Douglas County School District Financial Plan & Budget

Proposed Executive Summary | 2019-2020



Douglas County School District Learn Today, Lead Tomorrow



2019-2020 Proposed Executive Summary Table of Contents

Members of Board of Education and Cabinet	1
DCSD Budget Commitments for 2019-2020	2
Zero Based Budgeting Financial Results for 2019-2020	3
1019-2020 Spending Priorities	4
2019-2020 Budget for 2018 Mill Levy Override	5
summary of Combined General Funds	6
summary of Special Revenue Funds	7
Summary of Other District Funds	8
2018-2019 Budgeted Revenues - Revised	9
2019-2020 Budgeted Revenues - Proposed	10
2018-2019 Budgeted Expenditures - Revised	11
2019-2020 Budgeted Expenditures - Proposed	12
Combined General Fund School vs. School Support vs. Central	13
Combined General Fund Budgets	4.5
General Fund 10 Revenues	15
General Fund 10 Expenditures	16
Outdoor Education Fund 13	17
Capital Projects Fund 14	18
Full Day Kindergarten Fund 15	19
Risk Insurance Fund 18	20
Transportation Fund 25	21
Special Revenue Fund Budgets	
Nutrition Services NSLP Fund 21	23
Nutrition Services Fund 28	24
Governmental Designated Purpose Grants Fund 22 22	25
Athletics and Activities Fund 26	26
Child Care Fund 29	27
Debt Service & Lease Payment Fund Budgets	
Bond Redemption Fund 31	29
Certificate of Participation (COP) Lease Payment Fund 39	30
Building Fund Budgets	
Bond Building Fund 41	33
Certificate of Participation (COP) Building Fund 45	34

2019-2020 Proposed Executive Summary Table of Contents

Medical Fund 65	3
Short Term Disability Insurance Fund 66	3
Trust and Agency Fund Budgets	
Pupil Activity Fund 74	_
Private Purpose Trust Fund 75	4
Proposed School Summary	
Elementary School Summary	4
Secondary School Summary	4
Secondary and Alternative School Summary	4
Charter School Budgets	
Charter Schools Summary of Revenues and Expenditures.	5
Academy Charter	5
American Academy Charter	5
Ascent Classical Academy	5
Aspen View Academy	5
Ben Franklin Academy	5
Challenge to Excellence Charter	5
DCS Montessori Charter	5
Global Village Academy	5
Hope Online Learning Academy	6
Leman Academy of Excellence	6
North Star Academy Charter	6
Parker Core Knowledge Charter	6
Parker Performing Arts Academy	6
Platte River Academy Charter	6
Renaissance Secondary Charter	6
SkyView Academy Charter	6
STEM School Highlands Ranch Charter	6
World Compass Academy	6

EXECUTIVESUMMARY

DOUGLAS COUNTY SCHOOL DISTRICT, Re. 1 Colorado

BOARD OF EDUCATION

David Ray
President
Director Dis

Wendy Vogel Vice President

Anne-Marie Lemieux Treasurer Director District C

Krista Holtzmann Secretary Director District (

Anthony Graziano Director, District B

Christina Ciancio-Schor Director, District D

Kevin Leung *Director. District F*

MEMBERS OF CABINET

Thomas S. Tucker, Ph.D. *Superintendent*

⁻ed Knight A*ssistant Superintendent*

Marlena Gross-Taylor Chief Academic Officer

Matt Reynolds Chief Assessment and Data Officer

Nancy Ingalls

Personalized Learning Officer

Scott Smith Chief Financial Officer

Gautam Sethi Chief Technology Officer

Richard Cosgrove Chief Operations Officer

Amanda Thompson
Chief Human Resources Officer

Stacy Rader *Chief Communications Officer*

Mary Kay Klimesh General Counsel

DOUGLAS COUNTY SCHOOL DISTRICT BUDGET COMMITMENTS FOR 2019-2020

Douglas County School District will continue to drive as much funding as reasonably possible to school budgets and employee compensation while still maintaining critical supports. All new revenue from the School Finance Act will primarily be allocated to salary and benefit increases after meeting increases in expenses due to non-discretionary needs such as Special Education, PERA contributions and other contractual obligations. With the passage of 5B ballot measure in November 2018, DCSD has General Obligation Bond funds available for facility reinvestment, information technology and transportation.

For 2019-2020 budget development, DCSD continued the zero-based budgeting process that started in 2017-2018 for all central administration departments. Zero-based budgeting is financial planning where all expenses must be justified for each new fiscal year. The 2019-2020 Proposed budget reflects the cost of necessary support and services for schools and students. The details of this extensive process were presented to the Board of Education on April 16, 2019.

The School Finance Act for 2019-2020 is favorable for DCSD with an anticipated increase in per pupil revenue of \$347 from \$7,848 to \$8,195 per pupil. Based on projected funded pupil count, this change will result in an additional \$16.67 million in new revenue for neighborhood schools. This new revenue, however, is partially offset by a projected \$1.93 million decrease due to declining enrollment in neighborhood schools in pockets of the community. This decrease due to declining enrollment in neighborhood schools is only the district-share of the loss of enrollment; neighborhood school budgets are \$2.47 million less than if enrollment were to remain flat year-over-year in neighborhood schools.

