

# Douglas County School District Financial Plan & Budget

Adopted Executive Summary | 2020-2021





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**ADOPTED  
BUDGET**



# DOUGLAS COUNTY SCHOOL DISTRICT, Re. 1

## Colorado

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# DOUGLAS COUNTY SCHOOL DISTRICT BUDGET COMMITMENTS FOR 2020-2021

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The impact of the Coronavirus-19 pandemic on the Colorado economy is unprecedented. The state of Colorado released updated economic forecasts prepared by Legislative Council Staff and the Office of State Planning and Budgeting on May 12, 2020 that both indicate Colorado will be \$3.3-\$3.5B under revenue projections released earlier this year for the state General Fund by the end of 2020-2021. The skyrocketing unemployment in Colorado and decline in consumer spending with the state of emergency and associated stay-at-home order resulted in a 2019-2020 state General Fund revenue projection \$1.1B under the previously released projection. The tourism and energy industries have been hit particularly hard by the pandemic and state economists project it will take a few years to return to pre-pandemic levels of state revenue.

School Finance is not immune from the impact of COVID-19 on Colorado. K-12 education comprises 37% of the state's General Fund or about \$7.6B set aside for the School Finance Act in 2019-2020. Funding for school finance is comprised of local (property tax) and state (sales and income tax) funding with the state share about \$4.6B of the funding. In order to balance the budget with a \$2.4B shortfall in 2020-2021, funding for K-12 education will be reduced. The legislature reconvened on May 26, 2020 and passed the School Finance Act in early June. Statewide, the Budget Stabilization Factor increased to a total of \$1.17B which is the highest amount since the Great Recession over a decade ago. Districts across the state received an average 5% cut to the state share of the Total Program formula due to the Budget Stabilization Factor. While this is certainly a huge impact to K-12 education in Colorado, it is an improvement from preliminary projections in May which indicated the cut could equate to as much as a 15% cut to Per Pupil Revenue for Douglas County School District.

The passed School Finance Act results in a Per Pupil Revenue for DCSD for 2020-2021 of \$7,751 per pupil which is a \$457 per pupil decrease from 2019-2020. Overall, this equates to a \$29.9M or 5.6% reduction to Per Pupil Revenue (PPR) for all of DCSD (district-run and charter). The District's budget cut required to balance the budget is \$30.4M because the charter share of the PPR is a pass through (the budget cut is absorbed by the charter school) leaving the district-share at \$22.5M plus the mandatory expense increases of \$7.9M.

DCSD is fortunate to be a recipient of federal stimulus dollars along with all other Colorado school districts. Funding from the CARES Act (ESSER), and Coronavirus Relief Fund are included within the 2020-2021 Adopted Budget. Allowable uses for these federal grant dollars are still to be determined and the grants reside within the Governmental Designated Purpose Grants Fund.



# STAFF RECOMMENDED BUDGET CUTS

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Staff are recommending implementing the following budget cuts for 2020-2021. These cuts are spread across the District to not consolidate all in one area of programming with the goal to keep cuts as far away from the classroom as possible with deeper department cuts and no structural changes to the SBB or carryover policy. The recommendations were prepared beginning with a list of over thirty potential options and facilitating numerous staff and community feedback sessions and surveys to gather insight on budget priorities and preferred reductions. The dollar amounts of the cuts are based on the revenue in order build a budget with positive ending unassigned fund balance (savings).

## Furlough Days:

- Furlough all staff two days - unpaid, non-work day added to calendar (will not affect instructional days), Central administrators (Superintendent's cabinet and department directors) will be furloughed additional three days in 2020-2021 (will not affect school-based administrators or other central office staff)

## SBBPA:

- Reduce Site-Based Budget Pupil Allocation (SBBPA) - Site-Based Budget Pupil Allocation provided to all neighborhood schools; a reduction would be on a per pupil basis (larger schools receive larger total dollar cut) distributed through a weighted student funding model so schools with higher percentages of various indicators of high risk/vulnerable student populations pair with lower per pupil reductions

## Central/District-Wide Departments:

- Cut central/district-wide departments - all central departments located within Wilcox, West Support Center or Cantril buildings reduce staffing and cut operational (non-salary) budgets

## All Other Expense Cuts:

- Reduce district contingency - DCSD holds 1% of the General Fund operating budget as an appropriated contingency annual per Board of Education Policy, reduce by 10%
- Reduce overtime and/or additional pays - Classified staff qualify for overtime if they work more than 40 hours/week; limit overtime by encouraging staff hours limited to 40 hours/week or use compensatory time in place of overtime
- Implement building closure days - cost of utilities, custodial services and other daily costs for maintaining buildings for five district-wide remote working days (not during instructional days)
- Eliminate mileage reimbursement - staff and Board of Education would not receive mileage reimbursement for work related travel
- Reduce transportation for field trips and all athletics - Schools would be responsible for chartering, at their own cost, all field trip and athletic transportation and savings reflect staffing and operations of field trip specific staff and fuel
- Reduce allocation to high schools to support athletic transportation - High schools currently receive \$36K per school to help offset transportation costs for athletics and activities, reduce to \$24K per school

# STAFF RECOMMENDED RESERVE USE & REVENUE INCREASES

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In addition to budget cuts, staff are recommending implementing the following uses of reserves and revenue increases in 2020-2021. The dollar amounts of the recommendations are based on revenue in order to build a budget with positive ending unassigned fund balance (savings).

## Reserve Use:

- Reduce TABOR and Board of Education reserves - TABOR and BOE Reserves are a percentage of revenue and therefore when School Finance Act revenue is reduced the amount required to hold in these reserves is reduced in alignment with state law and BOE policy
- Staff are not recommending a draw down of General Fund unassigned reserves and recommending for adoption a balanced budget where revenue equals expenditures

## Revenue Increases:

- Increase fees for transportation – Increase per ride fee by \$0.50 per ride (currently \$0.50 a ride)
- Increase instructional fees – Increase fee paid annually by \$10 at each level; currently \$10 elementary, \$15 middle and \$20 high
- Increase corporate sponsorships for all athletic stadiums – Three district stadiums (Douglas County, Shea and Echo Park Auto) would all have corporate sponsorships, only Echo Park sponsored currently – set to expire in 21-22
- Increase fees for athletics – Increase participation fee by \$10 at middle schools and \$15 at high schools per sport (\$85/sport middle and \$185/sport high currently)
- Expected revenue from charitable giving related to COVID – pursue opportunities with charitable organizations to generate increased donations to DCSD related to COVID
- Increase facility rental charges - Calculated at 5% increase in rates and changing method of distributing revenue to schools

Fee increases will be presented in an update to JQ-E Student Fees Appendix A.

## BUDGETED USE OF 2018 MILL LEVY OVERRIDE IN 2020-2021 ADOPTED BUDGET

With the passage of 5A ballot measure in November 2018, Douglas County School District has \$40 million of annual override property tax revenue for the following areas originally communicated to the voters:

- \$17 million toward addressing pay gaps for employees
- \$3.5 million toward allocating school counselors for all elementary schools
- \$2.5 million toward changing the middle and high school counselor-to-student ratio
- \$2 million toward increasing career and trade focused programming
- \$7 million toward school-level funding depending on the needs
- \$8 million toward District charter schools

For 2020-2021, the MLO amount allocated to salaries and benefits will remain the same as it became part of the base salary in the compensation structure. In addition, elementary and secondary school counselor allocations were adjusted based on the average salaries for counselor positions and staffing needs. This is a 1:250 staffing ratio at secondary schools. The one-time use of counselor training in 2019-2020 is no longer budgeted for 2020-2021. Highly Impacted funding for 2019-2020 was set aside for one year as it was partially redistributed through 2020-2021 SBB formula to align with commitment to voters to spend on school-level needs. One of the major changes to the SBB formula in 2020-2021 was to allocate \$2.2M to Gifted and Talented staffing in schools. The funding for Gifted and Talented was redistributed from the Highly Impacted. Career Tech budget increased to reflect the rollout of programming to align with commitment to voters. Finally, Charter School pass through was adjusted to reflect the 2020-2021 projected enrollment for charter and neighborhood schools.

Budget Item	2019-2020 Revised Budget (\$M)	2020-2021 Preliminary Budget (\$M)
Salaries and Benefits for Existing Employees	\$16.9	\$16.9
Elementary School Counselors	\$3.5	\$2.5
Middle and High School Counselors	\$3.6	\$3.4
Additional Highly Impacted (Equitable School Funding)	\$2.4	\$0.4
Additional SBB Allocations (Equitable School Funding) <i>*includes Gifted and Talented</i>	\$4.1	\$6.5
Additional Special Education Support	\$1.3	\$1.3
Career Tech Programming	\$1.6	\$2.0
Charter School Pass Through	\$8.9	\$8.9
<b>Total</b>	<b>\$42.2</b>	<b>\$41.9</b>



## 2020-2021 SUMMARY OF GENERAL FUNDS

	General Fund (10)	Outdoor Education Fund (13)	Capital Projects Fund (14)	Full Day Kindergarten Fund (15)	Transportation Fund (25)
Beginning Fund Balance	\$ 92,815,566	\$ 15,061	\$ 9,578,370	\$ -	\$ 2,646,246
Revenues					
Property Taxes	\$ 261,929,062	\$ -	\$ -	\$ -	\$ -
Specific Ownership Taxes	27,408,277	-	-	-	-
Other Local Income	32,950,222	1,197,848	2,152,048	-	1,815,000
Intergovernmental	315,316,417	-	-	-	4,857,374
Other	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 637,603,978</b>	<b>\$ 1,197,848</b>	<b>\$ 2,152,048</b>	<b>\$ -</b>	<b>\$ 6,672,374</b>
Expenditures					
Salaries	307,459,838	667,583	-	-	13,028,473
Benefits	106,203,504	248,683	-	-	5,834,960
Purchased Services	28,331,665	87,949	-	-	3,740,561
Contracts w/ Charter Schools	137,377,919	-	-	-	-
Supplies	30,662,687	133,288	-	-	2,842,759
Equipment	-	6,000	853,765	-	-
Other	(2,198,655)	52,177	1,000,060	-	(1,321,652)
<b>Total Expenditures</b>	<b>\$ 607,836,958</b>	<b>\$ 1,195,680</b>	<b>\$ 1,853,825</b>	<b>\$ -</b>	<b>\$ 24,125,101</b>
BOE Contingency	\$ 5,280,000	\$ -	\$ -	\$ -	\$ -
<b>Net Income/(Loss)</b>	<b>\$ 24,487,020</b>	<b>\$ 2,168</b>	<b>\$ 298,223</b>	<b>\$ -</b>	<b>\$ (17,452,727)</b>
Transfers In/(Out)	(24,487,020)	23,084	1,500,135	-	15,620,238
<b>Net Change in Fund Balance</b>	<b>\$ -</b>	<b>\$ 25,252</b>	<b>\$ 1,798,358</b>	<b>\$ -</b>	<b>\$ (1,832,489)</b>
<b>Ending Fund Balance</b>	<b>\$ 92,815,566</b>	<b>\$ 40,313</b>	<b>\$ 11,376,728</b>	<b>\$ -</b>	<b>\$ 813,757</b>
TABOR Reserve	16,470,000	-	-	-	-
BOE Reserve	16,470,000	-	-	-	-
School Carry Over Reserve	22,529,558	-	-	-	-
Medicaid Carry Over Reserve	2,059,857	-	-	-	-
Assignment of 2018 Mill Levy Override	6,126,131	-	-	-	-
<b>Ending Fund Balance - after reserves</b>	<b>\$ 29,160,020</b>	<b>\$ 40,313</b>	<b>\$ 11,376,728</b>	<b>\$ -</b>	<b>\$ 813,757</b>

- General Fund 10 - accounts for 64% of all the financial activity in the District inclusive of teacher salary and benefits as well as supplies and services
- Outdoor Education Fund 13 - accounts for the financial activity associated with Stone Canyon Outdoor Edventures, a District program providing outdoor educational experiences to 5th and 6th grade students
- Capital Projects Fund 14 - accounts for the financial activity associated with building remodels, equipment purchases and technology devices with a value of \$5,000 or more
- Full Day Kindergarten Fund (FDK) 15 – accounted for the financial activity associated with the FDK tuition based program at many of the District elementary schools. This fund was discontinued with implementation of state-funded FDK.
- Transportation Fund 25 – accounts for the financial activity associated with transporting students to and from school as well as field trips and athletic events

# SUMMARY OF SPECIAL REVENUE FUNDS

## 2020-2021 ADOPTED BUDGET

	Nutrition Services NSLP Fund (21)	Nutrition Services Non- NSLP Fund (28)	Governmental Designated Purpose Grants Fund (22)	Pupil Activity Fund (23)	Athletics and Activities Fund (26)	Child Care Fund (29)
Beginning Fund Balance	\$ 238,032	\$ 11,395	\$ -	\$ 821,873	\$ 1,401,974	\$ 1,650,707
Revenues						
Property Taxes	-	-	-	-	-	-
Specific Ownership Taxes	-	-	-	-	-	-
Other Local Income	11,291,716	6,533,622	633,977	1,685,550	12,340,628	11,168,058
Intergovernmental	3,010,452	-	44,772,092	-	-	-
Other	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 14,302,168</b>	<b>\$ 6,533,622</b>	<b>\$ 45,406,069</b>	<b>\$ 1,685,550</b>	<b>\$ 12,340,628</b>	<b>\$ 11,168,058</b>
Expenditures						
Salaries	4,922,183	2,541,059	8,142,310	122,704	4,205,060	6,165,776
Benefits	2,034,185	1,061,958	2,685,825	27,424	979,768	2,338,922
Purchased Services	487,041	542,950	2,603,189	749,327	4,999,087	1,056,233
Contracts w/ Charter Schools	-	-	-	-	-	-
Supplies	6,025,230	2,245,264	29,221,138	753,722	5,080,771	793,617
Equipment	125,000	40,000	1,422,389	12,589	295,135	-
Other	811,254	26,909	1,331,218	19,784	754,905	1,300,555
<b>Total Expenditures</b>	<b>\$ 14,404,893</b>	<b>\$ 6,458,140</b>	<b>\$ 45,406,069</b>	<b>\$ 1,685,550</b>	<b>\$ 16,314,726</b>	<b>\$ 11,655,103</b>
BOE Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Net Income/(Loss)</b>	<b>\$ (102,725)</b>	<b>\$ 75,482</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (3,974,098)</b>	<b>\$ (487,045)</b>
Transfers In/(Out)	351,634	93,718	-	-	3,974,098	487,045
<b>Net Change in Fund Balance</b>	<b>\$ 248,909</b>	<b>\$ 169,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Ending Fund Balance</b>	<b>\$ 486,941</b>	<b>\$ 180,595</b>	<b>\$ -</b>	<b>\$ 821,873</b>	<b>\$ 1,401,974</b>	<b>\$ 1,650,707</b>
TABOR Reserve	-	-	-	-	-	-
BOE Reserve	-	-	-	-	-	-
School Carry Over Reserve	-	-	-	821,873	1,401,974	-
Medicaid Carry Over Reserve	-	-	-	-	-	-
Reserve for 2018 Mill Levy Override	-	-	-	-	-	-
<b>Ending Fund Balance - after reserves</b>	<b>\$ 486,941</b>	<b>\$ 180,595</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,650,707</b>

- Nutrition Services NSLP Fund 21 – accounts for the financial activity associated with breakfast and lunch meal services provided to schools on the National School Lunch Program
- Nutrition Services Non - NSLP Fund 28 – accounts for the financial activity associated with catering, a la carte and lunch meal services provided to schools not on the National School Lunch Program
- Governmental Designated Purpose Grants Fund 22 – accounts for the financial activity associated with our federal and state grants inclusive of Title I and IDEA (Individual Disabilities Education Act)
- Pupil Activity Fund 23 – accounts for the financial activity associated with student led and controlled clubs and activities that may include fundraisers and donation projects to other non-profit organizations
- Athletics and Activities Fund 26 – accounts for the financial activity associated with all the sports and activities offered at the District’s secondary schools
- Child Care Fund 29 – accounts for the financial activity associated with the Before and After School Care program at 45 District schools

# SUMMARY OF OTHER DISTRICT FUNDS 2020-2021 ADOPTED BUDGET

	Bond Redemption Fund (31)	Certificate of Participation Lease Payment Fund (39)	Building Funds (41 and 45)	Self Insured Health Funds (65 and 66)	Private Purpose Trust Fund (75)
Beginning Fund Balance	\$ 67,961,409	\$ 21,030	\$ 211,896,491	\$ 9,167,153	\$ 35,012
Revenues					
Property Taxes	58,693,094	-	-	-	-
Specific Ownership Taxes	-	-	-	-	-
Other Local Income	682,510	969,338	1,013,802	59,047,660	60,000
Intergovernmental	-	-	-	-	-
Other	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 59,375,604</b>	<b>\$ 969,338</b>	<b>\$ 1,013,802</b>	<b>\$ 59,047,660</b>	<b>\$ 60,000</b>
Expenditures					
Salaries	-	-	170,136	36,900	-
Benefits	-	-	56,627	2,619,372	-
Purchased Services	5,593	6,750	1,598,384	58,966,246	-
Contracts w/ Charter Schools	-	-	-	-	-
Supplies	-	-	-	46,500	-
Equipment	-	-	102,487,596	-	-
Other	55,932,581	3,399,656	2,000	-	56,000
<b>Total Expenditures</b>	<b>\$ 55,938,174</b>	<b>\$ 3,406,406</b>	<b>\$ 104,314,743</b>	<b>\$ 61,669,018</b>	<b>\$ 56,000</b>
BOE Contingency	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Net Income/(Loss)</b>	<b>\$ 3,437,430</b>	<b>\$ (2,437,068)</b>	<b>\$ (103,300,941)</b>	<b>\$ (2,621,358)</b>	<b>\$ 4,000</b>
Transfers In/(Out)	-	2,437,068	-	-	-
<b>Net Change in Fund Balance</b>	<b>\$ 3,437,430</b>	<b>\$ -</b>	<b>\$ (103,300,941)</b>	<b>\$ (2,621,358)</b>	<b>\$ 4,000</b>
<b>Ending Fund Balance</b>	<b>\$ 71,398,839</b>	<b>\$ 21,030</b>	<b>\$ 108,595,550</b>	<b>\$ 6,545,795</b>	<b>\$ 39,012</b>
TABOR Reserve	-	-	-	-	-
BOE Reserve	-	-	-	-	-
School Carry Over Reserve	-	-	-	-	-
Medicaid Carry Over Reserve	-	-	-	-	-
Reserve for 2018 Mill Levy Override	-	-	-	-	-
<b>Ending Fund Balance - after reserves</b>	<b>\$ 71,398,839</b>	<b>\$ 21,030</b>	<b>\$ 108,595,550</b>	<b>\$ 6,545,795</b>	<b>\$ 39,012</b>

- Bond Redemption Fund 31 – accounts for the financial activity associated with the collection of property taxes and the payment of principal and interest on general obligation bond debt approved by the taxpayer through an election
- COP Lease Payment Fund 39 – accounts for the financial activity associated with the payment of principal and interest on certificates of participation authorized by the Board of Education and funded through a transfer from General Fund
- Building Funds 41 and 45 – accounts for the financial activity associated with capital projects and equipment funded from the proceeds of General Obligation Bonds as well as Certificates of Participation
- Self-Insured Health Funds 65 and 66 – accounts for the financial activity associated with the payment of premiums and claims associated with the Medical and Short Term Disability Insurance programs
- Private Purpose Trust Fund 75 – accounts for the financial activity associated with the Philip S Miller Trust providing scholarships to Castle Rock area high school students at Castle View, Douglas County, Renaissance Secondary and Ponderosa High Schools

# 2019-2020 BUDGETED REVENUES

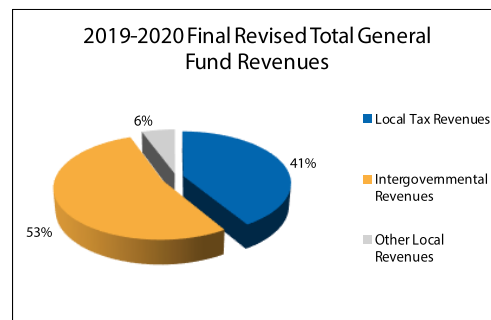
## FINAL REVISED AS OF JUNE 9, 2020

The actual funded pupil count (FPC) in 2019-2020 is 65,405 of which 1,958 are online students. When calculating FPC beginning in 2019-2020, half day kindergarten students count as 0.58 funded pupils, full day kindergarten students count as 1.00 funded pupils and students in ECE with Special Education needs are counted as 0.50 funded pupils. Typical ECE students are excluded from FPC. DCSD is funded based on FPC and not enrollment which is defined as total students educated. Enrollment in 2019-2020 is 67,305. Total enrollment decreased 286 students from 2018-2019.

TOTAL SOURCES BY FUND	2019-2020 Final Revised Budgeted Revenues			
	Fund	Beginning Fund Balance	Revenues	Transfers In
General (see chart below)	\$ 87,381,177	\$ 701,467,196	\$ -	\$ 788,848,373
Outdoor Education	91,766	1,566,075	173,084	1,830,925
Capital Projects	8,563,325	2,296,200	3,179,042	14,038,567
Full Day Kindergarten	-	-	-	-
Transportation	1,611,318	6,760,394	19,496,934	27,868,646
<b>Total Combined General Fund</b>	<b>\$ 97,647,586</b>	<b>\$ 712,089,865</b>	<b>\$ 22,849,060</b>	<b>\$ 832,586,511</b>
Nutrition Services NSLP	1,962,156	13,959,152	351,634	16,272,942
Nutrition Services Non-NSLP	115,361	6,881,816	643,718	7,640,895
Governmental Designated Purpose Grants	-	43,859,687	-	43,859,687
Pupil Activity	1,153,729	1,701,154	-	2,854,883
Athletics and Activities	1,502,422	10,558,854	5,791,709	17,852,985
Child Care	4,044,700	11,612,176	487,045	16,143,921
<b>Total Special Revenue Fund</b>	<b>\$ 8,778,368</b>	<b>\$ 88,572,839</b>	<b>\$ 7,274,106</b>	<b>\$ 104,625,313</b>
Bond Redemption	61,833,048	59,765,108	-	121,598,156
Certificates of Participation (COP) Lease Payments	20,215	971,105	2,438,816	3,430,136
<b>Total Debt Service and Lease Payment Fund</b>	<b>\$ 61,853,263</b>	<b>\$ 60,736,213</b>	<b>\$ 2,438,816</b>	<b>\$ 125,028,292</b>
Bond Building	267,785,742	5,695,853	-	273,481,595
Certificates of Participation (COP) Building	-	-	-	-
<b>Total Building Fund</b>	<b>\$ 267,785,742</b>	<b>\$ 5,695,853</b>	<b>\$ -</b>	<b>\$ 273,481,595</b>
Medical	10,842,778	53,309,916	-	64,152,694
Short Term Disability Insurance	775,633	490,000	-	1,265,633
<b>Total Internal Service Fund</b>	<b>\$ 11,618,411</b>	<b>\$ 53,799,916</b>	<b>\$ -</b>	<b>\$ 65,418,327</b>
Private Purpose Trust	34,012	58,000	-	92,012
<b>Total Trust and Agency Fund</b>	<b>\$ 34,012</b>	<b>\$ 58,000</b>	<b>\$ -</b>	<b>\$ 92,012</b>

### 2019-2020 General Fund Revenues by Type on a Per Pupil Basis

<b>Per Pupil Revenue from State</b>	<b>\$ 8,208</b>
Mill Levy Override	1,127
Other Intergovernmental Revenue	567
School-Based Revenue	180
SOT out of Formula	214
Charter Purchased Service Revenue	172
Other Local Revenue	257
<b>Total Per Pupil Revenue</b>	<b>\$ 10,725</b>





# 2020-2021 BUDGETED REVENUES

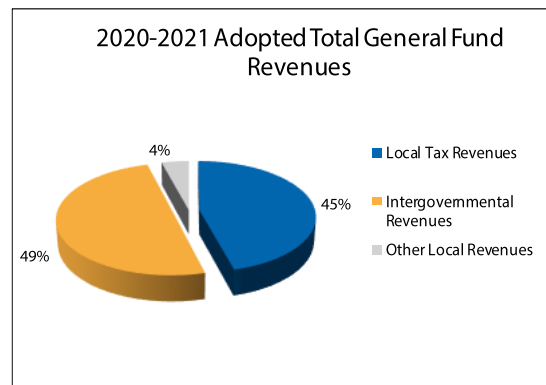
## ADOPTED AS OF JUNE 23, 2020

The funded pupil count (FPC) in 2020-2021 is projected to be 63,861 of which 1,136 are online students. When calculating FPC beginning in 2019-2020, half day kindergarten students count as 0.58 funded pupils, full day kindergarten students count as 1.00 funded pupils and students in ECE with Special Education needs are counted as 0.50 funded pupils. Typical ECE students are excluded from FPC. DCSD is funded based on FPC and not enrollment which is defined as total students educated. Enrollment in 2020-2021 is projected to be 65,699. Total enrollment is projected to decrease 1,606 students.

TOTAL SOURCES BY FUND	2020-2021 Adopted Budgeted Revenues			
	Beginning Fund Balance	Revenues	Transfers In	Total Sources
General (see chart below)	\$ 92,815,566	\$ 637,603,978	\$ -	\$ 730,419,544
Outdoor Education	15,061	1,197,848	23,084	1,235,993
Capital Projects	9,578,370	2,152,048	1,500,135	13,230,553
Full Day Kindergarten	-	-	-	-
Transportation	2,646,246	6,672,374	15,620,238	24,938,858
<b>Total Combined General Fund</b>	<b>\$ 105,055,243</b>	<b>\$ 647,626,248</b>	<b>\$ 17,143,457</b>	<b>\$ 769,824,948</b>
Nutrition Services NSLP	238,032	14,302,168	351,634	14,891,834
Nutrition Services Non-NSLP	11,395	6,533,622	93,718	6,638,735
Governmental Designated Purpose Grants	-	45,406,069	-	45,406,069
Pupil Activity	821,873	1,685,550	-	2,507,423
Athletics and Activities	1,401,974	12,340,628	3,974,098	17,716,700
Child Care	1,650,707	11,168,058	487,045	13,305,810
<b>Total Special Revenue Fund</b>	<b>\$ 4,123,981</b>	<b>\$ 91,436,095</b>	<b>\$ 4,906,495</b>	<b>\$ 100,466,571</b>
Bond Redemption	67,961,409	59,375,604	-	127,337,013
Certificates of Participation (COP) Lease Payments	21,030	969,338	2,437,068	3,427,436
<b>Total Debt Service and Lease Payment Fund</b>	<b>\$ 67,982,439</b>	<b>\$ 60,344,942</b>	<b>\$ 2,437,068</b>	<b>\$ 130,764,449</b>
Bond Building	211,896,491	1,013,802	-	212,910,293
Certificates of Participation (COP) Building	-	-	-	-
<b>Total Building Fund</b>	<b>\$ 211,896,491</b>	<b>\$ 1,013,802</b>	<b>\$ -</b>	<b>\$ 212,910,293</b>
Medical	8,493,679	58,522,780	-	67,016,459
Short Term Disability Insurance	673,474	524,880	-	1,198,354
<b>Total Internal Service Fund</b>	<b>\$ 9,167,153</b>	<b>\$ 59,047,660</b>	<b>\$ -</b>	<b>\$ 68,214,813</b>
Private Purpose Trust	35,012	60,000	-	95,012
<b>Total Trust and Agency Fund</b>	<b>\$ 35,012</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ 95,012</b>

### 2020-2021 General Fund Revenues by Type on a Per Pupil Basis

<b>Per Pupil Revenue from State</b>	<b>\$ 7,751</b>
Mill Levy Override	1,154
Other Intergovernmental Revenue	422
School-Based Revenue	201
SOT out of Formula	141
Charter Purchased Service Revenue	148
Other Local Revenue	167
<b>Total Per Pupil Revenue</b>	<b>\$ 9,984</b>

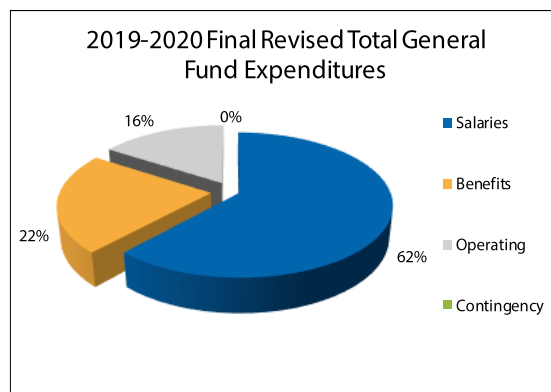


# 2019-2020 BUDGETED EXPENDITURES FINAL REVISED AS OF JUNE 9, 2020

**Salaries** and **Benefits** account for the largest component of General Fund expenditures at 84% of the total. The Final Revised Budget has \$0 contingency budget.

TRANSFERS AND EXPENDITURES BY FUND	2019-2020 Final Revised Budgeted Expenditures & Transfers		
	Budgeted Expenditures	Budgeted Transfers Out	Total Budgeted Activity
<b>Fund</b>			
General (see chart below)	\$ 668,565,430	\$ 32,561,983	\$ 701,127,413
Outdoor Education	1,545,120	-	1,545,120
Capital Projects	5,943,233	-	5,943,233
Full Day Kindergarten	-	-	-
Transportation	26,753,802	-	26,753,802
<b>Total Combined General Fund</b>	<b>\$ 702,807,585</b>	<b>\$ 32,561,983</b>	<b>\$ 735,369,568</b>
Nutrition Services NSLP	14,463,860	-	14,463,860
Nutrition Services Non-NSLP	7,094,146	-	7,094,146
Governmental Designated Purpose Grants	43,859,687	-	43,859,687
Pupil Activity	1,600,501	-	1,600,501
Athletics and Activities	16,267,145	-	16,267,145
Child Care	12,099,221	-	12,099,221
<b>Total Special Revenue Fund</b>	<b>\$ 95,384,560</b>	<b>\$ -</b>	<b>\$ 95,384,560</b>
Bond Redemption	53,499,974	-	53,499,974
Certificates of Participation (COP) Lease Payments	3,409,106	-	3,409,106
<b>Total Debt Service and Lease Payment Fund</b>	<b>\$ 56,909,080</b>	<b>\$ -</b>	<b>\$ 56,909,080</b>
Bond Building	64,673,853	-	64,673,853
Certificates of Participation (COP) Building	-	-	-
<b>Total Building Fund</b>	<b>\$ 64,673,853</b>	<b>\$ -</b>	<b>\$ 64,673,853</b>
Medical	56,280,269	-	56,280,269
Short Term Disability Insurance	707,000	-	707,000
<b>Total Internal Service Fund</b>	<b>\$ 56,987,269</b>	<b>\$ -</b>	<b>\$ 56,987,269</b>
Private Purpose Trust	55,000	-	55,000
<b>Total Trust and Agency Fund</b>	<b>\$ 55,000</b>	<b>\$ -</b>	<b>\$ 55,000</b>

Please note that the table above includes budgeted transfers of \$32.6 million. The general fund pass through to charters is \$154.1 million. Both of these figures are excluded from the graph to the right. A Board mandated contingency budget is included in the expenditures in the graph to the right.

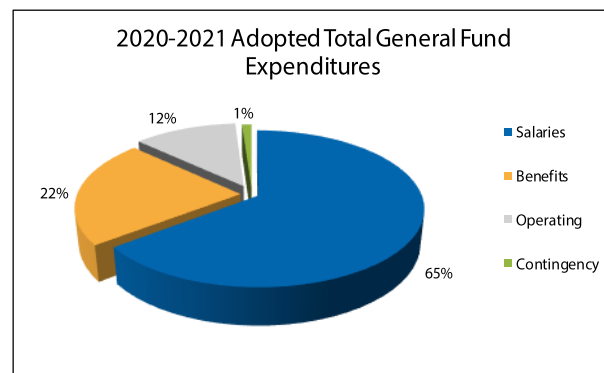


# 2020-2021 BUDGETED EXPENDITURES ADOPTED AS OF JUNE 23, 2020

**Salaries** and **Benefits** account for the largest component of General Fund expenditures at 87% of the total. The proposed budget includes contingency in the total amount of \$5.3million.

TRANSFERS AND EXPENDITURES BY FUND	2020-2021 Adopted Budgeted Expenditures & Transfers		
	Budgeted Expenditures	Budgeted Transfers Out	Total Budgeted Activity
<b>Fund</b>			
General (see chart below)	\$ 613,116,958	\$ 24,487,020	\$ 637,603,978
Outdoor Education	1,195,680	-	1,195,680
Capital Projects	1,853,825	-	1,853,825
Full Day Kindergarten	-	-	-
Transportation	24,125,101	-	24,125,101
<b>Total Combined General Fund</b>	<b>\$ 640,291,564</b>	<b>\$ 24,487,020</b>	<b>\$ 664,778,584</b>
Nutrition Services NSLP	14,404,893	-	14,404,893
Nutrition Services Non-NSLP	6,458,140	-	6,458,140
Governmental Designated Purpose Grants	45,406,069	-	45,406,069
Pupil Activity	1,685,550	-	1,685,550
Athletics and Activities	16,314,726	-	16,314,726
Child Care	11,655,103	-	11,655,103
<b>Total Special Revenue Fund</b>	<b>\$ 95,924,481</b>	<b>\$ -</b>	<b>\$ 95,924,481</b>
Bond Redemption	55,938,174	-	55,938,174
Certificates of Participation (COP) Lease Payments	3,406,406	-	3,406,406
<b>Total Debt Service and Lease Payment Fund</b>	<b>\$ 59,344,580</b>	<b>\$ -</b>	<b>\$ 59,344,580</b>
Bond Building	104,314,743	-	104,314,743
Certificates of Participation (COP) Building	-	-	-
<b>Total Building Fund</b>	<b>\$ 104,314,743</b>	<b>\$ -</b>	<b>\$ 104,314,743</b>
Medical	61,016,459	-	61,016,459
Short Term Disability Insurance	652,559	-	652,559
<b>Total Internal Service Fund</b>	<b>\$ 61,669,018</b>	<b>\$ -</b>	<b>\$ 61,669,018</b>
Private Purpose Trust	56,000	-	56,000
<b>Total Trust and Agency Fund</b>	<b>\$ 56,000</b>	<b>\$ -</b>	<b>\$ 56,000</b>

Please note that the table above includes budgeted transfer of \$24.5 million. The general fund pass through to charters is \$137.4 million. Both of these figures are excluded from the graph to the right. A Board mandated contingency budget is include in the expenditures in the graph to the right.



# STAFF POSITION BUDGETS

Position Type	FTE
<b>100 Administrators</b>	<b>189</b>
Support - Students	1
Support - Instructional Staff	8
Support Services - General Administration	5
Support Services - School Administration	170
Support Services - Business	1
Support Services - Central and Other	4
<b>200 Licensed - Instructional</b>	<b>3660</b>
Instruction	3219
Support - Students	348
Support - Instructional Staff	67
Support Services - School Administration	26
Operations and Maintenance Services	1
<b>300 Professional</b>	<b>258</b>
Support - Students	23
Support - Instructional Staff	46
Support Services - General Administration	2
Support Services - Business	22
Operations and Maintenance Services	12
Student Transportation Services	15
Support Services - Central and Other	65
Food Services Operations	16
Enterprise Operations	48
Community Services	5
Facilities Acquisition and Construction Services	5
<b>400 Paraprofessionals</b>	<b>1269</b>
Instruction	1002
Support - Students	46
Support - Instructional Staff	17
Student Transportation Services	94
Support Services - Central and Other	15
Enterprise Operations	93
Community Services	3
<b>500 Office/Administrative Support</b>	<b>389</b>
Instruction	1
Support - Students	26
Support - Instructional Staff	26
Support Services - General Administration	7
Support Services - School Administration	248
Support Services - Business	11
Operations and Maintenance Services	9
Student Transportation Services	32
Support Services - Central and Other	21
Food Services Operations	6
Enterprise Operations	2
<b>600 Crafts, Trades, and Services</b>	<b>771</b>
Support Services - School Administration	1
Support Services - Business	5
Operations and Maintenance Services	302
Student Transportation Services	208
Food Services Operations	252
Enterprise Operations	3
<b>Grand Total</b>	<b>6537</b>

\*FTE Count and Employee Count are counted differently. Employee Count is counted strictly by Employee, while FTE Counts the scheduled work hours per week for each employee.

DCSD is budgeting for 6,537 full time equivalent positions in 2020-2021. The positions are organized below by job classification for the type of position and further by program for the type of service provided. This does not include charter school employees, but does include all District funds.

**Administrators** - An administrator is an individual who performs managerial activities, and is responsible for developing or interpreting policies or regulations and executing those policies or regulations through the direction of individuals at all levels, and may supervise other employees. Examples include school principals and assistant principals.

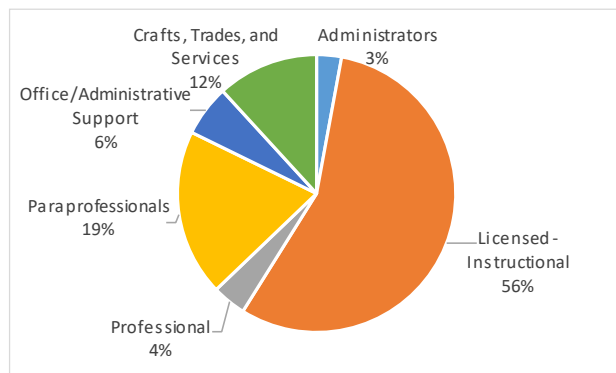
**Licensed - Instructional** - Licensed staff perform duties requiring a high degree of knowledge and skills acquired through at least a baccalaureate degree including skills in the field of education or educational psychology. Examples include teachers, counselors, and mental health staff.

**Professional** - Professional staff perform assignments requiring a high degree of knowledge and skills usually acquired through at least a baccalaureate degree but not requiring skills in the field of education. Examples include personalized learning coordinators, professional development strategists, department directors and accountants.

**Paraprofessional** - Paraprofessionals perform activities supporting professional individuals/functions within the organization. Examples include educational assistants, instructional assistants, and program assistants.

**Office/Administrative Support** - Office support perform the activities of preparing, transferring, transcribing, systematizing or preserving communications, records, and transactions. Examples include administrative assistants, registrars and bookkeepers.

**Crafts, Trades, and Services** - Trades staff perform tasks that require skill levels which can be acquired through on-the-job training and experience or through apprenticeship or other formal training programs. Examples include bus drivers, kitchen workers, and groundskeepers.





# **GENERAL FUND BUDGETS**

# GENERAL FUND REVENUES

	<b>Audited Actuals 2015-2016</b>	<b>Audited Actuals 2016-2017</b>	<b>Audited Actuals 2017-2018</b>	<b>Audited Actuals 2018-2019</b>
<b>Balance on Hand July 1</b>	<b>79,989,994</b>	<b>83,015,111</b>	<b>77,891,226</b>	<b>67,639,636</b>
<b>Revenues</b>				
Local Taxes				
Property Tax (In SFA)	144,207,564	146,214,069	163,560,395	163,490,322
Budget Override	33,713,000	33,713,000	33,713,000	73,713,000
Specific Ownership Taxes (In SFA)	12,571,388	13,494,709	14,889,161	16,603,766
Specific Ownership Taxes (Out of SFA)	9,665,489	10,375,382	11,520,055	11,472,492
Subtotal Local Taxes	\$ 200,157,441	\$ 203,797,160	\$ 223,682,611	\$ 265,279,580
Intergovernmental Revenue				
Equalization Entitlements	288,952,398	296,915,245	295,985,011	319,264,968
Special Education	11,323,379	11,592,397	11,741,708	12,365,317
Vocational Education	474,907	639,835	660,443	816,227
Gifted & Talented	612,606	616,398	626,506	634,787
Charter School Capital Construction	2,520,111	3,076,245	3,233,042	3,994,972
Federal - Medicaid Reimbursement	2,179,525	2,271,766	2,830,796	3,879,761
Other	2,718,191	3,013,312	3,589,072	12,033,443
Subtotal Intergovernmental Revenue	\$ 308,781,117	\$ 318,125,198	\$ 318,666,579	\$ 352,989,475
Other Local Revenue				
General Fund Interest	190,151	431,923	781,416	1,378,942
Charter School Purchased Services	4,864,592	5,448,101	6,930,198	8,853,018
Preschool	2,088,401	2,039,242	1,949,599	1,860,899
School Based	10,267,275	10,156,113	8,725,540	8,981,139
Other	6,242,798	7,284,441	7,533,876	8,808,587
Subtotal Other Local Revenue	\$ 23,653,217	\$ 25,359,820	\$ 25,920,630	\$ 29,882,586
<b>Total Revenue</b>	<b>\$ 532,591,775</b>	<b>\$ 547,282,178</b>	<b>\$ 568,269,820</b>	<b>\$ 648,151,641</b>
<b>Total Program Funding*</b>	<b>\$ 445,731,349</b>	<b>\$ 456,624,023</b>	<b>\$ 474,434,567</b>	<b>\$ 501,670,605</b>

\*Equalization Entitlements plus Property Tax (In School Finance Act) plus Specific Ownership Taxes (In School Finance Act)

Estimated Actual 2019-2020 reflects forecast as of March 31, 2020 presented to the Board of Education in Third Quarter Financials presentation on May 12, 2020. Final Revised Budget 2019-2020 reflects updated information since March 31, 2020.

# GENERAL FUND REVENUES

	<b>Adopted Budget 2019-2020</b>	<b>Final Revised Budget 2019-2020</b>	<b>Estimated Actual 2019-2020</b>	<b>Proposed Budget 2020-2021</b>	<b>Adopted Budget 2020-2021</b>
<b>Balance on Hand July 1</b>	<b>84,534,323</b>	<b>87,381,177</b>	<b>87,381,177</b>	<b>92,815,566</b>	<b>92,815,566</b>
<b>Revenues</b>					
Local Taxes					
Property Tax (In SFA)	179,994,070	185,392,639	184,042,555	188,216,062	188,216,062
Budget Override	73,713,000	73,713,000	73,713,000	73,713,000	73,713,000
Specific Ownership Taxes (In SFA)	17,897,628	15,942,634	15,775,109	18,434,557	18,434,557
Specific Ownership Taxes (Out of SFA)	12,010,649	13,965,643	12,365,971	8,973,720	8,973,720
Subtotal Local Taxes	\$ 283,615,347	\$ 289,013,916	\$ 285,896,635	\$ 289,337,339	\$ 289,337,339
Intergovernmental Revenue					
Equalization Entitlements	337,998,981	335,511,373	335,511,373	317,530,613	288,340,300
Special Education	13,363,903	14,494,875	14,494,875	14,513,980	14,513,980
Vocational Education	800,293	875,382	875,382	875,382	875,382
Gifted & Talented	651,926	639,010	639,010	651,151	651,151
Charter School Capital Construction	3,885,597	3,944,892	3,944,892	3,944,892	3,944,892
Federal - Medicaid Reimbursement	3,148,197	4,489,456	3,838,340	3,584,562	3,584,562
Other	3,598,135	12,644,323	12,521,827	3,406,150	3,406,150
Subtotal Intergovernmental Revenue	\$ 363,447,032	\$ 372,599,311	\$ 371,825,699	\$ 344,506,730	\$ 315,316,417
Other Local Revenue					
General Fund Interest	1,003,521	1,400,000	1,290,000	800,000	800,000
Charter School Purchased Services	9,833,307	11,253,553	11,253,236	9,399,434	9,445,629
Preschool	1,932,425	1,932,425	1,575,562	1,834,304	1,834,304
School Based	9,813,000	9,859,911	7,731,038	10,497,304	10,996,304
Other	8,553,575	15,408,080	15,323,435	9,707,585	9,873,985
Subtotal Other Local Revenue	\$ 31,135,828	\$ 39,853,969	\$ 37,173,271	\$ 32,238,627	\$ 32,950,222
<b>Total Revenue</b>	<b>\$ 678,198,207</b>	<b>\$ 701,467,196</b>	<b>\$ 694,895,605</b>	<b>\$ 666,082,696</b>	<b>\$ 637,603,978</b>
<b>Total Program Funding*</b>	<b>\$ 535,890,679</b>	<b>\$ 536,846,646</b>	<b>\$ 535,329,037</b>	<b>\$ 524,181,232</b>	<b>\$ 494,990,919</b>

\*Equalization Entitlements plus Property Tax (In School Finance Act) plus Specific Ownership Taxes (In School Finance Act)

Estimated Actual 2019-2020 reflects forecast as of March 31, 2020 presented to the Board of Education in Third Quarter Financials presentation on May 12, 2020. Final Revised Budget 2019-2020 reflects updated information since March 31, 2020.

# GENERAL FUND EXPENDITURES

	Audited Actuals 2015-2016	Audited Actuals 2016-2017	Audited Actuals 2017-2018	Audited Actuals 2018-2019
<b>Expenditures</b>				
Salaries	259,543,734	266,043,608	273,998,955	292,123,113
Administrators	18,433,340	18,735,359	19,856,068	21,500,099
Certified	179,198,336	182,847,400	186,600,712	199,620,910
ProTech	8,669,662	9,875,815	10,472,149	10,741,522
Classified	42,003,703	43,005,585	44,253,884	49,378,222
Substitutes	3,732,010	3,834,152	5,138,742	5,571,055
Overtime	640,047	704,600	417,883	482,535
Additional Pay	6,866,637	7,040,697	7,259,519	4,828,771
Benefits	83,503,920	87,602,027	92,635,236	106,698,531
Subtotal - Salaries & Benefits	\$ 343,047,655	\$ 353,645,635	\$ 366,634,192	\$ 398,821,644
Purchased Professional Services	7,896,870	7,196,359	7,022,316	7,308,615
Purchased Property Services	8,871,510	8,786,329	9,217,988	10,238,867
Other Purchased Services	8,254,874	9,654,332	13,499,544	14,353,226
Supplies	29,987,420	32,228,244	27,727,751	28,500,091
Equipment	-	-	-	-
Other	686,488	653,514	1,719,692	(634,935)
<b>Total Expenditures</b>	<b>\$ 398,744,817</b>	<b>\$ 412,164,414</b>	<b>\$ 425,821,482</b>	<b>\$ 458,587,507</b>
<b>Charter School Pass Through</b>	<b>91,757,644</b>	<b>105,366,489</b>	<b>116,696,634</b>	<b>140,793,998</b>
<b>Transfers</b>				
Outdoor Education Fund	275,000	100,000	55,200	123,084
Full Day Kindergarten Fund	-	380,557	484,725	389,255
Risk Insurance Fund	4,662,288	3,862,288	-	-
Transportation Fund	14,205,695	15,426,620	16,679,232	18,409,157
Capital Projects Fund	12,693,026	7,221,958	10,208,113	1,493,791
Nutrition Services NSLP Fund	-	-	-	351,634
Nutrition Services Non-NSLP Fund	-	300,000	-	93,718
Child Care Fund	-	-	-	487,045
Athletics & Activities Fund	5,317,406	5,525,788	5,226,023	5,507,064
COP Lease Payments Fund	1,910,782	3,616,286	3,350,000	3,494,975
<b>Total Transfers</b>	<b>\$ 39,064,197</b>	<b>\$ 36,433,497</b>	<b>\$ 36,003,293</b>	<b>\$ 30,349,723</b>
<b>Total Expenditures and Transfers</b>	<b>\$ 529,566,658</b>	<b>\$ 553,964,400</b>	<b>\$ 578,521,409</b>	<b>\$ 629,731,228</b>
BOE Contingency - 1%	-	-	-	-
<b>Change in Fund Balance</b>	<b>3,025,117</b>	<b>(6,682,221)</b>	<b>(10,251,590)</b>	<b>18,420,413</b>
Ending Fund Balance	83,015,111	76,332,890	67,639,636	86,060,049
TABOR Reserve - 3%	-	15,356,794	15,356,794	16,600,000
BOE Reserve - 3%	-	15,356,794	15,356,794	16,600,000
School Carry Over Reserve	-	16,536,713	18,113,522	21,169,996
Medicaid Carry Over Reserve	-	-	2,168,188	2,843,817
Settlement Reserve	-	-	-	-
Assignment of 2018 Mill Levy Override	-	-	-	10,669,034
<b>Ending Fund Balance - after reserves</b>	<b>\$ 83,015,111</b>	<b>\$ 29,082,589</b>	<b>\$ 16,644,338</b>	<b>\$ 18,177,202</b>

# GENERAL FUND EXPENDITURES

	Adopted Budget 2019-2020	Final Revised Budget 2019-2020	Estimated Actual 2019-2020	Proposed Budget 2020-2021	Adopted Budget 2020-2021
<b>Expenditures</b>					
Salaries	316,988,206	317,603,930	316,304,197	312,805,654	307,459,838
Administrators	23,526,121	20,831,936	20,326,931	19,138,475	18,651,101
Certified	219,886,413	218,404,916	217,585,671	216,732,606	214,672,251
ProTech	12,178,838	14,746,715	14,272,157	13,518,990	13,569,135
Classified	52,531,013	54,048,672	55,886,505	54,694,068	53,076,649
Substitutes	4,436,969	4,525,688	3,317,386	4,263,286	4,066,543
Overtime	201,003	476,202	518,081	459,951	-
Additional Pay	4,227,849	4,569,801	4,397,465	3,998,278	3,424,159
Benefits	105,687,309	115,424,984	115,806,502	108,144,003	106,203,504
Subtotal - Salaries & Benefits	\$ 422,675,515	\$ 433,028,914	\$ 432,110,699	\$ 420,949,657	\$ 413,663,342
Purchased Professional Services	7,214,300	8,191,853	7,654,630	7,134,722	6,121,424
Purchased Property Services	10,311,374	10,346,815	9,644,730	9,759,798	8,923,542
Other Purchased Services	13,278,153	15,335,227	15,127,924	15,737,651	13,286,699
Supplies	35,785,695	44,799,239	37,702,476	32,630,458	30,662,687
Equipment	-	8,470	-	-	-
Other	431,911	2,770,012	1,570,522	1,416,198	(2,198,655)
<b>Total Expenditures</b>	<b>\$ 489,696,948</b>	<b>\$ 514,480,529</b>	<b>\$ 503,810,981</b>	<b>\$ 487,628,484</b>	<b>\$ 470,459,039</b>
<b>Charter School Pass Through</b>	<b>157,683,815</b>	<b>154,084,901</b>	<b>154,029,012</b>	<b>144,487,155</b>	<b>137,377,919</b>
<b>Transfers</b>					
Outdoor Education Fund	23,084	173,084	173,084	23,084	23,084
Full Day Kindergarten Fund	-	-	-	-	-
Risk Insurance Fund	-	-	-	-	-
Transportation Fund	19,458,193	19,496,934	19,524,934	18,550,344	15,620,238
Capital Projects Fund	260,105	3,179,043	2,211,283	836,370	1,500,135
Nutrition Services NSLP Fund	351,634	351,634	351,634	351,634	351,634
Nutrition Services Non-NSLP Fund	93,718	643,718	643,718	93,718	93,718
Child Care Fund	487,045	487,045	487,045	487,045	487,045
Athletics & Activities Fund	5,314,918	5,791,709	5,790,709	5,397,794	3,974,098
COP Lease Payments Fund	2,438,816	2,438,816	2,438,816	2,437,068	2,437,068
<b>Total Transfers</b>	<b>\$ 28,427,513</b>	<b>\$ 32,561,983</b>	<b>\$ 31,621,223</b>	<b>\$ 28,177,057</b>	<b>\$ 24,487,020</b>
<b>Total Expenditures and Transfers</b>	<b>\$ 675,808,276</b>	<b>\$ 701,127,413</b>	<b>\$ 689,461,216</b>	<b>\$ 660,292,696</b>	<b>\$ 632,323,978</b>
BOE Contingency - 1%	5,118,931	-	-	5,790,000	5,280,000
<b>Change in Fund Balance</b>	<b>(2,729,000)</b>	<b>339,783</b>	<b>5,434,389</b>	<b>-</b>	<b>-</b>
Ending Fund Balance	81,805,323	87,720,960	92,815,566	92,815,566	92,815,566
TABOR Reserve - 3%	15,356,794	16,600,000	16,600,000	17,370,000	16,470,000
BOE Reserve - 3%	15,356,794	16,600,000	16,600,000	17,370,000	16,470,000
School Carry Over Reserve	19,301,646	21,793,449	22,529,558	22,529,558	22,529,558
Medicaid Carry Over Reserve	2,875,307	3,090,301	2,412,781	2,412,781	2,059,857
Settlement Reserve	-	2,560,000	2,560,000	2,560,000	2,560,000
Assignment of 2018 Mill Levy Override	8,369,034	8,426,131	8,426,131	6,126,131	6,126,131
<b>Ending Fund Balance - after reserves</b>	<b>\$ 20,545,748</b>	<b>\$ 18,651,079</b>	<b>\$ 23,687,096</b>	<b>\$ 24,447,096</b>	<b>\$ 26,600,020</b>



# GENERAL FUND 3-YEAR FORECAST ASSUMPTIONS

The Combined General Fund forecast through 2023-2024 includes the following assumptions on revenue and expenditure increases. The 2020-2021 Adopted accounts for the 5.5% reduction in Per Pupil Revenue due to the COVID-19 pandemic. The forecast uses fund balance from 2021-2022 to 2023-2024 and spends one-time savings. The forecast does not explicitly include new revenue sources from a potential mill levy override or bond election, but the assumptions do reference placing a Mill Levy Override and/or no new taxes Bond on the Douglas County ballot in November 2022.

## Revenue

- Property Tax uses projected Assessed Value from Hilltop Securities with a 6.85% contraction in 2021 reassessment year based on a projected reduced Residential Assessment Rate of 5.88% provided by the Division of Taxation; all future years assume no growth in Assessed Value
- Specific Ownership Tax assumes annual increase of \$1.0 million beginning in 2022-2023 after remaining flat at 2020-2021 budgeted amount for two years
- State Equalization reflects the increased Total Program formula for the School Finance Act with only based on increasing the base Per Pupil Revenue by inflation and not backfilling some of the cuts contributing to the 5.5% reduction in Per Pupil Revenue included in the 2020-2021 budget:
- Projected Funded Pupil Count reflects projected distribution of new students between neighborhood and charter schools according to the Planning department as of December 2019 with no new charters opening
- Per Pupil Revenue increased by 1.2% for 2021-2022, by 1.7% for 2022-2023 and by 2.2% for 2023-2024 to reflect projected Denver-Aurora-Lakewood Consumer Price Index (CPI) combined with \$100M a year increase in Budget Stabilization Factor
- State Categoricals (Special Education, Gifted and Talented, Vocational Education, etc.) all increased by CPI to coincide with Per Pupil Revenue inflation
- Charter School Capital Construction held flat per pupil and increased to reflect projected charter school funded pupil count
- Federal – Medicaid Reimbursement uses DCSD forecast for Medicaid program
- General Fund Interest reflects reinvestment of the TABOR and operating cash slowly increasing investment earnings as market conditions improve in future years
- Charter School Purchased Services increased annually to reflect increased charter school funded pupil count and estimated \$25 per student annual increase for Special Education purchased services (actual increased will be based on actual Special Education expenditures)
- Preschool, School Based and Other revenue uses 2020-2021 budget for all future years except for known minor changes to revenue contracts

## Enrollment and Funded Pupil Count Information

Enrollment	2016	2017	2018	2019	2020*	2021**	2022**	2023**	2024**
Neighborhood	53,231	52,364	51,384	50,955	50,416	49,416	49,028	48,502	47,947
Charter	14,239	15,233	16,207	16,350	15,283	15,666	15,820	15,839	15,817
Total	67,470	67,597	67,591	67,305	65,699	65,082	64,848	64,341	63,764

Funded Pupil Count	2016	2017	2018	2019	2020*	2021**	2022**	2023**	2024**
Neighborhood	50,390	49,607	48,616	49,313	48,791	48,462	48,074	47,548	46,993
Charter	13,359	14,371	15,309	16,092	15,070	15,635	15,789	15,808	15,787
Total	63,749	63,978	63,926	65,405	63,861	64,097	63,863	63,356	62,780

# GENERAL FUND 3-YEAR FORECAST ASSUMPTIONS (cont.)

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## Expenditures

- Salaries reflect continuation of current rate of substitute, overtime and additional pay plus the following assumptions:
  - ◊ No pay increases (salary freeze) from 2020-2021 through 2023-2024
  - ◊ No increases in total employees funded by General Fund, any increase in Full Time Equivalents would require grant or other funding sources
  - ◊ Restore days reduced through furlough days implemented in 2020-2021 in 2021-2022
- Benefits reflect increase to employer paid PERA rate to 20.90% in 2020-2021 and further use of 0.5% auto adjustment in 2021-2022 while other benefits (medical, dental, short term disability, long term disability, life) rates held flat; medical benefits would require plan design changes or increases to employee paid premiums in order to hold rates funded by the General Fund flat
- No increased costs assumed for purchased services, supplies, utilities or other expenses
- Charter School Pass Through increased based on projected charter school funded pupil count, projected Per Pupil Revenue and projected Mill Levy Override per pupil share with charter schools as well as expense for Charter School Capital Construction

## Interfund Transfers

- Outdoor Education, Nutrition Services and Child Care continue to receive transfer for pay increases from 2018 Mill Levy Override
- Transportation held to amount needed to maintain inventory reserves after accounting for expenses and revenue.
- Capital Projects reflects principal and interest payments for Energy Performance Contracts less building lease payments funded by Revenue in Lieu of Land but paid in the General Fund.
- Athletics reflects flat Panorama contract renewal for athletic trainers and no pay increases to District-paid coaches and activity leads
- COP Lease Payment reflects minimum to cover principal and interest payments less revenue from Aspen View Academy assuming no interfund transfer needed to cover banking fees

## Reserves

- TABOR Reserve and BOE Reserve set to 3% of budgeted revenue less charter school pass through as charter schools hold their own TABOR Reserve
- BOE Contingency set to one-third of TABOR Reserve amount less 10% in 2020-2021 only
- School Carry Over Reserve projected to decrease proportionate to the decrease in neighborhood school projected funded pupil count, schools retain their carry over reserves
- Medicaid Reserve uses DCSD forecast for Medicaid program
- Assignment of 2018 Mill Levy Override based on continuation of commitments made to voters of district spend of Mill Levy Override using savings from Year 1 underspend less the adjustment for increased pass through to charter schools for charter school share of Mill Levy Override

## Conclusion

The projected declining neighborhood school enrollment combined with reduced revenue due to the COVID-19 pandemic will present financial challenges to Douglas County School District in the three year time horizon assuming no major changes to K-12 funding in Colorado. Forecast assumes DCSD would go on ballot in November 2022 for a Mill Levy Override and/or no new taxes Bond. Revenue associated with potential tax increase not included within forecast.

# GENERAL FUND 3-YEAR FORECAST

	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>	<b>2023-2024</b>
	<b>Adopted Budget</b>	<b>Projection</b>	<b>Projection</b>	<b>Projection</b>
Beginning Fund Balance	92,815,566	92,815,566	86,263,369	78,498,068
Revenues				
Property Tax	261,929,062	247,763,884	247,763,884	247,763,884
Specific Ownership Tax	27,408,277	27,758,534	28,983,952	30,307,126
State Equalization	288,340,300	306,251,608	303,027,622	299,977,311
State Categoryals	19,446,663	19,816,150	20,053,944	20,394,861
Charter School Capital Construction	3,944,892	4,092,793	4,133,105	4,138,079
Federal - Medicaid Reimbursement	3,584,562	4,253,917	4,022,337	4,262,038
General Fund Interest	800,000	900,000	1,000,000	1,100,000
Charter School Purchased Services	9,445,629	10,190,637	10,685,736	11,093,795
Preschool	1,834,304	1,960,210	1,960,210	1,960,210
School Based	10,996,304	10,996,304	10,996,304	10,996,304
Other	9,873,985	9,713,985	9,713,985	9,713,985
Total Revenue	637,603,978	643,698,022	642,341,080	641,707,593
Expenditures				
Salaries	307,459,838	311,661,455	311,661,455	311,661,455
Benefits	106,203,504	109,417,520	109,417,520	109,417,520
Purchased Services	28,331,665	28,331,665	28,331,665	28,331,665
Supplies	30,662,687	30,662,687	30,662,687	30,662,687
Other	(2,198,655)	(2,198,655)	(2,198,655)	(2,198,655)
Charter School Pass Through	137,377,919	141,513,712	142,697,704	143,301,705
Total Interfund Transfers	24,487,020	25,374,788	24,058,526	23,302,484
BOE Contingency	5,280,000	5,487,047	5,475,480	5,470,080
Total Expenditures and Transfers	637,603,978	650,250,219	650,106,382	649,948,941
<b>Net Income/(Loss)</b>	<b>-</b>	<b>(6,552,197)</b>	<b>(7,765,302)</b>	<b>(8,241,348)</b>
Ending Fund Balance	92,815,566	86,263,369	78,498,068	70,256,719
TABOR Reserve	16,470,000	16,627,416	16,592,364	16,576,001
BOE Reserve	16,470,000	16,627,416	16,592,364	16,576,001
School Carry Over Reserve	22,529,558	22,377,768	22,198,554	21,955,723
Medicaid Reserve	2,059,857	1,246,026	631,543	-
Settlement Reserve	2,560,000	-	-	-
Assignment of 2018 Mill Levy Override	6,126,131	4,317,189	2,380,599	-
Unassigned Reserve	26,600,020	25,067,555	20,102,643	15,148,995



# 2020-2021 BUDGET COMBINED GENERAL FUND SCHOOL vs. SCHOOL SUPPORT vs. CENTRAL

The following illustrative example demonstrates that approximately 76% of Combined General Fund expenditures (excluding Charter School Pass Through), are spent directly in the schools.

Expenditures	2019-2020 Final Revised Budget		2020-2021 Adopted Budget	
	Per Pupil Amount	Percent of Total Expense	Per Pupil Amount	Percent of Total Expense
<b>Direct School Expenditures</b>				
SBBPA	\$ 4,306	41.0%	\$ 5,085	46.1%
Discretionary (SBB Allocation)	705	6.7%	679	6.2%
Non-Discretionary (SBB Allocation)	1,988	18.9%	2,144	19.4%
Alternative School Allocation	169	1.6%	230	2.1%
Utilities	227	2.2%	211	1.9%
Department Head Pay	8	0.1%	8	0.1%
<b>Total Direct School Expenditures</b>	<b>\$ 7,402</b>	<b>70.4%</b>	<b>\$ 8,357</b>	<b>75.8%</b>
<b>School Support Expenditures</b>				
Non-SBB Special Education	\$ 644	6.1%	\$ 763	6.9%
Transportation Transfer	395	3.8%	302	2.7%
Operations and Maintenance	354	3.4%	310	2.8%
Personalized Learning (non-SPED)	348	3.3%	312	2.8%
Athletics and Activities	123	1.2%	85	0.8%
Security	214	2.0%	87	0.8%
Post Secondary Education	99	0.9%	104	0.9%
Curriculum, Instruction and Professional Growth	178	1.7%	45	0.4%
Internet and Phones Service	42	0.4%	30	0.3%
Assessment	50	0.5%	44	0.4%
Planning and Construction and Chief Operating Officer	26	0.2%	20	0.2%
Classroom Applications Licensing and Support	8	0.1%	5	0.0%
<b>Total School Support Expenditures</b>	<b>\$ 2,483</b>	<b>23.6%</b>	<b>\$ 2,109</b>	<b>19.1%</b>
<b>Central Expenditures</b>				
Information Technology	\$ 133	1.3%	\$ 115	1.0%
Business Services	93	0.9%	82	0.7%
Human Resources	67	0.6%	63	0.6%
Workday, Infinite Campus and Other Systems Licensing and Support	63	0.6%	51	0.5%
Worker's Compensation	48	0.5%	47	0.4%
Risk Management	53	0.5%	47	0.4%
Firewall, Servers, Other Operations Licensing and Support and Data Center	36	0.3%	43	0.4%
School Leadership	30	0.3%	25	0.2%
Choice Office and Home Education Partnership	28	0.3%	28	0.3%
Legal	28	0.3%	22	0.2%
Communications	17	0.2%	15	0.1%
Superintendent	13	0.1%	11	0.1%
Board of Education	10	0.1%	4	0.0%
Sick Leave Severance	9	0.1%	8	0.1%
Mobile Moves	(0)	0.0%	-	0.0%
<b>Total Central Expenditures</b>	<b>\$ 629</b>	<b>6.0%</b>	<b>\$ 562</b>	<b>5.1%</b>
<b>Total Per Pupil Expenditures</b>	<b>\$ 10,513</b>	<b>100.0%</b>	<b>\$ 11,028</b>	<b>100.0%</b>





## OUTDOOR EDUCATION FUND 13

### 2020-2021 ADOPTED BUDGET

This tuition-based fund accounts for activity associated with an outdoor learning environment where students are engaged in experiential learning activities. In addition to developing knowledge of the ecological surroundings, students are also involved in problem solving, being creative and constructing meaningful solutions. This fund is included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report (CAFR).

