,927	\$ 4,941,556	\$ 4,952,573	\$ 3,906,145	\$ 4,835,214	\$ 4,763,707

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 110,207	\$ 166,057	\$ 233,217	\$ -	\$ -	\$ 12,873	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	60,419	46,689	72,749	-	-	48,640	-	-
Fund 15 Full Day Kindergarten	15,758	70,104	-	-	-	-	-	-
Fund 23 Specific Purpose	6	6	(165)	-	-	(362)	-	-
Fund 14 Capital Projects	10,722	-	-	-	-	13,000	-	-
Total	\$ 197,112	\$ 282,856	\$ 305,801	\$ -	\$ -	\$ 74,151	\$ -	\$ -

Enrollment	703	753	745	642	552	552	607	607
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 6,487	\$ 6,641	\$ 6,667	\$ 7,697	\$ 8,972	\$ 7,076	\$ 7,966	\$ 7,848
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
Administrative	2.00	2.00	2.00	2.00
Certified	46.20	48.20	46.80	40.50
Professional/Technical	0.00	0.00	0.00	0.00
Classified	19.66	21.42	20.98	17.40
Total FTE	67.86	71.62	69.78	59.90

SAND CREEK ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 162,151	\$ 160,633	\$ 155,302	\$ 187,407	\$ 187,407	\$ 140,990	\$ 182,961	\$ 182,925
<i>Certified</i>	1,912,284	1,839,217	1,915,057	1,869,570	1,798,120	1,468,886	1,824,657	1,823,396
<i>Professional/Technical</i>	-	-	-	-	-	6,249	-	-
<i>Classified</i>	247,866	401,435	384,809	319,690	276,709	222,836	281,584	271,579
Benefits	794,816	826,168	863,224	926,900	874,668	673,418	911,210	908,681
Purchased Services	52,907	57,340	38,778	-	-	24,416	-	-
Supplies and Materials	189,085	169,837	123,200	9,279	215,462	87,948	58,172	88,013
Capital Equipment	10,019	13,274	3,216	-	-	1,560	4,667	4,667
Other Expenses	3,916	2,143	1,925	(26,649)	-	2,777	-	-
Device Refresh	32,110	-	-	-	-	-	-	-
Total Expenditures	\$ 3,405,154	\$ 3,470,046	\$ 3,485,510	\$ 3,286,197	\$ 3,352,366	\$ 2,629,080	\$ 3,263,251	\$ 3,279,261

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 43,667	\$ 5,193	\$ 30,057	\$ -	\$ -	\$ (13,869)	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	109,611	128,034	152,298	-	-	135,727	-	-
Fund 15 Full Day Kindergarten	(13,341)	15,058	-	-	-	-	-	-
Fund 23 Specific Purpose	10,244	11,468	17,823	-	-	17,236	-	-
Fund 14 Capital Projects	(2,986)	6,726	4,228	-	-	4,228	-	-
Total	\$ 147,195	\$ 166,479	\$ 204,406	\$ -	\$ -	\$ 143,372	\$ -	\$ -

Enrollment	413	391	388	376	358	358	355	355
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 8,245	\$ 8,875	\$ 8,983	\$ 8,740	\$ 9,364	\$ 7,344	\$ 9,192	\$ 9,237
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	2.00	2.00	2.00	2.00
<i>Certified</i>	30.40	30.40	30.40	30.40
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	11.74	10.11	13.50	10.67
Total FTE	44.14	42.51	45.90	43.07

SEDALIA ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 178,435	\$ 193,244	\$ 201,076	\$ 107,717	\$ 107,717	\$ 90,503	\$ 105,625	\$ 105,624
Certified	1,333,560	1,488,101	1,561,417	1,543,599	1,756,879	1,254,388	1,380,709	1,379,442
Professional/Technical	-	-	-	-	-	-	-	-
Classified	328,609	335,103	340,967	329,159	374,102	293,760	309,004	298,968
Benefits	661,948	716,865	734,205	787,794	827,756	575,942	736,875	724,792
Purchased Services	24,794	28,421	18,488	-	14,210	12,583	-	-
Supplies and Materials	148,131	115,010	78,737	28,521	210,350	84,345	91,029	111,047
Capital Equipment	9,782	1,641	2,250	-	-	-	-	-
Other Expenses	5,607	6,080	1,647	(13,560)	2,000	324	-	-
Device Refresh	19,348	-	-	-	-	-	-	-
Total Expenditures	\$ 2,710,214	\$ 2,884,465	\$ 2,938,788	\$ 2,783,230	\$ 3,293,014	\$ 2,311,844	\$ 2,623,242	\$ 2,619,873

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 165,255	\$ 186,613	\$ 143,542	\$ -	\$ -	\$ 122,218	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	44,682	53,505	49,063	-	-	49,973	-	-
Fund 15 Full Day Kindergarten	291	218	-	-	-	-	-	-
Fund 23 Specific Purpose	2,627	30	30	-	-	30	-	-
Fund 14 Capital Projects	(743)	-	(743)	-	-	(743)	-	-
Total	\$ 212,112	\$ 240,366	\$ 191,892	\$ -	\$ -	\$ 171,478	\$ -	\$ -

Enrollment	258	252	237	226	201	201	210	210
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 10,505	\$ 11,446	\$ 12,400	\$ 12,315	\$ 16,383	\$ 11,502	\$ 12,492	\$ 12,476
--------------------------------------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
Administrative	1.00	1.00	1.00	1.00
Certified	26.75	26.10	26.60	24.10
Professional/Technical	0.00	0.00	0.00	0.00
Classified	11.68	13.44	10.80	11.62
Total FTE	39.43	40.54	38.40	36.72

SOARING HAWK ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 172,219	\$ 176,021	\$ 184,182	\$ 187,407	\$ 187,407	\$ 171,880	\$ 183,076	\$ 183,076
Certified	2,009,957	2,373,143	2,349,232	2,397,183	2,381,202	1,997,887	2,095,666	2,151,248
Professional/Technical	-	-	-	-	-	1,984	-	-
Classified	516,189	555,708	595,457	499,661	450,590	453,978	436,698	390,239
Benefits	924,970	1,065,941	1,090,158	1,225,036	1,205,812	933,241	1,121,931	1,100,281
Purchased Services	127,989	94,470	99,967	-	-	34,114	-	-
Supplies and Materials	255,043	271,570	165,365	53,544	143,991	113,254	174,249	164,183
Capital Equipment	-	-	35,417	-	-	2,787	-	-
Other Expenses	9,716	8,028	4,107	(43,028)	-	49	-	-
Device Refresh	42,503	-	-	-	-	-	-	-
Total Expenditures	\$ 4,058,586	\$ 4,544,881	\$ 4,523,885	\$ 4,319,803	\$ 4,369,002	\$ 3,709,173	\$ 4,011,620	\$ 3,989,027

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 175,723	\$ 104,951	\$ 142,471	\$ -	\$ -	\$ 71,564	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	28,331	60,490	76,856	-	-	90,157	-	-
Fund 15 Full Day Kindergarten	(6,693)	(23,005)	-	-	-	-	-	-
Fund 23 Specific Purpose	4,889	5,732	5,856	-	-	5,856	-	-
Fund 14 Capital Projects	10,147	-	3,432	-	-	3,432	-	-
Total	\$ 212,397	\$ 148,168	\$ 228,615	\$ -	\$ -	\$ 171,009	\$ -	\$ -

Enrollment	569	555	545	549	475	475	468	468
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 7,133	\$ 8,189	\$ 8,301	\$ 7,868	\$ 9,198	\$ 7,809	\$ 8,572	\$ 8,524
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
Administrative	2.00	2.00	2.00	2.00
Certified	38.20	45.00	38.20	36.10
Professional/Technical	0.00	0.00	0.00	0.00
Classified	19.27	16.52	21.03	15.32
Total FTE	59.47	63.52	61.23	53.42

SOUTH RIDGE ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 150,177	\$ 177,740	\$ 185,961	\$ 187,407	\$ 187,407	\$ 167,334	\$ 144,351	\$ 144,351
Certified	2,096,046	2,346,397	2,529,349	2,576,857	2,813,234	2,065,564	2,232,749	2,211,417
Professional/Technical	-	-	-	-	-	-	-	-
Classified	383,809	477,950	471,916	502,057	465,562	368,028	440,337	391,820
Benefits	894,266	1,034,817	1,093,154	1,298,554	1,308,200	890,234	1,140,343	1,110,631
Purchased Services	111,123	78,665	62,631	-	-	30,554	-	-
Supplies and Materials	235,303	384,712	155,695	211,892	150,313	92,161	479,831	581,200
Capital Equipment	10,396	6,112	4,093	-	-	-	-	-
Other Expenses	24,087	13,802	12,419	(31,482)	-	9,446	-	-
Device Refresh	36,045	-	-	-	-	-	-	-
Total Expenditures	\$ 3,941,251	\$ 4,520,193	\$ 4,515,219	\$ 4,745,285	\$ 4,924,716	\$ 3,623,321	\$ 4,437,611	\$ 4,439,419

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 80,111	\$ 205,656	\$ 235,940	\$ -	\$ -	\$ (13,239)	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	38,521	48,819	42,857	-	-	41,636	-	-
Fund 15 Full Day Kindergarten	-	50	-	-	-	-	-	-
Fund 23 Specific Purpose	(1,332)	4,072	(118)	-	-	(654)	-	-
Fund 14 Capital Projects	(65)	-	(65)	-	-	(65)	-	-
Total	\$ 117,235	\$ 258,597	\$ 278,614	\$ -	\$ -	\$ 27,678	\$ -	\$ -

Enrollment	514	537	565	528	418	418	463	463
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 7,668	\$ 8,417	\$ 7,992	\$ 8,987	\$ 11,782	\$ 8,668	\$ 9,584	\$ 9,588
--------------------------------------	----------	----------	----------	----------	-----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
Administrative	2.00	2.00	2.00	1.50
Certified	42.44	46.82	42.06	38.43
Professional/Technical	0.00	0.00	0.00	0.00
Classified	20.20	16.62	23.09	14.55
Total FTE	64.64	65.44	67.15	54.48

STONE MOUNTAIN ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 92,739	\$ 167,117	\$ 174,966	\$ 187,407	\$ 187,407	\$ 157,332	\$ 183,076	\$ 183,076
<i>Certified</i>	2,242,655	2,390,170	2,540,262	2,734,008	2,604,078	2,151,209	2,228,916	2,227,616
<i>Professional/Technical</i>	400	-	-	-	-	-	-	-
<i>Classified</i>	319,469	369,121	405,074	303,202	336,114	278,459	364,911	333,288
Benefits	910,526	986,383	1,037,689	1,231,164	1,195,637	866,113	1,079,319	1,057,642
Purchased Services	74,489	72,917	48,505	-	-	26,802	-	-
Supplies and Materials	249,810	223,323	138,562	191	238,655	171,538	21,664	67,404
Capital Equipment	-	14,571	15,637	-	-	1,605	-	-
Other Expenses	8,093	4,183	3,318	(51,266)	-	29	-	-
Device Refresh	43,674	-	-	-	-	-	-	-
Total Expenditures	\$ 3,941,855	\$ 4,227,784	\$ 4,364,013	\$ 4,404,706	\$ 4,561,891	\$ 3,653,086	\$ 3,877,886	\$ 3,869,026

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 60,273	\$ 115,532	\$ 265,003	\$ -	\$ -	\$ (4,154)	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	92,906	139,865	127,332	-	-	24,624	-	-
Fund 15 Full Day Kindergarten	17,998	28,321	-	-	-	-	-	-
Fund 23 Specific Purpose	725	526	53	-	-	53	-	-
Fund 14 Capital Projects	(2,864)	(14,571)	-	-	-	-	-	-
Total	\$ 169,038	\$ 269,673	\$ 392,388	\$ -	\$ -	\$ 20,523	\$ -	\$ -

Enrollment	583	619	651	651	597	597	556	556
School Expenditures Per Pupil	\$ 6,761	\$ 6,830	\$ 6,704	\$ 6,766	\$ 7,641	\$ 6,119	\$ 6,975	\$ 6,959

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	2.00	2.00	2.00	2.00
<i>Certified</i>	46.50	45.30	46.50	37.00
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	11.54	12.78	11.54	14.32
Total FTE	60.04	60.08	60.04	53.32

SUMMIT VIEW ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 163,974	\$ 164,791	\$ 184,922	\$ 187,407	\$ 187,407	\$ 166,389	\$ 183,076	\$ 183,076
<i>Certified</i>	1,961,537	2,016,534	2,146,042	2,109,612	2,050,555	1,857,484	2,021,518	2,020,218
<i>Professional/Technical</i>	-	-	-	-	-	8,332	-	-
<i>Classified</i>	386,553	441,316	401,007	243,152	216,346	264,243	221,461	241,875
Benefits	943,668	984,275	985,055	977,874	936,091	864,085	966,569	970,842
Purchased Services	134,876	118,894	86,003	-	-	36,499	-	-
Supplies and Materials	274,405	230,619	96,496	6,197	138,310	78,624	74,872	109,749
Capital Equipment	38,258	24,453	9,864	-	-	14,736	-	-
Other Expenses	6,016	5,255	3,172	(39,485)	-	145	-	-
Device Refresh	41,180	-	(24)	-	(3,636)	-	-	-
Total Expenditures	\$ 3,950,467	\$ 3,986,136	\$ 3,912,538	\$ 3,484,757	\$ 3,525,073	\$ 3,290,537	\$ 3,467,496	\$ 3,525,760

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 229,507	\$ 174,272	\$ 10,930	\$ -	\$ -	\$ (107,654)	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	278,618	50,988	119,942	-	-	134,200	-	-
Fund 15 Full Day Kindergarten	1,240	(28,883)	-	-	-	-	-	-
Fund 23 Specific Purpose	-	-	-	-	-	-	-	-
Fund 14 Capital Projects	(2,431)	(33,830)	623	-	-	623	-	-
Total	\$ 506,934	\$ 162,547	\$ 131,495	\$ -	\$ -	\$ 27,169	\$ -	\$ -

Enrollment	512	508	502	483	461	461	460	460
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 7,716	\$ 7,847	\$ 7,794	\$ 7,215	\$ 7,647	\$ 7,138	\$ 7,538	\$ 7,665
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	2.00	2.00	2.00	2.00
<i>Certified</i>	35.30	37.30	35.30	34.30
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	9.37	7.94	10.82	8.79
Total FTE	46.67	47.24	48.12	45.09

TIMBER TRAIL ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 108,432	\$ 119,721	\$ 124,911	\$ 107,717	\$ 107,717	\$ 112,711	\$ 105,625	\$ 105,625
Certified	1,621,396	1,471,033	1,321,030	1,355,887	1,355,829	1,202,137	1,409,331	1,408,044
Professional/Technical	-	-	-	-	-	5,158	-	-
Classified	314,829	248,112	359,775	307,654	252,731	258,279	256,293	280,190
Benefits	701,456	612,302	600,400	700,178	661,220	510,214	702,878	717,486
Purchased Services	71,409	55,888	34,494	-	-	29,686	-	-
Supplies and Materials	148,511	165,232	115,745	69,973	669,209	103,886	99,357	120,797
Capital Equipment	-	-	24,127	-	-	6,494	-	-
Other Expenses	5,172	(66,763)	1,794	(25,704)	-	22	-	-
Device Refresh	21,986	-	-	-	-	-	-	-
Total Expenditures	\$ 2,993,192	\$ 2,605,524	\$ 2,582,276	\$ 2,515,705	\$ 3,046,706	\$ 2,228,588	\$ 2,573,484	\$ 2,632,142
Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 146,760	\$ 82,346	\$ 218,263	\$ -	\$ -	\$ 253,486	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	270,503	353,274	357,170	-	-	377,717	-	-
Fund 15 Full Day Kindergarten	23,880	594	-	-	-	-	-	-
Fund 23 Specific Purpose	10,988	7,638	5,282	-	-	5,282	-	-
Fund 14 Capital Projects	10,594	-	14,115	-	-	10,904	-	-
Total	\$ 462,725	\$ 443,852	\$ 594,830	\$ -	\$ -	\$ 647,389	\$ -	\$ -
Enrollment	423	330	328	306	289	289	335	335
School Expenditures Per Pupil	\$ 7,076	\$ 7,896	\$ 7,873	\$ 8,221	\$ 10,542	\$ 7,711	\$ 7,682	\$ 7,857
				2020-2021 Adopted Budget	2020-2021 Final Revised Budget		2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE								
Administrative				1.00	1.00		1.00	1.00
Certified				24.05	24.05		24.05	23.95
Professional/Technical				0.00	0.00		0.00	0.00
Classified				12.35	9.75		14.43	11.01
Total FTE				37.40	34.80		39.48	35.96

TRAILBLAZER ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 167,757	\$ 179,366	\$ 191,447	\$ 187,407	\$ 187,407	\$ 184,912	\$ 183,076	\$ 182,925
Certified	1,508,985	1,571,701	1,717,661	1,789,383	1,772,202	1,382,148	1,587,690	1,586,390
Professional/Technical	-	-	-	-	-	1,984	-	-
Classified	420,072	474,765	478,660	476,206	399,106	310,573	452,292	400,714
Benefits	760,431	821,252	848,539	979,091	946,626	690,445	923,967	902,558
Purchased Services	64,270	66,597	53,546	-	-	25,374	-	-
Supplies and Materials	155,669	126,456	95,335	64,739	67,141	84,748	30,609	57,574
Capital Equipment	176,164	89,851	1,807	-	-	1,286	-	-
Other Expenses	4,944	4,588	3,507	(28,583)	-	347	-	-
Device Refresh	18,620	-	-	-	-	-	-	-
Total Expenditures	\$ 3,276,913	\$ 3,334,576	\$ 3,390,501	\$ 3,468,243	\$ 3,372,482	\$ 2,681,816	\$ 3,177,634	\$ 3,130,161
Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 29,925	\$ -	\$ 22,408	\$ -	\$ -	\$ 12,695	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	46,579	46,451	43,197	-	-	53,035	-	-
Fund 15 Full Day Kindergarten	3,999	(27,069)	-	-	-	-	-	-
Fund 23 Specific Purpose	321	702	2,010	-	-	4,282	-	-
Fund 14 Capital Projects	86,008	(3,403)	8,260	-	-	4,857	-	-
Total	\$ 166,832	\$ 16,681	\$ 75,875	\$ -	\$ -	\$ 74,869	\$ -	\$ -
Enrollment	384	376	384	370	331	331	320	320
School Expenditures Per Pupil	\$ 8,534	\$ 8,869	\$ 8,829	\$ 9,374	\$ 10,189	\$ 8,102	\$ 9,930	\$ 9,782
				2020-2021 Adopted Budget	2020-2021 Final Revised Budget		2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE								
Administrative				2.00	2.00		2.00	2.00
Certified				28.50	30.30		28.50	26.20
Professional/Technical				0.00	0.00		0.00	0.00
Classified				18.84	15.35		19.28	15.93
Total FTE				49.34	47.65		49.78	44.13

WILDCAT MOUNTAIN ELEMENTARY SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 166,046	\$ 180,597	\$ 188,918	\$ 187,407	\$ 187,407	\$ 170,023	\$ 182,921	\$ 182,925
<i>Certified</i>	2,129,815	2,107,535	2,195,861	2,158,750	2,150,521	1,857,155	2,070,277	2,071,676
<i>Professional/Technical</i>	-	-	-	-	-	10,415	-	-
<i>Classified</i>	327,442	405,574	475,618	431,919	427,635	365,370	393,669	380,149
Benefits	816,106	867,063	930,579	1,093,219	1,085,911	812,547	1,087,404	1,062,303
Purchased Services	118,166	76,082	60,887	-	-	25,634	-	-
Supplies and Materials	179,850	186,671	122,801	1,125	246,098	110,256	43	35,389
Capital Equipment	207,560	243,584	3,685	-	-	24,405	-	-
Other Expenses	9,297	(25,911)	3,003	(37,648)	-	165	-	-
Device Refresh	78,722	-	-	-	-	-	-	-
Total Expenditures	\$ 4,033,005	\$ 4,041,195	\$ 3,981,350	\$ 3,834,772	\$ 4,097,572	\$ 3,375,970	\$ 3,734,314	\$ 3,732,442

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 5,871	\$ 77,929	\$ 95,750	\$ -	\$ -	\$ (41,213)	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	234,656	236,082	207,920	-	-	154,591	-	-
Fund 15 Full Day Kindergarten	45,062	23,340	-	-	-	-	-	-
Fund 23 Specific Purpose	1,382	2,089	2,059	-	-	1,568	-	-
Fund 14 Capital Projects	3,923	3,366	20,952	-	-	13,393	-	-
Total	\$ 290,894	\$ 342,806	\$ 326,681	\$ -	\$ -	\$ 128,338	\$ -	\$ -

Enrollment	553	519	499	485	447	447	455	455
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 7,293	\$ 7,787	\$ 7,979	\$ 7,907	\$ 9,167	\$ 7,553	\$ 8,207	\$ 8,203
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	2.00	2.00	2.00	2.00
<i>Certified</i>	36.16	38.01	36.16	35.91
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	16.65	17.36	17.09	14.80
Total FTE	54.81	57.37	55.25	52.71