The 2019-2020 Proposed Budget was built prior to the Colorado Legislature passing HB19-1272 to fund free full day kindergarten. Therefore, the Proposed Budget still includes a budget for full day kindergarten tuition and the calculation of kindergarten funded pupils at 0.58 instead of 1.00 funding. The 2019-2020 budget to be presented for adoption on June 18, 2019 will include the changes for free full day kindergarten.



ZERO-BASED BUDGETING FINANCIAL RESULTS FOR 2019-2020 (NON-2018 MLO)

The following budget items are the sources of new revenue or identified savings from the prior year available for 2019-2020 spending priorities:

Budget Item	Dollars (\$M)	Notes
Increase Per Pupil Revenue	\$16.67	\$347 per pupil increase for neighborhood school funded pupil count
Reduce Neighborhood School Enrollment	(\$1.93)	Reduction due to change in neighborhood funded pupil count
Increase to Other Projected General Fund Revenue	\$2.02	Specific Ownership Tax, preschool tuition, Facility Use rental revenue, E-Rate revenue
Fund Benefit Increases out of Medical Fund fund balance	\$1.50	Fund Health Savings Account district contribution directly from Medical Fund using fund balance
Increase to concurrent enrollment tuition	\$1.13	Tuition received from community colleges to offset costs of participation
Defeasance of Certificates of Participation	\$1.06	Reduce annual principal and interest expense due to payoff of COP
Increase to SPED Tier B	\$1.00	Estimated District-share of statewide \$22M SPED Tier B increase
Increase charter school purchased service revenue	\$0.91	Increase due to increased charter funded pupil count and increased rates to reflect actual cost of services
Fund Medicaid increases out of Medicaid assignment of fund balance	\$0.77	Add 2.0 FTE nurses and receive Personalized Learning director from Title II
Reduce General Fund Budget for Capital Projects	\$0.48	With bond and Cash in Lieu of Land reserves, able to reduce General Fund budget held for capital projects
Total Newly Available Funds	\$23.61	

2019-2020 SPENDING PRIORITIES (NON-2018 MLO)

The captured savings and new revenue of \$23.61 million will be needed to cover the increases in expenses listed below:

Budget Item	Dollars (\$M)	Notes
Transportation	\$1.35	Add 8 FTE and \$2M for student transportation for riders requiring special transportation through outside vendors; Total increase of \$3.26M presented 4/16/19 offset by use of vacancy savings from 2018-2019
Career and Technical Education	\$1.13	Increase to concurrent enrollment tuition paid not funded through 2018 MLO
Special Education	\$1.00	Dollars directly in school-managed budgets and Personalized Learning department not funded through 2018 MLO
Additional SBB Funding	\$0.93	Additional school-based FTE and resources not funded through 2018 MLO for ESL teachers and alternative school support
Risk Management	\$0.88	Increase to property and liability insurance premiums
PERA Contribution Increase*	\$0.80	PERA rate increases to 20.40% of all salaries
Increase to Charter School Share of MLO	\$0.67	Increase charter share of all mill levy overrides (not only 2018 MLO) based on increase to charter funded pupil count
Implementation of Free Full Day Kindergarten	\$0.60	Funding through School Finance Act less than funding collected through tuition
Operations and Maintenance	\$0.51	Increase to contracted services
All Remaining Departments	\$1.85	See April 16 Board of Education work session
Total Non-MLO Funded Spending Priorities	\$10.72	Before pay increases

BOE Approved Pay Increase* \$12.90

3.5% pay raise to all staff

^{*} PERA Contribution, Pay Increase and other increases to Medical, Dental and Short Term Disability Insurance within Medical and STDI Funds total \$15.4M BOE approved increase to compensation

2019-2020 BUDGET FOR 2018 MILL LEVY OVERRIDE

With the passage of 5A ballot measure in November 2018, Douglas County School District has \$40 million of annual override property tax revenue for the following areas committed to the voters:

- \$17 million toward addressing pay gaps for employees
- \$3.5 million toward allocating school counselors for all elementary schools
- \$2.5 million toward changing the middle and high school counselor-to-student ratio
- \$2 million toward increasing career and trade focused programming
- \$7 million toward school-level funding depending on the needs
- \$8 million toward District charter schools

DCSD will receive all \$40 million of override property tax in 2018-2019, but did not budget to spend all \$40 million by June 30, 2019 primarily due to hiring process for new school counselors and majority of school-level funding delayed to 2019-2020 budget. Therefore, DCSD intends to strategically allocate the remaining \$11.2 million of Year 1 collections of the 2018 mill levy override to the initiatives outlined in the ballot question beginning in the 2019-2020 Proposed Budget as shown below:

Budget Item	Dollars (\$M)	Notes
Pay Increases	\$16.9	Ongoing increases for existing staff as of January 1, 2019
Elementary School Counselors	\$3.4	Add 47 full time counselor to all neighborhood elementary schools
Middle and High School Counselors	\$3.6	Reduce teacher to student ratio from 1 to 350 students to 1 to 250 students and add 38 full time counselors
Highly Impacted (Equitable School Funding)	\$2.4	Additional resources based on need for neighborhood schools
Additional SBB Allocations (Equitable School Funding)	\$4.1	Double funding amount for at-risk students, add small school factor for additional funding for schools with smallest enrollment and add to base funding through SBB
Additional Special Education Support	\$1.3	Reduce teacher to student ratio for elementary moderate needs from 1:25 to 1:22 and add 4 calendar days to support staff schedules
Career Tech Programming	\$1.6	Additional staff and programming
Charter School Pass Through	\$9.0	Per funded pupil share of mill levy override
Total 2018 MLO Funded Spending Priorities	\$42.3	

^{* 2018} Mill Levy Override budget included within General Fund Proposed Budget

2019-2020 SUMMARY OF COMBINED GENERAL FUNDS

				Outdoor	_			Full Day			_	
	G	eneral Fund (10) ⁵	Edi	ucation Fund (13) ⁵	Ca	pital Projects Fund (14) ⁵	١	Kindergarten Fund (15) ⁵		Risk Insurance Fund (18) ^{4, 5}	11	ansportation Fund (25) 5
Beginning Fund Balance	\$	83,228,971	\$	116,666	\$	8,038,859	\$	1,305,352	\$	-	\$	1,507,698
Revenues												
Property Taxes	\$	253,707,070	\$	-	\$	_	\$	-	\$	-	\$	-
Specific Ownership Taxes		29,908,277		-		-		-		-		-
Other Local Income		30,879,178		1,398,810		1,995,000		6,016,533		-		1,722,227
Intergovernmental		350,463,849		-		-		-		-		4,568,350
Other		-		-		-		-		-		-
Total Revenues	\$	664,958,374	\$	1,398,810	\$	1,995,000	\$	6,016,533	\$	-	\$	6,290,577
Expenditures												
Salaries		311,317,178		704,888		-		3,991,126		-		14,346,217
Benefits		103,067,578		250,952		-		1,467,624		-		6,147,052
Purchased Services		30,333,301		116,240		-		125,964		-		3,846,823
Contracts w/ Charter Schools		152,148,188		-		-		-		-		-
Supplies		36,038,779		232,980		-		431,819		-		3,192,571
Equipment		-		-		845,915		-		-		3,000
Other		728,612		61,930		962,105		-		-		(990,500)
Total Expenditures	\$	633,633,636	\$	1,366,990	\$	1,808,020	\$	6,016,533	\$	-	\$	26,545,163
BOE Contingency	\$	5,118,931	\$	-	\$	-	\$	-	\$	-	\$	-
Net Income/(Loss)	\$	26,205,807	\$	31,820	\$	186,980	\$	-	\$	-	\$	(20,254,586)
Transfers In/(Out) 1		(28,505,807)		23,084		260,105		-		-		19,458,193
Net Change in Fund Balance	\$	(2,300,000)	\$	54,904	\$	447,085	\$	-	\$		\$	(796,393)
Ending Fund Balance ²	5	80,928,971	5	171,570	s	8,485,944	s	1,305,352	Ś		\$	711,305
TABOR Reserve	_	15,356,794			_	-	Ť	-	Ť		Ť	711,505
BOE Reserve		15,356,794		_		_		_		_		_
School Carry Over Reserve ³		17,996,294		_				1,305,352				
Medicaid Carry Over Reserve		2,875,307		-		_				_		_
Assignment of 2018 Mill Levy Override		8,870,000		-		-		-		-		-
Ending Fund Balance - after reserves	\$	20,473,782	\$	171,570	\$	8,485,944	\$	-	\$	-	\$	711,305

- (1) Total Transfers out of the General Fund of \$28.8 million equals the sum of transfers into all other funds: \$0.02 million for Outdoor Education \$0.26 million for Capital Projects, \$19.8 million for Transportation, \$0.4 million for Nutrition Funds, \$5.4 million for Athletics and Activities, \$0.5 million for Child Care and \$2.4 million for Certificate of Participation Lease Payment
- (2) Ending Fund Balance for Capital Projects Fund is committed to primarily reserved for growth related needs eligible for funding using Cash in Lieu of Land revenue
- (3) School Carry Over Reserve is comprised of school managed budget savings to be spent at the school's full discretion from SBB (\$11.9 million) and gifts, donations, fundraisers (\$6.1 million)
- (4) Risk Insurance Fund has \$0 budgeted for 2019-2020 and forward as the District will report all of the risk related activities within Fund 10, the General Fund. This fund will not be reported in further budget presentations after 2019-2020 Proposed Budget
- (5) Fund Definitions the Combined General Fund is made up of sub funds that are established to provide greater financial transparency associated with numerous District programs and activities. The sub funds include:
 - General Fund 10 accounts for 70% of all the financial activity in the District inclusive of teacher salary and benefits as well as supplies and services
 - Outdoor Education Fund 13 accounts for the financial activity associated with Stone Canyon Outdoor Edventures, a District program
 providing outdoor educational experiences to 5th and 6th grade students
 - · Capital Projects Fund 14 accounts for the financial activity associated with building remodels, equipment purchases and technology devices with a value of \$5,000 or more
 - Full Day Kindergarten Fund 15 accounts for the financial activity associated with the Full Day Kindergarten tuition based program at many of the District elementary schools. This fund will be discontinued with implementation of state-funded Full Day Kindergarten.
 - Transportation Fund 25 accounts for the financial activity associated with transporting students to and from school as well as field trips and athletic events