	<b>Audited Actuals 2018-2019</b>	<b>Adopted Budget 2019-2020</b>	<b>Final Revised Budget 2019-2020</b>	<b>Estimated Actual 2019-2020</b>	<b>Proposed Budget 2020-2021</b>	<b>Adopted Budget 2020-2021</b>
<b>Balance on Hand July 1</b>	<b>57,772</b>	<b>116,666</b>	<b>91,766</b>	<b>91,766</b>	<b>15,061</b>	<b>15,061</b>
<b>Revenues</b>						
Tuition	1,194,600	1,431,955	1,431,955	885,112	1,492,832	1,197,848
Grant	-	-	132,419	102,636	-	-
Other	-	-	1,701	32,124	-	-
<b>Total Revenue</b>	<b>\$ 1,194,600</b>	<b>\$ 1,431,955</b>	<b>\$ 1,566,075</b>	<b>\$ 1,019,872</b>	<b>\$ 1,492,832</b>	<b>\$ 1,197,848</b>
Transfer from General Fund	123,084	23,084	173,084	173,084	23,084	23,084
<b>Total Sources</b>	<b>\$ 1,375,456</b>	<b>\$ 1,571,705</b>	<b>\$ 1,830,925</b>	<b>\$ 1,284,722</b>	<b>\$ 1,530,977</b>	<b>\$ 1,235,993</b>
<b>Expenditures</b>						
Salaries	621,121	726,286	726,286	636,520	755,302	667,583
Benefits	193,035	268,518	253,461	208,982	272,838	248,683
Purchased Services	123,631	120,009	133,559	105,915	127,764	87,949
Supplies	210,146	248,113	248,113	176,124	232,101	133,288
Equipment	79,801	-	118,869	98,483	20,000	6,000
Field Trips & Other	55,955	64,832	64,832	43,637	79,739	52,177
<b>Total Expenditures</b>	<b>\$ 1,283,690</b>	<b>\$ 1,427,758</b>	<b>\$ 1,545,120</b>	<b>\$ 1,269,661</b>	<b>\$ 1,487,744</b>	<b>\$ 1,195,680</b>
Change in Fund Balance	\$ 33,994	\$ 27,281	\$ 194,039	\$ (76,705)	\$ 28,172	\$ 25,252
<b>Balance on Hand June 30</b>	<b>\$ 91,766</b>	<b>\$ 143,947</b>	<b>\$ 285,805</b>	<b>\$ 15,061</b>	<b>\$ 43,233</b>	<b>\$ 40,313</b>

Estimated Actual 2019-2020 reflects forecast as of March 31, 2020 presented to the Board of Education in Third Quarter Financials presentation on May 12, 2020. Final Revised Budget 2019-2020 reflects updated information since March 31, 2020.

# OUTDOOR EDUCATION FUND 13

## 3-YEAR FORECAST

Multi-year revenue projections based on student participant projections provided by Stone Canyon Outdoor Edventures staff. Staffing level changes align with student participant projections and benefit increases align with increases referenced in General Fund forecast. Non-salary expenses increased by inflation annually.

	<b>FY2020-2021 Adopted</b>	<b>2021-2022 Projection</b>	<b>2022-2023 Projection</b>	<b>2023-2024 Projection</b>
Beginning Fund Balance	15,061	40,313	61,499	99,467
Revenues				
Outdoor Ed Tuition	781,458	898,168	917,107	917,107
Retreat Tuition	101,612	194,568	194,568	194,568
Summer/day/spring/fall Camp Tuition	314,778	328,500	328,500	328,500
Grant	-	-	-	-
Other	-	-	-	-
Total Revenue	1,197,848	1,421,236	1,440,175	1,440,175
Transfer from General Fund	23,084	23,084	23,084	23,084
Total Sources	1,235,993	1,484,633	1,524,758	1,562,726
Expenditures				
Salaries	667,583	697,963	700,363	700,363
Benefits	248,683	286,217	286,779	286,779
Purchased Services	87,949	120,009	121,449	123,514
Supplies	133,288	248,113	251,090	255,359
Equipment	6,000	6,000	-	-
Field Trips & Other	52,177	64,832	65,610	66,725
Total Expenditures	1,195,680	1,423,134	1,425,291	1,432,740
<b>Change in Fund Balance</b>	<b>25,252</b>	<b>21,186</b>	<b>37,968</b>	<b>30,519</b>
Balance on Hand June 30	40,313	61,499	99,467	129,986

# CAPITAL PROJECTS FUND 14

## 2020-2021 ADOPTED BUDGET

This fund was created in 2010-2011 to account for the acquisition of capital assets that were formerly reported in the District's Special Revenue Fund, Capital Reserve Fund 21. This Capital Projects Fund accounts for activity associated with the acquisition of capital assets defined in BOE policy DID: Capital Asset Reporting and Inventories, as those items or groups of items that have a value of \$5,000 or more with a useful life greater than one year. This fund is included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report (CAFR). In 2017-2018 this fund was changed from Fund 43 to Fund 14.

	<b>Audited Actuals 2018-2019</b>	<b>Adopted Budget 2019-2020</b>	<b>Final Revised Budget 2019-2020</b>	<b>Estimated Actual 2019-2020</b>	<b>Proposed Budget 2020-2021</b>	<b>Adopted Budget 2020-2021</b>
<b>Balance on Hand July 1</b>	<b>10,651,700</b>	<b>8,038,859</b>	<b>8,563,325</b>	<b>8,563,325</b>	<b>9,578,370</b>	<b>9,578,370</b>
<b>Revenues</b>						
Revenue in Lieu of Land	1,635,403	1,995,000	2,267,811	2,152,048	2,152,048	2,152,048
Investment Earnings	-	-	-	-	-	-
Other	78,357	-	28,389	75,694	-	-
<b>Total Revenue</b>	<b>\$ 1,713,760</b>	<b>\$ 1,995,000</b>	<b>\$ 2,296,200</b>	<b>\$ 2,227,742</b>	<b>\$ 2,152,048</b>	<b>\$ 2,152,048</b>
Transfer from General Fund	1,493,791	260,105	3,179,042	2,211,283	836,370	1,500,135
<b>Total Sources</b>	<b>\$ 13,859,251</b>	<b>\$ 10,293,964</b>	<b>\$ 14,038,567</b>	<b>\$ 13,002,350</b>	<b>\$ 12,566,788</b>	<b>\$ 13,230,553</b>
<b>Expenditures</b>						
Salaries	-	-	-	-	-	-
Benefits	-	-	-	-	-	-
Purchased/Property Services	103,852	-	680	680	-	-
Equipment/Building	4,252,360	845,915	4,980,448	2,446,274	1,043,147	853,765
Other	939,714	962,105	962,105	977,026	1,000,060	1,000,060
<b>Total Expenditures</b>	<b>\$ 5,295,926</b>	<b>\$ 1,808,020</b>	<b>\$ 5,943,233</b>	<b>\$ 3,423,980</b>	<b>\$ 2,043,207</b>	<b>\$ 1,853,825</b>
Change in Fund Balance	\$ (2,088,375)	\$ 447,085	\$ (467,991)	\$ 1,015,045	\$ 945,211	\$ 1,798,358
<b>Balance on Hand June 30 - Revenue in Lieu of Land</b>	<b>\$ 3,044,936</b>	<b>\$ 5,056,855</b>	<b>\$ 4,747,277</b>	<b>\$ 4,704,542</b>	<b>\$ 5,606,007</b>	<b>\$ 6,692,900</b>
<b>Balance on Hand June 30 - Other</b>	<b>\$ 5,518,389</b>	<b>\$ 3,429,089</b>	<b>\$ 3,348,057</b>	<b>\$ 4,873,828</b>	<b>\$ 4,917,574</b>	<b>\$ 4,683,828</b>

Estimated Actual 2019-2020 reflects forecast as of March 31, 2020 presented to the Board of Education in Third Quarter Financials presentation on May 12, 2020. Final Revised Budget 2019-2020 reflects updated information since March 31, 2020.

# CAPITAL PROJECTS FUND 14

## 3-YEAR FORECAST

Projected revenue for revenue in lieu of land based on historical average for all revenue in lieu of land received. Transfer from General Fund includes Energy Performance Contract (EPC) principal and interest payments offset by transfer to the General Fund for demographer and GIS work plus lease payment for Bridge and eDCSD. Equipment/building includes kindergarten technology and bond-related, but not funded, technology and innovation center expenses. Other expenditures include EPC payments.

	<b>2020-2021 Adopted Budget</b>	<b>2021-2022 Projection</b>	<b>2022-2023 Projection</b>	<b>2023-2024 Projection</b>
Balance on Hand July 1	9,578,370	11,376,728	10,841,172	9,184,110
Revenues				
Revenue in Lieu of Land	2,152,048	1,858,134	1,858,134	1,858,134
Investment Earnings	-	-	-	-
Other	-	-	-	-
Total Revenue	2,152,048	1,858,134	1,858,134	1,858,134
Transfer from General Fund	1,500,135	686,324	732,771	6,714
Total Sources	13,230,553	13,921,186	13,432,077	11,048,958
Expenditures				
Salaries	-	-	-	-
Benefits	-	-	-	-
Purchased/Property Services	-	-	-	-
Equipment/Building	853,765	2,079,954	3,207,953	-
Other	1,000,060	1,000,060	1,040,014	1,086,461
Total Expenditures	1,853,825	3,080,014	4,247,967	1,086,461
<b>Change in Fund Balance</b>	<b>1,798,358</b>	<b>(535,556)</b>	<b>(1,657,062)</b>	<b>778,387</b>
Balance on Hand June 30 - Revenue in Lieu of Land	6,692,900	6,117,390	4,413,881	5,918,325
Balance on Hand June 30 - Other	4,683,828	4,723,782	4,770,229	4,044,172

# FULL DAY KINDERGARTEN FUND 15

## 2020-2021 ADOPTED BUDGET

This fund's revenues came from tuition paid by families to access a full day kindergarten program at many of the District's elementary schools. Prior to HB19-1262, the School Finance Act only provided funding for half day Kindergarten at 0.58 FTE. Included in this fund were reserves designated for tuition scholarships meeting the needs of the District's at-risk kindergarten students. Effective with the 2019-2020 Adopted Budget, all expenditures for full day kindergarten have been recorded in the General Fund and tuition was not collected. This fund was also included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report (CAFR).

	<b>Audited Actuals 2018-2019</b>	<b>Adopted Budget 2019-2020</b>	<b>Final Revised Budget 2019-2020</b>	<b>Estimated Actual 2019-2020</b>	<b>Proposed Budget 2020-2021</b>	<b>Adopted Budget 2020-2021</b>
<b>Balance on Hand July 1</b>	1,463,749	-	-	-	-	-
<b>Revenues</b>						
Tuition	4,746,994	-	-	-	-	-
Contributions/Donations	3,232	-	-	-	-	-
Other	7,272	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 4,757,498</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfer from General Fund	389,255	-	-	-	-	-
<b>Total Sources</b>	<b>\$ 6,610,502</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenditures</b>						
Salaries	3,711,941	-	-	-	-	-
Benefits	1,375,197	-	-	-	-	-
Purchased Services	84,557	-	-	-	-	-
Supplies	115,986	-	-	-	-	-
Other	1,693	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 5,289,374</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Change in Fund Balance	\$ (142,621)	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Assigned to School Carry Over</b>	<b>\$ 1,321,128</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Balance on Hand June 30 (Other)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Estimated Actual 2019-2020 reflects forecast as of March 31, 2020 presented to the Board of Education in Third Quarter Financials presentation on May 12, 2020. Final Revised Budget 2019-2020 reflects updated information since March 31, 2020.

# **FULL DAY KINDERGARTEN FUND 15 3-YEAR FORECAST**

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**As of 2019-2020 school year, Full Day Kindergarten is now available free to all students as a result of House Bill 19-1262.**



## TRANSPORTATION FUND 25

### 2020-2021 ADOPTED BUDGET

This fund is used to account for expenditures and revenues associated with student transportation services inclusive of the specialized transportation associated with special education students. This fund is included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report (CAFR).

	<b>Audited Actuals 2018-2019</b>	<b>Adopted Budget 2019-2020</b>	<b>Final Revised Budget 2019-2020</b>	<b>Estimated Actual 2019-2020</b>	<b>Proposed Budget 2020-2021</b>	<b>Adopted Budget 2020-2021</b>
<b>Balance on Hand July 1</b>	<b>1,351,568</b>	<b>1,507,698</b>	<b>1,611,318</b>	<b>1,611,318</b>	<b>2,646,246</b>	<b>2,646,246</b>
<b>Revenues</b>						
Transportation Fees	1,116,764	1,000,000	1,000,000	711,985	1,000,000	1,215,000
State Categorical	4,676,581	4,568,350	5,038,167	5,038,167	5,038,167	4,857,374
Other	770,058	722,227	722,227	378,299	600,000	600,000
<b>Total Revenue</b>	<b>\$ 6,563,402</b>	<b>\$ 6,290,577</b>	<b>\$ 6,760,394</b>	<b>\$ 6,128,451</b>	<b>\$ 6,638,167</b>	<b>\$ 6,672,374</b>
Transfer from General Fund	18,409,157	19,458,193	19,496,934	19,524,934	18,550,344	15,620,238
<b>Total Sources</b>	<b>\$ 26,324,127</b>	<b>\$ 27,256,468</b>	<b>\$ 27,868,646</b>	<b>\$ 27,264,703</b>	<b>\$ 27,834,757</b>	<b>\$ 24,938,858</b>
<b>Expenditures</b>						
Salaries	13,500,244	14,352,559	14,887,121	14,405,417	15,036,046	13,028,473
Benefits	5,341,679	6,148,449	6,017,660	5,653,243	6,695,419	5,834,960
Purchased Services	3,989,690	3,839,084	3,819,628	2,789,150	3,714,928	3,740,561
Supplies	1,357,805	1,412,571	1,316,816	1,223,435	1,340,259	1,242,759
Fuel	1,638,063	1,780,000	1,780,000	1,261,327	1,600,000	1,600,000
Bus Purchases & Equipment	135,462	3,000	118,212	74,832	-	-
Other	(1,250,133)	(990,500)	(1,185,634)	(788,948)	(1,321,652)	(1,321,652)
<b>Total Expenditures</b>	<b>\$ 24,712,809</b>	<b>\$ 26,545,163</b>	<b>\$ 26,753,802</b>	<b>\$ 24,618,457</b>	<b>\$ 27,065,000</b>	<b>\$ 24,125,101</b>
Change in Fund Balance	\$ 259,750	\$ (796,393)	\$ (496,474)	\$ 1,034,928	\$ (1,876,489)	\$ (1,832,489)
<b>Balance on Hand June 30</b>	<b>\$ 1,611,318</b>	<b>\$ 711,305</b>	<b>\$ 1,114,844</b>	<b>\$ 2,646,246</b>	<b>\$ 769,757</b>	<b>\$ 813,757</b>

Estimated Actual 2019-2020 reflects forecast as of March 31, 2020 presented to the Board of Education in Third Quarter Financials presentation on May 12, 2020. Final Revised Budget 2019-2020 reflects updated information since March 31, 2020.

# TRANSPORTATION FUND 25

## 3-YEAR FORECAST

Transportation fee projection based on increase to fees in 2020-2021 and assume number of participants as percentage of total enrollment remains flat and fluctuation in fees collected based on total enrollment projections. Base salaries remain flat, but changes to salaries and benefits reflect adjustments to overtime annually. Fuel prices based on information from U.S. Energy Information Administration while usage assumed flat. All other items increased based on inflation or adjusted based on ridership projections. The transfer from General Fund is based on amount needed to retain sufficient reserves for inventory.

	<b>2020-2021 Adopted Budget</b>	<b>2021-2022 Projection</b>	<b>2022-2023 Projection</b>	<b>2023-2024 Projection</b>
Balance on Hand July 1	2,646,246	813,757	813,757	813,757
Revenues				
Transportation Fees	1,215,000	1,142,493	1,119,003	1,109,890
State Categorical	4,857,374	4,964,236	5,073,449	5,185,065
Other	600,000	613,200	626,690	640,478
Total Revenues	6,672,374	6,719,929	6,819,143	6,935,432
Transfer from General Fund	15,620,238	16,670,694	16,619,045	16,578,904
Total Sources	24,938,858	24,204,380	24,251,945	24,328,093
Expenditures				
Salaries	13,028,473	13,045,738	13,063,384	13,081,417
Benefits	5,834,960	5,835,579	5,898,634	5,903,478
Purchased Services	3,740,561	3,822,853	3,906,956	3,992,909
Supplies	1,242,759	1,270,100	1,298,042	1,326,599
Fuel	1,600,000	1,600,000	1,459,664	1,500,312
Bus Purchases & Equipment	-	-	-	-
Other	(1,321,652)	(1,350,728)	(1,380,444)	(1,410,814)
Total Expenditures	24,125,101	24,223,542	24,246,235	24,393,901
<b>Change in Fund Balance</b>	<b>(1,832,489)</b>	-	-	-
Balance on Hand June 30	813,757	813,757	813,757	813,757



# **SPECIAL REVENUE FUND BUDGETS**

# NUTRITION SERVICES NSLP FUND 21

## 2020-2021 ADOPTED BUDGET

This Nutrition Services Fund is self-supporting and accounts for activities related to preparation of school meals in compliance with the National School Lunch Program (NSLP). Beginning in 2016-2017, Fund 21 only includes activity related to schools on the NSLP.

	<b>Audited Actuals 2018-2019</b>	<b>Adopted Budget 2019-2020</b>	<b>Final Revised Budget 2019-2020</b>	<b>Estimated Actual 2019-2020</b>	<b>Proposed Budget 2020-2021</b>	<b>Adopted Budget 2020-2021</b>
<b>Balance on Hand July 1</b>	<b>1,593,922</b>	<b>1,971,118</b>	<b>1,962,156</b>	<b>1,962,156</b>	<b>238,032</b>	<b>238,032</b>
<b>Revenues</b>						
Food Sales	9,905,722	10,301,800	10,376,800	7,876,842	11,273,460	10,395,460
Federal Reimbursement	2,552,199	2,550,000	2,550,000	2,600,215	2,842,163	2,842,163
Commodity Contribution	738,879	748,495	822,352	822,352	790,966	790,966
Miscellaneous	114,005	65,000	65,000	74,071	105,290	105,290
Sale of Capital Assets	20,456	-	-	9,677	-	-
State Match Child Nutr. & CDE Revenue	154,657	145,000	145,000	144,254	168,289	168,289
<b>Total Revenues</b>	<b>\$ 13,485,918</b>	<b>\$ 13,810,295</b>	<b>\$ 13,959,152</b>	<b>\$ 11,527,411</b>	<b>\$ 15,180,168</b>	<b>\$ 14,302,168</b>
Transfer from General Fund	351,634	351,634	351,634	351,634	351,634	351,634
<b>Total Sources</b>	<b>\$ 15,431,474</b>	<b>\$ 16,133,047</b>	<b>\$ 16,272,942</b>	<b>\$ 13,841,201</b>	<b>\$ 15,769,834</b>	<b>\$ 14,891,834</b>
<b>Expenditures</b>						
Salaries	4,493,038	4,872,379	4,934,047	4,872,724	4,922,183	4,922,183
Benefits	1,754,667	1,929,401	2,042,816	1,908,286	2,034,185	2,034,185
Food & Commodities	5,288,027	5,273,495	5,422,352	4,938,438	6,057,617	5,179,617
Purchased Services & Repairs	415,556	468,605	468,605	319,432	487,041	487,041
Supplies	748,147	750,380	750,380	672,497	845,613	845,613
Equipment	62,498	51,000	51,000	97,131	125,000	125,000
Other	707,385	794,660	794,660	794,660	811,254	811,254
<b>Total Expenditures</b>	<b>\$ 13,469,318</b>	<b>\$ 14,139,920</b>	<b>\$ 14,463,860</b>	<b>\$ 13,603,169</b>	<b>\$ 15,282,893</b>	<b>\$ 14,404,893</b>
Change in Fund Balance	\$ 368,234	\$ 22,009	\$ (153,074)	\$ (1,724,124)	\$ 248,909	\$ 248,909
<b>Balance on Hand June 30</b>	<b>\$ 1,962,156</b>	<b>\$ 1,993,127</b>	<b>\$ 1,809,082</b>	<b>\$ 238,032</b>	<b>\$ 486,941</b>	<b>\$ 486,941</b>

Estimated Actual 2019-2020 reflects forecast as of March 31, 2020 presented to the Board of Education in Third Quarter Financials presentation on May 12, 2020. Final Revised Budget 2019-2020 reflects updated information since March 31, 2020.

# NUTRITION SERVICES NSLP FUND 21

## 3-YEAR FORECAST

Multi-year projection for Nutrition Services NSLP Fund assumes 2.5% growth in food sales in 2021-2022 and 1% growth in food sales in 2022-2023 and 2023-2024. State and federal revenue anticipated to remain flat. Salaries and benefits project slight increase in 2021-2022 and then remain flat. All non-salary expenses projected to increase annually by inflation.

	<b>2020-2021 Adopted Budget</b>	<b>2021-2022 Projection</b>	<b>2022-2023 Projection</b>	<b>2023-2024 Projection</b>
Beginning Fund Balance	238,032	486,941	1,388,779	2,402,329
<b>Local Revenue</b>				
Student Lunch Sales	6,256,530	6,256,530	6,412,943	6,477,073
Student Breakfast Sales	177,771	182,215	184,037	185,878
Adult Lunch Sales	65,000	66,625	68,291	68,974
Adult Breakfast Sales	2,332	2,332	2,332	2,332
Student, A La Carte Sales	3,766,775	4,324,800	4,368,048	4,411,728
Other Food Service Revenue	96,326	96,326	96,326	96,326
Food Rebates	30,726	30,726	30,726	30,726
Other	105,290	105,290	105,290	105,290
<b>State Revenue</b>				
State Revenue From CDE	168,289	168,289	168,289	168,289
<b>Federal Revenue</b>				
Federal revenue from CDE	2,842,163	3,126,379	3,126,379	3,126,379
Federal Government	790,966	790,966	790,966	790,966
<b>Total Revenue</b>	<b>14,302,168</b>	<b>15,150,478</b>	<b>15,353,627</b>	<b>15,463,960</b>
Transfer from General Fund	351,634	351,634	351,634	351,634
<b>Total Sources</b>	<b>14,891,834</b>	<b>15,989,053</b>	<b>17,094,041</b>	<b>18,217,923</b>
<b>Expenditures</b>				
Salaries	4,922,183	4,951,777	4,951,777	4,951,777
Benefits	2,034,185	2,028,656	2,028,656	2,028,656
Purchased Services	487,041	498,243	504,222	512,794
Supplies	6,025,230	6,163,810	6,237,776	6,343,818
Equipment	125,000	127,875	129,410	131,609
Field Trips & Other	811,254	829,913	839,872	854,150
<b>Total Expenditure</b>	<b>14,404,893</b>	<b>14,600,274</b>	<b>14,691,712</b>	<b>14,822,804</b>
<b>Change in Fund Balance</b>	<b>248,909</b>	<b>901,838</b>	<b>1,013,549</b>	<b>992,791</b>
Balance on Hand June 30	486,941	1,388,779	2,402,329	3,395,119



# NUTRITION SERVICES NON-NSLP FUND 28

## 2020-2021 ADOPTED BUDGET

This Nutrition Services Fund is self-supporting and accounts for activities related to preparation of school meals in high schools and charter schools that are not participating in the National School Lunch Program. Fund 28 was added in 2016-2017 to account for activity at schools not on the National School Lunch Program.

	<b>Audited Actuals 2018-2019</b>	<b>Adopted Budget 2019-2020</b>	<b>Final Revised Budget 2019-2020</b>	<b>Estimated Actual 2019-2020</b>	<b>Proposed Budget 2020-2021</b>	<b>Adopted Budget 2020-2021</b>
<b>Balance on Hand July 1</b>	<b>29,668</b>	<b>29,785</b>	<b>115,361</b>	<b>115,361</b>	<b>11,395</b>	<b>11,395</b>
<b>Revenues</b>						
Food Sales	6,519,585	6,881,816	6,881,816	5,595,942	7,313,622	6,533,622
Federal Reimbursement	-	-	-	-	-	-
Commodity Contribution	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Sale of Capital Assets	-	-	-	-	-	-
State Match Child Nutr. & CDE Revenue	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 6,519,585</b>	<b>\$ 6,881,816</b>	<b>\$ 6,881,816</b>	<b>\$ 5,595,942</b>	<b>\$ 7,313,622</b>	<b>\$ 6,533,622</b>
Transfer from General Fund	93,718	93,718	643,718	643,718	93,718	93,718
<b>Total Sources</b>	<b>\$ 6,642,971</b>	<b>\$ 7,005,319</b>	<b>\$ 7,640,895</b>	<b>\$ 6,355,021</b>	<b>\$ 7,418,735</b>	<b>\$ 6,638,735</b>
<b>Expenditures</b>						
Salaries	2,225,365	2,435,744	2,435,744	2,459,921	2,541,059	2,541,059
Benefits	862,681	912,853	952,169	1,009,797	1,061,958	1,061,958
Food & Commodities	2,526,389	2,872,333	2,872,333	2,162,934	2,778,968	1,998,968
Purchased Services & Repairs	468,734	496,220	496,220	395,488	542,950	542,950
Supplies	236,703	230,620	230,620	172,743	246,296	246,296
Equipment	40,470	24,000	86,720	122,403	40,000	40,000
Other	167,268	20,340	20,340	20,340	26,909	26,909
<b>Total Expenditures</b>	<b>\$ 6,527,610</b>	<b>\$ 6,992,110</b>	<b>\$ 7,094,146</b>	<b>\$ 6,343,626</b>	<b>\$ 7,238,140</b>	<b>\$ 6,458,140</b>
Change in Fund Balance	\$ 85,693	\$ (16,576)	\$ 431,388	\$ (103,966)	\$ 169,200	\$ 169,200
<b>Balance on Hand June 30</b>	<b>\$ 115,361</b>	<b>\$ 13,209</b>	<b>\$ 546,749</b>	<b>\$ 11,395</b>	<b>\$ 180,595</b>	<b>\$ 180,595</b>

Estimated Actual 2019-2020 reflects forecast as of March 31, 2020 presented to the Board of Education in Third Quarter Financials presentation on May 12, 2020. Final Revised Budget 2019-2020 reflects updated information since March 31, 2020.

## NUTRITION SERVICES NON-NSLP FUND 28

### 3-YEAR FORECAST

Multi-year projection for Nutrition Services NSLP Fund assumes 2.0% growth in food sales in 2021-2022 and 1% growth in food sales in 2022-2023 and 2023-2024. Salaries project slight increase in 2021-2022 and then remain flat. All non-salary expenses projected to increase annually by inflation.

	<b>2020-2021 Adopted Budget</b>	<b>2021-2022 Projection</b>	<b>2022-2023 Projection</b>	<b>2023-2024 Projection</b>
Beginning Fund Balance	11,395	180,595	523,347	882,011
Local Revenue				
Student Lunch Sales	-	30,000	30,600	30,906
Student Special Milk Sales	46,399	46,399	46,399	46,399
Student, A La Carte Sales	6,334,688	6,681,816	6,748,634	6,816,121
Other Food Service Revenue	128,164	110,000	110,000	110,000
Food Rebates	24,371	24,371	24,858	25,107
Total Revenue	6,533,622	6,892,586	6,960,492	7,028,533
Transfer from General Fund	93,718	93,718	93,718	93,718
Total Sources	6,638,735	7,166,899	7,577,557	8,004,262
Expenditures				
Salaries	2,541,059	2,568,986	2,568,986	2,568,986
Benefits	1,061,958	1,016,083	1,016,083	1,016,083
Purchased Services	542,950	549,465	558,806	571,100
Supplies	2,245,264	2,363,705	2,403,888	2,456,774
Equipment	40,000	124,729	126,849	129,640
Field Trips & Other	26,909	20,584	20,934	21,395
Total Expenditure	6,458,140	6,643,552	6,695,546	6,763,976
<b>Change in Fund Balance</b>	<b>169,200</b>	<b>342,752</b>	<b>358,664</b>	<b>358,274</b>
Balance on Hand June 30	180,595	523,347	882,011	1,240,286

# GOVERNMENTAL DESIGNATED PURPOSE GRANTS FUND 22 2020-2021 ADOPTED BUDGET

This fund accounts for most state, local and federal grants received by the District. Expenditures in this fund are reimbursed; therefore revenue will equal expenditures at the end of the fiscal year.

	<b>Audited Actuals 2018-2019</b>	<b>Adopted Budget 2019-2020</b>	<b>Final Revised Budget 2019-2020</b>	<b>Estimated Actual 2019-2020</b>	<b>Proposed Budget 2020-2021</b>	<b>Adopted Budget 2020-2021</b>
<b>Balance on Hand July 1</b>	<b>185,120</b>	-	-	-	-	-
<b>Revenues</b>						
State Revenue	1,249,517	3,196,567	2,942,662	2,846,969	2,838,942	2,838,942
Federal Revenue	12,907,723	13,536,354	40,336,665	12,787,594	12,787,745	41,933,150
Other Revenue	(128,741)	98,997	580,360	580,164	633,977	633,977
<b>Total Revenue</b>	<b>\$ 14,028,499</b>	<b>\$ 16,831,918</b>	<b>\$ 43,859,687</b>	<b>\$ 16,214,727</b>	<b>\$ 16,260,664</b>	<b>\$ 45,406,069</b>
Transfer from General Fund	-	-	-	-	-	-
<b>Total Sources</b>	<b>\$ 14,213,619</b>	<b>\$ 16,831,918</b>	<b>\$ 43,859,687</b>	<b>\$ 16,214,727</b>	<b>\$ 16,260,664</b>	<b>\$ 45,406,069</b>
<b>Expenditures</b>						
Salaries	8,298,311	8,616,729	8,312,112	8,326,737	8,137,893	8,142,310
Benefits	2,620,717	2,884,589	2,631,944	2,652,143	2,709,358	2,685,825
Purchased/Property Services	2,236,324	2,532,655	2,539,970	2,444,675	2,783,592	2,603,189
Supplies	405,352	658,398	27,969,546	357,674	421,545	29,221,138
Equipment	37,077	1,490,459	1,500,066	1,500,066	1,422,389	1,422,389
Other	615,838	649,088	906,049	933,433	785,887	1,331,218
<b>Total Expenditures</b>	<b>\$ 14,213,619</b>	<b>\$ 16,831,918</b>	<b>\$ 43,859,687</b>	<b>\$ 16,214,727</b>	<b>\$ 16,260,664</b>	<b>\$ 45,406,069</b>
Change in Fund Balance	\$ (185,120)	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Balance on Hand June 30</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Estimated Actual 2019-2020 reflects forecast as of March 31, 2020 presented to the Board of Education in Third Quarter Financials presentation on May 12, 2020. Final Revised Budget 2019-2020 reflects updated information since March 31, 2020.

# GOVERNMENTAL DESIGNATED PURPOSE GRANTS FUND 22

## 3-YEAR FORECAST

Projections for Government Designated Purpose Grants are based on known grant terminations or escalations as well as projection of federal funding. When grant funded positions end, salary and benefit forecasts adjust accordingly. Positions are not funded by another funding source. Non-salary expense projections are based on remaining balance of individual grant projections after compensation changes.

	<b>2020-2021 Adopted Budget</b>	<b>2021-2022 Projection</b>	<b>2022-2023 Projection</b>	<b>2023-2024 Projection</b>
Balance on Hand July 1	-	-	-	-
Revenues				
Local	633,977	360,919	360,919	23,892
State	2,838,942	209,061	80,561	-
Federal	41,933,150	12,466,482	12,646,097	12,830,324
<b>Total Revenues</b>	<b>45,406,069</b>	<b>13,036,462</b>	<b>13,087,577</b>	<b>12,854,216</b>
<b>Total Sources</b>	<b>45,406,069</b>	<b>13,036,462</b>	<b>13,087,577</b>	<b>12,854,216</b>
Expenditures				
Salaries	8,142,310	7,862,957	8,014,682	7,978,786
Benefits	2,685,825	2,440,097	2,489,440	2,469,610
Purchased Services	2,603,189	1,489,572	1,326,897	1,142,853
Supplies & Materials	29,221,138	306,306	300,923	288,827
Property and Equipment	1,422,389	44,419	45,396	46,395
Other	1,331,218	893,110	910,240	927,746
<b>Total Expenditures</b>	<b>45,406,069</b>	<b>13,036,462</b>	<b>13,087,577</b>	<b>12,854,216</b>
<b>Change in Fund Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Balance on Hand June 30	-	-	-	-

# PUPIL ACTIVITY FUND 23

## 2020-2021 ADOPTED BUDGET

This fund is used to record financial transactions related to school-sponsored pupil organizations and activities. These activities are self-supporting and do not receive any direct or indirect District support.

	<b>Audited Actuals 2018-2019</b>	<b>Adopted Budget 2019-2020</b>	<b>Final Revised Budget 2019-2020</b>	<b>Estimated Actual 2019-2020</b>	<b>Proposed Budget 2020-2021</b>	<b>Adopted Budget 2020-2021</b>
<b>Balance on Hand July 1</b>	1,199,427	1,120,623	1,153,729	1,153,729	821,873	821,873
<b>Revenue</b>						
Pupil Activity	1,602,417	1,701,154	1,701,154	993,834	1,685,550	1,685,550
<b>Total Revenue</b>	<b>\$ 1,602,417</b>	<b>\$ 1,701,154</b>	<b>\$ 1,701,154</b>	<b>\$ 993,834</b>	<b>\$ 1,685,550</b>	<b>\$ 1,685,550</b>
Transfer from General Fund	-	-	-	-	-	-
<b>Total Sources</b>	<b>\$ 2,801,844</b>	<b>\$ 2,821,777</b>	<b>\$ 2,854,883</b>	<b>\$ 2,147,563</b>	<b>\$ 2,507,423</b>	<b>\$ 2,507,423</b>
<b>Expenditures</b>						
Pupil Activity						
Salaries	137,977	161,322	161,322	73,099	122,704	122,704
Benefits	30,004	35,249	35,249	21,107	27,424	27,424
Purchased/Property Services	749,301	321,319	442,692	466,267	749,327	749,327
Supplies	689,598	1,031,041	809,015	725,609	753,722	753,722
Equipment	6,937	65,106	65,106	19,825	12,589	12,589
Other	34,298	87,117	87,117	19,784	19,784	19,784
Total Pupil Activity	<b>\$ 1,648,115</b>	<b>\$ 1,701,154</b>	<b>\$ 1,600,501</b>	<b>\$ 1,325,690</b>	<b>\$ 1,685,550</b>	<b>\$ 1,685,550</b>
<b>Total Expenditures</b>	<b>\$ 1,648,115</b>	<b>\$ 1,701,154</b>	<b>\$ 1,600,501</b>	<b>\$ 1,325,690</b>	<b>\$ 1,685,550</b>	<b>\$ 1,685,550</b>
Change in Fund Balance	\$ (45,698)	\$ -	\$ 100,653	\$ (331,856)	\$ -	\$ -
<b>Assigned to School Program Carry Over</b>	<b>\$ 1,153,729</b>	<b>\$ 1,120,623</b>	<b>\$ 1,254,382</b>	<b>\$ 821,873</b>	<b>\$ 821,873</b>	<b>\$ 821,873</b>
<b>Balance on Hand June 30 - Other</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Estimated Actual 2019-2020 reflects forecast as of March 31, 2020 presented to the Board of Education in Third Quarter Financials presentation on May 12, 2020. Final Revised Budget 2019-2020 reflects updated information since March 31, 2020.

# PUPIL ACTIVITY FUND 23

## 3-YEAR FORECAST

Multi-year forecast assumes slight increase in 2021-2022 for salaries to increase activity (stipends to club sponsors) and then no increases through 2023-2024. Non-compensation expenditures increased by inflation annually. Revenue projection is set equal to total expenditure projection.

	<b>2020-2021 Adopted Budget</b>	<b>2021-2022 Projection</b>	<b>2022-2023 Projection</b>	<b>2023-2024 Projection</b>
Balance on Hand July 1	821,873	821,873	821,873	821,873
Revenues				
Pupil Activity	1,685,550	1,752,031	1,778,447	1,813,212
Total Revenues	1,685,550	1,752,031	1,778,447	1,813,212
Transfer from General Fund	-	-	-	-
Total Sources	2,507,423	2,573,904	2,600,320	2,635,085
Expenditures				
Salaries	122,704	161,322	161,322	161,322
Benefits	27,424	36,862	36,862	36,862
Purchased/Property Services	749,327	758,318.92	771,210	788,177
Supplies	753,722	762,766.66	775,734	792,800
Equipment	12,589	12,740	12,957	13,242
Other	19,784	20,021.41	20,362	20,809.73
Total Expenditures	1,685,550	1,752,031	1,778,447	1,813,212
<b>Change in Fund Balance</b>	-	-	-	-
Balance on Hand June 30	821,873	821,873	821,873	821,873

# ATHLETICS AND ACTIVITIES FUND 26

## 2020-2021 ADOPTED BUDGET

This fund accounts for all revenues and expenditures directly related to Colorado High School Activities Association (CHSAA) sponsored athletics and activities, as well as other District sponsored activities at middle and high schools.

	Audited Actuals 2018-2019	Adopted Budget 2019-2020	Final Revised Budget 2019-2020	Estimated Actual 2019-2020	Proposed Budget 2020-2021	Adopted Budget 2020-2021
<b>Balance on Hand July 1</b>	<b>1,478,216</b>	<b>1,793,156</b>	<b>1,502,422</b>	<b>1,502,422</b>	<b>1,401,974</b>	<b>1,401,974</b>
<b>Revenues</b>						
Student Fees	2,819,565	2,646,822	2,176,442	1,840,171	2,630,126	2,773,126
Gate Fees	883,602	809,942	855,766	693,101	850,057	850,057
Donations and Fundraising	2,087,776	2,520,222	2,421,680	2,003,288	2,396,028	2,396,028
Merchandise Sales	4,772,950	3,493,427	3,969,203	3,759,216	4,501,073	4,501,073
Other Pupil Income	5,857,183	1,985,763	1,135,763	904,452	1,820,344	1,820,344
<b>Total Revenue</b>	<b>\$ 16,421,076</b>	<b>\$ 11,456,176</b>	<b>\$ 10,558,854</b>	<b>\$ 9,200,229</b>	<b>\$ 12,197,628</b>	<b>\$ 12,340,628</b>
Transfer from General Fund	5,507,064	5,314,918	5,791,709	5,790,709	5,397,794	3,974,098
<b>Total Sources</b>	<b>\$ 23,406,356</b>	<b>\$ 18,564,250</b>	<b>\$ 17,852,985</b>	<b>\$ 16,493,360</b>	<b>\$ 18,997,396</b>	<b>\$ 17,716,700</b>
<b>Expenditures</b>						
Salaries	5,745,855	5,057,221	5,388,775	5,631,721	5,136,979	4,205,060
Benefits	1,243,621	1,103,943	1,176,389	1,230,422	1,182,950	979,768
Purchased Services	5,312,925	5,193,839	4,490,202	3,947,622	5,021,682	4,999,087
Supplies	4,169,214	4,134,073	3,696,666	3,391,932	5,080,771	5,080,771
Equipment	343,692	118,054	906,499	688,750	295,135	295,135
Other	315,678	1,163,964	608,614	200,938	877,905	754,905
<b>Total Expenditures</b>	<b>\$ 17,130,985</b>	<b>\$ 16,771,094</b>	<b>\$ 16,267,145</b>	<b>\$ 15,091,385</b>	<b>\$ 17,595,422</b>	<b>\$ 16,314,726</b>
Change in Fund Balance	\$ 4,797,156	\$ -	\$ 83,418	\$ (100,448)	\$ -	\$ -
<b>Assigned to School Carry Over</b>	<b>\$ 1,569,936</b>	<b>\$ 1,793,156</b>	<b>\$ 1,585,840</b>	<b>\$ 1,401,974</b>	<b>\$ 1,401,974</b>	<b>\$ 1,401,974</b>
<b>Balance on Hand June 30 (District-run)</b>	<b>\$ 4,705,436</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Estimated Actual 2019-2020 reflects forecast as of March 31, 2020 presented to the Board of Education in Third Quarter Financials presentation on May 12, 2020. Final Revised Budget 2019-2020 reflects updated information since March 31, 2020.



## ATHLETICS AND ACTIVITIES FUND 26

### 3-YEAR FORECAST

Student and gate fee revenue holds rates flat (student participation fees increased for 2020-2021) and assumes participation as a percentage of total enrollment remains flat and total fees collected fluctuate with school enrollment projections. Other revenue adjusts with school enrollment projections as well. Salaries and benefits held flat with no new sports added and no pay increases. Non-compensation expenditures adjusted based on historical trend and/or inflation.

	<b>2020-2021 Adopted Budget</b>	<b>2021-2022 Projection</b>	<b>2022-2023 Projection</b>	<b>2023-2024 Projection</b>
Balance on Hand July 1	1,401,974	1,401,974	1,741,332	2,063,199
Revenues				
Student Fees	2,773,126	3,223,669	3,166,397	3,100,427
Gate Fees	850,057	757,918	742,576	725,985
Donations and Fundraising	2,396,028	2,025,861	1,997,065	1,959,754
Merchandise Sales	4,501,073	4,523,130	4,431,572	4,332,557
Other Pupil Income	1,820,344	1,758,978	1,723,372	1,684,867
Total Revenues	12,340,628	12,289,557	12,060,982	11,803,589
Transfer from General Fund	3,974,098	3,843,264	3,847,563	3,855,135
Total Sources	17,716,700	17,534,795	17,649,878	17,721,924
Expenditures				
Salaries	4,205,060	4,152,235	4,152,235	4,152,235
Benefits	979,768	948,786	948,786	948,786
Purchased Services	4,999,087	4,832,805	4,744,634	4,649,282
Supplies	5,080,771	4,961,261	4,860,834	4,752,228
Equipment	295,135	397,874	389,820	381,110
Other	754,905	500,502	490,370	479,414
Total Expenditures	16,314,726	15,793,463	15,586,679	15,363,054
<b>Change in Fund Balance</b>	<b>-</b>	<b>339,358</b>	<b>321,867</b>	<b>295,670</b>
Assigned to School Carry Over	1,401,974	1,741,332	2,063,199	2,358,869
Balance on Hand June 30	-	-	-	-

# CHILD CARE FUND 29

## 2020-2021 ADOPTED BUDGET

The Child Care Fund is self-supporting, and accounts for the activity associated with the District's Before and After School Child Care. These programs are budgeted to be self-supporting with revenues derived from program enrollment fees charged on a per-child basis.

	Audited Actuals 2018-2019	Adopted Budget 2019-2020	Final Revised Budget 2019-2020	Estimated Actual 2019-2020	Proposed Budget 2020-2021	Adopted Budget 2020-2021
<b>Balance on Hand July 1</b>	5,576,270	5,023,041	4,044,700	4,044,700	1,650,707	1,650,707
<b>Revenues</b>						
Tuition	11,686,568	12,058,344	11,612,176	7,778,176	13,271,327	11,168,058
Other	13,559	-	-	12	-	-
<b>Total Revenue</b>	<b>\$ 11,700,127</b>	<b>\$ 12,058,344</b>	<b>\$ 11,612,176</b>	<b>\$ 7,778,189</b>	<b>\$ 13,271,327</b>	<b>\$ 11,168,058</b>
Transfer from General Fund	487,045	487,045	487,045	487,045	487,045	487,045
<b>Total Sources</b>	<b>\$ 17,763,442</b>	<b>\$ 17,568,430</b>	<b>\$ 16,143,921</b>	<b>\$ 12,309,934</b>	<b>\$ 15,409,079</b>	<b>\$ 13,305,810</b>
<b>Expenditures</b>						
Salaries	7,246,816	7,230,788	7,014,897	6,843,137	7,455,729	6,165,776
Benefits	2,375,571	2,472,507	2,372,706	2,199,894	2,629,238	2,338,922
Purchased Services	1,256,655	1,244,352	1,167,111	881,041	1,421,233	1,056,233
Supplies	631,524	651,340	611,686	389,037	793,617	793,617
Field Trips and Other	2,208,175	946,402	932,821	346,118	1,458,555	1,300,555
<b>Total Expenditures</b>	<b>\$ 13,718,742</b>	<b>\$ 12,545,389</b>	<b>\$ 12,099,221</b>	<b>\$ 10,659,227</b>	<b>\$ 13,758,372</b>	<b>\$ 11,655,103</b>
Change in Fund Balance	\$ (1,531,570)	\$ -	\$ -	\$ (2,393,993)	\$ -	\$ -
<b>Assigned to BASE Program Carry Over</b>	<b>\$ 4,044,700</b>	<b>\$ 5,023,041</b>	<b>\$ 4,044,700</b>	<b>\$ 1,650,707</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Balance on Hand June 30 (BASE Department)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,650,707</b>	<b>\$ 1,650,707</b>

Estimated Actual 2019-2020 reflects forecast as of March 31, 2020 presented to the Board of Education in Third Quarter Financials presentation on May 12, 2020. Final Revised Budget 2019-2020 reflects updated information since March 31, 2020.

# CHILD CARE FUND 29

## 3-YEAR FORECAST

Projected revenue based on projection that student participation in BASE remain consistent as a percentage of total enrollment and fluctuate based on district-wide enrollment projections. Annual increases in Before and After School Tuition based on multi-year financial plan. Projected salaries assumes resume use of substitutes after COVID-19 disappears. Non-compensation expenditures projected to increase 2% annually.

	<b>FY2020-2021 Adopted Budget</b>	<b>2021-2022 Projection</b>	<b>2022-2023 Projection</b>	<b>2023-2024 Projection</b>
Beginning Fund Balance	1,650,707	1,650,707	1,719,678	2,189,184
Revenue				
Before School	2,568,653	2,975,853	3,104,004	3,110,998
After School	3,015,376	3,361,917	3,510,008	3,651,021
Full Day	4,020,501	4,500,229	4,630,127	4,428,874
Field Trip	781,764	986,310	1,052,064	1,117,818
Registration Fee	446,722	490,575	490,575	490,575
Other	335,042	257,774	257,774	257,774
Total Revenue	11,168,058	12,572,659	13,044,552	13,057,060
Transfer from General Fund	487,045	487,045	487,045	487,045
Total Sources	13,305,810	14,710,411	15,251,275	15,733,289
Expenditures				
Salaries	6,165,776	7,367,105	7,353,759	7,352,206
Benefits	2,338,922	2,718,635	2,715,586	2,715,231
Purchased Services	1,056,233	1,259,284	1,305,878	1,360,725
Supplies	793,617	659,156	683,545	712,254
Equipment	-	-	-	-
Field Trips & Other	1,300,555	986,552	1,003,323	1,025,396
Total Expenditures	11,655,103	12,990,733	13,062,091	13,165,811
<b>Change in Fund Balance</b>	<b>(487,045)</b>	<b>68,971</b>	<b>469,506</b>	<b>378,294</b>
Balance on Hand June 30	1,650,707	1,719,678	2,189,184	2,567,478



# **DEBT SERVICE AND LEASE PAYMENT FUND BUDGETS**

# BOND REDEMPTION FUND 31

## 2020-2021 ADOPTED BUDGET

This fund serves as the vehicle for recording dedicated property taxes and the payment of outstanding principal and interest on the District's General Obligation bonds.

	Audited Actuals 2018-2019	Adopted Budget 2019-2020	Final Revised Budget 2019-2020	Estimated Actual 2019-2020	Proposed Budget 2020-2021	Adopted Budget 2020-2021
<b>Balance on Hand July 1</b>	<b>60,143,652</b>	<b>62,301,345</b>	<b>61,833,048</b>	<b>61,833,048</b>	<b>67,961,409</b>	<b>67,961,409</b>
<b>Revenues</b>						
Property Taxes	51,817,412	52,661,639	58,693,094	58,693,094	58,693,094	58,693,094
Investment Earnings	1,127,854	832,986	1,072,014	931,692	682,510	682,510
<b>Total Revenues</b>	<b>\$ 52,945,266</b>	<b>\$ 53,494,625</b>	<b>\$ 59,765,108</b>	<b>\$ 59,624,786</b>	<b>\$ 59,375,604</b>	<b>\$ 59,375,604</b>
<b>Total Sources</b>	<b>\$ 113,088,918</b>	<b>\$ 115,795,970</b>	<b>\$ 121,598,156</b>	<b>\$ 121,457,834</b>	<b>\$ 127,337,013</b>	<b>\$ 127,337,013</b>
<b>Expenditures</b>						
Principal	35,745,000	31,615,000	31,615,000	31,615,000	35,465,000	35,465,000
Interest	15,509,341	21,879,625	21,879,625	21,879,625	20,467,581	20,467,581
Fiscal Charges	1,529	5,349	5,349	1,800	5,593	5,593
<b>Total Expenditures</b>	<b>\$ 51,255,870</b>	<b>\$ 53,499,974</b>	<b>\$ 53,499,974</b>	<b>\$ 53,496,425</b>	<b>\$ 55,938,174</b>	<b>\$ 55,938,174</b>
<b>Other Financing Sources (Uses)</b>						
Proceeds from Bond Refunding	-	-	-	-	-	-
Refunding Bond Premium	-	-	-	-	-	-
Payment to Refunding Bond Escrow Agent	-	-	-	-	-	-
Transfer from General Fund	-	-	-	-	-	-
<b>Total Other Financing Sources (Uses)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Change in Fund Balance	\$ 1,689,395	\$ (5,349)	\$ 6,265,134	\$ 6,128,361	\$ 3,437,430	\$ 3,437,430
<b>Balance on Hand June 30</b>	<b>\$ 61,833,047</b>	<b>\$ 62,295,996</b>	<b>\$ 68,098,182</b>	<b>\$ 67,961,409</b>	<b>\$ 71,398,839</b>	<b>\$ 71,398,839</b>

Estimated Actual 2019-2020 reflects forecast as of March 31, 2020 presented to the Board of Education in Third Quarter Financials presentation on May 12, 2020. Final Revised Budget 2019-2020 reflects updated information since March 31, 2020.

# BOND REDEMPTION FUND 31

## 3-YEAR FORECAST

Projection for property taxes based on forecast from Hilltop Advisors and investment earnings assume limited investment due to current market conditions. Principal and interest based on aggregate debt service schedule provided by Hilltop Advisors.

	<b>2020-2021 Adopted Budget</b>	<b>2021-2022 Projection</b>	<b>2022-2023 Projection</b>	<b>2023-2024 Projection</b>
Balance on Hand July 1	67,961,409	71,398,839	74,835,195	79,400,175
Revenues				
Property Taxes	58,693,094	58,693,094	59,866,956	59,866,956
Investment Earnings	682,510	75,000	75,000	75,000
Total Revenues	59,375,604	58,768,094	59,941,956	59,941,956
Total Sources	127,337,013	130,166,933	134,777,151	139,342,131
Expenditures				
Principal	35,465,000	36,635,000	35,860,000	38,130,000
Interest	20,467,581	18,691,206	19,511,438	17,257,581
Fiscal Charges	5,593	5,533	5,537	5,539
Total Expenditures	55,938,174	55,331,739	55,376,975	55,393,120
Other Financing Sources (Uses)				
Proceeds from Bond Refunding	-	-	-	-
Refunding Bond Premium	-	-	-	-
Payment to Refunding Bond Escrow Agent	-	-	-	-
Transfer from General Fund	-	-	-	-
Total Other Financing Sources (Uses)	-	-	-	-
<b>Change in Fund Balance</b>	<b>3,437,430</b>	<b>3,436,356</b>	<b>4,564,981</b>	<b>4,548,836</b>
Balance on Hand June 30	71,398,839	74,835,195	79,400,175	83,949,012



# CERTIFICATE OF PARTICIPATION LEASE PAYMENT FUND 39 2020-2021 ADOPTED BUDGET

Pursuant to CDE Chart of Accounts, this fund is identified for non-voter approved lease payments.

	Audited Actuals 2018-2019	Adopted Budget 2019-2020	Final Revised Budget 2019-2020	Estimated Actual 2019-2020	Proposed Budget 2020-2021	Adopted Budget 2020-2021
<b>Balance on Hand July 1</b>	11,904	19,197	20,215	20,215	21,030	21,030
<b>Revenues</b>						
Interest on Investment	9,962	7,500	8,315	8,315	6,384	6,384
Certificate of Participation - AspenView	963,373	962,790	962,790	962,790	962,954	962,954
<b>Total Revenues</b>	<b>\$ 973,335</b>	<b>\$ 970,290</b>	<b>\$ 971,105</b>	<b>\$ 971,105</b>	<b>\$ 969,338</b>	<b>\$ 969,338</b>
<b>Total Sources</b>	<b>\$ 985,239</b>	<b>\$ 989,487</b>	<b>\$ 991,320</b>	<b>\$ 991,320</b>	<b>\$ 990,368</b>	<b>\$ 990,368</b>
<b>Expenditures</b>						
Principal Retirement	15,020,000	2,525,000	2,525,000	2,525,000	2,580,000	2,580,000
Debt Issuance Costs & Fiscal Charges	4,750	6,750	6,750	877,356	6,750	6,750
Interest	1,468,583	877,356	877,356	6,750	819,656	819,656
<b>Total Expenditures</b>	<b>\$ 16,493,333</b>	<b>\$ 3,409,106</b>	<b>\$ 3,409,106</b>	<b>\$ 3,409,106</b>	<b>\$ 3,406,406</b>	<b>\$ 3,406,406</b>
<b>Other Financing Sources (Uses)</b>						
Proceeds from COP Refunding	-	-	-	-	-	-
Refunding COP Premium	-	-	-	-	-	-
Payment to Refunded Escrow Agent	-	-	-	-	-	-
Transfer from General Fund	15,528,309	2,438,816	2,438,816	2,438,816	2,437,068	2,437,068
<b>Total Other Financing Sources (Uses)</b>	<b>\$ 15,528,309</b>	<b>\$ 2,438,816</b>	<b>\$ 2,438,816</b>	<b>\$ 2,438,816</b>	<b>\$ 2,437,068</b>	<b>\$ 2,437,068</b>
Change in Fund Balance	\$ 8,311	\$ -	\$ 815	\$ 815	\$ -	\$ -
<b>Balance on Hand June 30</b>	<b>\$ 20,215</b>	<b>\$ 19,197</b>	<b>\$ 21,030</b>	<b>\$ 21,030</b>	<b>\$ 21,030</b>	<b>\$ 21,030</b>

Estimated Actual 2019-2020 reflects forecast as of March 31, 2020 presented to the Board of Education in Third Quarter Financials presentation on May 12, 2020. Final Revised Budget 2019-2020 reflects updated information since March 31, 2020.

# CERTIFICATE OF PARTICIPATION LEASE PAYMENT FUND 39

## 3-YEAR FORECAST

Projection for Certificate of Participation Lease Payment Fund – Aspen View based on COP Series 2012 payment schedule provided by RBC Capital Markets for Aspen View Academy. Principal and interest based on aggregate payment schedule provided by Hilltop Advisors. Transfer from General Fund reflects minimum to cover principal and interest payment less revenue from Aspen View Academy.

	<b>2020-2021 Adopted Budget</b>	<b>2021-2022 Projection</b>	<b>2022-2023 Projection</b>	<b>2023-2024 Projection</b>
Balance on Hand July 1	21,030	21,030	21,730	21,280
<b>Revenues</b>				
Interest on Investment	6,384	7,500	3,750	3,750
Certificate of Participation - AspenView	962,954	964,756	966,417	965,656
<b>Total Revenues</b>	<b>969,338</b>	<b>972,256</b>	<b>970,167</b>	<b>969,406</b>
<b>Total Sources</b>	<b>990,368</b>	<b>993,286</b>	<b>991,897</b>	<b>990,686</b>
<b>Expenditures</b>				
Principal Retirement	2,580,000	2,640,000	1,375,000	1,415,000
Debt Issuance Costs & Fiscal Charges	6,750	6,800	4,200	4,200
Interest	819,656	757,781	709,081	670,906
<b>Total Expenditures</b>	<b>3,406,406</b>	<b>3,404,581</b>	<b>2,088,281</b>	<b>2,090,106</b>
<b>Other Financing Sources (Uses)</b>				
Proceeds from COP Refunding	-	-	-	-
Refunding COP Premium	-	-	-	-
Payment to Refunded Escrow Agent	-	-	-	-
Transfer from General Fund	2,437,068	2,433,025	1,117,664	1,120,250
<b>Total Other Financing Sources (Uses)</b>	<b>2,437,068</b>	<b>2,433,025</b>	<b>1,117,664</b>	<b>1,120,250</b>
<b>Change in Fund Balance</b>	<b>-</b>	<b>700</b>	<b>(450)</b>	<b>(450)</b>
Balance on Hand June 30	21,030	21,730	21,280	20,830



# **BUILDING FUND BUDGETS**

# BOND BUILDING FUND 41

## 2020-2021 ADOPTED BUDGET

The Building Fund is used to account for the management and actual construction of District facilities that are financed by General Obligation Bond (G.O.) proceeds. The District had authority to sell GO bonds after the November 2018 bond election for the first time since 2006.

	<b>Audited Actuals 2018-2019</b>	<b>Adopted Budget 2019-2020</b>	<b>Final Revised Budget 2019-2020</b>	<b>Estimated Actual 2019-2020</b>	<b>Proposed Budget 2020-2021</b>	<b>Adopted Budget 2020-2021</b>
<b>Balance on Hand July 1</b>	-	267,975,833	267,785,742	267,785,742	211,896,491	211,896,491
<b>Revenues</b>						
Bond Issuance	290,791,808	-	-	-	-	-
State Revenue from CDE	-	-	114,408	114,407	-	-
Interest	5,643,808	6,550,790	5,581,445	5,786,184	4,314,532	1,013,802
<b>Total Revenue</b>	<b>\$ 296,435,615</b>	<b>\$ 6,550,790</b>	<b>\$ 5,695,853</b>	<b>\$ 5,900,591</b>	<b>\$ 4,314,532</b>	<b>\$ 1,013,802</b>
Transfer to/from Other Funds	(12,033,334)	-	-	-	-	-
<b>Total Sources</b>	<b>\$ 284,402,281.08</b>	<b>\$ 274,526,623.00</b>	<b>\$ 273,481,595</b>	<b>\$ 273,686,333</b>	<b>\$ 216,211,023</b>	<b>\$ 212,910,293</b>
<b>Expenditures</b>						
Salaries	26,922	66,547	66,547	66,873	67,709	170,136
Benefits	6,094	23,408	23,408	15,326	24,324	56,627
Buildings & Building Improvements	14,445,641	54,432,571	62,976,943	60,124,883	102,093,736	102,487,596
Purchased Services	707,834	1,763,000	1,550,686	1,524,073	1,598,384	1,598,384
Supplies	16,129	-	56,269	56,269	-	-
Debt Issuance Costs & Fiscal Charges	1,413,917	-	-	2,000	-	2,000
Other	-	-	-	419	-	-
<b>Total Expenditures</b>	<b>\$ 16,616,538</b>	<b>\$ 56,285,526.00</b>	<b>\$ 64,673,853</b>	<b>\$ 61,789,842</b>	<b>\$ 103,784,153</b>	<b>\$ 104,314,743</b>
Change in Fund Balance	\$ 267,785,743	\$ (49,734,736)	\$ (58,978,000)	\$ (55,889,251)	\$ (99,469,621)	\$ (103,300,941)
<b>Balance on Hand June 30</b>	<b>\$ 267,785,743</b>	<b>\$ 218,241,097</b>	<b>\$ 208,807,742</b>	<b>\$ 211,896,491</b>	<b>\$ 112,426,870</b>	<b>\$ 108,595,550</b>

Estimated Actual 2019-2020 reflects forecast as of March 31, 2020 presented to the Board of Education in Third Quarter Financials presentation on May 12, 2020. Final Revised Budget 2019-2020 reflects updated information since March 31, 2020.

# BOND BUILDING FUND 41

## 3-YEAR FORECAST

A draw schedule was utilized as a forecasting tool to project bond fund spend through the life of the bond and prepared in collaboration with NV5 construction management firm and the Construction department. Interest earning revenue projection is provided by PFM Asset Management.

	<b>2020-2021 Adopted</b>	<b>2021-2022 Projection</b>	<b>2022-2023 Projection</b>	<b>2023-2024 Projection</b>
Balance on Hand July 1	211,896,491	108,595,549	24,595,143	122,944
Revenues				
Bond Issuance	-	-	-	-
State Revenue from CDE	-	-	-	-
Interest	1,013,802	1,471,416	455,437	73,714
Total Revenue	1,013,802	1,471,416	455,437	73,714
Transfer to/from Other Funds	-	-	-	-
Total Sources	212,910,293	110,066,965	25,050,580	196,658
Expenditures				
Salaries	170,136	170,136	170,136	99,246
Benefits	56,627	48,706	48,706	28,412
Buildings & Building Improvements	102,487,596	84,228,746	24,353,337	-
Purchased Services	1,600,384	1,024,234	355,457	69,000
Supplies	-	-	-	-
Debt Issuance Costs & Fiscal Charges	-	-	-	-
Other	-	-	-	-
Total Expenditures	104,314,743	85,471,823	24,927,636	196,658
<b>Change in Fund Balance</b>	<b>(103,300,941)</b>	<b>(84,000,407)</b>	<b>(24,472,199)</b>	<b>(122,944)</b>
Balance on Hand June 30	108,595,549	24,595,143	122,944	-

# CERTIFICATES OF PARTICIPATIONS BUILDING (COP) FUND 45 2020-2021 ADOPTED BUDGET

This fund has been established to account for capital projects funded with the proceeds from the sale of Certificates of Participation Building Fund. This fund accounted for the activity associated with capital projects identified in the DCSD Master Capital Plan. All Certificate of Participation Building Fund proceeds were spent by June 2018 and beginning fund balance for 2019-2020 is \$0.