ELEMENTARY SCHOOL SUMMARY

School	Salaries	Benefits	Purchased Services	Supplies and Materials	Capital			Total Expenditures	Projected Enrollment	Total Expenditures Per Pupil
					Equipment and Projects	Other Expense				
Acres Green Elementary	\$ 2,670,366	\$ 1,059,908	\$ 5,000	\$ 48,017	\$ -	\$ -	\$ 3,783,291	376	\$ 10,062	
Arrowwood Elementary	\$ 2,146,168	\$ 892,698	\$ 15,000	\$ 61,991	\$ -	\$ 34,329	\$ 3,150,186	325	\$ 9,693	
Bear Canyon Elementary	\$ 2,053,585	\$ 847,603	\$ -	\$ 35,052	\$ -	\$ -	\$ 2,936,240	373	\$ 7,872	
Buffalo Ridge Elementary	\$ 2,137,462	\$ 867,106	\$ 32,899	\$ 333,334	\$ -	\$ -	\$ 3,370,801	446	\$ 7,558	
Castle Rock Elementary School	\$ 2,404,200	\$ 966,024	\$ -	\$ 186,179	\$ -	\$ -	\$ 3,556,403	390	\$ 9,119	
Cherokee Trail Elementary	\$ 2,782,762	\$ 1,151,675	\$ -	\$ 219,772	\$ -	\$ -	\$ 4,154,209	466	\$ 8,915	
Cherry Valley Elementary	\$ 419,401	\$ 132,907	\$ -	\$ 35,538	\$ -	\$ -	\$ 587,846	43	\$ 13,671	
Clear Sky Elementary	\$ 3,529,562	\$ 1,422,045	\$ 13,000	\$ 83,209	\$ -	\$ -	\$ 5,047,816	600	\$ 8,413	
Copper Mesa Elementary	\$ 1,930,612	\$ 791,515	\$ -	\$ 39,099	\$ -	\$ -	\$ 2,761,226	325	\$ 8,496	
Cougar Run Elementary	\$ 2,186,703	\$ 906,460	\$ -	\$ 208,301	\$ -	\$ 40,000	\$ 3,341,464	395	\$ 8,459	
Coyote Creek Elementary	\$ 1,844,769	\$ 729,067	\$ 4,813	\$ 48,785	\$ -	\$ -	\$ 2,627,434	350	\$ 7,507	
Eagle Ridge Elementary	\$ 3,219,052	\$ 1,326,667	\$ 18,000	\$ 236,022	\$ -	\$ -	\$ 4,799,741	543	\$ 8,839	
Eldorado Elementary	\$ 2,440,060	\$ 935,598	\$ -	\$ 41,256	\$ -	\$ -	\$ 3,416,914	401	\$ 8,521	
Flagstone Elementary	\$ 2,411,353	\$ 991,086	\$ -	\$ 87,762	\$ -	\$ -	\$ 3,490,201	431	\$ 8,098	
Fox Creek Elementary	\$ 2,591,236	\$ 1,055,676	\$ 35,300	\$ 93,220	\$ -	\$ 2,000	\$ 3,777,432	475	\$ 7,952	
Franktown Elementary	\$ 2,056,996	\$ 825,219	\$ 11,500	\$ 58,965	\$ -	\$ 100	\$ 2,952,780	327	\$ 9,030	
Frontier Valley Elementary	\$ 2,483,137	\$ 1,017,318	\$ -	\$ 48,585	\$ -	\$ -	\$ 3,549,040	457	\$ 7,766	
Gold Rush Elementary	\$ 3,102,190	\$ 1,229,810	\$ -	\$ 47,193	\$ -	\$ -	\$ 4,379,193	608	\$ 7,203	
Heritage Elementary	\$ 2,117,111	\$ 848,001	\$ -	\$ 36,721	\$ -	\$ -	\$ 3,001,833	357	\$ 8,408	
Iron Horse Elementary	\$ 2,385,823	\$ 961,741	\$ -	\$ 31,453	\$ -	\$ 7,774	\$ 3,386,791	395	\$ 8,574	
Larkspur Elementary	\$ 1,486,640	\$ 599,770	\$ -	\$ 55,243	\$ -	\$ -	\$ 2,141,653	193	\$ 11,097	
Legacy Point Elementary	\$ 1,869,630	\$ 749,008	\$ 5,000	\$ 74,026	\$ -	\$ -	\$ 2,697,664	274	\$ 9,845	
Lone Tree Elementary	\$ 1,814,247	\$ 745,960	\$ -	\$ 39,530	\$ -	\$ -	\$ 2,599,737	393	\$ 6,615	
Mammoth Heights Elementary	\$ 3,518,703	\$ 1,461,949	\$ -	\$ 49,825	\$ -	\$ -	\$ 5,030,477	584	\$ 8,614	
Meadow View Elementary	\$ 2,520,572	\$ 1,011,297	\$ -	\$ 36,481	\$ -	\$ -	\$ 3,568,350	440	\$ 8,110	
Mountain View Elementary	\$ 1,494,123	\$ 615,860	\$ -	\$ 22,933	\$ -	\$ -	\$ 2,132,916	216	\$ 9,875	
Northeast Elementary	\$ 1,684,403	\$ 664,101	\$ -	\$ 21,631	\$ -	\$ -	\$ 2,370,135	264	\$ 8,978	
Northridge Elementary	\$ 3,088,183	\$ 1,292,454	\$ -	\$ 81,733	\$ -	\$ -	\$ 4,462,370	570	\$ 7,829	
Pine Grove Elementary	\$ 2,834,700	\$ 1,153,881	\$ -	\$ 43,668	\$ -	\$ -	\$ 4,032,249	532	\$ 7,579	
Pine Lane Primary Elementary	\$ 4,419,934	\$ 1,842,659	\$ 20,000	\$ 143,427	\$ -	\$ 110,000	\$ 6,536,020	690	\$ 9,472	
Pioneer Elementary	\$ 2,674,920	\$ 1,093,763	\$ 1,200	\$ 46,056	\$ -	\$ -	\$ 3,815,939	379	\$ 10,068	
Prairie Crossing Elementary	\$ 3,435,018	\$ 1,386,067	\$ -	\$ 253,985	\$ -	\$ -	\$ 5,075,070	708	\$ 7,168	
Redstone Elementary	\$ 2,332,946	\$ 978,100	\$ -	\$ 68,456	\$ -	\$ -	\$ 3,379,502	433	\$ 7,805	
Renaissance Magnet School	\$ 1,914,000	\$ 749,598	\$ 4,500	\$ 49,150	\$ -	\$ -	\$ 2,717,248	390	\$ 6,967	
Rock Ridge Elementary	\$ 2,901,078	\$ 1,192,680	\$ 12,346	\$ 43,976	\$ -	\$ 8,620	\$ 4,158,700	419	\$ 9,925	
Roxborough Intermediate Elem	\$ 2,024,023	\$ 812,779	\$ -	\$ 188,777	\$ -	\$ -	\$ 3,025,579	420	\$ 7,204	
Roxborough Primary Elementar	\$ 1,691,627	\$ 621,874	\$ 19,740	\$ 77,628	\$ -	\$ 36,931	\$ 2,447,800	302	\$ 8,105	
Saddle Ranch Elementary	\$ 1,983,048	\$ 798,457	\$ -	\$ 37,413	\$ -	\$ -	\$ 2,818,918	332	\$ 8,491	
Sage Canyon Elementary	\$ 3,089,645	\$ 1,283,767	\$ -	\$ 376,645	\$ -	\$ 13,650	\$ 4,763,707	607	\$ 7,848	
Sand Creek Elementary	\$ 2,277,900	\$ 908,681	\$ -	\$ 88,013	\$ 4,667	\$ -	\$ 3,279,261	355	\$ 9,237	
Sedalia Elementary	\$ 1,784,034	\$ 724,792	\$ -	\$ 111,047	\$ -	\$ -	\$ 2,619,873	210	\$ 12,476	
Soaring Hawk Elementary	\$ 2,724,563	\$ 1,100,281	\$ -	\$ 164,183	\$ -	\$ -	\$ 3,989,027	468	\$ 8,524	
South Ridge Elementary	\$ 2,747,588	\$ 1,110,631	\$ -	\$ 581,200	\$ -	\$ -	\$ 4,439,419	463	\$ 9,588	
Stone Mountain Elementary	\$ 2,743,980	\$ 1,057,642	\$ -	\$ 67,404	\$ -	\$ -	\$ 3,869,026	556	\$ 6,959	
Summit View Elementary	\$ 2,445,169	\$ 970,842	\$ -	\$ 109,749	\$ -	\$ -	\$ 3,525,760	460	\$ 7,665	
Timber Trail Elementary	\$ 1,793,859	\$ 717,486	\$ -	\$ 120,797	\$ -	\$ -	\$ 2,632,142	335	\$ 7,857	
Trailblazer Elementary	\$ 2,170,029	\$ 902,558	\$ -	\$ 57,574	\$ -	\$ -	\$ 3,130,161	320	\$ 9,782	
Wildcat Mountain Elementary	\$ 2,634,750	\$ 1,062,303	\$ -	\$ 35,389	\$ -	\$ -	\$ 3,732,442	455	\$ 8,203	
Sub Total	115,011,860	46,567,364	198,298	5,026,393	4,667	253,404	167,061,986	19,851	\$ 8,668	



SECONDARY AND ALTERNATIVE SCHOOL BUDGETS

SECONDARY AND ALTERNATIVE SCHOOLS

Middle Schools

- Castle Rock Middle School
- Cimarron Middle School
- Cresthill Middle School
- Mesa Middle School
- Mountain Ridge Middle School
- Ranch View Middle School
- Rocky Heights Middle School
- Sagewood Middle School
- Sierra Middle School

High Schools

- Castle View High School
- Chaparral High School
- Douglas County High School
- Highlands Ranch High School
- Legend High School
- Mountain Vista High School
- Ponderosa High School
- Rock Canyon High School
- ThunderRidge High School

Alternative Schools

- Bridge Program
- Daniel C. Oakes High School
- Eagle Academy Alternative High School
- eDCSD Cyber School
- Plum Creek Academy

CASTLE ROCK MIDDLE SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 250,621	\$ 219,821	\$ 290,546	\$ 295,258	\$ 295,258	\$ 258,827	\$ 282,273	\$ 282,273
<i>Certified</i>	3,665,719	3,649,013	3,695,815	3,501,395	3,633,961	2,937,072	3,468,159	3,508,937
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	549,071	552,272	570,806	614,153	601,774	468,944	579,697	604,919
Benefits	1,544,352	1,545,135	1,576,467	1,701,270	1,710,527	1,317,994	1,709,946	1,733,423
Purchased Services	121,664	115,247	113,466	2,200	25,021	49,994	-	-
Supplies and Materials	388,933	315,315	270,444	49,564	569,899	236,377	37,046	107,110
Capital Equipment	195,224	42,703	20,460	-	11,860	-	-	-
Other Expenses	17,850	11,042	4,540	(57,330)	-	2,830	14,326	-
Device Refresh	55,279	-	-	-	-	-	-	-
Total Expenditures	\$ 6,788,713	\$ 6,450,548	\$ 6,542,544	\$ 6,106,510	\$ 6,848,300	\$ 5,272,039	\$ 6,091,447	\$ 6,236,662
Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 250,442	\$ 388,665	\$ 405,488	\$ -	\$ -	\$ 365,498	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	63,100	80,341	79,047	-	-	65,098	-	-
Fund 23 Specific Purpose	1,611	1,372	1,650	-	-	1,362	-	-
Fund 26 Athletics/Activities	21,735	13,101	8,295	-	-	2,065	-	-
Fund 14 Capital Projects	223	-	-	-	-	-	-	-
Total	\$ 337,111	\$ 483,479	\$ 494,480	\$ -	\$ -	\$ 434,023	\$ -	\$ -
Enrollment	919	866	842	784	774	774	766	766
School Expenditures Per Pupil	\$ 7,387	\$ 7,449	\$ 7,770	\$ 7,789	\$ 8,848	\$ 6,811	\$ 7,952	\$ 8,142
				2020-2021 Adopted Budget	2020-2021 Final Revised Budget		2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE								
<i>Administrative</i>				3.00	3.00		3.00	3.00
<i>Certified</i>				57.50	61.05		56.40	58.90
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				19.68	18.68		25.64	19.56
Total FTE				80.18	82.73		85.04	81.46

CIMARRON MIDDLE SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 330,086	\$ 355,313	\$ 378,085	\$ 386,001	\$ 386,001	\$ 339,958	\$ 369,386	\$ 369,386
<i>Certified</i>	4,807,147	4,861,892	4,722,956	4,814,124	4,944,369	4,039,471	4,459,773	4,501,153
<i>Professional/Technical</i>	1,050	-	-	-	-	-	-	-
<i>Classified</i>	690,832	743,173	752,984	789,570	750,083	572,664	749,782	700,464
Benefits	1,945,657	1,991,763	1,969,467	2,304,387	2,317,809	1,740,941	2,228,824	2,206,128
Purchased Services	242,063	182,016	251,936	16,000	67,482	100,063	17,740	17,740
Supplies and Materials	592,088	565,315	402,367	162,364	904,003	353,948	434,057	509,495
Capital Equipment	5,771	13,138	-	-	58,802	100,998	-	-
Other Expenses	44,115	30,241	14,231	(95,018)	-	3,999	-	-
Device Refresh	83,995	-	-	-	-	-	-	-
Total Expenditures	\$ 8,742,804	\$ 8,742,850	\$ 8,492,025	\$ 8,377,428	\$ 9,428,549	\$ 7,252,040	\$ 8,259,562	\$ 8,304,366

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 359,472	\$ 493,097	\$ 610,567	\$ -	\$ -	\$ 452,447	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	131,795	133,789	103,620	-	-	80,344	-	-
Fund 23 Specific Purpose	14,970	19,651	25,235	-	-	30,148	-	-
Fund 26 Athletics/Activities	51,098	37,524	55,232	-	-	47,224	-	-
Fund 14 Capital Projects	81,342	3,394	130,545	-	-	44,800	-	-
Total	\$ 638,677	\$ 687,455	\$ 925,199	\$ -	\$ -	\$ 654,963	\$ -	\$ -

Enrollment	1,401	1,314	1,293	1,230	1,209	1,209	1,200	1,200
-------------------	-------	-------	-------	-------	-------	-------	-------	-------

School Expenditures Per Pupil	\$ 6,240	\$ 6,654	\$ 6,568	\$ 6,811	\$ 7,799	\$ 5,998	\$ 6,883	\$ 6,920
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	4.00	4.00	4.00	4.00
<i>Certified</i>	76.80	78.80	76.80	73.00
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	25.88	24.18	24.12	23.36
Total FTE	106.68	106.98	104.92	100.36

CRESTHILL MIDDLE SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 294,903	\$ 325,755	\$ 326,463	\$ 295,258	\$ 295,258	\$ 287,039	\$ 279,570	\$ 282,274
Certified	3,851,678	3,937,238	3,779,508	3,689,826	3,809,733	3,352,355	3,588,100	3,631,741
Professional/Technical	-	-	-	-	-	-	-	-
Classified	539,106	651,110	666,889	736,373	762,603	528,420	640,851	681,632
Benefits	1,536,454	1,612,453	1,584,877	1,829,112	1,868,422	1,430,038	1,817,759	1,845,696
Purchased Services	74,128	93,506	83,694	-	9,137	43,296	7,485	7,485
Supplies and Materials	423,274	381,922	344,236	5,060	581,444	346,248	170,963	85,752
Capital Equipment	78,392	69,104	14,127	-	-	-	5,000	5,000
Other Expenses	12,585	9,104	4,309	(49,815)	-	958	-	-
Device Refresh	51,921	-	-	-	-	-	-	-
Total Expenditures	\$ 6,862,440	\$ 7,080,192	\$ 6,804,104	\$ 6,505,814	\$ 7,326,597	\$ 5,988,352	\$ 6,509,728	\$ 6,539,580

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 98,936	\$ 269,770	\$ 307,985	\$ -	\$ -	\$ 300,517	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	173,093	114,628	142,465	-	-	149,522	-	-
Fund 23 Specific Purpose	4,832	(661)	(2,652)	-	-	(345)	-	-
Fund 26 Athletics/Activities	22,501	17,910	21,892	-	-	13,762	-	-
Fund 14 Capital Projects	55	-	55	-	-	(14,945)	-	-
Total	\$ 299,417	\$ 401,647	\$ 469,745	\$ -	\$ -	\$ 448,511	\$ -	\$ -

Enrollment	865	826	776	738	767	767	760	760
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 7,933	\$ 8,572	\$ 8,768	\$ 8,815	\$ 9,552	\$ 7,807	\$ 8,565	\$ 8,605
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
Administrative	3.00	3.00	3.00	3.00
Certified	61.40	62.40	61.40	64.10
Professional/Technical	0.00	0.00	0.00	0.00
Classified	23.82	25.54	23.38	22.27
Total FTE	88.22	90.94	87.78	89.37

MESA MIDDLE SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 291,155	\$ 313,309	\$ 327,275	\$ 295,258	\$ 295,258	\$ 258,172	\$ 197,860	\$ 197,861
<i>Certified</i>	3,382,589	3,603,406	3,765,484	4,920,340	5,014,317	4,039,805	4,350,005	4,416,098
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	641,588	629,423	710,559	759,402	763,163	571,434	733,311	820,229
Benefits	1,474,403	1,533,632	1,584,408	2,306,161	2,301,099	1,675,132	2,110,943	2,178,863
Purchased Services	181,007	156,130	154,099	22,265	36,926	70,878	22,929	22,928
Supplies and Materials	304,046	339,707	272,651	70,619	179,733	227,786	301,445	343,499
Capital Equipment	32,598	31,319	272,577	-	172,930	184,262	-	-
Other Expenses	25,485	13,197	11,165	(72,332)	2,982	1,123	1,648	1,648
Device Refresh	50,146	34,417	-	-	-	-	-	-
Total Expenditures	\$ 6,383,017	\$ 6,654,539	\$ 7,098,217	\$ 8,301,713	\$ 8,766,408	\$ 7,028,593	\$ 7,718,141	\$ 7,981,126

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 172,471	\$ 283,073	\$ 191,241	\$ -	\$ -	\$ (41,843)	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	118,721	107,498	109,215	-	-	85,254	-	-
Fund 23 Specific Purpose	17,239	25,050	26,514	-	-	31,842	-	-
Fund 26 Athletics/Activities	15,037	811	4,573	-	-	(7,321)	-	-
Fund 14 Capital Projects	29,677	-	14,156	-	-	-	-	-
Total	\$ 353,145	\$ 416,432	\$ 345,699	\$ -	\$ -	\$ 67,932	\$ -	\$ -

Enrollment	834	817	865	1,081	1,029	1,029	967	967
-------------------	-----	-----	-----	-------	-------	-------	-----	-----

School Expenditures Per Pupil	\$ 7,653	\$ 8,145	\$ 8,206	\$ 7,680	\$ 8,519	\$ 6,831	\$ 7,982	\$ 8,253
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	3.00	3.00	3.00	2.03
<i>Certified</i>	82.00	88.60	82.00	77.05
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	24.70	25.14	24.26	27.28
Total FTE	109.70	116.74	109.26	106.36

MOUNTAIN RIDGE MIDDLE SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 282,266	\$ 287,860	\$ 292,740	\$ 295,258	\$ 295,260	\$ 267,811	\$ 282,273	\$ 282,273
<i>Certified</i>	4,785,108	5,137,227	4,704,720	4,384,790	4,610,099	4,224,915	3,855,717	3,894,764
<i>Professional/Technical</i>	550	300	-	-	-	-	-	-
<i>Classified</i>	659,048	646,357	659,160	550,123	610,010	502,333	576,387	502,456
Benefits	1,893,298	2,005,383	1,881,098	1,972,017	2,047,336	1,700,923	1,869,681	1,832,652
Purchased Services	143,396	178,371	90,792	-	124,370	21,189	7,279	7,279
Supplies and Materials	473,081	475,593	371,473	1,044	165,232	241,681	174,849	244,374
Capital Equipment	9,550	-	-	-	-	-	-	-
Other Expenses	43,535	6,211	6,654	(72,428)	-	1,461	-	-
Device Refresh	49,367	-	-	-	-	-	-	-
Total Expenditures	\$ 8,339,199	\$ 8,737,302	\$ 8,006,638	\$ 7,130,804	\$ 7,852,307	\$ 6,960,312	\$ 6,766,186	\$ 6,763,798

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 293,925	\$ 259,783	\$ 133,874	\$ -	\$ -	\$ (2,981)	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	49,625	85,171	54,558	-	-	25,815	-	-
Fund 23 Specific Purpose	18,781	18,002	15,382	-	-	13,275	-	-
Fund 26 Athletics/Activities	7,943	13,552	58,549	-	-	50,168	-	-
Fund 14 Capital Projects	14,570	-	-	-	-	-	-	-
Total	\$ 384,844	\$ 376,508	\$ 262,363	\$ -	\$ -	\$ 86,277	\$ -	\$ -

Enrollment	1,151	1,137	1,088	1,044	994	994	957	957
School Expenditures Per Pupil	\$ 7,245	\$ 7,685	\$ 7,359	\$ 6,830	\$ 7,900	\$ 7,002	\$ 7,070	\$ 7,068

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	3.00	3.00	3.00	3.00
<i>Certified</i>	74.35	82.81	74.35	68.80
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	16.60	18.60	17.04	14.52
Total FTE	93.95	104.41	94.39	86.32

RANCH VIEW MIDDLE SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 252,330	\$ 277,865	\$ 283,104	\$ 295,258	\$ 295,258	\$ 254,787	\$ 284,219	\$ 284,542
<i>Certified</i>	3,380,540	3,515,008	3,390,972	3,463,720	3,573,952	2,976,339	3,344,574	3,379,196
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	521,705	557,701	585,975	680,210	665,038	543,048	670,321	743,326
Benefits	1,378,616	1,439,383	1,442,220	1,729,657	1,746,339	1,357,738	1,740,271	1,793,063
Purchased Services	83,105	111,692	134,568	-	37,161	70,705	23,285	23,285
Supplies and Materials	361,964	332,300	284,322	277	507,339	258,747	58,786	115,171
Capital Equipment	99,977	41,474	1,782	-	-	-	-	-
Other Expenses	23,103	5,985	15,221	(59,231)	6,800	5,687	-	-
Device Refresh	45,815	862	-	-	-	-	-	-
Total Expenditures	\$ 6,147,155	\$ 6,282,269	\$ 6,138,164	\$ 6,109,891	\$ 6,831,887	\$ 5,467,051	\$ 6,121,456	\$ 6,338,583
Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 41,344	\$ 115,617	\$ 235,113	\$ -	\$ -	\$ 241,623	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	103,743	108,639	151,920	-	-	144,892	-	-
Fund 23 Specific Purpose	13,302	18,557	18,152	-	-	22,414	-	-
Fund 26 Athletics/Activities	42,527	48,137	48,899	-	-	55,678	-	-
Fund 14 Capital Projects	5,965	-	3,321	-	-	-	-	-
Total	\$ 206,881	\$ 290,950	\$ 457,405	\$ -	\$ -	\$ 464,607	\$ -	\$ -
Enrollment	863	858	795	780	782	782	785	785
School Expenditures Per Pupil	\$ 7,123	\$ 7,322	\$ 7,721	\$ 7,833	\$ 8,736	\$ 6,991	\$ 7,798	\$ 8,075
				2020-2021 Adopted Budget	2020-2021 Final Revised Budget		2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE								
<i>Administrative</i>				3.00	3.00		3.00	3.00
<i>Certified</i>				57.30	62.14		57.30	55.10
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				21.47	20.87		17.95	24.45
Total FTE				81.77	86.01		78.25	82.55

ROCKY HEIGHTS MIDDLE SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 319,737	\$ 338,894	\$ 357,484	\$ 386,001	\$ 386,001	\$ 321,535	\$ 369,386	\$ 369,384
<i>Certified</i>	5,538,958	5,690,234	5,286,235	4,736,209	4,889,227	4,360,922	4,353,541	4,547,171
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	677,345	750,770	727,077	663,592	652,699	544,239	642,796	622,321
Benefits	2,170,633	2,285,942	2,110,368	2,213,829	2,227,207	1,804,672	2,133,631	2,165,419
Purchased Services	144,844	135,885	83,874	17,200	198,784	42,098	8,500	8,500
Supplies and Materials	497,501	452,880	384,612	103,882	731,398	351,799	454,262	348,312
Capital Equipment	177,222	152,549	74,986	-	4,508	28,628	-	-
Other Expenses	38,321	21,913	17,729	(94,924)	6,500	4,451	700	700
Device Refresh	88,752	-	-	-	-	-	-	-
Total Expenditures	\$ 9,653,313	\$ 9,829,068	\$ 9,042,366	\$ 8,025,789	\$ 9,096,324	\$ 7,458,345	\$ 7,962,816	\$ 8,061,807

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 929,068	\$ 593,765	\$ 522,678	\$ -	\$ -	\$ 434,990	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	112,905	113,498	140,892	-	-	118,734	-	-
Fund 23 Specific Purpose	42,375	45,824	53,292	-	-	59,512	-	-
Fund 26 Athletics/Activities	33,141	33,789	18,133	-	-	(19,090)	-	-
Fund 14 Capital Projects	(129,556)	-	107,909	-	-	79,281	-	-
Total	\$ 987,933	\$ 786,876	\$ 842,904	\$ -	\$ -	\$ 673,428	\$ -	\$ -

Enrollment	1,458	1,409	1,346	1,235	1,218	1,218	1,212	1,212
School Expenditures Per Pupil	\$ 6,621	\$ 6,976	\$ 6,718	\$ 6,499	\$ 7,468	\$ 6,123	\$ 6,570	\$ 6,652

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	4.00	4.00	4.00	4.00
<i>Certified</i>	78.20	82.70	78.20	78.80
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	21.31	20.86	18.67	19.86
Total FTE	103.51	107.56	100.87	102.66

SAGEWOOD MIDDLE SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 195,466	\$ 194,479	\$ 203,228	\$ 113,772	\$ 113,772	\$ 84,620	\$ 108,047	\$ 108,047
<i>Certified</i>	3,966,529	4,072,396	3,973,139	3,672,221	3,868,543	3,368,246	3,543,637	3,628,072
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	662,450	714,218	709,854	793,646	767,929	648,751	695,363	659,196
Benefits	1,685,136	1,734,650	1,660,737	1,801,227	1,843,772	1,463,172	1,760,952	1,766,592
Purchased Services	196,841	312,134	117,616	9,950	168,337	43,657	26,418	16,968
Supplies and Materials	416,130	449,180	316,393	8,309	453,906	325,166	94,942	111,854
Capital Equipment	40,693	9,535	28,567	-	-	8,558	-	-
Other Expenses	26,301	24,468	3,935	(62,576)	5,879	7,699	5,879	5,879
Device Refresh	42,414	4,516	-	-	-	-	-	-
Total Expenditures	\$ 7,231,960	\$ 7,515,577	\$ 7,013,469	\$ 6,336,549	\$ 7,222,138	\$ 5,949,869	\$ 6,235,238	\$ 6,296,608

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 237,672	\$ 218,879	\$ 251,611	\$ -	\$ -	\$ 186,474	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	76,312	76,552	109,821	-	-	89,700	-	-
Fund 23 Specific Purpose	16,924	18,711	20,143	-	-	16,085	-	-
Fund 26 Athletics/Activities	47,382	98,415	89,434	-	-	82,638	-	-
Fund 14 Capital Projects	22,632	(180)	43,404	-	-	34,846	-	-
Total	\$ 400,922	\$ 412,377	\$ 514,413	\$ -	\$ -	\$ 409,743	\$ -	\$ -

Enrollment	967	941	884	820	824	824	740	740
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 7,479	\$ 7,987	\$ 7,934	\$ 7,727	\$ 8,765	\$ 7,221	\$ 8,426	\$ 8,509
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	1.00	1.00	1.00	1.00
<i>Certified</i>	59.92	63.92	59.60	60.00
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	27.34	26.34	22.94	21.94
Total FTE	88.26	91.26	83.54	82.94

SIERRA MIDDLE SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 267,868	\$ 282,586	\$ 289,169	\$ 295,258	\$ 204,515	\$ 190,800	\$ 195,160	\$ 195,160
<i>Certified</i>	3,399,842	3,423,898	3,348,576	3,563,044	3,718,112	2,836,268	3,611,863	3,635,213
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	535,180	589,237	660,597	611,303	623,683	461,331	617,724	532,343
Benefits	1,412,085	1,426,303	1,462,039	1,718,784	1,729,193	1,224,006	1,767,590	1,707,445
Purchased Services	100,411	132,716	72,806	-	47,675	30,984	-	-
Supplies and Materials	496,867	328,349	292,507	125,155	563,050	226,125	110,618	194,241
Capital Equipment	-	6,445	228,000	-	292	32,760	3,000	3,000
Other Expenses	12,316	9,486	7,193	(60,244)	-	1,178	22,352	22,352
Device Refresh	15,180	6,307	-	-	-	-	-	-
Total Expenditures	\$ 6,239,750	\$ 6,205,326	\$ 6,360,888	\$ 6,253,300	\$ 6,886,520	\$ 5,003,452	\$ 6,328,307	\$ 6,289,754