2019-2020 SUMMARY OF SPECIAL REVENUE FUNDS

		Governmental Nutrition Designated Athletics an rvices NSLP Services Non- Purpose Grants Activities Fur										
		Fund (21) 1, 2	NSL	P Fund (28) 1	, 2	Fund (22) ²		(26) ²		(29) ²		
Beginning Fund Balance	\$	1,971,118	\$	29,785	\$	-	\$	1,793,156	\$	5,023,041		
Revenues												
Property Taxes		-		-		-		-		-		
Specific Ownership Taxes		-		-		-		-		-		
Other Local Income		11,115,295		6,881,816		98,997		11,456,176		12,058,344		
Intergovernmental		2,695,000		-		15,190,593		-		-		
Other		-		-		-		-		-		
Total Revenues	\$	13,810,295	\$	6,881,816	\$	15,289,590	\$	11,456,176	\$	12,058,344		
Expenditures												
Salaries		4,872,379		2,435,744		8,471,845		5,515,641		7,230,788		
Benefits		1,929,401		912,853		2,672,553		1,204,457		2,472,507		
Purchased Services		468,605		496,220		2,554,716		4,713,199		1,244,352		
Contracts w/ Charter Schools		-		-		-		-		-		
Supplies		6,023,875		3,102,953		802,934		4,134,073		651,340		
Equipment		51,000		24,000		138,454		118,054		-		
Other		794,660		20,340		649,088		1,163,964		946,402		
Total Expenditures	\$	14,139,920	\$	6,992,110	\$	15,289,590	\$	16,849,388	\$	12,545,389		
BOE Contingency	\$	-	\$	-	\$	-	\$	-	\$	-		
Net Income/(Loss)	\$	(329,625)	\$	(110,294)	\$	-	\$	(5,393,212)	\$	(487,045)		
Transfers In/(Out)		351,634		93,718		-		5,393,212		487,045		
Net Change in Fund Balance	\$	22,009	\$	(16,576)	\$	-	\$	-	\$	-		
Ending Fund Balance	Ś	1,993,127	Ś	13,209			\$	1,793,156		5.022.041		
	<u> </u>	1,993,127	<u> </u>	13,209	Þ	<u> </u>	<u> </u>	1,/93,130	<u> </u>	5,023,041		
TABOR Reserve		-		-		-		-		-		
BOE Reserve		-		-		-				-		
School Carry Over Reserve		-		-		-		1,793,156		5,023,041		
Medicaid Carry Over Reserve Reserve for 2018 Mill Levy Override		-		-		-		-		-		
Ending Fund Balance - after reserves	\$	1,993,127	\$	13,209	\$		\$		\$	_		

⁽¹⁾ The difference between the two Nutrition Services Funds is that Fund 21 is for schools on the National School Lunch Program while Fund 28 is for schools not on the National School Lunch Program

(2) Fund Definitions: Special Revenue Funds

- · Nutrition Services NSLP Fund 21 accounts for the financial activity associated with breakfast and lunch meal services provided to schools on the National School Lunch Program
- · Nutrition Services Fund 28 accounts for the financial activity associated with catering, a la carte and lunch meal services provided to schools not on the National School Lunch Program
- · Governmental Designated Purpose Grants Fund 22 accounts for the financial activity associated with our federal and state grants inclusive of Title I and IDEA (Individual Disabilities Education Act)
- Athletics and Activities Fund 26 accounts for the financial activity associated with all the sports and activities offered at the District's secondary schools