	Audited Actuals 2018-2019	Adopted Budget 2019-2020	Final Revised Budget 2019-2020	Estimated Actual 2019-2020	Proposed Budget 2020-2021	Adopted Budget 2020-2021
<b>Balance on Hand July 1</b>	-	-	-	-	-	-
<b>Revenues</b>						
COP Issuance	-	-	-	-	-	-
Premium on Bond	-	-	-	-	-	-
Investment Earnings	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfer from General Fund	-	-	-	-	-	-
<b>Total Sources</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenditures</b>						
Salaries	-	-	-	-	-	-
Benefits	-	-	-	-	-	-
Building & Building Improvements	-	-	-	-	-	-
Purchased Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Change in Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Balance on Hand June 30</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Estimated Actual 2019-2020 reflects forecast as of March 31, 2020 presented to the Board of Education in Third Quarter Financials presentation on May 12, 2020. Final Revised Budget 2019-2020 reflects updated information since March 31, 2020.

# **CERTIFICATES OF PARTICIPATIONS BUILDING (COP) FUND 45 3-YEAR FORECAST**

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**Certificates of Participation Building Fund (COP) proceeds were spent by June 30, 2018.  
Beginning fund balance for 2019-2020 is \$0.**





# **INTERNAL SERVICE FUND BUDGETS**

# MEDICAL FUND 65

## 2020-2021 ADOPTED BUDGET

The District operates a self-funded employee health benefit program where the health claims are accounted for in this fund. In addition, employee medical and dental premium payments to Delta Dental and Kaiser Permanente are also accounted for in this fund. The District establishes each year's premium amounts based on projected medical claims as well as the updated premium charge from Kaiser Permanente and Delta Dental.

	<b>Audited Actuals 2018-2019</b>	<b>Adopted Budget 2019-2020</b>	<b>Final Revised Budget 2019-2020</b>	<b>Estimated Actual 2019-2020</b>	<b>Proposed Budget 2020-2021</b>	<b>Adopted Budget 2020-2021</b>
<b>Balance on Hand July 1</b>	<b>9,059,157</b>	<b>10,523,294</b>	<b>10,842,778</b>	<b>10,842,778</b>	<b>8,493,679</b>	<b>8,493,679</b>
<b>Revenues</b>						
Health Insurance Premiums	46,920,696	48,102,721	49,684,120	49,796,997	53,363,900	54,760,171
Dental Insurance Premiums	3,119,692	3,166,800	3,356,536	3,419,138	3,491,609	3,491,609
Investment Earnings	247,535	240,000	240,000	183,894	240,000	240,000
Other	33,687	29,260	29,260	26,324	31,000	31,000
<b>Total Revenues</b>	<b>\$ 50,321,611</b>	<b>\$ 51,538,781</b>	<b>\$ 53,309,916</b>	<b>\$ 53,426,352</b>	<b>\$ 57,126,509</b>	<b>\$ 58,522,780</b>
Transfer from General Fund	-	-	-	-	-	-
<b>Total Sources</b>	<b>\$ 59,380,768</b>	<b>\$ 62,062,075</b>	<b>\$ 64,152,694</b>	<b>\$ 64,269,130</b>	<b>\$ 65,620,188</b>	<b>\$ 67,016,459</b>
<b>Expenditures</b>						
Salaries	24,800	36,900	36,900	24,800	36,900	36,900
Benefits	5,357	2,051,663	2,579,579	2,630,296	2,619,372	2,619,372
Health Plan	43,775,724	45,198,161	48,595,309	48,119,708	51,730,615	53,122,732
Dental Plan	3,152,650	3,313,000	3,402,736	3,360,699	3,473,709	3,473,709
Stop Loss Premiums	620,778	666,750	666,750	693,397	734,342	734,342
Purchased Services	923,858	942,750	942,750	911,209	978,750	982,904
Other	34,823	56,245	56,245	35,343	46,500	46,500
<b>Total Expenditures</b>	<b>\$ 48,537,990</b>	<b>\$ 52,265,469</b>	<b>\$ 56,280,269</b>	<b>\$ 55,775,452</b>	<b>\$ 59,620,188</b>	<b>\$ 61,016,459</b>
Change in Fund Balance	\$ 1,783,621	\$ (726,688)	\$ (2,970,353)	\$ (2,349,099)	\$ (2,493,679)	\$ (2,493,679)
<b>Balance on Hand June 30</b>	<b>\$ 10,842,778</b>	<b>\$ 9,796,606</b>	<b>\$ 7,872,425</b>	<b>\$ 8,493,679</b>	<b>\$ 6,000,000</b>	<b>\$ 6,000,000</b>

Estimated Actual 2019-2020 reflects forecast as of March 31, 2020 presented to the Board of Education in Third Quarter Financials presentation on May 12, 2020. Final Revised Budget 2019-2020 reflects updated information since March 31, 2020.

## MEDICAL FUND 65

### 3-YEAR FORECAST

Health insurance premiums projected based on three year trend combined with increases to Cigna/Allegiance rates to reflect multiple years of not passing along premium increases to employees historically. Two year rate guarantee on dental expires June 30, 2021 at which point projecting 4% increase. Benefits expense projection includes continuing to pay all Health Savings Account (HSA) district contributions of \$100/month per employee on HDHP through 2021-2022 and returning full HSA payment to General Fund in 2022-2023. Stop loss premiums reflect 6% annual renewal and purchased services accounts for Allegiance Administration and Lockton contracts expiring June 30, 2021 and incurring increases with renewals.

	<b>2020-2021 Adopted Budget</b>	<b>2021-2022 Projection</b>	<b>2022-2023 Projection</b>	<b>2023-2024 Projection</b>
Balance on Hand July 1	8,493,679	6,000,000	4,338,610	4,329,954
<b>Revenues</b>				
Health Insurance Premiums	54,760,171	58,501,830	58,623,253	58,744,676
Dental Insurance Premiums	3,491,609	3,560,887	3,630,902	3,702,391
Investment Earnings	240,000	240,000	240,000	240,000
Other	31,000	31,620	32,252	32,897
<b>Total Revenues</b>	<b>58,522,780</b>	<b>62,334,337</b>	<b>62,526,407</b>	<b>62,719,964</b>
Transfer from General Fund	-	-	-	-
<b>Total Sources</b>	<b>67,016,459</b>	<b>68,334,337</b>	<b>66,865,017</b>	<b>67,049,919</b>
<b>Expenditures</b>				
Salaries	36,900	36,900	36,900	36,900
Benefits	2,619,372	2,660,266	8,284	8,303
Health Plan	53,122,732	55,781,603	56,849,405	57,953,231
Dental Plan	3,473,709	3,560,887	3,630,902	3,702,391
Stop Loss Premiums	734,342	828,902	878,636	931,354
Purchased Services	980,904	1,077,699	1,080,477	1,080,783
Other	48,500	49,470	50,459	51,469
<b>Total Expenditures</b>	<b>61,016,459</b>	<b>63,995,727</b>	<b>62,535,063</b>	<b>63,764,430</b>
<b>Change in Fund Balance</b>	<b>(2,493,679)</b>	<b>(1,661,390)</b>	<b>(8,656)</b>	<b>(1,044,466)</b>
Balance on Hand June 30	6,000,000	4,338,610	4,329,954	3,285,489

# SHORT TERM DISABILITY INSURANCE FUND 66

## 2020-2021 ADOPTED BUDGET

This fund replaces the District's former fully insured Short Term Disability Insurance (STDI) program. This fund was created in 2014-2015 to reflect the District's move to a self-funded plan. The District establishes each year's premium amounts based on projected STDI claims.

	<b>Audited Actuals 2018-2019</b>	<b>Adopted Budget 2019-2020</b>	<b>Final Revised Budget 2019-2020</b>	<b>Estimated Actual 2019-2020</b>	<b>Proposed Budget 2020-2021</b>	<b>Adopted Budget 2020-2021</b>
<b>Balance on Hand July 1</b>	<b>790,745</b>	<b>792,621</b>	<b>775,633</b>	<b>775,633</b>	<b>673,474</b>	<b>673,474</b>
<b>Revenues</b>						
Short Term Disability Insurance Premiums	566,451	475,940	490,000	491,665	524,880	524,880
<b>Total Revenue</b>	<b>\$ 566,451</b>	<b>\$ 475,940</b>	<b>\$ 490,000</b>	<b>\$ 491,665</b>	<b>\$ 524,880</b>	<b>\$ 524,880</b>
Transfer from General Fund	-	-	-	-	-	-
<b>Total Sources</b>	<b>\$ 1,357,196</b>	<b>\$ 1,268,561</b>	<b>\$ 1,265,633</b>	<b>\$ 1,267,298</b>	<b>\$ 1,198,354</b>	<b>\$ 1,198,354</b>
<b>Expenditures</b>						
Salaries	-	-	-	-	-	-
Benefits	-	-	-	-	-	-
Short Term Disability Insurance Claims	414,555	517,000	517,000	427,207	462,559	462,559
Purchased Services	167,008	190,000	190,000	166,617	190,000	190,000
Other	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 581,563</b>	<b>\$ 707,000</b>	<b>\$ 707,000</b>	<b>\$ 593,824</b>	<b>\$ 652,559</b>	<b>\$ 652,559</b>
Change in Fund Balance	\$ (15,112)	\$ (231,060)	\$ (217,000)	\$ (102,159)	\$ (127,679)	\$ (127,679)
<b>Balance on Hand June 30</b>	<b>\$ 775,633</b>	<b>\$ 561,561</b>	<b>\$ 558,633</b>	<b>\$ 673,474</b>	<b>\$ 545,795</b>	<b>\$ 545,795</b>

Estimated Actual 2019-2020 reflects forecast as of March 31, 2020 presented to the Board of Education in Third Quarter Financials presentation on May 12, 2020. Final Revised Budget 2019-2020 reflects updated information since March 31, 2020.

# SHORT TERM DISABILITY INSURANCE FUND 66

## 3-YEAR FORECAST

The multi-year forecast for Short Term Disability Insurance intentionally draws down fund balance to approximately 50% of the projected claims by 2023-2024. Premium forecast is based on increase of rate paid by District (no cost to employees) by 0.005% annually in 2021-2022.

	<b>2020-20201 Adopted Budget</b>	<b>2021-2022 Projection</b>	<b>2022-2023 Projection</b>	<b>2023-2024 Projection</b>
Balance on Hand July 1	673,474	545,795	458,805	360,459
Revenues				
Short Term Disability Insurance Premiums	524,880	576,720	576,720	576,720
Total Revenues	524,880	576,720	576,720	576,720
Transfer from General Fund	-	-	-	-
Total Sources	1,198,354	1,122,515	1,035,525	937,179
Expenditures				
Salaries	-	-	-	-
Benefits	-	-	-	-
Short Term Disability Insurance Claims	462,559	471,810	481,246	490,871
Purchased Services	190,000	191,900	193,819	195,757
Other	-	-	-	-
Total Expenditures	652,559	663,710	675,065	686,629
<b>Change in Fund Balance</b>	<b>(127,679)</b>	<b>(86,990)</b>	<b>(98,345)</b>	<b>(109,909)</b>
Balance on Hand June 30	545,795	458,805	360,459	250,551



# **TRUST AND AGENCY FUND BUDGETS**



# PRIVATE PURPOSE TRUST FUND 75

## 2020-2021 ADOPTED BUDGET

This fund accounts for the student scholarships awarded from the P.S. Miller Trust.

	<b>Audited Actuals 2018-2019</b>	<b>Adopted Budget 2019-2020</b>	<b>Final Revised Budget 2019-2020</b>	<b>Estimated Actual 2019-2020</b>	<b>Proposed Budget 2020-2021</b>	<b>Adopted Budget 2020-2021</b>
<b>Balance on Hand July 1</b>	<b>32,912</b>	<b>33,512</b>	<b>34,012</b>	<b>34,012</b>	<b>35,012</b>	<b>35,012</b>
<b>Revenues</b>						
Contributions	59,600	56,000	58,000	56,000	56,000	60,000
<b>Total Revenue</b>	<b>\$ 59,600</b>	<b>\$ 56,000</b>	<b>\$ 58,000</b>	<b>\$ 56,000</b>	<b>\$ 56,000</b>	<b>\$ 60,000</b>
Transfer from General Fund	-	-	-	-	-	-
<b>Total Sources</b>	<b>\$ 92,512</b>	<b>\$ 89,512</b>	<b>\$ 92,012</b>	<b>\$ 90,012</b>	<b>\$ 91,012</b>	<b>\$ 95,012</b>
<b>Expenditures</b>						
Grants and Scholarships	58,500	57,000	55,000	55,000	56,000	56,000
<b>Total Expenditures</b>	<b>\$ 58,500</b>	<b>\$ 57,000</b>	<b>\$ 55,000</b>	<b>\$ 55,000</b>	<b>\$ 56,000</b>	<b>\$ 56,000</b>
Change in Fund Balance	\$ 1,100	\$ (1,000)	\$ 3,000	\$ 1,000	\$ -	\$ 4,000
<b>Balance on Hand June 30</b>	<b>\$ 34,012</b>	<b>\$ 32,512</b>	<b>\$ 37,012</b>	<b>\$ 35,012</b>	<b>\$ 35,012</b>	<b>\$ 39,012</b>

Estimated Actual 2019-2020 reflects forecast as of March 31, 2020 presented to the Board of Education in Third Quarter Financials presentation on May 12, 2020. Final Revised Budget 2019-2020 reflects updated information since March 31, 2020.

# PRIVATE PURPOSE TRUST FUND 75

## 3-YEAR FORECAST

Estimated future contributions are distributions from the trust are based on 2020 calendar year distribution. Increase scholarships awarded to match contributions beginning in 2021-2022 for \$15,000 allocation per participating school.

	<b>2020-2021 Adopted Budget</b>	<b>2021-2022 Projection</b>	<b>2022-2023 Projection</b>	<b>2023-2024 Projection</b>
Balance on Hand July 1	35,012	39,012	35,012	39,012
Revenues				
Contributions	60,000	60,000	60,000	60,000
Total Revenues	60,000	60,000	60,000	60,000
Total Sources	95,012	99,012	95,012	99,012
Expenditures				
Grants and Scholarships	56,000	60,000	60,000	60,000
Total Expenditures	56,000	60,000	60,000	60,000
<b>Change in Fund Balance</b>	<b>4,000</b>	-	-	-
Balance on Hand June 30	39,012	39,012	35,012	39,012



# **SCHOOL SUMMARIES**

# ELEMENTARY SCHOOL SUMMARY

School summaries only include Site based Budget (SBB) allocations, while individual school financials include all funding at schools. All descriptions of school summary identified on page 74.

Elementary Schools	Enrollment			SBB Allocations					
	19-20 Oct.	Projected	Variance	Discretionary	Highly	Total	Non-Discretionary	Total SBB	Total per pupil
	Count	Enrollment		Allocations	Impacted	Discretionary	Allocations		
Acres Green Elementary	433	415	-18	\$ 2,318,986	\$ 162,784	\$ 2,481,770	\$ 1,637,603	\$ 4,119,373	\$ 9,926
Arrowwood Elementary	329	318	-11	\$ 1,849,718	\$ 40,696	\$ 1,890,414	\$ 1,101,321	\$ 2,991,735	\$ 9,408
Bear Canyon Elementary	468	441	-27	\$ 2,327,299	\$ -	\$ 2,327,299	\$ 983,388	\$ 3,310,687	\$ 7,507
Buffalo Ridge Elementary	408	446	38	\$ 2,379,952	\$ -	\$ 2,379,952	\$ 902,041	\$ 3,281,993	\$ 7,359
Castle Rock Elementary	378	368	-10	\$ 2,078,106	\$ 122,088	\$ 2,200,194	\$ 1,327,797	\$ 3,527,991	\$ 9,587
Cherokee Trail Elementary	467	477	10	\$ 2,577,692	\$ 81,392	\$ 2,659,084	\$ 1,407,260	\$ 4,066,344	\$ 8,525
Cherry Valley Elementary	35	32	-3	\$ 381,551	\$ -	\$ 381,551	\$ 157,794	\$ 539,345	\$ 16,855
Clear Sky Elementary	709	694	-15	\$ 3,623,530	\$ -	\$ 3,623,530	\$ 1,602,282	\$ 5,225,812	\$ 7,530
Copper Mesa Elementary	399	355	-44	\$ 1,965,029	\$ -	\$ 1,965,029	\$ 945,717	\$ 2,910,746	\$ 8,199
Cougar Run Elementary	441	435	-6	\$ 2,330,842	\$ 50,000	\$ 2,380,842	\$ 1,102,053	\$ 3,482,895	\$ 8,007
Coyote Creek Elementary	389	358	-31	\$ 2,003,216	\$ -	\$ 2,003,216	\$ 799,257	\$ 2,802,473	\$ 7,828
Eagle Ridge Elementary	598	609	11	\$ 3,223,254	\$ 55,000	\$ 3,278,254	\$ 1,621,859	\$ 4,900,113	\$ 8,046
Eldorado Elementary	410	406	-4	\$ 2,184,356	\$ 55,000	\$ 2,239,356	\$ 1,360,125	\$ 3,599,481	\$ 8,866
Flagstone Elementary	458	445	-13	\$ 2,369,139	\$ -	\$ 2,369,139	\$ 1,027,355	\$ 3,396,494	\$ 7,633
Fox Creek Elementary	498	491	-7	\$ 2,627,011	\$ -	\$ 2,627,011	\$ 1,109,021	\$ 3,736,032	\$ 7,609
Franktown Elementary	340	351	11	\$ 1,981,877	\$ 40,696	\$ 2,022,573	\$ 943,208	\$ 2,965,781	\$ 8,450
Frontier Valley Elementary	463	440	-23	\$ 2,373,635	\$ 89,364	\$ 2,462,999	\$ 955,257	\$ 3,418,256	\$ 7,769
Gold Rush Elementary	679	660	-19	\$ 3,465,534	\$ -	\$ 3,465,534	\$ 1,251,829	\$ 4,717,363	\$ 7,148
Heritage Elementary	421	379	-42	\$ 2,028,268	\$ 44,682	\$ 2,072,950	\$ 929,973	\$ 3,002,923	\$ 7,923
Iron Horse Elementary	409	412	3	\$ 2,269,856	\$ -	\$ 2,269,856	\$ 1,164,629	\$ 3,434,485	\$ 8,336
Larkspur Elementary	237	235	-2	\$ 1,443,329	\$ 177,088	\$ 1,620,417	\$ 781,388	\$ 2,401,805	\$ 10,220
Legacy Point Elementary	295	296	1	\$ 1,765,428	\$ 136,392	\$ 1,901,820	\$ 1,094,533	\$ 2,996,353	\$ 10,123
Lone Tree Elementary	393	402	9	\$ 2,171,718	\$ -	\$ 2,171,718	\$ 546,346	\$ 2,718,064	\$ 6,761
Mammoth Heights Elementary	602	600	-2	\$ 3,188,675	\$ -	\$ 3,188,675	\$ 1,734,546	\$ 4,923,221	\$ 8,205
Meadow View Elementary	460	441	-19	\$ 2,373,933	\$ -	\$ 2,373,933	\$ 1,217,395	\$ 3,591,328	\$ 8,144
Mountain View Elementary	262	259	-3	\$ 1,638,745	\$ 37,686	\$ 1,676,431	\$ 847,398	\$ 2,523,829	\$ 9,745
Northeast Elementary	288	276	-12	\$ 1,535,058	\$ 40,696	\$ 1,575,754	\$ 765,589	\$ 2,341,343	\$ 8,483
Northridge Elementary	632	605	-27	\$ 3,158,847	\$ -	\$ 3,158,847	\$ 1,197,718	\$ 4,356,565	\$ 7,201
Pine Grove Elementary	552	544	-8	\$ 2,879,252	\$ -	\$ 2,879,252	\$ 1,155,434	\$ 4,034,686	\$ 7,417
Pine Lane Elementary	711	735	24	\$ 3,916,797	\$ 217,784	\$ 4,134,581	\$ 2,221,288	\$ 6,355,869	\$ 8,647
Pioneer Elementary	407	396	-11	\$ 2,224,244	\$ 106,000	\$ 2,330,244	\$ 1,426,854	\$ 3,757,098	\$ 9,488
Prairie Crossing Elementary	666	700	34	\$ 3,674,481	\$ 55,000	\$ 3,729,481	\$ 1,231,899	\$ 4,961,380	\$ 7,088
Redstone Elementary	459	450	-9	\$ 2,421,719	\$ -	\$ 2,421,719	\$ 1,013,402	\$ 3,435,121	\$ 7,634
Renaissance Magnet Elementary	395	398	3	\$ 2,119,764	\$ -	\$ 2,119,764	\$ 645,664	\$ 2,765,428	\$ 6,948
Rock Ridge Elementary	477	461	-16	\$ 2,530,843	\$ 177,088	\$ 2,707,931	\$ 1,639,239	\$ 4,347,170	\$ 9,430
Roxborough Intermediate Elementary	392	390	-2	\$ 2,018,705	\$ 20,000	\$ 2,038,705	\$ 752,988	\$ 2,791,693	\$ 7,158
Roxborough Primary Elementary	308	314	6	\$ 1,976,950	\$ 40,696	\$ 2,017,646	\$ 523,393	\$ 2,541,039	\$ 8,092
Saddle Ranch Elementary	414	380	-34	\$ 2,015,424	\$ 30,000	\$ 2,045,424	\$ 856,688	\$ 2,902,112	\$ 7,637
Sage Canyon Elementary	745	642	-103	\$ 3,391,708	\$ -	\$ 3,391,708	\$ 1,549,848	\$ 4,941,556	\$ 7,697
Sand Creek Elementary	388	376	-12	\$ 2,109,640	\$ 55,000	\$ 2,164,640	\$ 1,121,557	\$ 3,286,197	\$ 8,740
Sedalia Elementary	237	226	-11	\$ 1,437,669	\$ 162,784	\$ 1,600,453	\$ 1,182,777	\$ 2,783,230	\$ 12,315
Soaring Hawk Elementary	545	549	4	\$ 2,851,751	\$ -	\$ 2,851,751	\$ 1,468,052	\$ 4,319,803	\$ 7,868
South Ridge Elementary	565	528	-37	\$ 2,990,440	\$ 81,392	\$ 3,071,832	\$ 1,673,453	\$ 4,745,285	\$ 8,987
Stone Mountain Elementary	651	651	0	\$ 3,361,930	\$ -	\$ 3,361,930	\$ 1,042,776	\$ 4,404,706	\$ 6,766
Summit View Elementary	502	483	-19	\$ 2,539,785	\$ -	\$ 2,539,785	\$ 944,972	\$ 3,484,757	\$ 7,215
Timber Trail Elementary	328	306	-22	\$ 1,760,020	\$ 25,000	\$ 1,785,020	\$ 730,685	\$ 2,515,705	\$ 8,221
Trailblazer Elementary	384	370	-14	\$ 2,062,486	\$ 85,000	\$ 2,147,486	\$ 1,320,757	\$ 3,468,243	\$ 9,374
Wildcat Mountain Elementary	499	485	-14	\$ 2,573,967	\$ 55,000	\$ 2,628,967	\$ 1,205,805	\$ 3,834,772	\$ 7,907
<b>Elementary School Average</b>	448	438	-10	\$ 2,385,253	\$ 46,756	\$ 2,432,010	\$ 1,129,629	\$ 3,561,639	\$ 8,459
<b>Elementary School Total</b>	21526	21030	-496	\$ 114,492,159	\$ 2,244,308	\$ 116,736,467	\$ 54,222,213	\$ 170,958,680	

# ELEMENTARY SCHOOL SUMMARY, CONT.

School summaries only include Site based Budget (SBB) allocations, while individual school financials include all funding at schools. All descriptions of school summary identified on page 74.

Elementary Schools	FTE Count				Pupil / FTE			Supplies, Purchased Services, and Other Non-Salary Expenses
	Total FTE	Administrators	Certified	Classified	Administrators	Certified	Classified	
Acres Green Elementary	54.2	2.0	38.8	13.36	207.5	10.7	31.1	\$ 16,029
Arrowwood Elementary	41.2	2.0	25.5	13.74	159.0	12.5	23.1	\$ 26,488
Bear Canyon Elementary	46.7	2.0	29.2	15.55	220.5	15.1	28.4	\$ (505)
Buffalo Ridge Elementary	43.3	2.0	29.1	12.18	223.0	15.3	36.6	\$ 114,647
Castle Rock Elementary	46.2	2.0	31.8	12.42	184.0	11.6	29.6	\$ 8,938
Cherokee Trail Elementary	55.7	2.0	36.6	17.11	238.5	13.0	27.9	\$ 55,555
Cherry Valley Elementary	7.1	0.6	4.8	1.65	53.3	6.7	19.4	\$ 54,927
Clear Sky Elementary	68.5	2.0	49.2	17.34	347.0	14.1	40.0	\$ 145,870
Copper Mesa Elementary	40.4	2.0	26.0	12.41	177.5	13.7	28.6	\$ 99
Cougar Run Elementary	50.6	2.0	29.3	19.32	217.5	14.8	22.5	\$ 29,295
Coyote Creek Elementary	38.5	1.5	25.5	11.51	238.7	14.0	31.1	\$ 33,512
Eagle Ridge Elementary	66.1	2.0	43.1	21.03	304.5	14.1	29.0	\$ 177,645
Eldorado Elementary	52.0	2.0	32.1	17.84	203.0	12.6	22.8	\$ 10,981
Flagstone Elementary	46.8	2.0	31.3	13.49	222.5	14.2	33.0	\$ 1,262
Fox Creek Elementary	50.3	2.0	34.7	13.60	245.5	14.1	36.1	\$ 24,736
Franktown Elementary	40.1	2.0	25.8	12.30	175.5	13.6	28.5	\$ 42,514
Frontier Valley Elementary	46.7	2.0	31.1	13.56	220.0	14.1	32.4	\$ 3,320
Gold Rush Elementary	66.4	2.0	42.5	21.81	330.0	15.5	30.3	\$ 99,267
Heritage Elementary	42.0	1.0	28.3	12.65	379.0	13.4	30.0	\$ (2,342)
Iron Horse Elementary	47.0	2.0	30.5	14.49	206.0	13.5	28.4	\$ 2,840
Larkspur Elementary	30.8	1.5	19.3	10.03	156.7	12.2	23.4	\$ 142,192
Legacy Point Elementary	40.3	1.0	26.2	13.14	296.0	11.3	22.5	\$ 133,863
Lone Tree Elementary	37.0	1.0	26.5	9.54	402.0	15.2	42.1	\$ 3,206
Mammoth Heights Elementary	70.7	2.0	43.5	25.20	300.0	13.8	23.8	\$ 47,237
Meadow View Elementary	47.8	2.0	30.9	14.88	220.5	14.3	29.6	\$ 200,780
Mountain View Elementary	34.2	2.0	20.2	11.96	129.5	12.8	21.7	\$ 95,411
Northeast Elementary	31.3	2.0	21.3	7.96	138.0	13.0	34.7	\$ 3,285
Northridge Elementary	62.0	2.0	40.4	19.62	302.5	15.0	30.8	\$ (557)
Pine Grove Elementary	56.2	1.0	38.0	17.15	544.0	14.3	31.7	\$ 38,234
Pine Lane Elementary	88.0	3.0	56.5	28.48	245.0	13.0	25.8	\$ 61,452
Pioneer Elementary	52.0	2.0	31.4	18.64	198.0	12.6	21.2	\$ 124,575
Prairie Crossing Elementary	65.6	2.0	47.1	16.52	350.0	14.9	42.4	\$ 128,858
Redstone Elementary	47.2	2.0	31.8	13.36	225.0	14.2	33.7	\$ 7,523
Renaissance Magnet Elementary	36.9	1.0	26.9	8.99	398.0	14.8	44.3	\$ 56,689
Rock Ridge Elementary	60.1	2.0	38.6	19.45	230.5	11.9	23.7	\$ 46,192
Roxborough Intermediate Elementary	37.9	2.0	25.9	9.98	195.0	15.0	39.1	\$ 11,921
Roxborough Primary Elementary	34.8	1.0	22.9	10.92	314.0	13.7	28.8	\$ 175,922
Saddle Ranch Elementary	39.6	1.6	27.0	11.04	237.5	14.1	34.4	\$ 26,261
Sage Canyon Elementary	66.9	2.0	45.2	19.66	321.0	14.2	32.7	\$ 93,719
Sand Creek Elementary	44.1	2.0	30.4	11.74	188.0	12.4	32.0	\$ 20,006
Sedalia Elementary	37.8	1.0	25.1	11.68	226.0	9.0	19.3	\$ 48,791
Soaring Hawk Elementary	59.5	2.0	38.2	19.27	274.5	14.4	28.5	\$ 94,464
South Ridge Elementary	61.5	2.0	41.0	18.51	264.0	12.9	28.5	\$ 262,166
Stone Mountain Elementary	58.0	2.0	44.5	11.54	325.5	14.6	56.4	\$ 9,580
Summit View Elementary	45.7	2.0	34.3	9.37	241.5	14.1	51.5	\$ 542
Timber Trail Elementary	35.4	1.0	22.1	12.35	306.0	13.9	24.8	\$ 70,510
Trailblazer Elementary	49.3	2.0	28.5	18.84	185.0	13.0	19.6	\$ 101,290
Wildcat Mountain Elementary	54.8	2.0	36.2	16.65	242.5	13.4	29.1	\$ (1,745)
<b>Elementary School Average</b>	<b>48.6</b>	<b>1.8</b>	<b>32.2</b>	<b>14.66</b>	<b>250.2</b>	<b>13.4</b>	<b>30.5</b>	<b>\$ 59,322</b>
<b>Elementary School Total</b>	<b>2335.0</b>	<b>86.2</b>	<b>1545.0</b>	<b>703.83</b>	<b>12008.7</b>	<b>644.7</b>	<b>1465.1</b>	<b>\$ 2,847,447</b>

# SECONDARY AND ALTERNATIVE SCHOOL SUMMARY

School summaries only include Site based Budget (SBB) allocations, while individual school financials include all funding at schools. All descriptions of school summary identified on page 74.

	Enrollment			SBB Allocations					
	19-20 Oct. Count	Projected Enrollment	Variance	Discretionary Allocations	Highly Impacted	Total Discretionary	Non-Discretionary Allocations	Total SBB	Total per pupil
<b>Middle Schools</b>									
Castle Rock Middle School	842	784	-58	\$ 4,076,846	\$ 96,926	\$ 4,173,772	\$ 1,932,738	\$ 6,106,510	\$ 7,789
Cimarron Middle School	1293	1230	-63	\$ 6,092,948	\$ -	\$ 6,092,948	\$ 2,284,480	\$ 8,377,428	\$ 6,811
Cresthill Middle School	776	738	-38	\$ 3,917,535	\$ 264,629	\$ 4,182,164	\$ 2,323,650	\$ 6,505,814	\$ 8,815
Mesa Middle School	865	1081	216	\$ 5,454,548	\$ 236,392	\$ 5,690,940	\$ 2,610,773	\$ 8,301,713	\$ 7,680
Mountain Ridge Middle School	1088	1044	-44	\$ 5,222,306	\$ -	\$ 5,222,306	\$ 1,908,498	\$ 7,130,804	\$ 6,830
Ranch View Middle School	795	780	-15	\$ 4,017,313	\$ 96,926	\$ 4,114,239	\$ 1,995,652	\$ 6,109,891	\$ 7,833
Rocky Heights Middle School	1346	1235	-111	\$ 6,075,259	\$ -	\$ 6,075,259	\$ 1,950,530	\$ 8,025,789	\$ 6,499
Sagewood Middle School	884	820	-64	\$ 4,175,809	\$ 96,926	\$ 4,272,735	\$ 2,063,814	\$ 6,336,549	\$ 7,727
Sierra Middle School	875	850	-25	\$ 4,336,505	\$ 83,851	\$ 4,420,356	\$ 1,832,944	\$ 6,253,300	\$ 7,357
<b>Middle School Average</b>	974	951	-22	\$ 4,818,785	\$ 97,294	\$ 4,916,080	\$ 2,100,342	\$ 7,016,422	\$ 7,482
<b>Middle School Total</b>	8764	8562	-202	\$ 43,369,069	\$ 875,650	\$ 44,244,719	\$ 18,903,079	\$ 63,147,798	
<b>High Schools</b>									
Castle View High School	2183	2260	77	\$ 10,617,939	\$ -	\$ 10,617,939	\$ 3,656,271	\$ 14,274,210	\$ 6,316
Chaparral High School	2193	2237	44	\$ 10,490,469	\$ -	\$ 10,490,469	\$ 3,927,563	\$ 14,418,032	\$ 6,445
Douglas County High School	1808	1859	51	\$ 8,916,941	\$ 183,381	\$ 9,100,322	\$ 4,162,388	\$ 13,262,710	\$ 7,134
Highlands Ranch High School	1680	1650	-30	\$ 7,954,564	\$ 268,968	\$ 8,223,532	\$ 3,873,861	\$ 12,097,393	\$ 7,332
Legend High School	2215	2250	35	\$ 10,458,855	\$ -	\$ 10,458,855	\$ 3,178,461	\$ 13,637,316	\$ 6,061
Mountain Vista High School	2381	2365	-16	\$ 10,955,361	\$ -	\$ 10,955,361	\$ 3,630,182	\$ 14,585,543	\$ 6,167
Ponderosa High School	1440	1491	51	\$ 7,276,675	\$ 455,000	\$ 7,731,675	\$ 2,785,298	\$ 10,516,973	\$ 7,054
Rock Canyon High School	2310	2320	10	\$ 10,722,377	\$ -	\$ 10,722,377	\$ 3,506,126	\$ 14,228,503	\$ 6,133
ThunderRidge High School	2042	2000	-42	\$ 9,322,420	\$ 55,000	\$ 9,377,420	\$ 3,762,301	\$ 13,139,721	\$ 6,570
<b>High School Average</b>	2028	2048	20	\$ 9,635,067	\$ 106,928	\$ 9,741,994	\$ 3,609,161	\$ 13,351,156	\$ 6,579
<b>High School Total</b>	18252	18432	180	\$ 86,715,601	\$ 962,349	\$ 87,677,950	\$ 32,482,451	\$ 120,160,401	
<b>Alternative Schools</b>									
Daniel C. Oakes High School	158	130	-28	\$ 1,793,164	\$ -	\$ 1,793,164	\$ 263,140	\$ 2,056,304	
Eagle Academy	136	142	6	\$ 1,659,067	\$ -	\$ 1,659,067	\$ 306,357	\$ 1,965,424	
eDCSD	35	36	1	\$ 2,197,744	\$ -	\$ 2,197,744	\$ 222,311	\$ 2,420,055	
Plum Creek Academy	0	0	0	\$ 508,927	\$ -	\$ 508,927	\$ 1,501,343	\$ 2,010,270	
Bridge	0	0	0	\$ 63,748	\$ -	\$ 63,748	\$ 2,286,461	\$ 2,350,209	
<b>Alt. Ed. Average</b>				\$ 1,539,726	\$ -	\$ 1,244,530	\$ 915,922	\$ 2,160,452	
<b>Alt. Ed. Total</b>				\$ 6,158,902	\$ -	\$ 6,222,650	\$ 4,579,612	\$ 10,802,262	
<b>Grand Average</b>	735	728	-8	\$ 3,532,387	\$ 61,853	\$ 3,589,884	\$ 1,551,935	\$ 5,141,819	\$ 8,069
<b>Grand Total</b>	48906	48332	-542	\$ 250,799,479	\$ 4,082,307	\$ 254,881,786	\$ 110,187,355	\$ 365,069,141	



## SECONDARY AND ALTERNATIVE SCHOOL SUMMARY, CONT.

School summaries only include Site based Budget (SBB) allocations, while individual school financials include all funding at schools.

	FTE Count				Pupil / FTE			Supplies, Purchased Services, and Other Non-Salary Expenses
	Total FTE	Administrators	Certified	Classified	Administrators	Certified	Classified	
<b>Middle Schools</b>								
Castle Rock Middle School	78.2	3.0	55.5	19.68	261.3	14.1	39.8	\$ 50,078
Cimarron Middle School	105.7	4.0	75.8	25.88	307.5	16.2	47.5	\$ 241,157
Cresthill Middle School	85.2	3.0	58.4	23.82	246.0	12.6	31.0	\$ 15,632
Mesa Middle School	105.7	3.0	78.0	24.70	360.3	13.9	43.8	\$ 145,550
Mountain Ridge Middle School	91.0	3.0	71.4	16.60	348.0	14.6	62.9	\$ (564)
Ranch View Middle School	79.8	3.0	55.3	21.47	260.0	14.1	36.3	\$ (4,258)
Rocky Heights Middle School	100.5	4.0	75.2	21.31	308.8	16.4	58.0	\$ 149,712
Sagewood Middle School	86.3	1.0	57.9	27.34	820.0	14.2	30.0	\$ 13,224
Sierra Middle School	79.3	3.0	56.8	19.54	283.3	15.0	43.5	\$ 126,246
<b>Middle School Average</b>	<b>90.2</b>	<b>3.0</b>	<b>64.9</b>	<b>22.26</b>	<b>355.0</b>	<b>14.6</b>	<b>43.6</b>	<b>\$ 81,864</b>
<b>Middle School Total</b>	<b>811.6</b>	<b>27.0</b>	<b>584.2</b>	<b>200.34</b>	<b>3195.3</b>	<b>131.1</b>	<b>392.8</b>	<b>\$ 736,776</b>
<b>High Schools</b>								
Castle View High School	175.5	6.0	128.8	40.75	376.7	17.6	55.5	\$ 388,858
Chaparral High School	180.4	6.0	129.4	44.96	372.8	17.3	49.8	\$ 296,567
Douglas County High School	169.2	5.0	115.8	48.42	371.8	16.1	38.4	\$ 310,204
Highlands Ranch High School	155.6	5.0	106.0	44.58	330.0	15.6	37.0	\$ 245,698
Legend High School	167.1	6.0	126.5	34.64	375.0	17.8	65.0	\$ 210,715
Mountain Vista High School	180.1	6.0	136.9	37.25	394.2	17.3	63.5	\$ 256,968
Ponderosa High School	134.9	5.0	96.6	33.31	298.2	15.4	44.8	\$ 47,588
Rock Canyon High School	174.8	7.0	127.4	40.42	331.4	18.2	57.4	\$ 517,837
ThunderRidge High School	171.4	5.2	122.8	43.48	384.6	16.3	46.0	\$ 194,876
<b>High School Average</b>	<b>167.7</b>	<b>5.7</b>	<b>121.1</b>	<b>40.87</b>	<b>359.4</b>	<b>16.8</b>	<b>50.8</b>	<b>\$ 274,368</b>
<b>High School Total</b>	<b>1509.1</b>	<b>51.2</b>	<b>1090.1</b>	<b>367.81</b>	<b>3234.7</b>	<b>151.5</b>	<b>457.2</b>	<b>\$ 2,469,311</b>
<b>Alternative Schools</b>								
Daniel C. Oakes High School	23.7	1.0	18.7	4.00				\$ 17,705
Eagle Academy	23.3	2.0	17.2	4.12				\$ 17,073
eDCSD	26.6	2.0	20.9	3.75				\$ 15,176
Plum Creek Academy	26.6	1.0	13.8	11.80				\$ 12,963
Bridge	38.8	0.0	13.3	25.51				\$ 12,330
<b>Alt. Ed. Average</b>	<b>27.8</b>	<b>0.0</b>	<b>0.0</b>	<b>0.00</b>				<b>\$ 15,049</b>
<b>Alt. Ed. Total</b>	<b>139.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.00</b>				<b>\$ 75,246</b>
<b>Grand Average</b>	<b>67.5</b>	<b>2.4</b>	<b>46.5</b>	<b>18.61</b>	<b>275.2</b>	<b>13.8</b>	<b>34.6</b>	<b>\$ 86,321</b>
<b>Grand Total</b>	<b>4794.65</b>	<b>170.4</b>	<b>3303.1</b>	<b>1321.16</b>	<b>18438.6</b>	<b>927.3</b>	<b>2315.1</b>	<b>\$ 6,128,780</b>

1. Includes school funding in General Fund through SBB (Fund 10) only
2. Does not include school carry over as school carry over is awarded in fall based on prior year's fund balance
3. Does not include any school SBB allocations awarded in fall during October Count SBB updates such as testing per pupil and READ Act funds
4. Does not include any district-wide budgets for expenses in direct support of schools such as custodial services, utilities, department head pay and spending based on revenue generated through donations and fees
5. Discretionary Allocations are funds provided to schools through the SBB to be spent at the discretion of the principal and school community; discretionary funds are eligible to carry over and are typically spent on teachers and support staff, classroom materials and services
6. Non-Discretionary Allocations are funds provided to schools through the SBB for a prescribed purpose associated with federal, state or district requirements such as Special Education or English Language Learners; non-discretionary funds are not eligible to carry over and must be spent in the year in which they were allocated to the school
7. Administrators include principals, assistant principals and athletic directors
8. Certified include all teachers, Special Education teachers, psychologists, social workers, counselors, PLS and deans
9. Classified include clerical support, instructional and educational assistants, custodians and campus security



# UNDERSTANDING SCHOOL FINANCIALS

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The following school financials beginning on page 80 are organized alphabetically by Elementary, Middle, High and Alternative schools. Charter schools utilize a different template as their financial information was prepared by the individual charter schools and not the DCSD Budget Office.

The General Fund, Capital Projects Fund, Full Day Kindergarten Fund, Governmental Designated Purpose Grants Fund, Athletics and Activities Fund, and Pupil Activity Fund are included within the financial schedules for all schools.

Audited Actuals reflect actual paid salaries and benefits, while the 2019-2020 Adopted Budget, 2019-2020 Final Revised Budget, 2020-2021 Proposed Budget and 2020-2021 Adopted Budget salaries and benefits are based on district-wide average salaries. Schools are not held to the actual salary amount of their teachers and support staff, but rather to the total number of teachers and support staff. The reasoning for this is to allow schools to hire the best candidate regardless of how much the candidate would earn in the position.

2019-2020 Estimated Actuals reflect 2019-2020 actual expenditures as of May 31, 2020 and are unaudited.

The increase or decrease in total school budgeted expenditures or FTE between 2020-2021 Proposed Budget and 2020-2021 Adopted Budget is primarily due to Special Education staffing changes to reflect updated allocation of staffing for support of students. Additionally, reductions in other expenses reflect the Site-Based Budget Pupil Allocation reduction due to COVID. Additionally, changes to salaries, benefits and FTE may also reflect changes to school discretionary staffing plans for 2020-2021 finalized after April 1, 2020 or the addition of new grant-funded positions.

More information specific to the individual components of the School Financials schedules are identified on the following page.

# UNDERSTANDING SCHOOL FINANCIALS

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021		
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget		
<b>Direct School Expenditures</b>										
Salaries										
Administrative	\$ 117,059	\$ 162,151	\$ 160,633	\$ 189,841	\$ 189,841	\$ 142,527	\$ 187,407	\$ 187,407		
Certified	1,979,883	1,912,284	1,839,217	1,781,274	1,852,398	1,602,236	1,869,570	1,869,570		
Professional/Technical	-	-	-	-	-	-	-	-		
Classified	268,427	247,866	401,435	345,622	377,450	323,105	365,350	319,690		
Benefits	791,645	794,816	826,168	903,234	944,781	751,849	954,923	926,900		
Purchased Services	107,304	52,907	57,340	3,489	3,489	36,200	-	-		
Supplies and Materials	235,196	189,085	169,837	4,804	225,176	116,240	11,323	11,323		
Capital Equipment	-	10,019	13,274	-	-	3,119	-	-		
Other Expenses	5,916	3,916	2,143	-	-	1,888	-	(26,649)		
Device Refresh	32,050	32,110	-	-	-	-	-	-		
<b>Total Expenditures</b>	<b>\$ 3,537,479</b>	<b>\$ 3,405,154</b>	<b>\$ 3,470,046</b>	<b>\$ 3,228,264</b>	<b>\$ 3,593,135</b>	<b>\$ 2,977,164</b>	<b>\$ 3,388,573</b>	<b>\$ 3,288,241</b>		
<b>Carry Over Awarded Into Subsequent Year</b>										
Fund 10 Student Based Budget	\$ 38,330	\$ 43,667	\$ 5,193	\$ -	\$ -	\$ 35,872	\$ -	\$ -		
Fund 10 & 74 Principal Discretionary	123,473	109,611	128,034	-	-	115,461	-	-		
Fund 15 Full Day Kindergarten	7,383	(13,341)	15,058	-	-	4,198	-	-		
Fund 74 Specific Purpose	7,027	10,244	11,468	-	-	17,794	-	-		
Fund 14 Capital Projects	-	(2,986)	6,726	-	-	621	-	-		
<b>Total</b>	<b>\$ 176,213</b>	<b>\$ 147,195</b>	<b>\$ 166,479</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 173,897</b>	<b>\$ -</b>	<b>\$ -</b>		
<b>Enrollment</b>	<b>455</b>	<b>413</b>	<b>391</b>	<b>365</b>	<b>388</b>	<b>388</b>	<b>376</b>	<b>376</b>		
<b>School Expenditures Per Pupil</b>	<b>\$ 7,775</b>	<b>\$ 8,245</b>	<b>\$ 8,875</b>	<b>\$ 8,845</b>	<b>\$ 9,261</b>	<b>\$ 7,673</b>	<b>\$ 9,012</b>	<b>\$ 8,745</b>		
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63		
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 443	\$ 443	\$ 443		
Estimated Total Expenditure per Pupil	\$ 9,397	\$ 9,737	\$ 9,737	\$ 9,737	\$ 9,737	\$ 9,518	\$ 9,251	\$ 9,251		
<b>FTE</b>			<b>2019-2020</b>		<b>2019-2020</b>		<b>2020-2021</b>		<b>2020-2021</b>	
			<b>Adopted Budget</b>		<b>Final Revised Budget</b>		<b>Proposed Budget</b>		<b>Adopted Budget</b>	
Administrative			2.00		2.00		2.00		2.00	
Certified			29.30		30.50		30.40		30.40	
Professional/Technical			0.00		0.00		0.00		0.00	
Classified			14.81		15.51		13.50		11.74	
<b>Total FTE</b>			<b>46.11</b>		<b>48.01</b>		<b>45.90</b>		<b>44.14</b>	

1. Carry Over Awarded into Subsequent Year means that the carry over identified in 2016-2017 Audited Actuals was calculated based on savings in 2016-2017 and added into the 2017-2018 Revised Budget and so on for subsequent years. Carry over for 2019-2020 will be calculated in September 2020 and Estimated Actual carry over is the projection based on preliminary May 31, 2020 data. Prior year actuals may include expenditures attributable to carry over awarded in prior years, while the Adopted Budget for 2019-2020 and 2020-2021 carry over had not been awarded yet at that point in time.
2. Enrollment figures are October Count membership for grades K-12 for 2016-2017 Audited Actuals through 2019-2020 Estimated Actuals and projected membership from Planning and Construction department for 2020-2021 Proposed and Adopted Budget.
3. FTE includes only the teachers and support staff budgeted in the General Fund, Governmental Designated Purpose Grants for Special Education and Full Day Kindergarten Fund paid directly by the school; it does not include support staff such as Nutrition Services and additional Special Education staff or child care staff physically located at schools but paid by central departmental budgets.
4. Centrally Held Future SBB Allocation per Pupil in 2020-2021 includes budgeted allocations that will be reallocated from central budgets to school budgets in the fall during Pupil Count SBB updates: for elementary schools this includes Read Act (\$63); no additional funds added for middle and high schools.
5. Centrally Held Other Expenditures per Pupil in 2020-2021 include average per pupil district-wide budgets for expenses in direct support of schools such as custodial services (\$78), utilities (\$206), department head pay (\$10), long term substitutes (\$16) and spending based on revenue generated through donations and fees (\$117) for all schools.



# **ELEMENTARY SCHOOL BUDGETS**

# ELEMENTARY SCHOOLS

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- Acres Green Elementary School
- Arrowwood Elementary School
- Bear Canyon Elementary School
- Buffalo Ridge Elementary School
- Castle Rock Elementary School
- Cherokee Trail Elementary School
- Cherry Valley Elementary School
- Clear Sky Elementary School
- Copper Mesa Elementary School
- Cougar Run Elementary School
- Coyote Creek Elementary School
- Eagle Ridge Elementary School
- Eldorado Elementary School
- Flagstone Elementary School
- Fox Creek Elementary School
- Franktown Elementary School
- Frontier Valley Elementary School
- Gold Rush Elementary School
- Heritage Elementary School
- Iron Horse Elementary School
- Larkspur Elementary School
- Legacy Point Elementary School
- Lone Tree Elementary School
- Mammoth Heights Elementary School
- Meadow View Elementary School
- Mountain View Elementary School
- Northeast Elementary School
- Northridge Elementary School
- Pine Grove Elementary School
- Pine Lane Elementary School
- Pioneer Elementary School
- Prairie Crossing Elementary School
- Redstone Elementary School
- Renaissance Expeditionary Learning Outward Bound School
- Rock Ridge Elementary School
- Roxborough Primary School
- Roxborough Intermediate School
- Saddle Ranch Elementary School
- Sage Canyon Elementary School
- Sand Creek Elementary School
- Sedalia Elementary School
- Soaring Hawk Elementary School
- South Ridge Elementary School
- Stone Mountain Elementary School
- Summit View Elementary School
- Timber Trail Elementary School
- Trailblazer Elementary School
- Wildcat Mountain Elementary School

# ACRES GREEN ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 166,160	\$ 175,378	\$ 190,758	\$ 189,841	\$ 189,841	\$ 163,006	\$ 187,407	\$ 187,407
Certified	2,484,333	2,487,716	2,444,055	2,590,431	2,449,600	1,921,556	2,434,165	2,434,165
Professional/Technical	-	-	-	-	-	-	-	-
Classified	344,069	343,434	345,791	369,309	345,654	318,973	361,762	350,298
Benefits	983,186	1,001,717	989,201	1,212,316	1,154,389	832,240	1,171,653	1,169,097
Purchased Services	118,417	72,133	72,506	-	-	43,146	-	-
Supplies and Materials	220,837	183,403	219,965	71,831	477,903	162,909	2,708	2,761
Capital Equipment	21,815	29,261	72,097	-	-	36,510	-	-
Other Expenses	(13,784)	(13,108)	6,252	-	-	3,135	-	(24,355)
Device Refresh	48,930	32,044	4,494	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 4,373,963</b>	<b>\$ 4,311,979</b>	<b>\$ 4,345,120</b>	<b>\$ 4,433,728</b>	<b>\$ 4,617,387</b>	<b>\$ 3,481,475</b>	<b>\$ 4,157,695</b>	<b>\$ 4,119,373</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 24,690	\$ 197,651	\$ 329,098	\$ -	\$ -	\$ 276,883	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	64,012	76,950	74,428	-	-	48,541	-	-
Fund 15 Full Day Kindergarten	24,599	22,717	8,383	-	-	40,454	-	-
Fund 74 Specific Purpose	393	534	630	-	-	441	-	-
Fund 14 Capital Projects	(1,091)	5,476	16,705	-	-	892	-	-
<b>Total</b>	<b>\$ 112,603</b>	<b>\$ 303,328</b>	<b>\$ 429,244</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 367,212</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	611	536	513	447	433	433	415	415
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<b>School Expenditures Per Pupil</b>	\$ 7,159	\$ 8,045	\$ 8,470	\$ 9,919	\$ 10,664	\$ 8,040	\$ 10,019	\$ 9,926
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 10,471	\$ 11,140	\$ 11,140	\$ 11,140	\$ 11,140	\$ 10,509	\$ 10,416	\$ 10,416

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	41.00	40.50	39.80	39.80
Professional/Technical	0.00	0.00	0.00	0.00
Classified	15.44	14.69	13.81	13.36
<b>Total FTE</b>	<b>58.44</b>	<b>57.19</b>	<b>55.61</b>	<b>55.16</b>

# ARROWOOD ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 119,559	\$ 90,176	\$ 99,474	\$ 104,248	\$ 104,248	\$ 95,376	\$ 187,407	\$ 187,407
Certified	1,412,528	1,368,854	1,456,764	1,677,647	1,625,238	1,280,694	1,577,270	1,577,269
Professional/Technical	-	-	-	-	-	-	-	-
Classified	323,088	357,324	411,679	352,720	393,123	378,383	393,169	368,728
Benefits	598,127	601,293	638,010	827,313	827,039	586,872	868,004	858,084
Purchased Services	102,024	76,971	51,252	4,187	10,000	47,443	-	-
Supplies and Materials	110,626	127,710	148,341	17,231	316,424	79,623	2,114	12,114
Capital Equipment	125	-	-	-	-	-	-	-
Other Expenses	3,993	4,161	4,342	-	-	7,353	-	(11,367)
Device Refresh	25,480	16,493	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,695,550</b>	<b>\$ 2,642,982</b>	<b>\$ 2,809,862</b>	<b>\$ 2,983,346</b>	<b>\$ 3,276,072</b>	<b>\$ 2,475,744</b>	<b>\$ 3,027,964</b>	<b>\$ 2,992,235</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 81,457	\$ 159,546	\$ 163,207	\$ -	\$ -	\$ 206,477	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	4,683	3,124	14,473	-	-	21,635	-	-
Fund 15 Full Day Kindergarten	3,459	(5,701)	46,473	-	-	97,300	-	-
Fund 74 Specific Purpose	11,894	9,480	8,809	-	-	8,150	-	-
Fund 14 Capital Projects	(125)	6,957	-	-	-	6,957	-	-
<b>Total</b>	<b>\$ 101,368</b>	<b>\$ 173,406</b>	<b>\$ 232,962</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 340,518</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	351	335	329	314	329	329	318	318
<b>School Expenditures Per Pupil</b>	<b>\$ 7,680</b>	<b>\$ 7,889</b>	<b>\$ 8,541</b>	<b>\$ 9,501</b>	<b>\$ 9,958</b>	<b>\$ 7,525</b>	<b>\$ 9,522</b>	<b>\$ 9,410</b>
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	<b>\$ 10,053</b>	<b>\$ 10,434</b>	<b>\$ 10,434</b>	<b>\$ 10,434</b>	<b>\$ 10,434</b>	<b>\$ 10,012</b>	<b>\$ 9,900</b>	<b>\$ 9,900</b>

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	1.00	1.00	2.00	2.00
Certified	27.00	26.50	25.50	25.50
Professional/Technical	0.00	0.00	0.00	0.00
Classified	14.35	16.18	14.74	13.74
<b>Total FTE</b>	<b>42.35</b>	<b>43.68</b>	<b>42.24</b>	<b>41.24</b>

# BEAR CANYON ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 158,095	\$ 167,262	\$ 181,757	\$ 189,841	\$ 189,841	\$ 174,442	\$ 187,407	\$ 187,407
Certified	1,829,972	1,805,820	1,940,944	1,883,590	1,891,414	1,662,241	1,779,670	1,779,670
Professional/Technical	-	-	-	-	-	-	-	-
Classified	319,652	332,630	368,410	336,187	354,639	354,481	394,988	406,403
Benefits	773,043	783,526	819,599	933,723	947,654	715,645	954,390	965,851
Purchased Services	109,952	54,354	52,522	1,462	-	44,260	-	-
Supplies and Materials	170,091	147,980	161,986	17,966	561,925	128,702	4,431	4,431
Capital Equipment	612	-	-	-	-	-	-	-
Other Expenses	9,739	(16,042)	(6,566)	-	-	4,461	-	(33,075)
Device Refresh	36,610	29,400	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,407,765</b>	<b>\$ 3,304,930</b>	<b>\$ 3,518,653</b>	<b>\$ 3,362,769</b>	<b>\$ 3,945,473</b>	<b>\$ 3,084,234</b>	<b>\$ 3,320,886</b>	<b>\$ 3,310,687</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 138,583	\$ 292,620	\$ 304,625	\$ -	\$ -	\$ 306,980	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	58,320	94,854	128,940	-	-	83,910	-	-
Fund 15 Full Day Kindergarten	15	460	71,436	-	-	125,000	-	-
Fund 74 Specific Purpose	140	390	587	-	-	201	-	-
Fund 14 Capital Projects	(612)	4,410	-	-	-	4,410	-	-
<b>Total</b>	<b>\$ 196,446</b>	<b>\$ 392,734</b>	<b>\$ 505,588</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 520,501</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	514	483	493	475	468	468	441	441
<b>School Expenditures Per Pupil</b>	\$ 6,630	\$ 6,843	\$ 7,137	\$ 7,080	\$ 8,430	\$ 6,590	\$ 7,530	\$ 7,507
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 7,632	\$ 8,906	\$ 8,906	\$ 8,906	\$ 8,906	\$ 8,020	\$ 7,997	\$ 7,997

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	31.59	31.46	29.15	29.15
Professional/Technical	0.00	0.00	0.00	0.00
Classified	14.10	14.99	15.11	15.55
<b>Total FTE</b>	<b>47.69</b>	<b>48.45</b>	<b>46.26</b>	<b>46.70</b>



# BUFFALO RIDGE ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 162,809	\$ 169,086	\$ 185,124	\$ 189,841	\$ 189,841	\$ 144,285	\$ 187,407	\$ 187,407
Certified	1,436,295	1,494,259	1,624,308	1,643,901	1,665,446	1,449,996	1,783,623	1,783,623
Professional/Technical	-	-	-	-	-	-	-	-
Classified	216,580	262,996	302,695	296,973	281,145	275,097	302,813	324,926
Benefits	610,250	629,630	689,689	766,145	767,367	639,273	894,608	899,529
Purchased Services	123,825	74,650	74,027	7,000	7,000	38,170	7,000	2,842
Supplies and Materials	218,564	201,854	174,820	98,284	343,043	109,667	118,120	118,120
Capital Equipment	48,883	22,523	11,209	-	-	-	-	-
Other Expenses	3,970	4,404	5,225	-	-	2,516	-	(34,454)
Device Refresh	32,970	23,520	11,209	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,854,146</b>	<b>\$ 2,882,923</b>	<b>\$ 3,078,306</b>	<b>\$ 3,002,144</b>	<b>\$ 3,253,842</b>	<b>\$ 2,659,003</b>	<b>\$ 3,293,571</b>	<b>\$ 3,281,993</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

Carry Over Awarded Into								
Subsequent Year								
Fund 10 Student Based Budget	\$ 32,533	\$ 297	\$ 58,541	\$ -	\$ -	\$ 139,680	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	136,085	205,967	167,000	-	-	150,906	-	-
Fund 15 Full Day Kindergarten	34,153	41,758	10,427	-	-	12,951	-	-
Fund 74 Specific Purpose	65	26	26	-	-	26	-	-
Fund 14 Capital Projects	(4,586)	11,680	5,940	-	-	471	-	-
<b>Total</b>	<b>\$ 198,250</b>	<b>\$ 259,728</b>	<b>\$ 241,934</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 304,034</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	457	418	405	407	408	408	446	446
<b>School Expenditures Per Pupil</b>	<b>\$ 6,245</b>	<b>\$ 6,897</b>	<b>\$ 7,601</b>	<b>\$ 7,376</b>	<b>\$ 7,975</b>	<b>\$ 6,517</b>	<b>\$ 7,385</b>	<b>\$ 7,359</b>
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	<b>\$ 7,928</b>	<b>\$ 8,451</b>	<b>\$ 8,451</b>	<b>\$ 7,928</b>	<b>\$ 8,451</b>	<b>\$ 7,875</b>	<b>\$ 7,849</b>	<b>\$ 7,849</b>

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	28.20	28.40	29.10	29.10
Professional/Technical	0.00	0.00	0.00	0.00
Classified	11.90	11.02	11.24	12.18
<b>Total FTE</b>	<b>42.10</b>	<b>41.42</b>	<b>42.34</b>	<b>43.28</b>

# CASTLE ROCK ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 95,000	\$ 167,059	\$ 103,501	\$ 104,248	\$ 147,044	\$ 116,805	\$ 187,407	\$ 187,407
Certified	1,486,657	1,587,374	1,637,548	1,925,077	1,948,752	1,595,674	1,968,340	2,049,349
Professional/Technical	-	-	-	-	-	-	-	-
Classified	316,295	349,330	374,956	339,556	343,966	308,229	366,603	343,355
Benefits	620,218	699,193	694,993	921,386	950,061	680,136	986,717	971,823
Purchased Services	110,839	76,952	96,334	-	-	56,196	-	-
Supplies and Materials	156,713	144,420	152,348	61,693	242,935	138,079	79,708	-
Capital Equipment	12,490	13,263	21,911	-	-	-	-	-
Other Expenses	4,057	5,045	4,513	-	-	14,155	-	(23,943)
Device Refresh	25,466	1,503	22,211	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,827,734</b>	<b>\$ 3,044,139</b>	<b>\$ 3,108,314</b>	<b>\$ 3,351,960</b>	<b>\$ 3,632,758</b>	<b>\$ 2,909,274</b>	<b>\$ 3,588,775</b>	<b>\$ 3,527,991</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into</b>								
<b>Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 50,339	\$ 14,591	\$ 165,384	\$ -	\$ -	\$ 90,287	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	77,504	3,237	5,590	-	-	-	-	-
Fund 15 Full Day Kindergarten	6,263	(2,705)	46,573	-	-	46,573	-	-
Fund 74 Specific Purpose	1,045	149	199	-	-	683	-	-
Fund 14 Capital Projects	7,006	26,301	-	-	-	4,090	-	-
<b>Total</b>	<b>\$ 142,157</b>	<b>\$ 41,573</b>	<b>\$ 217,746</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 141,633</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	386	397	393	400	378	378	368	368
<b>School Expenditures Per Pupil</b>	<b>\$ 7,326</b>	<b>\$ 7,668</b>	<b>\$ 7,909</b>	<b>\$ 8,380</b>	<b>\$ 9,610</b>	<b>\$ 7,696</b>	<b>\$ 9,752</b>	<b>\$ 9,587</b>
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	<b>\$ 8,932</b>	<b>\$ 10,086</b>	<b>\$ 10,086</b>	<b>\$ 10,086</b>	<b>\$ 10,086</b>	<b>\$ 10,242</b>	<b>\$ 10,242</b>	<b>\$ 10,077</b>

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	1.00	1.50	2.00	2.00
Certified	31.30	31.80	31.80	31.80
Professional/Technical	0.00	0.00	0.00	0.00
Classified	13.74	14.73	13.30	12.42
<b>Total FTE</b>	<b>46.04</b>	<b>48.03</b>	<b>47.10</b>	<b>46.22</b>