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 151,911	\$ 231,299	\$ 365,136	\$ -	\$ -	\$ 324,816	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	31,070	10,961	18,352	-	-	16,363	-	-
Fund 23 Specific Purpose	20,780	18,210	20,847	-	-	20,894	-	-
Fund 26 Athletics/Activities	62,219	70,874	70,953	-	-	62,039	-	-
Fund 14 Capital Projects	36,360	-	36,360	-	-	3,892	-	-
Total	\$ 302,340	\$ 331,344	\$ 511,648	\$ -	\$ -	\$ 428,005	\$ -	\$ -

Enrollment	859	857	875	850	804	804	856	856
-------------------	-----	-----	-----	-----	-----	-----	-----	-----

School Expenditures Per Pupil	\$ 7,264	\$ 7,241	\$ 7,270	\$ 7,357	\$ 8,565	\$ 6,223	\$ 7,393	\$ 7,348
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	3.00	2.00	3.00	2.00
<i>Certified</i>	58.75	60.37	58.75	61.30
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	19.54	19.52	22.18	16.40
Total FTE	81.29	81.89	83.93	79.70

CASTLE VIEW HIGH SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 462,915	\$ 508,758	\$ 531,542	\$ 624,764	\$ 624,764	\$ 546,450	\$ 618,804	\$ 618,804
Certified	7,270,633	7,966,730	8,717,732	8,312,126	8,686,162	6,914,475	8,048,703	8,372,108
Professional/Technical	2,750	-	1,000	-	-	-	-	-
Classified	947,702	1,083,366	1,137,298	1,248,039	1,236,818	940,903	1,229,556	1,216,043
Benefits	2,860,812	3,190,388	3,383,597	3,876,879	3,943,968	2,903,388	3,901,532	3,951,139
Purchased Services	838,553	989,547	938,719	23,000	293,570	313,798	110,151	110,151
Supplies and Materials	1,258,536	1,219,972	1,532,048	126,366	1,959,939	768,139	962,040	1,059,795
Capital Equipment	53,271	196,394	374,956	-	31,710	7,595	38,750	38,750
Other Expenses	79,774	48,338	53,140	63,036	37,066	17,147	17,474	17,474
Device Refresh	107,813	-	-	-	-	-	-	-
Total Expenditures	\$ 13,882,759	\$ 15,203,494	\$ 16,670,033	\$ 14,274,210	\$ 16,813,997	\$ 12,411,895	\$ 14,927,010	\$ 15,384,264

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 780,154	\$ 606,588	\$ 255,150	\$ -	\$ -	\$ 345,820	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	46,007	35,669	15,081	-	-	12,929	-	-
Fund 23 Specific Purpose	115,473	116,844	64,046	-	-	78,722	-	-
Fund 26 Athletics/Activities	232,083	283,013	150,057	-	-	15,042	-	-
Fund 14 Capital Projects	11,632	-	533,754	-	-	503,074	-	-
Total	\$ 1,185,349	\$ 1,042,114	\$ 1,018,088	\$ -	\$ -	\$ 955,588	\$ -	\$ -

Enrollment	2,154	2,185	2,183	2,260	2,203	2,203	2,180	2,180
-------------------	-------	-------	-------	-------	-------	-------	-------	-------

School Expenditures Per Pupil	\$ 6,445	\$ 6,958	\$ 7,636	\$ 6,316	\$ 7,632	\$ 5,634	\$ 6,847	\$ 7,057
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
Administrative	6.00	6.00	6.00	6.00
Certified	130.77	129.19	129.77	130.50
Professional/Technical	0.00	0.00	0.00	0.00
Classified	40.75	40.21	39.87	39.33
Total FTE	177.52	175.40	175.64	175.83

CHAPARRAL HIGH SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 463,638	\$ 481,966	\$ 582,437	\$ 624,764	\$ 624,764	\$ 529,917	\$ 618,804	\$ 618,804
Certified	8,223,390	8,846,266	9,300,408	8,285,933	8,946,103	8,054,326	8,342,813	8,668,220
Professional/Technical	-	-	-	-	-	-	-	-
Classified	1,080,231	1,273,695	1,381,705	1,372,202	1,362,362	1,182,451	1,344,214	1,392,037
Benefits	3,222,368	3,521,431	3,605,820	3,965,978	4,116,158	3,286,371	4,081,449	4,162,679
Purchased Services	784,302	760,024	1,133,490	-	156,618	326,801	329,821	329,821
Supplies and Materials	1,671,228	1,512,970	2,077,797	340,286	2,205,102	928,379	1,225,603	1,266,883
Capital Equipment	70,211	263,697	181,864	-	7,577	28,910	-	-
Other Expenses	71,477	54,747	59,677	(171,131)	24,000	6,936	7,261	7,261
Device Refresh	16,470	106,674	(23,766)	-	-	-	-	-
Total Expenditures	\$ 15,603,315	\$ 16,821,470	\$ 18,299,432	\$ 14,418,032	\$ 17,442,684	\$ 14,344,092	\$ 15,949,965	\$ 16,445,705
Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 1,084,726	\$ 1,075,636	\$ 1,033,785	\$ -	\$ -	\$ 783,763	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	226,596	157,252	77,763	-	-	56,452	-	-
Fund 23 Specific Purpose	108,409	67,900	71,320	-	-	67,065	-	-
Fund 26 Athletics/Activities	156,832	223,834	60,272	-	-	192,161	-	-
Fund 14 Capital Projects	94,197	-	82,883	-	-	59,121	-	-
Total	\$ 1,670,760	\$ 1,524,622	\$ 1,326,023	\$ -	\$ -	\$ 1,158,562	\$ -	\$ -
Enrollment	2,270	2,241	2,193	2,237	2,213	2,213	2,250	2,250
School Expenditures Per Pupil	\$ 6,874	\$ 7,506	\$ 8,344	\$ 6,445	\$ 7,882	\$ 6,482	\$ 7,089	\$ 7,309
				2020-2021 Adopted Budget	2020-2021 Final Revised Budget		2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE								
Administrative				6.00	6.00		6.00	6.00
Certified				131.40	134.70		131.00	135.50
Professional/Technical				0.00	0.00		0.00	0.00
Classified				44.96	44.52		40.56	45.21
Total FTE				182.36	185.22		177.56	186.71

DOUGLAS COUNTY HIGH SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 474,148	\$ 544,059	\$ 567,326	\$ 525,811	\$ 525,811	\$ 511,298	\$ 520,861	\$ 520,861
<i>Certified</i>	7,140,698	7,630,938	7,897,002	7,442,318	7,787,829	6,650,931	7,419,230	7,776,045
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	1,074,452	1,416,985	1,550,071	1,466,741	1,510,158	1,208,940	1,471,532	1,480,632
Benefits	2,811,111	3,149,769	3,296,410	3,657,173	3,734,982	2,853,727	3,774,411	3,852,084
Purchased Services	554,332	716,108	461,296	88,520	509,271	174,598	458,393	458,393
Supplies and Materials	1,106,493	1,187,248	1,037,395	219,231	709,230	874,737	838,912	787,945
Capital Equipment	120,530	296,468	89,350	-	53,195	-	138,836	138,836
Other Expenses	132,718	88,925	67,186	(137,084)	29,250	6,776	14,100	14,100
Device Refresh	92,754	-	-	-	-	-	-	-
Total Expenditures	\$ 13,507,236	\$ 15,030,500	\$ 14,966,037	\$ 13,262,710	\$ 14,859,726	\$ 12,281,007	\$ 14,636,275	\$ 15,028,896

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 448,495	\$ 355,168	\$ 180,033	\$ -	\$ -	\$ 68,267	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	37,216	29,895	25,275	-	-	19,967	-	-
Fund 23 Specific Purpose	53,418	57,620	56,567	-	-	53,165	-	-
Fund 26 Athletics/Activities	150,021	213,956	147,109	-	-	(61,101)	-	-
Fund 14 Capital Projects	318	-	46,855	-	-	-	-	-
Total	\$ 689,468	\$ 656,639	\$ 455,839	\$ -	\$ -	\$ 80,298	\$ -	\$ -

Enrollment	1,859	1,841	1,808	1,859	1,817	1,817	1,893	1,893
-------------------	-------	-------	-------	-------	-------	-------	-------	-------

School Expenditures Per Pupil	\$ 7,266	\$ 8,164	\$ 8,278	\$ 7,134	\$ 8,178	\$ 6,759	\$ 7,732	\$ 7,939
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	5.00	5.00	5.00	5.00
<i>Certified</i>	117.80	116.32	117.80	120.52
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	48.42	49.24	48.86	49.25
Total FTE	171.22	170.56	171.66	174.77

HIGHLANDS RANCH HIGH SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 496,143	\$ 542,587	\$ 543,017	\$ 525,811	\$ 525,812	\$ 489,187	\$ 520,861	\$ 520,876
<i>Certified</i>	6,799,341	7,243,794	7,200,814	6,805,795	7,135,455	6,303,681	6,574,164	6,898,287
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	1,052,710	1,151,842	1,202,618	1,342,252	1,364,657	982,952	1,278,317	1,314,925
Benefits	2,754,021	2,976,215	2,910,927	3,319,191	3,411,620	2,666,689	3,365,354	3,443,516
Purchased Services	469,505	683,792	437,223	23,000	326,694	240,844	285,515	285,515
Supplies and Materials	1,110,408	931,133	775,979	110,300	483,139	657,639	362,495	408,327
Capital Equipment	944,182	307,547	100,976	-	128,908	43,193	11,843	11,843
Other Expenses	67,215	43,957	16,282	(28,956)	164,675	14,669	19,518	17,155
Device Refresh	83,485	-	-	-	-	-	-	-
Total Expenditures	\$ 13,777,010	\$ 13,880,866	\$ 13,187,836	\$ 12,097,393	\$ 13,540,960	\$ 11,398,854	\$ 12,418,067	\$ 12,900,444

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 146,112	\$ 30,342	\$ 44,474	\$ -	\$ -	\$ 143,050	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	(19,606)	(37,143)	(69,778)	-	-	27,947	-	-
Fund 23 Specific Purpose	77,993	63,139	60,144	-	-	58,841	-	-
Fund 26 Athletics/Activities	(190,272)	(82,117)	55,742	-	-	225	-	-
Fund 14 Capital Projects	(121,188)	(53,182)	(5,430)	-	-	(2,833)	-	-
Total	\$ (106,961)	\$ (78,961)	\$ 85,152	\$ -	\$ -	\$ 227,230	\$ -	\$ -

Enrollment	1,745	1,676	1,680	1,650	1,625	1,625	1,600	1,600
-------------------	-------	-------	-------	-------	-------	-------	-------	-------

School Expenditures Per Pupil	\$ 7,895	\$ 8,282	\$ 7,850	\$ 7,332	\$ 8,333	\$ 7,015	\$ 7,761	\$ 8,063
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	5.00	5.00	5.00	5.00
<i>Certified</i>	110.00	111.90	110.40	115.60
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	44.58	45.64	39.80	44.27
Total FTE	159.58	162.54	155.20	164.87

LEGEND HIGH SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 588,672	\$ 613,764	\$ 617,352	\$ 624,764	\$ 624,764	\$ 553,201	\$ 618,804	\$ 704,665
<i>Certified</i>	7,265,088	7,920,104	8,697,014	8,136,509	8,518,515	7,072,552	8,135,965	8,499,928
<i>Professional/Technical</i>	21,939	65,360	-	-	-	-	-	-
<i>Classified</i>	1,012,679	1,054,894	1,098,083	1,082,791	1,027,194	901,937	1,006,141	1,005,462
Benefits	3,001,472	3,253,922	3,421,719	3,707,104	3,748,025	2,971,433	3,820,320	3,880,524
Purchased Services	875,471	844,962	1,291,582	-	469,405	276,444	388,210	388,210
Supplies and Materials	1,768,738	1,713,108	2,311,083	274,726	1,072,055	1,075,917	954,304	895,103
Capital Equipment	9,865	83,980	160,806	-	24,222	-	79,582	79,582
Other Expenses	61,243	40,558	56,292	(188,578)	308,675	17,219	234,018	234,018
Device Refresh	114,396	-	-	-	-	-	-	-
Total Expenditures	\$ 14,719,563	\$ 15,590,653	\$ 17,653,932	\$ 13,637,316	\$ 15,792,855	\$ 12,868,703	\$ 15,237,344	\$ 15,687,492
Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 59	\$ 297,522	\$ 338,221	\$ -	\$ -	\$ 319,810	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	2,221	3,014	48,128	-	-	18,170	-	-
Fund 23 Specific Purpose	54	54	12,321	-	-	46,705	-	-
Fund 26 Athletics/Activities	(60,341)	-	(134,919)	-	-	(73,769)	-	-
Fund 14 Capital Projects	141,528	107,462	66,876	-	-	37,746	-	-
Total	\$ 83,521	\$ 408,052	\$ 330,627	\$ -	\$ -	\$ 348,662	\$ -	\$ -
Enrollment	2,116	2,209	2,215	2,250	2,234	2,234	2,280	2,280
School Expenditures Per Pupil	\$ 6,956	\$ 7,058	\$ 7,970	\$ 6,061	\$ 7,069	\$ 5,760	\$ 6,683	\$ 6,880
				2020-2021 Adopted Budget	2020-2021 Final Revised Budget		2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE								
<i>Administrative</i>				6.00	6.00		6.00	7.00
<i>Certified</i>				127.50	128.70		128.55	130.30
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				34.64	33.24		33.30	31.42
Total FTE				168.14	167.94		167.85	168.72

MOUNTAIN VISTA HIGH SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 680,028	\$ 742,390	\$ 773,125	\$ 624,764	\$ 624,764	\$ 609,250	\$ 620,925	\$ 620,925
<i>Certified</i>	8,577,423	8,944,981	9,957,261	8,785,360	9,116,692	7,999,865	8,612,443	9,098,350
<i>Professional/Technical</i>	-	2,000	2,000	-	-	-	-	-
<i>Classified</i>	970,983	1,059,065	1,153,854	1,122,782	1,111,394	934,390	1,104,880	1,119,711
Benefits	3,439,723	3,588,290	3,804,231	3,983,583	4,083,805	3,233,407	4,078,068	4,175,923
Purchased Services	591,652	647,996	914,749	15,500	246,304	276,931	227,256	224,923
Supplies and Materials	1,114,391	1,066,526	1,186,206	113,500	1,311,843	744,815	784,542	717,030
Capital Equipment	144,010	768,938	256,520	-	10,667	85,567	-	-
Other Expenses	87,814	71,839	103,049	(59,946)	27,550	13,252	23,810	21,610
Device Refresh	121,302	-	-	-	-	-	-	-
Total Expenditures	\$ 15,727,326	\$ 16,892,025	\$ 18,150,995	\$ 14,585,543	\$ 16,533,019	\$ 13,897,476	\$ 15,451,924	\$ 15,978,472

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 139,079	\$ 421,488	\$ 504,986	\$ -	\$ -	\$ 610,041	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	72,271	54,996	54,457	-	-	44,752	-	-
Fund 23 Specific Purpose	160,250	155,874	150,031	-	-	136,289	-	-
Fund 26 Athletics/Activities	115,405	158,966	56,650	-	-	6,686	-	-
Fund 14 Capital Projects	117,100	-	108,261	-	-	(21,291)	-	-
Total	\$ 604,105	\$ 791,324	\$ 874,385	\$ -	\$ -	\$ 776,477	\$ -	\$ -

Enrollment	2,314	2,332	2,381	2,365	2,367	2,367	2,402	2,402
-------------------	-------	-------	-------	-------	-------	-------	-------	-------

School Expenditures Per Pupil	\$ 6,797	\$ 7,244	\$ 7,623	\$ 6,167	\$ 6,985	\$ 5,871	\$ 6,433	\$ 6,652
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	6.00	6.00	6.00	6.02
<i>Certified</i>	136.85	141.80	136.85	144.86
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	37.25	37.35	36.37	37.29
Total FTE	180.10	185.15	179.22	188.17

PONDEROSA HIGH SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 475,907	\$ 515,974	\$ 538,232	\$ 525,811	\$ 525,811	\$ 449,741	\$ 520,861	\$ 520,861
<i>Certified</i>	4,931,577	5,157,855	5,954,683	6,119,393	6,515,080	5,462,849	6,010,057	6,305,165
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	781,716	910,802	1,080,497	1,013,553	1,118,059	894,107	985,715	1,133,817
Benefits	2,028,249	2,187,522	2,475,254	2,906,741	3,040,640	2,291,833	2,984,862	3,129,304
Purchased Services	547,225	393,609	286,144	10,594	637,776	136,377	134,141	213,980
Supplies and Materials	923,030	1,027,754	942,475	58,297	281,748	606,087	631,123	716,266
Capital Equipment	243,813	143,841	75,799	-	38,791	38,336	6,671	6,671
Other Expenses	34,632	36,007	18,984	(117,416)	24,000	3,111	20,422	12,216
Device Refresh	58,327	13,581	-	-	-	-	-	-
Total Expenditures	\$ 10,024,476	\$ 10,386,945	\$ 11,372,067	\$ 10,516,973	\$ 12,181,905	\$ 9,882,440	\$ 11,293,852	\$ 12,038,280
Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 235,997	\$ 423,081	\$ 294,275	\$ -	\$ -	\$ (64,951)	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	107,130	133,721	142,871	-	-	123,793	-	-
Fund 23 Specific Purpose	21,649	17,543	21,451	-	-	28,403	-	-
Fund 26 Athletics/Activities	(9,589)	(17,234)	98,844	-	-	116,099	-	-
Fund 14 Capital Projects	2,084	-	(29,595)	-	-	(29,967)	-	-
Total	\$ 357,271	\$ 557,111	\$ 527,846	\$ -	\$ -	\$ 173,378	\$ -	\$ -
Enrollment	1,349	1,388	1,440	1,491	1,436	1,436	1,464	1,464
School Expenditures Per Pupil	\$ 7,431	\$ 7,483	\$ 7,897	\$ 7,054	\$ 8,483	\$ 6,882	\$ 7,714	\$ 8,223
				2020-2021 Adopted Budget	2020-2021 Final Revised Budget		2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE								
<i>Administrative</i>				5.00	5.00		5.00	5.00
<i>Certified</i>				98.60	96.00		98.60	97.70
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				33.31	35.35		32.37	38.75
Total FTE				136.91	136.35		135.97	141.45

ROCK CANYON HIGH SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 575,337	\$ 711,830	\$ 740,064	\$ 723,717	\$ 730,917	\$ 673,622	\$ 716,760	\$ 716,760
<i>Certified</i>	7,697,248	8,230,211	8,854,102	8,088,661	8,909,890	7,413,922	8,101,501	8,513,796
<i>Professional/Technical</i>	-	-	-	-	-	740	-	-
<i>Classified</i>	982,112	1,119,287	1,293,683	1,384,541	1,235,203	1,018,042	1,236,399	1,287,288
Benefits	2,946,908	3,252,462	3,486,240	3,804,312	3,952,435	3,119,600	3,922,778	4,029,236
Purchased Services	914,392	1,139,030	1,576,042	25,789	614,734	366,629	451,443	451,443
Supplies and Materials	1,471,599	1,550,583	1,965,320	393,253	1,991,461	955,095	888,685	946,825
Capital Equipment	248,539	225,029	461,425	-	340,098	173,660	25,900	25,900
Other Expenses	76,769	60,589	90,208	(191,770)	24,500	29,809	79,650	79,650
Device Refresh	106,631	2,844	-	-	-	-	-	-
Total Expenditures	\$ 15,019,536	\$ 16,291,864	\$ 18,467,083	\$ 14,228,503	\$ 17,799,238	\$ 13,751,119	\$ 15,423,116	\$ 16,050,898

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 518,024	\$ 512,624	\$ 626,189	\$ -	\$ -	\$ 1,003,585	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	121,479	143,786	147,298	-	-	114,946	-	-
Fund 23 Specific Purpose	253,799	245,656	189,502	-	-	186,355	-	-
Fund 26 Athletics/Activities	355,657	440,692	423,294	-	-	204,833	-	-
Fund 14 Capital Projects	16,552	-	116,000	-	-	81,154	-	-
Total	\$ 1,265,511	\$ 1,342,758	\$ 1,502,283	\$ -	\$ -	\$ 1,590,873	\$ -	\$ -

Enrollment	2,205	2,266	2,310	2,320	2,366	2,366	2,360	2,360
-------------------	-------	-------	-------	-------	-------	-------	-------	-------

School Expenditures Per Pupil	\$ 6,812	\$ 7,190	\$ 7,994	\$ 6,133	\$ 7,523	\$ 5,812	\$ 6,535	\$ 6,801
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	7.00	7.00	7.00	7.00
<i>Certified</i>	131.40	131.86	132.40	131.96
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	40.42	39.77	40.86	41.77
Total FTE	178.82	178.63	180.26	180.73

THUNDERRIDGE HIGH SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 507,712	\$ 483,618	\$ 404,971	\$ 545,602	\$ 525,811	\$ 444,969	\$ 520,861	\$ 520,859
<i>Certified</i>	7,382,344	7,804,084	8,582,860	7,623,637	8,006,556	6,586,697	7,241,192	7,563,980
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	1,025,799	1,134,165	1,274,188	1,337,058	1,300,922	1,033,260	1,226,608	1,211,693
Benefits	2,932,443	3,098,523	3,276,835	3,610,191	3,634,984	2,776,999	3,565,801	3,579,952
Purchased Services	706,758	731,904	946,710	76,000	579,466	333,745	204,638	204,638
Supplies and Materials	1,116,584	1,116,987	1,074,518	110,858	1,329,513	636,653	670,938	716,081
Capital Equipment	46,987	11,546	155,586	-	-	124,576	11,049	11,049
Other Expenses	97,457	64,203	84,391	(163,625)	96,000	45,472	24,070	19,620
Device Refresh	107,504	-	-	-	-	-	-	-
Total Expenditures	\$ 13,923,588	\$ 14,445,030	\$ 15,800,059	\$ 13,139,721	\$ 15,473,252	\$ 11,982,371	\$ 13,465,157	\$ 13,827,872

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 479,320	\$ 613,261	\$ 816,141	\$ -	\$ -	\$ 497,259	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	56,261	85,023	98,781	-	-	44,553	-	-
Fund 23 Specific Purpose	105,933	117,363	96,786	-	-	128,590	-	-
Fund 26 Athletics/Activities	75,751	30,495	11,811	-	-	(91,840)	-	-
Fund 14 Capital Projects	(1,509)	-	21,229	-	-	(52,467)	-	-
Total	\$ 715,756	\$ 846,142	\$ 1,044,748	\$ -	\$ -	\$ 526,094	\$ -	\$ -

Enrollment	2,070	2,012	2,042	2,000	1,910	1,910	1,900	1,900
-------------------	-------	-------	-------	-------	-------	-------	-------	-------

School Expenditures Per Pupil	\$ 6,726	\$ 7,179	\$ 7,738	\$ 6,570	\$ 8,101	\$ 6,273	\$ 7,087	\$ 7,278
--------------------------------------	----------	----------	----------	----------	----------	----------	----------	----------

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	5.20	5.00	5.00	5.00
<i>Certified</i>	122.75	117.00	120.35	114.55
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	43.48	41.97	40.84	38.66
Total FTE	171.43	163.97	166.19	158.21

BRIDGE PROGRAM

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ -	\$ 104,816	\$ 1,000	\$ -	\$ -	\$ 98,679	\$ 106,486	\$ 106,486
<i>Certified</i>	368,558	597,760	574,818	881,449	883,009	528,001	1,704,486	919,044
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	514,933	653,120	703,767	728,207	724,955	586,207	37,556	943,085
Benefits	335,111	515,884	486,951	742,293	742,642	494,759	876,556	951,220
Purchased Services	5,457	11,266	9,109	16,500	16,500	3,091	17,700	17,700
Supplies and Materials	25,138	23,947	28,572	22,000	32,667	38,597	23,800	26,117
Capital Equipment	81,147	1,178	-	-	310,000	-	310,000	310,000
Other Expenses	65	(22)	-	(40,240)	100	-	100	100
Device Refresh	10,315	-	-	-	-	-	-	-
Total Expenditures	\$ 1,340,724	\$ 1,907,948	\$ 1,804,218	\$ 2,350,209	\$ 2,709,873	\$ 1,749,334	\$ 3,076,684	\$ 3,273,752

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ -	\$ -	\$ 9,141	\$ -	\$ -	\$ -	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	3,711	-	1,845	-	-	-	-	-
Fund 23 Specific Purpose	(2)	-	-	-	-	-	-	-
Fund 26 Athletics/Activities	-	-	-	-	-	-	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-	-
Total	\$ 3,709	\$ -	\$ 10,986	\$ -	\$ -	\$ -	\$ -	\$ -

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	0.00	1.00	0.00	2.00
<i>Certified</i>	14.30	14.30	13.30	16.00
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	25.51	28.83	28.15	33.43
Total FTE	39.81	44.13	41.45	51.43

DANIEL C. OAKES HIGH SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 95,581	\$ 110,160	\$ 115,016	\$ 107,937	\$ 107,937	\$ 103,710	\$ 106,486	\$ 106,486
Certified	1,111,554	1,235,433	1,275,448	1,214,661	1,214,218	1,063,245	1,094,396	1,093,095
Professional/Technical	150	-	-	-	-	-	-	-
Classified	81,485	70,442	72,140	139,106	142,950	90,401	141,148	142,449
Benefits	420,967	458,214	468,903	527,912	528,028	425,179	514,563	514,563
Purchased Services	22,572	28,965	18,375	21,400	3,400	10,634	27,400	27,400
Supplies and Materials	118,738	117,330	94,272	60,200	55,156	76,268	68,750	92,705
Capital Equipment	92,134	614	19,768	-	44,097	18,895	37,000	37,000
Other Expenses	8,249	4,910	7,068	(14,912)	3,000	1,072	16,000	16,000
Device Refresh	-	-	-	-	-	-	-	-
Total Expenditures	\$ 1,951,430	\$ 2,026,069	\$ 2,070,990	\$ 2,056,304	\$ 2,098,786	\$ 1,789,405	\$ 2,005,743	\$ 2,029,698