2019-2020 SUMMARY OF OTHER DISTRICT FUNDS

	Bond edemption	Pa Lea			ilding Funds	Н		Private Purpose Trust				
		Fund (31) 3		Fund (39) 1, 3		(41 and 45) 2, 3				Fund (74) 3		Fund (75) 3
Beginning Fund Balance	\$	62,301,345	\$	19,197	\$	267,975,833	\$	11,315,915	\$	1,120,623	\$	33,512
Revenues												
Property Taxes		52,661,639		-		-		-		-		-
Specific Ownership Taxes		-		-		-		-		-		-
Other Local Income		832,986		970,290		6,550,790		52,014,721		1,701,154		56,000
Intergovernmental		-		-		-		-		-		-
Other		-		-		-		-		-		-
Total Revenues	\$	53,494,625	\$	970,290	\$	6,550,790	\$	52,014,721	\$	1,701,154	\$	56,000
Expenditures												
Salaries		-		-		66,547		36,900		161,322		-
Benefits		-		-		23,408		2,051,663		35,249		-
Purchased Services		5,349		6,750		1,763,000		50,853,911		321,319		_
Contracts w/ Charter Schools		-		-		-		-		-		_
Supplies		-		-		-		56,245		1,031,041		-
Equipment		-		-		54,432,571		-		65,106		-
Other		53,494,625		3,402,356		-		_		87,117		57,000
Total Expenditures	\$	53,499,974	\$	3,409,106	\$	56,285,526	\$	52,998,719	\$	1,701,154	\$	57,000
BOE Contingency	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Net Income/(Loss)	\$	(5,349)	\$	(2,438,816)	\$	(49,734,736)	\$	(983,998)	\$	-	\$	(1,000
Transfers In/(Out)		-		2,438,816		-		-		-		-
Net Change in Fund Balance	\$	(5,349)	\$	-	\$	(49,734,736)	\$	(983,998)	\$	-	\$	(1,000)
Fording Found Dalaman	_	63 305 006	_	10 107	_	240 244 007	_	10 221 017	_	1 120 622	_	22 542
Ending Fund Balance	<u> </u>	62,295,996	\$	19,197	\$	218,241,097	\$	10,331,917	\$	1,120,623	\$	32,512
TABOR Reserve		-		-		-		-		-		-
BOE Reserve		-		-		-		-		-		-
School Carry Over Reserve		-		-		-		-		1,120,623		-
Medicaid Carry Over Reserve Reserve for 2018 Mill Levy Override		-		-		-		-		-		-
Ending Fund Balance - after reserves	\$	62,295,996	\$	19,197	\$	218,241,097	\$	10,331,917	\$		\$	32,512

- (1) Certificates of Participation (COP) Lease Payments are based on either 15 or 20 years of payments depending upon COP issuance series. Transfer from General Fund is only for current year of principal and interest payments
- (2) Bond Building Fund 41 based on November 2018 passage of 5B ballot measure and is the first time the District had the tax-payer authority to sell G.O. Bonds since November of 2006.
- (3) Fund Definitions: Other District Funds
 - Bond Redemption Fund 31 accounts for the financial activity associated with the collection of property taxes and the
 payment of interest and principal on general obligation bond debt approved by the taxpayer through an election
 - COP Lease Payment Fund 39 accounts for the financial activity associated with the payment of interest and principal
 on certificates of participation authorized by the Board of Education and funded through a transfer from General Fund
 - Building Funds 41 and 45 accounts for the financial activity associated with capital projects and equipment funded from the proceeds of General Obligation Bonds as well as Certificates of Participation
 - · Self-Insured Health Funds 65 and 66 accounts for the financial activity associated with the payment of premiums and claims associated with the Medical and Short Term Disability Insurance programs
 - Pupil Activity Fund 74 accounts for the financial activity associated with student led and controlled clubs and activities that may include fundraisers and donation projects to other non-profit organizations
 - Private Purpose Trust Fund 75 accounts for the financial activity associated with the Philip S Miller Trust providing scholarships to Castle Rock area high school students at Castle View, Douglas County, and Ponderosa

2018-2019 BUDGETED REVENUES REVISED AS OF JANUARY 22, 2019

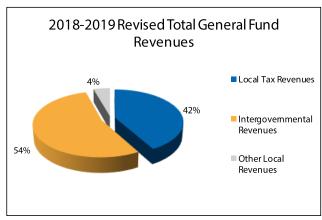
The funded pupil count (FPC) in 2018-2019 is 63,926, of which 2,010 are online students. When calculating FPC, kindergarten students count as 0.58 funded pupils and students in Early Childhood Education (ECE) with Special Education needs are counted as 0.50 funded pupils. Typical Early Childhood students are excluded from FPC. DCSD is funded based on FPC and not enrollment which is defined as total students educated. Enrollment in 2019-2020 is 67,591.