# CHEROKEE TRAIL ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 158,029	\$ 176,585	\$ 191,040	\$ 189,842	\$ 189,842	\$ 183,249	\$ 187,407	\$ 187,407
Certified	1,702,072	1,898,147	2,019,730	2,215,970	2,203,387	1,763,152	2,268,634	2,269,999
Professional/Technical	-	-	-	-	-	-	-	-
Classified	403,500	392,672	438,760	394,890	437,024	404,946	434,059	439,470
Benefits	751,018	826,431	883,064	1,059,497	1,062,584	784,971	1,150,054	1,151,536
Purchased Services	110,476	83,191	89,908	-	3,000	49,927	-	-
Supplies and Materials	170,731	212,333	167,987	105,806	151,373	137,169	44,869	50,577
Capital Equipment	35,514	42,163	22,995	-	-	775	-	-
Other Expenses	3,225	3,554	265	-	-	1,353	-	(32,645)
Device Refresh	32,690	21,725	5,880	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,367,254</b>	<b>\$ 3,656,800</b>	<b>\$ 3,819,628</b>	<b>\$ 3,966,005</b>	<b>\$ 4,047,210</b>	<b>\$ 3,325,541</b>	<b>\$ 4,085,023</b>	<b>\$ 4,066,344</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into</b>								
<b>Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 189,595	\$ 14,374	\$ 74,961	\$ -	\$ -	\$ 41,909	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	32,467	42,811	50,892	-	-	52,607	-	-
Fund 15 Full Day Kindergarten	37,809	57,687	46,505	-	-	41,739	-	-
Fund 74 Specific Purpose	2,617	4,458	5,542	-	-	6,738	-	-
Fund 14 Capital Projects	(10,060)	37,539	25,454	-	-	25,454	-	-
<b>Total</b>	<b>\$ 252,428</b>	<b>\$ 156,869</b>	<b>\$ 203,354</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 168,446</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	480	483	459	457	467	467	477	477
<b>School Expenditures Per Pupil</b>	<b>\$ 7,015</b>	<b>\$ 7,571</b>	<b>\$ 8,322</b>	<b>\$ 8,678</b>	<b>\$ 8,666</b>	<b>\$ 7,121</b>	<b>\$ 8,564</b>	<b>\$ 8,525</b>
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	<b>\$ 9,230</b>	<b>\$ 9,142</b>	<b>\$ 9,142</b>	<b>\$ 9,142</b>	<b>\$ 9,142</b>	<b>\$ 9,054</b>	<b>\$ 9,015</b>	<b>\$ 9,015</b>

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	36.50	38.10	38.60	38.60
Professional/Technical	0.00	0.00	0.00	0.00
Classified	15.99	17.75	16.93	17.11
<b>Total FTE</b>	<b>54.49</b>	<b>57.85</b>	<b>57.53</b>	<b>57.71</b>

# CHERRY VALLEY ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 50,400	\$ 60,600	\$ 59,640	\$ 27,586	\$ 27,586	\$ 52,487	\$ 21,800	\$ 21,800
Certified	283,846	263,901	265,166	245,039	266,093	235,998	298,220	304,870
Professional/Technical	-	-	-	-	-	-	-	-
Classified	49,417	56,692	65,045	62,791	62,727	53,571	64,586	64,587
Benefits	117,871	120,302	120,022	111,729	116,329	107,111	122,346	119,263
Purchased Services	2,976	5,679	6,721	-	-	7,276	-	-
Supplies and Materials	38,135	37,900	49,683	29,386	98,033	30,603	39,136	35,569
Capital Equipment	-	-	-	-	-	-	-	-
Other Expenses	43	34	25	-	-	9	-	(6,743)
Device Refresh	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 542,688</b>	<b>\$ 545,107</b>	<b>\$ 566,302</b>	<b>\$ 476,531</b>	<b>\$ 570,768</b>	<b>\$ 487,056</b>	<b>\$ 546,088</b>	<b>\$ 539,346</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into</b>								
<b>Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 59,662	\$ 63,744	\$ 59,330	\$ -	\$ -	\$ 72,378	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	6,155	4,678	9,317	-	-	11,333	-	-
Fund 15 Full Day Kindergarten	-	-	-	-	-	-	-	-
Fund 74 Specific Purpose	1,155	1,155	1,155	-	-	757	-	-
Fund 14 Capital Projects	-	7,210	-	-	-	7,210	-	-
<b>Total</b>	<b>\$ 66,972</b>	<b>\$ 76,787</b>	<b>\$ 69,802</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 91,678</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	42	48	39	37	35	35	32	32
<b>School Expenditures Per Pupil</b>	\$ 12,921	\$ 11,356	\$ 14,521	\$ 12,879	\$ 16,308	\$ 13,916	\$ 17,065	\$ 16,855
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 13,431	\$ 16,784	\$ 16,784	\$ 16,784	\$ 16,784	\$ 17,555	\$ 17,345	\$ 17,345

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	0.48	0.48	0.60	0.60
Certified	4.00	4.40	4.70	4.80
Professional/Technical	0.00	0.00	0.00	0.00
Classified	2.05	2.05	1.65	1.65
<b>Total FTE</b>	<b>6.53</b>	<b>6.93</b>	<b>6.95</b>	<b>7.05</b>

# CLEAR SKY ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget	Adopted Budget
<b>Direct School Expenditures</b>									
Salaries									
Administrative	\$ 159,604	\$ 163,610	\$ 174,945	\$ 189,841	\$ 189,841	\$ 167,979	\$ 187,407	\$ 187,407	\$ 187,407
Certified	2,953,796	2,904,939	3,289,116	3,291,030	3,342,404	2,901,130	3,091,849	3,091,849	3,091,849
Professional/Technical	-	-	-	-	-	-	-	-	-
Classified	373,250	392,756	430,213	423,000	442,293	370,714	477,962	430,247	430,247
Benefits	1,143,860	1,135,612	1,259,043	1,475,830	1,501,451	1,145,225	1,484,899	1,456,407	1,456,407
Purchased Services	153,200	163,440	108,390	12,000	12,000	82,239	13,000	13,000	13,000
Supplies and Materials	237,690	258,664	223,621	73,399	262,174	122,360	97,651	97,651	97,651
Capital Equipment	-	12,069	6,250	-	-	16,625	-	-	-
Other Expenses	6,942	3,588	7,576	-	-	8,476	-	(50,749)	(50,749)
Device Refresh	24,357	63,115	6,250	-	-	16,625	-	-	-
<b>Total Expenditures</b>	<b>\$ 5,052,699</b>	<b>\$ 5,097,794</b>	<b>\$ 5,505,403</b>	<b>\$ 5,465,100</b>	<b>\$ 5,750,163</b>	<b>\$ 4,831,373</b>	<b>\$ 5,352,768</b>	<b>\$ 5,225,812</b>	<b>\$ 5,225,812</b>

\*Other Expenses- this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into Subsequent Year</b>									
Fund 10 Student Based Budget	\$ 6,143	\$ 149,239	\$ 289,487	\$ -	\$ -	\$ 84,207	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	118,351	99,415	79,499	-	-	58,164	-	-	-
Fund 15 Full Day Kindergarten	25,742	44,033	51,088	-	-	100,176	-	-	-
Fund 74 Specific Purpose	5,906	5,784	3,809	-	-	3,104	-	-	-
Fund 14 Capital Projects	-	10,779	-	-	-	16,970	-	-	-
<b>Total</b>	<b>\$ 156,142</b>	<b>\$ 309,250</b>	<b>\$ 423,883</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 262,622</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	754	772	748	749	709	709	694	694
<b>School Expenditures Per Pupil</b>	\$ 6,701	\$ 6,603	\$ 7,360	\$ 7,297	\$ 8,110	\$ 6,814	\$ 7,713	\$ 7,530
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 7,849	\$ 8,586	\$ 8,586	\$ 8,586	\$ 8,586	\$ 8,203	\$ 8,203	\$ 8,020

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	52.70	53.70	49.20	49.20
Professional/Technical	0.00	0.00	0.00	0.00
Classified	18.78	19.67	19.10	17.34
<b>Total FTE</b>	<b>73.48</b>	<b>75.37</b>	<b>70.30</b>	<b>68.54</b>

# COPPER MESA ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget	Adopted Budget
<b>Direct School Expenditures</b>									
Salaries									
Administrative	\$ 174,806	\$ 182,590	\$ 201,431	\$ 189,841	\$ 189,841	\$ 193,107	\$ 187,407	\$ 187,407	\$ 187,407
Certified	1,731,859	1,679,058	1,687,928	1,727,653	1,668,434	1,367,707	1,589,997	1,589,997	1,589,997
Professional/Technical	-	-	-	-	-	-	-	-	-
Classified	260,586	269,895	273,711	223,879	255,136	246,416	277,517	323,177	323,177
Benefits	679,187	709,753	733,238	807,644	801,977	637,706	809,232	837,256	837,256
Purchased Services	120,528	67,917	68,787	5,000	5,000	53,780	-	-	-
Supplies and Materials	189,516	183,362	139,343	14,678	537,127	106,396	-	-	-
Capital Equipment	-	(450)	18,233	-	-	-	-	-	-
Other Expenses	(17,661)	(22,875)	(191,925)	5,825	5,825	3,325	-	(27,091)	(27,091)
Device Refresh	36,795	33,150	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,175,617</b>	<b>\$ 3,102,399</b>	<b>\$ 2,930,745</b>	<b>\$ 2,974,520</b>	<b>\$ 3,463,340</b>	<b>\$ 2,608,438</b>	<b>\$ 2,864,153</b>	<b>\$ 2,910,746</b>	<b>\$ 2,910,746</b>

\*Other Expenses- this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into Subsequent Year</b>									
Fund 10 Student Based Budget	\$ 69,235	\$ 179,443	\$ 249,767	\$ -	\$ -	\$ 236,587	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	25,517	92,580	243,401	-	-	226,819	-	-	-
Fund 15 Full Day Kindergarten	15,083	12,272	4,455	-	-	42,656	-	-	-
Fund 74 Specific Purpose	2,776	2,530	2,676	-	-	2,336	-	-	-
Fund 14 Capital Projects	10,000	11,455	-	-	-	1,455	-	-	-
<b>Total</b>	<b>\$ 122,611</b>	<b>\$ 298,280</b>	<b>\$ 500,299</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 509,853</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	531	490	442	400	399	399	355	355
<b>School Expenditures Per Pupil</b>	\$ 5,980	\$ 6,331	\$ 6,631	\$ 7,436	\$ 8,680	\$ 6,537	\$ 8,068	\$ 8,199
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 7,988	\$ 9,156	\$ 9,156	\$ 9,156	\$ 9,156	\$ 8,558	\$ 8,558	\$ 8,689

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	28.02	28.60	27.00	27.00
Professional/Technical	0.00	0.00	0.00	0.00
Classified	9.41	10.88	10.65	12.41
<b>Total FTE</b>	<b>39.43</b>	<b>41.48</b>	<b>39.65</b>	<b>41.41</b>

# COUGAR RUN ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget	Adopted Budget
<b>Direct School Expenditures</b>									
Salaries									
Administrative	\$ 110,549	\$ 180,269	\$ 197,845	\$ 189,841	\$ 189,841	\$ 189,706	\$ 187,407	\$ 187,407	\$ 187,407
Certified	1,892,368	1,859,402	1,830,536	2,038,265	1,777,501	1,430,413	1,809,255	1,809,255	1,809,255
Professional/Technical	-	-	-	-	-	-	-	-	-
Classified	494,198	489,642	492,384	413,713	459,751	416,745	460,196	483,026	483,026
Benefits	810,230	853,001	872,976	1,038,180	944,875	702,841	988,988	1,002,999	1,002,999
Purchased Services	88,190	52,980	46,362	-	-	47,209	-	-	-
Supplies and Materials	196,311	187,787	177,685	36,328	83,333	110,248	32,670	32,670	32,670
Capital Equipment	-	35,792	90,905	-	-	580	-	-	-
Other Expenses	(62,678)	2,997	(2,918)	-	8,000	1,985	-	(32,462)	(32,462)
Device Refresh	26,391	12,295	16,542	-	-	580	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,555,559</b>	<b>\$ 3,674,165</b>	<b>\$ 3,722,317</b>	<b>\$ 3,716,327</b>	<b>\$ 3,463,301</b>	<b>\$ 2,900,307</b>	<b>\$ 3,478,516</b>	<b>\$ 3,482,895</b>	<b>\$ 3,482,895</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into Subsequent Year</b>									
Fund 10 Student Based Budget	\$ 1,044	\$ 100	\$ 16,401	\$ -	\$ -	\$ 3,193	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	50,241	58,705	68,027	-	-	53,960	-	-	-
Fund 15 Full Day Kindergarten	2,658	(9,007)	(601)	-	-	12,737	-	-	-
Fund 74 Specific Purpose	2,648	2,648	2,648	-	-	1,551	-	-	-
Fund 14 Capital Projects	-	34,464	-	-	-	20,387	-	-	-
<b>Total</b>	<b>\$ 56,591</b>	<b>\$ 86,910</b>	<b>\$ 86,475</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 91,828</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	526	505	456	450	441	441	435	435
<b>School Expenditures Per Pupil</b>	\$ 6,760	\$ 7,276	\$ 8,163	\$ 8,259	\$ 7,853	\$ 6,577	\$ 7,997	\$ 8,007
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 8,811	\$ 8,329	\$ 8,329	\$ 8,329	\$ 8,329	\$ 8,487	\$ 8,497	\$ 8,497

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	32.46	31.00	31.30	31.30
Professional/Technical	0.00	0.00	0.00	0.00
Classified	17.74	18.31	18.44	19.32
<b>Total FTE</b>	<b>52.20</b>	<b>51.31</b>	<b>51.74</b>	<b>52.62</b>

# COYOTE CREEK ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 159,665	\$ 169,624	\$ 187,293	\$ 189,842	\$ 189,842	\$ 179,694	\$ 147,562	\$ 147,562
Certified	1,259,906	1,460,459	1,523,765	1,607,597	1,598,391	1,323,195	1,573,865	1,573,865
Professional/Technical	-	-	-	-	-	-	-	-
Classified	318,354	261,612	266,522	279,776	312,568	263,880	317,993	306,577
Benefits	559,254	612,713	619,272	779,829	795,172	555,589	796,568	785,108
Purchased Services	110,730	55,610	50,262	14,815	15,720	38,223	10,000	10,000
Supplies and Materials	142,241	172,014	133,063	76,294	467,446	115,203	8,493	8,493
Capital Equipment	-	-	-	-	-	-	-	-
Other Expenses	(29,747)	(23)	(159,613)	-	-	4,308	-	(29,132)
Device Refresh	26,102	25,655	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,546,505</b>	<b>\$ 2,757,663</b>	<b>\$ 2,620,564</b>	<b>\$ 2,948,153</b>	<b>\$ 3,379,139</b>	<b>\$ 2,480,092</b>	<b>\$ 2,854,481</b>	<b>\$ 2,802,473</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 68,585	\$ 39,760	\$ 67,846	\$ -	\$ -	\$ 99,994	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	64,168	79,072	245,455	-	-	198,337	-	-
Fund 15 Full Day Kindergarten	16,062	1,112	45,020	-	-	109,680	-	-
Fund 74 Specific Purpose	8,231	8,231	6,178	-	-	5,829	-	-
Fund 14 Capital Projects	-	1,233	-	-	-	1,233	-	-
<b>Total</b>	<b>\$ 157,046</b>	<b>\$ 129,408</b>	<b>\$ 364,499</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 415,073</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	377	382	401	402	389	389	358	358
<b>School Expenditures Per Pupil</b>	\$ 6,755	\$ 7,219	\$ 6,535	\$ 7,334	\$ 8,687	\$ 6,376	\$ 7,973	\$ 7,828
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 7,886	\$ 9,163	\$ 9,163	\$ 9,163	\$ 9,163	\$ 8,463	\$ 8,318	\$ 8,318

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	1.50	1.50
Certified	27.80	27.40	25.50	25.50
Professional/Technical	0.00	0.00	0.00	0.00
Classified	11.06	12.78	11.95	11.51
<b>Total FTE</b>	<b>40.86</b>	<b>42.18</b>	<b>38.95</b>	<b>38.51</b>



# EAGLE RIDGE ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget	Adopted Budget
<b>Direct School Expenditures</b>									
Salaries									
Administrative	\$ 168,207	\$ 172,909	\$ 187,640	\$ 189,841	\$ 189,841	\$ 180,024	\$ 187,407	\$ 187,407	\$ 187,407
Certified	2,010,935	2,149,248	2,377,950	2,367,531	2,593,245	2,279,409	2,723,174	2,723,181	2,723,181
Professional/Technical	-	-	-	-	-	-	-	-	-
Classified	448,303	477,893	546,731	545,577	575,520	487,692	612,841	544,351	544,351
Benefits	876,655	969,366	1,089,232	1,210,016	1,311,318	1,056,685	1,409,057	1,367,014	1,367,014
Purchased Services	97,188	71,711	69,048	15,000	15,000	44,955	-	-	-
Supplies and Materials	174,975	176,870	185,564	123,187	494,008	171,002	92,008	92,008	92,008
Capital Equipment	-	4,865	-	-	-	-	-	-	-
Other Expenses	(66,126)	7,468	(160,698)	-	-	760	30,000	(13,848)	(13,848)
Device Refresh	38,100	39,088	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,748,237</b>	<b>\$ 4,069,417</b>	<b>\$ 4,295,466</b>	<b>\$ 4,451,152</b>	<b>\$ 5,178,932</b>	<b>\$ 4,220,526</b>	<b>\$ 5,054,487</b>	<b>\$ 4,900,113</b>	<b>\$ 4,900,113</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

Carry Over Awarded Into Subsequent Year									
Fund 10 Student Based Budget	\$ 134,430	\$ 191,995	\$ 112,092	\$ -	\$ -	\$ 93,020	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	112,054	109,158	289,988	-	-	360,611	-	-	-
Fund 15 Full Day Kindergarten	1	18,446	77	-	-	20,455	-	-	-
Fund 74 Specific Purpose	1,758	425	431	-	-	2,639	-	-	-
Fund 14 Capital Projects	-	42	-	-	-	42	-	-	-
<b>Total</b>	<b>\$ 248,243</b>	<b>\$ 320,066</b>	<b>\$ 402,588</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 476,767</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	599	559	551	537	598	598	609	609
<b>School Expenditures Per Pupil</b>	\$ 6,257	\$ 7,280	\$ 7,796	\$ 8,289	\$ 8,660	\$ 7,058	\$ 8,300	\$ 8,046
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 8,841	\$ 9,136	\$ 9,136	\$ 9,136	\$ 9,136	\$ 8,790	\$ 8,536	\$ 8,536

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	38.60	43.10	43.10	43.10
Professional/Technical	0.00	0.00	0.00	0.00
Classified	23.68	23.99	23.67	21.03
<b>Total FTE</b>	<b>64.28</b>	<b>69.09</b>	<b>68.77</b>	<b>66.13</b>

# ELDORADO ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget	Adopted Budget
<b>Direct School Expenditures</b>									
Salaries									
Administrative	\$ 150,023	\$ 154,964	\$ 174,797	\$ 189,841	\$ 189,841	\$ 167,839	\$ 187,407	\$ 187,407	
Certified	1,707,237	1,798,869	1,853,882	1,830,403	1,738,143	1,617,955	1,951,081	1,951,081	
Professional/Technical	-	-	-	-	-	-	-	-	
Classified	269,155	335,849	390,729	403,847	454,628	384,320	414,839	471,914	
Benefits	726,123	771,935	795,435	929,209	920,412	746,026	988,693	1,019,268	
Purchased Services	100,576	68,100	56,280	-	-	25,760	-	-	
Supplies and Materials	166,673	141,456	170,954	19,451	258,229	133,250	33	33	
Capital Equipment	-	28,882	-	-	-	-	-	-	
Other Expenses	7,471	3,658	3,835	-	-	1,775	-	(30,222)	
Device Refresh	30,947	37,885	-	-	-	-	-	-	
<b>Total Expenditures</b>	<b>\$ 3,158,204</b>	<b>\$ 3,341,597</b>	<b>\$ 3,445,912</b>	<b>\$ 3,372,751</b>	<b>\$ 3,561,253</b>	<b>\$ 3,076,925</b>	<b>\$ 3,542,053</b>	<b>\$ 3,599,481</b>	

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into Subsequent Year</b>									
Fund 10 Student Based Budget	\$ 3,170	\$ 38,008	\$ (2,602)	\$ -	\$ -	\$ 163,679	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	21,641	24,450	27,156	-	-	15,768	-	-	-
Fund 15 Full Day Kindergarten	(6,173)	46	51,757	-	-	53,694	-	-	-
Fund 74 Specific Purpose	1,091	3,281	3,303	-	-	2,562	-	-	-
Fund 14 Capital Projects	(7,074)	(967)	-	-	-	(967)	-	-	-
<b>Total</b>	<b>\$ 12,655</b>	<b>\$ 64,818</b>	<b>\$ 79,614</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 234,736</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	478	449	404	382	410	410	406	406
<b>School Expenditures Per Pupil</b>	\$ 6,607	\$ 7,442	\$ 8,529	\$ 8,829	\$ 8,686	\$ 7,505	\$ 8,724	\$ 8,866
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 9,381	\$ 9,162	\$ 9,162	\$ 9,162	\$ 9,162	\$ 9,214	\$ 9,356	\$ 9,356

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	29.90	30.40	33.11	33.11
Professional/Technical	0.00	0.00	0.00	0.00
Classified	17.47	19.49	15.64	17.84
<b>Total FTE</b>	<b>49.37</b>	<b>51.89</b>	<b>50.75</b>	<b>52.95</b>

# FLAGSTONE ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 171,958	\$ 167,844	\$ 181,109	\$ 189,939	\$ 189,610	\$ 173,827	\$ 187,407	\$ 187,407
Certified	1,575,147	1,553,143	1,675,386	1,819,400	1,888,435	1,401,059	1,903,043	1,902,722
Professional/Technical	-	-	-	-	-	-	-	-
Classified	224,070	287,742	351,515	346,736	408,478	316,951	392,848	370,372
Benefits	629,956	653,874	714,918	918,484	981,459	624,278	986,572	972,934
Purchased Services	111,431	77,670	66,462	-	-	61,015	-	-
Supplies and Materials	217,442	209,150	221,158	30,007	143,280	128,791	1,486	1,080
Capital Equipment	-	-	6,480	-	-	2,597	-	-
Other Expenses	6,220	1,471	4,374	-	-	2,651	-	(35,544)
Device Refresh	26,487	37,650	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,962,711</b>	<b>\$ 2,988,544</b>	<b>\$ 3,221,402</b>	<b>\$ 3,304,566</b>	<b>\$ 3,611,262</b>	<b>\$ 2,711,169</b>	<b>\$ 3,471,356</b>	<b>\$ 3,398,971</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 3,996	\$ 122,130	\$ 106,725	\$ -	\$ -	\$ 75,896	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	42,296	68,366	74,014	-	-	34,090	-	-
Fund 15 Full Day Kindergarten	7,164	1,126	60,418	-	-	70,167	-	-
Fund 74 Specific Purpose	4,603	11,590	12,820	-	-	14,103	-	-
Fund 14 Capital Projects	-	2,729	-	-	-	152	-	-
<b>Total</b>	<b>\$ 58,059</b>	<b>\$ 205,941</b>	<b>\$ 253,977</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 194,408</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	509	478	469	445	458	458	445	445
<b>School Expenditures Per Pupil</b>	\$ 5,821	\$ 6,252	\$ 6,869	\$ 7,426	\$ 7,885	\$ 5,920	\$ 7,801	\$ 7,638
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ -	\$ -	\$ -	\$ 476	\$ -	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 7,978	\$ 6,252	\$ 6,869	\$ 7,426	\$ 7,885	\$ 5,920	\$ 8,291	\$ 8,128

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	30.30	30.30	31.30	31.30
Professional/Technical	0.00	0.00	0.00	0.00
Classified	14.40	15.81	14.37	13.49
<b>Total FTE</b>	<b>46.70</b>	<b>48.11</b>	<b>47.67</b>	<b>46.79</b>

# FOX CREEK ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 110,000	\$ 186,774	\$ 206,071	\$ 189,841	\$ 189,841	\$ 197,510	\$ 187,407	\$ 187,407
Certified	1,949,994	1,842,185	1,967,432	2,004,389	2,064,240	1,716,660	2,128,039	2,128,039
Professional/Technical	-	-	-	-	-	-	-	-
Classified	342,485	364,151	413,251	339,653	403,213	353,154	365,452	365,452
Benefits	803,113	827,168	881,401	971,373	1,025,838	779,265	1,067,072	1,067,073
Purchased Services	137,286	62,340	100,538	19,763	39,563	92,447	21,165	21,165
Supplies and Materials	163,657	213,371	194,003	22,044	343,055	160,389	2,800	2,800
Capital Equipment	-	-	4,278	-	-	45,391	-	-
Other Expenses	1,329	4,505	(134,251)	15,000	28,964	4,315	-	(35,904)
Device Refresh	28,350	37,580	4,278	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,536,214</b>	<b>\$ 3,538,074</b>	<b>\$ 3,637,001</b>	<b>\$ 3,562,063</b>	<b>\$ 4,094,714</b>	<b>\$ 3,349,133</b>	<b>\$ 3,771,935</b>	<b>\$ 3,736,032</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 3,381	\$ 56,292	\$ 133,423	\$ -	\$ -	\$ 24,261	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	27,395	8,197	264,180	-	-	244,660	-	-
Fund 15 Full Day Kindergarten	4,023	(1,264)	(14,622)	-	-	38,439	-	-
Fund 74 Specific Purpose	2,633	2,945	132	-	-	(1,247)	-	-
Fund 14 Capital Projects	-	5,610	-	-	-	(2,721)	-	-
<b>Total</b>	<b>\$ 37,432</b>	<b>\$ 71,780</b>	<b>\$ 383,113</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 303,392</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	520	487	508	494	498	498	491	491
<b>School Expenditures Per Pupil</b>	\$ 6,800	\$ 7,265	\$ 7,159	\$ 7,211	\$ 8,222	\$ 6,725	\$ 7,682	\$ 7,609
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 7,763	\$ 8,698	\$ 8,698	\$ 8,698	\$ 8,698	\$ 8,172	\$ 8,172	\$ 8,099

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	33.25	34.21	34.71	34.71
Professional/Technical	0.00	0.00	0.00	0.00
Classified	14.12	17.19	13.60	13.60
<b>Total FTE</b>	<b>49.37</b>	<b>53.40</b>	<b>50.31</b>	<b>50.31</b>

# FRANKTOWN ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget	Adopted Budget
<b>Direct School Expenditures</b>									
Salaries									
Administrative	\$ 107,500	\$ 110,678	\$ 122,212	\$ 104,410	\$ 104,410	\$ 116,948	\$ 187,407	\$ 187,407	
Certified	1,236,146	1,466,082	1,461,397	1,590,172	1,628,593	1,295,909	1,573,083	1,599,739	
Professional/Technical	-	-	-	-	-	-	-	-	
Classified	268,309	316,210	352,556	303,647	323,086	294,786	379,720	353,070	
Benefits	526,323	634,574	642,481	747,305	768,237	595,029	842,039	842,033	
Purchased Services	110,249	46,681	132,054	2,500	8,500	52,666	2,000	2,000	
Supplies and Materials	182,767	174,841	137,033	36,605	208,297	122,549	9,068	9,068	
Capital Equipment	-	34,780	-	-	-	-	-	-	
Other Expenses	5,543	8,391	4,073	9,495	500	1,755	500	(27,536)	
Device Refresh	22,750	23,166	-	-	-	-	-	-	
<b>Total Expenditures</b>	<b>\$ 2,459,587</b>	<b>\$ 2,815,402</b>	<b>\$ 2,851,805</b>	<b>\$ 2,794,134</b>	<b>\$ 3,041,623</b>	<b>\$ 2,479,643</b>	<b>\$ 2,993,817</b>	<b>\$ 2,965,781</b>	

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into Subsequent Year</b>									
Fund 10 Student Based Budget	\$ 73,789	\$ 44,320	\$ 82,158	\$ -	\$ -	\$ 26,922	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	96,824	69,514	60,125	-	-	41,426	-	-	-
Fund 15 Full Day Kindergarten	3,193	40,814	11,242	-	-	17,872	-	-	-
Fund 74 Specific Purpose	2,629	1,759	1,745	-	-	1,343	-	-	-
Fund 14 Capital Projects	-	447	5,302	-	-	5,447	-	-	-
<b>Total</b>	<b>\$ 176,435</b>	<b>\$ 156,854</b>	<b>\$ 160,572</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 93,010</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	338	333	323	333	340	340	351	351
<b>School Expenditures Per Pupil</b>	<b>\$ 7,277</b>	<b>\$ 8,455</b>	<b>\$ 8,829</b>	<b>\$ 8,391</b>	<b>\$ 8,946</b>	<b>\$ 7,293</b>	<b>\$ 8,529</b>	<b>\$ 8,450</b>
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	<b>\$ 8,943</b>	<b>\$ 9,422</b>	<b>\$ 9,422</b>	<b>\$ 9,422</b>	<b>\$ 9,422</b>	<b>\$ 9,019</b>	<b>\$ 8,940</b>	<b>\$ 8,940</b>

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	1.00	1.00	2.00	2.00
Certified	25.90	27.70	26.80	26.80
Professional/Technical	0.00	0.00	0.00	0.00
Classified	11.88	12.32	12.30	12.30
<b>Total FTE</b>	<b>38.78</b>	<b>41.02</b>	<b>41.10</b>	<b>41.10</b>

# FRONTIER VALLEY ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget	Adopted Budget
<b>Direct School Expenditures</b>									
Salaries									
Administrative	\$ 159,904	\$ 159,735	\$ 173,094	\$ 189,764	\$ 189,648	\$ 166,223	\$ 187,407	\$ 187,407	
Certified	1,950,819	1,862,137	1,985,942	1,930,536	2,053,400	1,795,380	1,915,282	1,916,585	
Professional/Technical	-	-	-	-	-	-	-	-	
Classified	335,983	326,409	421,906	348,367	376,864	358,651	407,790	360,830	
Benefits	825,838	810,519	908,697	953,479	969,356	834,466	1,014,815	986,789	
Purchased Services	136,288	97,385	90,439	-	-	48,606	-	-	
Supplies and Materials	223,443	186,862	152,882	1,299	143,716	109,042	-	2,120	
Capital Equipment	34,720	-	19,356	-	-	8,820	-	-	
Other Expenses	16,043	(9,242)	(36,853)	-	-	3,611	2,120	(35,475)	
Device Refresh	39,660	35,630	-	-	-	-	-	-	
<b>Total Expenditures</b>	<b>\$ 3,722,698</b>	<b>\$ 3,469,434</b>	<b>\$ 3,715,462</b>	<b>\$ 3,423,445</b>	<b>\$ 3,732,984</b>	<b>\$ 3,324,798</b>	<b>\$ 3,527,414</b>	<b>\$ 3,418,256</b>	

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into Subsequent Year</b>									
Fund 10 Student Based Budget	\$ 44,485	\$ 89,842	\$ 161,460	\$ -	\$ -	\$ 25,339	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	59,750	(32,322)	66,876	-	-	70,529	-	-	-
Fund 15 Full Day Kindergarten	39,754	85,553	23,604	-	-	7,310	-	-	-
Fund 74 Specific Purpose	2,219	2,234	2,711	-	-	2,345	-	-	-
Fund 14 Capital Projects	(1,323)	32,191	1	-	-	-	-	-	-
<b>Total</b>	<b>\$ 144,885</b>	<b>\$ 177,498</b>	<b>\$ 254,652</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 105,523</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	566	509	479	465	463	463	440	440
<b>School Expenditures Per Pupil</b>	\$ 6,577	\$ 6,816	\$ 7,757	\$ 7,362	\$ 8,063	\$ 7,181	\$ 8,017	\$ 7,769
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 7,914	\$ 8,539	\$ 8,539	\$ 8,539	\$ 8,539	\$ 8,507	\$ 8,259	\$ 8,259

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	31.51	34.60	31.10	31.10
Professional/Technical	0.00	0.00	0.00	0.00
Classified	14.63	15.18	15.32	13.56
<b>Total FTE</b>	<b>48.14</b>	<b>51.78</b>	<b>48.42</b>	<b>46.66</b>

# GOLD RUSH ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget	Adopted Budget
<b>Direct School Expenditures</b>									
Salaries									
Administrative	\$ 189,832	\$ 195,425	\$ 210,702	\$ 189,841	\$ 189,841	\$ 201,903	\$ 187,407	\$ 187,407	
Certified	2,130,006	2,198,161	2,322,583	2,573,487	2,480,644	1,977,637	2,622,470	2,629,943	
Professional/Technical	-	-	2,378	-	-	-	-	-	
Classified	336,485	399,118	452,850	467,428	516,860	491,490	572,305	557,591	
Benefits	868,671	910,966	988,509	1,218,730	1,213,317	920,090	1,328,111	1,330,936	
Purchased Services	114,294	73,687	77,209	-	-	62,832	-	-	
Supplies and Materials	161,877	229,150	177,832	78,289	882,363	172,505	85,386	66,926	
Capital Equipment	25,553	-	-	-	-	-	-	-	
Other Expenses	4,337	5,968	4,328	-	-	3,913	-	(55,440)	
Device Refresh	43,118	44,299	-	-	-	-	-	-	
<b>Total Expenditures</b>	<b>\$ 3,874,172</b>	<b>\$ 4,056,775</b>	<b>\$ 4,236,392</b>	<b>\$ 4,527,775</b>	<b>\$ 5,283,025</b>	<b>\$ 3,830,370</b>	<b>\$ 4,795,679</b>	<b>\$ 4,717,363</b>	

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into Subsequent Year</b>									
Fund 10 Student Based Budget	\$ 214,421	\$ 305,934	\$ 373,620	\$ -	\$ -	\$ 493,671	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	73,203	99,067	123,791	-	-	140,052	-	-	-
Fund 15 Full Day Kindergarten	6,793	58,513	91,951	-	-	152,072	-	-	-
Fund 74 Specific Purpose	(3,216)	2,663	2,663	-	-	2,054	-	-	-
Fund 14 Capital Projects	2,483	223	-	-	-	223	-	-	-
<b>Total</b>	<b>\$ 293,684</b>	<b>\$ 466,400</b>	<b>\$ 592,025</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 788,072</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	611	635	635	641	679	679	660	660
<b>School Expenditures Per Pupil</b>	\$ 6,341	\$ 6,389	\$ 6,671	\$ 7,064	\$ 7,781	\$ 5,641	\$ 7,266	\$ 7,148
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 7,616	\$ 8,257	\$ 8,257	\$ 8,257	\$ 8,257	\$ 7,756	\$ 7,638	\$ 7,638

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	41.73	42.73	44.54	44.54
Professional/Technical	0.00	0.00	0.00	0.00
Classified	20.34	22.64	22.36	21.81
<b>Total FTE</b>	<b>64.07</b>	<b>67.37</b>	<b>68.90</b>	<b>68.35</b>

# HERITAGE ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 92,500	\$ 185,404	\$ 204,551	\$ 189,841	\$ 104,247	\$ 95,954	\$ 107,717	\$ 107,717
Certified	1,883,219	1,777,168	1,760,121	1,787,672	1,835,438	1,567,678	1,731,282	1,731,282
Professional/Technical	-	-	-	-	-	-	-	-
Classified	229,383	274,128	319,663	250,551	312,463	310,765	343,115	343,115
Benefits	695,157	721,425	717,122	854,747	868,812	628,476	851,290	851,290
Purchased Services	109,011	73,028	59,549	-	-	42,096	-	-
Supplies and Materials	162,677	171,884	170,731	419	260,690	92,087	76	76
Capital Equipment	670	182,245	56,784	-	-	-	-	-
Other Expenses	5,851	6,508	4,332	-	-	2,806	-	(30,557)
Device Refresh	38,500	30,575	325	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,216,969</b>	<b>\$ 3,422,366</b>	<b>\$ 3,293,178</b>	<b>\$ 3,083,230</b>	<b>\$ 3,381,650</b>	<b>\$ 2,739,861</b>	<b>\$ 3,033,480</b>	<b>\$ 3,002,923</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 81,739	\$ 176,522	\$ 109,430	\$ -	\$ -	\$ 50,400	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	149,214	141,587	141,541	-	-	109,174	-	-
Fund 15 Full Day Kindergarten	12,912	11,113	21,792	-	-	78,927	-	-
Fund 74 Specific Purpose	1,778	1,357	1,340	-	-	1,595	-	-
Fund 14 Capital Projects	(670)	5,965	-	-	-	5,640	-	-
<b>Total</b>	<b>\$ 244,973</b>	<b>\$ 336,544</b>	<b>\$ 274,103</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 245,737</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	534	522	460	444	421	421	379	379
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<b>School Expenditures Per Pupil</b>	\$ 6,024	\$ 6,556	\$ 7,159	\$ 6,944	\$ 8,032	\$ 6,508	\$ 8,004	\$ 7,923
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476
Estimated Total Expenditure per Pupil	\$ 7,496	\$ 8,508	\$ 8,508	\$ 8,508	\$ 8,508	\$ 8,508	\$ 8,508	\$ 8,508

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	1.00	1.00	1.00
Certified	29.80	30.70	28.30	28.30
Professional/Technical	0.00	0.00	0.00	0.00
Classified	10.81	13.46	12.65	12.65
<b>Total FTE</b>	<b>42.61</b>	<b>45.16</b>	<b>41.95</b>	<b>41.95</b>



# IRON HORSE ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget	Adopted Budget
<b>Direct School Expenditures</b>									
Salaries									
Administrative	\$ 85,000	\$ 168,842	\$ 186,184	\$ 188,983	\$ 188,983	\$ 178,642	\$ 187,407	\$ 187,407	\$ 187,407
Certified	1,426,998	1,509,303	1,498,769	1,692,042	1,794,844	1,351,136	1,902,406	1,903,692	1,903,692
Professional/Technical	-	-	2,378	35,513	35,513	29,222	-	-	-
Classified	256,314	246,244	302,154	270,252	329,440	296,419	339,049	383,409	383,409
Benefits	572,306	656,988	675,024	839,483	897,537	634,064	961,031	989,069	989,069
Purchased Services	102,059	84,092	76,489	1,907	15,052	50,736	-	-	-
Supplies and Materials	210,314	280,840	211,721	45,066	267,684	117,712	727	727	727
Capital Equipment	2,209	26,631	1,660	-	-	10,936	-	-	-
Other Expenses	(44,915)	5,322	(34,300)	13,145	105,379	2,172	-	(29,819)	(29,819)
Device Refresh	23,447	26,656	1,908	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,633,732</b>	<b>\$ 3,004,918</b>	<b>\$ 2,921,986</b>	<b>\$ 3,086,391</b>	<b>\$ 3,634,432</b>	<b>\$ 2,671,039</b>	<b>\$ 3,390,620</b>	<b>\$ 3,434,485</b>	<b>\$ 3,434,485</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

Carry Over Awarded into Subsequent Year	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
Fund 10 Student Based Budget	\$ 260,815	\$ 186,680	\$ 106,800	\$ -	\$ -	\$ 193,794	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	81,262	37,942	102,326	-	-	112,057	-	-
Fund 15 Full Day Kindergarten	22,451	45,365	66,723	-	-	102,477	-	-
Fund 74 Specific Purpose	3,022	3,025	1,323	-	-	(379)	-	-
Fund 14 Capital Projects	(2,209)	(6,440)	(8,904)	-	-	(8,618)	-	-
<b>Total</b>	<b>\$ 365,341</b>	<b>\$ 266,572</b>	<b>\$ 268,268</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 399,331</b>	<b>\$ -</b>	<b>\$ -</b>

Enrollment	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	428	416	396	379	409	409	412	412

School Expenditures Per Pupil	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	\$ 6,154	\$ 7,223	\$ 7,379	\$ 8,144	\$ 8,886	\$ 6,531	\$ 8,230	\$ 8,336
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	<b>\$ 8,696</b>	<b>\$ 9,362</b>	<b>\$ 9,362</b>	<b>\$ 9,362</b>	<b>\$ 9,362</b>	<b>\$ 8,720</b>	<b>\$ 8,826</b>	<b>\$ 8,826</b>

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	1.99	1.99	2.00	2.00
Certified	28.74	30.30	30.50	30.50
Professional/Technical	0.50	0.50	0.00	0.00
Classified	11.04	13.37	12.73	14.49
<b>Total FTE</b>	<b>42.27</b>	<b>46.16</b>	<b>45.23</b>	<b>46.99</b>

# LARKSPUR ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget	Adopted Budget
<b>Direct School Expenditures</b>									
Salaries									
Administrative	\$ 85,000	\$ 87,134	\$ 92,606	\$ 104,248	\$ 104,248	\$ 110,291	\$ 147,562	\$ 147,562	
Certified	904,465	929,085	1,013,742	1,123,367	1,166,602	877,917	1,261,286	1,202,229	
Professional/Technical	-	-	-	-	-	-	-	-	
Classified	186,608	200,233	222,895	227,307	289,002	227,290	337,136	304,896	
Benefits	386,108	417,249	444,966	541,829	604,668	437,209	685,673	642,770	
Purchased Services	28,514	30,655	34,114	8,918	42,323	32,065	-	-	
Supplies and Materials	110,672	140,924	105,539	118,193	243,823	74,126	23,866	121,224	
Capital Equipment	-	22,300	5,576	-	-	-	-	-	
Other Expenses	5,715	5,774	4,369	354	354	3,557	-	(16,876)	
Device Refresh	15,671	14,372	-	-	-	-	-	-	
<b>Total Expenditures</b>	<b>\$ 1,722,754</b>	<b>\$ 1,847,725</b>	<b>\$ 1,923,807</b>	<b>\$ 2,124,216</b>	<b>\$ 2,451,020</b>	<b>\$ 1,762,454</b>	<b>\$ 2,455,523</b>	<b>\$ 2,401,805</b>	

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded into Subsequent Year</b>									
Fund 10 Student Based Budget	\$ 59,585	\$ 28,354	\$ 99,023	\$ -	\$ -	\$ 105,851	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	86,196	85,762	99,551	-	-	138,281	-	-	-
Fund 15 Full Day Kindergarten	30,629	16,067	(14,198)	-	-	2,569	-	-	-
Fund 74 Specific Purpose	22,153	22,153	22,950	-	-	22,950	-	-	-
Fund 14 Capital Projects	-	2,227	-	-	-	2,227	-	-	-
<b>Total</b>	<b>\$ 198,563</b>	<b>\$ 154,563</b>	<b>\$ 207,326</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 271,878</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	229	237	249	267	237	237	235	235
<b>School Expenditures Per Pupil</b>	\$ 7,523	\$ 7,796	\$ 7,726	\$ 7,956	\$ 10,342	\$ 7,437	\$ 10,449	\$ 10,220
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 8,508	\$ 10,818	\$ 10,818	\$ 10,818	\$ 10,818	\$ 10,939	\$ 10,710	\$ 10,710

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	1.00	1.00	1.50	1.50
Certified	18.57	20.00	20.30	19.30
Professional/Technical	0.00	0.00	0.00	0.00
Classified	8.43	10.39	11.42	10.03
<b>Total FTE</b>	<b>28.00</b>	<b>31.39</b>	<b>33.22</b>	<b>30.83</b>

# LEGACY POINT ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget	Adopted Budget
<b>Direct School Expenditures</b>									
Salaries									
Administrative	\$ 128,656	\$ 207,557	\$ 192,560	\$ 189,841	\$ 189,841	\$ 184,691	\$ 107,717	\$ 107,717	
Certified	1,496,736	1,463,917	1,405,060	1,540,159	1,522,032	1,150,809	1,614,780	1,648,858	
Professional/Technical	-	-	-	-	-	-	-	-	
Classified	257,991	196,867	248,203	257,062	318,723	265,425	318,225	342,107	
Benefits	598,315	598,463	600,352	760,240	775,381	536,743	801,433	826,235	
Purchased Services	88,397	39,067	41,926	11,850	11,850	38,689	8,350	8,350	
Supplies and Materials	161,517	203,475	177,846	90,627	257,859	98,801	127,932	82,012	
Capital Equipment	-	(3,517)	62,578	-	-	-	-	-	
Other Expenses	3,846	5,778	10,489	-	-	1,409	-	(18,926)	
Device Refresh	4,070	34,923	-	-	-	-	-	-	
<b>Total Expenditures</b>	<b>\$ 2,739,528</b>	<b>\$ 2,746,530</b>	<b>\$ 2,739,015</b>	<b>\$ 2,849,779</b>	<b>\$ 3,075,686</b>	<b>\$ 2,276,567</b>	<b>\$ 2,978,437</b>	<b>\$ 2,996,353</b>	

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded into Subsequent Year</b>									
Fund 10 Student Based Budget	\$ 96,365	\$ 153,016	\$ 58,370	\$ -	\$ -	\$ 175,796	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	30,060	102,621	47,306	-	-	6,349	-	-	-
Fund 15 Full Day Kindergarten	93,036	-	-	-	-	72,514	-	-	-
Fund 74 Specific Purpose	54	12,430	26,816	-	-	-	-	-	-
Fund 14 Capital Projects	-	(5,383)	10,635	-	-	22,337	-	-	-
<b>Total</b>	<b>\$ 219,515</b>	<b>\$ 232,260</b>	<b>\$ 156,251</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 276,996</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	399	373	295	290	295	295	296	296
<b>School Expenditures Per Pupil</b>	\$ 6,866	\$ 7,363	\$ 9,285	\$ 9,827	\$ 10,426	\$ 7,717	\$ 10,062	\$ 10,123
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 10,379	\$ 10,902	\$ 10,902	\$ 10,902	\$ 10,902	\$ 10,552	\$ 10,613	\$ 10,613

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	1.00	1.00
Certified	25.95	26.10	25.70	26.20
Professional/Technical	0.00	0.00	0.00	0.00
Classified	10.99	12.88	12.13	13.14
<b>Total FTE</b>	<b>38.94</b>	<b>40.98</b>	<b>38.83</b>	<b>40.34</b>

# LONE TREE ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget	Adopted Budget
<b>Direct School Expenditures</b>									
Salaries									
Administrative	\$ 95,000	\$ 97,671	\$ 106,814	\$ 104,248	\$ 104,248	\$ 102,340	\$ 107,717	\$ 107,717	\$ 107,717
Certified	1,669,888	1,665,895	1,715,960	1,781,349	1,719,273	1,438,602	1,632,845	1,632,845	1,632,845
Professional/Technical	-	-	-	-	-	-	-	-	-
Classified	204,327	195,661	219,125	209,316	226,119	217,837	232,989	232,986	232,986
Benefits	607,527	627,332	659,133	770,840	768,809	617,840	768,498	768,500	768,500
Purchased Services	119,896	93,783	107,270	-	-	84,990	-	-	-
Supplies and Materials	173,458	191,158	177,897	118,676	412,835	158,524	9,331	9,332	9,332
Capital Equipment	-	-	-	-	-	-	-	-	-
Other Expenses	15,695	10,155	7,516	-	-	7,311	-	(33,316)	(33,316)
Device Refresh	31,166	33,495	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,916,956</b>	<b>\$ 2,915,150</b>	<b>\$ 2,993,715</b>	<b>\$ 2,984,429</b>	<b>\$ 3,231,284</b>	<b>\$ 2,627,444</b>	<b>\$ 2,751,380</b>	<b>\$ 2,718,064</b>	<b>\$ 2,718,064</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into Subsequent Year</b>									
Fund 10 Student Based Budget	\$ 1,287	\$ 19,881	\$ 7,470	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	297,132	227,935	323,673	-	-	397,390	-	-	-
Fund 15 Full Day Kindergarten	43,022	38,997	58,067	-	-	132,878	-	-	-
Fund 74 Specific Purpose	3,149	5,169	87	-	-	(4,534)	-	-	-
Fund 14 Capital Projects	-	19,724	20,685	-	-	19,724	-	-	-
<b>Total</b>	<b>\$ 344,589</b>	<b>\$ 311,706</b>	<b>\$ 409,982</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 545,458</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	450	426	405	412	393	393	402	402
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<b>School Expenditures Per Pupil</b>	\$ 6,482	\$ 6,843	\$ 7,392	\$ 7,244	\$ 8,222	\$ 6,686	\$ 6,844	\$ 6,761
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	<b>\$ 7,796</b>	<b>\$ 8,698</b>	<b>\$ 8,698</b>	<b>\$ 8,698</b>	<b>\$ 8,698</b>	<b>\$ 7,334</b>	<b>\$ 7,334</b>	<b>\$ 7,251</b>

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	1.00	1.00	1.00	1.00
Certified	29.01	29.02	27.45	27.45
Professional/Technical	0.00	0.00	0.00	0.00
Classified	9.45	10.45	9.54	9.54
<b>Total FTE</b>	<b>39.46</b>	<b>40.47</b>	<b>37.99</b>	<b>37.99</b>

# MAMMOTH HEIGHTS ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 169,170	\$ 174,129	\$ 164,402	\$ 189,841	\$ 189,841	\$ 157,977	\$ 187,407	\$ 187,407
Certified	2,181,633	2,304,187	2,615,632	2,736,175	2,621,315	2,121,984	2,718,657	2,693,765
Professional/Technical	-	-	-	-	-	-	-	-
Classified	347,310	358,611	562,395	484,734	617,672	563,041	583,935	615,727
Benefits	943,209	1,001,069	1,157,844	1,340,641	1,349,253	1,049,275	1,419,350	1,425,244
Purchased Services	124,756	65,950	63,744	-	-	50,919	-	-
Supplies and Materials	202,261	236,926	215,508	10,622	425,261	147,562	44,456	45,628
Capital Equipment	13,409	-	-	-	-	8,070	-	-
Other Expenses	9,676	(17,925)	(124,294)	15,733	19,545	10,892	-	(44,550)
Device Refresh	37,920	55,241	-	-	-	8,070	-	-
<b>Total Expenditures</b>	<b>\$ 4,029,343</b>	<b>\$ 4,178,188</b>	<b>\$ 4,655,231</b>	<b>\$ 4,777,746</b>	<b>\$ 5,222,887</b>	<b>\$ 4,117,790</b>	<b>\$ 4,953,805</b>	<b>\$ 4,923,221</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 176,584	\$ 150,311	\$ 57,676	\$ -	\$ -	\$ 34,304	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	183,228	161,861	307,030	-	-	226,208	-	-
Fund 15 Full Day Kindergarten	21,610	23,095	44,983	-	-	57,991	-	-
Fund 74 Specific Purpose	4,897	1,953	2,298	-	-	2,005	-	-
Fund 14 Capital Projects	-	(201)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 386,319</b>	<b>\$ 337,019</b>	<b>\$ 411,987</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 320,507</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	612	620	603	604	602	602	600	600
<b>School Expenditures Per Pupil</b>	\$ 6,584	\$ 6,739	\$ 7,720	\$ 7,910	\$ 8,676	\$ 6,840	\$ 8,256	\$ 8,205
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 8,462	\$ 9,152	\$ 8,462	\$ 8,462	\$ 9,152	\$ 8,746	\$ 8,695	\$ 8,695

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	45.50	45.10	45.00	44.50
Professional/Technical	0.00	0.00	0.00	0.00
Classified	21.76	27.38	23.00	25.20
<b>Total FTE</b>	<b>69.26</b>	<b>74.48</b>	<b>70.00</b>	<b>71.70</b>

# MEADOWVIEW ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 87,500	\$ 158,098	\$ 170,656	\$ 189,841	\$ 189,841	\$ 163,910	\$ 187,407	\$ 187,407
Certified	1,898,145	1,876,648	1,955,260	2,305,866	2,115,756	1,732,137	1,949,240	1,950,535
Professional/Technical	-	-	-	-	-	-	-	-
Classified	328,323	346,553	392,499	376,668	328,298	337,852	350,058	348,474
Benefits	753,050	808,169	872,984	1,104,090	1,008,606	776,670	973,932	973,873
Purchased Services	116,406	62,990	52,242	-	7,000	54,945	-	-
Supplies and Materials	175,560	186,312	169,063	88,533	655,379	132,485	164,427	164,776
Capital Equipment	50	-	-	-	-	-	-	-
Other Expenses	5,221	4,673	5,462	-	-	3,906	-	(33,737)
Device Refresh	32,690	29,900	132	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,396,947</b>	<b>\$ 3,473,342</b>	<b>\$ 3,618,297</b>	<b>\$ 4,064,998</b>	<b>\$ 4,304,880</b>	<b>\$ 3,201,905</b>	<b>\$ 3,625,064</b>	<b>\$ 3,591,328</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

Carry Over Awarded Into Subsequent Year	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
Fund 10 Student Based Budget	\$ 122,921	\$ 157,244	\$ 358,206	\$ -	\$ -	\$ 422,504	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	81,900	93,161	95,202	-	-	38,518	-	-
Fund 15 Full Day Kindergarten	24,631	47,762	76,219	-	-	64,096	-	-
Fund 74 Specific Purpose	13,202	14,724	11,818	-	-	12,003	-	-
Fund 14 Capital Projects	(50)	2,090	-	-	-	-	-	-
<b>Total</b>	<b>\$ 242,604</b>	<b>\$ 314,981</b>	<b>\$ 541,445</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 537,120</b>	<b>\$ -</b>	<b>\$ -</b>

Enrollment	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	476	457	452	455	460	460	441	441

School Expenditures Per Pupil	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	\$ 7,136	\$ 7,600	\$ 8,005	\$ 8,934	\$ 9,358	\$ 6,961	\$ 8,220	\$ 8,144
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 9,486	\$ 9,834	\$ 9,834	\$ 9,834	\$ 9,834	\$ 8,710	\$ 8,634	\$ 8,634

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	37.00	33.90	30.90	30.90
Professional/Technical	0.00	0.00	0.00	0.00
Classified	15.76	14.88	14.88	14.88
<b>Total FTE</b>	<b>54.76</b>	<b>50.78</b>	<b>47.78</b>	<b>47.78</b>

# MOUNTAIN VIEW ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget	Adopted Budget
<b>Direct School Expenditures</b>									
Salaries									
Administrative	\$ 85,000	\$ 87,134	\$ 193,590	\$ 189,841	\$ 189,673	\$ 185,668	\$ 187,407	\$ 187,407	\$ 187,407
Certified	1,192,943	976,950	1,026,570	1,156,911	1,185,023	916,284	1,242,809	1,244,113	1,244,113
Professional/Technical	-	-	-	-	-	-	-	-	-
Classified	276,756	323,703	307,758	239,220	346,434	268,601	312,703	334,232	334,232
Benefits	469,923	463,522	483,384	589,563	653,804	474,035	680,342	694,350	694,350
Purchased Services	71,475	38,678	42,114	11,000	11,000	34,842	21,729	21,729	21,729
Supplies and Materials	171,795	304,586	166,288	107,654	364,867	138,927	62,734	62,734	62,734
Capital Equipment	-	6,210	33,282	-	-	-	-	-	-
Other Expenses	1,280	3,003	4,399	-	-	1,487	-	(20,736)	(20,736)
Device Refresh	15,750	18,878	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,284,922</b>	<b>\$ 2,222,663</b>	<b>\$ 2,257,383</b>	<b>\$ 2,294,189</b>	<b>\$ 2,750,801</b>	<b>\$ 2,019,844</b>	<b>\$ 2,507,724</b>	<b>\$ 2,523,829</b>	<b>\$ 2,523,829</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded into Subsequent Year</b>									
Fund 10 Student Based Budget	\$ 47,869	\$ 165,466	\$ 83,613	\$ -	\$ -	\$ 133,275	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	94,820	105,152	116,098	-	-	78,760	-	-	-
Fund 15 Full Day Kindergarten	109,826	139,381	30,454	-	-	34,100	-	-	-
Fund 74 Specific Purpose	4,545	3,562	3,478	-	-	1,170	-	-	-
Fund 14 Capital Projects	(749)	8,632	-	-	-	8,632	-	-	-
<b>Total</b>	<b>\$ 256,311</b>	<b>\$ 422,193</b>	<b>\$ 233,643</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 255,936</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	322	299	258	267	262	262	259	259
<b>School Expenditures Per Pupil</b>	\$ 7,096	\$ 7,434	\$ 8,750	\$ 8,592	\$ 10,499	\$ 7,709	\$ 9,682	\$ 9,745
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 9,144	\$ 10,975	\$ 10,975	\$ 10,975	\$ 10,975	\$ 10,172	\$ 10,235	\$ 10,235

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	19.20	20.20	20.20	20.20
Professional/Technical	0.00	0.00	0.00	0.00
Classified	9.56	13.95	11.08	11.96
<b>Total FTE</b>	<b>30.76</b>	<b>36.15</b>	<b>33.28</b>	<b>34.16</b>

# NORTHRIDGE ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 163,766	\$ 157,544	\$ 173,654	\$ 189,712	\$ 189,774	\$ 166,754	\$ 187,407	\$ 187,407
Certified	2,255,751	2,328,623	2,337,240	2,445,532	2,525,556	2,091,017	2,467,768	2,467,768
Professional/Technical	-	-	-	-	-	-	-	-
Classified	381,158	426,976	523,503	487,700	569,898	484,628	535,820	482,880
Benefits	903,412	969,142	1,035,268	1,191,671	1,255,300	976,282	1,280,279	1,259,535
Purchased Services	125,792	80,794	76,991	2,000	2,000	66,592	-	-
Supplies and Materials	228,165	235,624	198,030	46,086	298,934	219,142	380	380
Capital Equipment	-	47,579	69,009	-	-	579,712	-	-
Other Expenses	8,544	9,695	(406,818)	536	536	3,693	-	(41,405)
Device Refresh	280	80,526	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 4,066,868</b>	<b>\$ 4,336,503</b>	<b>\$ 4,006,877</b>	<b>\$ 4,363,237</b>	<b>\$ 4,841,998</b>	<b>\$ 4,587,821</b>	<b>\$ 4,471,654</b>	<b>\$ 4,356,565</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 53,079	\$ 187,372	\$ 234,672	\$ -	\$ -	\$ 68,506	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	248,226	231,368	657,673	-	-	96,099	-	-
Fund 15 Full Day Kindergarten	18,187	26,036	3,621	-	-	76,109	-	-
Fund 74 Specific Purpose	15,114	15,716	17,394	-	-	17,544	-	-
Fund 14 Capital Projects	-	18,874	-	-	-	(3,171)	-	-
<b>Total</b>	<b>\$ 334,606</b>	<b>\$ 479,366</b>	<b>\$ 913,360</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 255,086</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	699	705	659	630	632	632	605	605
<b>School Expenditures Per Pupil</b>	\$ 5,818	\$ 6,151	\$ 6,080	\$ 6,926	\$ 7,661	\$ 7,259	\$ 7,391	\$ 7,201
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 7,478	\$ 8,137	\$ 8,137	\$ 8,137	\$ 8,137	\$ 8,137	\$ 7,881	\$ 7,691

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	40.06	41.30	40.40	40.40
Professional/Technical	0.00	0.00	0.00	0.00
Classified	22.12	25.23	21.38	19.62
<b>Total FTE</b>	<b>64.18</b>	<b>68.53</b>	<b>63.78</b>	<b>62.02</b>



# PINE GROVE ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget	Adopted Budget
<b>Direct School Expenditures</b>									
Salaries									
Administrative	\$ 172,086	\$ 160,313	\$ 138,991	\$ 189,841	\$ 189,841	\$ 155,132	\$ 187,407	\$ 107,717	
Certified	2,087,352	2,114,943	2,356,265	2,165,352	2,328,676	2,069,411	2,292,744	2,355,048	
Professional/Technical	-	-	-	-	-	-	-	-	
Classified	371,109	408,499	488,666	401,675	449,619	415,353	436,057	444,119	
Benefits	851,291	906,538	1,043,476	1,050,876	1,124,893	944,992	1,151,325	1,149,093	
Purchased Services	118,354	69,143	66,320	-	16,055	53,685	-	-	
Supplies and Materials	242,097	271,389	238,614	2,847	181,730	139,992	185	23,181	
Capital Equipment	120	-	6,095	-	-	19,880	-	-	
Other Expenses	10,298	(64,823)	(33,913)	-	-	5,526	-	(44,472)	
Device Refresh	40,740	39,018	-	-	-	-	-	-	
<b>Total Expenditures</b>	<b>\$ 3,893,446</b>	<b>\$ 3,905,021</b>	<b>\$ 4,304,514</b>	<b>\$ 3,810,591</b>	<b>\$ 4,290,814</b>	<b>\$ 3,803,971</b>	<b>\$ 4,067,718</b>	<b>\$ 4,034,686</b>	

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into Subsequent Year</b>									
Fund 10 Student Based Budget	\$ 203,206	\$ 293,161	\$ 192,906	\$ -	\$ -	\$ 34,235	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	128,161	91,124	117,024	-	-	130,167	-	-	-
Fund 15 Full Day Kindergarten	42,841	59,644	38,653	-	-	66,416	-	-	-
Fund 74 Specific Purpose	4,954	5,828	5,710	-	-	3,855	-	-	-
Fund 14 Capital Projects	(120)	(378)	15,477	-	-	-	-	-	-
<b>Total</b>	<b>\$ 379,042</b>	<b>\$ 449,379</b>	<b>\$ 369,770</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 234,672</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	559	552	555	543	552	552	544	544
<b>School Expenditures Per Pupil</b>	\$ 6,965	\$ 7,074	\$ 7,756	\$ 7,018	\$ 7,773	\$ 6,891	\$ 7,477	\$ 7,417
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ 63	\$ 76	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 427	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 7,570	\$ 8,249	\$ 7,967	\$ 7,570	\$ 8,249	\$ 7,967	\$ 7,967	\$ 7,907

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	1.00
Certified	35.97	38.75	37.00	38.00
Professional/Technical	0.00	0.00	0.00	0.00
Classified	17.81	19.60	17.59	17.15
<b>Total FTE</b>	<b>55.78</b>	<b>60.35</b>	<b>56.59</b>	<b>56.15</b>

# PINE LANE ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 149,417	\$ 157,288	\$ 173,836	\$ 189,841	\$ 189,841	\$ 166,927	\$ 267,097	\$ 267,097
Certified	2,907,948	3,031,958	3,239,402	3,239,549	3,224,795	2,692,040	3,523,361	3,556,713
Professional/Technical	-	-	-	-	-	-	-	-
Classified	521,569	569,550	644,202	555,449	735,745	623,086	744,156	757,997
Benefits	1,095,375	1,190,329	1,315,670	1,519,704	1,572,464	1,190,735	1,812,323	1,823,068
Purchased Services	129,196	154,878	129,937	40,000	190,000	86,678	-	-
Supplies and Materials	308,827	263,846	364,167	53,733	324,500	229,276	7,737	607
Capital Equipment	-	-	8,820	-	-	-	-	-
Other Expenses	8,564	(12,896)	9,909	-	-	6,291	-	(49,613)
Device Refresh	54,465	34,078	8,820	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 5,175,362</b>	<b>\$ 5,389,030</b>	<b>\$ 5,894,763</b>	<b>\$ 5,598,276</b>	<b>\$ 6,237,345</b>	<b>\$ 4,995,033</b>	<b>\$ 6,354,674</b>	<b>\$ 6,355,869</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into Subsequent Year</b>									
Fund 10 Student Based Budget	\$ 60,212	\$ 56,950	\$ 73,593	\$ -	\$ -	\$ 136,499	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	114,683	120,060	88,786	-	-	74,999	-	-	-
Fund 15 Full Day Kindergarten	97,586	178,814	141,165	-	-	115,962	-	-	-
Fund 74 Specific Purpose	1,082	2,806	1,399	-	-	(6,250)	-	-	-
Fund 14 Capital Projects	-	16,177	-	-	-	7,357	-	-	-
<b>Total</b>	<b>\$ 273,563</b>	<b>\$ 374,807</b>	<b>\$ 304,943</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 328,567</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	728	715	690	669	407	407	735	735
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<b>School Expenditures Per Pupil</b>	\$ 7,109	\$ 7,537	\$ 8,543	\$ 8,368	\$ 15,325	\$ 12,273	\$ 8,646	\$ 8,647
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 8,920	\$ 15,801	\$ 15,801	\$ 15,801	\$ 15,801	\$ 9,136	\$ 9,137	\$ 9,137

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	3.00	3.00
Certified	53.34	53.34	56.00	56.50
Professional/Technical	0.00	0.00	0.00	0.00
Classified	22.51	31.06	28.10	28.48
<b>Total FTE</b>	<b>77.85</b>	<b>86.40</b>	<b>87.10</b>	<b>87.98</b>