Carry Over Awarded Into Subsequent Year									
Fund 10 Student Based Budget	\$ -	\$ -	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	2,428	1,509	10,661	-	-	-	-	-	-
Fund 23 Specific Purpose	7,994	8,603	7,755	-	-	-	-	-	-
Fund 26 Athletics/Activities	-	-	-	-	-	-	-	-	-
Fund 14 Capital Projects	12,474	-	10,897	-	-	-	-	-	-
Total	\$ 22,896	\$ 10,112	\$ 33,313	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
Administrative	1.00	1.00	1.00	1.00
Certified	18.70	18.90	18.70	18.90
Professional/Technical	0.00	0.00	0.00	0.00
Classified	4.00	4.00	4.00	4.06
Total FTE	23.70	23.90	23.70	23.96

EAGLE ACADEMY ALTERNATIVE HIGH SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 105,380	\$ 212,439	\$ 221,874	\$ 208,027	\$ 208,027	\$ 204,114	\$ 209,642	\$ 209,642
<i>Certified</i>	1,009,848	950,007	1,066,463	1,017,264	1,042,275	931,970	1,090,863	1,090,863
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	66,872	86,788	127,904	129,377	129,377	114,288	125,876	125,875
Benefits	373,059	402,848	452,623	498,847	504,437	428,064	529,173	529,174
Purchased Services	18,224	26,792	26,877	45,500	31,500	10,780	44,200	44,200
Supplies and Materials	95,737	83,790	54,071	83,500	97,964	62,773	76,000	100,408
Capital Equipment	7,999	-	-	-	(13,679)	13,679	-	-
Other Expenses	2,354	4,176	7,128	(17,091)	6,500	1,000	500	500
Device Refresh	12,408	-	-	-	-	-	-	-
Total Expenditures	\$ 1,691,880	\$ 1,766,840	\$ 1,956,941	\$ 1,965,424	\$ 2,006,401	\$ 1,766,667	\$ 2,076,254	\$ 2,100,662

Carry Over Awarded Into Subsequent Year									
Fund 10 Student Based Budget	\$ -	\$ -	\$ 17,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	523	(11)	3,332	-	-	-	-	-	-
Fund 23 Specific Purpose	5,834	7,430	9,798	-	-	-	-	-	-
Fund 26 Athletics/Activities	-	-	-	-	-	-	-	-	-
Fund 14 Capital Projects	15,599	-	-	-	-	-	-	-	-
Total	\$ 21,956	\$ 7,419	\$ 30,130	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	2.00	2.00	2.00	2.00
<i>Certified</i>	17.20	18.40	17.20	18.40
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	4.12	4.12	4.12	4.12
Total FTE	23.32	24.52	23.32	24.52

eDCSD CYBER SCHOOL

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
Administrative	\$ 183,322	\$ 203,541	\$ 207,490	\$ 208,027	\$ 208,027	\$ 189,917	\$ 209,642	\$ 209,643
Certified	1,201,432	1,228,484	1,225,123	1,292,483	1,404,916	1,168,510	1,466,896	1,465,854
Professional/Technical	-	17,030	105,754	-	-	96,195	-	-
Classified	136,654	138,080	124,520	128,343	117,404	102,564	123,912	123,912
Benefits	478,457	494,295	504,273	583,730	641,884	494,465	661,966	661,726
Purchased Services	51,105	33,240	53,004	44,700	39,700	24,885	44,200	44,200
Supplies and Materials	84,253	177,760	179,342	191,188	237,234	165,497	192,600	228,976
Capital Equipment	-	-	-	-	-	-	-	-
Other Expenses	2,276	3,645	4,293	(28,416)	10,000	814	11,500	11,500
Device Refresh	-	-	-	-	-	-	-	-
Total Expenditures	\$ 2,137,499	\$ 2,296,076	\$ 2,403,799	\$ 2,420,055	\$ 2,659,165	\$ 2,242,849	\$ 2,710,716	\$ 2,745,811

Carry Over Awarded Into Subsequent Year									
Fund 10 Student Based Budget	\$ -	\$ -	\$ 29,073	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	9,215	6,735	37,852	-	-	-	-	-	-
Fund 23 Specific Purpose	-	-	-	-	-	-	-	-	-
Fund 26 Athletics/Activities	-	-	-	-	-	-	-	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-	-	-
Total	\$ 9,215	\$ 6,735	\$ 66,925	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
Administrative	2.00	2.00	2.00	2.00
Certified	20.88	25.08	20.88	24.58
Professional/Technical	0.00	0.00	0.00	0.00
Classified	3.75	3.00	3.75	3.75
Total FTE	26.63	30.08	26.63	30.33

PLUM CREEK ACADEMY

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Direct School Expenditures								
Salaries								
<i>Administrative</i>	\$ 95,101	\$ 104,003	\$ 93,000	\$ 107,937	\$ 107,937	\$ 83,685	\$ 106,486	\$ 106,486
<i>Certified</i>	847,261	846,058	789,378	931,623	932,403	707,473	901,041	899,745
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	283,123	325,431	313,792	341,477	341,477	282,161	358,737	382,639
Benefits	410,059	439,699	409,871	554,595	554,769	394,043	577,359	591,969
Purchased Services	21,979	15,911	13,190	12,000	8,620	15,158	7,000	7,000
Supplies and Materials	57,881	49,212	42,936	69,270	95,522	59,073	67,350	74,233
Capital Equipment	-	-	-	-	-	-	-	-
Other Expenses	1,071	2,570	757	(6,632)	2,545	513	2,050	2,050
Device Refresh	-	-	-	-	-	-	-	-
Total Expenditures	\$ 1,716,474	\$ 1,782,885	\$ 1,662,923	\$ 2,010,270	\$ 2,043,273	\$ 1,542,105	\$ 2,020,023	\$ 2,064,122

Carry Over Awarded Into Subsequent Year									
Fund 10 Student Based Budget	\$ -	\$ -	\$ 25,619	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	2,393	3,977	4,430	-	-	-	-	-	-
Fund 23 Specific Purpose	-	-	-	-	-	-	-	-	-
Fund 26 Athletics/Activities	-	-	-	-	-	-	-	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-	-	-
Total	\$ 2,393	\$ 3,977	\$ 30,049	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE				
<i>Administrative</i>	1.00	1.00	1.00	1.00
<i>Certified</i>	14.75	13.75	14.75	14.50
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	11.80	11.80	11.80	13.56
Total FTE	27.55	26.55	27.55	29.06

SECONDARY SCHOOL SUMMARIES

School	Salaries	Benefits	Purchased Services	Supplies and Materials	Capital Equipment and Projects	Other Expense	Total Expenditures	Projected Enrollment	Total Expenditures Per
Castle Rock Middle School	\$ 4,396,129	\$ 1,733,423	\$ -	\$ 107,110	\$ -	\$ -	\$ 6,236,662	766	\$ 8,142
Cimarron Middle School	\$ 5,571,003	\$ 2,206,128	\$ 17,740	\$ 509,495	\$ -	\$ -	\$ 8,304,366	1,200	\$ 6,920
Cresthill Middle School	\$ 4,595,647	\$ 1,845,696	\$ 7,485	\$ 85,752	\$ 5,000	\$ -	\$ 6,539,580	760	\$ 8,605
Mesa Middle School	\$ 5,434,188	\$ 2,178,863	\$ 22,928	\$ 343,499	\$ -	\$ 1,648	\$ 7,981,126	967	\$ 8,253
Mountain Ridge Middle School	\$ 4,679,493	\$ 1,832,652	\$ 7,279	\$ 244,374	\$ -	\$ -	\$ 6,763,798	957	\$ 7,068
Ranch View Middle School	\$ 4,407,064	\$ 1,793,063	\$ 23,285	\$ 115,171	\$ -	\$ -	\$ 6,338,583	785	\$ 8,075
Rocky Heights Middle School	\$ 5,538,876	\$ 2,165,419	\$ 8,500	\$ 348,312	\$ -	\$ 700	\$ 8,061,807	1,212	\$ 6,652
Sagewood Middle School	\$ 4,395,315	\$ 1,766,592	\$ 16,968	\$ 111,854	\$ -	\$ 5,879	\$ 6,296,608	740	\$ 8,509
Sierra Middle School	\$ 4,362,716	\$ 1,707,445	\$ -	\$ 194,241	\$ 3,000	\$ 22,352	\$ 6,289,754	856	\$ 7,348
Sub Total Middle	\$ 43,380,431	\$ 17,229,281	\$ 104,185	\$ 2,059,808	\$ 8,000	\$ 30,579	\$ 62,812,284	8,243	\$ 7,730

School	Salaries	Benefits	Purchased Services	Supplies and Materials	Capital Equipment and Projects	Other Expense	Total Expenditures	Projected Enrollment	Total Expenditures Per Pupil
Castle View High School	\$ 10,206,955	\$ 3,951,139	\$ 110,151	\$ 1,059,795	\$ 38,750	\$ 17,474	\$ 15,384,264	2,180	\$ 7,057
Chaparral High School	\$ 10,679,061	\$ 4,162,679	\$ 329,821	\$ 1,266,883	\$ -	\$ 7,261	\$ 16,445,705	2,250	\$ 7,309
Douglas County High School	\$ 9,777,538	\$ 3,852,084	\$ 458,393	\$ 787,945	\$ 138,836	\$ 14,100	\$ 15,028,896	1,893	\$ 7,939
Highlands Ranch High School	\$ 8,734,088	\$ 3,443,516	\$ 285,515	\$ 408,327	\$ 11,843	\$ 17,155	\$ 12,900,444	1,600	\$ 8,063
Legend High School	\$ 10,210,055	\$ 3,880,524	\$ 388,210	\$ 895,103	\$ 79,582	\$ 234,018	\$ 15,687,492	2,280	\$ 6,880
Mountain Vista High School	\$ 10,838,986	\$ 4,175,923	\$ 224,923	\$ 717,030	\$ -	\$ 21,610	\$ 15,978,472	2,402	\$ 6,652
Ponderosa High School	\$ 7,959,843	\$ 3,129,304	\$ 213,980	\$ 716,266	\$ 6,671	\$ 12,216	\$ 12,038,280	1,464	\$ 8,223
Rock Canyon High School	\$ 10,517,844	\$ 4,029,236	\$ 451,443	\$ 946,825	\$ 25,900	\$ 79,650	\$ 16,050,898	2,360	\$ 6,801
ThunderRidge High School	\$ 9,296,532	\$ 3,579,952	\$ 204,638	\$ 716,081	\$ 11,049	\$ 19,620	\$ 13,827,872	1,900	\$ 7,278
Sub Total High	\$ 88,220,902	\$ 34,204,357	\$ 2,667,074	\$ 7,514,255	\$ 312,631	\$ 423,104	\$ 133,342,323	18,329	\$ 7,356

School	Salaries	Benefits	Purchased Services	Supplies and Materials	Capital Equipment and Projects	Other Expense	Total Expenditures
DC Oakes	\$ 1,342,030	\$ 514,563	\$ 27,400	\$ 92,705	\$ 37,000	\$ 16,000	\$ 2,029,698
Eagle Academy	\$ 1,426,380	\$ 529,174	\$ 44,200	\$ 100,408	\$ -	\$ 500	\$ 2,100,662
Bridges Program Highlands Ranch	\$ 1,968,615	\$ 951,220	\$ 17,700	\$ 26,117	\$ 310,000	\$ 100	\$ 3,273,752
eDCSD	\$ 1,799,409	\$ 661,726	\$ 44,200	\$ 228,976	\$ -	\$ 11,500	\$ 2,745,811
Plum Creek Academy	\$ 1,388,870	\$ 591,969	\$ 7,000	\$ 74,233	\$ -	\$ 2,050	\$ 2,064,122
Sub Total Alternative	\$ 7,925,304	\$ 3,248,652	\$ 140,500	\$ 522,439	\$ 347,000	\$ 30,150	\$ 12,214,045

CHARTER SCHOOL BUDGETS

CHARTER SCHOOLS

- Academy Charter School
- American Academy Charter School
- Ascent Classical Academy Charter School
- Aspen View Academy Charter School
- Ben Franklin Academy Charter School
- Challenge to Excellence Charter School
- DCS Montessori Charter School
- Global Village Academy Charter School
- HOPE Online Learning Academy
- Lemay Academy of Excellence Charter School
- North Star Academy Charter School
- Parker Core Knowledge Charter School
- Parker Performing Arts Charter School
- Platte River Academy Charter School
- Renaissance Secondary Charter School
- SkyView Academy Charter School
- STEM School Highlands Ranch Charter School
- World Compass Academy Charter School



CHARTER SCHOOLS SUMMARY OF REVENUES AND EXPENDITURES

CHARTER SCHOOL	Beginning Fund Balance	Budgeted Revenues	Budgeted Expenditures	Ending Fund Balance
Academy Charter	\$ 4,901,558	\$ 6,366,990	\$ 10,518,359	\$ 750,189
American Academy Charter	5,609,313	31,427,586	31,421,782	5,615,117
Ascent Classical Academy				-
Aspen View Academy Charter	1,564,719	9,903,296	9,548,703	1,919,312
Ben Franklin Academy Charter	5,460,939	9,248,452	9,226,591	5,482,800
Challenge to Excellence Charter	3,130,409	5,599,804	6,506,886	2,223,327
DCS Montessori Charter	1,401,569	5,790,525	5,789,297	1,402,797
Global Village Academy Charter	628,408	4,128,800	4,115,746	641,462
HOPE Online Learning Academy Charter	1,625,892	13,281,245	13,275,154	1,631,984
Leman Academy of Excellence	3,375,801	9,835,047	8,885,477	4,325,371
North Star Academy Charter	2,738,018	6,950,457	8,947,339	741,136
Parker Core Knowledge Charter	2,940,690	8,255,359	8,014,597	3,181,452
Parker Performing Arts Charter	822,688	7,535,036	7,510,723	847,001
Platte River Academy Charter	2,429,888	5,736,411	5,658,005	2,508,294
Renaissance Secondary Charter	537,590	3,769,677	3,899,011	408,255
SkyView Academy Charter	3,404,162	14,269,417	14,279,435	3,394,144
STEM School Highlands Ranch	10,726,993	18,106,188	18,081,185	10,751,996
World Compass Academy Charter	1,782,045	7,958,323	7,958,323	1,782,045
TOTAL	\$ 53,080,684	\$ 168,162,613	\$ 173,636,613	\$ 47,606,684

All charter school financials prepared by charter schools and not by DCSD Business Services staff

ACADEMY CHARTER SCHOOL

	Audited Actual 2019-2020	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Adopted Budget 2021-2022	Projected Budget 2022-2023	Projected Budget 2023-2024
Balance on Hand July 1	\$ 4,065,301	\$ 4,678,867	\$ 4,678,867	\$ 4,901,558	\$ 750,189	\$ 804,177
Revenue:						
Per Pupil Revenue	\$ 5,442,257	\$ 5,139,273	\$ 5,196,653	\$ 5,309,320	\$ 5,415,506	\$ 5,523,816
Mill Levy/Override	770,699	784,643	785,432	794,032	809,913	826,111
Tuition	121,688	64,334	79,979	80,000	81,600	83,232
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	33,006	27,141	26,969	26,923	27,462	28,011
Food Services	-	-	-	-	-	-
Pupil Activities	114,943	68,267	85,974	90,000	91,800	93,636
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	1,110	3,000	1,572	1,000	1,020	1,040
Rental/Lease	1,700	1,500	5,000	8,000	8,160	8,323
Contributions/Donations	12,105	35,000	42,197	35,000	35,700	36,414
Miscellaneous Revenue	-	-	-	-	-	-
Categorical Revenue	74,430	13,500	13,500	75,000	76,500	78,030
Other State Revenue	194,303	216,290	214,905	219,292	223,678	228,151
Grants Federal	8,019	282,707	288,703	166,923	170,261	173,667
Fund Transfer	(447,330)	(443,141)	(437,141)	(438,500)	(442,885)	(442,885)
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 6,326,931	\$ 6,192,515	\$ 6,303,743	\$ 6,366,990	\$ 6,498,715	\$ 6,637,547
Total Sources	\$ 10,392,232	\$ 10,871,382	\$ 10,982,610	\$ 11,268,548	\$ 7,248,904	\$ 7,441,724
Expenditures:						
Salaries	\$ 3,369,265	\$ 3,229,999	\$ 3,340,608	\$ 3,480,626	\$ 3,550,238	\$ 3,621,243
Benefits	1,085,399	1,145,710	1,099,055	1,263,200	1,288,464	1,314,233
Purchased Professional and Technical Services	83,546	79,793	129,989	187,500	191,250	195,075
Purchased Property Services	196,003	699,359	247,854	277,100	282,642	288,295
Other Purchased Services	531,870	693,463	507,533	573,434	584,902	596,601
Supplies	191,322	226,856	274,858	218,000	222,360	226,807
Property	206,727	160,250	459,996	225,000	229,500	234,090
Other Expenses	49,233	104,116	21,159	93,500	95,370	97,277
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	3,600,000	-	4,200,000	-	-
Total Expenditures	\$ 5,713,365	\$ 9,939,545	\$ 6,081,051	\$ 10,518,359	\$ 6,444,727	\$ 6,573,621
Balance on Hand June 30	\$ 4,678,867	\$ 931,837	\$ 4,901,558	\$ 750,189	\$ 804,177	\$ 868,103
Fund Balance as a % of Revenue	74%	15%	78%	12%	12%	13%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

AMERICAN ACADEMY CHARTER SCHOOL

	Audited Actual 2019-2020	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Adopted Budget 2021-2022	Projected Budget 2022-2023	Projected Budget 2023-2024
Balance on Hand July 1	\$ 5,285,617	\$ 5,595,907	\$ 5,595,907	\$ 5,609,313	\$ 5,615,117	\$ 5,622,296
Revenue:						
Per Pupil Revenue	\$ 20,637,584	\$ 20,098,865	\$ 20,098,865	\$ 21,705,456	\$ 22,573,674	\$ 23,250,885
Mill Levy/Override	2,961,528	3,045,561	3,045,561	2,986,517	2,990,000	2,970,000
Tuition	1,349,525	1,757,580	1,757,580	1,747,023	1,747,023	1,790,699
Transportation Fees	433,689	50,000	50,000	370,620	400,000	420,000
Earnings on Investments	66,531	8,000	8,000	30,000	35,000	36,050
Food Services	-	-	-	-	-	-
Pupil Activities	592,118	250,000	250,000	830,000	830,000	854,900
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	728,969	780,000	780,000	801,032	825,062	849,814
Rental/Lease	80,812	140,000	140,000	135,000	150,000	154,500
Contributions/Donations	645,133	120,000	120,000	816,938	841,446	866,690
Miscellaneous Revenue	72,004	85,000	85,000	-	-	-
Categorical Revenue	706,188	779,400	779,400	770,000	800,000	824,000
Other State Revenue	483,702	110,000	110,000	100,000	125,000	128,750
Grants Federal	95,663	1,200,000	1,200,000	535,000	569,050	604,122
Fund Transfer	-	-	-	-	-	-
Other Sources	187,686	600,000	600,000	600,000	600,000	600,000
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 29,041,132	\$ 29,024,406	\$ 29,024,406	\$ 31,427,586	\$ 32,486,255	\$ 33,350,410
Total Sources	\$ 34,326,749	\$ 34,620,313	\$ 34,620,313	\$ 37,036,899	\$ 38,101,372	\$ 38,972,706
Expenditures:						
Salaries	\$ 13,392,573	\$ 14,825,000	\$ 14,825,000	\$ 15,280,900	\$ 15,724,935	\$ 16,196,683
Benefits	5,043,191	5,025,000	5,025,000	5,314,153	5,443,038	5,606,330
Purchased Professional and Technical Services	574,309	300,000	300,000	508,115	510,500	525,815
Purchased Property Services	4,610,092	4,000,000	4,000,000	4,335,630	4,460,549	4,594,365
Other Purchased Services	2,739,182	2,650,000	2,650,000	3,154,344	3,422,692	3,405,500
Supplies	1,065,445	1,000,000	1,000,000	1,196,950	1,236,721	1,273,823
Property	934,892	925,000	925,000	1,276,240	1,314,527	1,353,963
Other Expenses	371,158	75,000	75,000	144,450	148,784	153,247
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	211,000	211,000	211,000	217,330	223,850
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 28,730,842	\$ 29,011,000	\$ 29,011,000	\$ 31,421,782	\$ 32,479,076	\$ 33,333,576
Balance on Hand June 30	\$ 5,595,907	\$ 5,609,313	\$ 5,609,313	\$ 5,615,117	\$ 5,622,296	\$ 5,639,130
Fund Balance as a % of Revenue	19%	19%	19%	18%	17%	17%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

ASCENT CLASSICAL ACADEMY CHARTER SCHOOL

Ascent Charter School requested release from Douglas County School District and was approved by the Board of Education on September 4, 2019. Ascent Classical Academy became authorized under the Charter School Institute by July 1, 2020. Based on this change to authorization, the Adopted Budget for FY 2021-2022 will be submitted to CSI rather than Douglas County.

ASPEN VIEW ACADEMY CHARTER SCHOOL

	Audited Actual 2019-2020	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Adopted Budget 2021-2022	Projected Budget 2022-2023	Projected Budget 2023-2024
Balance on Hand July 1	\$ 1,794,974	\$ 2,272,416	\$ 2,272,416	\$ 1,564,719	\$ 1,919,312	\$ 2,549,628
Revenue:						
Per Pupil Revenue	\$ 6,367,037	\$ 7,018,655	\$ 7,018,655	\$ 7,634,908	\$ 8,150,139	\$ 8,394,193
Mill Levy/Override	977,347	1,053,763	1,053,763	1,349,052	1,264,000	1,264,000
Tuition	351,403	232,000	232,000	254,400	381,600	381,600
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	-	2,000	2,000	3,000	3,000	3,000
Food Services	-	-	-	-	-	-
Pupil Activities	506,568	179,720	179,720	263,600	271,000	271,000
Community Service Activities	-	125,000	125,000	150,000	200,000	200,000
Other Local Revenue	-	-	-	5,000	5,000	5,000
Rental/Lease	-	11,000	11,000	10,000	20,000	20,000
Contributions/Donations	60,000	66,000	66,000	85,000	85,000	85,000
Miscellaneous Revenue	43,894	6,000	6,000	-	-	-
Categorical Revenue	-	443,315	443,315	-	-	-
Other State Revenue	-	-	-	-	-	-
Grants Federal	-	82,145	82,145	148,336	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	385,715	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 8,691,964	\$ 9,219,598	\$ 9,219,598	\$ 9,903,296	\$ 10,379,739	\$ 10,623,793
Total Sources	\$ 10,486,938	\$ 11,492,014	\$ 11,492,014	\$ 11,468,015	\$ 12,299,051	\$ 13,173,421
Expenditures:						
Salaries	\$ 4,153,043	\$ 4,737,880	\$ 4,812,188	\$ 4,883,749	\$ 4,849,271	\$ 4,910,470
Benefits	1,245,115	1,520,643	1,492,748	1,584,285	1,554,062	1,564,873
Purchased Professional and Technical Services	-	169,000	136,000	156,000	184,750	187,233
Purchased Property Services	1,039,388	1,232,290	1,517,440	1,398,000	1,703,794	1,706,037
Other Purchased Services	-	775,619	697,919	793,319	737,454	759,575
Supplies	428,949	446,375	499,500	522,850	519,592	507,580
Property	267,420	245,000	482,000	195,000	185,000	175,000
Other Expenses	-	3,500	14,500	15,500	15,500	15,500
Other Uses of Funds	48,497	-	275,000	-	-	-
Redemption of Principal	583,994	-	-	-	-	-
Principal on Leases	448,116	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 8,214,522	\$ 9,130,307	\$ 9,927,295	\$ 9,548,703	\$ 9,749,423	\$ 9,826,268
Balance on Hand June 30	\$ 2,272,416	\$ 2,361,707	\$ 1,564,719	\$ 1,919,312	\$ 2,549,628	\$ 3,347,153
Fund Balance as a % of Revenue	26%	26%	17%	19%	25%	32%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