TOTAL SOURCES BY FUND	2018-2019 Revised Budgeted Revenues							
	T	Beginning			-	Transfers		
Fund	Fι	und Balance		Revenues		In	To	tal Sources
General (see chart below)	\$	67,639,636	\$	639,698,528	\$	-	\$:	707,338,164
Outdoor Education		57,772		1,256,405		23,084		1,337,261
Capital Projects		10,651,700		1,641,623		743,982		13,037,305
Full Day Kindergarten		1,463,749		5,584,671		253,849		7,302,269
Risk Insurance		-		-		-		-
Transportation		1,351,568		6,643,645		18,409,157		26,404,370
Total Combined General Fund	\$	81,164,425	\$	654,824,872	\$	19,430,072	\$:	755,419,369
Nutrition Services NSLP		1,593,922		12,784,029		351,634		14,729,585
Nutrition Services Non-NSLP		29,668		6,267,000		93,718		6,390,386
Governmental Designated Purpose Grants		185,120		14,600,450		-		14,785,570
Athletics and Activities		1,478,216		11,125,968		5,507,064		18,111,248
Child Care		5,576,270		12,105,353		487,045		18,168,668
Total Special Revenue Fund	\$	8,863,196	\$	56,882,800	\$	6,439,461	\$	72,185,457
Bond Redemption		60,143,655		52,780,272		-		112,923,927
Certificates of Participation (COP) Lease Payments		11,904		964,913		3,494,975		4,471,792
Total Debt Service and Lease Payment Fund	\$	60,155,559	\$	53,745,185	\$	3,494,975	\$	117,395,719
Bond Building		-		249,975,000		-	:	249,975,000
Certificates of Participation (COP) Building		-		-		-		-
Total Building Fund	\$	-	\$	249,975,000	\$	-	\$:	249,975,000
Medical		9,059,157		49,806,910		-		58,866,067
Short Term Disability Insurance	L	790,745		585,000		_		1,375,745
Total Internal Service Fund	\$	9,849,902	\$	50,391,910	\$	-	\$	60,241,812
Pupil Activity		1,199,426		1,697,827		-		2,897,253
Private Purpose Trust	L	32,912		61,600				94,512
Total Trust and Agency Fund	\$	1,232,338	\$	1,759,427	\$	-	\$	2,991,765

2018-2019 General Fund Revenues by Type on a Per Pupil Basis

Per Pupil Revenue from State	\$ 7,848
Mill Levy Override	1,153
Other Intergovernmental Revenue	384
School-Based Revenue	178
SOT out of Formula	179
Charter Purchased Service Revenue	136
Other Local Revenue	129
Total Per Pupil Revenue	\$ 10,007

¹ General Fund Revenues include charter school pass through of \$141.3 million.



2019-2020 BUDGETED REVENUES PROPOSED AS OF MAY 14, 2019

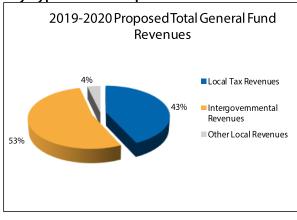
The funded pupil count (FPC) in 2019-2020 is projected to be 63,931, of which 2,011 are online students. When calculating FPC, kindergarten students count as 0.58 funded pupils and students in ECE with Special Education needs are counted as 0.50 funded pupils. Typical ECE students are excluded from FPC. DCSD is funded based on FPC and not enrollment which is defined as total students educated. Enrollment in 2019-2020 is projected to be 67,539. Please note the funded pupil count formula included in the Proposed Budget is prior to state-funded Full Day Kindergarten where full day kindergarten students will count as 1.00 funded pupils. Total enrollment is projected to decrease 52 students.

TOTAL SOURCES BY FUND	2019-2020 Proposed Budgeted Revenues								
		Beginning	Transfers						
Fund	F	und Balance		Revenues		In	To	tal Sources	
General (see chart below)	\$	83,228,971	\$	664,958,374	\$	-	\$ 7	48,187,345	
Outdoor Education		116,666		1,398,810		23,084		1,538,560	
Capital Projects		8,038,859		1,995,000		260,105		10,293,964	
Full Day Kindergarten		1,305,352		6,016,533		-		7,321,885	
Risk Insurance		-		-		-		-	
Transportation		1,507,698		6,290,577		19,458,193		27,256,468	
Total Combined General Fund	\$	94,197,546	\$	680,659,294	\$	19,741,382	\$ 7	94,598,222	
Nutrition Services NSLP		1,971,118		13,810,295		351,634		16,133,047	
Nutrition Services Non-NSLP		29,785		6,881,816		93,718		7,005,319	
Governmental Designated Purpose Grants		-		15,289,590		-		15,289,590	
Athletics and Activities		1,793,156		11,456,176		5,393,212		18,642,544	
Child Care		5,023,041		12,058,344		487,045		17,568,430	
Total Special Revenue Fund	\$	8,817,100	\$	59,496,221	\$	6,325,609	\$	74,638,930	
Bond Redemption		62,301,345		53,494,625		-	1	15,795,970	
Certificates of Participation (COP) Lease Payments		19,197		970,290		2,438,816		3,428,303	
Total Debt Service and Lease Payment Fund	\$	62,320,542	\$	54,464,915	\$	2,438,816	\$ 1	19,224,273	
Bond Building		267,975,833		6,550,790		-	2	74,526,623	
Certificates of Participation (COP) Building		-		-		-		-	
Total Building Fund	\$	267,975,833	\$	6,550,790	\$	-	\$ 2	74,526,623	
Medical		10,523,294		51,538,781		-		62,062,075	
Short Term Disability Insurance		792,621		475,940				1,268,561	
Total Internal Service Fund	\$	11,315,915	\$	52,014,721	\$	-	\$	63,330,636	
Pupil Activity		1,120,623		1,701,154		-		2,821,777	
Private Purpose Trust		33,512		56,000		-		89,512	
Total Trust and Agency Fund	\$	1,154,135	\$	1,757,154	\$	-	\$	2,911,289	

2019-2020 General Fund Revenues by Type on a Per Pupil Basis

Per Pupil Revenue from State	\$ 8,195
Mill Levy Override	1,153
Other Intergovernmental Revenue	383
School-Based Revenue	184
SOT out of Formula	188
Charter Purchased Service Revenue	150
Other Local Revenue	149
Total Per Pupil Revenue	\$ 10,401

¹ General Fund Revenues include charter school pass through of \$152.1 million.