# PIONEER ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget	Adopted Budget
<b>Direct School Expenditures</b>									
Salaries									
Administrative	\$ 90,000	\$ 124,899	\$ 145,041	\$ 189,837	\$ 189,837	\$ 163,929	\$ 187,407	\$ 187,407	
Certified	1,816,669	1,842,285	2,009,221	2,129,617	2,022,856	1,710,112	1,955,946	1,951,951	
Professional/Technical	-	-	-	-	-	-	-	-	
Classified	359,073	407,772	463,512	431,472	502,106	464,521	530,776	483,816	
Benefits	792,068	866,633	949,708	1,049,038	1,061,835	839,792	1,064,982	1,044,677	
Purchased Services	113,674	73,066	75,442	17,210	17,450	53,408	6,450	6,450	
Supplies and Materials	208,485	223,717	236,247	41,383	190,228	154,443	113,119	110,695	
Capital Equipment	66,304	-	-	-	-	-	-	-	
Other Expenses	5,608	6,121	3,790	1,000	1,000	1,363	-	(27,398)	
Device Refresh	-	48,037	(282)	-	-	-	-	-	
<b>Total Expenditures</b>	<b>\$ 3,451,881</b>	<b>\$ 3,592,531</b>	<b>\$ 3,882,680</b>	<b>\$ 3,859,557</b>	<b>\$ 3,985,312</b>	<b>\$ 3,387,568</b>	<b>\$ 3,858,680</b>	<b>\$ 3,757,598</b>	

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

Carry Over Awarded Into Subsequent Year	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
Fund 10 Student Based Budget	\$ 134,010	\$ 122,347	\$ 49,682	\$ -	\$ -	\$ 95,652	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	105,188	115,701	111,915	-	-	37,772	-	-
Fund 15 Full Day Kindergarten	-	(11,337)	(19,275)	-	-	80,463	-	-
Fund 74 Specific Purpose	13,175	18,764	3,227	-	-	(631)	-	-
Fund 14 Capital Projects	(31,304)	14,263	-	-	-	18,794	-	-
<b>Total</b>	<b>\$ 221,069</b>	<b>\$ 259,738</b>	<b>\$ 145,549</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 232,051</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	461	431	401	405	711	711	396	396
<b>School Expenditures Per Pupil</b>	\$ 7,488	\$ 8,335	\$ 9,682	\$ 9,530	\$ 5,605	\$ 4,765	\$ 9,744	\$ 9,489
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 10,082	\$ 6,081	\$ 6,081	\$ 6,081	\$ 6,081	\$ 10,234	\$ 9,979	\$ 9,979

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	34.20	34.30	32.40	32.40
Professional/Technical	0.00	0.00	0.00	0.00
Classified	18.23	20.55	20.40	18.64
<b>Total FTE</b>	<b>54.43</b>	<b>56.85</b>	<b>54.80</b>	<b>53.04</b>

# PRAIRIE CROSSING ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget	Adopted Budget
<b>Direct School Expenditures</b>									
Salaries									
Administrative	\$ 85,000	\$ 87,614	\$ 180,638	\$ 189,842	\$ 189,842	\$ 173,380	\$ 187,407	\$ 187,407	
Certified	1,853,357	1,966,267	2,201,262	2,644,567	2,676,581	2,261,309	2,954,723	2,956,023	
Professional/Technical	-	-	-	-	-	-	-	-	
Classified	307,274	310,962	386,875	378,173	360,672	344,116	430,558	394,665	
Benefits	733,892	793,988	909,850	1,242,478	1,250,972	927,584	1,407,453	1,390,740	
Purchased Services	111,918	108,892	199,686	6,767	13,267	47,246	-	-	
Supplies and Materials	231,646	240,083	325,960	65,493	356,352	164,612	60,538	75,003	
Capital Equipment	-	236,954	68,806	-	-	36,578	-	-	
Other Expenses	10,175	6,537	6,939	-	-	2,054	12,667	(42,458)	
Device Refresh	41,355	51,035	-	-	-	-	-	-	
<b>Total Expenditures</b>	<b>\$ 3,374,617</b>	<b>\$ 3,802,331</b>	<b>\$ 4,280,015</b>	<b>\$ 4,527,320</b>	<b>\$ 4,847,686</b>	<b>\$ 3,956,878</b>	<b>\$ 5,053,346</b>	<b>\$ 4,961,380</b>	

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

Carry Over Awarded Into Subsequent Year	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
Fund 10 Student Based Budget	\$ 119,218	\$ 90,061	\$ 63,369	\$ -	\$ -	\$ 14,243	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	191,542	225,189	164,571	-	-	157,489	-	-
Fund 15 Full Day Kindergarten	35,511	90,875	58,181	-	-	68,602	-	-
Fund 74 Specific Purpose	14,267	16,692	14,694	-	-	9,718	-	-
Fund 14 Capital Projects	(12,994)	(29,840)	-	-	-	8,582	-	-
<b>Total</b>	<b>\$ 347,544</b>	<b>\$ 392,977</b>	<b>\$ 300,815</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 258,634</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	545	601	639	663	666	666	700	700
<b>School Expenditures Per Pupil</b>	\$ 6,192	\$ 6,327	\$ 6,698	\$ 6,829	\$ 7,279	\$ 5,941	\$ 7,219	\$ 7,088
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 7,381	\$ 7,755	\$ 7,755	\$ 7,755	\$ 7,755	\$ 7,709	\$ 7,578	\$ 7,578

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	43.70	44.40	47.10	47.10
Professional/Technical	0.00	0.00	0.00	0.00
Classified	16.20	15.95	17.40	16.52
<b>Total FTE</b>	<b>61.90</b>	<b>62.35</b>	<b>66.50</b>	<b>65.62</b>

# RENAISSANCE EXPEDITIONARY LEARNING OUTWARD BOUND SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 107,420	\$ 110,920	\$ 122,480	\$ 104,248	\$ 104,248	\$ 117,203	\$ 107,717	\$ 107,717
Certified	1,404,381	1,453,476	1,566,600	1,650,377	1,556,902	1,295,268	1,662,152	1,662,152
Professional/Technical	-	-	-	-	-	-	-	-
Classified	268,737	256,640	315,085	291,605	291,605	292,889	230,254	229,747
Benefits	621,307	609,816	669,623	779,031	751,125	603,545	770,081	769,985
Purchased Services	252,678	230,900	143,606	8,200	8,200	152,489	8,947	9,000
Supplies and Materials	168,804	174,508	142,060	42,933	338,194	117,422	16,500	17,050
Capital Equipment	-	(594)	8,104	-	-	8,963	-	-
Other Expenses	13,482	11,499	1,406	-	-	3,364	-	(30,223)
Device Refresh	26,730	29,280	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,863,538</b>	<b>\$ 2,876,445</b>	<b>\$ 2,968,964</b>	<b>\$ 2,876,394</b>	<b>\$ 3,050,274</b>	<b>\$ 2,591,144</b>	<b>\$ 2,795,651</b>	<b>\$ 2,765,428</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 16,058	\$ 67,105	\$ 115,700	\$ -	\$ -	\$ 65,466	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	124,135	147,364	207,844	-	-	83,662	-	-
Fund 15 Full Day Kindergarten	22,458	(10,220)	(25,932)	-	-	(9,842)	-	-
Fund 74 Specific Purpose	-	-	-	-	-	-	-	-
Fund 14 Capital Projects	-	-	(8,104)	-	-	-	-	-
<b>Total</b>	<b>\$ 162,651</b>	<b>\$ 204,249</b>	<b>\$ 289,508</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 139,286</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	406	394	395	400	395	395	398	398
<b>School Expenditures Per Pupil</b>	\$ 7,053	\$ 7,301	\$ 7,516	\$ 7,191	\$ 7,722	\$ 6,560	\$ 7,024	\$ 6,948
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ -	\$ -	\$ 476	\$ 476	\$ -	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 7,743	\$ -	\$ -	\$ 7,743	\$ 8,198	\$ 6,560	\$ 7,514	\$ 7,438

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	1.00	1.00	1.00	1.00
Certified	26.80	27.60	27.86	27.86
Professional/Technical	0.00	0.00	0.00	0.00
Classified	13.32	13.32	9.25	8.99
<b>Total FTE</b>	<b>41.12</b>	<b>41.92</b>	<b>38.11</b>	<b>37.85</b>

# ROCK RIDGE ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 170,301	\$ 175,313	\$ 189,866	\$ 189,841	\$ 189,841	\$ 182,135	\$ 187,407	\$ 187,407
Certified	1,925,758	2,099,140	2,002,859	2,386,345	2,406,072	1,892,869	2,396,291	2,396,291
Professional/Technical	-	-	-	-	-	-	-	-
Classified	324,258	368,785	457,535	462,046	503,692	425,445	493,526	529,889
Benefits	806,641	920,711	946,575	1,200,090	1,232,705	903,861	1,227,847	1,232,951
Purchased Services	139,291	85,118	70,470	16,320	25,932	47,082	16,329	16,329
Supplies and Materials	180,059	189,674	172,821	13,642	230,156	149,332	6,626	2,000
Capital Equipment	7,878	-	-	-	-	-	-	-
Other Expenses	23,784	5,604	13,921	13,420	15,420	10,657	13,420	(17,697)
Device Refresh	38,076	41,771	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,616,046</b>	<b>\$ 3,886,116</b>	<b>\$ 3,854,046</b>	<b>\$ 4,281,704</b>	<b>\$ 4,603,818</b>	<b>\$ 3,611,382</b>	<b>\$ 4,341,446</b>	<b>\$ 4,347,170</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 36,062	\$ 68,412	\$ 184,449	\$ -	\$ -	\$ 56,751	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	58,410	43,388	54,678	-	-	54,118	-	-
Fund 15 Full Day Kindergarten	30,425	57,412	86,867	-	-	87,079	-	-
Fund 74 Specific Purpose	(13,889)	(12,624)	(7,946)	-	-	(3,993)	-	-
Fund 14 Capital Projects	(7,878)	(887)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 103,130</b>	<b>\$ 155,701</b>	<b>\$ 318,048</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 193,956</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	564	539	485	473	477	477	461	461
<b>School Expenditures Per Pupil</b>	\$ 6,411	\$ 7,210	\$ 7,946	\$ 9,052	\$ 9,652	\$ 7,571	\$ 9,417	\$ 9,430
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 9,604	\$ 10,128	\$ 10,128	\$ 10,128	\$ 10,128	\$ 10,128	\$ 9,907	\$ 9,920

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	38.62	41.45	39.60	39.60
Professional/Technical	0.00	0.00	0.00	0.00
Classified	19.41	20.79	18.57	19.45
<b>Total FTE</b>	<b>60.03</b>	<b>64.24</b>	<b>60.17</b>	<b>61.05</b>

# ROXBOROUGH PRIMARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget	Adopted Budget
<b>Direct School Expenditures</b>									
Salaries									
Administrative	\$ 100,000	\$ 102,990	\$ 113,685	\$ 104,248	\$ 104,248	\$ 108,859	\$ 107,717	\$ 107,717	
Certified	1,352,387	1,460,737	1,349,822	1,354,428	1,382,614	1,117,462	1,368,763	1,368,763	
Professional/Technical	-	-	-	-	-	-	-	-	
Classified	344,467	309,939	337,196	269,284	274,271	281,593	250,198	274,707	
Benefits	552,023	615,834	595,928	640,928	651,339	527,626	645,349	659,747	
Purchased Services	112,652	84,394	72,074	14,000	4,000	53,578	15,000	15,000	
Supplies and Materials	179,775	149,807	123,687	45,301	72,633	99,015	114,522	112,457	
Capital Equipment	-	-	-	-	-	-	-	-	
Other Expenses	2,782	(18,480)	7,233	30,991	30,991	6,656	29,260	2,648	
Device Refresh	22,405	22,733	-	-	-	-	-	-	
<b>Total Expenditures</b>	<b>\$ 2,666,492</b>	<b>\$ 2,727,953</b>	<b>\$ 2,599,624</b>	<b>\$ 2,459,180</b>	<b>\$ 2,520,096</b>	<b>\$ 2,194,788</b>	<b>\$ 2,530,809</b>	<b>\$ 2,541,039</b>	

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into Subsequent Year</b>									
Fund 10 Student Based Budget	\$ 78	\$ 473	\$ -	\$ -	\$ -	\$ 41,820	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	113,823	34,321	3,802	-	-	73,661	-	-	-
Fund 15 Full Day Kindergarten	19,443	161	(38,370)	-	-	(18,583)	-	-	-
Fund 74 Specific Purpose	6,913	6,913	6,913	-	-	-	-	-	-
Fund 14 Capital Projects	-	152	-	-	-	152	-	-	-
<b>Total</b>	<b>\$ 140,257</b>	<b>\$ 42,020</b>	<b>\$ (27,655)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 97,051</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	323	314	296	291	308	308	314	314
<b>School Expenditures Per Pupil</b>	\$ 8,255	\$ 8,688	\$ 8,783	\$ 8,451	\$ 8,182	\$ 7,126	\$ 8,060	\$ 8,092
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 9,003	\$ 8,658	\$ 8,658	\$ 8,658	\$ 8,658	\$ 8,550	\$ 8,582	\$ 8,582

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	1.00	1.00	1.00	1.00
Certified	22.94	27.68	23.92	23.92
Professional/Technical	0.00	0.00	0.00	0.00
Classified	11.66	12.26	9.98	10.92
<b>Total FTE</b>	<b>35.60</b>	<b>40.94</b>	<b>34.90</b>	<b>35.84</b>

# ROXBOROUGH INTERMEDIATE SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget	Adopted Budget
<b>Direct School Expenditures</b>									
Salaries									
Administrative	\$ 147,333	\$ 160,054	\$ 180,606	\$ 189,841	\$ 189,841	\$ 173,351	\$ 187,407	\$ 187,407	\$ 187,407
Certified	1,500,954	1,583,831	1,628,258	1,604,514	1,537,012	1,288,111	1,583,650	1,583,669	1,583,669
Professional/Technical	-	-	-	-	-	-	-	-	-
Classified	310,050	317,433	360,230	253,596	253,073	275,114	262,942	262,942	262,942
Benefits	692,287	712,151	755,039	786,921	771,606	613,142	782,178	782,182	782,182
Purchased Services	112,463	99,160	89,167	-	-	38,714	-	-	-
Supplies and Materials	173,430	129,815	119,724	1,004	(1,814)	102,132	4,766	4,743	4,743
Capital Equipment	-	-	-	-	-	-	-	-	-
Other Expenses	7,235	(16,351)	7,876	-	-	9,982	-	(29,250)	(29,250)
Device Refresh	33,462	30,600	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,977,214</b>	<b>\$ 3,016,694</b>	<b>\$ 3,140,901</b>	<b>\$ 2,835,876</b>	<b>\$ 2,749,718</b>	<b>\$ 2,500,544</b>	<b>\$ 2,820,943</b>	<b>\$ 2,791,693</b>	<b>\$ 2,791,693</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

Carry Over Awarded Into	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
Subsequent Year									
Fund 10 Student Based Budget	\$ 28,545	\$ 129	\$ 284	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	96,078	31,693	(2,818)	-	-	1,294	-	-	-
Fund 15 Full Day Kindergarten	-	-	-	-	-	-	-	-	-
Fund 74 Specific Purpose	2,132	2,132	2,132	-	-	9,045	-	-	-
Fund 14 Capital Projects	-	548	-	-	-	-	-	-	-
<b>Total</b>	<b>\$ 126,755</b>	<b>\$ 34,502</b>	<b>\$ (402)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,339</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	460	431	416	400	392	392	390	390
<b>School Expenditures Per Pupil</b>	\$ 6,472	\$ 6,999	\$ 7,550	\$ 7,090	\$ 7,015	\$ 6,379	\$ 7,233	\$ 7,158
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 7,642	\$ 7,491	\$ 7,491	\$ 7,491	\$ 7,491	\$ 7,223	\$ 7,223	\$ 7,223

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	26.60	25.60	26.48	25.92
Professional/Technical	0.00	0.00	0.00	0.00
Classified	10.82	10.92	9.98	9.98
<b>Total FTE</b>	<b>39.42</b>	<b>38.52</b>	<b>38.46</b>	<b>37.90</b>



# SADDLE RANCH ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 85,000	\$ 181,176	\$ 199,862	\$ 189,842	\$ 189,842	\$ 191,619	\$ 155,531	\$ 155,531
Certified	1,784,157	1,717,341	1,832,027	1,819,894	1,770,277	1,470,818	1,709,624	1,654,217
Professional/Technical	-	-	-	-	-	-	-	-
Classified	293,539	329,958	347,273	294,851	279,086	308,142	290,654	282,817
Benefits	732,750	763,944	810,330	878,578	855,216	692,642	836,604	813,321
Purchased Services	120,355	56,374	56,784	-	-	45,453	-	-
Supplies and Materials	141,051	158,261	157,800	21,473	200,384	119,908	303	27,114
Capital Equipment	176	44,916	2,940	-	-	7,429	-	-
Other Expenses	(17,406)	(7,937)	1,110	-	-	2,305	-	(30,638)
Device Refresh	35,280	27,851	2,940	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,174,902</b>	<b>\$ 3,271,884</b>	<b>\$ 3,411,067</b>	<b>\$ 3,204,638</b>	<b>\$ 3,294,805</b>	<b>\$ 2,838,316</b>	<b>\$ 2,992,716</b>	<b>\$ 2,902,362</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

Carry Over Awarded Into Subsequent Year	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Fund 10 Student Based Budget	\$ 4,686	\$ 41,593	\$ 25,629	\$ -	\$ -	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	172,147	162,448	107,121	-	-	90,172	-	-
Fund 15 Full Day Kindergarten	7,808	9,606	59,392	-	-	106,916	-	-
Fund 74 Specific Purpose	1,261	1,799	1,783	-	-	1,390	-	-
Fund 14 Capital Projects	(176)	5,049	-	-	-	2,109	-	-
<b>Total</b>	<b>\$ 185,726</b>	<b>\$ 220,495</b>	<b>\$ 193,925</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,588</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	489	470	443	426	414	414	380	380
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<b>School Expenditures Per Pupil</b>	\$ 6,493	\$ 6,961	\$ 7,700	\$ 7,523	\$ 7,958	\$ 6,856	\$ 7,876	\$ 7,638
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 8,075	\$ 8,434	\$ 8,434	\$ 8,434	\$ 8,434	\$ 8,366	\$ 8,128	\$ 8,128

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	1.60	1.60
Certified	30.70	30.70	29.00	28.00
Professional/Technical	0.00	0.00	0.00	0.00
Classified	13.50	12.57	10.72	11.04
<b>Total FTE</b>	<b>46.20</b>	<b>45.27</b>	<b>41.32</b>	<b>40.64</b>

# SAGE CANYON ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 151,185	\$ 156,092	\$ 169,542	\$ 189,841	\$ 189,841	\$ 162,853	\$ 187,407	\$ 187,407
Certified	2,203,227	2,353,638	2,719,137	3,127,879	3,103,738	2,322,489	2,849,164	2,813,730
Professional/Technical	-	-	-	-	-	-	-	-
Classified	384,349	405,161	451,671	449,960	503,655	439,670	529,196	494,951
Benefits	973,784	1,051,348	1,171,523	1,443,006	1,459,220	1,078,848	1,441,384	1,398,857
Purchased Services	325,586	206,259	190,868	26,000	36,000	75,521	-	-
Supplies and Materials	194,848	329,846	261,913	218,473	366,231	145,126	44,440	96,928
Capital Equipment	-	-	10,722	-	-	-	-	-
Other Expenses	14,439	15,511	14,632	-	36,232	11,103	-	(50,317)
Device Refresh	45,826	42,222	10,722	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 4,293,244</b>	<b>\$ 4,560,077</b>	<b>\$ 5,000,730</b>	<b>\$ 5,455,159</b>	<b>\$ 5,694,917</b>	<b>\$ 4,235,610</b>	<b>\$ 5,051,591</b>	<b>\$ 4,941,556</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 111,075	\$ 110,207	\$ 166,057	\$ -	\$ -	\$ 228,691	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	90,048	60,419	46,689	-	-	34,969	-	-
Fund 15 Full Day Kindergarten	30,103	15,758	70,104	-	-	49,544	-	-
Fund 74 Specific Purpose	6	6	6	-	-	(165)	-	-
Fund 14 Capital Projects	-	10,722	-	-	-	-	-	-
<b>Total</b>	<b>\$ 231,232</b>	<b>\$ 197,112</b>	<b>\$ 282,856</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 313,039</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	693	703	753	764	745	745	642	642
<b>School Expenditures Per Pupil</b>	\$ 6,195	\$ 6,487	\$ 6,641	\$ 7,140	\$ 7,644	\$ 5,685	\$ 7,869	\$ 7,697
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 7,692	\$ 8,120	\$ 8,120	\$ 8,120	\$ 8,120	\$ 8,359	\$ 8,187	\$ 8,187

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	51.70	51.90	46.80	46.20
Professional/Technical	0.00	0.00	0.00	0.00
Classified	19.60	21.80	20.98	19.66
<b>Total FTE</b>	<b>73.30</b>	<b>75.70</b>	<b>69.78</b>	<b>67.86</b>

# SAND CREEK ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 117,059	\$ 162,151	\$ 160,633	\$ 189,841	\$ 189,841	\$ 142,527	\$ 187,407	\$ 187,407
Certified	1,979,883	1,912,284	1,839,217	1,781,274	1,852,398	1,602,236	1,869,570	1,869,570
Professional/Technical	-	-	-	-	-	-	-	-
Classified	268,427	247,866	401,435	345,622	377,450	323,105	365,350	319,690
Benefits	791,645	794,816	826,168	903,234	944,781	751,849	954,923	926,900
Purchased Services	107,304	52,907	57,340	3,489	3,489	36,200	-	-
Supplies and Materials	235,196	189,085	169,837	4,804	225,176	116,240	11,323	11,323
Capital Equipment	-	10,019	13,274	-	-	3,119	-	-
Other Expenses	5,916	3,916	2,143	-	-	1,888	-	(26,649)
Device Refresh	32,050	32,110	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,537,479</b>	<b>\$ 3,405,154</b>	<b>\$ 3,470,046</b>	<b>\$ 3,228,264</b>	<b>\$ 3,593,135</b>	<b>\$ 2,977,164</b>	<b>\$ 3,388,573</b>	<b>\$ 3,288,241</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

Carry Over Awarded Into Subsequent Year	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
Fund 10 Student Based Budget	\$ 38,330	\$ 43,667	\$ 5,193	\$ -	\$ -	\$ 35,872	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	123,473	109,611	128,034	-	-	115,461	-	-
Fund 15 Full Day Kindergarten	7,383	(13,341)	15,058	-	-	4,198	-	-
Fund 74 Specific Purpose	7,027	10,244	11,468	-	-	17,794	-	-
Fund 14 Capital Projects	-	(2,986)	6,726	-	-	621	-	-
<b>Total</b>	<b>\$ 176,213</b>	<b>\$ 147,195</b>	<b>\$ 166,479</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 173,897</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	455	413	391	365	388	388	376	376
<b>School Expenditures Per Pupil</b>	\$ 7,775	\$ 8,245	\$ 8,875	\$ 8,845	\$ 9,261	\$ 7,673	\$ 9,012	\$ 8,745
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 9,397	\$ 9,737	\$ 9,737	\$ 9,737	\$ 9,737	\$ 9,502	\$ 9,235	\$ 9,235

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	29.30	30.50	30.40	30.40
Professional/Technical	0.00	0.00	0.00	0.00
Classified	14.81	15.51	13.50	11.74
<b>Total FTE</b>	<b>46.11</b>	<b>48.01</b>	<b>45.90</b>	<b>44.14</b>

# SEDALIA ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 96,446	\$ 178,435	\$ 193,244	\$ 189,806	\$ 189,850	\$ 184,486	\$ 107,717	\$ 107,717
Certified	1,461,828	1,333,560	1,488,101	1,664,026	1,728,157	1,303,988	1,629,754	1,629,754
Professional/Technical	-	-	-	-	-	-	-	-
Classified	307,048	328,609	335,103	288,270	292,155	290,122	306,345	329,159
Benefits	640,031	661,948	716,865	828,272	819,729	641,079	802,327	816,355
Purchased Services	62,597	24,794	28,421	-	14,478	16,238	49,176	79,526
Supplies and Materials	137,367	148,131	115,010	224,243	206,413	72,144	33,006	33,006
Capital Equipment	-	9,782	1,641	-	-	-	-	-
Other Expenses	7,805	5,607	6,080	-	2,000	1,610	2,000	(11,560)
Device Refresh	19,195	19,348	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,732,318</b>	<b>\$ 2,710,214</b>	<b>\$ 2,884,465</b>	<b>\$ 3,194,617</b>	<b>\$ 3,252,782</b>	<b>\$ 2,509,666</b>	<b>\$ 2,930,325</b>	<b>\$ 2,983,957</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 107,798	\$ 165,255	\$ 186,613	\$ -	\$ -	\$ 103,953	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	35,890	44,682	53,505	-	-	41,485	-	-
Fund 15 Full Day Kindergarten	291	291	218	-	-	218	-	-
Fund 74 Specific Purpose	2,627	2,627	30	-	-	30	-	-
Fund 14 Capital Projects	-	(743)	-	-	-	(743)	-	-
<b>Total</b>	<b>\$ 146,606</b>	<b>\$ 212,112</b>	<b>\$ 240,366</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 144,943</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	298	258	252	256	237	237	226	226
<b>School Expenditures Per Pupil</b>	\$ 9,169	\$ 10,505	\$ 11,446	\$ 12,479	\$ 13,725	\$ 10,589	\$ 12,966	\$ 13,203
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 13,031	\$ 14,201	\$ 13,456	\$ 13,456	\$ 13,456	\$ 13,456	\$ 13,456	\$ 13,693

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	1.00	1.00
Certified	25.82	27.60	26.60	26.75
Professional/Technical	0.00	0.00	0.00	0.00
Classified	11.37	11.30	10.80	11.68
<b>Total FTE</b>	<b>39.19</b>	<b>40.90</b>	<b>38.40</b>	<b>39.43</b>

# SOARING HAWK ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget	Adopted Budget
<b>Direct School Expenditures</b>									
Salaries									
Administrative	\$ 166,973	\$ 172,219	\$ 176,021	\$ 189,841	\$ 189,841	\$ 169,000	\$ 187,407	\$ 187,407	\$ 187,407
Certified	1,914,848	2,009,957	2,373,143	2,368,589	2,357,249	1,973,582	2,397,183	2,397,183	2,397,183
Professional/Technical	-	-	-	-	-	-	-	-	-
Classified	468,404	516,189	555,708	432,594	487,411	499,495	545,249	499,661	499,661
Benefits	843,310	924,970	1,065,941	1,149,855	1,159,371	949,641	1,253,057	1,225,036	1,225,036
Purchased Services	131,374	127,989	94,470	-	-	91,797	-	-	-
Supplies and Materials	354,507	255,043	271,570	171,787	270,443	152,839	53,618	53,544	53,544
Capital Equipment	15,759	-	-	-	-	-	-	-	-
Other Expenses	12,351	9,716	8,028	-	-	4,060	-	(43,028)	(43,028)
Device Refresh	26,590	42,503	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,934,116</b>	<b>\$ 4,058,586</b>	<b>\$ 4,544,881</b>	<b>\$ 4,312,666</b>	<b>\$ 4,464,315</b>	<b>\$ 3,840,414</b>	<b>\$ 4,436,514</b>	<b>\$ 4,319,803</b>	<b>\$ 4,319,803</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into</b>									
<b>Subsequent Year</b>									
Fund 10 Student Based Budget	\$ 113,417	\$ 175,723	\$ 104,951	\$ -	\$ -	\$ 143,283	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	7,622	28,331	60,490	-	-	65,250	-	-	-
Fund 15 Full Day Kindergarten	4,098	(6,693)	(23,005)	-	-	28,049	-	-	-
Fund 74 Specific Purpose	5,115	4,889	5,732	-	-	5,856	-	-	-
Fund 14 Capital Projects	-	10,147	-	-	-	3,432	-	-	-
<b>Total</b>	<b>\$ 130,252</b>	<b>\$ 212,397</b>	<b>\$ 148,168</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 245,870</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	556	569	555	550	545	545	549	549
<b>School Expenditures Per Pupil</b>	\$ 7,076	\$ 7,133	\$ 8,189	\$ 7,841	\$ 8,191	\$ 7,047	\$ 8,081	\$ 7,868
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 8,393	\$ 8,667	\$ 8,667	\$ 8,317	\$ 8,667	\$ 8,571	\$ 8,358	\$ 8,358

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	39.00	38.22	38.20	38.20
Professional/Technical	0.00	0.00	0.00	0.00
Classified	18.84	21.04	21.03	19.27
<b>Total FTE</b>	<b>59.84</b>	<b>61.26</b>	<b>61.23</b>	<b>59.47</b>

# SOUTH RIDGE ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 140,997	\$ 150,177	\$ 177,740	\$ 190,435	\$ 200,741	\$ 170,631	\$ 187,407	\$ 187,407
Certified	2,033,709	2,096,046	2,346,397	2,725,972	2,842,439	2,115,801	2,649,927	2,644,779
Professional/Technical	-	-	-	-	-	-	-	-
Classified	377,101	383,809	477,950	483,144	500,830	403,908	622,417	563,131
Benefits	852,830	894,266	1,034,817	1,309,509	1,349,095	951,365	1,377,152	1,345,725
Purchased Services	104,822	111,123	78,665	40,000	10,000	58,935	-	-
Supplies and Materials	307,352	235,303	384,712	310,754	397,282	151,603	213,618	219,304
Capital Equipment	46,541	10,396	6,112	-	-	-	-	-
Other Expenses	14,471	24,087	13,802	43,569	19,040	12,364	-	(31,482)
Device Refresh	32,485	36,045	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,910,307</b>	<b>\$ 3,941,251</b>	<b>\$ 4,520,193</b>	<b>\$ 5,103,383</b>	<b>\$ 5,319,427</b>	<b>\$ 3,864,608</b>	<b>\$ 5,050,521</b>	<b>\$ 4,928,864</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 6,520	\$ 80,111	\$ 205,656	\$ -	\$ -	\$ 154,851	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	16,809	38,521	48,819	-	-	30,972	-	-
Fund 15 Full Day Kindergarten	-	-	50	-	-	116,075	-	-
Fund 74 Specific Purpose	4,101	(1,332)	4,072	-	-	912	-	-
Fund 14 Capital Projects	-	(65)	-	-	-	(65)	-	-
<b>Total</b>	<b>\$ 27,430</b>	<b>\$ 117,235</b>	<b>\$ 258,597</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 302,745</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	487	514	537	558	565	565	528	528
<b>School Expenditures Per Pupil</b>	\$ 8,029	\$ 7,668	\$ 8,417	\$ 9,146	\$ 9,415	\$ 6,840	\$ 9,565	\$ 9,335
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ -	\$ -	\$ 476	\$ 476	\$ -	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 9,698	\$ 7,668	\$ 8,417	\$ 9,622	\$ 9,891	\$ 6,840	\$ 10,055	\$ 9,825

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.01	2.00	2.00	2.00
Certified	47.57	46.23	42.06	42.44
Professional/Technical	0.00	0.00	0.00	0.00
Classified	17.51	23.06	23.09	20.20
<b>Total FTE</b>	<b>67.09</b>	<b>71.28</b>	<b>67.15</b>	<b>64.64</b>

# STONE MOUNTAIN ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget	Adopted Budget
<b>Direct School Expenditures</b>									
Salaries									
Administrative	\$ 90,000	\$ 92,739	\$ 167,117	\$ 189,841	\$ 189,841	\$ 160,552	\$ 187,407	\$ 187,407	
Certified	2,013,540	2,242,655	2,390,170	2,587,532	2,556,561	2,124,095	2,734,008	2,734,008	
Professional/Technical	-	400	-	-	-	-	-	-	
Classified	304,881	319,469	369,121	293,545	366,791	346,060	303,202	303,202	
Benefits	807,805	910,526	986,383	1,129,087	1,140,527	900,578	1,231,164	1,231,164	
Purchased Services	126,225	74,489	72,917	-	4,186	45,809	-	-	
Supplies and Materials	169,286	249,810	223,323	15,572	439,904	123,402	191	191	
Capital Equipment	563	-	14,571	-	-	8,470	-	-	
Other Expenses	7,146	8,093	4,183	-	-	3,315	-	(51,266)	
Device Refresh	40,390	43,674	-	-	-	-	-	-	
<b>Total Expenditures</b>	<b>\$ 3,559,836</b>	<b>\$ 3,941,855</b>	<b>\$ 4,227,784</b>	<b>\$ 4,215,577</b>	<b>\$ 4,697,810</b>	<b>\$ 3,712,280</b>	<b>\$ 4,455,972</b>	<b>\$ 4,404,706</b>	

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into Subsequent Year</b>									
Fund 10 Student Based Budget	\$ 65,148	\$ 60,273	\$ 115,532	\$ -	\$ -	\$ 274,587	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	90,094	92,906	139,865	-	-	73,187	-	-	-
Fund 15 Full Day Kindergarten	75,781	17,998	28,321	-	-	75,545	-	-	-
Fund 74 Specific Purpose	725	725	526	-	-	53	-	-	-
Fund 14 Capital Projects	(563)	(2,864)	(14,571)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 231,185</b>	<b>\$ 169,038</b>	<b>\$ 269,673</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 423,372</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	586	583	619	613	651	651	651	651
<b>School Expenditures Per Pupil</b>	\$ 6,075	\$ 6,761	\$ 6,830	\$ 6,877	\$ 7,216	\$ 5,702	\$ 6,845	\$ 6,766
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 7,429	\$ 7,692	\$ 7,692	\$ 7,692	\$ 7,692	\$ 7,335	\$ 7,335	\$ 7,256

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	42.52	44.20	46.50	46.50
Professional/Technical	0.00	0.00	0.00	0.00
Classified	13.15	15.87	11.54	11.54
<b>Total FTE</b>	<b>57.67</b>	<b>62.07</b>	<b>60.04</b>	<b>60.04</b>

# SUMMIT VIEW ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget	Adopted Budget
<b>Direct School Expenditures</b>									
Salaries									
Administrative	\$ 95,258	\$ 163,974	\$ 164,791	\$ 189,841	\$ 189,841	\$ 169,679	\$ 187,407	\$ 187,407	
Certified	1,763,482	1,961,537	2,016,534	2,115,858	2,096,322	1,805,052	2,109,613	2,109,612	
Professional/Technical	-	-	-	-	-	-	-	-	
Classified	346,728	386,553	441,316	238,972	406,435	342,284	283,700	243,152	
Benefits	789,101	943,668	984,275	956,760	1,010,515	864,122	1,000,349	977,874	
Purchased Services	118,084	134,876	118,894	-	-	92,952	-	-	
Supplies and Materials	67,732	274,405	230,619	14,744	124,053	79,649	2,890	6,197	
Capital Equipment	-	38,258	24,453	-	-	-	-	-	
Other Expenses	5,143	6,016	5,255	-	-	4,164	-	(39,485)	
Device Refresh	28,049	41,180	-	-	(3,660)	(24)	-	-	
<b>Total Expenditures</b>	<b>\$ 3,213,577</b>	<b>\$ 3,950,467</b>	<b>\$ 3,986,136</b>	<b>\$ 3,516,175</b>	<b>\$ 3,823,506</b>	<b>\$ 3,357,878</b>	<b>\$ 3,583,959</b>	<b>\$ 3,484,757</b>	

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded into Subsequent Year</b>									
Fund 10 Student Based Budget	\$ 455,097	\$ 229,507	\$ 174,272	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	298,786	278,618	50,988	-	-	63,340	-	-	-
Fund 15 Full Day Kindergarten	14,501	1,240	(28,883)	-	-	32,728	-	-	-
Fund 74 Specific Purpose	-	-	-	-	-	-	-	-	-
Fund 14 Capital Projects	-	(2,431)	(33,830)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 768,384</b>	<b>\$ 506,934</b>	<b>\$ 162,547</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 96,068</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	514	512	508	477	502	502	483	483
<b>School Expenditures Per Pupil</b>	\$ 6,252	\$ 7,716	\$ 7,847	\$ 7,371	\$ 7,617	\$ 6,689	\$ 7,420	\$ 7,215
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 7,923	\$ 8,093	\$ 8,093	\$ 7,923	\$ 8,093	\$ 7,910	\$ 7,910	\$ 7,705

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	35.50	35.80	35.30	35.30
Professional/Technical	0.00	0.00	0.00	0.00
Classified	9.61	16.61	10.82	9.37
<b>Total FTE</b>	<b>47.11</b>	<b>54.41</b>	<b>48.12</b>	<b>46.67</b>



# TIMBER TRAIL ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 105,000	\$ 108,432	\$ 119,721	\$ 104,248	\$ 104,248	\$ 114,585	\$ 107,717	\$ 107,717
Certified	1,821,801	1,621,396	1,471,033	1,546,737	1,406,419	1,110,645	1,351,953	1,355,887
Professional/Technical	-	-	-	-	-	-	-	-
Classified	319,529	314,829	248,112	241,638	309,170	305,845	359,083	307,654
Benefits	749,893	701,456	612,302	711,442	718,923	523,158	737,480	700,178
Purchased Services	119,486	71,409	55,888	-	-	32,004	-	-
Supplies and Materials	171,741	148,511	165,232	18,134	575,427	108,273	81,735	69,973
Capital Equipment	-	-	-	-	-	22,845	-	-
Other Expenses	4,155	5,172	(66,763)	-	-	1,765	-	(25,704)
Device Refresh	34,130	21,986	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,325,735</b>	<b>\$ 2,993,192</b>	<b>\$ 2,605,524</b>	<b>\$ 2,622,199</b>	<b>\$ 3,114,187</b>	<b>\$ 2,219,120</b>	<b>\$ 2,637,968</b>	<b>\$ 2,515,705</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into</b>								
<b>Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 82,844	\$ 146,760	\$ 82,346	\$ -	\$ -	\$ 220,996	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	232,491	270,503	353,274	-	-	331,408	-	-
Fund 15 Full Day Kindergarten	137,446	23,880	594	-	-	21,061	-	-
Fund 74 Specific Purpose	10,988	10,988	7,638	-	-	5,282	-	-
Fund 14 Capital Projects	-	10,594	-	-	-	33,594	-	-
<b>Total</b>	<b>\$ 463,769</b>	<b>\$ 462,725</b>	<b>\$ 443,852</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 612,341</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	499	423	330	303	328	328	306	306
<b>School Expenditures Per Pupil</b>	<b>\$ 6,665</b>	<b>\$ 7,076</b>	<b>\$ 7,896</b>	<b>\$ 8,654</b>	<b>\$ 9,494</b>	<b>\$ 6,766</b>	<b>\$ 8,621</b>	<b>\$ 8,221</b>
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	<b>\$ 9,206</b>	<b>\$ 9,970</b>	<b>\$ 9,970</b>	<b>\$ 9,206</b>	<b>\$ 9,970</b>	<b>\$ 9,111</b>	<b>\$ 8,711</b>	<b>\$ 8,711</b>

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	1.00	1.00	1.00	1.00
Certified	25.16	24.90	24.05	24.05
Professional/Technical	0.00	0.00	0.00	0.00
Classified	11.05	13.79	14.43	12.35
<b>Total FTE</b>	<b>37.21</b>	<b>39.69</b>	<b>39.48</b>	<b>37.40</b>

# TRAILBLAZER ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 155,093	\$ 167,757	\$ 179,366	\$ 189,842	\$ 189,842	\$ 175,659	\$ 187,407	\$ 187,407
Certified	1,416,907	1,508,985	1,571,701	1,756,940	1,776,937	1,432,787	1,789,451	1,789,383
Professional/Technical	-	-	-	-	-	-	-	-
Classified	372,797	420,072	474,765	429,888	449,883	401,456	494,903	476,206
Benefits	660,569	760,431	821,252	952,105	949,530	740,009	983,201	979,091
Purchased Services	86,219	64,270	66,597	-	620	51,579	-	-
Supplies and Materials	175,645	155,669	126,456	23,141	119,078	92,842	66,739	66,739
Capital Equipment	2,167	176,164	89,851	-	-	-	-	-
Other Expenses	3,570	4,944	4,588	6,000	8,800	3,507	-	(28,583)
Device Refresh	29,190	18,620	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,902,157</b>	<b>\$ 3,276,913</b>	<b>\$ 3,334,576</b>	<b>\$ 3,357,916</b>	<b>\$ 3,494,690</b>	<b>\$ 2,897,839</b>	<b>\$ 3,521,701</b>	<b>\$ 3,470,243</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

Carry Over Awarded Into Subsequent Year	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
Fund 10 Student Based Budget	\$ 81,671	\$ 29,925	\$ -	\$ -	\$ -	\$ 13,335	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	53,752	46,579	46,451	-	-	38,473	-	-
Fund 15 Full Day Kindergarten	15,521	3,999	(27,069)	-	-	(7,801)	-	-
Fund 74 Specific Purpose	2,342	321	702	-	-	800	-	-
Fund 14 Capital Projects	(2,167)	86,008	(3,403)	-	-	4,857	-	-
<b>Total</b>	<b>\$ 151,119</b>	<b>\$ 166,832</b>	<b>\$ 16,681</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 49,663</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	407	384	376	371	384	384	370	370
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<b>School Expenditures Per Pupil</b>	\$ 7,131	\$ 8,534	\$ 8,869	\$ 9,051	\$ 9,101	\$ 7,546	\$ 9,518	\$ 9,379
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 9,603	\$ 9,577	\$ 9,603	\$ 9,577	\$ 9,577	\$ 10,008	\$ 9,869	\$ 9,869

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	29.00	29.50	28.50	28.50
Professional/Technical	0.00	0.00	0.00	0.00
Classified	18.55	18.99	19.28	18.84
<b>Total FTE</b>	<b>49.55</b>	<b>50.49</b>	<b>49.78</b>	<b>49.34</b>

# WILDCAT MOUNTAIN ELEMENTARY SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 176,259	\$ 166,046	\$ 180,597	\$ 189,841	\$ 189,841	\$ 173,341	\$ 187,407	\$ 187,407
Certified	2,013,538	2,129,815	2,107,535	2,076,570	2,072,317	1,822,189	2,158,750	2,158,750
Professional/Technical	-	-	-	-	-	-	-	-
Classified	339,941	327,442	405,574	435,487	436,168	400,779	443,334	431,919
Benefits	787,512	816,106	867,063	1,073,288	1,076,535	803,910	1,104,680	1,093,219
Purchased Services	132,861	118,166	76,082	-	18,742	59,250	-	-
Supplies and Materials	217,655	179,850	186,671	31,884	411,128	115,918	1,125	1,125
Capital Equipment	-	207,560	243,584	-	-	-	-	-
Other Expenses	(11,108)	9,297	(25,911)	-	-	2,954	-	(37,648)
Device Refresh	451	78,722	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,657,109</b>	<b>\$ 4,033,005</b>	<b>\$ 4,041,195</b>	<b>\$ 3,807,070</b>	<b>\$ 4,204,731</b>	<b>\$ 3,378,341</b>	<b>\$ 3,895,296</b>	<b>\$ 3,834,772</b>

\*Other Expenses-this is the site-based budget pupil allocation cut that the principals will reallocate to individual line items based on decisions best for their students

<b>Carry Over Awarded Into</b>									
<b>Subsequent Year</b>									
Fund 10 Student Based Budget	\$ 1,000	\$ 5,871	\$ 77,929	\$ -	\$ -	\$ 125,922	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	303,003	234,656	236,082	-	-	187,281	-	-	-
Fund 15 Full Day Kindergarten	13,211	45,062	23,340	-	-	28,377	-	-	-
Fund 74 Specific Purpose	1,834	1,382	2,089	-	-	1,199	-	-	-
Fund 14 Capital Projects	-	3,923	3,366	-	-	(1,725)	-	-	-
<b>Total</b>	<b>\$ 319,048</b>	<b>\$ 290,894</b>	<b>\$ 342,806</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 341,054</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	556	553	519	485	499	499	485	485
<b>School Expenditures Per Pupil</b>	\$ 6,578	\$ 7,293	\$ 7,787	\$ 7,850	\$ 8,426	\$ 6,770	\$ 8,032	\$ 7,907
Centrally Held Future SBB Allocation per Pupil	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ 63	\$ 63	\$ 63
Centrally Held Other Expenditures per Pupil	\$ 476	\$ 476	\$ 476	\$ 476	\$ 476	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 8,402	\$ 8,902	\$ 8,902	\$ 8,902	\$ 8,902	\$ 8,522	\$ 8,522	\$ 8,397

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	33.90	34.40	36.16	36.16
Professional/Technical	0.00	0.00	0.00	0.00
Classified	19.46	20.11	17.09	16.65
<b>Total FTE</b>	<b>55.36</b>	<b>56.51</b>	<b>55.25</b>	<b>54.81</b>

# **SECONDARY AND ALTERNATIVE SCHOOL BUDGETS**

# SECONDARY AND ALTERNATIVE SCHOOLS

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## Middle Schools

- Castle Rock Middle School
- Cimarron Middle School
- Cresthill Middle School
- Mesa Middle School
- Mountain Ridge Middle School
- Ranch View Middle School
- Rocky Heights Middle School
- Sagewood Middle School
- Sierra Middle School

## High Schools

- Castle View High School
- Chaparral High School
- Douglas County High School
- Highlands Ranch High School
- Legend High School
- Mountain Vista High School
- Ponderosa High School
- Rock Canyon High School
- ThunderRidge High School

## Alternative Schools

- Bridge Program
- Daniel C. Oakes High School
- Eagle Academy Alternative High School
- eDCSD Cyber School
- Plum Creek Academy

# CASTLE ROCK MIDDLE SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 320,309	\$ 250,621	\$ 219,821	\$ 387,446	\$ 387,446	\$ 266,833	\$ 295,258	\$ 295,258
Certified	3,444,090	3,665,719	3,649,013	3,850,401	3,705,936	3,124,671	3,597,161	3,668,365
Professional/Technical	-	-	-	-	-	-	-	-
Classified	510,228	549,071	552,272	613,552	658,390	482,288	769,535	614,693
Benefits	1,400,659	1,544,352	1,545,135	1,828,083	1,803,057	1,381,637	1,815,113	1,747,859
Purchased Services	139,344	121,664	115,247	20,525	33,870	101,506	30,546	19,546
Supplies and Materials	330,433	388,933	315,315	184,497	653,994	256,429	104,501	93,335
Capital Equipment	436,580	195,224	42,703	-	-	20,460	-	-
Other Expenses	12,101	17,850	11,042	-	-	3,825	-	(57,330)
Device Refresh	53,640	55,279	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 6,647,384</b>	<b>\$ 6,788,713</b>	<b>\$ 6,450,548</b>	<b>\$ 6,884,504</b>	<b>\$ 7,242,693</b>	<b>\$ 5,637,650</b>	<b>\$ 6,612,114</b>	<b>\$ 6,381,726</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 175,961	\$ 250,442	\$ 388,665	\$ -	\$ -	\$ 380,796	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	53,311	63,100	80,341	-	-	54,600	-	-
Fund 74 Specific Purpose	(685)	1,611	1,372	-	-	1,230	-	-
Fund 26 Athletics/Activities	21,735	13,101	15,332	-	-	11,111	-	-
Fund 14 Capital Projects	-	223	-	-	-	-	-	-
<b>Total</b>	<b>\$ 250,322</b>	<b>\$ 328,477</b>	<b>\$ 485,710</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 447,737</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	918	919	866	840	842	842	784	784
<b>School Expenditures Per Pupil</b>	\$ 7,241	\$ 7,387	\$ 7,449	\$ 8,196	\$ 8,602	\$ 6,696	\$ 8,434	\$ 8,140
Centrally Held Future SBB Allocation per Pupil	\$ 18	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Centrally Held other Expenditures per Pupil	\$ 529	\$ 529	\$ 529	\$ 529	\$ 529	\$ 427	\$ 427	\$ 427
Estimated total Expenditure per Pupil	\$ 8,743	\$ 8,743	\$ 8,743	\$ 8,743	\$ 8,743	\$ 8,861	\$ 8,861	\$ 8,567

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	3.00	4.00	3.00	3.00
Certified	61.90	59.90	56.40	57.50
Professional/Technical	0.00	0.00	0.00	0.00
Classified	22.81	24.64	25.64	19.68
<b>Total FTE</b>	<b>87.71</b>	<b>88.54</b>	<b>85.04</b>	<b>80.18</b>

# CIMARRON MIDDLE SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 330,740	\$ 330,086	\$ 355,313	\$ 393,141	\$ 377,844	\$ 347,478	\$ 386,001	\$ 386,001
Certified	4,783,722	4,807,147	4,861,892	4,743,122	4,777,429	3,996,465	4,970,463	4,987,663
Professional/Technical	-	1,050	-	-	-	-	-	-
Classified	750,728	690,832	743,173	699,065	770,683	646,500	744,530	790,110
Benefits	1,885,693	1,945,657	1,991,763	2,184,543	2,226,898	1,722,222	2,329,483	2,352,494
Purchased Services	197,617	242,063	182,016	65,065	67,011	233,799	71,267	71,267
Supplies and Materials	838,622	592,088	565,315	196,378	765,722	386,196	187,586	213,576
Capital Equipment	80,989	5,771	13,138	-	-	-	5,000	5,000
Other Expenses	20,881	44,115	30,241	30,812	263,270	13,722	-	(95,018)
Device Refresh	87,240	83,995	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 8,976,232</b>	<b>\$ 8,742,804</b>	<b>\$ 8,742,850</b>	<b>\$ 8,312,126</b>	<b>\$ 9,248,857</b>	<b>\$ 7,346,382</b>	<b>\$ 8,694,330</b>	<b>\$ 8,711,093</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 310,498	\$ 359,472	\$ 493,097	\$ -	\$ -	\$ 636,535	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	63,822	131,795	133,789	-	-	50,530	-	-
Fund 74 Specific Purpose	18,717	14,970	19,651	-	-	18,910	-	-
Fund 26 Athletics/Activities	51,098	37,524	48,505	-	-	61,051	-	-
Fund 14 Capital Projects	57,048	81,342	3,394	-	-	66,919	-	-
<b>Total</b>	<b>\$ 501,183</b>	<b>\$ 625,103</b>	<b>\$ 698,436</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 833,946</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	1,448	1,401	1,314	1,240	1,293	1,293	1,230	1,230
<b>School Expenditures Per Pupil</b>	\$ 6,199	\$ 6,240	\$ 6,654	\$ 6,703	\$ 7,153	\$ 5,682	\$ 7,069	\$ 7,082
Centrally Held Future SBB Allocation per Pupil	\$ 18	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Centrally Held other Expenditures per Pupil	\$ 529	\$ -	\$ -	\$ 529	\$ 529	\$ 427	\$ 427	\$ 427
Estimated total Expenditure per Pupil	\$ 7,250	\$ -	\$ -	\$ 7,250	\$ 7,682	\$ 7,496	\$ 7,509	\$ 7,509

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	4.00	3.80	4.00	4.00
Certified	76.00	75.00	76.80	76.80
Professional/Technical	0.00	0.00	0.00	0.00
Classified	26.13	29.27	24.12	25.88
<b>Total FTE</b>	<b>106.13</b>	<b>108.07</b>	<b>104.92</b>	<b>106.68</b>

# CRESTHILL MIDDLE SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 285,438	\$ 294,903	\$ 325,755	\$ 299,328	\$ 299,328	\$ 298,848	\$ 295,258	\$ 295,258
Certified	3,742,829	3,851,678	3,937,238	3,961,776	3,703,164	3,199,760	3,834,263	3,834,263
Professional/Technical	-	-	-	-	-	-	-	-
Classified	542,141	539,106	651,110	618,002	665,779	580,369	725,515	736,913
Benefits	1,467,407	1,536,454	1,612,453	1,837,120	1,776,075	1,389,238	1,859,140	1,870,619
Purchased Services	157,906	74,128	93,506	5,457	10,668	80,242	14,662	14,662
Supplies and Materials	457,025	423,274	381,922	88,635	568,354	323,167	40,010	40,010
Capital Equipment	13,199	78,392	69,104	-	-	13,937	-	-
Other Expenses	16,393	12,585	9,104	930	930	4,499	-	(49,815)
Device Refresh	54,404	51,921	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 6,736,741</b>	<b>\$ 6,862,440</b>	<b>\$ 7,080,192</b>	<b>\$ 6,811,248</b>	<b>\$ 7,024,298</b>	<b>\$ 5,890,061</b>	<b>\$ 6,768,848</b>	<b>\$ 6,741,910</b>

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 88,762	\$ 98,936	\$ 269,770	\$ -	\$ -	\$ 315,000	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	170,381	173,093	114,628	-	-	125,359	-	-
Fund 74 Specific Purpose	423	4,832	(661)	-	-	(3,521)	-	-
Fund 26 Athletics/Activities	22,501	17,910	14,759	-	-	21,688	-	-
Fund 14 Capital Projects	(3,199)	55	-	-	-	(135)	-	-
<b>Total</b>	<b>\$ 278,868</b>	<b>\$ 294,826</b>	<b>\$ 398,496</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 458,392</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	897	865	826	756	776	776	738	738
<b>School Expenditures Per Pupil</b>	\$ 7,510	\$ 7,933	\$ 8,572	\$ 9,010	\$ 9,052	\$ 7,590	\$ 9,172	\$ 9,135
Centrally Held Future SBB Allocation per Pupil	\$ 18	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Centrally Held other Expenditures per Pupil	\$ 529	\$ -	\$ -	\$ 529	\$ 529	\$ 427	\$ 427	\$ 427
Estimated total Expenditure per Pupil	\$ 9,557	\$ -	\$ -	\$ 9,557	\$ 9,557	\$ 7,590	\$ 9,599	\$ 9,562

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	3.00	3.00	3.00	3.00
Certified	64.20	60.40	61.40	61.40
Professional/Technical	0.00	0.00	0.00	0.00
Classified	23.02	24.93	23.38	23.82
<b>Total FTE</b>	<b>90.22</b>	<b>88.33</b>	<b>87.78</b>	<b>88.22</b>



# MESA MIDDLE SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 283,059	\$ 291,155	\$ 313,309	\$ 299,328	\$ 299,328	\$ 300,252	\$ 295,258	\$ 295,258
Certified	3,442,217	3,382,589	3,603,406	4,471,769	4,113,388	3,193,959	5,083,406	5,080,881
Professional/Technical	-	-	-	-	-	-	-	-
Classified	537,532	641,588	629,423	633,311	692,406	602,569	748,582	759,942
Benefits	1,401,926	1,474,403	1,533,632	2,013,852	1,929,158	1,384,307	2,339,826	2,351,352
Purchased Services	171,961	181,007	156,130	60,534	58,126	135,940	54,932	57,450
Supplies and Materials	349,440	304,046	305,290	78,601	451,400	260,166	92,232	92,228
Capital Equipment	-	32,598	31,319	-	-	9,434	-	-
Other Expenses	21,911	25,485	13,197	5,443	5,443	5,877	5,500	(72,332)
Device Refresh	27,227	50,146	34,417	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 6,235,273</b>	<b>\$ 6,383,017</b>	<b>\$ 6,620,122</b>	<b>\$ 7,562,838</b>	<b>\$ 7,549,249</b>	<b>\$ 5,892,505</b>	<b>\$ 8,619,736</b>	<b>\$ 8,564,779</b>

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 102,449	\$ 172,471	\$ 283,073	\$ -	\$ -	\$ 217,585	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	118,731	118,721	107,498	-	-	81,252	-	-
Fund 74 Specific Purpose	14,382	17,239	25,050	-	-	26,514	-	-
Fund 26 Athletics/Activities	15,037	811	10,329	-	-	11,178	-	-
Fund 14 Capital Projects	-	29,677	-	-	-	13,981	-	-
<b>Total</b>	<b>\$ 250,599</b>	<b>\$ 338,919</b>	<b>\$ 425,950</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 350,510</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	894	834	817	873	865	865	1,081	1,081
<b>School Expenditures Per Pupil</b>	\$ 6,975	\$ 7,653	\$ 8,103	\$ 8,663	\$ 8,727	\$ 6,812	\$ 7,974	\$ 7,923
Centrally Held Future SBB Allocation per Pupil	\$ 18	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Centrally Held other Expenditures per Pupil	\$ 529	\$ -	\$ -	\$ 529	\$ 529	\$ 427	\$ 427	\$ 427
Estimated total Expenditure per Pupil	\$ 9,210	\$ -	\$ -	\$ 9,210	\$ 9,210	\$ 7,239	\$ 8,401	\$ 8,350

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	3.00	3.00	3.00	3.00
Certified	69.14	67.80	82.00	82.00
Professional/Technical	0.00	0.00	0.00	0.00
Classified	22.94	25.58	24.26	24.70
<b>Total FTE</b>	<b>95.08</b>	<b>96.38</b>	<b>109.26</b>	<b>109.70</b>

# MOUNTAIN RIDGE MIDDLE SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 272,075	\$ 282,266	\$ 287,860	\$ 369,822	\$ 369,822	\$ 268,205	\$ 295,258	\$ 295,258
Certified	4,648,921	4,785,108	5,137,227	4,798,948	4,530,785	3,980,702	4,527,966	4,527,966
Professional/Technical	-	550	300	-	-	-	-	-
Classified	645,062	659,048	646,357	597,307	584,916	574,776	554,831	550,663
Benefits	1,775,948	1,893,298	2,005,383	2,124,041	2,028,354	1,647,438	2,023,025	2,013,227
Purchased Services	344,304	143,396	178,371	7,255	11,721	88,058	129,895	129,895
Supplies and Materials	576,457	473,081	475,593	154,284	431,214	344,099	56,628	56,628
Capital Equipment	259	9,550	-	-	-	-	-	-
Other Expenses	43,060	43,535	6,211	6,000	6,000	6,642	-	(72,428)
Device Refresh	72,000	49,367	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 8,378,086</b>	<b>\$ 8,339,199</b>	<b>\$ 8,737,302</b>	<b>\$ 8,057,657</b>	<b>\$ 7,962,812</b>	<b>\$ 6,909,920</b>	<b>\$ 7,587,603</b>	<b>\$ 7,501,209</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 380,921	\$ 293,925	\$ 259,783	\$ -	\$ -	\$ 115,695	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	40,828	49,625	85,171	-	-	50,013	-	-
Fund 74 Specific Purpose	17,408	18,781	18,002	-	-	9,318	-	-
Fund 26 Athletics/Activities	7,943	13,552	46,924	-	-	60,007	-	-
Fund 14 Capital Projects	(1,959)	14,570	-	-	-	-	-	-
<b>Total</b>	<b>\$ 445,141</b>	<b>\$ 390,453</b>	<b>\$ 409,880</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 235,033</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	1,192	1,151	1,137	1,106	1,088	1,088	1,044	1,044
<b>School Expenditures Per Pupil</b>	\$ 7,029	\$ 7,245	\$ 7,685	\$ 7,285	\$ 7,319	\$ 6,351	\$ 7,268	\$ 7,185
Centrally Held Future SBB Allocation per Pupil	\$ 18	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Centrally Held other Expenditures per Pupil	\$ 529	\$ 529	\$ 529	\$ 529	\$ 529	\$ 427	\$ 427	\$ 427
Estimated total Expenditure per Pupil	\$ 7,832	\$ 7,832	\$ 7,832	\$ 7,832	\$ 7,832	\$ 7,695	\$ 7,695	\$ 7,612

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	3.80	3.80	3.00	3.00
Certified	76.30	75.54	74.35	74.35
Professional/Technical	0.00	0.00	0.00	0.00
Classified	20.36	19.88	17.04	16.60
<b>Total FTE</b>	<b>100.46</b>	<b>99.22</b>	<b>94.39</b>	<b>93.95</b>

# RANCH VIEW MIDDLE SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 241,959	\$ 252,330	\$ 277,865	\$ 299,328	\$ 299,328	\$ 259,762	\$ 295,258	\$ 295,258
Certified	3,216,024	3,380,540	3,515,008	3,554,294	3,512,064	2,857,047	3,619,203	3,618,977
Professional/Technical	-	-	-	-	-	-	-	-
Classified	535,496	521,705	557,701	533,944	533,944	509,358	589,430	680,750
Benefits	1,287,620	1,378,616	1,439,383	1,632,837	1,620,350	1,261,342	1,717,615	1,773,611
Purchased Services	136,766	83,105	111,692	40,050	59,989	125,847	15,964	15,964
Supplies and Materials	380,384	361,964	331,438	249,126	512,013	263,316	43,427	43,704
Capital Equipment	275	99,977	41,474	-	-	1,782	-	-
Other Expenses	23,457	23,103	5,985	9,550	9,550	14,793	-	(59,231)
Device Refresh	54,900	45,815	862	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 5,876,880</b>	<b>\$ 6,147,155</b>	<b>\$ 6,281,408</b>	<b>\$ 6,319,129</b>	<b>\$ 6,547,238</b>	<b>\$ 5,293,247</b>	<b>\$ 6,280,897</b>	<b>\$ 6,369,033</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 35,606	\$ 41,344	\$ 115,617	\$ -	\$ -	\$ 247,040	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	81,735	103,743	108,639	-	-	132,826	-	-
Fund 74 Specific Purpose	18,267	13,302	18,557	-	-	16,905	-	-
Fund 26 Athletics/Activities	42,527	48,137	59,465	-	-	61,669	-	-
Fund 14 Capital Projects	(275)	5,965	-	-	-	3,321	-	-
<b>Total</b>	<b>\$ 177,860</b>	<b>\$ 212,491</b>	<b>\$ 302,278</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 461,761</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	861	863	858	800	795	795	780	780
<b>School Expenditures Per Pupil</b>	<b>\$ 6,826</b>	<b>\$ 7,123</b>	<b>\$ 7,321</b>	<b>\$ 7,899</b>	<b>\$ 8,236</b>	<b>\$ 6,658</b>	<b>\$ 8,052</b>	<b>\$ 8,165</b>
Centrally Held Future SBB Allocation per Pupil	\$ 18	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Centrally Held other Expenditures per Pupil	\$ 529	\$ 529	\$ 529	\$ 529	\$ 529	\$ 427	\$ 427	\$ 427
Estimated total Expenditure per Pupil	<b>\$ 8,446</b>	<b>\$ 8,765</b>	<b>\$ 8,765</b>	<b>\$ 8,446</b>	<b>\$ 8,765</b>	<b>\$ 6,658</b>	<b>\$ 8,479</b>	<b>\$ 8,592</b>

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	3.00	3.00	3.00	3.00
Certified	59.70	56.70	57.30	57.30
Professional/Technical	0.00	0.00	0.00	0.00
Classified	18.35	18.35	17.95	21.47
<b>Total FTE</b>	<b>81.05</b>	<b>78.05</b>	<b>78.25</b>	<b>81.77</b>