BEN FRANKLIN ACADEMY CHARTER SCHOOL

	Audited Actual 2019-2020	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Adopted Budget 2021-2022	Projected Budget 2022-2023	Projected Budget 2023-2024
Balance on Hand July 1	\$ 4,681,730	\$ 5,371,975	\$ 5,371,975	\$ 5,460,939	\$ 5,482,800	\$ 5,541,669
Revenue:						
Per Pupil Revenue	\$ 7,424,013	\$ 6,992,509	\$ 6,992,509	\$ 7,250,343	\$ 7,467,853	\$ 7,691,889
Mill Levy/Override	1,058,047	1,060,452	1,060,452	1,067,639	1,088,992	1,110,772
Tuition	209,081	238,415	238,415	307,200	307,200	307,200
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	51,903	5,300	5,300	7,000	10,000	15,000
Food Services	-	-	-	-	-	-
Pupil Activities	275,497	275,605	275,605	213,298	217,564	221,915
Community Service Activities	76,805	26,820	26,820	28,220	35,000	40,000
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	22,092	2,500	2,500	10,000	15,000	15,000
Contributions/Donations	14,767	5,000	5,000	5,000	5,000	5,000
Miscellaneous Revenue	4,470	-	-	-	-	-
Categorical Revenue	-	11,137	11,137	11,137	11,137	11,137
Other State Revenue	121,130	24,375	24,375	-	-	-
Grants Federal	-	466,714	466,714	75,331	75,331	-
Fund Transfer	32,993	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	253,056	270,646	270,646	273,284	278,750	284,325
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 9,543,854	\$ 9,379,473	\$ 9,379,473	\$ 9,248,452	\$ 9,511,827	\$ 9,702,237
Total Sources	\$ 14,225,584	\$ 14,751,448	\$ 14,751,448	\$ 14,709,391	\$ 14,994,627	\$ 15,243,906
Expenditures:						
Salaries	\$ 4,294,746	\$ 4,336,598	\$ 4,663,090	\$ 4,606,261	\$ 4,744,449	\$ 4,886,782
Benefits	1,243,423	1,208,035	1,176,785	1,207,696	1,243,927	1,281,245
Purchased Professional and Technical Services	81,843	147,000	116,700	147,200	147,200	147,200
Purchased Property Services	1,615,733	1,705,028	1,755,276	1,696,193	1,730,117	1,764,719
Other Purchased Services	999,220	894,679	835,943	901,220	919,244	937,629
Supplies	455,900	403,915	477,743	491,571	491,571	416,240
Property	110,223	133,500	225,872	135,000	135,000	135,000
Other Expenses	52,521	36,037	39,100	41,450	41,450	41,450
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 8,853,609	\$ 8,864,792	\$ 9,290,509	\$ 9,226,591	\$ 9,452,958	\$ 9,610,265
Balance on Hand June 30	\$ 5,371,975	\$ 5,886,656	\$ 5,460,939	\$ 5,482,800	\$ 5,541,669	\$ 5,633,641
Fund Balance as a % of Revenue	56%	63%	58%	59%	58%	58%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

CHALLENGE TO EXCELLENCE CHARTER SCHOOL

	Audited Actual 2019-2020	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Adopted Budget 2021-2022	Projected Budget 2022-2023	Projected Budget 2023-2024
Balance on Hand July 1	\$ 2,712,350	\$ 3,145,771	\$ 3,145,771	\$ 3,130,409	\$ 2,223,327	\$ 2,272,396
Revenue:						
Per Pupil Revenue	\$ 4,114,208	\$ 4,215,170	\$ 4,249,998	\$ 4,392,977	\$ 4,564,464	\$ 4,655,094
Mill Levy/Override	585,032	632,672	643,014	616,390	621,740	615,522
Tuition	59,385	9,500	3,465	7,000	7,000	7,000
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	41,358	12,600	6,729	8,000	8,000	8,000
Food Services	-	-	-	-	-	-
Pupil Activities	138,146	65,000	76,785	100,000	100,000	100,000
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	127,824	58,500	61,895	58,500	60,000	60,000
Rental/Lease	2,056	-	(34)	-	-	-
Contributions/Donations	1,611	-	3,336	-	-	-
Miscellaneous Revenue	-	-	-	-	-	-
Categorical Revenue	60,642	104,623	228,387	136,359	137,370	138,418
Other State Revenue	199,575	115,328	231,279	112,360	113,335	112,202
Grants Federal	14,856	206,179	-	130,658	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	37,560	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 5,344,693	\$ 5,419,572	\$ 5,504,855	\$ 5,599,804	\$ 5,611,909	\$ 5,696,236
Total Sources	\$ 8,057,043	\$ 8,565,343	\$ 8,650,626	\$ 8,730,213	\$ 7,835,236	\$ 7,968,632
Expenditures:						
Salaries	\$ 2,549,921	\$ 2,550,976	\$ 2,531,691	\$ 2,638,192	\$ 2,690,955	\$ 2,744,775
Benefits	856,971	1,002,378	850,769	1,026,683	1,092,456	1,154,989
Purchased Professional and Technical Services	205,224	328,680	266,120	342,700	344,414	346,136
Purchased Property Services	477,108	1,081,662	998,034	494,874	495,428	496,046
Other Purchased Services	479,234	555,151	492,644	561,256	524,796	527,419
Supplies	197,940	232,617	201,551	268,750	239,844	241,043
Property	136,587	199,300	172,110	1,149,060	149,524	150,272
Other Expenses	8,287	30,000	7,300	25,371	25,423	25,550
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 4,911,272	\$ 5,980,764	\$ 5,520,217	\$ 6,506,886	\$ 5,562,840	\$ 5,686,230
Balance on Hand June 30	\$ 3,145,771	\$ 2,584,579	\$ 3,130,409	\$ 2,223,327	\$ 2,272,396	\$ 2,282,402
Fund Balance as a % of Revenue	59%	48%	57%	40%	40%	40%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

DCS MONTESSORI CHARTER SCHOOL

	Audited Actual 2019-2020	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Adopted Budget 2021-2022	Projected Budget 2022-2023	Projected Budget 2023-2024
Balance on Hand July 1	\$ 1,229,887	\$ 1,323,195	\$ 1,323,195	\$ 1,401,569	\$ 1,402,797	\$ 1,402,797
Revenue:						
Per Pupil Revenue	\$ 3,688,450	\$ 3,367,011	\$ 3,400,366	\$ 3,648,500	\$ 3,665,000	\$ 3,700,000
Mill Levy/Override	524,901	511,671	514,175	514,377	515,000	520,000
Tuition	591,530	570,450	588,000	807,050	815,000	815,000
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	39,847	19,000	4,000	14,000	14,000	20,000
Food Services	-	-	-	-	-	-
Pupil Activities	346,250	125,000	100,000	125,000	150,000	150,000
Community Service Activities	311,076	260,374	255,000	332,600	335,000	345,000
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	48,752	60,000	60,000	60,000	60,000	65,000
Contributions/Donations	2,587	-	2,217	-	-	-
Miscellaneous Revenue	5,344	11,000	25,000	30,000	30,000	30,000
Categorical Revenue	126,040	135,763	155,684	132,000	135,000	137,000
Other State Revenue	-	-	-	-	-	-
Grants Federal	44,234	152,500	153,810	61,998	40,000	-
Fund Transfer	35,736	7,000	6,932	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	105,697	77,000	121,280	65,000	65,000	65,000
Total Revenue	\$ 5,870,444	\$ 5,296,769	\$ 5,386,464	\$ 5,790,525	\$ 5,824,000	\$ 5,847,000
Total Sources	\$ 7,100,331	\$ 6,619,964	\$ 6,709,659	\$ 7,192,094	\$ 7,226,797	\$ 7,249,797
Expenditures:						
Salaries	\$ 2,609,254	\$ 2,412,000	\$ 2,400,000	\$ 2,667,000	\$ 2,700,000	\$ 2,750,000
Benefits	900,948	962,463	935,000	965,499	970,000	980,000
Purchased Professional and Technical Services	297,789	259,500	245,000	303,000	303,000	303,000
Purchased Property Services	756,765	770,000	770,000	768,000	761,000	760,000
Other Purchased Services	408,852	378,600	370,000	409,750	410,000	410,000
Supplies	190,983	216,950	150,000	235,450	236,000	240,000
Property	112,818	58,000	58,000	169,000	170,000	170,000
Other Expenses	13,957	19,600	5,000	19,600	19,000	19,000
Other Uses of Funds	335,839	125,000	100,000	125,000	150,000	150,000
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	149,931	229,500	275,090	126,998	105,000	65,000
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 5,777,136	\$ 5,431,613	\$ 5,308,090	\$ 5,789,297	\$ 5,824,000	\$ 5,847,000
Balance on Hand June 30	\$ 1,323,195	\$ 1,188,351	\$ 1,401,569	\$ 1,402,797	\$ 1,402,797	\$ 1,402,797
Fund Balance as a % of Revenue	23%	22%	26%	24%	24%	24%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

GLOBAL VILLAGE ACADEMY CHARTER SCHOOL

	Audited Actual 2019-2020	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Adopted Budget 2021-2022	Projected Budget 2022-2023	Projected Budget 2023-2024
Balance on Hand July 1	\$ 189,266	\$ 192,097	\$ 192,097	\$ 628,408	\$ 641,462	\$ 703,861
Revenue:						
Per Pupil Revenue	\$ 3,214,806	\$ 2,996,459	\$ 2,996,459	\$ 3,395,490	\$ 3,558,000	\$ 3,658,000
Mill Levy/Override	451,740	453,979	453,979	481,061	495,493	510,358
Tuition	8,000	-	-	10,000	10,300	10,600
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	-	-	-	-	-	-
Food Services	-	-	-	-	-	-
Pupil Activities	53,077	219,842	219,842	81,425	83,300	86,709
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	7,220	17,300	17,300	-	-	-
Rental/Lease	-	-	-	-	-	-
Contributions/Donations	17,760	1,780	1,780	1,000	2,000	2,000
Miscellaneous Revenue	-	-	-	1,005	1,000	1,100
Categorical Revenue	220,802	165,947	165,947	-	-	-
Other State Revenue	-	-	-	158,819	161,000	168,170
Grants Federal	-	200,059	200,059	-	20,000	20,000
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 3,973,405	\$ 4,055,366	\$ 4,055,366	\$ 4,128,800	\$ 4,331,093	\$ 4,456,937
Total Sources	\$ 4,162,671	\$ 4,247,463	\$ 4,247,463	\$ 4,757,209	\$ 4,972,555	\$ 5,160,798
Expenditures:						
Salaries	\$ 1,516,666	\$ 1,356,496	\$ 1,356,496	\$ 1,637,748	\$ 1,693,301	\$ 1,754,600
Benefits	471,417	422,409	422,409	567,485	585,000	600,000
Purchased Professional and Technical Services	201,565	231,509	231,509	182,440	189,380	196,250
Purchased Property Services	716,173	894,240	894,240	923,722	950,834	958,917
Other Purchased Services	512,940	463,488	463,488	621,865	653,180	676,080
Supplies	167,319	179,283	179,283	121,144	130,033	140,689
Property	356,791	54,000	54,000	25,610	25,866	26,527
Other Expenses	27,703	17,629	17,629	35,733	41,100	47,200
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 3,970,574	\$ 3,619,054	\$ 3,619,054	\$ 4,115,746	\$ 4,268,694	\$ 4,400,264
Balance on Hand June 30	\$ 192,097	\$ 628,408	\$ 628,408	\$ 641,462	\$ 703,861	\$ 760,535
Fund Balance as a % of Revenue	5%	15%	15%	16%	16%	17%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

HOPE ONLINE LEARNING ACADEMY CHARTER SCHOOL

	Audited Actual 2019-2020	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Adopted Budget 2021-2022	Projected Budget 2022-2023	Projected Budget 2023-2024
Balance on Hand July 1	\$ 450,136	\$ 1,439,871	\$ 1,439,871	\$ 1,625,892	\$ 1,631,984	\$ 1,979,139
Revenue:						
Per Pupil Revenue	\$ 16,356,718	\$ 8,880,608	\$ 8,880,608	\$ 11,116,961	\$ 12,488,354	\$ 13,995,518
Mill Levy/Override	-	-	-	-	-	-
Tuition	-	-	-	-	-	-
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	1,371	280	280	1,196	1,208	1,220
Food Services	-	-	-	-	-	-
Pupil Activities	-	-	-	-	-	-
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	(40,013)	-	-	-	-	-
Rental/Lease	-	-	-	-	-	-
Contributions/Donations	85,779	60,084	60,084	92,500	52,500	52,500
Miscellaneous Revenue	69,501	69,929	69,929	78,500	60,000	65,000
Categorical Revenue	448,695	518,464	518,464	220,510	66,510	73,161
Other State Revenue	431,194	307,349	307,349	199,228	16,847	18,526
Grants Federal	2,147,296	2,480,720	2,510,720	1,489,548	1,349,653	1,404,128
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	82,802	82,802	82,802	82,802	82,802
Total Revenue	\$ 19,500,540	\$ 12,400,236	\$ 12,430,236	\$ 13,281,245	\$ 14,117,875	\$ 15,692,854
Total Sources	\$ 19,950,676	\$ 13,840,108	\$ 13,870,108	\$ 14,907,137	\$ 15,749,859	\$ 17,671,993
Expenditures:						
Salaries	\$ 4,268,353	\$ 2,484,965	\$ 2,484,965	\$ 2,660,064	\$ 2,821,677	\$ 2,929,768
Benefits	1,478,646	879,558	879,558	1,007,436	1,065,091	1,082,204
Purchased Professional and Technical Services	795,152	437,233	437,233	2,390,658	2,409,307	2,414,634
Purchased Property Services	629,393	325,614	325,614	344,546	346,469	368,695
Other Purchased Services	9,189,376	5,121,406	5,121,406	4,919,041	5,651,771	6,222,575
Supplies	1,232,725	684,080	684,080	1,093,231	1,160,156	1,241,177
Property	79,492	105,439	105,439	113,007	131,788	195,007
Other Expenses	317,666	373,590	373,590	144,500	117,950	122,521
Other Uses of Funds	-	15,586	15,586	8,123	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	520,001	1,786,744	1,816,744	594,548	66,510	73,161
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 18,510,805	\$ 12,214,215	\$ 12,244,215	\$ 13,275,154	\$ 13,770,720	\$ 14,649,743
Balance on Hand June 30	\$ 1,439,871	\$ 1,625,892	\$ 1,625,892	\$ 1,631,984	\$ 1,979,139	\$ 3,022,250
Fund Balance as a % of Revenue	7%	13%	13%	12%	14%	19%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

LEMAN ACADEMY OF EXCELLENCE CHARTER SCHOOL

	Audited Actual 2019-2020	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Adopted Budget 2021-2022	Projected Budget 2022-2023	Projected Budget 2023-2024
Balance on Hand July 1	\$ 317,491	\$ 2,351,489	\$ 2,351,489	\$ 3,375,801	\$ 4,325,371	\$ 5,639,914
Revenue:						
Per Pupil Revenue	\$ 5,812,554	\$ 6,516,359	\$ 6,629,589	\$ 8,221,075	\$ 8,818,816	\$ 9,117,910
Mill Levy/Override	827,602	1,001,557	1,002,918	1,134,513	1,214,399	1,255,770
Tuition	653	-	-	-	-	-
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	-	-	-	-	-	-
Food Services	-	-	-	-	-	-
Pupil Activities	32,222	6,620	-	-	-	-
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	118,110	124,930	141,523	75,000	75,000	75,000
Rental/Lease	2,800	-	-	-	-	-
Contributions/Donations	2,903	52,200	52,450	-	-	-
Miscellaneous Revenue	9,605	8,373	9,720	-	-	-
Categorical Revenue	-	-	-	-	-	-
Other State Revenue	278,490	301,250	291,951	193,116	207,433	214,748
Grants Federal	-	422,526	422,777	211,343	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 7,084,939	\$ 8,433,815	\$ 8,550,929	\$ 9,835,047	\$ 10,315,648	\$ 10,663,427
Total Sources	\$ 7,402,430	\$ 10,785,305	\$ 10,902,418	\$ 13,210,848	\$ 14,641,018	\$ 16,303,341
Expenditures:						
Salaries	\$ 2,099,517	\$ 2,608,527	\$ 2,810,899	\$ 3,346,622	\$ 3,465,901	\$ 3,770,007
Benefits	523,286	769,893	723,894	1,023,193	1,074,348	1,107,847
Purchased Professional and Technical Services	149,973	156,000	187,424	229,000	244,000	270,000
Purchased Property Services	855,020	1,842,538	1,940,087	1,883,738	1,905,238	1,912,738
Other Purchased Services	1,156,518	1,331,398	1,310,695	1,940,344	1,890,938	1,940,938
Supplies	255,351	298,060	426,957	426,460	384,560	399,560
Property	-	-	111,085	-	-	-
Other Expenses	11,275	26,220	15,577	36,120	36,120	36,120
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 5,050,941	\$ 7,032,636	\$ 7,526,617	\$ 8,885,477	\$ 9,001,105	\$ 9,437,210
Balance on Hand June 30	\$ 2,351,489	\$ 3,752,669	\$ 3,375,801	\$ 4,325,371	\$ 5,639,914	\$ 6,866,131
Fund Balance as a % of Revenue	33%	44%	39%	44%	55%	64%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

NORTH STAR ACADEMY CHARTER SCHOOL

	Audited Actual 2019-2020	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Adopted Budget 2021-2022	Projected Budget 2022-2023	Projected Budget 2023-2024
Balance on Hand July 1	\$ 1,935,257	\$ 2,961,786	\$ 2,961,786	\$ 2,738,018	\$ 741,136	\$ 669,175
Revenue:						
Per Pupil Revenue	\$ 5,303,910	\$ 4,874,164	\$ 4,976,976	\$ 5,344,794	\$ 5,505,136	\$ 5,670,289
Mill Levy/Override	758,482	739,087	757,291	763,324	763,324	763,324
Tuition	106,930	131,250	131,250	137,813	137,813	137,813
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	12,023	7,500	2,500	7,500	7,500	7,500
Food Services	-	-	-	-	-	-
Pupil Activities	128,534	136,280	136,280	138,800	138,800	138,800
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	106,157	30,000	30,000	110,000	110,000	110,000
Rental/Lease	-	-	-	-	-	-
Contributions/Donations	49,141	50,000	50,000	50,000	50,000	50,000
Miscellaneous Revenue	24,093	145,085	160,484	11,000	11,000	11,000
Categorical Revenue	82,447	-	-	-	-	-
Other State Revenue	48,668	44,241	50,283	44,241	44,241	44,241
Grants Federal	116,989	19,340	71,855	9,340	9,341	9,342
Fund Transfer	70,000	130,000	130,000	130,000	100,000	100,000
Other Sources	914,000	-	-	-	-	-
Cap Reserve Bond Revenue	181,392	203,645	203,645	203,645	203,645	203,645
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 7,902,766	\$ 6,510,592	\$ 6,700,564	\$ 6,950,457	\$ 7,080,800	\$ 7,245,954
Total Sources	\$ 9,838,023	\$ 9,472,378	\$ 9,662,350	\$ 9,688,475	\$ 7,821,936	\$ 7,915,129
Expenditures:						
Salaries	\$ 3,505,914	\$ 3,408,211	\$ 3,408,211	\$ 3,454,851	\$ 3,568,584	\$ 3,658,781
Benefits	1,059,733	1,059,719	1,059,719	1,086,442	1,129,347	1,167,973
Purchased Professional and Technical Services	557,504	558,805	558,805	643,494	681,594	719,855
Purchased Property Services	1,076,865	1,145,220	1,105,220	1,135,294	1,139,039	1,145,262
Other Purchased Services	96,048	136,682	110,000	161,772	164,526	167,349
Supplies	248,099	266,574	256,000	266,846	272,022	277,354
Property	150,734	406,377	406,377	178,640	177,649	181,778
Other Expenses	98,893	17,500	17,500	17,500	17,500	17,500
Other Uses of Funds	82,447	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	2,500	2,500	2,500	2,500	2,500
Cap Reserve Expense	-	1,100,000	-	2,000,000	-	-
Total Expenditures	\$ 6,876,237	\$ 8,101,588	\$ 6,924,332	\$ 8,947,339	\$ 7,152,761	\$ 7,338,352
Balance on Hand June 30	\$ 2,961,786	\$ 1,370,790	\$ 2,738,018	\$ 741,136	\$ 669,175	\$ 576,777
Fund Balance as a % of Revenue	37%	21%	41%	11%	9%	8%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

PARKER CORE KNOWLEDGE CHARTER SCHOOL

	Audited Actual 2019-2020	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Adopted Budget 2021-2022	Projected Budget 2022-2023	Projected Budget 2023-2024
Balance on Hand July 1	\$ 2,629,690	\$ 2,698,287	\$ 2,698,287	\$ 2,940,690	\$ 3,181,452	\$ 3,199,799
Revenue:						
Per Pupil Revenue	\$ 5,713,336	\$ 5,461,065	\$ 5,461,065	\$ 5,942,665	\$ 6,120,945	\$ 6,304,573
Mill Levy/Override	815,222	829,756	829,756	803,731	803,731	803,731
Tuition	539,930	824,369	824,369	924,515	924,515	924,515
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	38,668	3,566	3,566	3,000	3,000	3,000
Food Services	11,670	7,113	7,113	7,113	7,113	7,113
Pupil Activities	39,240	26,567	26,567	67,984	67,984	67,984
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	4,119	9,564	9,564	-	-	-
Rental/Lease	37,446	6,455	6,455	19,593	19,593	19,593
Contributions/Donations	67,790	36,965	36,965	-	-	-
Miscellaneous Revenue	119,927	106,640	106,640	112,597	112,597	112,597
Categorical Revenue	292,687	402,401	402,401	364,161	338,881	293,041
Other State Revenue	17,321	15,769	15,769	10,000	10,000	10,000
Grants Federal	31,278	263,885	263,885	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 7,728,634	\$ 7,994,115	\$ 7,994,115	\$ 8,255,359	\$ 8,408,359	\$ 8,546,147
Total Sources	\$ 10,358,324	\$ 10,692,402	\$ 10,692,402	\$ 11,196,049	\$ 11,589,811	\$ 11,745,946
Expenditures:						
Salaries	\$ 3,919,749	\$ 4,201,087	\$ 4,206,087	\$ 4,247,998	\$ 4,445,438	\$ 4,578,801
Benefits	1,311,139	1,380,288	1,381,406	1,420,758	1,479,026	1,523,397
Purchased Professional and Technical Services	178,335	203,410	203,410	215,477	230,560	246,700
Purchased Property Services	749,946	789,012	789,012	822,409	904,650	949,882
Other Purchased Services	595,366	535,820	535,820	603,219	663,541	696,718
Supplies	348,971	414,472	414,472	402,045	414,106	414,106
Property	539,893	208,505	208,505	283,500	233,500	108,500
Other Expenses	16,638	13,000	13,000	19,191	19,191	19,191
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 7,660,037	\$ 7,745,594	\$ 7,751,712	\$ 8,014,597	\$ 8,390,012	\$ 8,537,295
Balance on Hand June 30	\$ 2,698,287	\$ 2,946,808	\$ 2,940,690	\$ 3,181,452	\$ 3,199,799	\$ 3,208,651
Fund Balance as a % of Revenue	35%	37%	37%	39%	38%	38%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

PARKER PERFORMING ARTS CHARTER SCHOOL

	Audited Actual 2019-2020	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Adopted Budget 2021-2022	Projected Budget 2022-2023	Projected Budget 2023-2024
Balance on Hand July 1	\$ 317,688	\$ 503,158	\$ 503,158	\$ 822,688	\$ 847,001	\$ 868,978
Revenue:						
Per Pupil Revenue	\$ 6,034,662	\$ 5,144,948	\$ 5,232,085	\$ 5,757,468	\$ 6,236,789	\$ 6,492,541
Mill Levy/Override	851,222	778,764	782,491	788,094	841,026	858,670
Tuition	147,795	41,500	41,500	225,000	225,000	225,000
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	-	-	-	6,737	7,199	9,034
Food Services	-	-	-	-	-	-
Pupil Activities	99,121	80,750	80,750	135,000	139,050	143,222
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	103,202	87,660	128,381	90,450	96,525	97,200
Rental/Lease	42,569	20,606	20,606	40,000	44,000	48,400
Contributions/Donations	-	-	-	-	-	-
Miscellaneous Revenue	16,780	-	-	-	-	-
Categorical Revenue	-	96,677	96,677	104,297	107,102	110,315
Other State Revenue	315,775	239,017	239,017	229,000	246,000	250,500
Grants Federal	2,928	806,691	806,691	158,990	-	-
Fund Transfer	346,417	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 7,960,472	\$ 7,296,613	\$ 7,428,198	\$ 7,535,036	\$ 7,942,691	\$ 8,234,882
Total Sources	\$ 8,278,160	\$ 7,799,771	\$ 7,931,356	\$ 8,357,724	\$ 8,789,692	\$ 9,103,860
Expenditures:						
Salaries	\$ 3,351,809	\$ 3,040,344	\$ 3,270,553	\$ 3,476,569	\$ 3,570,051	\$ 3,677,153
Benefits	1,089,856	972,969	1,137,628	1,227,405	1,270,618	1,352,243
Purchased Professional and Technical Services	201,873	183,467	282,134	166,853	172,063	177,451
Purchased Property Services	2,009,999	1,192,051	1,073,847	1,345,137	1,615,832	1,687,767
Other Purchased Services	663,894	699,146	683,539	663,212	723,403	774,591
Supplies	326,928	405,517	412,762	386,197	317,012	323,478
Property	48,798	47,000	67,000	45,000	46,450	48,014
Other Expenses	6,845	12,531	181,205	200,350	205,285	171,314
Other Uses of Funds	-	114,889	-	-	-	-
Redemption of Principal	75,000	275,979	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 7,775,002	\$ 6,943,893	\$ 7,108,668	\$ 7,510,723	\$ 7,920,714	\$ 8,212,011
Balance on Hand June 30	\$ 503,158	\$ 855,878	\$ 822,688	\$ 847,001	\$ 868,978	\$ 891,849
Fund Balance as a % of Revenue	6%	12%	11%	11%	11%	11%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