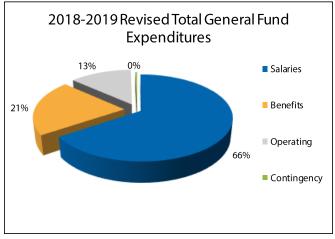
2018-2019 BUDGETED EXPENDITURES REVISED AS OF JANUARY 22, 2019

Salaries and **Benefits** account for the largest component of General Fund expenditures at 87%* of the total. The revised budget includes contingency in the total amount of \$1.6 million.

TRANSFERS AND EXPENDITURES BY FUND	2018-2019 Revised Budgeted Expenditures & Transfers												
		Budgeted	Budgeted	То	tal Budgeted								
Fund	E	xpenditures	Transfers Out		Activity								
General (see chart below)	\$	602,446,511	\$ 29,364,508	\$	631,811,019								
Outdoor Education		1,337,261	-		1,337,261								
Capital Projects		6,909,405	-		6,909,405								
Full Day Kindergarten		6,499,015	-		6,499,015								
Risk Insurance		-	-		-								
Transportation		25,882,933	-		25,882,933								
Total Combined General Fund	\$	643,075,125	\$ 29,364,508	\$	672,439,633								
Nutrition Services NSLP		13,357,360	-		13,357,360								
Nutrition Services Non-NSLP		6,337,698	-		6,337,698								
Governmental Designated Purpose Grants		14,785,570	-		14,785,570								
Athletics and Activities		16,156,066	-		16,156,066								
Child Care		12,592,395	-		12,592,395								
Total Special Revenue Fund	\$	63,229,089	\$ -	\$	63,229,089								
Bond Redemption		51,684,080	-		51,684,080								
Certificates of Participation (COP) Lease Payments		4,459,888	-		4,459,888								
Total Debt Service and Lease Payment Fund	\$	56,143,968	\$ -	\$	56,143,968								
Bond Building		21,375,959	-		21,375,959								
Certificates of Participation (COP) Building		-	-		-								
Total Building Fund	\$	21,375,959	\$ -	\$	21,375,959								
Medical		49,991,097	-		49,991,097								
Short Term Disability Insurance		670,000	-		670,000								
Total Internal Service Fund	\$	50,661,097	\$ -	\$	50,661,097								
Pupil Activity		1,718,746	-		1,718,746								
Private Purpose Trust		60,000	_		60,000								
Total Trust and Agency Fund	\$	1,778,746	\$ -	\$	1,778,746								

Please note that the table above includes budgeted transfers of \$29.4 million. The general fund pass through to charters is \$141.3 million. Both of these figures are excluded from the graph to the right. A Board mandated contingency budget is included in the expenditures in the graph to the right.

^{*}Information presented on May 1, 2019 of compensation at 85% total expense was of Combined General Fund budget while this represents Fund 10 only

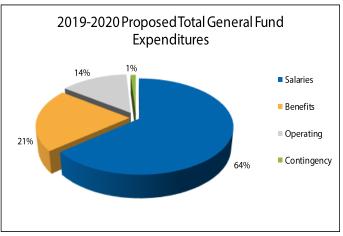


2019-2020 BUDGETED EXPENDITURES PROPOSED AS OF MAY 14, 2019

Salaries and **Benefits** account for the largest component of General Fund expenditures at 85% of the total. The proposed budget includes contingency in the total amount of \$5.1 million.

TRANSFERS AND EXPENDITURES BY FUND	2019-2020 Proposed Budgeted Expenditures & Transfers											
	Budgeted	Budgeted	Total Budgete	d								
Fund	_	Transfers Out	_									
General (see chart below)	\$ 638,752,567			4								
Outdoor Education	1,366,990	-	1,366,99	0								
Capital Projects	1,808,020	-	1,808,02	0								
Full Day Kindergarten	6,016,533	-	6,016,53	3								
Risk Insurance	-	-	-									
Transportation	26,545,163	-	26,545,16	3								
Total Combined General Fund	\$ 674,489,273	\$ 28,505,807	\$ 702,995,08	0								
Nutrition Services NSLP	14,139,920	-	14,139,92	0								
Nutrition Services Non-NSLP	6,992,110	-	6,992,11	0								
Governmental Designated Purpose Grants	15,289,590	-	15,289,59	0								
Athletics and Activities	16,849,388	-	16,849,38	8								
Child Care	12,545,389	-	12,545,38	9								
Total Special Revenue Fund	\$ 65,816,397	\$ -	\$ 65,816,39	7								
Bond Redemption	53,499,974	-	53,499,97	4								
Certificates of Participation (COP) Lease Payments	3,409,106	-	3,409,10	6								
Total Debt Service and Lease Payment Fund	\$ 56,909,080	\$ -	\$ 56,909,08	0								
Bond Building	56,285,526	-	56,285,52	6								
Certificates of Participation (COP) Building	-	-	-									
Total Building Fund	\$ 56,285,526	\$ -	\$ 56,285,52	6								
Medical	52,291,719	-	52,291,71	9								
Short Term Disability Insurance	707,000	-	707,00	0								
Total Internal Service Fund	\$ 52,998,719	\$ -	\$ 52,998,71	9								
Pupil Activity	1,701,154	-	1,701,15	4								
Private Purpose Trust	57,000	_	57,00	0								
Total Trust and Agency Fund	\$ 1,758,154	\$ -	\$ 1,758,15	4								