# ROCKY HEIGHTS MIDDLE SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 300,658	\$ 319,737	\$ 338,894	\$ 393,141	\$ 393,141	\$ 328,027	\$ 386,001	\$ 386,001
Certified	5,165,751	5,538,958	5,690,234	5,444,004	5,228,613	4,477,076	4,908,662	4,908,662
Professional/Technical	-	-	-	-	-	-	-	-
Classified	628,837	677,345	750,770	659,777	632,023	627,906	595,641	664,132
Benefits	1,940,074	2,170,633	2,285,942	2,411,624	2,324,857	1,847,539	2,219,689	2,261,723
Purchased Services	270,627	144,844	135,885	196,131	202,190	78,033	211,739	211,739
Supplies and Materials	630,955	497,501	452,880	129,337	706,871	361,521	109,882	109,882
Capital Equipment	75,148	177,222	152,549	-	-	16,795	-	-
Other Expenses	38,412	38,321	21,913	14,567	14,567	17,680	6,500	(94,924)
Device Refresh	86,716	88,752	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 9,137,178</b>	<b>\$ 9,653,313</b>	<b>\$ 9,829,068</b>	<b>\$ 9,248,581</b>	<b>\$ 9,502,262</b>	<b>\$ 7,754,577</b>	<b>\$ 8,438,114</b>	<b>\$ 8,447,215</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 980,826	\$ 929,068	\$ 593,765	\$ -	\$ -	\$ 503,429	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	203,525	112,905	113,498	-	-	101,341	-	-
Fund 74 Specific Purpose	31,577	42,375	45,824	-	-	50,952	-	-
Fund 26 Athletics/Activities	33,141	33,789	33,533	-	-	21,427	-	-
Fund 14 Capital Projects	(34,661)	(129,556)	-	-	-	92,084	-	-
<b>Total</b>	<b>\$ 1,214,408</b>	<b>\$ 988,581</b>	<b>\$ 786,620</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 769,233</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	1,480	1,458	1,409	1,343	1,346	1,346	1,235	1,235
<b>School Expenditures Per Pupil</b>	\$ 6,174	\$ 6,621	\$ 6,976	\$ 6,887	\$ 7,060	\$ 5,761	\$ 6,832	\$ 6,840
Centrally Held Future SBB Allocation per Pupil	\$ 18	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Centrally Held other Expenditures per Pupil	\$ 529	\$ -	\$ -	\$ 529	\$ -	\$ 427	\$ 427	\$ 427
Estimated total Expenditure per Pupil	\$ 7,434	\$ -	\$ -	\$ 7,434	\$ -	\$ 7,259	\$ 7,267	\$ 7,267

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	4.00	4.00	4.00	4.00
Certified	84.72	84.55	78.20	78.20
Professional/Technical	0.00	0.00	0.00	0.00
Classified	24.06	23.18	18.67	21.31
<b>Total FTE</b>	<b>112.78</b>	<b>111.73</b>	<b>100.87</b>	<b>103.51</b>

# SAGEWOOD MIDDLE SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 189,457	\$ 195,466	\$ 194,479	\$ 381,751	\$ 198,583	\$ 186,459	\$ 113,772	\$ 113,772
Certified	3,787,436	3,966,529	4,072,396	3,800,786	3,878,005	3,375,791	3,793,994	3,818,284
Professional/Technical	-	-	-	-	-	-	-	-
Classified	676,103	662,450	714,218	607,953	627,562	612,361	708,070	794,186
Benefits	1,568,973	1,685,136	1,734,650	1,789,758	1,782,749	1,455,831	1,782,643	1,843,075
Purchased Services	189,926	196,841	312,134	36,496	41,218	107,821	147,384	147,384
Supplies and Materials	599,707	416,130	444,665	265,880	528,242	302,277	67,229	43,758
Capital Equipment	30,461	40,693	9,535	-	-	28,567	-	-
Other Expenses	23,912	26,301	24,468	4,500	5,700	3,930	-	(62,576)
Device Refresh	59,580	42,414	4,516	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 7,125,555</b>	<b>\$ 7,231,960</b>	<b>\$ 7,511,061</b>	<b>\$ 6,887,124</b>	<b>\$ 7,062,059</b>	<b>\$ 6,073,039</b>	<b>\$ 6,613,092</b>	<b>\$ 6,697,883</b>

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 224,602	\$ 237,672	\$ 218,879	\$ -	\$ -	\$ 264,615	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	60,323	76,312	76,552	-	-	95,849	-	-
Fund 74 Specific Purpose	11,706	16,924	18,711	-	-	19,780	-	-
Fund 26 Athletics/Activities	47,382	98,415	56,695	-	-	83,479	-	-
Fund 14 Capital Projects	30,114	22,632	(180)	-	-	47,078	-	-
<b>Total</b>	<b>\$ 374,127</b>	<b>\$ 451,955</b>	<b>\$ 370,657</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 510,801</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	980	967	941	885	884	884	820	820
<b>School Expenditures Per Pupil</b>	\$ 7,271	\$ 7,479	\$ 7,982	\$ 7,782	\$ 7,989	\$ 6,870	\$ 8,065	\$ 8,168
Centrally Held Future SBB Allocation per Pupil	\$ 18	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Centrally Held other Expenditures per Pupil	\$ 529	\$ 529	\$ 529	\$ 529	\$ 529	\$ 427	\$ 427	\$ 427
Estimated total Expenditure per Pupil	\$ 8,329	\$ 8,329	\$ 8,329	\$ 8,329	\$ 8,329	\$ 7,327	\$ 8,492	\$ 8,595

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	4.00	4.00	1.00	1.00
Certified	61.28	59.61	59.60	59.92
Professional/Technical	0.00	0.00	0.00	0.00
Classified	22.37	23.25	22.94	27.34
<b>Total FTE</b>	<b>87.65</b>	<b>86.86</b>	<b>83.54</b>	<b>88.26</b>

# SIERRA MIDDLE SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 179,336	\$ 267,868	\$ 282,586	\$ 359,248	\$ 299,329	\$ 265,997	\$ 295,258	\$ 295,258
Certified	3,613,952	3,399,842	3,423,898	3,742,950	3,778,104	2,844,946	3,708,251	3,713,451
Professional/Technical	-	-	-	-	-	-	-	-
Classified	523,570	535,180	589,237	606,548	602,133	566,399	690,669	616,979
Benefits	1,360,286	1,412,085	1,426,303	1,751,510	1,742,029	1,283,886	1,812,649	1,761,703
Purchased Services	105,936	100,411	132,716	9,240	6,525	70,390	53,200	53,200
Supplies and Materials	436,955	496,867	322,042	228,850	514,084	264,896	81,154	131,155
Capital Equipment	38,462	-	6,445	-	-	228,000	-	-
Other Expenses	10,390	12,316	9,486	47,440	47,440	6,794	50,000	(60,244)
Device Refresh	58,800	15,180	6,307	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 6,327,687</b>	<b>\$ 6,239,750</b>	<b>\$ 6,199,019</b>	<b>\$ 6,745,786</b>	<b>\$ 6,989,644</b>	<b>\$ 5,531,307</b>	<b>\$ 6,691,181</b>	<b>\$ 6,511,502</b>

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 225,774	\$ 151,911	\$ 231,299	\$ -	\$ -	\$ 390,509	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	24,899	31,070	10,961	-	-	18,261	-	-
Fund 74 Specific Purpose	26,294	20,780	18,210	-	-	12,097	-	-
Fund 26 Athletics/Activities	62,219	70,874	74,595	-	-	74,738	-	-
Fund 14 Capital Projects	(3,935)	36,360	-	-	-	36,360	-	-
<b>Total</b>	<b>\$ 335,251</b>	<b>\$ 310,995</b>	<b>\$ 335,065</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 531,965</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	951	859	857	875	875	875	850	850
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<b>School Expenditures Per Pupil</b>	\$ 6,654	\$ 7,264	\$ 7,233	\$ 7,709	\$ 7,988	\$ 6,321	\$ 7,872	\$ 7,661
Centrally Held Future SBB Allocation per Pupil	\$ 18	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Centrally Held other Expenditures per Pupil	\$ 529	\$ -	\$ -	\$ 529	\$ 529	\$ 427	\$ 427	\$ 427
Estimated total Expenditure per Pupil	\$ 8,256	\$ -	\$ -	\$ 8,256	\$ 8,256	\$ 8,299	\$ 8,299	\$ 8,088

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	3.68	3.66	3.00	3.00
Certified	60.59	59.09	58.75	58.75
Professional/Technical	0.00	0.00	0.00	0.00
Classified	22.06	21.62	22.18	19.54
<b>Total FTE</b>	<b>86.33</b>	<b>84.37</b>	<b>83.93</b>	<b>81.29</b>

# CASTLE VIEW HIGH SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 440,183	\$ 462,915	\$ 508,758	\$ 536,494	\$ 536,494	\$ 487,069	\$ 624,764	\$ 624,764
Certified	7,212,487	7,270,633	7,966,730	8,605,286	8,529,169	7,014,756	8,561,030	8,724,564
Professional/Technical	3,015	2,750	-	-	-	1,000	-	-
Classified	974,621	947,702	1,083,366	1,119,546	1,085,096	954,823	1,317,864	1,251,466
Benefits	2,797,279	2,860,812	3,190,388	3,737,367	3,686,278	2,868,896	3,931,221	3,970,661
Purchased Services	536,155	838,553	989,547	129,895	132,895	486,298	272,503	272,503
Supplies and Materials	1,426,319	1,258,536	1,219,972	996,541	1,607,725	964,666	1,090,205	1,070,205
Capital Equipment	152,804	53,271	196,394	14,660	39,337	320,397	31,710	31,710
Other Expenses	87,423	79,774	48,338	37,916	73,916	32,791	328,726	76,102
Device Refresh	103,500	107,813	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 13,733,784</b>	<b>\$ 13,882,759</b>	<b>\$ 15,203,494</b>	<b>\$ 15,177,705</b>	<b>\$ 15,690,910</b>	<b>\$ 13,130,695</b>	<b>\$ 16,158,023</b>	<b>\$ 16,021,975</b>

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 429,032	\$ 780,154	\$ 606,588	\$ -	\$ -	\$ 404,641	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	51,622	46,007	35,669	-	-	14,685	-	-
Fund 74 Specific Purpose	77,554	115,473	116,844	-	-	46,845	-	-
Fund 26 Athletics/Activities	232,083	283,013	253,610	-	-	233,921	-	-
Fund 14 Capital Projects	(24,164)	11,632	-	-	-	388,884	-	-
<b>Total</b>	<b>\$ 766,127</b>	<b>\$ 1,236,279</b>	<b>\$ 1,012,711</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,088,976</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	2,016	2,154	2,185	2,150	2,183	2,183	2,260	2,260
<b>School Expenditures Per Pupil</b>	\$ 6,812	\$ 6,445	\$ 6,958	\$ 7,059	\$ 7,188	\$ 6,015	\$ 7,150	\$ 7,089
Centrally Held Future SBB Allocztion per Pupil	\$ 18	\$ -	\$ -	\$ -	\$ -	\$ 15	\$ 15	\$ 15
Centrally Held other Expenditures per Pupil	\$ 864	\$ 864	\$ 864	\$ 864	\$ 864	\$ 427	\$ 427	\$ 427
Estimated total Expenditure per Pupil	\$ 7,941	\$ 8,052	\$ 8,052	\$ 8,052	\$ 8,052	\$ 7,592	\$ 7,531	\$ 7,531

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	5.00	5.00	6.00	6.00
Certified	129.08	129.67	129.77	130.77
Professional/Technical	0.00	0.00	0.00	0.00
Classified	40.87	38.93	39.87	40.75
<b>Total FTE</b>	<b>174.95</b>	<b>173.60</b>	<b>175.64</b>	<b>177.52</b>

# CHAPARRAL HIGH SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 445,207	\$ 463,638	\$ 481,966	\$ 536,494	\$ 641,648	\$ 530,601	\$ 624,764	\$ 624,764
Certified	7,869,327	8,223,390	8,846,266	8,826,288	8,676,298	7,473,924	8,808,499	8,819,894
Professional/Technical	3,169	-	-	-	-	-	-	-
Classified	1,060,657	1,080,231	1,273,695	1,120,471	1,159,450	1,166,769	1,264,550	1,375,629
Benefits	2,970,410	3,222,368	3,521,431	3,847,186	3,837,519	3,055,298	3,996,133	4,086,094
Purchased Services	351,348	784,302	760,024	142,103	142,103	546,345	156,618	156,618
Supplies and Materials	2,231,553	1,671,228	1,512,970	1,282,893	2,496,997	1,237,368	1,412,068	1,392,752
Capital Equipment	122,840	70,211	263,697	-	93,880	156,331	19,000	19,000
Other Expenses	38,802	71,477	54,747	210,188	246,188	28,703	-	(171,131)
Device Refresh	92,362	16,470	106,674	-	(790)	(23,766)	-	-
<b>Total Expenditures</b>	<b>\$ 15,185,673</b>	<b>\$ 15,603,315</b>	<b>\$ 16,821,470</b>	<b>\$ 15,965,623</b>	<b>\$ 17,293,293</b>	<b>\$ 14,171,571</b>	<b>\$ 16,281,632</b>	<b>\$ 16,303,620</b>

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 884,636	\$ 1,084,726	\$ 1,075,636	\$ -	\$ -	\$ 1,042,995	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	247,659	226,596	157,252	-	-	113,875	-	-
Fund 74 Specific Purpose	(9,160)	108,409	67,900	-	-	61,341	-	-
Fund 26 Athletics/Activities	156,832	223,834	181,555	-	-	47,503	-	-
Fund 14 Capital Projects	-	94,197	-	-	-	82,883	-	-
<b>Total</b>	<b>\$ 1,279,967</b>	<b>\$ 1,737,762</b>	<b>\$ 1,482,343</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,348,598</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	2,205	2,270	2,241	2,243	2,193	2,193	2,237	2,237
<b>School Expenditures Per Pupil</b>	\$ 6,887	\$ 6,874	\$ 7,506	\$ 7,118	\$ 7,886	\$ 6,462	\$ 7,278	\$ 7,288
Centrally Held Future SBB Allocctzion per Pupil	\$ 18	\$ -	\$ -	\$ -	\$ -	\$ 15	\$ 15	\$ 15
Centrally Held other Expenditures per Pupil	\$ 864	\$ 864	\$ 864	\$ 864	\$ 864	\$ 427	\$ 427	\$ 427
Estimated total Expenditure per Pupil	\$ 8,000	\$ 8,750	\$ 8,750	\$ 8,000	\$ 8,750	\$ 7,720	\$ 7,730	\$ 7,730

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	5.00	6.00	6.00	6.00
Certified	130.50	130.20	131.00	131.40
Professional/Technical	0.00	0.00	0.00	0.00
Classified	40.12	41.00	40.56	44.96
<b>Total FTE</b>	<b>175.62</b>	<b>177.20</b>	<b>177.56</b>	<b>182.36</b>



# DOUGLAS COUNTY HIGH SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 548,381	\$ 474,148	\$ 544,059	\$ 536,494	\$ 536,494	\$ 516,432	\$ 525,811	\$ 525,811
Certified	6,935,162	7,140,698	7,630,938	8,094,451	7,954,842	6,719,060	7,882,004	7,878,577
Professional/Technical	2,812	-	-	-	-	-	-	-
Classified	1,208,312	1,074,452	1,416,985	1,339,516	1,339,516	1,330,930	1,478,152	1,470,168
Benefits	2,773,765	2,811,111	3,149,769	3,727,114	3,668,800	2,887,096	3,766,858	3,755,548
Purchased Services	633,011	554,332	716,108	290,743	307,193	448,353	505,721	505,721
Supplies and Materials	1,105,270	1,106,493	1,187,248	565,508	1,019,821	902,871	582,232	582,077
Capital Equipment	17,806	120,530	296,468	-	26,239	81,902	48,720	48,720
Other Expenses	114,852	132,718	88,925	23,891	59,891	72,192	5,250	(132,084)
Device Refresh	98,179	92,754	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 13,437,550</b>	<b>\$ 13,507,236</b>	<b>\$ 15,030,500</b>	<b>\$ 14,577,717</b>	<b>\$ 14,912,796</b>	<b>\$ 12,958,836</b>	<b>\$ 14,794,748</b>	<b>\$ 14,634,538</b>

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 211,619	\$ 448,495	\$ 355,168	\$ -	\$ -	\$ 164,492	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	34,774	37,216	29,895	-	-	8,799	-	-
Fund 74 Specific Purpose	70,431	53,418	57,620	-	-	60,749	-	-
Fund 26 Athletics/Activities	150,021	213,956	101,728	-	-	161,645	-	-
Fund 14 Capital Projects	-	318	-	-	-	46,886	-	-
<b>Total</b>	<b>\$ 466,845</b>	<b>\$ 753,403</b>	<b>\$ 544,411</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 442,571</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	1,893	1,859	1,841	1,860	1,808	1,808	1,859	1,859
<b>School Expenditures Per Pupil</b>	\$ 7,099	\$ 7,266	\$ 8,164	\$ 7,837	\$ 8,248	\$ 7,167	\$ 7,958	\$ 7,872
Centrally Held Future SBB Allocctzon per Pupil	\$ 18	\$ -	\$ -	\$ -	\$ -	\$ 15	\$ 15	\$ 15
Centrally Held other Expenditures per Pupil	\$ 864	\$ 864	\$ 864	\$ 864	\$ 864	\$ 427	\$ 427	\$ 427
Estimated total Expenditure per Pupil	\$ 8,719	\$ 9,112	\$ 9,028	\$ 8,699	\$ 9,112	\$ 7,607	\$ 8,400	\$ 8,314

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	5.00	5.00	5.00	5.00
Certified	119.53	120.29	117.80	117.80
Professional/Technical	0.00	0.00	0.00	0.00
Classified	50.18	50.09	48.86	48.42
<b>Total FTE</b>	<b>174.71</b>	<b>175.38</b>	<b>171.66</b>	<b>171.22</b>

# HIGHLANDS RANCH HIGH SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 468,529	\$ 496,143	\$ 542,587	\$ 536,494	\$ 536,494	\$ 494,149	\$ 525,811	\$ 525,811
Certified	6,493,214	6,799,341	7,243,794	7,137,083	7,043,070	6,149,187	7,195,035	7,148,244
Professional/Technical	12,223	-	-	-	-	-	-	-
Classified	1,055,358	1,052,710	1,151,842	1,112,284	1,171,789	1,028,632	1,216,725	1,345,679
Benefits	2,582,940	2,754,021	2,976,215	3,219,522	3,238,688	2,550,699	3,347,393	3,396,898
Purchased Services	389,176	469,505	683,792	164,657	164,658	413,769	342,694	342,694
Supplies and Materials	1,562,072	1,110,408	931,133	321,363	272,718	662,993	497,842	502,833
Capital Equipment	60,698	944,182	307,547	-	44,728	81,981	115,722	115,722
Other Expenses	45,153	67,215	43,957	130,372	124,835	16,174	150,552	108,719
Device Refresh	84,850	83,485	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 12,754,214</b>	<b>\$ 13,777,010</b>	<b>\$ 13,880,866</b>	<b>\$ 12,621,775</b>	<b>\$ 12,596,980</b>	<b>\$ 11,397,583</b>	<b>\$ 13,391,774</b>	<b>\$ 13,486,600</b>

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 9,523	\$ 146,112	\$ 30,342	\$ -	\$ -	\$ 90,914	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	(31,130)	(19,606)	(37,143)	-	-	19,499	-	-
Fund 74 Specific Purpose	83,796	77,993	63,139	-	-	51,945	-	-
Fund 26 Athletics/Activities	(190,272)	(82,117)	(34,112)	-	-	112,896	-	-
Fund 14 Capital Projects	(15,186)	(121,188)	(53,182)	-	-	(2,833)	-	-
<b>Total</b>	<b>\$ (143,269)</b>	<b>\$ 1,194</b>	<b>\$ (30,956)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 272,420</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	1,698	1,745	1,676	1,685	1,680	1,680	1,650	1,650
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School Expenditures Per Pupil	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget	Adopted Budget
	\$ 7,511	\$ 7,895	\$ 8,282	\$ 7,491	\$ 7,498	\$ 6,784	\$ 8,116	\$ 8,174
Centrally Held Future SBB Allocation per Pupil	\$ 18	\$ -	\$ -	\$ -	\$ -	\$ 15	\$ 15	\$ 15
Centrally Held Other Expenditures per Pupil	\$ 864	\$ 864	\$ 864	\$ 864	\$ 864	\$ 427	\$ 427	\$ 427
Estimated Total Expenditure per Pupil	\$ 8,373	\$ 8,362	\$ 8,362	\$ 8,362	\$ 8,362	\$ 8,558	\$ 8,558	\$ 8,616

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	5.00	5.00	5.00	5.00
Certified	107.00	110.20	110.40	110.00
Professional/Technical	0.00	0.00	0.00	0.00
Classified	40.24	42.88	39.80	44.58
<b>Total FTE</b>	<b>152.24</b>	<b>158.08</b>	<b>155.20</b>	<b>159.58</b>

# LEGEND HIGH SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 546,757	\$ 588,672	\$ 613,764	\$ 638,176	\$ 638,176	\$ 561,524	\$ 624,764	\$ 624,764
Certified	6,695,893	7,265,088	7,920,104	8,387,727	8,323,407	6,973,496	8,604,573	8,542,060
Professional/Technical	29,183	21,939	65,360	-	-	-	-	-
Classified	948,091	1,012,679	1,054,894	1,011,162	1,003,967	936,370	1,054,397	1,086,218
Benefits	2,743,425	3,001,472	3,253,922	3,626,857	3,609,960	2,905,587	3,844,012	3,810,434
Purchased Services	752,196	875,471	844,962	580,620	586,267	679,475	469,405	469,405
Supplies and Materials	2,066,323	1,768,738	1,713,108	782,258	1,123,881	1,438,175	817,621	932,699
Capital Equipment	51,878	9,865	83,980	68,280	114,196	48,901	-	-
Other Expenses	78,692	61,243	40,558	43,650	79,650	31,530	284,675	96,097
Device Refresh	100,230	114,396	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 14,012,667</b>	<b>\$ 14,719,563</b>	<b>\$ 15,590,653</b>	<b>\$ 15,138,730</b>	<b>\$ 15,479,504</b>	<b>\$ 13,575,057</b>	<b>\$ 15,699,447</b>	<b>\$ 15,561,677</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 443,985	\$ 59	\$ 297,522	\$ -	\$ -	\$ 368,487	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	81,681	2,221	3,014	-	-	21,406	-	-
Fund 74 Specific Purpose	14,501	54	54	-	-	7,495	-	-
Fund 26 Athletics/Activities	(60,341)	-	-	-	-	(15,415)	-	-
Fund 14 Capital Projects	(10,202)	22,337	-	-	-	25,635	-	-
<b>Total</b>	<b>\$ 469,624</b>	<b>\$ 143,862</b>	<b>\$ 408,052</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 407,608</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	2,084	2,116	2,209	2,230	2,215	2,215	2,250	2,250
<b>School Expenditures Per Pupil</b>	\$ 6,724	\$ 6,956	\$ 7,058	\$ 6,789	\$ 6,988	\$ 6,129	\$ 6,978	\$ 6,916
Centrally Held Future SBB Allocctzon per Pupil	\$ 18	\$ -	\$ -	\$ -	\$ -	\$ 15	\$ 15	\$ 15
Centrally Held other Expenditures per Pupil	\$ 864	\$ 864	\$ 864	\$ 864	\$ 864	\$ 427	\$ 427	\$ 427
Estimated total Expenditure per Pupil	\$ 7,671	\$ 7,852	\$ 7,852	\$ 7,671	\$ 7,852	\$ 7,420	\$ 7,358	\$ 7,358

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	6.00	6.00	6.00	6.00
Certified	127.00	127.05	128.55	127.50
Professional/Technical	0.00	0.00	0.00	0.00
Classified	34.94	34.19	33.30	34.64
<b>Total FTE</b>	<b>167.94</b>	<b>167.24</b>	<b>167.85</b>	<b>168.14</b>

# MOUNTAIN VISTA HIGH SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 498,063	\$ 680,028	\$ 742,390	\$ 739,858	\$ 739,858	\$ 706,106	\$ 624,764	\$ 624,764
Certified	8,036,790	8,577,423	8,944,981	8,937,581	9,042,847	8,032,726	9,139,735	9,119,308
Professional/Technical	2,247	-	2,000	-	-	-	-	-
Classified	987,827	970,983	1,059,065	990,255	991,741	966,892	1,082,952	1,126,209
Benefits	3,146,109	3,439,723	3,588,290	3,873,698	3,905,776	3,227,685	4,068,545	4,082,557
Purchased Services	696,709	591,652	647,996	47,541	47,791	485,973	239,293	239,293
Supplies and Materials	1,483,741	1,114,391	1,066,526	517,912	1,300,634	819,825	528,947	528,947
Capital Equipment	605,040	144,010	768,938	-	71,937	143,966	13,194	13,194
Other Expenses	124,626	87,814	71,839	162,875	130,872	65,943	126,300	(56,396)
Device Refresh	101,585	121,302	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 15,682,736</b>	<b>\$ 15,727,326</b>	<b>\$ 16,892,025</b>	<b>\$ 15,269,720</b>	<b>\$ 16,231,456</b>	<b>\$ 14,449,116</b>	<b>\$ 15,823,730</b>	<b>\$ 15,677,876</b>

Carry Over Awarded Into Subsequent Year								
Fund 10 Student Based Budget	\$ 202,849	\$ 139,079	\$ 421,488	\$ -	\$ -	\$ 581,222	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	80,809	72,271	54,996	-	-	50,245	-	-
Fund 74 Specific Purpose	130,667	160,250	155,874	-	-	148,151	-	-
Fund 26 Athletics/Activities	115,405	158,966	156,320	-	-	31,318	-	-
Fund 14 Capital Projects	17,569	117,100	-	-	-	77,550	-	-
<b>Total</b>	<b>\$ 547,299</b>	<b>\$ 647,666</b>	<b>\$ 788,678</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 888,487</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	2,260	2,314	2,332	2,355	2,381	2,381	2,365	2,365
<b>School Expenditures Per Pupil</b>	<b>\$ 6,939</b>	<b>\$ 6,797</b>	<b>\$ 7,244</b>	<b>\$ 6,484</b>	<b>\$ 6,817</b>	<b>\$ 6,069</b>	<b>\$ 6,691</b>	<b>\$ 6,629</b>
Centrally Held Future SBB Allocation per Pupil	\$ 18	\$ -	\$ -	\$ -	\$ -	\$ 15	\$ 15	\$ 15
Centrally Held other Expenditures per Pupil	\$ 864	\$ 864	\$ 864	\$ 864	\$ 864	\$ 427	\$ 427	\$ 427
Estimated total Expenditure per Pupil	<b>\$ 7,366</b>	<b>\$ 7,681</b>	<b>\$ 7,681</b>	<b>\$ 7,681</b>	<b>\$ 7,681</b>	<b>\$ 7,133</b>	<b>\$ 7,071</b>	<b>\$ 7,071</b>

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	7.00	7.00	6.00	6.00
Certified	134.70	135.95	136.85	136.85
Professional/Technical	0.00	0.00	0.00	0.00
Classified	36.37	36.37	36.37	37.25
<b>Total FTE</b>	<b>178.07</b>	<b>179.32</b>	<b>179.22</b>	<b>180.10</b>

# PONDEROSA HIGH SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 462,957	\$ 475,907	\$ 515,974	\$ 536,494	\$ 536,494	\$ 491,115	\$ 525,811	\$ 525,811
Certified	4,780,293	4,931,577	5,157,855	6,186,451	6,102,217	5,086,817	6,607,466	6,610,539
Professional/Technical	3,263	-	-	-	-	-	-	-
Classified	813,245	781,716	910,802	905,088	943,555	928,193	1,019,223	1,016,980
Benefits	1,930,522	2,028,249	2,187,522	2,809,447	2,788,211	2,174,663	3,012,643	3,017,280
Purchased Services	480,344	547,225	393,609	89,600	94,221	277,527	648,370	648,370
Supplies and Materials	1,253,586	923,030	1,027,754	455,554	1,115,373	830,607	68,748	86,157
Capital Equipment	54,089	243,813	143,841	37,587	19,677	18,403	-	-
Other Expenses	26,205	34,632	36,007	2,000	38,000	18,825	-	(117,416)
Device Refresh	58,582	58,327	13,581	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 9,863,086</b>	<b>\$ 10,024,476</b>	<b>\$ 10,386,945</b>	<b>\$ 11,022,221</b>	<b>\$ 11,637,748</b>	<b>\$ 9,826,150</b>	<b>\$ 11,882,261</b>	<b>\$ 11,787,721</b>

<b>Carry Over Awarded Into Subsequent Year</b>									
Fund 10 Student Based Budget	\$ 207,031	\$ 235,997	\$ 423,081	\$ -	\$ -	\$ 333,761	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	104,461	107,130	133,721	-	-	148,490	-	-	-
Fund 74 Specific Purpose	23,698	21,649	17,543	-	-	17,988	-	-	-
Fund 26 Athletics/Activities	(9,589)	(17,234)	102,597	-	-	104,496	-	-	-
Fund 14 Capital Projects	-	2,084	-	-	-	(27,950)	-	-	-
<b>Total</b>	<b>\$ 325,601</b>	<b>\$ 349,626</b>	<b>\$ 676,942</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 576,786</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	1,337	1,349	1,388	1,425	1,440	1,440	1,491	1,491
<b>School Expenditures Per Pupil</b>	\$ 7,377	\$ 7,431	\$ 7,483	\$ 7,735	\$ 8,082	\$ 6,824	\$ 7,969	\$ 7,906
Centrally Held Future SBB Alloczcion per Pupil	\$ 18	\$ -	\$ -	\$ -	\$ -	\$ 15	\$ 15	\$ 15
Centrally Held other Expenditures per Pupil	\$ 864	\$ 864	\$ 864	\$ 864	\$ 864	\$ 427	\$ 427	\$ 427
Estimated total Expenditure per Pupil	\$ 8,617	\$ 8,946	\$ 8,946	\$ 8,946	\$ 8,946	\$ 8,411	\$ 8,348	\$ 8,348

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	5.00	5.00	5.00	5.00
Certified	92.20	93.40	98.60	98.60
Professional/Technical	0.00	0.00	0.00	0.00
Classified	32.44	34.25	32.37	33.31
<b>Total FTE</b>	<b>129.64</b>	<b>132.65</b>	<b>135.97</b>	<b>136.91</b>

# ROCK CANYON HIGH SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 553,134	\$ 575,337	\$ 711,830	\$ 739,858	\$ 744,458	\$ 679,358	\$ 723,717	\$ 723,717
Certified	7,134,840	7,697,248	8,230,211	8,820,675	8,586,130	7,016,032	8,972,025	8,767,363
Professional/Technical	3,211	-	-	-	-	-	-	-
Classified	960,214	982,112	1,119,287	1,099,859	1,116,019	1,082,241	1,249,901	1,387,968
Benefits	2,762,503	2,946,908	3,252,462	3,781,667	3,707,327	2,933,587	4,009,756	3,955,438
Purchased Services	946,653	914,392	1,139,030	261,550	271,550	756,904	617,834	617,834
Supplies and Materials	1,600,180	1,471,599	1,550,583	504,585	1,701,526	1,217,810	700,126	807,073
Capital Equipment	169,958	248,539	225,029	-	191,476	303,919	109,306	109,306
Other Expenses	93,238	76,769	60,589	360,757	396,757	58,041	500	(191,770)
Device Refresh	108,809	106,631	2,844	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 14,332,738</b>	<b>\$ 15,019,536</b>	<b>\$ 16,291,864</b>	<b>\$ 15,568,951</b>	<b>\$ 16,715,243</b>	<b>\$ 14,047,893</b>	<b>\$ 16,383,165</b>	<b>\$ 16,176,929</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 470,414	\$ 518,024	\$ 512,624	\$ -	\$ -	\$ 882,718	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	99,622	121,479	143,786	-	-	94,905	-	-
Fund 74 Specific Purpose	228,960	253,799	245,656	-	-	121,981	-	-
Fund 26 Athletics/Activities	355,657	440,692	467,939	-	-	544,120	-	-
Fund 14 Capital Projects	63,933	16,552	-	-	-	80,233	-	-
<b>Total</b>	<b>\$ 1,218,586</b>	<b>\$ 1,350,546</b>	<b>\$ 1,370,005</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,723,956</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	2,179	2,205	2,266	2,275	2,310	2,310	2,320	2,320
<b>School Expenditures Per Pupil</b>	\$ 6,578	\$ 6,812	\$ 7,190	\$ 6,843	\$ 7,236	\$ 6,081	\$ 7,062	\$ 6,973
Centrally Held Future SBB Allocation per Pupil	\$ 18	\$ -	\$ -	\$ -	\$ -	\$ 15	\$ 15	\$ 15
Centrally Held other Expenditures per Pupil	\$ 864	\$ 864	\$ 864	\$ 864	\$ 864	\$ 427	\$ 427	\$ 427
Estimated total Expenditure per Pupil	\$ 7,725	\$ 8,100	\$ 8,100	\$ 8,100	\$ 8,100	\$ 7,504	\$ 7,415	\$ 7,415

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	7.00	7.00	7.00	7.00
Certified	128.50	131.40	132.40	131.40
Professional/Technical	0.00	0.00	0.00	0.00
Classified	39.35	40.86	40.86	40.42
<b>Total FTE</b>	<b>174.85</b>	<b>179.26</b>	<b>180.26</b>	<b>178.82</b>

# THUNDERRIDGE HIGH SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 433,193	\$ 507,712	\$ 483,618	\$ 434,812	\$ 434,812	\$ 364,223	\$ 525,811	\$ 545,602
Certified	7,253,453	7,382,344	7,804,084	7,980,089	8,025,547	6,961,593	8,124,229	8,101,343
Professional/Technical	3,041	-	-	-	-	-	-	-
Classified	1,081,866	1,025,799	1,134,165	1,136,366	1,204,989	1,069,432	1,267,787	1,340,485
Benefits	2,813,377	2,932,443	3,098,523	3,444,655	3,487,360	2,783,962	3,684,774	3,717,818
Purchased Services	793,673	706,758	731,904	507,158	491,580	584,546	464,466	464,466
Supplies and Materials	1,191,233	1,116,584	1,116,987	395,672	955,666	762,753	641,424	658,212
Capital Equipment	58,500	46,987	11,546	35,114	65,154	178,803	-	-
Other Expenses	70,557	97,457	64,203	11,500	301,762	56,143	72,000	(92,625)
Device Refresh	110,503	107,504	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 13,809,396</b>	<b>\$ 13,923,588</b>	<b>\$ 14,445,030</b>	<b>\$ 13,945,366</b>	<b>\$ 14,966,870</b>	<b>\$ 12,761,454</b>	<b>\$ 14,780,491</b>	<b>\$ 14,735,301</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 414,550	\$ 479,320	\$ 613,261	\$ -	\$ -	\$ 831,025	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	50,038	56,261	85,023	-	-	44,380	-	-
Fund 74 Specific Purpose	100,454	105,933	117,363	-	-	98,466	-	-
Fund 26 Athletics/Activities	75,751	30,495	(26,701)	-	-	37,750	-	-
Fund 14 Capital Projects	-	(1,509)	-	-	-	15,729	-	-
<b>Total</b>	<b>\$ 640,793</b>	<b>\$ 670,500</b>	<b>\$ 788,946</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,027,349</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	2,110	2,070	2,012	1,980	2,042	2,042	2,000	2,000
<b>School Expenditures Per Pupil</b>	\$ 6,545	\$ 6,726	\$ 7,179	\$ 7,043	\$ 7,330	\$ 6,249	\$ 7,390	\$ 7,368
Centrally Held Future SBB Allocation per Pupil	\$ 18	\$ -	\$ -	\$ -	\$ -	\$ 15	\$ 15	\$ 15
Centrally Held other Expenditures per Pupil	\$ 864	\$ 864	\$ 864	\$ 864	\$ 864	\$ 427	\$ 427	\$ 427
Estimated total Expenditure per Pupil	<b>\$ 7,925</b>	<b>\$ 8,194</b>	<b>\$ 8,194</b>	<b>\$ 8,194</b>	<b>\$ 8,194</b>	<b>\$ 7,832</b>	<b>\$ 7,810</b>	<b>\$ 7,810</b>

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	4.00	4.00	5.00	5.20
Certified	122.25	123.05	120.35	122.75
Professional/Technical	0.00	0.00	0.00	0.00
Classified	39.21	41.72	40.84	43.48
<b>Total FTE</b>	<b>165.46</b>	<b>168.77</b>	<b>166.19</b>	<b>171.43</b>

# BRIDGE PROGRAM

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ -	\$ -	\$ 104,816	\$ 115,790	\$ -	\$ 1,000	\$ -	\$ -
Certified	87,216	368,558	597,760	622,931	575,323	492,349	815,998	881,449
Professional/Technical	-	-	-	-	-	-	-	-
Classified	145,560	514,933	653,120	832,493	832,493	594,882	786,594	728,207
Benefits	84,030	335,111	549,223	756,763	697,444	429,249	749,357	742,293
Purchased Services	-	5,457	11,266	14,900	8,900	9,005	16,500	16,500
Supplies and Materials	9,528	25,138	23,947	15,000	20,991	25,389	22,000	22,000
Capital Equipment	-	81,147	1,178	-	150,000	-	-	-
Other Expenses	-	65	(22)	100	100	-	100	(40,240)
Device Refresh	-	10,315	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 326,335</b>	<b>\$ 1,340,724</b>	<b>\$ 1,941,287</b>	<b>\$ 2,357,977</b>	<b>\$ 2,285,251</b>	<b>\$ 1,551,874</b>	<b>\$ 2,390,549</b>	<b>\$ 2,350,209</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	-	-	-	-	-	-	-	-
Fund 74 Specific Purpose	-	-	-	-	-	-	-	-
Fund 26 Athletics/Activities	-	-	-	-	-	-	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	1.00	1.00	0.00	0.00
Certified	11.00	11.00	13.30	14.30
Professional/Technical	0.00	0.00	0.00	0.00
Classified	30.66	30.35	28.15	25.51
<b>Total FTE</b>	<b>42.66</b>	<b>42.35</b>	<b>41.45</b>	<b>39.81</b>



# DANIEL C. OAKES HIGH SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 92,500	\$ 95,581	\$ 110,160	\$ 108,136	\$ 108,136	\$ 105,514	\$ 107,937	\$ 107,937
Certified	955,768	1,111,554	1,235,433	1,207,964	1,182,422	1,069,667	1,214,661	1,214,661
Professional/Technical	-	150	-	-	-	-	-	-
Classified	84,934	81,485	70,442	130,044	130,044	62,950	139,107	139,106
Benefits	374,585	420,967	458,214	500,810	486,598	407,683	527,911	527,912
Purchased Services	25,815	22,572	28,965	14,600	14,600	16,457	21,400	21,400
Supplies and Materials	75,079	118,738	117,330	72,000	101,843	89,619	60,200	60,200
Capital Equipment	40,449	92,134	614	-	-	19,768	-	-
Other Expenses	4,695	8,249	4,910	6,000	6,000	6,665	16,000	(14,912)
Device Refresh	27,008	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,680,832</b>	<b>\$ 1,951,430</b>	<b>\$ 2,026,069</b>	<b>\$ 2,039,554</b>	<b>\$ 2,029,643</b>	<b>\$ 1,778,324</b>	<b>\$ 2,087,216</b>	<b>\$ 2,056,304</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	-	2,428	1,509	-	-	-	-	-
Fund 74 Specific Purpose	-	7,994	8,603	-	-	-	-	-
Fund 26 Athletics/Activities	-	-	-	-	-	-	-	-
Fund 14 Capital Projects	-	12,474	-	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ 22,896</b>	<b>\$ 10,112</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	1.00	1.00	1.00	1.00
Certified	18.60	18.10	18.70	18.70
Professional/Technical	0.00	0.00	0.00	0.00
Classified	4.00	4.00	4.00	4.00
<b>Total FTE</b>	<b>23.60</b>	<b>23.10</b>	<b>23.70</b>	<b>23.70</b>

# eDCSD CYBER SCHOOL

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 96,070	\$ 183,322	\$ 203,541	\$ 210,662	\$ 210,662	\$ 190,366	\$ 208,027	\$ 208,027
Certified	1,125,720	1,201,432	1,228,484	1,288,190	1,288,190	1,025,894	1,292,483	1,292,483
Professional/Technical	-	-	17,030	-	-	96,941	-	-
Classified	134,104	136,654	138,080	109,032	109,032	102,947	128,343	128,343
Benefits	421,944	478,457	494,295	565,814	565,814	438,708	583,730	583,730
Purchased Services	119,646	51,105	33,240	60,900	60,900	52,272	44,700	44,700
Supplies and Materials	380,745	84,253	177,760	194,838	203,200	160,442	191,188	191,188
Capital Equipment	43,500	-	-	-	-	-	-	-
Other Expenses	3,556	2,276	3,645	10,000	10,000	9,984	9,500	(28,416)
Device Refresh	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,325,285</b>	<b>\$ 2,137,499</b>	<b>\$ 2,296,076</b>	<b>\$ 2,439,436</b>	<b>\$ 2,447,798</b>	<b>\$ 2,077,554</b>	<b>\$ 2,457,971</b>	<b>\$ 2,420,055</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	-	9,215	6,735	-	-	-	-	-
Fund 74 Specific Purpose	-	-	-	-	-	-	-	-
Fund 26 Athletics/Activities	-	-	-	-	-	-	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ 9,215</b>	<b>\$ 6,735</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	2.00	2.00	2.00	2.00
Certified	20.61	21.12	20.88	20.88
Professional/Technical	0.00	0.00	0.00	0.00
Classified	3.75	3.00	3.75	3.75
<b>Total FTE</b>	<b>26.36</b>	<b>26.12</b>	<b>26.63</b>	<b>26.63</b>

# EAGLE ACADEMY ALTERNATIVE HIGH SCHOOL

	2016-2017		2017-2018		2018-2019		2019-2020		2019-2020		2019-2020		2020-2021		2020-2021	
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>																
Salaries																
Administrative	\$ 102,800	\$ 105,380	\$ 212,439	\$ 210,662	\$ 210,662	\$ 203,551	\$ 208,027	\$ 208,027								
Certified	861,589	1,009,848	950,007	1,008,370	1,008,370	907,788	1,017,264	1,017,264								
Professional/Technical	-	-	-	-	-	-	-	-								
Classified	63,061	66,872	86,788	100,460	110,424	112,414	129,377	129,377								
Benefits	307,538	373,059	402,848	478,410	480,587	398,489	498,847	498,847								
Purchased Services	19,577	18,224	26,792	21,500	39,500	26,465	45,500	45,500								
Supplies and Materials	79,873	95,737	83,790	83,500	80,419	48,097	83,500	83,500								
Capital Equipment	41,070	7,999	-	-	-	-	-	-								
Other Expenses	1,016	2,354	4,176	18,645	8,645	7,056	11,500	(17,091)								
Device Refresh	-	12,408	-	-	-	-	-	-								
<b>Total Expenditures</b>	<b>\$ 1,476,524</b>	<b>\$ 1,691,880</b>	<b>\$ 1,766,840</b>	<b>\$ 1,921,547</b>	<b>\$ 1,938,607</b>	<b>\$ 1,703,861</b>	<b>\$ 1,994,015</b>	<b>\$ 1,965,424</b>								

Carry Over Awarded into Subsequent Year											
Fund 10 Student Based Budget	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	-	523	(11)	-	-	-	-	-	-	-	-
Fund 74 Specific Purpose	-	5,834	7,430	-	-	-	-	-	-	-	-
Fund 26 Athletics/Activities	-	-	-	-	-	-	-	-	-	-	-
Fund 14 Capital Projects	-	15,599	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ 21,956</b>	<b>\$ 7,419</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

	2019-2020		2019-2020		2020-2021		2020-2021	
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget	Proposed Budget	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>								
Administrative	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Certified	17.20	18.20	17.20	17.20	17.20	17.20	17.20	17.20
Professional/Technical	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Classified	3.51	3.95	4.12	4.12	4.12	4.12	4.12	4.12
<b>Total FTE</b>	<b>22.71</b>	<b>24.15</b>	<b>23.32</b>	<b>23.32</b>	<b>23.32</b>	<b>23.32</b>	<b>23.32</b>	<b>23.32</b>

# PLUM CREEK ACADEMY

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 92,663	\$ 95,101	\$ 104,003	\$ 73,525	\$ 73,525	\$ 85,333	\$ 107,937	\$ 107,937
Certified	846,258	847,261	846,058	938,523	853,263	669,602	923,705	931,623
Professional/Technical	-	-	-	-	-	-	-	-
Classified	282,035	283,123	325,431	343,538	355,724	277,874	350,062	341,477
Benefits	402,277	410,059	439,699	547,946	535,760	362,888	553,928	554,595
Purchased Services	26,129	21,979	15,911	15,480	16,990	10,899	13,510	13,510
Supplies and Materials	58,781	57,881	49,212	53,917	57,959	38,147	69,270	69,270
Capital Equipment	-	-	-	-	-	-	-	-
Other Expenses	468	1,071	2,570	2,200	2,200	746	2,050	(6,632)
Device Refresh	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,708,611</b>	<b>\$ 1,716,474</b>	<b>\$ 1,782,885</b>	<b>\$ 1,975,129</b>	<b>\$ 1,895,421</b>	<b>\$ 1,445,489</b>	<b>\$ 2,020,462</b>	<b>\$ 2,011,780</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	-	-	3,977	-	-	-	-	-
Fund 74 Specific Purpose	-	-	-	-	-	-	-	-
Fund 26 Athletics/Activities	-	-	-	-	-	-	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,977</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

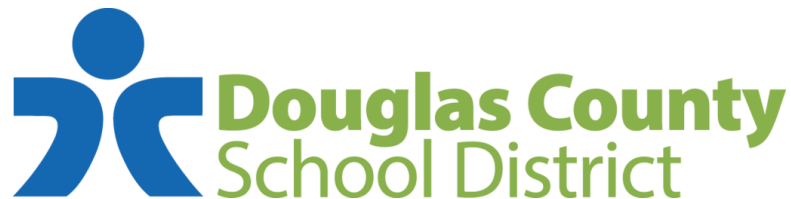
	2019-2020	2019-2020	2020-2021	2020-2021
	Adopted Budget	Final Revised Budget	Proposed Budget	Adopted Budget
<b>FTE</b>				
Administrative	1.00	1.00	1.00	1.00
Certified	13.73	13.73	14.75	14.75
Professional/Technical	0.00	0.00	0.00	0.00
Classified	13.56	14.19	11.80	11.80
<b>Total FTE</b>	<b>28.29</b>	<b>28.92</b>	<b>27.55</b>	<b>27.55</b>

# **CHARTER SCHOOL BUDGETS**

## CHARTER SCHOOLS

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- Academy Charter School
- American Academy Charter School
- Ascent Classical Academy Charter School
- Aspen View Academy Charter School
- Ben Franklin Academy Charter School
- Challenge to Excellence Charter School
- DCS Montessori Charter School
- Global Village Academy Charter School
- HOPE Online Learning Academy
- Lemay Academy of Excellence Charter School
- North Star Academy Charter School
- Parker Core Knowledge Charter School
- Parker Performing Arts Charter School
- Platte River Academy Charter School
- Renaissance Secondary Charter School
- SkyView Academy Charter School
- STEM School Highlands Ranch Charter School
- World Compass Academy Charter School



## CHARTER SCHOOLS SUMMARY OF REVENUES AND EXPENDITURES

CHARTER SCHOOL	Beginning Fund Balance	Budgeted Revenues	Budgeted Expenditures	Ending Fund Balance
Academy Charter	\$ 1,525,851	\$ 6,417,316	\$ 6,339,545	\$ 1,603,622
American Academy Charter	5,504,016	27,923,996	27,893,701	5,534,311
Ascent Classical Academy				-
Aspen View Academy Charter	2,525,393	8,668,659	9,130,307	2,063,745
Ben Franklin Academy Charter	4,919,919	8,716,185	8,864,792	4,771,312
Challenge to Excellence Charter	2,245,267	4,853,245	5,158,724	1,939,788
DCS Montessori Charter	1,287,422	5,793,188	5,793,328	1,287,281
Global Village Academy Charter	238,723	3,395,654	3,535,652	98,725
HOPE Online Learning Academy Charter	1,369,383	13,229,203	13,223,156	1,375,430
Leman Academy of Excellence	1,088,726	7,682,636	7,032,636	1,738,726
North Star Academy Charter	1,994,051	6,688,567	7,785,662	896,956
Parker Core Knowledge Charter	2,430,319	7,346,198	7,375,330	2,401,187
Parker Performing Arts Charter	1,029,526	7,008,820	6,943,893	1,094,453
Platte River Academy Charter	1,882,317	5,291,473	5,289,570	1,884,220
Renaissance Secondary Charter	646,697	3,314,704	3,782,394	179,007
SkyView Academy Charter	1,644,741	13,152,937	13,144,243	1,653,435
STEM School Highlands Ranch	9,819,651	16,196,342	17,342,923	8,673,070
World Compass Academy Charter	1,713,882	6,604,080	6,603,795	1,714,167
<b>TOTAL</b>	<b>\$ 41,865,885</b>	<b>\$ 152,283,203</b>	<b>\$ 155,239,652</b>	<b>\$ 38,909,437</b>

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# ACADEMY CHARTER SCHOOL

	Audited Actual 2018-2019	Final Revised Budget 2019-2020	Estimated Actual 2019-2020	Adopted Budget 2020-2021	Projected Budget 2021-2022	Projected Budget 2022-2023
<b>Balance on Hand July 1</b>	\$ 3,624,093	\$ 4,065,301	\$ 4,065,301	\$ 1,525,851	\$ 1,603,622	\$ 1,484,829
<b>Revenue:</b>						
Per Pupil Revenue	4,734,712	5,369,622	5,448,919	5,172,485	5,258,672	5,350,813
Mill Levy/Override	721,242	774,888	774,913	785,726	790,909	796,799
Tuition	239,696	88,265	112,617	118,750	118,750	118,750
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	14,815	48,750	11,949	12,500	13,500	14,500
Food Services	-	-	-	-	-	-
Pupil Activities	106,229	91,315	113,103	97,285	103,255	109,225
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	26,830	1,000	1,110	1,000	1,000	1,000
Rental/Lease	-	5,500	50	5,500	5,500	5,500
Contributions/Donations	39,229	38,400	31,462	38,400	38,400	38,400
Miscellaneous Revenue	-	-	-	-	-	-
Categorical Revenue	-	-	-	-	-	-
Other State Revenue	271,410	203,580	194,359	185,670	191,553	193,028
Grants Federal	-	-	-	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	2,421	-	4,509	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 6,156,584</b>	<b>\$ 6,621,320</b>	<b>\$ 6,692,991</b>	<b>\$ 6,417,316</b>	<b>\$ 6,521,539</b>	<b>\$ 6,628,015</b>
<b>Total Sources</b>	<b>\$ 9,780,677</b>	<b>\$ 10,686,621</b>	<b>\$ 10,758,292</b>	<b>\$ 7,943,167</b>	<b>\$ 8,125,162</b>	<b>\$ 8,112,844</b>
<b>Expenditures:</b>						
Salaries	\$ 3,092,323	\$ 3,364,203	\$ 3,390,164	\$ 3,229,999	\$ 3,424,768	\$ 3,524,421
Benefits	1,001,451	1,108,643	1,081,792	1,145,710	1,214,637	1,263,416
Purchased Professional and Technical Services	1,136,239	114,876	88,318	79,793	80,699	81,697
Purchased Property Services	-	697,334	670,193	699,359	700,343	702,293
Other Purchased Services	-	529,349	544,962	693,463	701,277	778,084
Supplies	184,547	202,639	192,433	226,856	208,411	211,061
Property	251,922	331,500	365,169	160,250	205,000	205,000
Other Expenses	48,894	101,036	99,410	104,116	105,198	106,302
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	2,800,000	2,800,000	-	-	-
<b>Total Expenditures</b>	<b>\$ 5,715,376</b>	<b>\$ 9,249,580</b>	<b>\$ 9,232,441</b>	<b>\$ 6,339,545</b>	<b>\$ 6,640,333</b>	<b>\$ 6,872,275</b>
<b>Balance on Hand June 30</b>	<b>\$ 4,065,301</b>	<b>\$ 1,437,041</b>	<b>\$ 1,525,851</b>	<b>\$ 1,603,622</b>	<b>\$ 1,484,829</b>	<b>\$ 1,240,568</b>
<b>Fund Balance as a % of Revenue</b>	66%	22%	23%	25%	23%	19%

All charter school financials prepared by charter schools and not by DCSD Business Services staff



# AMERICAN ACADEMY CHARTER SCHOOL

	Audited Actual 2018-2019	Final Revised Budget 2019-2020	Estimated Actual 2019-2020	Adopted Budget 2020-2021	Projected Budget 2021-2022	Projected Budget 2022-2023
<b>Balance on Hand July 1</b>	\$ 4,066,965	\$ 5,285,617	\$ 5,285,617	\$ 5,504,016	\$ 5,534,311	\$ 5,565,515
<b>Revenue:</b>						
Per Pupil Revenue	18,821,391	20,793,131	20,594,134	19,203,326	19,779,426	20,372,809
Mill Levy/Override	2,877,779	3,039,084	2,941,992	2,897,768	2,984,701	3,074,242
Tuition	2,661,481	1,755,150	1,348,869	1,757,580	1,810,307	1,864,617
Transportation Fees	440,641	528,361	497,324	547,631	564,060	580,982
Earnings on Investments	15,149	70,000	75,079	75,100	77,353	79,674
Food Services	-	-	-	-	-	-
Pupil Activities	767,678	794,000	664,873	830,000	854,900	880,547
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	773,529	767,231	725,480	792,960	816,749	841,251
Rental/Lease	82,507	80,000	79,282	100,000	103,000	106,090
Contributions/Donations	429,210	855,775	538,399	770,100	793,203	816,999
Miscellaneous Revenue	-	-	-	-	-	-
Categorical Revenue	725,135	700,413	694,808	539,531	555,717	572,388
Other State Revenue	386,621	74,432	203,505	110,000	113,300	116,699
Grants Federal	-	-	-	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	210,321	300,000	300,000	300,000	309,000	318,270
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 28,191,442</b>	<b>\$ 29,757,577</b>	<b>\$ 28,663,745</b>	<b>\$ 27,923,996</b>	<b>\$ 28,761,716</b>	<b>\$ 29,624,567</b>
<b>Total Sources</b>	<b>\$ 32,258,407</b>	<b>\$ 35,043,194</b>	<b>\$ 33,949,362</b>	<b>\$ 33,428,012</b>	<b>\$ 34,296,027</b>	<b>\$ 35,190,083</b>
<b>Expenditures:</b>						
Salaries	\$ 12,625,508	\$ 13,570,393	\$ 13,428,596	\$ 13,171,430	\$ 13,566,573	\$ 13,973,570
Benefits	4,601,398	4,335,536	4,165,282	4,357,851	4,488,587	4,623,244
Purchased Professional and Technical Services	522,009	727,428	589,013	470,838	484,963	499,512
Purchased Property Services	4,521,120	5,109,377	4,946,031	4,022,580	4,143,257	4,267,555
Other Purchased Services	2,287,626	3,250,087	3,037,773	3,148,402	3,242,854	3,340,140
Supplies	1,312,993	1,205,404	937,590	1,189,400	1,225,082	1,261,834
Property	852,858	1,198,643	1,010,251	1,160,500	1,195,315	1,231,174
Other Expenses	249,278	155,255	124,205	161,700	166,551	171,548
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	201,000	206,605	211,000	217,330	223,850
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 26,972,790</b>	<b>\$ 29,753,123</b>	<b>\$ 28,445,346</b>	<b>\$ 27,893,701</b>	<b>\$ 28,730,512</b>	<b>\$ 29,592,427</b>
<b>Balance on Hand June 30</b>	<b>\$ 5,285,617</b>	<b>\$ 5,290,071</b>	<b>\$ 5,504,016</b>	<b>\$ 5,534,311</b>	<b>\$ 5,565,515</b>	<b>\$ 5,597,655</b>
<b>Fund Balance as a % of Revenue</b>	19%	18%	19%	20%	19%	19%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# ASCENT CLASSICAL ACADEMY CHARTER SCHOOL

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**Ascent Charter School requested release from Douglas County School District and was approved by the Board of Education on September 4, 2019. The District Board and the Charter Board intend that Ascent Classical Academy will become authorized under the Charter School Institute no later than July 1, 2020. Based on these dates the proposed and adopted budgets for FY 2020-2021 will be submitted to CSI rather than Douglas County.**

# ASPEN VIEW ACADEMY CHARTER SCHOOL

	Audited Actual 2018-2019	Final Revised Budget 2019-2020	Estimated Actual 2019-2020	Adopted Budget 2020-2021	Projected Budget 2021-2022	Projected Budget 2022-2023
<b>Balance on Hand July 1</b>	\$ 1,764,394	\$ 2,167,024	\$ 2,167,024	\$ 2,525,393	2,063,745	\$ 1,815,909
<b>Revenue:</b>						
Per Pupil Revenue	6,367,037	7,433,031	7,448,275	6,543,345	6,870,512	7,214,037
Mill Levy/Override	977,347	1,079,533	1,350,301	1,039,095	1,091,050	1,146,080
Tuition	351,403	224,900	200,000	246,500	258,825	271,766
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	6,301	18,000	18,000	18,000	18,900	19,845
Food Services	-	-	-	-	-	-
Pupil Activities	285,675	244,450	268,450	290,120	304,626	319,857
Community Service Activities	220,792	220,000	181,000	220,000	231,000	242,550
Other Local Revenue	97,593	-	-	-	-	-
Rental/Lease	-	10,000	20,000	25,000	26,250	27,562
Contributions/Donations	-	60,000	60,000	67,000	70,350	73,867
Miscellaneous Revenue	-	4,500	10,500	-	-	-
Categorical Revenue	-	22,224	-	-	-	-
Other State Revenue	16,696	16,696	-	17,659	18,542	19,469
Grants Federal	-	-	-	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	246,286	233,011	-	201,940	212,037	222,639
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 8,569,130</b>	<b>\$ 9,566,345</b>	<b>\$ 9,556,526</b>	<b>\$ 8,668,659</b>	<b>9,102,092</b>	<b>\$ 9,557,672</b>
<b>Total Sources</b>	<b>\$ 10,333,524</b>	<b>\$ 11,733,369</b>	<b>\$ 11,723,550</b>	<b>\$ 11,194,052</b>	<b>11,165,837</b>	<b>\$ 11,373,581</b>
<b>Expenditures:</b>						
Salaries	\$ 4,067,581	\$ 4,667,718	\$ 4,667,718	\$ 4,737,880	\$ 4,737,880	\$ 4,737,880
Benefits	1,146,661	1,418,676	1,393,361	1,520,643	1,596,675	1,676,509
Purchased Professional and Technical Services	162,559	192,100	154,500	169,000	177,450	186,323
Purchased Property Services	1,229,626	1,269,290	1,491,440	1,232,290	1,293,905	1,358,600
Other Purchased Services	610,413	748,854	742,154	775,619	814,400	855,120
Supplies	428,949	489,875	430,000	446,375	468,694	492,129
Property	306,231	330,000	298,000	245,000	257,250	270,113
Other Expenses	19,594	12,331	10,831	3,500	3,675	3,859
Other Uses of Funds	-	275,000	-	-	-	-
Redemption of Principal	194,886	10,153	10,153	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 8,166,500</b>	<b>\$ 9,413,997</b>	<b>\$ 9,198,157</b>	<b>\$ 9,130,307</b>	<b>9,349,928</b>	<b>\$ 9,580,533</b>
<b>Balance on Hand June 30</b>	<b>\$ 2,167,024</b>	<b>\$ 2,319,372</b>	<b>\$ 2,525,393</b>	<b>\$ 2,063,745</b>	<b>1,815,909</b>	<b>\$ 1,793,048</b>
<b>Fund Balance as a % of Revenue</b>	25%	24%	26%	24%	20%	19%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# BEN FRANKLIN ACADEMY CHARTER SCHOOL

	Audited Actual 2018-2019	Final Revised Budget 2019-2020	Estimated Actual 2019-2020	Adopted Budget 2020-2021	Projected Budget 2021-2022	Projected Budget 2022-2023
<b>Balance on Hand July 1</b>	\$ 4,052,769	\$ 4,681,730	\$ 4,681,730	\$ 4,919,919	\$ 4,771,312	\$ 4,636,205
<b>Revenue:</b>						
Per Pupil Revenue	6,854,530	7,484,522	7,484,522	6,839,696	6,839,696	6,839,696
Mill Levy/Override	1,049,436	1,084,872	1,084,872	1,047,484	1,047,484	1,047,484
Tuition	444,901	253,860	209,005	246,505	246,505	246,505
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	18,592	44,000	53,000	18,000	20,000	25,000
Food Services	-	-	-	-	-	-
Pupil Activities	334,796	183,513	258,800	275,955	275,955	275,955
Community Service Activities	160,126	140,000	85,000	65,000	71,500	78,650
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	22,626	20,000	25,000	10,000	15,000	20,000
Contributions/Donations	8,700	15,000	14,017	5,000	5,000	5,000
Miscellaneous Revenue	3,430	-	1,277	-	-	-
Categorical Revenue	-	-	-	-	-	-
Other State Revenue	113,325	9,843	13,728	9,842	9,842	9,842
Grants Federal	-	-	-	-	-	-
Fund Transfer	18,331	32,993	32,993	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	264,356	233,664	233,664	198,703	198,703	198,703
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 9,293,149</b>	<b>\$ 9,502,267</b>	<b>\$ 9,495,878</b>	<b>\$ 8,716,185</b>	<b>\$ 8,729,685</b>	<b>\$ 8,746,835</b>
<b>Total Sources</b>	<b>\$ 13,345,918</b>	<b>\$ 14,183,997</b>	<b>\$ 14,177,608</b>	<b>\$ 13,636,104</b>	<b>\$ 13,500,997</b>	<b>\$ 13,383,040</b>
<b>Expenditures:</b>						
Salaries	\$ 4,081,551	\$ 4,413,252	\$ 4,413,252	\$ 4,336,598	\$ 4,336,598	\$ 4,336,598
Benefits	1,193,144	1,176,002	1,176,002	1,208,035	1,208,035	1,208,035
Purchased Professional and Technical Services	184,868	192,000	192,000	147,000	147,000	147,000
Purchased Property Services	1,672,449	1,720,798	1,720,798	1,705,028	1,705,028	1,705,028
Other Purchased Services	731,054	944,211	944,211	894,679	894,679	894,679
Supplies	371,112	563,440	557,051	403,915	403,915	403,915
Property	402,253	185,500	185,500	133,500	133,500	133,500
Other Expenses	27,756	68,875	68,875	36,037	36,037	36,037
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 8,664,188</b>	<b>\$ 9,264,078</b>	<b>\$ 9,257,689</b>	<b>\$ 8,864,792</b>	<b>\$ 8,864,792</b>	<b>\$ 8,864,792</b>
<b>Balance on Hand June 30</b>	<b>\$ 4,681,730</b>	<b>\$ 4,919,919</b>	<b>\$ 4,919,919</b>	<b>\$ 4,771,312</b>	<b>\$ 4,636,205</b>	<b>\$ 4,518,248</b>
<b>Fund Balance as a % of Revenue</b>	50%	52%	52%	55%	53%	52%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# CHALLENGE TO EXCELLENCE CHARTER SCHOOL