PLATTE RIVER ACADEMY CHARTER SCHOOL

	Audited Actual 2019-2020	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Adopted Budget 2021-2022	Projected Budget 2022-2023	Projected Budget 2023-2024
Balance on Hand July 1	\$ 1,744,185	\$ 2,420,887	\$ 2,420,887	\$ 2,429,888	\$ 2,508,294	\$ 2,557,333
Revenue:						
Per Pupil Revenue	\$ 4,158,094	\$ 3,954,278	\$ 3,954,278	\$ 4,314,426	\$ 4,443,859	\$ 4,577,175
Mill Levy/Override	585,171	601,042	601,042	596,471	585,000	575,000
Tuition	1,000	136,465	136,465	300,000	315,000	325,000
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	83,002	28,000	28,000	30,000	30,000	30,000
Food Services	7,826	1,750	1,750	4,000	4,000	4,000
Pupil Activities	128,822	107,319	107,319	115,000	115,000	115,000
Community Service Activities	7,689	5,000	5,000	10,000	10,000	10,000
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	13,203	10,804	10,804	18,000	22,000	25,000
Contributions/Donations	67,987	94,200	94,200	60,000	60,000	60,000
Miscellaneous Revenue	10,448	5,500	5,500	5,000	5,000	5,000
Categorical Revenue	-	83,000	93,000	85,000	90,000	95,000
Other State Revenue	141,098	153,853	153,853	148,482	145,000	140,000
Grants Federal	108,817	757,493	841,208	50,032	-	-
Fund Transfer	535,108	-	-	-	-	-
Other Sources	(64,400)	2,420,889	277,802	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 5,783,864	\$ 8,359,593	\$ 6,310,221	\$ 5,736,411	\$ 5,824,859	\$ 5,961,175
Total Sources	\$ 7,528,049	\$ 10,780,480	\$ 8,731,108	\$ 8,166,299	\$ 8,333,153	\$ 8,518,508
Expenditures:						
Salaries	\$ 2,855,337	\$ 2,988,365	\$ 3,136,619	\$ 3,177,191	\$ 3,240,735	\$ 3,305,550
Benefits	700,486	910,975	977,232	1,009,791	1,040,085	1,060,887
Purchased Professional and Technical Services	105,062	60,180	256,880	56,000	60,000	63,000
Purchased Property Services	538,660	140,678	640,168	183,619	190,000	195,000
Other Purchased Services	557,640	532,182	457,189	432,504	450,000	465,000
Supplies	207,094	204,540	282,000	223,000	225,000	230,000
Property	131,631	56,500	156,300	90,000	80,000	75,000
Other Expenses	11,251	396,150	394,832	485,900	490,000	495,000
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 5,107,162	\$ 5,289,570	\$ 6,301,220	\$ 5,658,005	\$ 5,775,820	\$ 5,889,437
Balance on Hand June 30	\$ 2,420,887	\$ 5,490,910	\$ 2,429,888	\$ 2,508,294	\$ 2,557,333	\$ 2,629,071
Fund Balance as a % of Revenue	42%	66%	39%	44%	44%	44%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

RENAISSANCE SECONDARY CHARTER SCHOOL

	Audited Actual 2019-2020	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Adopted Budget 2021-2022	Projected Budget 2022-2023	Projected Budget 2023-2024
Balance on Hand July 1	\$ 553,895	\$ 802,552	\$ 802,552	\$ 537,590	\$ 408,255	\$ 421,494
Revenue:						
Per Pupil Revenue	\$ 2,651,387	\$ 2,377,117	\$ 2,377,117	\$ 2,803,759	\$ 3,071,090	\$ 3,208,155
Mill Levy/Override	379,160	361,689	361,689	381,103	405,282	411,039
Tuition	-	-	-	-	-	-
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	1,379	1,046	1,046	-	-	-
Food Services	-	-	-	-	-	-
Pupil Activities	329,820	270,148	270,148	353,880	376,560	381,960
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	2,262	97,080	97,080	-	-	-
Contributions/Donations	4,336	4,121	4,121	-	-	-
Miscellaneous Revenue	47,211	34,637	34,637	-	-	-
Categorical Revenue	40,648	50,000	50,000	50,000	-	-
Other State Revenue	123,729	111,796	111,796	134,508	143,042	145,074
Grants Federal	561	225,296	225,296	46,427	-	-
Fund Transfer	34,070	8,616	8,616	-	-	-
Other Sources	326,223	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	37,448	37,448	-	-	-
Total Revenue	\$ 3,940,786	\$ 3,578,994	\$ 3,578,994	\$ 3,769,677	\$ 3,995,974	\$ 4,146,228
Total Sources	\$ 4,494,681	\$ 4,381,546	\$ 4,381,546	\$ 4,307,267	\$ 4,404,230	\$ 4,567,722
Expenditures:						
Salaries	\$ 1,661,183	\$ 1,611,474	\$ 1,611,474	\$ 1,764,783	\$ 1,815,346	\$ 1,850,184
Benefits	516,835	546,830	546,830	619,947	608,750	616,536
Purchased Professional and Technical Services	103,569	113,427	113,427	128,279	176,991	184,843
Purchased Property Services	844,015	868,963	868,963	857,834	872,502	917,821
Other Purchased Services	376,066	314,892	314,892	371,533	400,735	415,169
Supplies	77,082	60,829	60,829	68,658	71,532	75,406
Property	33,748	22,423	22,423	6,240	6,359	11,199
Other Expenses	15,854	17,376	17,376	10,310	5,520	5,570
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	38,776	262,744	262,744	46,427	-	-
Cap Reserve Expense	25,000	25,000	25,000	25,000	25,000	25,000
Total Expenditures	\$ 3,692,129	\$ 3,843,957	\$ 3,843,957	\$ 3,899,011	\$ 3,982,735	\$ 4,101,728
Balance on Hand June 30	\$ 802,552	\$ 537,590	\$ 537,590	\$ 408,255	\$ 421,494	\$ 465,994
Fund Balance as a % of Revenue	20%	15%	15%	11%	11%	11%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

SKYVIEW ACADEMY CHARTER SCHOOL

	Audited Actual 2019-2020	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Adopted Budget 2021-2022	Projected Budget 2022-2023	Projected Budget 2023-2024
Balance on Hand July 1	\$ 1,595,186	\$ 3,380,383	\$ 3,380,383	\$ 3,404,162	\$ 3,394,144	\$ 3,160,743
Revenue:						
Per Pupil Revenue	\$ 10,562,498	\$ 9,592,103	\$ 9,585,153	\$ 10,586,452	\$ 10,814,520	\$ 11,074,816
Mill Levy/Override	1,500,381	1,463,292	1,462,376	1,464,405	1,452,619	1,443,799
Tuition	645,250	596,279	550,000	847,600	847,600	847,600
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	2,202	2,000	1,000	6,000	6,000	6,000
Food Services	-	-	-	-	-	-
Pupil Activities	357,245	316,715	316,715	382,045	387,100	387,100
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	22,830	40,000	40,000	40,000	30,000	30,000
Contributions/Donations	145,146	122,000	122,000	90,000	100,000	100,000
Miscellaneous Revenue	89,689	110,306	110,306	90,000	94,500	99,225
Categorical Revenue	360,274	374,444	376,387	367,044	346,500	347,875
Other State Revenue	277,024	260,771	260,771	260,771	264,000	264,000
Grants Federal	1,526	564,563	564,563	125,100	82,000	-
Fund Transfer	(77,475)	17,316	17,316	10,000	-	-
Other Sources	1,760,500	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 15,647,090	\$ 13,459,789	\$ 13,406,587	\$ 14,269,417	\$ 14,424,839	\$ 14,600,415
Total Sources	\$ 17,242,276	\$ 16,840,172	\$ 16,786,970	\$ 17,673,579	\$ 17,818,983	\$ 17,761,158
Expenditures:						
Salaries	\$ 7,204,719	\$ 6,506,214	\$ 6,799,621	\$ 7,253,235	\$ 7,397,100	\$ 7,545,042
Benefits	2,410,422	2,342,433	2,249,151	2,524,769	2,779,569	2,904,733
Purchased Professional and Technical Services	306,066	312,815	283,765	331,120	333,810	335,279
Purchased Property Services	2,182,100	2,238,243	2,261,492	2,223,410	2,232,767	2,252,909
Other Purchased Services	1,146,311	1,125,620	1,001,661	1,124,952	1,169,181	1,190,917
Supplies	480,351	523,581	543,759	644,080	598,284	615,948
Property	99,071	95,000	213,490	147,000	90,000	90,000
Other Expenses	32,853	4,127	29,869	30,869	57,529	40,024
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 13,861,893	\$ 13,148,033	\$ 13,382,808	\$ 14,279,435	\$ 14,658,240	\$ 14,974,852
Balance on Hand June 30	\$ 3,380,383	\$ 3,692,139	\$ 3,404,162	\$ 3,394,144	\$ 3,160,743	\$ 2,786,306
Fund Balance as a % of Revenue	22%	27%	25%	24%	22%	19%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

STEM SCHOOL HIGHLANDS RANCH CHARTER SCHOOL

	Audited Actual 2019-2020	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Adopted Budget 2021-2022	Projected Budget 2022-2023	Projected Budget 2023-2024
Balance on Hand July 1	\$ 7,166,168	\$ 10,745,830	\$ 10,745,830	\$ 10,726,993	\$ 10,751,996	\$ 12,387,439
Revenue:						
Per Pupil Revenue	\$ 14,259,921	\$ 13,458,014	\$ 13,458,014	\$ 14,607,190	\$ 16,089,582	\$ 16,487,890
Mill Levy/Override	2,031,088	1,994,092	1,994,092	1,995,188	2,109,765	2,078,118
Tuition	-	-	-	-	-	-
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	141,551	55,000	37,544	40,000	40,000	40,000
Food Services	-	-	-	-	-	-
Pupil Activities	356,243	348,049	372,158	353,350	364,500	364,500
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	66,025	66,000	94,032	66,000	66,000	66,000
Contributions/Donations	148,800	50,000	120,000	80,000	80,000	80,000
Miscellaneous Revenue	120	-	-	-	-	-
Categorical Revenue	-	-	-	-	-	-
Other State Revenue	767,235	555,504	541,773	541,773	480,564	480,564
Grants Federal	2,124,678	1,237,691	638,264	422,687	-	-
Fund Transfer	57,537	-	26,140	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 19,953,199	\$ 17,764,350	\$ 17,282,017	\$ 18,106,188	\$ 19,230,411	\$ 19,597,072
Total Sources	\$ 27,119,367	\$ 28,510,180	\$ 28,027,847	\$ 28,833,181	\$ 29,982,407	\$ 31,984,511
Expenditures:						
Salaries	\$ 8,549,973	\$ 9,145,000	\$ 8,547,867	\$ 8,975,700	\$ 9,244,468	\$ 9,521,285
Benefits	2,349,296	2,660,299	2,199,747	2,602,230	2,587,396	2,640,447
Purchased Professional and Technical Services	244,164	375,000	193,138	276,750	285,053	293,604
Purchased Property Services	2,147,524	2,200,864	2,018,435	2,857,765	2,596,008	2,636,023
Other Purchased Services	1,617,041	1,791,160	1,398,407	1,598,600	1,730,060	1,789,006
Supplies	420,452	500,000	440,566	589,500	569,575	585,137
Property	873,395	370,600	2,423,000	975,640	280,909	286,336
Other Expenses	31,310	300,000	35,608	200,000	301,500	303,045
Other Uses of Funds	140,383	-	44,085	5,000	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 16,373,537	\$ 17,342,923	\$ 17,300,853	\$ 18,081,185	\$ 17,594,969	\$ 18,054,883
Balance on Hand June 30	\$ 10,745,830	\$ 11,167,257	\$ 10,726,993	\$ 10,751,996	\$ 12,387,439	\$ 13,929,628
Fund Balance as a % of Revenue	54%	63%	62%	59%	64%	71%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

WORLD COMPASS ACADEMY CHARTER SCHOOL

	Audited Actual 2019-2020	Final Revised Budget 2020-2021	Estimated Actual 2020-2021	Adopted Budget 2021-2022	Projected Budget 2022-2023	Projected Budget 2023-2024
Balance on Hand July 1	\$ 1,476,222	\$ 1,782,045	\$ 1,782,045	\$ 1,782,045	\$ 1,782,045	\$ 1,782,045
Revenue:						
Per Pupil Revenue	\$ 5,031,917	\$ 5,073,266	\$ 5,158,200	\$ 6,183,870	\$ 6,400,306	\$ 6,624,316
Mill Levy/Override	715,816	770,488	784,548	854,002	913,103	957,428
Tuition	304,144	187,500	187,500	270,000	289,737	289,737
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	-	-	-	-	-	-
Food Services	-	-	-	-	-	-
Pupil Activities	-	85,000	28,200	278,200	28,200	28,200
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	-	165,000	172,000	-	175,000	175,000
Rental/Lease	-	14,400	-	-	-	-
Contributions/Donations	56,827	-	100	-	-	-
Miscellaneous Revenue	180,355	290,300	30,000	20,000	20,000	20,000
Categorical Revenue	268,885	273,511	292,572	-	241,250	241,250
Other State Revenue	-	-	-	241,250	-	-
Grants Federal	1,246	95,000	387,925	111,000	-	-
Fund Transfer	143,112	-	-	-	-	-
Other Sources	227,500	552,500	552,500	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 6,929,802	\$ 7,506,965	\$ 7,593,545	\$ 7,958,323	\$ 8,067,596	\$ 8,335,931
Total Sources	\$ 8,406,024	\$ 9,289,010	\$ 9,375,590	\$ 9,740,368	\$ 9,849,641	\$ 10,117,976
Expenditures:						
Salaries	\$ 3,039,537	\$ 3,128,536	\$ 3,131,645	\$ 3,598,251	\$ 3,784,089	\$ 3,919,771
Benefits	959,487	1,071,290	970,306	1,079,209	1,128,994	1,173,481
Purchased Professional and Technical Services	334,014	273,646	268,056	193,500	197,370	201,317
Purchased Property Services	1,455,346	1,675,581	1,769,154	1,917,409	1,924,752	1,932,242
Other Purchased Services	596,453	644,553	606,203	639,497	652,444	665,493
Supplies	181,183	255,489	355,515	287,700	216,954	221,293
Property	38,686	192,000	25,000	5,000	-	-
Other Expenses	19,273	6,625	11,000	11,000	11,000	11,000
Other Uses of Funds	-	456,666	456,666	226,756	151,993	211,334
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 6,623,979	\$ 7,704,386	\$ 7,593,545	\$ 7,958,323	\$ 8,067,596	\$ 8,335,931
Balance on Hand June 30	\$ 1,782,045	\$ 1,584,624	\$ 1,782,045	\$ 1,782,045	\$ 1,782,045	\$ 1,782,045
Fund Balance as a % of Revenue	26%	21%	23%	22%	22%	21%

All charter school financials prepared by charter schools and not by DCSD Business Services staff



DEPARTMENT BUDGETS

UNDERSTANDING DEPARTMENT FINANCIALS

The following department financials are organized by Superintendent's Cabinet oversight. Prior year audited actuals may include expenditures attributable to carry over awarded in prior years for unique situations

What's included in the Department Financials?

The department financials include expenses within the General Fund, Capital Projects Fund, Pupil Activity Fund, Risk Insurance Fund, Athletics and Activities Fund and Governmental Designated Purpose Grants Fund. Financial activity associated with department locations in other funds, such as enterprises, are identified within the Fund section. The 2020-2021 to 2021-2022 Department Budget Walk Forward presented to the Board of Education on April 20, 2021 along with the department updates presented within the Proposed Budget on May 11, 2021 only included the General Fund and Athletics and Activities Fund. For more information on the previous presentations, go to: <https://eboard.dcsdk12.org/>

District-Wide Operations

In addition to their department budgets, some departments oversee district-wide operations. These are centrally managed expenses for the benefit of all students and staff across the District. The departments overseeing district-wide operations are Operations and Maintenance, Planning and Construction, Business Services, Human Resources and Information Technology. The budget schedule for district-wide is included at the end of the department financials.

UNDERSTANDING DEPARTMENT FINANCIALS

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ 466,349	\$ 406,683	\$ 202,251	\$ 267,465	\$ 260,693	\$ 246,409	\$ 392,226	\$ 526,226
<i>Certified</i>	2,915	890	1,328	-	-	250	2,025	2,025
<i>Professional/Technical</i>	-	-	-	-	-	-	115,000	-
<i>Classified</i>	145,855	85,750	170,779	153,881	153,881	139,522	151,448	199,738
Benefits	146,189	129,228	97,370	123,316	124,187	110,452	198,847	223,720
Purchased Services	27,305	33,649	43,294	6,600	6,600	17,553	22,350	22,350
Supplies and Materials	20,580	17,166	61,935	636	6,537	36,320	12,100	12,100
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	5,046	6,169	8,270	7,830	7,830	4,494	7,800	7,800
Total Expenditures	\$ 814,239	\$ 679,535	\$ 585,226	\$ 559,728	\$ 559,728	\$ 555,000	\$ 901,796	\$ 993,959
Carry Over Awarded Into Subsequent Year								
	\$ -	\$ -	\$ -	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2021-2022 Proposed Budget	2021-2022 Adopted Budget	
FTE								
<i>Administrative</i>				1.00	1.00	2.00	3.00	
<i>Certified</i>				0.00	0.00	0.00	0.00	
<i>Professional/Technical</i>				0.00	0.00	1.00	0.00	
<i>Classified</i>				2.00	2.00	2.00	3.00	
Total FTE				3.00	3.00	5.00	6.00	

- 2020-2021 Adopted Budget reflects the prior year budget's first adoption on June 23, 2020; any increase for the Final Revised Budget or Estimated Actuals reflects increased allocations from contingency or other reserves mid-year due to unforeseen needs when the budget was adopted
- 2020-2021 Estimated Actuals reflect 2020-2021 actual expenditures as of May 31, 2021 and are unaudited
- Capital Equipment and Projects only include capital assets managed by the department and exclude assets funded by district-wide funds recorded to the department's location but not paid by the department's budget
- Department carry over was discontinued in 2016-2017 for all departments, with the exception of carry over generated from donations, grants and fundraisers.
- FTE is based off scheduled weekly hours for all employees

DEPARTMENT BUDGETS

Superintendent's Cabinet represents staff leading these departments through budget development and not necessarily the staff leading the department as of the date of the Adopted Budget due to staffing changes.

Corey Wise - Superintendent

- Superintendent's Office
- Board of Education

Matt Reynolds - Chief Assessment and Data Officer

- Curriculum, Instruction and Professional Growth
- Support Staff Professional Development
- District Library Media Center
- English Language Development
- Reading Recovery
- Assessment
- Educator Effectiveness
- Gifted and Talented

Ted Knight - Assistant Superintendent

- Athletics and Activities
- Career and Technical Education
- Choice Programming
- School Leadership
- Foundation for Douglas County Schools
- Security
- Student Assistance
- Home Education/Cloverleaf

Nancy Ingalls - Personalized Learning Officer

- Personalized Learning
- Mental Health
- Health, Wellness and Prevention
- Special Education Non-SBB
- Medicaid
- Early Childhood Education
- Special Education Early Childhood Education
- Special Education at HOPE Online

Mark Blair - Chief Technology Officer

- Information Technology

Kate Kotaska, -Chief Financial Officer*

- Business Services

Richard Cosgrove - Chief Operations Officer*

- Operations and Maintenance
- Chief Operations Officer
- Construction

Amanda Thompson- Chief Human Resources Officer

- Human Resources and Benefits

Stacy Rader - Communications Officer

- Communications

Mary Kay Klimesh—General Counsel

- Legal Counsel
- Risk Management

*Included are only departments that are funded by the General Fund. Excluded are Transportation, Outdoor Education, Nutrition Services, and Before and After School Enterprise. These departments are located within the Combined General Fund Budgets and Special Revenue Budgets sections.

SUPERINTENDENT'S OFFICE

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ 466,349	\$ 406,683	\$ 202,251	\$ 267,465	\$ 260,693	\$ 246,409	\$ 392,226	\$ 526,226
<i>Certified</i>	2,915	890	1,328	-	-	250	2,025	2,025
<i>Professional/Technical</i>	-	-	-	-	-	-	115,000	-
<i>Classified</i>	145,855	85,750	170,779	153,881	153,881	139,522	151,448	199,738
Benefits	146,189	129,228	97,370	123,316	124,187	110,452	198,847	223,720
Purchased Services	27,305	33,649	43,294	6,600	6,600	17,553	22,350	22,350
Supplies and Materials	20,580	17,166	61,935	636	6,537	36,320	12,100	12,100
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	5,046	6,169	8,270	7,830	7,830	4,494	7,800	7,800
Total Expenditures	\$ 814,239	\$ 679,535	\$ 585,226	\$ 559,728	\$ 559,728	\$ 555,000	\$ 901,796	\$ 993,959
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ -					
				2020-2021 Adopted Budget	2020-2021 Final Revised Budget		2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE								
<i>Administrative</i>				1.00	1.00		2.00	3.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				0.00	0.00		1.00	0.00
<i>Classified</i>				2.00	2.00		2.00	3.00
Total FTE				3.00	3.00		5.00	6.00

Note:

BOARD OF EDUCATION

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ -	\$ -	\$ 700	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	-	-	-	-	-	-	-	-
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	72,495	77,730	-	-	-	-	-	-
Benefits	26,712	27,381	428	-	-	-	-	-
Purchased Services	435,101	420,587	385,534	146,000	145,120	140,424	607,130	610,130
Supplies and Materials	13,058	8,468	7,210	14,000	8,880	7,814	15,975	15,975
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	26,074	35,051	39,802	41,100	39,900	39,847	42,800	42,800
Total Expenditures	\$ 573,441	\$ 569,217	\$ 433,674	\$ 201,100	\$ 193,900	\$ 188,085	\$ 665,905	\$ 668,905
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ -					
				2020-2021 Adopted Budget	2020-2021 Final Revised Budget		2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				0.00	0.00		0.00	0.00
Total FTE				0.00	0.00		0.00	0.00

Note:

CURRICULUM, INSTRUCTION, AND PROFESSIONAL GROWTH

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ 207,038	\$ 224,537	\$ 332,616	\$ 174,915	\$ 174,915	\$ 58,716	\$ -	\$ -
<i>Certified</i>	137,420	131,650	152,220	348,120	348,120	4,800	135,000	135,000
<i>Professional/Technical</i>	938,792	798,152	930,072	507,074	507,074	761,238	850,573	850,573
<i>Classified</i>	163,143	125,307	210,474	207,523	330,178	176,947	341,437	349,615
Benefits	436,148	390,277	481,501	406,413	433,778	310,227	424,927	426,755
Purchased Services	60,587	120,109	401,429	55,870	27,786	35,883	62,830	62,590
Supplies and Materials	92,888	71,476	4,686,741	88,763	692,690	697,326	49,045	48,580
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	558	1,536	1,896	1,300	1,300	988	3,300	3,300
Total Expenditures	\$ 2,036,574	\$ 1,863,044	\$ 7,196,949	\$ 1,789,978	\$ 2,515,841	\$ 2,046,126	\$ 1,867,112	\$ 1,876,413
Carry Over Awarded Into Subsequent Year	\$ 37,612	\$ 19,565	\$ 603,712					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				1.00	1.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				9.00	9.00		9.00	9.00
<i>Classified</i>				3.75	11.20		12.38	12.58
Total FTE				13.75	21.20		21.38	21.58

Note:
2021-2022 Proposed Budget includes \$705 from TIGER Music Grant in addition to General Fund budget.

SUPPORT STAFF PROFESSIONAL DEVELOPMENT

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ 737,187	\$ 58,688	\$ 1,486	\$ 3,000	\$ 3,000	\$ -	\$ -	\$ -
<i>Certified</i>	254,418	1,270	3,230	-	-	1,700	-	-
<i>Professional/Technical</i>	921,322	148,067	209,787	204,899	204,899	165,039	235,470	235,470
<i>Classified</i>	524,989	118,518	123,401	230,419	138,997	13,086	163,640	163,640
Benefits	758,776	89,802	91,040	125,640	96,021	56,604	118,918	118,918
Purchased Services	135,700	14,423	31,365	32,700	23,200	3,024	28,400	28,400
Supplies and Materials	59,213	20,364	15,595	(107,032)	22,009	457	22,200	22,200
Capital Equipment and Projects	1,589	-	-	-	-	-	-	-
Other Expenses	2,280	5,169	699	4,500	4,500	518	5,900	5,900
Total Expenditures	\$ 3,395,475	\$ 456,299	\$ 476,602	\$ 494,126	\$ 492,626	\$ 240,427	\$ 574,528	\$ 574,528
Carry Over Awarded Into								
Subsequent Year	\$ -	\$ -	\$ -					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				3.00	3.00		3.00	3.00
<i>Classified</i>				1.00	0.00		0.00	0.00
Total FTE				4.00	3.00		3.00	3.00

Note:

DISTRICT LIBRARY MEDIA CENTER

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ 81,802	\$ 86,939	\$ 14,997	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	-	-	60	-	-	1,500	-	-
<i>Professional/Technical</i>	195,841	62,788	218,596	242,031	242,031	158,238	248,711	248,711
<i>Classified</i>	69,998	54,205	66,199	62,471	62,471	60,226	64,789	64,789
Benefits	118,136	58,341	86,814	109,285	109,285	67,479	119,000	119,000
Purchased Services	16,066	4,825	4,250	660	660	4,852	10,054	10,054
Supplies and Materials	81,924	85,831	74,203	27,276	24,375	22,551	55,708	55,708
Capital Equipment and Projects	-	13,304	-	-	-	-	-	-
Other Expenses	1,245	1,130	907	950	950	104	1,950	1,950
Total Expenditures	\$ 565,012	\$ 367,364	\$ 466,026	\$ 442,673	\$ 439,772	\$ 314,950	\$ 500,212	\$ 500,212
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ -					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				3.69	4.00		4.00	4.00
<i>Classified</i>				1.98	1.35		1.95	1.95
Total FTE				5.67	5.35		5.95	5.95

Note:

2021-2022 Proposed and Adopted Budget includes \$17,912 in State Grants for Libraries in addition to General Fund budget.

ENGLISH LANGUAGE DEVELOPMENT (LANGUAGE CULTURE AND EQUITY)

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ -	\$ 40,177	\$ 31,000	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	200,327	275,429	315,949	328,443	317,564	267,560	256,961	256,961
<i>Professional/Technical</i>	85,500	93,429	90,000	120,000	120,000	107,885	189,559	189,559
<i>Classified</i>	17,801	24,681	938	24,821	24,710	7,413	38,293	38,293
Benefits	71,587	108,742	110,356	135,143	127,861	97,190	147,979	147,979
Purchased Services	45,397	55,032	60,101	95,124	66,632	47,098	201,692	178,791
Supplies and Materials	56,284	73,887	35,566	60,991	67,974	16,773	66,871	65,863
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	11,802	13,327	9,585	15,052	17,590	8,371	15,938	15,938
Total Expenditures	\$ 488,699	\$ 684,703	\$ 653,495	\$ 779,574	\$ 742,331	\$ 552,292	\$ 917,293	\$ 893,384
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ 4,806					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				2.40	2.40		2.40	2.40
<i>Professional/Technical</i>				1.00	1.00		2.00	2.00
<i>Classified</i>				0.50	0.50		1.00	1.00
Total FTE				3.90	3.90		5.40	5.40

Note:

21-22 Proposed Budget includes \$171,880 in Title III and \$23,909 in State ELPA grants while Adopted Budget includes \$171,880 in Title III grants in addition to General Fund budget.

READING RECOVERY

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ -	\$ 20,089	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	8,250	97,706	98,805	99,747	99,993	89,402	-	-
<i>Professional/Technical</i>	94,193	103,929	107,566	107,566	107,566	97,844	106,739	106,739
<i>Classified</i>	-	-	-	-	-	-	-	-
Benefits	27,826	60,918	60,855	65,163	65,986	55,586	33,938	33,938
Purchased Services	19,946	13,613	8,590	22,800	19,200	4,254	16,250	16,250
Supplies and Materials	14,626	9,389	20,488	13,500	16,812	10,387	18,500	18,500
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	3,515	3,390	8,675	5,000	5,000	-	5,000	5,000
Total Expenditures	\$ 168,356	\$ 309,033	\$ 304,979	\$ 313,776	\$ 314,557	\$ 257,472	\$ 180,427	\$ 180,427
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ 3,312					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				1.00	1.00		1.00	1.00
<i>Professional/Technical</i>				1.00	1.00		1.00	1.00
<i>Classified</i>				0.00	0.00		0.00	0.00
Total FTE				2.00	2.00		2.00	2.00

Note:

Certified FTE in 2021-2022 Proposed and Adopted Budgets held in separate cost center along with all other Title II federally funded positions. The budget will be reallocated to the respective cost centers, including Reading Recovery, before the Revised Budget.

ASSESSMENT

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ 172,371	\$ 134,132	\$ 142,395	\$ -	\$ -	\$ 142,530	\$ 126,676	\$ 126,676
<i>Certified</i>	139,535	111,480	112,875	924,326	924,326	1,200	6,500	6,500
<i>Professional/Technical</i>	725,288	792,344	913,362	179,920	179,920	780,347	917,063	917,063
<i>Classified</i>	103,677	71,295	236,951	193,031	192,781	233,984	254,779	254,779
Benefits	329,154	325,576	428,657	447,051	446,995	378,970	459,841	459,841
Purchased Services	86,486	92,734	86,684	103,290	96,290	198,252	102,990	102,990
Supplies and Materials	35,344	303,059	309,835	306,677	306,677	286,975	296,190	296,190
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	19,748	20,005	20,288	30,550	30,550	-	32,550	32,550
Total Expenditures	\$ 1,611,604	\$ 1,850,624	\$ 2,251,047	\$ 2,184,845	\$ 2,177,539	\$ 2,022,258	\$ 2,196,589	\$ 2,196,589
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ -					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				2.00	2.00		1.00	1.00
<i>Certified</i>				1.00	0.00		0.00	0.00
<i>Professional/Technical</i>				9.00	10.00		11.00	11.00
<i>Classified</i>				5.00	5.00		5.00	5.00
Total FTE				17.00	17.00		17.00	17.00

Note:

EDUCATOR EFFECTIVENESS

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ 8,840	\$ 64,189	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	23,865	10,710	16,060	-	-	-	-	-
<i>Professional/Technical</i>	-	-	116,703	118,163	117,439	104,022	-	-
<i>Classified</i>	-	-	-	-	-	-	-	-
Benefits	7,303	25,467	45,754	35,910	45,731	39,764	-	-
Purchased Services	4,475	616	2,085	4,585	3,085	325	1,685	1,685
Supplies and Materials	4,022	3,075	1,847	5,500	5,500	122	4,500	4,500
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	783	-	225	90	90	-	1,000	1,000
Total Expenditures	\$ 49,288	\$ 104,057	\$ 182,674	\$ 164,248	\$ 171,845	\$ 144,233	\$ 7,185	\$ 7,185
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ -					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				1.00	1.00		1.00	1.00
<i>Classified</i>				0.00	0.00		0.00	0.00
Total FTE				1.00	1.00		1.00	1.00

Note:

Professional/Technical FTE in 2021-2022 Proposed and Adopted Budgets held in separate cost center along with all other Title II federally funded positions. The budget will be reallocated to the respective cost centers, including Educator Effectiveness, before the Revised Budget.

GIFTED AND TALENTED

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ 107,577	\$ 58,506	\$ 20,488	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	214,441	218,455	276,448	276,273	284,360	240,020	282,180	282,180
<i>Professional/Technical</i>	73,371	80,837	187,107	206,595	206,595	186,622	230,088	230,088
<i>Classified</i>	24,835	23,053	51,546	26,788	28,012	37,699	24,710	24,710
Benefits	118,713	113,701	169,551	164,890	174,466	147,679	179,395	179,395
Purchased Services	78,002	69,490	144,105	132,342	156,952	123,024	160,747	160,747
Supplies and Materials	133,955	164,113	164,556	194,797	209,857	77,588	214,337	214,337
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	(701)	876	835	400	300	-	1,300	1,300
Total Expenditures	\$ 750,193	\$ 729,031	\$ 1,014,636	\$ 1,002,085	\$ 1,060,542	\$ 812,632	\$ 1,092,757	\$ 1,092,757
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ -					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				3.00	3.00		3.00	3.00
<i>Professional/Technical</i>				2.00	2.00		2.50	2.50
<i>Classified</i>				0.50	0.50		0.50	0.50
Total FTE				5.50	5.50		6.00	6.00

Note:

2021-2022 Proposed and Adopted Budget includes \$140,976 in Gifted Education Regional Consultant (GERC) grant in addition to General Fund budget.

ATHLETICS AND ACTIVITIES

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ 122,311	\$ 134,588	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	38,294	25,545	33,453	7,500	7,500	19,765	-	-
<i>Professional/Technical</i>	-	-	140,299	139,299	139,299	125,735	184,095	184,095
<i>Classified</i>	109,863	127,522	144,821	148,067	148,067	125,871	144,875	144,875
Benefits	65,684	70,673	76,911	89,195	89,195	62,303	98,422	98,422
Purchased Services	619,701	607,374	710,493	635,780	633,780	547,724	639,423	639,423
Supplies and Materials	97,937	103,875	220,637	123,729	123,729	60,909	40,100	40,100
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	25,170	40,523	27,693	239,939	23,939	15,627	247,575	247,575
Total Expenditures	\$ 1,078,959	\$ 1,110,100	\$ 1,354,305	\$ 1,383,509	\$ 1,165,509	\$ 957,933	\$ 1,354,490	\$ 1,354,490
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ -					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				1.00	1.00		1.00	1.00
<i>Classified</i>				1.91	1.91		1.85	1.85
Total FTE				2.91	2.91		2.85	2.85

Note:

Athletics and Activities budget is inclusive of the three stadiums (Echo Park Stadium, Douglas County Stadium, and Shea Stadium) and administrative athletics and activities budget.

CAREER AND TECHNICAL EDUCATION

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	6,160	4,145	215,540	1,109,835	1,109,835	222,495	447,995	447,995
<i>Professional/Technical</i>	75,327	72,772	73,915	147,833	147,833	67,234	73,346	73,346
<i>Classified</i>	45,879	53,430	53,937	103,753	103,753	47,677	51,875	51,875
Benefits	33,637	35,652	107,730	142,529	150,736	109,129	177,191	177,191
Purchased Services	2,017,258	2,535,891	3,412,082	3,686,699	4,250,487	3,145,824	3,780,367	3,780,367
Supplies and Materials	8,830	111,138	141,555	852,859	904,351	125,536	961,476	961,476
Capital Equipment and Projects	1,998	-	141,200	-	122,962	169,009	81,009	81,009
Other Expenses	5,482	1,034	816	1,050	1,050	25,315	1,370	1,370
Total Expenditures	\$ 2,194,571	\$ 2,814,062	\$ 4,146,774	\$ 6,044,558	\$ 6,791,007	\$ 3,912,219	\$ 5,574,629	\$ 5,574,629
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ 305,054					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				3.00	3.00		3.00	3.00
<i>Professional/Technical</i>				1.00	1.00		1.00	1.00
<i>Classified</i>				1.00	1.00		1.00	1.00
Total FTE				5.00	5.00		5.00	5.00

Note:

2021-2022 Proposed and Adopted Budget includes \$552,892 in Perkins grant in addition to General Fund budget.

CHOICE PROGRAMMING

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ 123,084	\$ 116,576	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	-	-	-	-	-	-	-	-
<i>Professional/Technical</i>	49,149	58,894	190,502	189,502	189,502	149,113	176,217	176,217
<i>Classified</i>	26,274	50,999	53,968	52,728	52,728	48,131	52,728	52,728
Benefits	63,689	82,009	80,483	81,954	81,954	58,606	80,848	80,848
Purchased Services	8,732	10,176	6,980	11,700	9,700	17,601	10,200	10,200
Supplies and Materials	1,542	18,912	19,238	18,501	18,501	1,193	20,800	20,800
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	1,377	1,256	1	(5,050)	(5,050)	1,350	1,350	1,350
Total Expenditures	\$ 273,847	\$ 338,823	\$ 351,172	\$ 349,335	\$ 347,335	\$ 275,994	\$ 342,143	\$ 342,143
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ -					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				1.80	1.80		1.80	1.80
<i>Classified</i>				1.00	1.00		1.00	1.00
Total FTE				2.80	2.80		2.80	2.80

Note:

SCHOOL LEADERSHIP

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ 732,203	\$ 777,424	\$ 809,307	\$ 787,119	\$ 787,119	\$ 610,896	\$ 843,160	\$ 843,160
<i>Certified</i>	13,185	9,777	17,840	9,000	9,000	8,830	22,400	22,400
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	239,763	244,443	150,001	101,629	101,629	59,875	109,472	109,472
Benefits	270,537	305,693	282,999	267,572	267,572	210,682	312,440	312,440
Purchased Services	193,930	68,076	56,874	34,100	29,898	12,247	222,355	222,355
Supplies and Materials	83,386	35,860	22,633	20,000	14,202	906	15,000	15,000
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	281	1,294	1,096	880	880	690	1,520	1,520
Total Expenditures	\$ 1,533,285	\$ 1,442,567	\$ 1,340,750	\$ 1,220,300	\$ 1,210,300	\$ 904,125	\$ 1,526,347	\$ 1,526,347
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ -					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				5.00	5.00		6.00	6.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				2.00	2.00		3.00	3.00
Total FTE				7.00	7.00		9.00	9.00

Note:

THE FOUNDATION FOR DOUGLAS COUNTY SCHOOLS

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ 91,726	\$ 83,066	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	-	-	-	-	-	-	-	-
<i>Professional/Technical</i>	17,467	2,031	123,235	122,235	122,235	110,410	119,510	119,510
<i>Classified</i>	288,817	158,329	109,318	80,725	80,725	82,999	93,826	93,826
Benefits	117,290	86,395	86,810	90,894	90,894	79,062	91,383	91,383
Purchased Services	36	1,200	420	420	420	420	1,420	1,420
Supplies and Materials	817	155	-	1,500	2,000	-	-	-
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	248	150	205	250	250	79	250	250
Total Expenditures	\$ 516,401	\$ 331,327	\$ 319,987	\$ 296,024	\$ 296,524	\$ 272,970	\$ 306,389	\$ 306,389
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ 500					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				1.75	1.75		1.75	1.75
<i>Classified</i>				2.25	2.26		2.26	2.26
Total FTE				4.00	4.01		4.01	4.01

Note:

SECURITY

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ 186,029	\$ 199,891	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	-	-	-	-	-	-	-	-
<i>Professional/Technical</i>	226,531	279,413	426,072	410,326	410,326	371,958	484,723	484,723
<i>Classified</i>	614,669	647,321	624,471	723,701	723,701	557,041	670,058	670,058
Benefits	348,928	390,836	369,667	435,634	435,634	342,294	453,366	453,366
Purchased Services	1,831,389	1,749,261	2,354,591	2,420,399	3,037,512	1,666,528	2,581,795	2,581,795
Supplies and Materials	164,788	191,224	207,089	248,008	527,214	211,576	206,733	206,733
Capital Equipment and Projects	225,395	349,447	119,948	1,374,872	6,794,685	1,269,803	1,375,382	1,375,382
Other Expenses	4,021	19,813	19,230	41,316	41,316	15,741	41,436	41,436
Total Expenditures	\$ 3,601,751	\$ 3,827,207	\$ 4,121,066	\$ 5,654,256	\$ 11,970,388	\$ 4,434,941	\$ 5,813,493	\$ 5,813,493
Carry Over Awarded Into Subsequent Year	\$ 280,973	\$ 349,447	\$ 5,892,201					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				5.00	5.00		6.00	6.00
<i>Classified</i>				15.00	15.00		14.00	14.00
Total FTE				20.00	20.00		20.00	20.00

Note:

2021-2022 Proposed and Adopted Budget includes \$1,375,382 in School Safety Disbursement grant in addition to General Fund budget.

STUDENT ASSISTANCE

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	295,032	324,600	464,589	503,877	532,815	471,187	561,095	561,095
<i>Professional/Technical</i>	191,408	241,698	311,776	337,038	337,038	305,242	417,848	417,848
<i>Classified</i>	-	65,896	96,263	81,503	96,503	88,666	82,666	130,450
Benefits	137,028	186,922	260,008	298,338	309,518	267,799	355,565	375,311
Purchased Services	29,049	64,245	151,202	284,774	256,687	172,993	257,687	257,687
Supplies and Materials	16,225	35,759	35,824	29,400	76,976	59,539	73,326	73,326
Capital Equipment and Projects	1,298	-	-	-	-	-	-	-
Other Expenses	51	37	6	(19,842)	550	-	500	500
Total Expenditures	\$ 670,091	\$ 919,157	\$ 1,319,668	\$ 1,515,088	\$ 1,610,087	\$ 1,365,426	\$ 1,748,687	\$ 1,816,217
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ -					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				5.05	4.55		5.70	5.70
<i>Professional/Technical</i>				4.20	4.20		5.60	5.60
<i>Classified</i>				1.88	1.88		1.88	2.88
Total FTE				11.13	10.63		13.18	14.18

Note:

2021-2022 Proposed and Adopted Budget includes \$325,945 in Expelled and At Risk Students Grant in addition to General Fund budget.

HOME EDUCATION/CLOVERLEAF

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ 111,972	\$ 75,641	\$ 43,680	\$ 27,720	\$ 27,720	\$ 45,780	\$ -	\$ 27,720
<i>Certified</i>	264,433	295,427	402,434	412,634	412,634	339,287	-	416,223
<i>Professional/Technical</i>	19,666	55,465	20,641	15,239	15,239	13,861	493,024	15,122
<i>Classified</i>	81,582	86,929	93,566	100,541	100,541	84,343	50,024	83,983
Benefits	136,582	142,866	155,272	192,883	175,212	141,371	190,050	190,050
Purchased Services	81,263	78,115	75,815	98,150	97,400	68,609	81,900	81,900
Supplies and Materials	133,267	139,234	161,722	184,305	184,345	140,402	181,000	181,000
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	5,421	4,000	2,571	(10,621)	7,050	9	7,050	7,050
Total Expenditures	\$ 834,187	\$ 877,677	\$ 955,700	\$ 1,020,851	\$ 1,020,141	\$ 833,661	\$ 1,003,048	\$ 1,003,048
Carry Over Awarded Into Subsequent Year	\$ -	\$ 40	\$ 40					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				0.60	0.60		0.60	0.60
<i>Certified</i>				6.63	6.63		7.13	7.13
<i>Professional/Technical</i>				0.20	0.20		1.20	1.20
<i>Classified</i>				5.65	5.66		3.66	3.66
Total FTE				13.08	13.09		12.59	12.59

Note:

PERSONALIZED LEARNING

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ 133,743	\$ 248,586	\$ 147,842	\$ 141,633	\$ 141,633	\$ 124,670	\$ 134,742	\$ 134,742
<i>Certified</i>	6,000	32,087	102,660	24,070	112,314	104,422	78,284	73,034
<i>Professional/Technical</i>	88,730	-	110,748	136,560	137,488	90,521	24,439	24,439
<i>Classified</i>	101,746	107,490	-	58,467	58,467	55,921	54,267	54,267
Benefits	97,566	114,716	160,958	84,092	130,618	102,159	85,213	84,040
Purchased Services	363,543	367,490	8,067	441,427	466,043	188,055	451,135	446,135
Supplies and Materials	14,032	22,982	25,708	35,867	1,003,879	149,718	49,376	34,339
Capital Equipment and Projects	-	2,763	-	-	-	-	-	-
Other Expenses	-	1,108	-	50,012	1,453	644	2,453	1,000
Total Expenditures	\$ 805,360	\$ 897,221	\$ 555,982	\$ 972,128	\$ 2,051,895	\$ 816,110	\$ 879,909	\$ 851,996
Carry Over Awarded Into Subsequent Year	\$ 1,219	\$ 974	\$ 952,666					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				1.00	1.00		1.00	1.00
<i>Certified</i>				1.00	1.00		1.00	1.00
<i>Professional/Technical</i>				0.40	0.40		0.40	0.40
<i>Classified</i>				1.00	1.00		1.00	1.00
Total FTE				3.40	3.40		3.40	3.40

Note:

2021-2022 Proposed Budget includes \$149,956 in Tri County Health Coalition and \$27,913 in MTSS grants while 2021-2022 Adopted Budget includes \$149,956 in Tri County Health Coalition in addition to General Fund budget.

MENTAL HEALTH

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ -	\$ 80,424	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	346,681	410,614	416,799	367,064	258,963	209,406	256,000	256,000
<i>Professional/Technical</i>	-	-	110,748	109,748	109,748	150,114	165,037	165,037
<i>Classified</i>	-	62,118	-	67,845	67,845	-	10,000	10,000
Benefits	96,765	150,914	163,982	163,431	129,983	103,231	131,013	131,013
Purchased Services	6,122	99,302	430,835	246,864	388,413	179,669	391,593	391,593
Supplies and Materials	32,911	40,907	35,909	64,200	64,200	53,328	78,000	78,000
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	1,000	1,000
Total Expenditures	\$ 482,480	\$ 844,280	\$ 1,158,273	\$ 1,019,152	\$ 1,019,152	\$ 695,749	\$ 1,032,643	\$ 1,032,643
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ -					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				2.80	2.80		2.20	2.20
<i>Professional/Technical</i>				1.00	1.00		2.00	2.00
<i>Classified</i>				1.00	1.00		0.00	0.00
Total FTE				4.80	4.80		4.20	4.20

Note:

HEALTH, WELLNESS, AND PREVENTION

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ 139,769	\$ 105,415	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	1,223,089	861,039	867,583	793,363	973,033	738,742	707,868	707,868
<i>Professional/Technical</i>	432,469	525,201	651,987	438,585	497,585	514,290	477,834	477,834
<i>Classified</i>	48,679	231,723	231,692	187,111	187,111	180,100	192,871	192,871
Benefits	576,451	542,294	542,598	505,375	564,606	443,284	514,181	514,181
Purchased Services	84,319	75,136	159,731	186,956	98,503	66,579	243,211	243,211
Supplies and Materials	78,664	44,934	53,561	72,271	119,963	108,629	84,107	84,107
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	(48,534)	(58,617)	(53,476)	2,833	2,556	2,316	2,175	2,175
Total Expenditures	\$ 2,534,907	\$ 2,327,125	\$ 2,453,677	\$ 2,186,494	\$ 2,443,357	\$ 2,053,942	\$ 2,222,247	\$ 2,222,247
Carry Over Awarded Into Subsequent Year	\$ 2,757	\$ (16,675)	\$ 18,784					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				9.00	9.00		9.00	9.00
<i>Professional/Technical</i>				5.00	6.00		5.00	5.00
<i>Classified</i>				6.29	5.97		6.16	6.16
Total FTE				20.29	20.97		20.16	20.16

Note:

2021-2022 Proposed and Adopted Budget includes \$68,444 for Kaiser Thriving Schools and \$193,918 for School Health Professional grants in addition to General Fund budget.

SPECIAL EDUCATION NON-SBB

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ 203,208	\$ 198,145	\$ 31,116	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	6,190,560	6,863,679	7,284,761	6,774,967	6,774,967	3,619,667	6,013,414	6,013,414
<i>Professional/Technical</i>	946,856	1,030,744	1,280,070	1,232,583	1,232,583	960,041	369,854	369,854
<i>Classified</i>	1,963,337	1,840,363	1,788,744	2,701,530	2,701,530	782,163	1,901,181	1,652,482
Benefits	3,089,764	3,217,145	2,681,348	3,608,043	5,432,341	1,214,903	3,189,387	3,028,688
Purchased Services	3,364,965	3,690,769	7,100,123	3,913,307	5,223,100	4,741,502	4,723,781	4,723,781
Supplies and Materials	147,462	204,249	238,558	(607,323)	389,480	256,463	369,429	369,429
Capital Equipment and Projects	14,363	8,288	-	-	-	-	-	-
Other Expenses	468,776	492,787	379,306	35,819	447,489	383,054	45,728	45,728
Total Expenditures	\$ 16,389,292	\$ 17,546,168	\$ 20,784,025	\$ 17,658,926	\$ 22,201,490	\$ 11,957,794	\$ 16,612,774	\$ 16,203,376
Carry Over Awarded Into Subsequent Year	\$ 12,157	\$ 729	\$ 1,729					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				95.06	86.87		84.38	83.38
<i>Professional/Technical</i>				13.10	19.80		12.60	12.60
<i>Classified</i>				50.07	51.05		53.07	45.39
Total FTE				158.23	157.72		150.05	141.37

Note:

MEDICAID

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ -	\$ (1,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	1,101,474	1,706,858	2,065,752	2,154,614	2,355,371	1,931,855	2,790,108	2,533,720
<i>Professional/Technical</i>	355,116	414,661	493,438	680,562	680,562	587,916	503,983	666,312
<i>Classified</i>	82,077	91,277	95,786	95,059	95,059	85,360	-	94,059
Benefits	506,477	714,208	816,319	1,056,167	1,122,233	856,106	1,217,548	1,217,548
Purchased Services	272,070	94,460	105,954	129,176	108,318	87,501	118,113	118,113
Supplies and Materials	175,531	68,351	75,064	90,160	2,936,091	84,843	88,024	88,024
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	127,518	160,248	151,335	112,694	192,751	92,812	200,200	200,200
Total Expenditures	\$ 2,620,263	\$ 3,249,064	\$ 3,803,648	\$ 4,318,432	\$ 7,490,385	\$ 3,726,392	\$ 4,917,976	\$ 4,917,976
Carry Over Awarded Into Subsequent Year	\$ 2,168,188	\$ 2,843,817	\$ 2,909,945					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				35.40	38.40		38.40	38.40
<i>Professional/Technical</i>				9.00	9.00		9.00	9.00
<i>Classified</i>				2.00	2.00		2.00	2.00
Total FTE				46.40	49.40		49.40	49.40

Note:

2021-2022 Proposed and Adopted Budget includes \$29,609 for Colorado Comprehensive Health Education Grant in addition to General Fund budget.