	Audited Actual 2018-2019	Final Revised Budget 2019-2020	Estimated Actual 2019-2020	Adopted Budget 2020-2021	Projected Budget 2021-2022	Projected Budget 2022-2023
<b>Balance on Hand July 1</b>	\$ 2,238,983	\$ 2,721,269	\$ 2,721,269	\$ 2,245,267	\$ 1,939,788	\$ 1,399,354
<b>Revenue:</b>						
Per Pupil Revenue	3,815,634	4,133,124	4,133,124	4,016,715	3,977,318	4,150,663
Mill Levy/Override	582,039	649,067	591,614	448,479	439,639	454,212
Tuition	177,344	80,000	80,000	19,610	19,610	19,610
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	51,186	25,000	35,000	17,500	17,500	17,500
Food Services	-	-	-	-	-	-
Pupil Activities	138,733	130,000	130,000	50,000	50,000	50,000
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	66,414	58,500	138,500	58,500	60,000	60,000
Rental/Lease	1,483	-	-	-	-	-
Contributions/Donations	-	-	-	-	-	-
Miscellaneous Revenue	-	-	-	-	-	-
Categorical Revenue	-	57,453	-	-	-	-
Other State Revenue	251,752	179,512	259,700	242,441	239,491	243,518
Grants Federal	-	-	-	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 5,084,584</b>	<b>\$ 5,312,656</b>	<b>\$ 5,367,938</b>	<b>\$ 4,853,245</b>	<b>\$ 4,803,558</b>	<b>\$ 4,995,503</b>
<b>Total Sources</b>	<b>\$ 7,323,567</b>	<b>\$ 8,033,925</b>	<b>\$ 8,089,207</b>	<b>\$ 7,098,512</b>	<b>\$ 6,743,346</b>	<b>\$ 6,394,857</b>
<b>Expenditures:</b>						
Salaries	\$ 2,498,540	\$ 2,672,939	\$ 2,672,939	\$ 2,572,761	\$ 2,572,761	\$ 2,572,761
Benefits	841,977	902,739	982,928	1,001,190	1,044,751	1,091,360
Purchased Professional and Technical Services	166,776	262,855	262,855	323,680	325,298	326,925
Purchased Property Services	468,463	497,362	523,362	464,662	520,190	571,082
Other Purchased Services	383,612	531,168	531,168	504,564	507,087	509,622
Supplies	184,662	211,993	211,993	180,367	180,440	181,342
Property	52,265	81,350	611,350	81,500	78,390	78,782
Other Expenses	6,003	37,345	47,345	30,000	115,075	115,650
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 4,602,298</b>	<b>\$ 5,197,751</b>	<b>\$ 5,843,940</b>	<b>\$ 5,158,724</b>	<b>\$ 5,343,992</b>	<b>\$ 5,447,524</b>
<b>Balance on Hand June 30</b>	<b>\$ 2,721,269</b>	<b>\$ 2,836,174</b>	<b>\$ 2,245,267</b>	<b>\$ 1,939,788</b>	<b>\$ 1,399,354</b>	<b>\$ 947,333</b>
<b>Fund Balance as a % of Revenue</b>	54%	53%	42%	40%	29%	19%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# DCS MONTESSORI CHARTER SCHOOL

	Audited Actual 2018-2019	Final Revised Budget 2019-2020	Estimated Actual 2019-2020	Adopted Budget 2020-2021	Projected Budget 2021-2022	Projected Budget 2022-2023
<b>Balance on Hand July 1</b>	\$ 1,060,080	\$ 1,229,887	\$ 1,229,887	\$ 1,287,422	\$ 1,287,281	\$ 1,288,553
<b>Revenue:</b>						
Per Pupil Revenue	3,255,074	3,713,636	3,695,832	3,439,520	3,750,772	3,807,034
Mill Levy/Override	496,742	539,168	524,901	539,168	540,000	540,000
Tuition	1,082,334	796,400	576,546	834,200	835,000	835,000
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	35,956	37,500	32,165	37,500	37,500	37,500
Food Services	-	-	-	-	-	-
Pupil Activities	274,769	250,000	345,000	250,000	250,000	250,000
Community Service Activities	363,667	414,240	311,076	442,800	445,000	445,000
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	41,820	45,000	47,037	55,000	55,000	55,000
Contributions/Donations	8,537	-	-	-	-	-
Miscellaneous Revenue	43,336	30,000	7,931	30,000	30,000	30,000
Categorical Revenue	125,128	112,000	113,883	100,000	120,000	120,000
Other State Revenue	-	-	-	-	-	-
Grants Federal	-	-	-	-	-	-
Fund Transfer	15,538	-	35,737	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	88,349	80,604	85,000	65,000	65,000	65,000
<b>Total Revenue</b>	<b>\$ 5,831,250</b>	<b>\$ 6,018,548</b>	<b>\$ 5,775,109</b>	<b>\$ 5,793,188</b>	<b>\$ 6,128,272</b>	<b>\$ 6,184,534</b>
<b>Total Sources</b>	<b>\$ 6,891,330</b>	<b>\$ 7,248,435</b>	<b>\$ 7,004,996</b>	<b>\$ 7,080,609</b>	<b>\$ 7,415,553</b>	<b>\$ 7,473,087</b>
<b>Expenditures:</b>						
Salaries	\$ 2,642,410	\$ 2,814,396	\$ 2,571,575	\$ 2,741,400	\$ 2,800,000	\$ 2,842,000
Benefits	859,374	1,012,655	915,000	1,037,603	1,140,000	1,180,000
Purchased Professional and Technical Services	252,064	302,500	300,000	292,500	310,000	300,000
Purchased Property Services	762,458	757,375	757,000	743,000	740,000	725,000
Other Purchased Services	337,774	422,675	423,000	393,275	440,000	440,000
Supplies	230,065	267,400	200,000	215,450	270,000	270,000
Property	199,952	112,000	110,000	35,500	93,000	93,000
Other Expenses	16,145	19,600	16,000	19,600	19,000	19,000
Other Uses of Funds	272,850	250,000	340,000	250,000	250,000	250,000
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	88,349	80,604	85,000	65,000	65,000	65,000
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 5,661,443</b>	<b>\$ 6,039,205</b>	<b>\$ 5,717,575</b>	<b>\$ 5,793,328</b>	<b>\$ 6,127,000</b>	<b>\$ 6,184,000</b>
<b>Balance on Hand June 30</b>	<b>\$ 1,229,887</b>	<b>\$ 1,209,230</b>	<b>\$ 1,287,422</b>	<b>\$ 1,287,281</b>	<b>\$ 1,288,553</b>	<b>\$ 1,289,087</b>
<b>Fund Balance as a % of Revenue</b>	21%	20%	22%	22%	21%	21%

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# GLOBAL VILLAGE ACADEMY CHARTER SCHOOL

	Audited Actual 2018-2019	Final Revised Budget 2019-2020	Estimated Actual 2019-2020	Adopted Budget 2020-2021	Projected Budget 2021-2022	Projected Budget 2022-2023
<b>Balance on Hand July 1</b>	\$ 127,222	\$ 186,435	\$ 186,435	\$ 238,723	\$ 98,725	\$ 109,528
<b>Revenue:</b>						
Per Pupil Revenue	2,811,034	3,219,121	3,219,121	2,606,263	2,938,237	3,012,348
Mill Levy/Override	426,319	466,079	466,079	441,940	454,338	465,844
Tuition	5,000	10,000	10,000	10,000	10,200	10,404
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	-	-	-	-	-	-
Food Services	-	-	-	-	-	-
Pupil Activities	94,522	73,424	73,424	65,360	67,113	68,760
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	-	-	-	-	-	-
Contributions/Donations	15,187	30,000	30,000	15,000	15,300	15,606
Miscellaneous Revenue	8,702	1,000	1,000	1,000	1,020	1,040
Categorical Revenue	189,750	181,730	181,730	135,984	138,703	141,477
Other State Revenue	-	-	-	-	-	-
Grants Federal	-	-	120,107	120,107	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 3,550,514</b>	<b>\$ 3,981,354</b>	<b>\$ 4,101,461</b>	<b>\$ 3,395,654</b>	<b>\$ 3,624,911</b>	<b>\$ 3,715,479</b>
<b>Total Sources</b>	<b>\$ 3,677,736</b>	<b>\$ 4,167,789</b>	<b>\$ 4,287,896</b>	<b>\$ 3,634,377</b>	<b>\$ 3,723,636</b>	<b>\$ 3,825,007</b>
<b>Expenditures:</b>						
Salaries	\$ 1,211,065	\$ 1,495,691	\$ 1,495,691	\$ 1,323,204	\$ 1,323,244	\$ 1,323,285
Benefits	350,025	427,139	427,139	418,588	428,559	438,634
Purchased Professional and Technical Services	211,925	229,375	229,375	225,509	230,019	234,620
Purchased Property Services	888,850	775,638	775,638	884,749	902,444	920,493
Other Purchased Services	527,543	569,530	561,330	453,172	494,804	531,426
Supplies	123,062	112,949	160,000	164,283	167,568	170,920
Property	165,918	307,585	380,000	51,356	52,383	53,431
Other Expenses	12,913	18,292	20,000	14,791	15,087	15,388
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,491,301</b>	<b>\$ 3,936,199</b>	<b>\$ 4,049,173</b>	<b>\$ 3,535,652</b>	<b>\$ 3,614,108</b>	<b>\$ 3,688,197</b>
<b>Balance on Hand June 30</b>	<b>\$ 186,435</b>	<b>\$ 231,590</b>	<b>\$ 238,723</b>	<b>\$ 98,725</b>	<b>\$ 109,528</b>	<b>\$ 136,810</b>
<b>Fund Balance as a % of Revenue</b>	5%	6%	6%	2.91%	3%	4%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# HOPE ONLINE LEARNING ACADEMY CHARTER SCHOOL

	Audited Actual 2018-2019	Final Revised Budget 2019-2020	Estimated Actual 2019-2020	Adopted Budget 2020-2021	Projected Budget 2021-2022	Projected Budget 2022-2023
<b>Balance on Hand July 1</b>	\$ 444,497	\$ 450,136	\$ 450,136	\$ 1,369,383	\$ 1,375,430	\$ 1,382,993
<b>Revenue:</b>						
Per Pupil Revenue	15,831,177	16,356,753	16,356,753	10,462,262	12,123,827	12,528,301
Mill Levy/Override	-	-	-	-	-	-
Tuition	-	-	-	-	-	-
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	2,135	1,369	1,369	1,196	1,208	1,220
Food Services	-	-	-	-	-	-
Pupil Activities	-	-	-	-	-	-
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	-	-	-	-	-	-
Contributions/Donations	61,332	88,942	88,942	72,500	52,500	52,500
Miscellaneous Revenue	(5,902)	3,816	3,816	53,500	85,000	90,000
Categorical Revenue	555,088	670,792	670,792	531,692	391,401	286,459
Other State Revenue	162,596	307,826	307,826	341,786	113,483	13,672
Grants Federal	2,251,482	2,253,571	2,253,571	1,683,464	1,333,112	1,349,842
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	82,802	82,802	82,802
<b>Total Revenue</b>	<b>\$ 18,857,908</b>	<b>\$ 19,683,070</b>	<b>\$ 19,683,070</b>	<b>\$ 13,229,203</b>	<b>\$ 14,183,334</b>	<b>\$ 14,404,796</b>
<b>Total Sources</b>	<b>\$ 19,302,405</b>	<b>\$ 20,133,206</b>	<b>\$ 20,133,206</b>	<b>\$ 14,598,586</b>	<b>\$ 15,558,764</b>	<b>\$ 15,787,789</b>
<b>Expenditures:</b>						
Salaries	\$ 4,235,721	\$ 4,370,458	\$ 4,370,458	\$ 2,344,650	\$ 2,612,923	\$ 2,745,253
Benefits	1,514,938	1,528,337	1,528,337	905,025	945,957	959,451
Purchased Professional and Technical Services	371,323	599,394	599,394	2,746,121	2,736,433	2,741,761
Purchased Property Services	356,158	566,317	566,317	359,423	456,935	498,833
Other Purchased Services	9,909,769	9,250,636	9,250,636	5,113,568	6,062,316	6,157,354
Supplies	1,501,424	1,347,243	1,347,243	715,324	749,862	763,166
Property	247,978	279,671	279,671	243,517	281,292	294,997
Other Expenses	276,380	236,668	236,668	273,467	230,053	235,006
Other Uses of Funds	-	47,464	47,464	15,586	-	-
Redemption of Principal Principal on Leases	-	-	-	-	-	-
Grant Expense	438,578	537,635	537,635	506,475	100,000	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 18,852,269</b>	<b>\$ 18,763,823</b>	<b>\$ 18,763,823</b>	<b>\$ 13,223,156</b>	<b>\$ 14,175,771</b>	<b>\$ 14,395,820</b>
<b>Balance on Hand June 30</b>	<b>\$ 450,136</b>	<b>\$ 1,369,383</b>	<b>\$ 1,369,383</b>	<b>\$ 1,375,430</b>	<b>\$ 1,382,993</b>	<b>\$ 1,391,969</b>
<b>Fund Balance as a % of Revenue</b>	2%	7%	7%	10%	10%	10%

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# LEMAN ACADEMY OF EXCELLENCE CHARTER SCHOOL

	Audited Actual 2018-2019	Final Revised Budget 2019-2020	Estimated Actual 2019-2020	Adopted Budget 2020-2021	Projected Budget 2021-2022	Projected Budget 2022-2023
<b>Balance on Hand July 1</b>	\$ 8,229	\$ 325,720	\$ 325,720	\$ 1,088,726	\$ 1,738,726	\$ 2,421,323
<b>Revenue:</b>						
Per Pupil Revenue	3,411,901	6,076,051	5,865,659	6,429,545	7,501,491	8,085,166
Mill Levy/Override	521,945	882,626	830,110	1,009,323	1,153,102	1,242,963
Tuition	158,310	613	-	-	-	-
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	-	-	-	-	-	-
Food Services	-	-	-	-	-	-
Pupil Activities	-	-	-	-	-	-
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	76,267	171,218	162,147	75,000	75,000	75,000
Rental/Lease	-	-	-	-	-	-
Contributions/Donations	1,830	2,861	2,903	-	-	-
Miscellaneous Revenue	-	-	-	-	-	-
Categorical Revenue	-	-	-	-	-	-
Other State Revenue	131,479	185,130	186,232	168,768	194,775	208,520
Grants Federal	-	-	-	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 4,301,732</b>	<b>\$ 7,318,499</b>	<b>\$ 7,047,051</b>	<b>\$ 7,682,636</b>	<b>\$ 8,924,367</b>	<b>\$ 9,611,649</b>
<b>Total Sources</b>	<b>\$ 4,309,961</b>	<b>\$ 7,644,219</b>	<b>\$ 7,372,771</b>	<b>\$ 8,771,362</b>	<b>\$ 10,663,094</b>	<b>\$ 12,032,971</b>
<b>Expenditures:</b>						
Salaries	\$ 1,639,299	\$ 2,166,470	\$ 2,062,178	\$ 2,608,527	\$ 2,989,425	\$ 3,345,387
Benefits	444,839	566,966	551,154	769,893	1,113,959	1,257,461
Purchased Professional and Technical Services	117,714	170,005	185,712	156,000	134,000	139,000
Purchased Property Services	1,280,232	1,872,503	1,837,694	1,842,538	1,830,538	1,823,538
Other Purchased Services	335,229	1,200,917	1,227,201	1,331,398	1,803,459	1,913,813
Supplies	158,156	264,873	349,659	298,060	340,170	340,170
Property	-	60,000	60,000	-	-	-
Other Expenses	8,772	8,480	10,447	26,220	30,220	30,220
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,984,240</b>	<b>\$ 6,310,214</b>	<b>\$ 6,284,045</b>	<b>\$ 7,032,636</b>	<b>\$ 8,241,771</b>	<b>\$ 8,849,589</b>
<b>Balance on Hand June 30</b>	<b>\$ 325,720</b>	<b>\$ 1,334,005</b>	<b>\$ 1,088,726</b>	<b>\$ 1,738,726</b>	<b>\$ 2,421,323</b>	<b>\$ 3,183,382</b>
<b>Fund Balance as a % of Revenue</b>	8%	18%	15%	23%	27%	33%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# NORTH STAR ACADEMY CHARTER SCHOOL

	Audited Actual 2018-2019	Revised Budget 2019-2020	Estimated Actual 2019-2020	Adopted Budget 2020-2021	Projected Budget 2021-2022	Projected Budget 2022-2023
<b>Balance on Hand July 1</b>	\$ 1,712,646	\$ 1,935,257	\$ 1,935,257	\$ 1,994,051	\$ 896,956	\$ 704,099
<b>Revenue:</b>						
Per Pupil Revenue	4,995,430	5,330,711	5,325,349	5,029,959	5,141,609	5,295,857
Mill Levy/Override	760,677	779,397	761,548	790,779	784,788	784,788
Tuition	284,371	131,250	106,180	131,250	137,813	137,813
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	19,867	20,000	15,000	15,000	15,000	15,000
Food Services	-	-	-	-	-	-
Pupil Activities	127,286	137,840	114,950	139,400	138,800	138,800
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	86,047	85,000	67,833	95,000	95,000	95,000
Rental/Lease	-	-	-	-	-	-
Contributions/Donations	53,382	50,000	44,000	50,000	50,000	50,000
Miscellaneous Revenue	11,261	25,660	31,342	11,000	11,000	11,000
Categorical Revenue	-	-	-	-	-	-
Other State Revenue	-	36,017	36,571	36,571	36,571	36,571
Grants Federal	12,522	8,310	8,310	8,310	8,310	8,310
Fund Transfer	52,854	70,000	70,000	130,000	130,000	130,000
Other Sources	-	-	-	-	-	-
Audit PERA adjustment	79,425	-	-	-	-	-
Grant 3250-Kindergarten Cap Constr	-	-	9,457	-	-	-
Cap Reserve Bond Revenue	191,638	186,133	181,659	147,045	147,045	147,045
CARES Act Funding	-	-	-	104,253	-	-
<b>Total Revenue</b>	<b>\$ 6,674,760</b>	<b>\$ 6,860,318</b>	<b>\$ 6,772,198</b>	<b>\$ 6,688,567</b>	<b>\$ 6,695,936</b>	<b>\$ 6,850,184</b>
<b>Total Sources</b>	<b>\$ 8,387,406</b>	<b>\$ 8,795,575</b>	<b>\$ 8,707,455</b>	<b>\$ 8,682,618</b>	<b>\$ 7,592,892</b>	<b>\$ 7,554,283</b>
<b>Expenditures:</b>						
Salaries	\$ 3,295,114	\$ 3,407,592	\$ 3,407,592	\$ 3,410,819	\$ 3,484,684	\$ 3,573,147
Benefits	970,947	1,027,305	1,027,305	1,060,310	1,093,199	1,130,381
Purchased Professional and Technical Services	411,952	536,685	530,439	533,492	599,221	637,709
Purchased Property Services	1,097,698	1,137,853	1,107,608	1,129,920	1,135,294	1,139,039
Other Purchased Services	88,138	101,741	87,276	131,053	138,110	140,235
Supplies	253,141	286,116	279,156	242,072	246,396	250,959
Property	241,886	297,094	262,094	164,747	168,640	167,649
Other Expenses	13,848	60,750	10,874	10,750	20,750	10,750
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Audit PERA adjustment	79,425	-	-	-	-	-
Grant Expense	-	2,500	1,060	2,500	2,500	2,500
Cap Reserve Expense	-	1,000,000	-	1,100,000	-	-
<b>Total Expenditures</b>	<b>\$ 6,452,149</b>	<b>\$ 7,857,636</b>	<b>\$ 6,713,404</b>	<b>\$ 7,785,662</b>	<b>\$ 6,888,793</b>	<b>\$ 7,052,368</b>
<b>Balance on Hand June 30</b>	<b>\$ 1,935,257</b>	<b>\$ 937,939</b>	<b>\$ 1,994,051</b>	<b>\$ 896,956</b>	<b>\$ 704,099</b>	<b>\$ 501,915</b>
<b>Fund Balance as a % of Revenue</b>	<b>29%</b>	<b>14%</b>	<b>29%</b>	<b>13%</b>	<b>11%</b>	<b>7%</b>

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# PARKER CORE KNOWLEDGE CHARTER SCHOOL

	Audited Actual 2018-2019	Final Revised Budget 2019-2020	Estimated Actual 2019-2020	Adopted Budget 2020-2021	Projected Budget 2021-2022	Projected Budget 2022-2023
<b>Balance on Hand July 1</b>	\$ 2,133,195	\$ 2,629,690	\$ 2,629,690	\$ 2,430,319	\$ 2,401,187	\$ 2,401,187
<b>Revenue:</b>						
Per Pupil Revenue	5,176,600	5,621,774	5,713,336	5,012,499	5,012,499	5,012,499
Mill Levy/Override	794,496	809,048	815,222	789,639	789,639	789,639
Tuition	867,895	708,805	540,447	968,183	1,006,910	1,047,187
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	53,122	50,585	47,056	47,000	47,000	47,000
Food Services	14,720	8,425	11,558	11,558	11,674	11,790
Pupil Activities	67,813	64,955	42,245	72,215	72,937	73,667
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	53,727	53,252	36,195	44,717	45,611	46,067
Contributions/Donations	197,053	61,000	62,478	36,000	-	-
Miscellaneous Revenue	114,388	108,708	113,516	110,520	110,520	110,520
Categorical Revenue	291,164	257,956	286,996	243,867	243,867	243,867
Other State Revenue	17,747	10,000	10,759	10,000	10,000	10,000
Grants Federal	-	-	-	-	-	-
Fund Transfer	-	(11,953)	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 7,648,725</b>	<b>\$ 7,742,555</b>	<b>\$ 7,679,808</b>	<b>\$ 7,346,198</b>	<b>\$ 7,350,657</b>	<b>\$ 7,392,236</b>
<b>Total Sources</b>	<b>\$ 9,781,920</b>	<b>\$ 10,372,245</b>	<b>\$ 10,309,498</b>	<b>\$ 9,776,517</b>	<b>\$ 9,751,844</b>	<b>\$ 9,793,423</b>
<b>Expenditures:</b>						
Salaries	\$ 3,736,015	\$ 4,012,777	\$ 4,020,620	\$ 3,952,474	\$ 3,953,072	\$ 3,975,088
Benefits	1,262,331	1,386,149	1,335,793	1,376,165	1,383,046	1,389,961
Purchased Professional and Technical Services	145,707	205,413	194,973	171,346	173,059	173,925
Purchased Property Services	776,191	794,587	763,159	753,066	760,597	764,400
Other Purchased Services	484,683	615,304	607,942	575,083	586,585	592,451
Supplies	362,146	409,130	395,229	420,534	422,637	424,750
Property	366,775	548,441	548,185	110,900	55,900	55,900
Other Expenses	18,382	17,724	13,278	15,762	15,762	15,762
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 7,152,230</b>	<b>\$ 7,989,525</b>	<b>\$ 7,879,179</b>	<b>\$ 7,375,330</b>	<b>\$ 7,350,657</b>	<b>\$ 7,392,236</b>
<b>Balance on Hand June 30</b>	<b>\$ 2,629,690</b>	<b>\$ 2,382,720</b>	<b>\$ 2,430,319</b>	<b>\$ 2,401,187</b>	<b>\$ 2,401,187</b>	<b>\$ 2,401,187</b>
<b>Fund Balance as a % of Revenue</b>	<b>34%</b>	<b>31%</b>	<b>32%</b>	<b>33%</b>	<b>33%</b>	<b>32%</b>

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# PARKER PERFORMING ARTS CHARTER SCHOOL

	Audited Actual 2018-2019	Final Revised Budget 2019-2020	Estimated Actual 2019-2020	Adopted Budget 2020-2021	Projected Budget 2021-2022	Projected Budget 2022-2023
<b>Balance on Hand July 1</b>	\$ 214,530	\$ 317,688	\$ 317,688	\$ 1,029,526	\$ 1,094,453	\$ 837,159
<b>Revenue:</b>						
Per Pupil Revenue	5,745,975	6,021,223	6,033,395	5,511,544	5,607,996	5,683,779
Mill Levy/Override	872,939	880,530	851,222	819,403	842,164	870,964
Tuition	310,786	225,000	147,000	41,500	168,274	170,548
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	-	3,125	-	-	-	-
Food Services	-	-	-	-	-	-
Pupil Activities	202,559	158,949	94,672	105,750	199,685	201,370
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	115,351	111,225	100,635	75,476	100,635	100,635
Rental/Lease	82,424	93,500	47,294	20,606	84,896	87,443
Contributions/Donations	-	-	-	-	-	-
Miscellaneous Revenue	14,585	-	15,173	-	-	-
Categorical Revenue	-	-	-	-	-	-
Other State Revenue	351,350	362,112	245,277	184,541	188,942	191,149
Grants Federal	-	-	-	250,000	-	-
Fund Transfer	75,000	-	831,400	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 7,770,969</b>	<b>\$ 7,855,664</b>	<b>\$ 8,366,068</b>	<b>\$ 7,008,820</b>	<b>\$ 7,192,592</b>	<b>\$ 7,305,888</b>
<b>Total Sources</b>	<b>\$ 7,985,499</b>	<b>\$ 8,173,352</b>	<b>\$ 8,683,756</b>	<b>\$ 8,038,346</b>	<b>\$ 8,287,045</b>	<b>\$ 8,143,047</b>
<b>Expenditures:</b>						
Salaries	\$ 3,184,652	\$ 3,313,112	\$ 3,180,054	\$ 3,040,344	\$ 3,040,344	\$ 3,123,344
Benefits	923,703	1,094,920	974,921	972,969	1,002,843	1,052,831
Purchased Professional and Technical Services	167,394	158,806	215,020	183,467	177,496	181,023
Purchased Property Services	1,960,937	2,024,363	2,099,974	1,192,051	1,593,280	1,607,778
Other Purchased Services	545,140	670,536	681,726	699,146	806,490	859,126
Supplies	321,583	380,599	372,835	405,517	331,960	334,525
Property	93,331	46,500	48,500	47,000	25,000	25,000
Other Expenses	31,071	73,780	6,200	12,531	6,121	6,182
Other Uses of Funds	-	-	-	114,889	117,186	119,530
Redemption of Principal	440,000	75,000	75,000	275,979	349,166	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 7,667,811</b>	<b>\$ 7,837,616</b>	<b>\$ 7,654,230</b>	<b>\$ 6,943,893</b>	<b>\$ 7,449,886</b>	<b>\$ 7,309,339</b>
<b>Balance on Hand June 30</b>	<b>\$ 317,688</b>	<b>\$ 335,736</b>	<b>\$ 1,029,526</b>	<b>\$ 1,094,453</b>	<b>\$ 837,159</b>	<b>\$ 833,708</b>
<b>Fund Balance as a % of Revenue</b>	4%	4%	12%	16%	12%	11%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# PLATTE RIVER ACADEMY CHARTER SCHOOL

	Audited Actual 2018-2019	Final Revised Budget 2019-2020	Estimated Actual 2019-2020	Adopted Budget 2020-2021	Projected Budget 2021-2022	Projected Budget 2022-2023
<b>Balance on Hand July 1</b>	\$ 1,467,118	\$ 1,744,186	\$ 1,744,186	\$ 1,882,317	\$ 1,884,220	\$ 1,886,123
<b>Revenue:</b>						
Per Pupil Revenue	4,000,925	4,172,726	4,172,726	3,906,746	3,906,746	3,906,746
Mill Levy/Override	612,630	594,299	594,299	606,520	606,520	606,520
Tuition	74,256	-	-	306,860	306,860	306,860
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	84,658	70,111	70,111	31,000	31,000	31,000
Food Services	15,225	8,500	8,500	6,000	6,000	6,000
Pupil Activities	153,908	113,361	113,361	129,847	129,847	129,847
Community Service Activities	24,045	7,059	7,059	15,000	15,000	15,000
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	18,216	14,028	14,028	13,000	13,000	13,000
Contributions/Donations	92,442	67,551	67,551	60,000	60,000	60,000
Miscellaneous Revenue	10,413	8,211	8,211	5,000	5,000	5,000
Categorical Revenue	66,113	79,334	79,334	83,000	83,000	83,000
Other State Revenue	154,377	141,098	141,098	128,500	128,500	128,500
Grants Federal	-	-	-	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 5,307,208</b>	<b>\$ 5,276,278</b>	<b>\$ 5,276,278</b>	<b>\$ 5,291,473</b>	<b>\$ 5,291,473</b>	<b>\$ 5,291,473</b>
<b>Total Sources</b>	<b>\$ 6,774,326</b>	<b>\$ 7,020,464</b>	<b>\$ 7,020,464</b>	<b>\$ 7,173,790</b>	<b>\$ 7,175,693</b>	<b>\$ 7,177,596</b>
<b>Expenditures:</b>						
Salaries	\$ 2,822,487	\$ 2,830,979	\$ 2,830,979	\$ 2,988,365	\$ 2,988,365	\$ 2,988,365
Benefits	824,643	884,334	884,334	910,975	910,975	910,975
Purchased Professional and Technical Services	87,086	57,550	57,550	60,180	60,180	60,180
Purchased Property Services	124,150	131,394	131,394	140,678	140,678	140,678
Other Purchased Services	437,625	557,398	557,398	532,182	532,182	532,182
Supplies	213,009	204,220	204,220	204,540	204,540	204,540
Property	120,880	77,500	77,500	56,500	56,500	56,500
Other Expenses	400,260	394,772	394,772	396,150	396,150	396,150
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 5,030,140</b>	<b>\$ 5,138,147</b>	<b>\$ 5,138,147</b>	<b>\$ 5,289,570</b>	<b>\$ 5,289,570</b>	<b>\$ 5,289,570</b>
<b>Balance on Hand June 30</b>	<b>\$ 1,744,186</b>	<b>\$ 1,882,317</b>	<b>\$ 1,882,317</b>	<b>\$ 1,884,220</b>	<b>\$ 1,886,123</b>	<b>\$ 1,888,026</b>
<b>Fund Balance as a % of Revenue</b>	<b>33%</b>	<b>36%</b>	<b>36%</b>	<b>36%</b>	<b>36%</b>	<b>36%</b>

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# RENAISSANCE SECONDARY CHARTER SCHOOL

	Audited Actual 2018-2019	Final Revised Budget 2019-2020	Estimated Actual 2019-2020	Adopted Budget 2020-2021	Projected Budget 2021-2022	Projected Budget 2022-2023
<b>Balance on Hand July 1</b>	\$ 555,860	\$ 553,895	\$ 553,895	\$ 646,697	\$ 179,007	\$ 238,572
<b>Revenue:</b>						
Per Pupil Revenue	2,731,963	2,667,404	2,651,387	2,473,878	3,048,475	3,361,945
Mill Levy/Override	408,160	389,998	379,160	382,305	452,806	479,975
Tuition	-	-	-	-	-	-
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	2,344	567	885	-	-	-
Food Services	-	-	-	-	-	-
Pupil Activities	427,445	374,431	334,655	353,880	424,080	454,320
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	-	-	-	-	-	-
Contributions/Donations	4,943	3,344	4,336	-	-	-
Miscellaneous Revenue	17,556	3,586	5,052	-	-	-
Categorical Revenue	-	-	-	-	-	-
Other State Revenue	159,797	120,114	123,729	104,642	127,374	136,381
Grants Federal	214,299	-	-	-	-	-
Fund Transfer	25,375	10,747	336,970	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 3,991,882</b>	<b>\$ 3,570,192</b>	<b>\$ 3,836,174</b>	<b>\$ 3,314,704</b>	<b>\$ 4,052,736</b>	<b>\$ 4,432,620</b>
<b>Total Sources</b>	<b>\$ 4,547,742</b>	<b>\$ 4,124,087</b>	<b>\$ 4,390,069</b>	<b>\$ 3,961,401</b>	<b>\$ 4,231,743</b>	<b>\$ 4,671,192</b>
<b>Expenditures:</b>						
Salaries	\$ 1,695,681	\$ 1,693,170	\$ 1,699,671	\$ 1,712,710	\$ 1,610,971	\$ 1,670,264
Benefits	484,584	499,054	503,306	401,051	506,932	527,513
Purchased Professional and Technical Services	116,143	142,674	113,072	143,897	157,200	164,042
Purchased Property Services	1,045,848	867,471	867,256	1,023,757	1,070,607	1,079,130
Other Purchased Services	310,425	398,114	390,752	394,553	517,969	623,658
Supplies	71,310	92,950	81,890	67,926	83,343	90,336
Property	13,912	38,311	44,311	3,500	15,189	16,751
Other Expenses	9,204	9,620	15,828	10,000	5,960	6,240
Other Uses of Funds	7,442	704	2,286	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	214,299	-	-	-	-	-
Cap Reserve Expense	25,000	25,000	25,000	25,000	25,000	25,000
<b>Total Expenditures</b>	<b>\$ 3,993,847</b>	<b>\$ 3,767,068</b>	<b>\$ 3,743,372</b>	<b>\$ 3,782,394</b>	<b>\$ 3,993,171</b>	<b>\$ 4,202,934</b>
<b>Balance on Hand June 30</b>	<b>\$ 553,895</b>	<b>\$ 357,019</b>	<b>\$ 646,697</b>	<b>\$ 179,007</b>	<b>\$ 238,572</b>	<b>\$ 468,258</b>
<b>Fund Balance as a % of Revenue</b>	<b>14%</b>	<b>10%</b>	<b>17%</b>	<b>5%</b>	<b>6%</b>	<b>11%</b>

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# SKYVIEW ACADEMY CHARTER SCHOOL

	Audited Actual 2018-2019	Final Revised Budget 2019-2020	Estimated Actual 2019-2020	Adopted Budget 2020-2021	Projected Budget 2021-2022	Projected Budget 2022-2023
<b>Balance on Hand July 1</b>	\$ 1,586,435	\$ 1,595,185	\$ 1,595,185	\$ 1,644,741	\$ 1,653,435	\$ 1,700,662
<b>Revenue:</b>						
Per Pupil Revenue	9,599,241	10,656,735	10,562,531	9,655,239	9,926,733	10,310,825
Mill Levy/Override	1,462,260	1,548,010	1,500,380	1,475,847	1,503,689	1,516,009
Tuition	1,063,129	867,700	643,404	853,700	859,700	859,700
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	-	-	2,539	6,000	6,000	6,000
Food Services	-	-	-	-	-	-
Pupil Activities	398,344	389,085	360,321	381,240	389,335	392,350
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	30,180	30,000	22,830	30,000	30,000	30,000
Contributions/Donations	55,050	145,071	145,146	113,000	50,000	100,000
Miscellaneous Revenue	55,037	93,000	93,218	93,000	90,000	94,500
Categorical Revenue	368,181	356,049	360,274	277,911	313,440	365,750
Other State Revenue	249,482	271,188	270,865	252,000	252,000	257,000
Grants Federal	-	-	-	-	-	-
Fund Transfer	(252,466)	25,175	25,175	15,000	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 13,028,438</b>	<b>\$ 14,382,013</b>	<b>\$ 13,986,683</b>	<b>\$ 13,152,937</b>	<b>\$ 13,420,897</b>	<b>\$ 13,932,134</b>
<b>Total Sources</b>	<b>\$ 14,614,873</b>	<b>\$ 15,977,198</b>	<b>\$ 15,581,868</b>	<b>\$ 14,797,678</b>	<b>\$ 15,074,332</b>	<b>\$ 15,632,796</b>
<b>Expenditures:</b>						
Salaries	\$ 6,567,765	\$ 7,206,387	\$ 7,217,898	\$ 6,503,214	\$ 6,503,214	\$ 6,633,278
Benefits	2,178,062	2,386,161	2,395,317	2,341,752	2,405,433	2,520,868
Purchased Professional and Technical Services	269,001	331,533	300,249	312,815	327,371	329,292
Purchased Property Services	2,203,645	2,228,029	2,167,749	2,238,243	2,227,824	2,237,622
Other Purchased Services	967,524	1,221,006	1,146,725	1,125,621	1,210,405	1,280,959
Supplies	575,938	607,670	478,121	523,581	548,410	563,455
Property	229,013	215,000	199,363	95,000	115,000	115,000
Other Expenses	28,740	73,339	31,705	4,017	36,013	40,285
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 13,019,688</b>	<b>\$ 14,269,125</b>	<b>\$ 13,937,127</b>	<b>\$ 13,144,243</b>	<b>\$ 13,373,670</b>	<b>\$ 13,720,759</b>
<b>Balance on Hand June 30</b>	<b>\$ 1,595,185</b>	<b>\$ 1,708,073</b>	<b>\$ 1,644,741</b>	<b>\$ 1,653,435</b>	<b>\$ 1,700,662</b>	<b>\$ 1,912,037</b>
<b>Fund Balance as a % of Revenue</b>	12%	12%	12%	13%	13%	14%

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# STEM SCHOOL HIGHLANDS RANCH CHARTER SCHOOL

	Audited Actual 2018-2019	Final Revised Budget 2019-2020	Estimated Actual 2019-2020	Adopted Budget 2020-2021	Projected Budget 2021-2022	Projected Budget 2022-2023
<b>Balance on Hand July 1</b>	\$ 3,802,493	\$ 7,166,163	\$ 7,166,163	\$ 9,819,651	\$ 8,673,070	\$ 8,840,429
<b>Revenue:</b>						
Per Pupil Revenue	14,368,201	14,043,852	14,300,867	13,220,053	14,119,239	14,470,533
Mill Levy/Override	2,195,235	2,061,925	2,047,579	1,857,645	2,044,449	2,031,951
Tuition	-	-	-	-	-	-
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	135,944	85,000	167,757	140,000	140,000	140,000
Food Services	-	-	-	-	-	-
Pupil Activities	583,295	325,380	337,370	357,600	364,500	364,500
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	205	-	-	-	-	-
Rental/Lease	61,000	54,000	66,000	66,000	66,000	66,000
Contributions/Donations	140,119	150,000	279,417	50,000	80,000	85,000
Miscellaneous Revenue	-	-	-	-	-	-
Categorical Revenue	560	-	-	-	-	-
Other State Revenue	923,681	537,451	567,473	454,896	480,563	480,563
Grants Federal	-	-	-	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	50,148	89,738	89,738
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 18,408,240</b>	<b>\$ 17,257,608</b>	<b>\$ 17,766,463</b>	<b>\$ 16,196,342</b>	<b>\$ 17,384,489</b>	<b>\$ 17,728,285</b>
<b>Total Sources</b>	<b>\$ 22,210,733</b>	<b>\$ 24,423,771</b>	<b>\$ 24,932,626</b>	<b>\$ 26,015,993</b>	<b>\$ 26,057,559</b>	<b>\$ 26,568,714</b>
<b>Expenditures:</b>						
Salaries	\$ 7,937,784	\$ 9,024,100	\$ 7,625,129	\$ 9,145,000	\$ 9,418,750	\$ 9,700,698
Benefits	2,192,164	2,234,861	2,054,857	2,660,299	2,605,381	2,658,977
Purchased Professional and Technical Services	184,290	300,960	294,377	375,000	386,250	397,838
Purchased Property Services	2,211,273	2,257,473	2,174,242	2,200,864	2,226,709	2,254,054
Other Purchased Services	1,474,625	1,627,460	1,513,528	1,791,160	1,540,526	1,607,211
Supplies	409,287	598,006	355,943	500,000	513,795	528,043
Property	545,572	633,200	951,919	370,600	224,218	227,945
Other Expenses	26,577	275,200	41,676	300,000	301,500	303,045
Other Uses of Funds	63,000	-	101,304	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 15,044,571</b>	<b>\$ 16,951,260</b>	<b>\$ 15,112,975</b>	<b>\$ 17,342,923</b>	<b>\$ 17,217,129</b>	<b>\$ 17,677,811</b>
<b>Balance on Hand June 30</b>	<b>\$ 7,166,163</b>	<b>\$ 7,472,511</b>	<b>\$ 9,819,651</b>	<b>\$ 8,673,070</b>	<b>\$ 8,840,429</b>	<b>\$ 8,890,904</b>
<b>Fund Balance as a % of Revenue</b>	<b>39%</b>	<b>43%</b>	<b>55%</b>	<b>54%</b>	<b>51%</b>	<b>50%</b>

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# WORLD COMPASS ACADEMY CHARTER SCHOOL

	Audited Actual 2018-2019	Final Revised Budget 2019-2020	Estimated Actual 2019-2020	Adopted Budget 2020-2021	Projected Budget 2021-2022	Projected Budget 2022-2023
<b>Balance on Hand July 1</b>	\$ 881,607	\$ 1,476,224	\$ 1,476,224	\$ 1,713,882	\$ 1,714,167	\$ 1,345,747
<b>Revenue:</b>						
Per Pupil Revenue	4,667,749	5,072,705	5,075,000	4,781,929	5,028,202	5,338,403
Mill Levy/Override	713,221	741,562	742,000	736,179	748,391	763,704
Tuition	598,282	350,590	247,548	290,037	292,030	295,097
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	-	-	-	-	-	-
Food Services	-	-	-	-	-	-
Pupil Activities	122,533	90,000	65,000	130,000	130,000	130,000
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	159,089	140,000	140,000	154,400	140,000	140,000
Rental/Lease	43,322	19,740	22,000	-	-	-
Contributions/Donations	-	15,000	-	-	-	-
Miscellaneous Revenue	11,251	1,300	5,000	284,500	-	-
Categorical Revenue	-	-	-	-	-	-
Other State Revenue	290,938	257,178	275,000	227,035	230,865	235,333
Grants Federal	-	-	-	-	-	-
Fund Transfer	(162,442)	143,000	121,986	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 6,443,943</b>	<b>\$ 6,831,075</b>	<b>\$ 6,693,534</b>	<b>\$ 6,604,080</b>	<b>\$ 6,569,488</b>	<b>\$ 6,902,537</b>
<b>Total Sources</b>	<b>\$ 7,325,550</b>	<b>\$ 8,307,299</b>	<b>\$ 8,169,758</b>	<b>\$ 8,317,962</b>	<b>\$ 8,283,655</b>	<b>\$ 8,248,284</b>
<b>Expenditures:</b>						
Salaries	\$ 2,825,079	\$ 2,987,367	\$ 2,950,000	\$ 2,910,106	\$ 2,986,183	\$ 3,064,476
Benefits	873,255	1,004,250	900,000	1,022,661	1,191,777	1,296,357
Purchased Professional and Technical Services	315,078	323,656	390,000	283,656	285,074	286,499
Purchased Property Services	1,019,912	1,426,873	1,400,000	1,566,181	1,642,445	1,641,677
Other Purchased Services	500,182	587,085	575,000	625,074	605,161	620,247
Supplies	291,061	172,787	177,000	172,787	203,651	204,669
Property	11,137	45,218	38,876	17,000	17,085	17,170
Other Expenses	13,621	27,948	25,000	6,330	6,533	6,767
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 5,849,326</b>	<b>\$ 6,575,184</b>	<b>\$ 6,455,876</b>	<b>\$ 6,603,795</b>	<b>\$ 6,937,908</b>	<b>\$ 7,137,863</b>
<b>Balance on Hand June 30</b>	<b>\$ 1,476,224</b>	<b>\$ 1,732,115</b>	<b>\$ 1,713,882</b>	<b>\$ 1,714,167</b>	<b>\$ 1,345,747</b>	<b>\$ 1,110,421</b>
<b>Fund Balance as a % of Revenue</b>	23%	25%	26%	26%	20%	16%

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# **DEPARTMENT BUDGETS**

# UNDERSTANDING DEPARTMENT FINANCIALS

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The following department financials are organized by Superintendent's Cabinet oversight. Prior year audited actuals may include expenditures attributable to carry over awarded in prior years up until discontinuation of carry over for departments in 2016-2017.

## **What's included in the Department Financials?**

The department financials include expenses within the General Fund, Capital Projects Fund, Pupil Activity Fund, Risk Insurance Fund, Athletics and Activities Fund and Governmental Designated Purpose Grants Fund. Financial activity associated with department locations in other funds, such as enterprises, are identified within the Fund section. The 2019-2020 to 2020-2021 Department Budget Walk Forward presented to the Board of Education on April 21, 2020 only included the General Fund and Athletics and Activities Fund. Due to COVID-19, department budgets were revised and presented publicly again on May 26th and June 9th. For more information on the previous presentations, go to: <https://eboard.dcsdk12.org/>

## **District-Wide Operations**

In addition to their department budgets, some departments oversee district-wide operations. These are centrally managed expenses for the benefit of all students and staff across the District. The departments overseeing district-wide operations are Operations and Maintenance, Planning and Construction, Business Services, Human Resources and Information Technology. The budget schedule for district-wide is included at the end of the department financials.

# UNDERSTANDING DEPARTMENT FINANCIALS

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
Administrative	\$ 501,027	\$ 516,843	\$ 469,827	\$ 466,619	\$ 140,892	\$ 105,614	\$ 150,000	\$ 150,000
Certified	9,717	-	16,650	-	-	5,605	-	-
Professional/Technical	1,048,952	1,154,620	1,311,140	1,516,926	1,839,099	1,598,674	1,856,053	1,673,965
Classified	1,281,425	1,498,787	1,372,635	1,423,400	1,229,458	922,341	1,208,622	1,005,051
Benefits	951,336	1,032,545	1,024,225	1,203,105	1,116,422	858,811	1,148,677	996,156
Purchased Services	159,122	76,992	64,574	91,960	137,088	102,760	118,006	99,856
Supplies and Materials	85,294	72,191	74,249	50,711	54,227	44,520	73,638	36,758
Capital Equipment and Projects	25,707	-	-	-	-	-	-	-
Other Expenses	171,974	13,696	32,974	48,048	49,104	38,414	46,630	43,190
<b>Total Expenditures</b>	<b>\$ 4,234,554</b>	<b>\$ 4,365,672</b>	<b>\$ 4,366,273</b>	<b>\$ 4,800,769</b>	<b>\$ 4,566,290</b>	<b>\$ 3,676,739</b>	<b>\$ 4,601,626</b>	<b>\$ 4,004,976</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>				
				<b>2019-2020</b>	<b>2019-2020</b>		<b>2020-2021</b>	<b>2020-2021</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
Administrative				4.00	4.00		1.00	1.00
Certified				0.00	0.00		0.00	0.00
Professional/Technical				23.00	23.00		26.00	23.00
Classified				24.50	20.50		19.50	16.50
<b>Total FTE</b>				<b>51.50</b>	<b>47.50</b>		<b>46.50</b>	<b>40.50</b>

- 2019-2020 Adopted Budget reflects the prior year budget's first adoption on June 18, 2019; any increase for the Final Revised Budget or Estimated Actuals reflects increased allocations from contingency or other reserves mid-year due to unforeseen needs when the budget was adopted
- 2019-2020 Estimated Actuals reflect 2019-2020 actual expenditures as of May 31, 2020 and are unaudited.
- Capital Equipment and Projects only include capital assets managed by the department and exclude assets funded by district-wide funds recorded to the department's location but not paid by the department's budget.
- Department carry over was discontinued in 2016-2017 for all departments, with the exception of carry over generated from donations, grants and fundraisers.
- FTE is based off scheduled weekly hours for all employees .

# DEPARTMENT BUDGETS

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## Thomas S. Tucker, Ph.D - **Superintendent**

- Superintendent's Office
- Board of Education

## Marlena Gross-Taylor - **Chief Academic Officer**

- Curriculum, Instruction and Professional Growth
- Support Staff Professional Development
- District Library Media Center
- English Language Development
- Reading Recovery
- Gifted and Talented

## Ted Knight - **Assistant Superintendent**

- Athletics and Activities
- Career and Technical Education
- Choice Programming
- School Leadership
- Foundation for Douglas County Schools
- Security
- DC Student Support
- Home Education/Cloverleaf

## Nancy Ingalls - **Personalized Learning Officer**

- Personalized Learning
- Mental Health
- Health, Wellness and Prevention
- Special Education Non-SBB
- Medicaid
- Early Childhood Education
- Special Education Early Childhood Education
- Special Education at HOPE Online

## Matt Reynolds - **Chief Assessment and Data Officer**

- Assessment
- Educator Effectiveness

## Gautam Sethi - **Chief Technology Officer**

- Information Technology

## Kate Kotaska, effective 7/1/2020-**Chief Financial Officer\***

- Business Services

## Richard Cosgrove - **Chief Operations Officer\***

- Operations and Maintenance
- Chief Operations Officer
- Construction

## Amanda Thompson- **Chief Human Resources Officer**

- Human Resources and Benefits

## Stacy Rader - **Communications Officer**

- Communications

## Mary Kay Klimesh—**General Counsel**

- Legal Counsel
- Risk Management

\*Included are only departments that are funded by the General Fund. Excluded are Transportation, Outdoor Education, Nutrition Services, and Before and After School Enterprise. These departments are located within the Combined General Fund Budgets and Special Revenue Budgets sections.

# SUPERINTENDENT'S OFFICE

The Superintendent's Office includes the Superintendent, one Board of Education Secretary and one administrative support position plus their associated supplies and services.

	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Adopted Budget	2019-2020 Final Revised Budget	2019-2020 Estimated Actuals	2020-2021 Proposed Budget	2020-2021 Adopted Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 203,371	\$ 466,349	\$ 406,683	\$ 258,420	\$ 258,420	\$ 162,753	\$ 267,465	\$ 267,465
<i>Certified</i>	240	2,915	890	-	-	180	-	-
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	22,684	145,855	85,750	168,690	168,690	156,688	173,437	153,881
Benefits	50,293	146,189	129,228	120,590	120,590	86,447	127,794	123,316
Purchased Services	11,838	27,305	33,649	75,950	68,450	27,339	69,951	6,600
Supplies and Materials	27,670	20,580	17,166	21,263	25,713	14,164	11,426	636
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	4,335	5,046	6,169	7,100	7,150	6,000	7,830	7,830
<b>Total Expenditures</b>	<b>\$ 320,429</b>	<b>\$ 814,239</b>	<b>\$ 679,535</b>	<b>\$ 652,013</b>	<b>\$ 649,013</b>	<b>\$ 453,570</b>	<b>\$ 657,903</b>	<b>\$ 559,728</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
	\$ -	\$ -	\$ -	\$ -				
				2019-2020 Adopted Budget	2019-2020 Final Revised Budget		2020-2021 Proposed Budget	2020-2021 Adopted Budget
FTE								
<i>Administrative</i>				1.00	1.00		1.00	1.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				2.00	2.00		2.00	2.00
<b>Total FTE</b>				<b>3.00</b>	<b>3.00</b>		<b>3.00</b>	<b>3.00</b>

# BOARD OF EDUCATION

The Board of Education budget provides for the costs associated with Board of Education meetings, professional development for the Board of Education Directors and all costs associated with elections, audits and polling.

	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Adopted Budget	2019-2020 Final Revised Budget	2019-2020 Estimated Actuals	2020-2021 Proposed Budget	2020-2021 Adopted Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ -	\$ -	\$ -	\$ -	\$ 700	\$ 700	\$ -	\$ -
<i>Certified</i>	-	-	-	-	-	-	-	-
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	83,462	72,495	77,730	-	-	-	-	-
Benefits	24,712	26,712	27,381	-	153	428	-	-
Purchased Services	490,169	435,101	420,587	379,025	442,095	375,091	169,000	146,000
Supplies and Materials	23,321	13,058	8,468	11,000	9,000	6,796	14,000	14,000
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	179	26,074	35,051	41,170	41,220	39,802	41,100	41,100
<b>Total Expenditures</b>	<b>\$ 621,843</b>	<b>\$ 573,441</b>	<b>\$ 569,217</b>	<b>\$ 431,195</b>	<b>\$ 493,168</b>	<b>\$ 422,818</b>	<b>\$ 224,100</b>	<b>\$ 201,100</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
	\$ -	\$ -	\$ -	\$ -				
				2019-2020 Adopted Budget	2019-2020 Final Revised Budget		2020-2021 Proposed Budget	2020-2021 Adopted Budget
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				0.00	0.00		0.00	0.00
<b>Total FTE</b>				<b>0.00</b>	<b>0.00</b>		<b>0.00</b>	<b>0.00</b>

# CURRICULUM, INSTRUCTION, AND PROFESSIONAL GROWTH

CIPG Department supports development of Aligned Comprehensive PK-12 Curriculum, facilitates professional development to support curriculum, instruction, standards, and curricular resources. Additionally, provides the following services: mandatory training, induction, student-teacher mentoring, mentor training, relicensure and transcribing services, novel and textbook adoption, curriculum procurement, PLS support, curriculum councils, and cohorts. CIPG DBB also supports the extra duty pay for instructors of personalized learning classes along with materials (CPR, CPI, Naviance for Counselors).

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 250,178	\$ 207,038	\$ 224,537	\$ 395,378	\$ 459,128	\$ 316,696	\$ 273,315	\$ 174,915
<i>Certified</i>	806,969	137,420	131,650	467,290	443,120	139,080	348,120	348,120
<i>Professional/Technical</i>	1,196,934	938,792	798,152	879,790	799,778	850,655	1,020,447	507,074
<i>Classified</i>	584,813	163,143	125,307	217,623	217,623	187,218	207,523	207,523
Benefits	747,920	436,148	390,277	597,222	616,896	442,454	603,437	406,413
Purchased Services	187,937	60,587	120,109	204,050	282,462	231,846	228,386	55,870
Supplies and Materials	221,638	92,888	71,476	96,238	105,588	108,639	134,363	88,763
Capital Equipment and Projects	82,206	-	-	-	-	-	-	-
Other Expenses	3,110	558	1,536	1,060	1,060	1,894	1,300	1,300
<b>Total Expenditures</b>	<b>\$ 4,081,705</b>	<b>\$ 2,036,574</b>	<b>\$ 1,863,044</b>	<b>\$ 2,858,651</b>	<b>\$ 2,925,655</b>	<b>\$ 2,278,484</b>	<b>\$ 2,816,891</b>	<b>\$ 1,789,978</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ (5,910)</b>	<b>\$ 37,612</b>	<b>\$ 19,565</b>	<b>\$ -</b>				
				<b>2019-2020</b>	<b>2019-2020</b>		<b>2020-2021</b>	<b>2020-2021</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				3.00	2.00		2.00	1.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				12.00	13.00		13.00	9.00
<i>Classified</i>				3.75	3.75		3.75	3.75
<b>Total FTE</b>				<b>18.75</b>	<b>18.75</b>		<b>18.75</b>	<b>13.75</b>

**Note:**

2020-2021 Adopted Budget included within the presentation only presented the department's budget within the General Fund. This analysis also includes Governmental Designated Purpose Grants located within Fund 22. This includes \$17,274 for the Great West Grant

2020-2021 Adopted Budget included within the presentation only presented the department's budget within the General Fund. This analysis also includes Governmental Designated Purpose Grants located within Fund 22. This includes \$32,850 for the Title II, Part A: Teacher Quality Grant



# SUPPORT STAFF PROFESSIONAL DEVELOPMENT

Delivers innovative learning opportunities to support staff for sustained, personalized learning. Courses are designed to provide all staff with an opportunity to learn or enhance skills in a wide range of subject areas. Aligns and supports the Superintendent's goals, BOE goals and the Strategic Plan with research-based PD to recruit, retain and develop high-quality staff to promote lifelong learning of more than 4700 stakeholders representing over 254 different job categories.

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 688,671	\$ 737,187	\$ 58,688	\$ 827,917	\$ 46,578	\$ 1,486	\$ 3,000	\$ 3,000
<i>Certified</i>	486,166	254,418	1,270	427,825	-	2,950	-	-
<i>Professional/Technical</i>	880,363	921,322	148,067	866,470	147,727	186,274	204,899	204,899
<i>Classified</i>	402,464	524,989	118,518	623,122	223,974	112,209	230,419	230,419
Benefits	795,505	758,776	89,802	893,746	126,758	81,971	125,640	125,640
Purchased Services	169,397	135,700	14,423	407,780	41,700	23,365	32,700	32,700
Supplies and Materials	41,603	59,213	20,364	81,000	20,000	15,595	16,500	(107,032)
Capital Equipment and Projects	-	1,589	-	-	-	-	-	-
Other Expenses	25,355	2,280	5,169	6,000	6,000	699	4,500	4,500
<b>Total Expenditures</b>	<b>\$ 3,489,524</b>	<b>\$ 3,395,475</b>	<b>\$ 456,299</b>	<b>\$ 4,133,860</b>	<b>\$ 612,737</b>	<b>\$ 424,549</b>	<b>\$ 617,658</b>	<b>\$ 494,126</b>
<b>Carry Over Awarded Into Subsequent Year</b>	\$ -	\$ -	\$ -	\$ -				
				2019-2020	2019-2020		2020-2021	2020-2021
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				1.00	1.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				2.00	2.00		3.00	3.00
<i>Classified</i>				1.00	1.00		1.00	1.00
<b>Total FTE</b>				<b>4.00</b>	<b>4.00</b>		<b>4.00</b>	<b>4.00</b>

# DISTRICT LIBRARY MEDIA CENTER

The library program promotes literacy, research, and reading advocacy through programming, and teaching and learning. The DLMC is a teacher library providing resources for schools. The district library staff is the system administrator for the library management system, the digital library platform, and databases. They provide PD, training, and support for all school library staff to manage the library system, and promote literacy and reading advocacy. The DLMC houses a multi-functional resource power hub that empowers Douglas County School District to support K-12 instruction.

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 79,799	\$ 81,802	\$ 86,939	\$ 86,939	\$ 86,939	\$ 14,997	\$ -	\$ -
<i>Certified</i>	740	-	-	-	-	60	-	-
<i>Professional/Technical</i>	186,864	195,841	62,788	156,246	156,246	196,444	259,218	242,031
<i>Classified</i>	72,249	69,998	54,205	65,317	65,317	55,847	69,648	62,471
Benefits	108,381	118,136	58,341	111,393	111,393	77,800	119,222	109,285
Purchased Services	35,177	16,066	4,825	10,550	10,550	4,128	11,360	660
Supplies and Materials	79,226	81,924	85,831	75,063	94,672	57,607	83,109	27,276
Capital Equipment and Projects	1,155	-	13,304	-	-	-	-	-
Other Expenses	915	1,245	1,130	900	900	907	950	950
<b>Total Expenditures</b>	<b>\$ 564,505</b>	<b>\$ 565,012</b>	<b>\$ 367,364</b>	<b>\$ 506,408</b>	<b>\$ 526,017</b>	<b>\$ 407,790</b>	<b>\$ 543,507</b>	<b>\$ 442,673</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>				
				<b>2019-2020</b>	<b>2019-2020</b>		<b>2020-2021</b>	<b>2020-2021</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				1.00	0.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				3.00	4.00		4.00	3.69
<i>Classified</i>				1.80	2.33		2.33	1.98
<b>Total FTE</b>				<b>5.80</b>	<b>6.33</b>		<b>6.33</b>	<b>5.67</b>

**Note:**

2020-2021 Adopted Budget included within the presentation only presented the department's budget within the General Fund. This analysis also includes Governmental Designated Purpose Grants located within Fund 22. This includes \$19,609 for the State Grants For Libraries

# ENGLISH LANGUAGE DEVELOPMENT

The DCSD ELD Leadership Team maintains compliance of program including identifying, planning for, serving, and re-designating ELs; communicates with district, state, and federal entities; maintains data per DCSD's OCR agreement; and, facilitates and supports district and school level family and community engagement. Additionally, the ELD team manages communication with all LEP parents in a language they can understand for all departments and neighborhood schools in the district, regardless of the student's eligibility for ELD programming. All of these activities are required by the OCR and federal/state law.

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ -	\$ -	\$ 40,177	\$ -	\$ -	\$ 31,000	\$ -	\$ -
<i>Certified</i>	165,426	200,327	275,429	155,139	353,915	270,974	323,655	328,443
<i>Professional/Technical</i>	83,322	85,500	93,429	93,429	93,429	80,000	120,000	120,000
<i>Classified</i>	1,439	17,801	24,681	23,881	23,881	938	24,821	24,821
Benefits	52,396	71,587	108,742	90,645	141,756	97,069	146,432	135,143
Purchased Services	50,893	45,397	55,032	42,424	83,994	60,101	95,124	95,124
Supplies and Materials	99,131	56,284	73,887	120,491	44,507	30,588	60,991	60,991
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	4,457	11,802	13,327	100	12,052	8,439	15,052	15,052
<b>Total Expenditures</b>	<b>\$ 457,062</b>	<b>\$ 488,699</b>	<b>\$ 684,703</b>	<b>\$ 526,109</b>	<b>\$ 753,534</b>	<b>\$ 579,109</b>	<b>\$ 786,075</b>	<b>\$ 779,574</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>				
				<b>2019-2020</b>	<b>2019-2020</b>		<b>2020-2021</b>	<b>2020-2021</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				2.00	3.00		3.00	2.40
<i>Professional/Technical</i>				1.00	1.00		1.00	1.00
<i>Classified</i>				0.50	0.50		0.50	0.50
<b>Total FTE</b>				<b>3.50</b>	<b>4.50</b>		<b>4.50</b>	<b>3.90</b>

**Note:**

2020-2021 Adopted Budget included within the presentation only presented the department's budget within the General Fund. This analysis also includes Governmental Designated Purpose Grants located within Fund 22. This includes \$80,561 for the State ELPA - Excellence Award Grant

2020-2021 Adopted Budget included within the presentation only presented the department's budget within the General Fund. This analysis also includes Governmental Designated Purpose Grants located within Fund 22. This includes \$258,041 for the Title III, Part A: ELL Grant

# READING RECOVERY

Reading Recovery is a one-on-one instructional intervention tailored to provide focused instruction and learning opportunities for individual students to reach their full literacy potential.

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 68,362	\$ -	\$ 20,089	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	3,630	8,250	97,706	108,068	98,516	90,595	207,313	99,747
<i>Professional/Technical</i>	22,829	94,193	103,929	103,929	103,929	98,602	-	107,566
<i>Classified</i>	-	-	-	-	-	-	-	-
Benefits	25,220	27,826	60,918	62,956	63,789	55,842	65,163	65,163
Purchased Services	17,475	19,946	13,613	28,031	28,800	9,110	22,800	22,800
Supplies and Materials	133,433	14,626	9,389	9,071	7,500	7,333	13,500	13,500
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	-	3,515	3,390	5,000	5,000	4,210	5,000	5,000
<b>Total Expenditures</b>	<b>\$ 270,949</b>	<b>\$ 168,356</b>	<b>\$ 309,033</b>	<b>\$ 317,055</b>	<b>\$ 307,534</b>	<b>\$ 265,693</b>	<b>\$ 313,776</b>	<b>\$ 313,776</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>				
				<b>2019-2020</b>	<b>2019-2020</b>		<b>2020-2021</b>	<b>2020-2021</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				1.00	1.00		1.00	1.00
<i>Professional/Technical</i>				1.00	1.00		1.00	1.00
<i>Classified</i>				0.00	0.00		0.00	0.00
<b>Total FTE</b>				<b>2.00</b>	<b>2.00</b>		<b>2.00</b>	<b>2.00</b>

**Note:**

2020-2021 Adopted Budget included within the presentation only presented the department's budget within the General Fund. This analysis also includes Governmental Designated Purpose Grants located within Fund 22. This includes \$137,631 for the Title II, Part A: Teacher Quality Grant

# GIFTED AND TALENTED

The DCSD Gifted Education Team of 5.5 FTE on the DBB (Director, Coordinator, 3 licensed teacher leads, 0.5 program assistant) maintains compliance of program including identifying, planning for, and serving, high ability/gifted learners from all demographic groups at all schools; collaborates with district and state departments to meet student social emotional and academic needs; supports equitable access to opportunity, and, facilitates/supports district and school family and community engagement. Additionally, the Gifted Education team provides professional development and direct support to school staff (gen ed teachers, specialists, leaders) to benefit ALL students . Implementation of the DCSD Gifted Education Program Plan is required by statute.