EARLY CHILDHOOD EDUCATION

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ 51,493	\$ 58,013	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	2,891	20,088	60,748	181,433	181,433	96,595	179,471	179,471
<i>Professional/Technical</i>	86,392	95,278	189,681	189,181	139,875	126,646	138,160	138,160
<i>Classified</i>	2,252,832	2,497,326	2,699,780	2,672,700	2,519,173	1,995,772	2,539,519	2,539,519
Benefits	1,034,778	1,117,649	1,236,445	1,619,675	1,507,317	1,026,013	1,574,187	1,574,187
Purchased Services	11,643	16,078	16,867	16,200	8,200	5,735	12,700	12,700
Supplies and Materials	101,956	57,689	44,586	(219,075)	105,220	36,044	88,000	88,000
Capital Equipment and Projects	23,103	-	-	-	-	-	-	-
Other Expenses	14,057	19,013	19,111	26,000	25,100	19,460	26,100	26,100
Total Expenditures	\$ 3,579,145	\$ 3,881,133	\$ 4,267,219	\$ 4,486,114	\$ 4,486,318	\$ 3,306,265	\$ 4,558,137	\$ 4,558,137
Carry Over Awarded Into Subsequent Year	\$ 2,623	\$ 10,706	\$ 9,783					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				2.00	2.00		2.00	2.00
<i>Professional/Technical</i>				2.00	1.50		1.50	1.50
<i>Classified</i>				93.75	87.59		87.28	87.28
Total FTE				97.75	91.09		90.78	90.78

Note:

SPECIAL EDUCATION EARLY CHILDHOOD EDUCATION

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ 51,493	\$ 58,013	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	7,116,630	7,773,602	7,802,078	7,897,331	7,663,261	5,774,314	7,427,701	7,427,701
<i>Professional/Technical</i>	235,396	255,297	290,537	290,037	240,731	218,386	238,240	238,240
<i>Classified</i>	1,710,007	1,892,218	1,939,932	2,983,801	2,060,440	1,526,475	1,960,782	1,960,782
Benefits	3,073,863	3,366,606	787,923	4,219,022	3,942,124	2,644,337	3,927,824	3,927,824
Purchased Services	45,747	50,460	29,005	52,975	33,500	10,044	45,500	45,500
Supplies and Materials	22,998	18,969	19,294	(944,577)	36,017	13,820	30,500	30,500
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	33	10	29	-	3,514	4	-	-
Total Expenditures	\$ 12,256,168	\$ 13,415,175	\$ 10,868,799	\$ 14,498,589	\$ 13,979,587	\$ 10,187,379	\$ 13,630,547	\$ 13,630,547
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ 75					
				2020-2021	2020-2021	2021-2022	2021-2022	
				Adopted	Final Revised	Proposed	Adopted	
				Budget	Budget	Budget	Budget	
FTE								
<i>Administrative</i>				0.00	0.00	0.00	0.00	
<i>Certified</i>				117.50	111.00	110.50	110.50	
<i>Professional/Technical</i>				3.00	2.50	2.50	2.50	
<i>Classified</i>				74.06	71.43	69.55	69.55	
Total FTE				194.56	184.93	182.55	182.55	

Note:

INFORMATION TECHNOLOGY

	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Final Revised Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ 571,509	\$ 555,161	\$ 193,052	\$ 174,268	\$ 174,268	\$ 111,146	\$ 130,424	\$ 130,424
<i>Certified</i>	-	1,250	-	-	-	-	-	-
<i>Professional/Technical</i>	2,897,912	2,996,719	3,592,386	3,349,931	3,280,078	2,784,359	3,282,624	3,282,624
<i>Classified</i>	852,165	783,967	755,975	706,680	713,174	632,068	710,186	710,186
Benefits	1,315,794	1,316,886	1,365,758	1,402,520	1,369,491	1,098,796	1,408,595	1,408,595
Purchased Services	488,133	246,868	272,557	23,470	82,858	62,609	121,630	121,630
Supplies and Materials	96,546	112,588	19,188	10,000	47,000	30,971	52,000	52,000
Capital Equipment and Projects	1,960	-	-	-	-	-	-	-
Other Expenses	3,776	6,408	5,011	5,000	5,000	5,810	12,600	12,600
Total Expenditures	\$ 6,227,796	\$ 6,019,846	\$ 6,203,926	\$ 5,671,869	\$ 5,671,869	\$ 4,725,758	\$ 5,718,059	\$ 5,718,059
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ -					
				2020-2021 Adopted Budget	2020-2021 Final Revised Budget		2021-2022 Proposed Budget	2021-2022 Adopted Budget
FTE								
<i>Administrative</i>				1.00	1.00		1.00	1.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				36.00	34.00		36.00	36.00
<i>Classified</i>				12.00	12.00		12.00	12.00
Total FTE				49.00	47.00		49.00	49.00

Note:

BUSINESS SERVICES

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ 516,843	\$ 469,827	\$ 105,614	\$ 150,000	\$ 145,291	\$ 138,795	\$ 142,702	\$ 142,702
<i>Certified</i>	-	16,650	5,605	-	-	-	-	-
<i>Professional/Technical</i>	1,154,620	1,311,140	1,750,849	1,673,965	1,667,655	1,490,541	1,910,472	1,910,472
<i>Classified</i>	1,498,787	1,372,635	1,137,135	1,021,563	1,027,433	675,369	987,098	987,098
Benefits	1,032,545	1,024,225	973,075	999,949	998,763	790,091	1,092,122	1,092,122
Purchased Services	76,992	64,574	107,061	99,856	89,796	74,057	45,321	45,321
Supplies and Materials	72,191	74,249	38,483	31,708	34,408	26,257	37,576	37,576
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	13,696	32,974	41,225	43,190	44,090	33,669	47,743	47,743
Total Expenditures	\$ 4,365,672	\$ 4,366,273	\$ 4,159,046	\$ 4,020,231	\$ 4,007,436	\$ 3,228,779	\$ 4,263,034	\$ 4,263,034
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ -					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				1.00	1.00		1.00	1.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				23.00	23.00		26.00	26.00
<i>Classified</i>				17.00	15.50		15.50	15.50
Total FTE				41.00	39.50		42.50	42.50

Note:

Partial classified FTE in 2021-2022 Proposed and Adopted Budgets held in separate cost center along with all other Title I and II federally funded positions. The budget will be reallocated to the respective cost centers, including Business Services, before the Revised Budget.

OPERATIONS AND MAINTENANCE

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ 90,459	\$ 106,398	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	7,800	40,216	41,851	13,552	13,552	27,657	33,188	33,188
<i>Professional/Technical</i>	297,740	353,586	490,002	483,820	483,820	361,583	462,350	462,350
<i>Classified</i>	4,588,037	5,162,970	5,254,744	5,293,287	5,317,293	4,152,110	5,404,428	5,404,428
Benefits	1,717,057	1,918,635	1,969,006	2,232,129	2,251,142	1,626,572	2,347,365	2,347,365
Purchased Services	4,996,966	5,528,126	6,070,563	5,446,151	5,980,048	5,319,791	6,287,481	6,287,481
Supplies and Materials	1,684,628	1,586,157	1,619,012	1,490,686	1,539,562	2,072,815	1,737,551	1,737,551
Capital Equipment and Projects	112,931	49,116	86,451	-	-	6,518	-	-
Other Expenses	(600,639)	(344,482)	34,586	273,194	272,194	166,912	285,126	285,126
Total Expenditures	\$ 12,894,978	\$ 14,400,724	\$ 15,566,214	\$ 15,232,819	\$ 15,857,611	\$ 13,733,957	\$ 16,557,489	\$ 16,557,489
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ -					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				0.60	0.60		0.60	0.60
<i>Professional/Technical</i>				6.00	6.00		6.00	6.00
<i>Classified</i>				97.50	98.50		101.00	101.00
Total FTE				104.10	105.10		107.60	107.60

Note:

CHIEF OPERATIONS OFFICER

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ -	\$ 127,555	\$ 165,439	\$ 157,500	\$ 157,500	\$ 139,075	\$ 149,837	\$ 149,837
<i>Certified</i>	-	-	-	-	-	-	-	-
<i>Professional/Technical</i>	-	-	186,196	186,196	186,196	169,366	184,762	184,762
<i>Classified</i>	58,657	62,835	65,808	-	-	-	-	-
Benefits	21,021	52,115	117,089	105,265	105,265	86,610	105,121	105,121
Purchased Services	200	793	171,753	84,300	58,162	55,115	37,900	37,900
Supplies and Materials	784	-	2,911	11,700	8,700	6,233	7,169	7,169
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	49	682	721	1,450	1,450	722	1,500	1,500
Total Expenditures	\$ 80,711	\$ 243,979	\$ 709,918	\$ 546,411	\$ 517,273	\$ 457,121	\$ 486,289	\$ 486,289
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ -					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				1.00	1.00		1.00	1.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				2.00	2.00		2.00	2.00
<i>Classified</i>				0.00	0.00		0.00	0.00
Total FTE				3.00	3.00		3.00	3.00

Note:

CONSTRUCTION

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ 128,065	\$ 57,084	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	-	-	-	-	-	-	-	-
<i>Professional/Technical</i>	440,183	475,280	423,295	312,789	312,789	288,579	309,431	309,431
<i>Classified</i>	-	-	-	-	-	-	-	-
Benefits	164,251	167,660	132,578	106,930	106,930	94,434	108,754	108,754
Purchased Services	63,594	118,349	17,656	17,246	12,418	7,117	26,550	26,550
Supplies and Materials	16,316	23,073	15,623	4,686	8,864	22,903	8,019	8,019
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	965	1,084	339	1,000	1,650	1,309	1,000	1,000
Total Expenditures	\$ 813,373	\$ 842,529	\$ 589,491	\$ 442,651	\$ 442,651	\$ 414,341	\$ 453,754	\$ 453,754
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ -					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				3.75	3.75		3.75	3.75
<i>Classified</i>				0.00	0.00		0.00	0.00
Total FTE				3.75	3.75		3.75	3.75

Note:

HUMAN RESOURCES AND BENEFITS

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ 737,187	\$ 600,068	\$ 276,340	\$ 152,145	\$ 152,145	\$ 139,366	\$ 144,743	\$ 144,743
<i>Certified</i>	254,418	269,016	105,592	388,754	393,644	223,240	403,246	403,246
<i>Professional/Technical</i>	921,322	715,965	1,067,321	1,166,715	1,166,715	1,044,268	1,217,075	1,274,310
<i>Classified</i>	524,989	464,418	434,772	436,110	313,455	296,667	474,994	474,994
Benefits	758,776	676,192	1,433,977	718,804	683,549	531,678	766,805	788,722
Purchased Services	135,700	846,779	347,714	177,580	181,843	153,778	207,980	207,980
Supplies and Materials	59,213	54,229	48,038	41,000	41,000	10,122	45,000	45,000
Capital Equipment and Projects	1,589	-	-	-	-	-	-	-
Other Expenses	2,280	6,982	48,694	-	-	310	18,000	18,000
Total Expenditures	\$ 3,395,475	\$ 3,633,650	\$ 3,762,448	\$ 3,081,108	\$ 2,932,351	\$ 2,399,429	\$ 3,277,843	\$ 3,356,995
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ -					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				1.00	1.00		1.00	1.00
<i>Certified</i>				6.50	5.40		3.40	3.40
<i>Professional/Technical</i>				13.60	14.60		15.60	15.60
<i>Classified</i>				15.13	6.00		10.00	10.00
Total FTE				36.23	27.00		30.00	30.00

Note:

COMMUNICATIONS

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ 197,074	\$ 217,783	\$ 117,313	\$ 112,153	\$ 112,153	\$ 97,805	\$ 106,696	\$ 106,696
<i>Certified</i>	-	-	-	-	-	-	-	-
<i>Professional/Technical</i>	383,972	223,868	439,787	394,076	394,076	421,563	389,757	444,757
<i>Classified</i>	-	67,204	13,548	5,764	5,764	5,276	-	-
Benefits	186,556	164,185	181,638	170,233	170,233	169,078	170,548	192,600
Purchased Services	53,358	15,375	22,385	15,550	16,630	18,001	19,730	19,730
Supplies and Materials	34,920	61,131	58,394	56,698	53,618	53,194	50,737	50,737
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	3,065	19,118	20,260	2,880	2,880	755	3,580	3,580
Total Expenditures	\$ 858,945	\$ 768,663	\$ 853,324	\$ 757,354	\$ 755,354	\$ 765,673	\$ 741,048	\$ 818,100
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ -					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				1.00	1.00		1.00	1.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				5.00	5.00		5.00	6.00
<i>Classified</i>				0.10	0.10		0.00	0.00
Total FTE				6.10	6.10		6.00	7.00

Note:

LEGAL COUNSEL

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ 198,968	\$ 316,636	\$ 430,191	\$ 470,000	\$ 470,000	\$ 425,499	\$ 455,400	\$ 455,400
<i>Certified</i>	-	-	-	-	-	-	-	-
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	115,533	127,240	131,896	144,334	144,334	118,292	181,209	181,209
Benefits	83,455	122,649	154,648	184,887	184,887	158,801	202,750	202,750
Purchased Services	274,376	562,132	491,401	224,038	472,038	240,633	570,500	570,500
Supplies and Materials	1,634	5,500	10,096	7,350	7,350	1,549	6,105	6,105
Capital Equipment and Projects	-	-	123,941	-	-	-	-	-
Other Expenses	1,418,285	228,721	30,537	30,700	30,700	22,889	33,000	33,000
Total Expenditures	\$ 2,092,250	\$ 1,362,878	\$ 1,372,712	\$ 1,061,309	\$ 1,309,309	\$ 967,663	\$ 1,448,964	\$ 1,448,964
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ -					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				3.00	1.00		3.00	3.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				0.00	2.00		0.00	0.00
<i>Classified</i>				2.00	2.00		3.00	3.00
Total FTE				5.00	5.00		6.00	6.00

Note:

RISK MANAGEMENT

	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
Expenditures								
Salaries								
<i>Administrative</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	-	-	-	-	-	-	-	-
<i>Professional/Technical</i>	75,427	80,295	84,105	83,105	83,105	82,386	81,507	81,507
<i>Classified</i>	48,795	44,562	56,187	56,514	56,514	51,297	56,514	56,514
Benefits	26,735	27,831	31,505	49,612	49,612	30,838	50,540	50,540
Purchased Services	1,470,315	1,711,167	1,932,266	2,133,037	2,133,037	2,198,553	2,310,477	2,310,477
Supplies and Materials	48,313	9,666	3,174	2,000	2,000	135	500	500
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	10,231	6,993	657	4,600	4,600	6,826	3,000	3,000
Total Expenditures	\$ 1,679,815	\$ 1,880,514	\$ 2,107,893	\$ 2,328,868	\$ 2,328,868	\$ 2,370,035	\$ 2,502,538	\$ 2,502,538
Carry Over Awarded Into Subsequent Year	\$ -	\$ -	\$ -					
				2020-2021	2020-2021		2021-2022	2021-2022
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				1.00	1.00		1.00	1.00
<i>Classified</i>				1.00	1.00		1.00	1.00
Total FTE				2.00	2.00		2.00	2.00

Note:

DISTRICT WIDE OPERATIONS

District-wide operations are centrally managed expenses for the benefit of all students and staff across the District. They are organized based on the department overseeing the operation.

Department	Allocation	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Adopted Budget	2020-2021 Estimated Actuals	2021-2022 Proposed Budget	2021-2022 Adopted Budget
Operations and Maintenance	Electricity	6,505,252	6,633,655	5,705,668	6,400,000	4,873,172	6,700,000	6,700,000
	Irrigation	1,048,242	774,598	887,109	900,000	961,033	1,000,000	1,000,000
	Natural Gas	1,203,937	1,501,658	1,246,186	1,200,000	1,364,032	1,500,000	1,500,000
	Propane	10,560	16,062	-	15,000	12,719	15,000	15,000
	Trash	306,842	320,599	270,687	317,000	202,775	317,000	317,000
	Water and Sewer	1,019,908	1,237,672	1,213,634	1,247,000	1,057,356	1,247,000	1,247,000
	Snow Removal	127,589	615,034	512,943	250,000	427,306	550,000	550,000
	Utility Credit for Enterprises	-	-	30,996	(52,880)	(52,880)	(56,850)	(56,850)
	Asphalt	232,847	230,245	-	-	-	-	-
	Ice Melt	53,786	104,726	93,717	125,000	74,884	125,000	125,000
Planning and Construction	Rental of Land/Buildings	139,423	65,661	65,313	73,690	280,415	320,976	320,976
	Planning Consulting Fees	-	-	-	-	-	66,600	66,600
	District-wide Mobile Moves/Additions	378,357	723,194	187,073	-	-	470,000	470,000
Business Services	Online Payment Transaction Fees	620,603	644,830	516,914	533,000	243,976	500,000	500,000
	Banking Service Fees	(74,444)	31,907	13,659	35,000	(0)	35,000	35,000
	Treasurer Fees	490,092	589,372	644,409	654,823	660,736	654,823	692,348
	Postage Machine - Bulk Mail	56,004	54,441	100,151	80,000	57,314	80,000	80,000
	Postage Machine - Bulk Mail Chargeback	(56,365)	-	(57,897)	(80,000)	2,069	(50,000)	(50,000)
	Papercut Principal on Lease	27,028	42,404	45,001	15,570	15,570	-	-
	Papercut Interest on Lease	4,481	4,860	2,263	185	185	-	-
	Print Click Chargebacks	(685,150)	(600,264)	(414,099)	(487,604)	(308,224)	(450,000)	(450,000)
	MFD Repairs and Maintenance	538,042	510,453	445,980	471,849	441,538	450,000	450,000
Human Resources	Sign-on Retention Bonus	7,500	6,000	-	-	-	-	-
	Admin Professional Memberships	72,576	207,000	209,000	10,000	-	-	-
	School Department Head Pay	405,769	402,925	388,617	400,000	421,304	400,000	400,000
	Extended Service Severance Salary	96,067	65,524	47,417	17,830	17,830	113,309	110,803
	Sick Leave Severance Salary	401,625	396,982	421,133	400,000	421,133	400,000	400,000
	College Credit Reimbursement	300,277	257,109	280,217	-	-	300,000	300,000
	Legal Separations/Settlements	20,000	153,596	2,688,000	400,000	153,596	400,000	400,000
	401a contribution	546,398	503,742	570,628	535,539	535,539	535,539	501,740
	Unemployment Compensation	177,433	138,993	101,949	200,000	210,466	200,000	200,000
	Long Term Substitutes	652,250	659,540	450,965	650,000	650,000	650,000	650,000
	Worker's Compensation Insurance Broker Fees	200,261	166,413	180,105	220,000	173,292	190,000	190,000
	Worker's Compensation Premiums	54,019	154,035	161,105	161,445	186,215	161,445	161,445
	Worker's Compensation Losses (Claims)	1,319,846	1,319,518	1,218,883	1,950,000	1,237,328	1,950,000	1,950,000
Associated Benefits (PERA and Medicare)	235,081	321,765	317,473	322,770	242,414	326,975	326,975	
Information Technology	Data Center	74,909	12,200	110,338	119,078	122,678	122,678	122,678
	Telecom - Voice	409,071	351,636	365,556	369,412	391,997	392,256	392,256
	Telecom - Data	1,593,612	1,668,693	1,692,070	1,057,639	1,046,534	1,066,284	1,066,284
	Cell Phones	122,213	63,744	33,145	65,000	125,119	99,000	99,000
	E-Rate Support Contract	25,500	25,500	25,500	25,500	25,500	25,500	25,500
	Operations Licensing	1,288,990	1,726,902	1,282,976	1,949,968	1,522,060	1,960,919	1,960,919
	InspirED Support	420,590	-	-	-	-	-	-
	Workday Financials Implementation	167,777	-	-	-	-	-	-
	Systems Licensing	1,661,177	2,664,234	2,678,464	2,667,581	3,072,838	2,548,301	2,548,301
	Classroom Applications Licensing	273,855	289,485	213,496	268,899	256,509	283,537	283,537
	Computer Repair Shop	16,740	25,919	20,552	40,000	62,502	40,000	40,000
	Emergenetics	200,000	200,000	200,095	-	-	200,000	200,000
	Infrastructure Hardware Rotation	460,058	136,310	-	-	-	-	-
	Classroom Hardware Rotation	2,860,103	158,620	1,485	-	-	-	-
	Staff Hardware Rotation	133,253	36,157	-	-	-	-	-
Total District-wide Budget		26,143,983	25,613,648	25,168,874	23,528,294	21,188,829	25,840,292	25,841,512



RESOLUTIONS

DOUGLAS COUNTY SCHOOL DISTRICT Re. 1
FISCAL YEAR 2021-2022
APPROPRIATION RESOLUTION

BE IT RESOLVED by the Board of Education or Douglas County School District Re 1, Douglas and Elbert Counties, State of Colorado, that the amounts shown in the following schedule be appropriated to each fund as specified in the Adopted Budget for the fiscal year beginning July 1, 2021 and ending June 30, 2022.

Fund	Amount
General Fund (10)	\$ 737,139,960
Outdoor Education Fund (13)	\$ 1,508,748
Capital Projects Fund (14)	\$ 8,303,108
Full Day Kindergarten Fund (15)	\$ -
Transportation Fund (25)	\$ 25,547,952
Nutrition Services NSLP Fund (21)	\$ 14,162,562
Nutrition Services Non-NSLP Fund (28)	\$ 6,820,873
Governmental Designated Purpose Grants Fund (22)	\$ 33,888,513
Pupil Activity Fund (23)	\$ 1,922,344
Athletics and Activities Fund (26)	\$ 16,536,029
Child Care Fund (29)	\$ 13,695,698
Bond Redemption Fund (31)	\$ 55,331,707
Certificate of Participation Lease Payment Fund (39)	\$ 2,439,066
Bond Building Fund (41)	\$ 79,072,730
Certificate of Participation Building Fund (45)	\$ -
Medical and Dental Fund (65)	\$ 61,186,446
Short Term Disability Insurance Fund (66)	\$ 630,670
Private Purpose Trust Fund (75)	\$ 60,000

Adopted and approved this 22nd day of June 2021 in accordance with 22-44-110(4).

David Ray, President

Board of Education

Attest:

Elizabeth Hanson, Secretary

Board of Education

DOUGLAS COUNTY SCHOOL DISTRICT Re. 1
 FISCAL YEAR 2021-2022
 RESOLUTION AUTHORIZING THE USE OF A PORTION OF BEGINNING FUND BALANCE AS AUTHORIZED BY COLORADO
 STATUTES

WHEREAS, CRS 22-44-105 states that a budget, duly adopted pursuant to this article, shall not provide for expenditures, interfund transfers, or reserves, in excess of available revenues and beginning fund balance.

WHEREAS, the Board of Education may authorize the use of a portion of the beginning fund balance in the budget, stating the amount to be used, the purpose for which the expenditure is needed, and the District's plan to ensure that the use of the beginning fund balance will not lead to an ongoing deficit.

WHEREAS, the Board of Education has determined the beginning fund balances in the Transportation, COP Lease Payment, Bond Building, Medical and Dental, Short Term Disability Insurance and Private Purpose Trust funds are sufficient to allow for the one-time expenditures and the action will not lead to an ongoing deficit.

NOW, THEREFORE, BE IT RESOLVED:

IN ACCORDANCE with C.R.S. 22-44-105, the Board of Education of Douglas County School District RE 1, Douglas and Elbert Counties, State of Colorado, authorizes the use of a portion of the 2021-2022 beginning fund balance for the following funds:

Fund	Amount	Purpose for Use of Beginning Fund Balance
General Fund (10)	\$ -	No budgeted use of beginning fund balance
Outdoor Education Fund (13)	\$ -	No budgeted use of beginning fund balance
Capital Projects Fund (14)	\$ -	No budgeted use of beginning fund balance
Full Day Kindergarten Fund (15)	\$ -	N/A
Transportation Fund (25)	\$ 3,543,887	Potential draw-down of accumulated FB for Transportation operational expenses
Nutrition Services NSLP Fund (21)	\$ -	No budgeted use of beginning fund balance
Nutrition Services Non-NSLP Fund (28)	\$ -	No budgeted use of beginning fund balance
Governmental Designated Purpose		
Grants Fund (22)	\$ -	No budgeted use of beginning fund balance
Pupil Activity Fund (23)	\$ -	No budgeted use of beginning fund balance
Athletics and Activities Fund (26)	\$ -	No budgeted use of beginning fund balance
Child Care Fund (29)	\$ -	No budgeted use of beginning fund balance

(continued on next page)

Fund	Amount	Purpose for Use of Beginning Fund Balance
Bond Redemption Fund (31)	\$ -	No budgeted use of beginning fund balance
Certificate of Participation Lease Payment Fund (39)	\$ 6,750	Potential draw-down of accumulated FB for lease payments
Bond Building Fund (41)	\$ 77,413,182	Intentional draw-down of accumulated FB for 2018 Bond capital projects
Certificate of Participation Building Fund (45)	\$ -	N/A
Medical and Dental Fund (65)	\$ 1,887,309	Intentional draw-down of accumulated FB due to employer-paid premium cost savings in General Fund
Short Term Disability Insurance Fund (66)	\$ 118,395	Intentional draw-down of accumulated FB due to employer-paid premium cost savings in General Fund
Private Purpose Trust Fund (75)	\$ 12,000	Intentional draw-down of accumulated FB for student scholarships

BE IT FURTHER RESOLVED, the use of this portion of these beginning fund balances for the purpose/s set forth above will not lead to ongoing deficits in the funds.

Adopted and approved this 22nd day of June 2021 in accordance with 22-44-110(4).

David Ray, President
Board of Education

Attest:

Elizabeth Hanson, Secretary
Board of Education