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 169,243	\$ 107,577	\$ 58,506	\$ 118,772	\$ 118,772	\$ 20,488	\$ -	\$ -
<i>Certified</i>	143,882	214,441	218,455	279,012	282,562	230,034	507,578	276,273
<i>Professional/Technical</i>	5,908	73,371	80,837	80,837	80,837	169,891	-	206,595
<i>Classified</i>	39,445	24,835	23,053	23,881	25,933	46,401	2,078	26,788
Benefits	99,232	118,713	113,701	158,957	166,912	150,021	164,890	164,890
Purchased Services	53,070	78,002	69,490	63,500	123,335	126,108	132,342	132,342
Supplies and Materials	168,970	133,955	164,113	177,700	203,334	164,536	247,069	194,797
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	187	(701)	876	400	400	155	400	400
<b>Total Expenditures</b>	<b>\$ 679,935</b>	<b>\$ 750,193</b>	<b>\$ 729,031</b>	<b>\$ 903,059</b>	<b>\$ 1,002,085</b>	<b>\$ 907,634</b>	<b>\$ 1,054,357</b>	<b>\$ 1,002,085</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>				
				<b>2019-2020</b>	<b>2019-2020</b>		<b>2020-2021</b>	<b>2020-2021</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				1.00	1.00		0.00	0.00
<i>Certified</i>				3.00	3.00		3.00	3.00
<i>Professional/Technical</i>				1.00	1.00		2.00	2.00
<i>Classified</i>				0.50	0.50		0.50	0.50
<b>Total FTE</b>				<b>5.50</b>	<b>5.50</b>		<b>5.50</b>	<b>5.50</b>

**Note:**

2020-2021 Adopted Budget included within the presentation only presented the department's budget within the General Fund. This analysis also includes Governmental Designated Purpose Grants located within Fund 22. This includes \$99,026 for the State Gifted & Talented (ECEA) Grant

# ATHLETICS AND ACTIVITIES

The Athletics and Activities department leads the District-level co-curricular programs at secondary schools.

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 118,848	\$ 122,311	\$ 134,588	\$ 134,588	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	35,675	38,294	25,545	3,411,850	3,743,404	3,741,488	4,010,458	2,828,429
<i>Professional/Technical</i>	-	-	-	-	134,588	128,691	-	139,299
<i>Classified</i>	121,749	109,863	127,522	145,363	145,363	134,514	72,959	183,770
Benefits	74,500	65,684	70,673	828,742	901,188	881,170	933,660	731,540
Purchased Services	161,623	619,701	607,374	670,780	672,130	609,598	658,375	635,780
Supplies and Materials	137,955	97,937	103,875	154,838	148,838	109,364	123,729	123,729
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	5,535	25,170	40,523	362,439	33,089	27,617	362,939	239,939
<b>Total Expenditures</b>	<b>\$ 655,886</b>	<b>\$ 1,078,959</b>	<b>\$ 1,110,100</b>	<b>\$ 5,708,600</b>	<b>\$ 5,778,600</b>	<b>\$ 5,632,443</b>	<b>\$ 6,162,120</b>	<b>\$ 4,882,486</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>				
				<b>2019-2020</b>	<b>2019-2020</b>		<b>2020-2021</b>	<b>2020-2021</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				1.00	0.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				0.00	1.00		1.00	1.00
<i>Classified</i>				3.02	3.03		1.91	1.91
<b>Total FTE</b>				<b>4.02</b>	<b>4.03</b>		<b>2.91</b>	<b>2.91</b>

**Note:**

Athletics and Activities budget is inclusive of the three stadiums (Echo Park Stadium, Douglas County Stadium, and Shea Stadium), schedule A and administrative athletics and activities budget.

# CAREER AND TECHNICAL EDUCATION

The Career and Technical (CTE) and Concurrent Enrollment (CE) programs provide opportunities for high school students to participate in vocational education programs and simultaneously enroll in college courses while also enrolled in local high school courses. The Career and Technical Education budget facilitates both programs and receives support from the 2018 Mill Levy Override beginning in 2019-2020.

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	1,400	6,160	4,145	211,123	243,803	195,011	432,554	306,764
<i>Professional/Technical</i>	73,817	75,327	72,772	71,415	71,415	67,755	-	73,915
<i>Classified</i>	22,665	45,879	53,430	50,130	50,130	49,115	-	51,875
Benefits	21,391	33,637	35,652	116,916	124,057	97,799	142,529	142,529
Purchased Services	1,741,038	2,017,258	2,535,891	3,147,653	2,999,456	1,619,813	4,136,149	3,686,699
Supplies and Materials	1,728	8,830	111,138	1,308,817	686,663	17,914	1,250,665	852,859
Capital Equipment and Projects	-	1,998	-	-	-	-	-	-
Other Expenses	7,511	5,482	1,034	550	702,550	816	1,050	1,050
<b>Total Expenditures</b>	<b>\$ 1,869,549</b>	<b>\$ 2,194,571</b>	<b>\$ 2,814,062</b>	<b>\$ 4,906,604</b>	<b>\$ 4,878,074</b>	<b>\$ 2,048,224</b>	<b>\$ 5,962,947</b>	<b>\$ 5,115,691</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>				
				<b>2019-2020</b>	<b>2019-2020</b>		<b>2020-2021</b>	<b>2020-2021</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				3.00	3.00		3.00	3.00
<i>Professional/Technical</i>				1.00	1.00		1.00	1.00
<i>Classified</i>				1.00	1.00		1.00	1.00
<b>Total FTE</b>				<b>5.00</b>	<b>5.00</b>		<b>5.00</b>	<b>5.00</b>

# CHOICE PROGRAMMING

The Choice Programming department is responsible for overseeing the open enrollment process for all DCSD neighborhood schools as well as working with new and existing charter schools.

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
Administrative	\$ 126,074	\$ 123,084	\$ 116,576	\$ 124,200	\$ -	\$ -	\$ -	\$ -
Certified	-	-	-	-	-	-	-	-
Professional/Technical	100,913	49,149	58,894	58,894	183,094	174,710	189,502	189,502
Classified	-	26,274	50,999	50,927	50,927	48,740	52,728	52,728
Benefits	65,120	63,689	82,009	77,927	77,927	73,634	81,954	81,954
Purchased Services	7,469	8,732	10,176	15,350	15,350	6,667	15,200	11,700
Supplies and Materials	3,532	1,542	18,912	20,500	20,500	19,053	20,501	18,501
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	1,250	1,377	1,256	1,250	1,250	1	1,250	(5,050)
<b>Total Expenditures</b>	<b>\$ 304,357</b>	<b>\$ 273,847</b>	<b>\$ 338,823</b>	<b>\$ 349,048</b>	<b>\$ 349,048</b>	<b>\$ 322,805</b>	<b>\$ 361,135</b>	<b>\$ 349,335</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>				
				<b>2019-2020</b>	<b>2019-2020</b>		<b>2020-2021</b>	<b>2020-2021</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
Administrative				1.00	0.00		0.00	0.00
Certified				0.00	0.00		0.00	0.00
Professional/Technical				1.80	1.80		1.80	1.80
Classified				0.00	1.00		1.00	1.00
<b>Total FTE</b>				<b>2.80</b>	<b>2.80</b>		<b>2.80</b>	<b>2.80</b>



# SCHOOL LEADERSHIP

The School Leadership department provides District leadership and support in critical components of effective schooling.

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 1,115,802	\$ 732,203	\$ 777,424	\$ 885,334	\$ 816,758	\$ 735,622	\$ 787,119	\$ 787,119
<i>Certified</i>	44,415	13,185	9,777	9,000	9,000	3,930	9,000	9,000
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	299,835	239,763	244,443	193,173	183,421	130,385	149,469	101,629
Benefits	403,816	270,537	305,693	328,642	304,740	255,371	287,331	267,572
Purchased Services	290,471	193,930	68,076	76,800	76,800	56,401	76,100	34,100
Supplies and Materials	101,193	83,386	35,860	25,000	25,000	23,053	25,000	20,000
Capital Equipment and Projects	1,998	-	-	-	-	-	-	-
Other Expenses	3,826	281	1,294	700	700	1,091	880	880
<b>Total Expenditures</b>	<b>\$ 2,261,356</b>	<b>\$ 1,533,285</b>	<b>\$ 1,442,567</b>	<b>\$ 1,518,649</b>	<b>\$ 1,416,419</b>	<b>\$ 1,205,853</b>	<b>\$ 1,334,899</b>	<b>\$ 1,220,300</b>
<b>Carry Over Awarded Into Subsequent Year</b>	\$ -	\$ -	\$ -	\$ -				
				<b>2019-2020</b>	<b>2019-2020</b>		<b>2020-2021</b>	<b>2020-2021</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				6.00	6.00		5.00	5.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				4.00	4.00		3.00	2.00
<b>Total FTE</b>				<b>10.00</b>	<b>10.00</b>		<b>8.00</b>	<b>7.00</b>

# THE FOUNDATION FOR DOUGLAS COUNTY SCHOOLS

The Foundation for Douglas County Schools is a 501(c)(3) non-profit which works with corporations and organizations to develop private resources to enrich education within DCSD for the fulfillment of lifelong learning experiences of our students, citizens and community.

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 92,880	\$ 91,726	\$ 83,066	\$ 71,000	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	-	-	-	-	-	-	-	-
<i>Professional/Technical</i>	69,869	17,467	2,031	65,461	136,461	113,049	122,235	122,235
<i>Classified</i>	227,169	288,817	158,329	111,452	111,452	93,733	118,746	80,725
Benefits	117,898	117,290	86,395	98,001	98,001	77,941	99,201	90,894
Purchased Services	566	36	1,200	600	600	-	420	420
Supplies and Materials	1,684	817	155	1,500	1,500	-	1,500	1,500
Capital Equipment and Projects	1,969	-	-	-	-	-	-	-
Other Expenses	1,471	248	150	250	250	201	250	250
<b>Total Expenditures</b>	<b>\$ 513,505</b>	<b>\$ 516,401</b>	<b>\$ 331,327</b>	<b>\$ 348,264</b>	<b>\$ 348,264</b>	<b>\$ 284,924</b>	<b>\$ 342,352</b>	<b>\$ 296,024</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>				
				<b>2019-2020</b>	<b>2019-2020</b>		<b>2020-2021</b>	<b>2020-2021</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				1.00	0.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				1.00	1.75		1.75	1.75
<i>Classified</i>				2.25	2.50		2.50	2.25
<b>Total FTE</b>				<b>4.25</b>	<b>4.25</b>		<b>4.25</b>	<b>4.00</b>

# SECURITY

The Security department provides services to protect the educational and physical environment for DCSD students, staff and visitors.

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 183,163	\$ 186,029	\$ 199,891	\$ 199,891	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	-	-	-	-	-	-	-	-
<i>Professional/Technical</i>	185,202	226,531	279,413	279,413	479,304	391,878	410,326	410,326
<i>Classified</i>	556,816	614,669	647,321	701,832	701,832	524,963	723,701	723,701
Benefits	311,480	348,928	390,836	442,802	442,802	328,140	435,634	435,634
Purchased Services	1,208,556	1,831,389	1,749,261	2,411,748	2,405,984	1,743,556	2,420,399	2,420,399
Supplies and Materials	193,698	164,788	191,224	185,213	6,486,370	118,614	207,795	248,008
Capital Equipment and Projects	542,799	225,395	349,447	-	1,469,977	42,458	1,374,872	1,374,872
Other Expenses	3,019	4,021	19,813	43,523	43,523	17,782	41,316	41,316
<b>Total Expenditures</b>	<b>\$ 3,184,733</b>	<b>\$ 3,601,751</b>	<b>\$ 3,827,207</b>	<b>\$ 4,264,422</b>	<b>\$ 12,029,792</b>	<b>\$ 3,167,390</b>	<b>\$ 5,614,043</b>	<b>\$ 5,654,256</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ 280,973</b>	<b>\$ 349,447</b>					
				<b>2019-2020</b>	<b>2019-2020</b>		<b>2020-2021</b>	<b>2020-2021</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				2.00	0.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				4.00	6.00		5.00	5.00
<i>Classified</i>				15.00	15.00		15.00	15.00
<b>Total FTE</b>				<b>21.00</b>	<b>21.00</b>		<b>20.00</b>	<b>20.00</b>

**Note:**

2020-2021 Proposed Budget included within presentation only presented the department's budget within the General Fund. This analysis also includes Governmental Designated Purpose Grants located within Fund 22. This includes \$1,374,872 for the School Safety Disbursement Grant

2020-2021 Adopted Budget included within presentation only presented the department's budget within the General Fund. This analysis also includes Governmental Designated Purpose Grants located within Fund 22. This includes \$1,374,872 for the School Safety Disbursement Grant

# DC STUDENT SUPPORT

The Douglas County Student Support Center is a community resource intended to support students that are expelled and/or at-risk. This team oversees expulsion specialists, serves on truancy reduction boards, writes grants and interfaces with community, juvenile justice and school-based providers to advocate and support students and families in need.

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	251,771	295,032	324,600	308,266	313,082	267,107	503,877	503,877
<i>Professional/Technical</i>	161,600	191,408	241,698	341,019	341,019	283,689	337,038	337,038
<i>Classified</i>	-	-	65,896	96,484	99,484	82,722	81,503	81,503
Benefits	120,513	137,028	186,922	247,321	250,998	201,724	298,338	298,338
Purchased Services	25,801	29,049	64,245	75,452	177,040	124,332	284,774	284,774
Supplies and Materials	19,553	16,225	35,759	15,000	42,022	34,102	29,400	29,400
Capital Equipment and Projects	7,430	1,298	-	-	-	-	-	-
Other Expenses	11	51	37	1,500	1,500	6	550	(19,842)
<b>Total Expenditures</b>	<b>\$ 586,680</b>	<b>\$ 670,091</b>	<b>\$ 919,157</b>	<b>\$ 1,085,042</b>	<b>\$ 1,225,145</b>	<b>\$ 993,683</b>	<b>\$ 1,535,480</b>	<b>\$ 1,515,088</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>				
				<b>2019-2020</b>	<b>2019-2020</b>		<b>2020-2021</b>	<b>2020-2021</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				4.70	3.55		5.05	5.05
<i>Professional/Technical</i>				3.70	4.70		4.20	4.20
<i>Classified</i>				1.88	1.88		1.88	1.88
<b>Total FTE</b>				<b>10.28</b>	<b>10.13</b>		<b>11.13</b>	<b>11.13</b>

**Note:**

2020-2021 Adopted Budget included within the presentation only presented the department's budget within the General Fund. This analysis also includes Governmental Designated Purpose Grants located within Fund 22. This includes \$337,027 for Expelled And At Risk Students Grant.

# HOME EDUCATION/CLOVERLEAF

Home Education/Cloverleaf represents a partnership between family, school and community to provide supplemental enrichment activities to support those families that have chosen homeschooling as an educational option.

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Final Revised Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 103,378	\$ 111,972	\$ 75,641	\$ 27,720	\$ 27,720	\$ 39,060	\$ 27,720	\$ 27,720
<i>Certified</i>	266,374	264,433	295,427	303,491	335,073	331,435	412,634	412,634
<i>Professional/Technical</i>	37,847	19,666	55,465	85,898	85,898	19,371	15,239	15,239
<i>Classified</i>	69,491	81,582	86,929	91,889	91,889	80,157	100,541	100,541
Benefits	127,569	136,582	142,866	173,330	189,018	133,140	192,883	192,883
Purchased Services	71,919	81,263	78,115	106,700	108,700	69,185	98,150	98,150
Supplies and Materials	185,400	133,267	139,234	191,300	189,300	93,496	184,305	184,305
Capital Equipment and Projects	9,990	-	-	-	-	-	-	-
Other Expenses	4,067	5,421	4,000	7,100	7,100	2,571	7,050	7,050
<b>Total Expenditures</b>	<b>\$ 876,035</b>	<b>\$ 834,187</b>	<b>\$ 877,677</b>	<b>\$ 987,428</b>	<b>\$ 1,034,698</b>	<b>\$ 768,415</b>	<b>\$ 1,038,522</b>	<b>\$ 1,038,522</b>
<b>Carry Over Awarded into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40</b>	<b>\$ -</b>				
				<b>2019-2020</b>	<b>2019-2020</b>		<b>2020-2021</b>	<b>2020-2021</b>
				<b>Adopted Budget</b>	<b>Final Revised Budget</b>		<b>Proposed Budget</b>	<b>Adopted Budget</b>
FTE								
<i>Administrative</i>				0.60	0.60		0.60	0.60
<i>Certified</i>				5.75	5.75		6.63	6.63
<i>Professional/Technical</i>				1.20	1.20		0.20	0.20
<i>Classified</i>				5.63	5.63		5.65	5.65
<b>Total FTE</b>				<b>13.18</b>	<b>13.18</b>		<b>13.08</b>	<b>13.08</b>

# PERSONALIZED LEARNING

Personalized Learning provides oversight for ECE, mental health, health/wellness/prevention, and special education.

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 89,225	\$ 133,743	\$ 248,586	\$ 242,879	\$ 136,843	\$ 130,528	\$ 141,633	\$ 141,633
<i>Certified</i>	30,456	6,000	32,087	239,902	229,501	183,449	85,653	6,969
<i>Professional/Technical</i>	85,837	88,730	-	23,796	129,832	124,179	61,573	61,573
<i>Classified</i>	93,172	101,746	107,490	111,944	114,444	103,827	58,467	58,467
Benefits	90,988	97,566	114,716	177,648	177,571	149,119	105,673	54,280
Purchased Services	303,870	363,543	367,490	420,508	429,592	419,898	506,082	421,006
Supplies and Materials	34,153	14,032	22,982	29,505	857,337	18,165	31,380	31,380
Capital Equipment and Projects	6,750	-	2,763	-	-	-	-	-
Other Expenses	-	-	1,108	-	2,942	1,804	-	-
<b>Total Expenditures</b>	<b>\$ 734,453</b>	<b>\$ 805,360</b>	<b>\$ 897,221</b>	<b>\$ 1,246,182</b>	<b>\$ 2,078,062</b>	<b>\$ 1,130,970</b>	<b>\$ 990,461</b>	<b>\$ 775,308</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ 1,219</b>	<b>\$ 974</b>	<b>\$ -</b>				
				<b>2019-2020</b>	<b>2019-2020</b>		<b>2020-2021</b>	<b>2020-2021</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				2.00	1.00		1.00	1.00
<i>Certified</i>				2.10	1.00		1.00	1.00
<i>Professional/Technical</i>				0.40	1.40		0.40	0.40
<i>Classified</i>				2.00	2.00		1.00	1.00
<b>Total FTE</b>				<b>6.50</b>	<b>5.40</b>		<b>3.40</b>	<b>3.40</b>

# MENTAL HEALTH

Mental health provides threat/suicide assessment training, counselor/psychologist/social worker and other mental health training, monitoring of safety protocols/processes at schools (SB 15-213), crisis team, mental health staffing for schools, and consultation to schools for counseling and mental health services.

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ -	\$ -	\$ 80,424	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	190,269	346,681	410,614	454,195	548,772	394,335	373,716	367,064
<i>Professional/Technical</i>	-	-	-	-	106,036	101,602	109,748	109,748
<i>Classified</i>	-	-	62,118	-	55,892	53,024	67,845	67,845
Benefits	58,581	96,765	150,914	134,885	202,918	147,512	164,792	163,431
Purchased Services	2,268	6,122	99,302	5,680	334,470	394,105	306,711	246,864
Supplies and Materials	32,232	32,911	40,907	53,790	878,752	35,754	65,200	64,200
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	100	-
<b>Total Expenditures</b>	<b>\$ 283,350</b>	<b>\$ 482,480</b>	<b>\$ 844,280</b>	<b>\$ 648,550</b>	<b>\$ 2,126,840</b>	<b>\$ 1,126,333</b>	<b>\$ 1,088,112</b>	<b>\$ 1,019,152</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>				
				<b>2019-2020</b>	<b>2019-2020</b>		<b>2020-2021</b>	<b>2020-2021</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				1.00	0.00		0.00	0.00
<i>Certified</i>				9.00	8.60		2.80	2.80
<i>Professional/Technical</i>				0.00	1.00		1.00	1.00
<i>Classified</i>				1.00	1.00		1.00	1.00
<b>Total FTE</b>				<b>11.00</b>	<b>10.60</b>		<b>4.80</b>	<b>4.80</b>

# HEALTH, WELLNESS, AND PREVENTION

The Health, Wellness and Prevention department is dedicated to supporting our students and providing for their physical, social and emotional needs.

	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Adopted Budget	2019-2020 Final Revised Budget	2019-2020 Estimated Actuals	2020-2021 Proposed Budget	2020-2021 Adopted Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 285,824	\$ 139,769	\$ 105,415	\$ 103,772	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	1,290,471	1,223,089	861,039	852,759	909,784	709,585	1,579,211	744,713
<i>Professional/Technical</i>	346,427	432,469	525,201	525,201	628,973	597,738	-	438,585
<i>Classified</i>	143,938	48,679	231,723	225,813	225,813	209,697	-	187,111
Benefits	625,227	576,451	542,294	590,394	602,854	477,475	568,658	494,511
Purchased Services	63,443	84,319	75,136	80,740	95,943	80,747	80,720	80,720
Supplies and Materials	84,407	78,664	44,934	66,025	65,793	14,445	32,478	18,683
Capital Equipment and Projects	1,998	-	-	-	-	-	-	-
Other Expenses	(40,698)	(48,534)	(58,617)	2,850	(65,618)	112	220	220
<b>Total Expenditures</b>	<b>\$ 2,801,038</b>	<b>\$ 2,534,907</b>	<b>\$ 2,327,125</b>	<b>\$ 2,447,554</b>	<b>\$ 2,463,542</b>	<b>\$ 2,089,798</b>	<b>\$ 2,261,287</b>	<b>\$ 1,964,543</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ 24,908</b>	<b>\$ 2,757</b>	<b>\$ (16,675)</b>	<b>\$ -</b>				
				<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Final Revised Budget</b>		<b>2020-2021 Proposed Budget</b>	<b>2020-2021 Adopted Budget</b>
FTE								
<i>Administrative</i>				1.00	0.00		0.00	0.00
<i>Certified</i>				10.00	10.00		9.00	9.00
<i>Professional/Technical</i>				6.00	7.00		7.00	5.00
<i>Classified</i>				7.05	7.28		6.29	6.29
<b>Total FTE</b>				<b>24.05</b>	<b>24.28</b>		<b>22.29</b>	<b>20.29</b>



## SPECIAL EDUCATION NON-SBB

The Special Education department provides instructional programming support and professional development to schools through a framework of universal, targeted and intensive services and supports.

	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Adopted Budget	2019-2020 Final Revised Budget	2019-2020 Estimated Actuals	2020-2021 Proposed Budget	2020-2021 Adopted Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 192,001	\$ 203,208	\$ 198,145	\$ 385,915	\$ 180,384	\$ 31,116	\$ -	\$ -
<i>Certified</i>	4,948,388	4,995,708	5,602,873	6,273,143	5,999,405	4,947,602	6,419,199	6,305,337
<i>Professional/Technical</i>	786,444	870,934	947,077	1,623,471	968,603	1,045,937	1,180,786	1,180,786
<i>Classified</i>	2,193,765	1,895,559	1,777,339	2,165,595	1,909,391	1,596,446	1,969,950	1,678,511
Benefits	2,595,020	2,649,732	2,750,852	3,648,612	3,290,412	2,524,827	3,430,234	3,316,845
Purchased Services	2,497,659	3,281,434	3,612,357	2,948,546	5,203,923	3,274,554	4,903,718	3,905,832
Supplies and Materials	189,781	136,435	197,058	500,475	550,721	204,685	403,963	367,754
Capital Equipment and Projects	11,474	14,363	8,288	-	-	-	-	-
Other Expenses	655,176	461,965	491,990	503,433	24,918	297,058	35,819	35,819
<b>Total Expenditures</b>	<b>\$ 14,069,708</b>	<b>\$ 14,509,338</b>	<b>\$ 15,585,979</b>	<b>\$ 18,049,190</b>	<b>\$ 18,127,757</b>	<b>\$ 13,922,226</b>	<b>\$ 18,343,669</b>	<b>\$ 16,790,884</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
	\$ 1,999	\$ 12,157	\$ 729	\$ -				
				<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Final Revised Budget</b>		<b>2020-2021 Proposed Budget</b>	<b>2020-2021 Adopted Budget</b>
<b>FTE</b>								
<i>Administrative</i>				2.90	0.00		0.00	0.00
<i>Certified</i>				93.85	93.95		88.06	88.06
<i>Professional/Technical</i>				12.60	21.70		21.60	12.60
<i>Classified</i>				52.63	57.01		57.83	45.56
<b>Total FTE</b>				<b>161.98</b>	<b>172.66</b>		<b>167.49</b>	<b>146.22</b>

# MEDICAID

The School Medicaid Reimbursement Program allows school districts to seek partial reimbursement for health-related services provided to Medicaid-eligible students who have an Individual Education Plan.

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
Administrative	\$ -	\$ -	\$ (1,000)	\$ 104,414	\$ -	\$ -	\$ -	\$ -
Certified	647,312	1,101,474	1,706,858	1,879,106	2,073,473	1,708,452	2,129,213	2,145,137
Professional/Technical	321,791	355,116	414,661	414,578	518,992	450,943	509,939	680,562
Classified	79,815	82,077	91,277	89,925	89,925	80,180	95,059	95,059
Benefits	328,793	506,477	714,208	871,443	963,612	704,569	978,348	1,054,050
Purchased Services	237,708	272,070	94,460	101,600	247,766	103,129	153,800	126,299
Supplies and Materials	178,409	175,531	68,351	161,090	2,837,765	67,183	76,300	67,210
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	142,755	127,518	160,248	120,400	121,035	91,541	162,000	112,694
<b>Total Expenditures</b>	<b>\$ 1,936,584</b>	<b>\$ 2,620,263</b>	<b>\$ 3,249,064</b>	<b>\$ 3,742,556</b>	<b>\$ 6,852,568</b>	<b>\$ 3,205,997</b>	<b>\$ 4,104,659</b>	<b>\$ 4,281,011</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ 1,957,655</b>	<b>\$ 2,168,188</b>	<b>\$ 2,843,817</b>	<b>\$ -</b>				
				<b>2019-2020</b>	<b>2019-2020</b>		<b>2020-2021</b>	<b>2020-2021</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
Administrative				1.00	0.00		0.00	0.00
Certified				28.40	33.40		35.40	35.40
Professional/Technical				6.00	7.00		7.00	9.00
Classified				2.00	2.00		2.00	2.00
<b>Total FTE</b>				<b>37.40</b>	<b>42.40</b>		<b>44.40</b>	<b>46.40</b>

# EARLY CHILDHOOD EDUCATION

The Early Childhood Education supports all of the youngest learners by meeting their academic, social/emotional, and behavioral needs within inclusionary preschool classrooms, populated with typically developing students, students identified as at-risk by the Colorado Preschool Program, and students identified as having disabilities requiring special education services.

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 49,852	\$ 51,493	\$ 58,013	\$ 53,562	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	15,394	2,891	20,088	39,000	39,000	75,841	181,433	181,433
<i>Professional/Technical</i>	83,562	86,392	95,278	129,223	182,785	173,916	189,181	189,181
<i>Classified</i>	2,263,111	2,252,832	2,497,326	2,589,771	2,589,771	2,351,710	2,672,700	2,672,700
Benefits	984,112	1,034,778	1,117,649	1,504,095	1,504,095	1,124,064	1,619,675	1,619,675
Purchased Services	7,571	11,643	16,078	15,200	12,500	19,362	16,200	16,200
Supplies and Materials	154,367	101,956	57,689	111,700	85,579	44,245	40,300	(219,075)
Capital Equipment and Projects	32,118	23,103	-	-	-	-	-	-
Other Expenses	13,012	14,057	19,013	22,000	25,000	18,319	26,000	26,000
<b>Total Expenditures</b>	<b>\$ 3,603,099</b>	<b>\$ 3,579,145</b>	<b>\$ 3,881,133</b>	<b>\$ 4,464,551</b>	<b>\$ 4,438,730</b>	<b>\$ 3,807,458</b>	<b>\$ 4,745,489</b>	<b>\$ 4,486,114</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ 897</b>	<b>\$ 2,623</b>	<b>\$ 10,706</b>	<b>\$ -</b>				
				<b>2019-2020</b>	<b>2019-2020</b>		<b>2020-2021</b>	<b>2020-2021</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				1.50	0.00		0.00	0.00
<i>Certified</i>				0.00	0.00		2.00	2.00
<i>Professional/Technical</i>				0.50	2.00		2.00	2.00
<i>Classified</i>				93.88	94.62		93.75	93.75
<b>Total FTE</b>				<b>95.88</b>	<b>96.62</b>		<b>97.75</b>	<b>97.75</b>

# SPECIAL EDUCATION EARLY CHILDHOOD EDUCATION

The Special Education department provides instructional programming support and professional development to schools through a framework of universal, targeted and intensive services and supports.

	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Adopted Budget	2019-2020 Final Revised Budget	2019-2020 Estimated Actuals	2020-2021 Proposed Budget	2020-2021 Adopted Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 49,852	\$ 51,493	\$ 58,013	\$ 53,561	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	6,465,597	7,116,630	7,773,602	7,997,549	8,062,479	6,509,591	7,897,331	7,897,331
<i>Professional/Technical</i>	223,437	235,396	255,297	304,815	358,376	266,367	290,037	290,037
<i>Classified</i>	1,501,854	1,710,007	1,892,218	1,765,766	1,765,766	1,632,967	2,983,801	2,983,801
Benefits	2,714,750	3,073,863	3,366,606	3,967,547	3,918,868	2,870,616	4,219,022	4,219,022
Purchased Services	66,363	45,747	50,460	52,975	45,975	35,107	52,975	52,975
Supplies and Materials	29,044	22,998	18,969	28,500	35,500	16,341	28,500	(944,577)
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	79	33	10	-	-	29	-	-
<b>Total Expenditures</b>	<b>\$ 11,050,975</b>	<b>\$ 12,256,168</b>	<b>\$ 13,415,175</b>	<b>\$ 14,170,713</b>	<b>\$ 14,186,964</b>	<b>\$ 11,331,018</b>	<b>\$ 15,471,666</b>	<b>\$ 14,498,589</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>				
				<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Final Revised Budget</b>		<b>2020-2021 Proposed Budget</b>	<b>2020-2021 Adopted Budget</b>
FTE								
<i>Administrative</i>				0.50	0.00		0.00	0.00
<i>Certified</i>				116.55	116.65		116.00	117.50
<i>Professional/Technical</i>				3.50	3.40		3.00	3.00
<i>Classified</i>				74.25	74.25		74.06	74.06
<b>Total FTE</b>				<b>194.80</b>	<b>194.30</b>		<b>193.06</b>	<b>194.56</b>

# SPECIAL EDUCATION HOPE

HOPE Online Charter School contracted with the District for all Special Education services through 2019-2020. This budget covered the compensation costs for the coordinators, certified teachers, and classified educational assistants supporting the students with Special Education needs. Beginning the 2020-2021 school year, HOPE Online will internally hire all Special Education positions and not utilize the District for Special Education Services.

	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Adopted Budget	2019-2020 Final Revised Budget	2019-2020 Estimated Actuals	2020-2021 Proposed Budget	2020-2021 Adopted Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	1,102,782	1,194,853	1,260,806	1,263,804	1,311,738	743,676	-	-
<i>Professional/Technical</i>	73,595	75,922	83,667	83,667	93,965	79,379	-	-
<i>Classified</i>	66,868	67,779	63,024	73,212	-	9,384	-	-
Benefits	414,633	440,033	466,293	505,467	391,967	272,402	-	-
Purchased Services	168,466	83,531	78,412	78,070	75,894	36,505	-	-
Supplies and Materials	13,672	11,027	7,191	11,820	1,637	1,667	-	-
Capital Equipment and Projects	2,645	-	-	-	-	-	-	-
Other Expenses	9,688	6,810	797	5,600	272	4,509	-	-
<b>Total Expenditures</b>	<b>\$ 1,852,350</b>	<b>\$ 1,879,954</b>	<b>\$ 1,960,189</b>	<b>\$ 2,021,640</b>	<b>\$ 1,875,473</b>	<b>\$ 1,147,522</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>				
				<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Final Revised Budget</b>		<b>2020-2021 Proposed Budget</b>	<b>2020-2021 Adopted Budget</b>
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				19.10	14.24		0.00	0.00
<i>Professional/Technical</i>				1.00	1.00		0.00	0.00
<i>Classified</i>				2.00	1.00		0.00	0.00
<b>Total FTE</b>				<b>22.10</b>	<b>16.24</b>		<b>0.00</b>	<b>0.00</b>

# ASSESSMENT

The Assessment department provides oversight and support for state and federal mandates. In addition, Assessment also supports the assessment and data needs of schools and their staff.

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 184,582	\$ 172,371	\$ 134,132	\$ 128,652	\$ 128,652	\$ 125,171	\$ 95,847	\$ -
<i>Certified</i>	206,030	139,535	111,480	121,105	121,105	15,925	1,060,581	924,326
<i>Professional/Technical</i>	529,577	725,288	792,344	901,097	913,923	759,240	84,073	179,920
<i>Classified</i>	85,666	103,677	71,295	62,361	62,361	59,660	193,031	193,031
Benefits	282,757	329,154	325,576	381,639	384,515	290,649	486,724	447,051
Purchased Services	110,943	86,486	92,734	117,140	117,140	86,453	104,090	103,290
Supplies and Materials	4,642	35,344	303,059	500,350	315,150	309,318	306,677	306,677
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	17,884	19,748	20,005	35,000	35,000	19,896	30,550	30,550
<b>Total Expenditures</b>	<b>\$ 1,422,081</b>	<b>\$ 1,611,604</b>	<b>\$ 1,850,624</b>	<b>\$ 2,247,344</b>	<b>\$ 2,077,846</b>	<b>\$ 1,666,311</b>	<b>\$ 2,361,573</b>	<b>\$ 2,184,845</b>
<b>Carry Over Awarded Into Subsequent Year</b>	\$ -	\$ -	\$ -	\$ -				
				<b>2019-2020</b>	<b>2019-2020</b>		<b>2020-2021</b>	<b>2020-2021</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				1.00	1.00		2.00	2.00
<i>Certified</i>				0.00	0.00		1.00	1.00
<i>Professional/Technical</i>				11.00	11.00		10.00	9.00
<i>Classified</i>				1.00	1.00		5.00	5.00
<b>Total FTE</b>				<b>13.00</b>	<b>13.00</b>		<b>18.00</b>	<b>17.00</b>

# EDUCATOR EFFECTIVENESS

The Educator Effectiveness department provides support for quality evaluation of licensed staff members aligned to state legislative requirements.

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
Administrative	\$ -	\$ 8,840	\$ 64,189	\$ 120,138	\$ -	\$ -	\$ -	\$ -
Certified	-	23,865	10,710	50,000	50,000	-	50,000	-
Professional/Technical	-	-	-	-	115,704	107,061	118,163	118,163
Classified	-	-	-	-	-	-	-	-
Benefits	-	7,303	25,467	51,717	54,753	38,726	47,085	35,910
Purchased Services	-	4,475	616	6,938	6,938	2,085	4,585	4,585
Supplies and Materials	-	4,022	3,075	3,700	3,700	1,847	5,500	5,500
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	-	783	-	315	315	225	90	90
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ 49,288</b>	<b>\$ 104,057</b>	<b>\$ 232,808</b>	<b>\$ 231,410</b>	<b>\$ 149,944</b>	<b>\$ 225,423</b>	<b>\$ 164,248</b>
<b>Carry Over Awarded Into</b>								
<b>Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>				
				<b>2019-2020</b>	<b>2019-2020</b>		<b>2020-2021</b>	<b>2020-2021</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
Administrative				1.00	0.00		0.00	0.00
Certified				0.00	0.00		0.00	0.00
Professional/Technical				0.00	1.00		1.00	1.00
Classified				0.00	0.00		0.00	0.00
<b>Total FTE</b>				<b>1.00</b>	<b>1.00</b>		<b>1.00</b>	<b>1.00</b>

**Note:**

2020-2021 Adopted Budget included within the presentation only presented the department's budget within the General Fund. This analysis also includes Governmental Designated Purpose Grants located within Fund 22. This includes \$154,073 for the Title II, Part A: Teacher Quality Grant.

# INFORMATION TECHNOLOGY

Provide tools and technology support to ensure every teacher, student and staff member are able to work and learn efficiently, whether in our buildings or at home.

	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Adopted Budget	2019-2020 Final Revised Budget	2019-2020 Estimated Actuals	2020-2021 Proposed Budget	2020-2021 Adopted Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 466,089	\$ 571,509	\$ 555,161	\$ 534,414	\$ 168,375	\$ 170,820	\$ 174,268	\$ 174,268
<i>Certified</i>	-	-	1,250	-	-	-	-	-
<i>Professional/Technical</i>	2,789,239	2,897,912	2,996,719	3,373,439	3,689,478	3,293,750	3,782,568	3,349,931
<i>Classified</i>	944,946	852,165	783,967	830,601	830,601	670,666	779,229	706,680
Benefits	1,278,482	1,315,794	1,316,886	1,520,590	1,520,590	1,248,826	1,552,684	1,402,520
Purchased Services	694,526	488,133	246,868	284,120	325,070	229,519	245,570	23,470
Supplies and Materials	397,842	96,546	112,588	26,000	35,050	19,283	31,550	10,000
Capital Equipment and Projects	-	1,960	-	-	-	-	-	-
Other Expenses	4,329	3,776	6,408	3,000	3,000	4,906	6,000	5,000
<b>Total Expenditures</b>	<b>\$ 6,575,452</b>	<b>\$ 6,227,796</b>	<b>\$ 6,019,846</b>	<b>\$ 6,572,164</b>	<b>\$ 6,572,164</b>	<b>\$ 5,637,770</b>	<b>\$ 6,571,869</b>	<b>\$ 5,671,869</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
	\$ -	\$ -	\$ -	\$ -				
				2019-2020 Adopted Budget	2019-2020 Final Revised Budget		2020-2021 Proposed Budget	2020-2021 Adopted Budget
FTE								
<i>Administrative</i>				4.00	4.00		1.00	1.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				36.00	36.00		39.00	36.00
<i>Classified</i>				14.00	14.00		13.00	12.00
<b>Total FTE</b>				<b>54.00</b>	<b>54.00</b>		<b>53.00</b>	<b>49.00</b>



# BUSINESS SERVICES

The Business Services department ensures that the District's financial resources are collected, protected, invested and distributed in a fiscally responsible manner that maximizes tax dollars in the classroom. The department includes Budget, Student Data, Payroll, Accounting, Strategic Sourcing and Contract Management, and Facility Use.

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 501,027	\$ 516,843	\$ 469,827	\$ 466,619	\$ 140,892	\$ 105,614	\$ 150,000	\$ 150,000
<i>Certified</i>	9,717	-	16,650	-	-	5,605	-	-
<i>Professional/Technical</i>	1,048,952	1,154,620	1,311,140	1,516,926	1,839,099	1,598,674	1,856,053	1,673,965
<i>Classified</i>	1,281,425	1,498,787	1,372,635	1,423,400	1,262,074	952,488	1,241,646	1,038,075
Benefits	951,336	1,032,545	1,024,225	1,203,105	1,132,604	872,425	1,156,263	1,003,742
Purchased Services	159,122	76,992	64,574	91,960	137,088	102,760	118,006	99,856
Supplies and Materials	85,294	72,191	74,249	50,711	54,227	44,520	73,638	36,758
Capital Equipment and Projects	25,707	-	-	-	-	-	-	-
Other Expenses	171,974	13,696	32,974	48,048	49,104	38,414	46,630	43,190
<b>Total Expenditures</b>	<b>\$ 4,234,554</b>	<b>\$ 4,365,672</b>	<b>\$ 4,366,273</b>	<b>\$ 4,800,769</b>	<b>\$ 4,615,088</b>	<b>\$ 3,720,500</b>	<b>\$ 4,642,236</b>	<b>\$ 4,045,586</b>
<b>Carry Over Awarded Into Subsequent Year</b>	\$ -	\$ -	\$ -	\$ -				
				<b>2019-2020</b>	<b>2019-2020</b>		<b>2020-2021</b>	<b>2020-2021</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				4.00	4.00		1.00	1.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				23.00	23.00		26.00	23.00
<i>Classified</i>				24.50	20.50		19.50	17.00
<b>Total FTE</b>				<b>51.50</b>	<b>47.50</b>		<b>46.50</b>	<b>41.00</b>

**Note:**

2020-2021 Adopted Budget included within the presentation only presented the department's budget within the General Fund. This analysis also includes Governmental Designated Purpose Grants located within Fund 22. This includes \$40,610 for Partially Title grant funded positions.

# OPERATIONS AND MAINTENANCE

The Operations and Maintenance department supports all of the school support and central office buildings' operational needs from building repairs, grounds, custodial, environmental health management, energy management, sustainability initiatives and general mechanical systems operations.

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 88,530	\$ 90,459	\$ 106,398	\$ 106,398	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	-	7,800	40,216	32,416	32,416	27,959	13,552	13,552
<i>Professional/Technical</i>	411,451	297,740	353,586	384,062	490,460	449,683	483,820	483,820
<i>Classified</i>	4,530,051	4,588,037	5,162,970	6,002,441	6,002,441	4,695,675	6,023,734	5,293,287
Benefits	1,704,833	1,717,057	1,918,635	2,470,793	2,470,793	1,777,576	2,531,449	2,232,129
Purchased Services	1,332,273	4,996,966	5,528,126	6,120,739	6,282,260	4,797,255	5,981,151	5,446,151
Supplies and Materials	1,695,027	1,684,628	1,586,157	2,347,385	2,087,208	1,305,239	2,117,995	1,490,686
Capital Equipment and Projects	109,842	112,931	49,116	-	58,482	69,500	-	-
Other Expenses	(749,632)	(600,639)	(344,482)	(56,039)	19,835	17,899	305,694	273,194
<b>Total Expenditures</b>	<b>\$ 9,122,375</b>	<b>\$ 12,894,978</b>	<b>\$ 14,400,724</b>	<b>\$ 17,408,195</b>	<b>\$ 17,443,895</b>	<b>\$ 13,140,785</b>	<b>\$ 17,457,395</b>	<b>\$ 15,232,819</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>				
				<b>2019-2020</b>	<b>2019-2020</b>		<b>2020-2021</b>	<b>2020-2021</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				1.00	1.00		0.00	0.00
<i>Certified</i>				0.60	0.60		0.60	0.60
<i>Professional/Technical</i>				5.40	5.40		6.00	6.00
<i>Classified</i>				114.50	114.50		112.50	97.50
<b>Total FTE</b>				<b>121.50</b>	<b>121.50</b>		<b>119.10</b>	<b>104.10</b>

# CHIEF OPERATIONS OFFICER

The Chief Operations Officer oversees Planning , Construction, Operations and Maintenance ,and Transportation departments.

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 12,809	\$ -	\$ 127,555	\$ 150,000	\$ 150,000	\$ 146,100	\$ 157,500	\$ 157,500
<i>Certified</i>	-	-	-	-	-	-	-	-
<i>Professional/Technical</i>	65,004	-	-	179,899	179,899	170,679	186,196	186,196
<i>Classified</i>	60,785	58,657	62,835	62,812	62,812	55,055	65,021	-
Benefits	47,108	21,021	52,115	121,995	121,995	105,213	128,971	105,265
Purchased Services	3,825	200	793	85,300	153,772	165,846	102,300	84,300
Supplies and Materials	22,992	784	-	10,550	10,075	2,765	11,700	11,700
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	-	49	682	1,200	1,600	721	1,450	1,450
<b>Total Expenditures</b>	<b>\$ 212,522</b>	<b>\$ 80,711</b>	<b>\$ 243,979</b>	<b>\$ 611,756</b>	<b>\$ 680,153</b>	<b>\$ 646,380</b>	<b>\$ 653,138</b>	<b>\$ 546,411</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>				
				2019-2020	2019-2020		2020-2021	2020-2021
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				1.00	1.00		1.00	1.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				2.00	2.00		2.00	2.00
<i>Classified</i>				1.00	1.00		1.00	0.00
<b>Total FTE</b>				<b>4.00</b>	<b>4.00</b>		<b>4.00</b>	<b>3.00</b>

# CONSTRUCTION

Construction department plans, designs and constructs educational facilities that effectively enhance student potential in physical environments that are safe and conducive to learning.

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 124,096	\$ 128,065	\$ 57,084	\$ 106,000	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	-	-	-	-	-	-	-	-
<i>Professional/Technical</i>	365,892	440,183	475,280	317,253	424,253	388,694	415,216	312,789
<i>Classified</i>	-	-	-	-	-	-	-	-
Benefits	134,440	164,251	167,660	137,328	137,547	121,497	139,233	106,930
Purchased Services	289,794	63,594	118,349	23,530	22,311	11,343	20,430	17,246
Supplies and Materials	17,746	16,316	23,073	9,000	9,000	1,143	9,514	4,686
Capital Equipment and Projects	756	-	-	-	-	-	-	-
Other Expenses	423	965	1,084	1,850	1,850	330	1,000	1,000
<b>Total Expenditures</b>	<b>\$ 933,147</b>	<b>\$ 813,373</b>	<b>\$ 842,529</b>	<b>\$ 594,961</b>	<b>\$ 594,961</b>	<b>\$ 523,007</b>	<b>\$ 585,393</b>	<b>\$ 442,651</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>				
				<b>2019-2020</b>	<b>2019-2020</b>		<b>2020-2021</b>	<b>2020-2021</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				1.00	1.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				4.00	4.00		5.00	3.75
<i>Classified</i>				0.00	0.00		0.00	0.00
<b>Total FTE</b>				<b>5.00</b>	<b>5.00</b>		<b>5.00</b>	<b>3.75</b>

# HUMAN RESOURCES AND BENEFITS

The Human Resources department provides customer service support for over 8,500 employees in 1:1 personnel support & benefits processes. Direct assistance to school/department leaders and support staff in employee relations matters such as investigations, policy and practice interpretation and implementation, hiring, recruitment, retirement, dismissals, performance improvement, etc.

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 688,671	\$ 737,187	\$ 600,068	\$ 827,917	\$ 787,059	\$ 263,078	\$ 152,145	\$ 152,145
<i>Certified</i>	486,166	254,418	269,016	427,825	169,441	68,586	388,754	388,754
<i>Professional/Technical</i>	880,363	921,322	715,965	866,470	557,860	978,653	1,166,715	1,166,715
<i>Classified</i>	402,464	524,989	464,418	623,122	393,428	397,740	483,367	436,110
Benefits	795,505	758,776	676,192	893,746	630,263	535,257	738,428	718,804
Purchased Services	169,397	135,700	846,779	407,780	363,080	345,512	275,080	177,580
Supplies and Materials	41,603	59,213	54,229	81,000	61,000	45,056	59,000	41,000
Capital Equipment and Projects	-	1,589	-	-	-	-	-	-
Other Expenses	25,355	2,280	6,982	6,000	332,065	8,694	-	-
<b>Total Expenditures</b>	<b>\$ 3,489,524</b>	<b>\$ 3,395,475</b>	<b>\$ 3,633,650</b>	<b>\$ 4,133,860</b>	<b>\$ 3,294,196</b>	<b>\$ 2,642,576</b>	<b>\$ 3,263,489</b>	<b>\$ 3,081,108</b>
<b>Carry Over Awarded Into Subsequent Year</b>	\$ -	\$ -	\$ -	\$ -				
				<b>2019-2020</b>	<b>2019-2020</b>		<b>2020-2021</b>	<b>2020-2021</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				6.00	2.00		1.00	1.00
<i>Certified</i>				6.37	1.00		6.50	6.50
<i>Professional/Technical</i>				12.00	15.20		14.60	13.60
<i>Classified</i>				7.00	15.38		15.13	15.13
<b>Total FTE</b>				<b>31.37</b>	<b>33.58</b>		<b>37.23</b>	<b>36.23</b>

# COMMUNICATIONS

Provides transparent, timely and accurate information and resources in order to help the community connect with, and invest in, their schools and the school district.

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 232,904	\$ 197,074	\$ 217,783	\$ 216,325	\$ 108,360	\$ 103,653	\$ 112,153	\$ 112,153
<i>Certified</i>	-	-	-	-	-	-	-	-
<i>Professional/Technical</i>	304,495	383,972	223,868	216,439	439,251	402,364	449,076	394,076
<i>Classified</i>	-	-	67,204	119,059	4,212	13,068	5,764	5,764
Benefits	173,327	186,556	164,185	183,099	183,099	166,408	191,637	170,233
Purchased Services	78,734	53,358	15,375	21,000	21,000	19,500	15,550	15,550
Supplies and Materials	99,182	34,920	61,131	61,500	61,500	62,460	53,508	56,698
Capital Equipment and Projects	68,706	-	-	-	-	-	-	-
Other Expenses	5,453	3,065	19,118	19,500	19,500	19,975	18,790	2,880
<b>Total Expenditures</b>	<b>\$ 962,802</b>	<b>\$ 858,945</b>	<b>\$ 768,663</b>	<b>\$ 836,922</b>	<b>\$ 836,922</b>	<b>\$ 787,428</b>	<b>\$ 846,478</b>	<b>\$ 757,354</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>				
				<b>2019-2020</b>	<b>2019-2020</b>		<b>2020-2021</b>	<b>2020-2021</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				2.00	1.00		1.00	1.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				3.00	6.00		6.00	5.00
<i>Classified</i>				2.10	0.10		0.10	0.10
<b>Total FTE</b>				<b>7.10</b>	<b>7.10</b>		<b>7.10</b>	<b>6.10</b>

# LEGAL COUNSEL

Legal Counsel provides, manages, and coordinates all legal services for DCSD, advising and representing the school and District administrators and the Board of Education.

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 139,394	\$ 198,968	\$ 316,636	\$ 434,341	\$ 419,364	\$ 383,109	\$ 470,000	\$ 470,000
<i>Certified</i>	130	-	-	-	-	-	-	-
<i>Professional/Technical</i>	5,604	-	-	-	-	-	-	-
<i>Classified</i>	87,965	115,533	127,240	129,965	129,965	116,793	144,334	144,334
Benefits	63,345	83,455	122,649	169,032	165,759	139,463	184,887	184,887
Purchased Services	731,127	274,376	562,132	514,700	514,700	430,937	771,500	224,038
Supplies and Materials	6,064	1,634	5,500	4,350	4,052	9,941	7,350	7,350
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	11,591	1,418,285	228,721	25,500	25,500	26,920	30,700	30,700
<b>Total Expenditures</b>	<b>\$ 1,045,220</b>	<b>\$ 2,092,250</b>	<b>\$ 1,362,878</b>	<b>\$ 1,277,888</b>	<b>\$ 1,259,340</b>	<b>\$ 1,107,163</b>	<b>\$ 1,608,771</b>	<b>\$ 1,061,309</b>
<b>Carry Over Awarded Into Subsequent Year</b>	\$ -	\$ -	\$ -	\$ -				
				2019-2020	2019-2020		2020-2021	2020-2021
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				3.00	1.00		3.00	3.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				0.00	2.00		0.00	0.00
<i>Classified</i>				2.50	2.50		2.00	2.00
<b>Total FTE</b>				<b>5.50</b>	<b>5.50</b>		<b>5.00</b>	<b>5.00</b>

# RISK MANAGEMENT

The Risk Management department administers insurance and self-insurance programs, claims management, accident investigations, safety and litigation management.

	2016-2017	2017-2018	2018-2019	2019-2020	2019-2020	2019-2020	2020-2021	2020-2021
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 81,560	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	-	-	-	-	-	-	-	-
<i>Professional/Technical</i>	183,486	75,427	80,295	80,295	80,295	77,180	83,105	83,105
<i>Classified</i>	53,316	48,795	44,562	54,594	54,594	51,477	56,514	56,514
Benefits	82,700	26,735	27,831	47,215	47,215	28,874	49,612	49,612
Purchased Services	3,621,554	1,470,315	1,711,167	2,364,800	2,357,100	1,912,889	2,458,800	2,133,037
Supplies and Materials	140,775	48,313	9,666	52,000	52,000	3,072	2,000	2,000
Capital Equipment and Projects	10,084	-	-	-	-	-	-	-
Other Expenses	667	10,231	6,993	9,900	9,900	657	4,600	4,600
<b>Total Expenditures</b>	<b>\$ 4,174,142</b>	<b>\$ 1,679,815</b>	<b>\$ 1,880,514</b>	<b>\$ 2,608,804</b>	<b>\$ 2,601,104</b>	<b>\$ 2,074,149</b>	<b>\$ 2,654,631</b>	<b>\$ 2,328,868</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>				
				<b>2019-2020</b>	<b>2019-2020</b>		<b>2020-2021</b>	<b>2020-2021</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				1.00	1.00		1.00	1.00
<i>Classified</i>				1.00	1.00		1.00	1.00
<b>Total FTE</b>				<b>2.00</b>	<b>2.00</b>		<b>2.00</b>	<b>2.00</b>



# DISTRICT WIDE OPERATIONS

District-wide operations are centrally managed expenses for the benefit of all students and staff across the District. They are organized based on the department overseeing the operation.

Department	Allocation	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Audited Actuals	2019-2020 Adopted Budget	2019-2020 Estimated Actuals	2020-2021 Proposed Budget	2020-2021 Adopted Budget	
Operations and Maintenance	Electricity	6,971,493	6,505,252	6,633,655	7,060,000	5,913,256	6,860,000	6,400,000	
	Irrigation	946,639	1,048,242	774,598	1,050,000	832,937	900,000	900,000	
	Natural Gas	1,304,713	1,203,937	1,501,658	1,150,000	1,259,110	1,400,000	1,200,000	
	Propane	11,539	10,560	16,062	12,000	13,213	15,000	15,000	
	Trash	265,574	306,842	320,599	313,000	295,207	317,000	317,000	
	Water and Sewer	1,322,059	1,019,908	1,237,672	1,213,000	1,226,271	1,247,000	1,247,000	
	Snow Removal	122,342	127,589	615,034	250,000	553,003	500,000	250,000	
	Asphalt	299,036	232,847	230,245	-	-	-	-	
	Utility Credit for Enterprises	-	-	-	(408,539)	(408,539)	(52,880)	(52,880)	
	Ice Melt	58,683	53,786	104,726	145,000	93,717	125,000	125,000	
Planning and Construction	Rental of Land/Buildings	162,651	139,423	65,661	69,500	62,419	73,690	73,690	
	District-wide Mobile Moves/Additions	551,058	378,357	723,194	550,000	187,073	-	-	
Business Services	Online Payment Transaction Fees	455,223	620,603	644,830	533,000	582,539	583,000	533,000	
	Banking Service Fees	131,052	(74,444)	31,907	35,000	17,040	35,000	35,000	
	Treasurer Fees	449,870	490,092	589,372	596,433	647,764	647,764	654,823	
	Postage Machine - Bulk Mail	-	56,004	54,441	80,000	70,000	80,000	80,000	
	Postage Machine - Bulk Mail Chargeback	-	(56,365)	-	(80,000)	(70,000)	(80,000)	(80,000)	
Human Resources	Sign-on Retention Bonus	341,907	7,500	6,000	-	-	-	-	
	Admin Professional Memberships	199,000	72,576	207,000	222,000	209,000	210,000	10,000	
	School Department Head Pay	398,243	405,769	402,925	400,000	423,804	400,000	400,000	
	Extended Service Severance Salary	287,049	96,067	65,524	266,945	266,945	-	217,830	
	Sick Leave Severance Salary	435,614	405,691	405,565	450,000	405,565	400,000	400,000	
	College Credit Reimbursement	284,771	300,277	257,109	300,000	257,109	300,000	-	
	Legal Separations/Settlements	59,377	20,000	178,596	200,000	178,596	400,000	400,000	
	401a contribution	521,768	546,398	503,742	561,961	561,961	535,539	535,539	
	Unemployment Compensation	169,748	177,433	138,993	200,000	167,772	200,000	200,000	
	Long Term Substitutes	660,072	652,250	659,540	650,000	659,540	650,000	200,000	
	Student Teacher Stipend	264,865	-	-	21,000	-	-	-	
	Worker's Compensation Insurance Broker Fees	105,378	200,261	166,413	150,000	188,400	220,000	220,000	
	Worker's Compensation Premiums	263,342	54,019	154,035	161,445	159,140	161,445	161,445	
Worker's Compensation Losses (Claims)	1,834,352	1,319,846	1,319,518	2,050,000	1,294,560	1,950,000	1,950,000		
Associated Benefits (PERA and Medicare)	220,010	235,139	240,016	338,458	330,947	327,120	326,975		
Information Technology	Data Center	63,021	74,909	12,200	119,078	110,350	119,078	119,078	
	Telecom - Voice	442,228	409,071	351,636	352,052	372,052	369,412	369,412	
	Telecom - Data	1,609,469	1,593,612	1,668,693	1,617,283	1,670,283	1,057,639	1,057,639	
	Cell Phones	24,790	122,213	63,744	65,000	14,089	65,000	65,000	
	E-Rate Support Contract	-	25,500	25,500	25,500	25,500	25,500	25,500	
	Infrastructure Equipment	20,364	-	-	-	-	-	-	
	Operations Licensing	1,815,145	1,288,990	1,726,902	1,655,263	1,579,030	1,949,968	1,949,968	
	InspirED Support	736,253	420,590	-	-	-	-	-	
	Systems Licensing	2,827,288	1,661,177	2,664,234	2,678,662	2,662,182	2,667,581	2,667,581	
	Classroom Applications Licensing	354,009	273,855	289,485	252,961	203,168	268,899	268,899	
	Computer Repair Shop	19,875	16,740	25,919	40,000	-	40,000	40,000	
	Emergenetics	208,836	200,000	200,000	200,000	200,300	-	-	
	Infrastructure Hardware Rotation	976,389	460,058	136,310	-	-	-	-	
	Classroom Hardware Rotation	2,531,344	2,860,103	158,620	-	1,254	-	-	
	Staff Hardware Rotation	-	133,253	36,157	-	-	-	-	
	<b>Total District-wide Budget</b>		<b>30,726,433</b>	<b>26,095,930</b>	<b>25,608,030</b>	<b>25,546,002</b>	<b>23,216,559</b>	<b>24,967,755</b>	<b>23,282,499</b>

# RESOLUTIONS

DOUGLAS COUNTY SCHOOL DISTRICT Re. 1  
 FISCAL YEAR 2020-2021  
 APPROPRIATION RESOLUTION

BE IT RESOLVED by the Board of Education or Douglas County School District Re 1, Douglas and Elbert Counties, State of Colorado, that the amounts shown in the following schedule be appropriated to each fund as specified in the Final Revised Budget for the fiscal year beginning July 1, 2020 and ending June 30, 2021.

<b>Fund</b>	<b>Amount</b>
General Fund (10)	\$ 670,879,524
Outdoor Education Fund (13)	\$ 1,195,680
Capital Projects Fund (14)	\$ 8,546,725
Full Day Kindergarten Fund (15)	\$ -
Transportation Fund (25)	\$ 24,125,101
Nutrition Services NSLP Fund (21)	\$ 14,404,893
Nutrition Services Non-NSLP Fund (28)	\$ 6,458,140
Governmental Designated Purpose Grants Fund (22)	\$ 45,406,069
Pupil Activity Fund (23)	\$ 2,507,423
Athletics and Activities Fund (26)	\$ 17,716,700
Child Care Fund (29)	\$ 11,655,103
Bond Redemption Fund (31)	\$ 55,938,174
Certificate of Participation Lease Payment Fund (39)	\$ 3,406,406
Bond Building Fund (41)	\$ 104,314,743
Certificate of Participation Building Fund (45)	\$ -
Medical Fund (65)	\$ 61,016,459
Short Term Disability Insurance Fund (66)	\$ 652,559
Private Purpose Trust Fund (75)	\$ 56,000

Adopted and approved this 23rd day of June 2020 in accordance with 22-44-110(4).

\_\_\_\_\_  
 David Ray, President  
 Board of Education

Attest:

\_\_\_\_\_  
 Elizabeth Hanson, Secretary  
 Board of Education

DOUGLAS COUNTY SCHOOL DISTRICT Re. 1  
 FISCAL YEAR 2020-2021  
 RESOLUTION AUTHORIZING THE USE OF A PORTION OF BEGINNING FUND BALANCE AS AUTHORIZED BY COLORADO  
 STATUTES

WHEREAS, CRS 22-44-105 states that a budget, duly adopted pursuant to this article, shall not provide for expenditures, interfund transfers, or reserves, in excess of available revenues and beginning fund balance.

WHEREAS, the Board of Education may authorize the use of a portion of the beginning fund balance in the budget, stating the amount to be used, the purpose for which the expenditure is needed, and the District’s plan to ensure that the use of the beginning fund balance will not lead to an ongoing deficit.

WHEREAS, the Board of Education has determined the beginning fund balances in the Transportation, Bond Building Fund, Medical and Short Term Disability Insurance funds are sufficient to allow for the one-time expenditures and the action will not lead to an ongoing deficit.

NOW, THEREFORE, BE IT RESOLVED:

IN ACCORDANCE with C.R.S. 22-44-105, the Board of Education of Douglas County School District RE 1, Douglas and Elbert Counties, State of Colorado, authorizes the use of a portion of the 2020-2021 beginning fund balance for the following funds:

<b>Fund</b>	<b>Amount</b>	<b>Purpose for Use of Beginning Fund Balance</b>
General Fund (10)	\$ -	No budgeted use of beginning fund balance
Outdoor Education Fund (13)	\$ -	No budgeted use of beginning fund balance
Capital Projects Fund (14)	\$ -	No budgeted use of beginning fund balance
Full Day Kindergarten Fund (15)	\$ -	N/A
Transportation Fund (25)	\$ 1,832,489	Potential draw-down of accumulated FB for Transportation operational expenses
Nutrition Services NSLP Fund (21)	\$ -	No budgeted use of beginning fund balance
Nutrition Services Non-NSLP Fund (28)	\$ -	No budgeted use of beginning fund balance
Governmental Designated Purpose Grants Fund (22)	\$ -	No budgeted use of beginning fund balance
Pupil Activity Fund (23)	\$ -	No budgeted use of beginning fund balance
Athletics and Activities Fund (26)	\$ -	No budgeted use of beginning fund balance
Child Care Fund (29)	\$ -	No budgeted use of beginning fund balance

(continued on next page)

Bond Redemption Fund (31)	\$	-	No budgeted use of beginning fund balance
Certificate of Participation Lease Payment Fund (39)	\$	-	No budgeted use of beginning fund balance
Bond Building Fund (41)	\$	103,300,941	Intentional draw-down of accumulated FB for 2018 Bond capital projects
Certificate of Participation Building Fund (45)	\$	-	N/A
Medical Fund (65)	\$	2,493,679	Intentional draw-down of accumulated FB due to employer-paid premium cost savings in General Fund
Short Term Disability Insurance Fund (66)	\$	127,679	Intentional draw-down of accumulated FB due to employer-paid premium cost savings in General Fund
Private Purpose Trust Fund (75)	\$	-	No budgeted use of beginning fund balance

BE IT FURTHER RESOLVED, the use of this portion of these beginning fund balances for the purpose/s set forth above will not lead to ongoing deficits in the funds.

Adopted and approved this 23rd day of June 2020 in accordance with 22-44-110(4).

\_\_\_\_\_  
David Ray, President  
Board of Education

Attest:

\_\_\_\_\_  
Elizabeth Hanson, Secretary  
Board of Education