Please note that the table above includes budgeted transfers of \$28.8 million. The general fund pass through to charters is \$152.1 million. Both of these figures are excluded from the graph to the right. A Board mandated contingency budget is included in the expenditures in the graph to the right.



2019-2020 BUDGET COMBINED GENERAL FUND SCHOOL VS. SCHOOL SUPPORT VS. CENTRAL

The following illustrative example demonstrates that approximately 73% of Combined General Fund expenditures (excluding Charter School Pass Through), are spent directly in the schools.

	20	18-2019 F	Revised Budget	201	9-2020 P	roposed Budget	
	F	Per Pupil	Percent of Total			Percent of Total	
Expenditures		Amount	Expense		Amount	Expense	
Direct School Expenditures							
SBBPA	\$	3,981	42.8%	\$	4,306	42.6%	
Mill Levy (SBB Allocation) ¹		60	0.6%		-	0.0%	
Discretionary (SBB Allocation) ²		695	7.5%		712	7.0%	
Non-Discretionary (SBB Allocation) ³		1,575	16.9%		1,937	19.2%	
Alternative School Allocation		151	1.6%		169	1.7%	
Utilities		232	2.5%		220	2.2%	
Technology Device Refresh ⁴		11	0.1%		_	0.0%	
Department Head Pay		8	0.1%		8	0.1%	
Total Direct School Expenditures	\$	6,713	72.1%	\$	7,352	72.7%	
	<u> </u>	,	12.170	*	.,	/0	
School Support Expenditures							
Non-SBB Special Education	\$	573	6.2%	\$	608	6.0%	
Transportation Transfer		375	4.0%		403	4.0%	
Operations and Maintenance ⁵		311	3.3%		355	3.5%	
Personalized Learning (non-SPED)		289	3.1%		270	2.7%	
Athletics and Activities		118	1.3%		116	1.1%	
Security		84	0.9%		78	0.8%	
Curriculum, Instruction and Professional Growth		43	0.5%		58	0.6%	
Internet and Phones Service		42	0.4%		41	0.4%	
Post Secondary Education ⁶		45	0.5%		100	1.0%	
Assessment		40	0.4%		42	0.4%	
Planning and Construction and Chief Operating Officer		23	0.3%		25	0.2%	
Classroom Applications Licensing and Support		9.	0.1%		9	0.1%	
Total School Support Expenditures	\$	1,952	21.0%	\$	2,106	20.8%	
Central Expenditures							
Information Technology	\$	126	1.4%	\$	134	1.3%	
Business Services		93	1.0%		96	1.0%	
Human Resources		80	0.9%		84	0.8%	
Workday, Infinite Campus and Other Systems Licensing and Support		65	0.7%		55	0.5%	
Worker's Compensation		47	0.5%		48	0.5%	
Risk Management ⁷		38	0.4%		53	0.5%	
School Leadership		37	0.4%		32	0.3%	
Firewall, Servers, Other Operations Licensing and Support and Data Center		36	0.4%		37	0.4%	
Choice Office and Home Education Partnership		26	0.3%		27	0.3%	
Legal		26	0.3%		26	0.3%	
Communications		16	0.2%		17	0.2%	
Superintendent		16	0.2%		13	0.1%	
Board of Education ⁸		14	0.2%		9	0.1%	
Sick Leave Severance		14	0.2%		9	0.1%	
Mobile Moves		11	0.1%		11	0.1%	
Total Central Expenditures	\$	645	6.9%	\$	652	6.5%	
	1						
Total Per Pupil Expenditures	\$	9,311	100.0%	\$	10,110	100.0%	

¹ Mill levy SBB Allocation consolidated with SBBPA in 2019-2020

² Secondary school counselors moved from Discretionary SBB Allocation to Non-Discretionary SBB Allocation in 2019-2020

³ Non-Discretionary Allocation increase includes counselors and Special Education staffing

⁴ Technology Device Refresh in Bond for 2019-2020

⁵ Operations and Maintenance increase primarily contractual increases to custodial and lawn contracts

⁶ Post Secondary Education includes 2018 MLO related career tech programming and increased concurrent enrollment

⁷ Risk Management increase for property and liability insurance increases in 2019-2020

⁸ Board of Education decrease reflects lower election fees due to no TABOR election in 2019-2020

COMBINED GENERAL FUND BUDGETS

2019-2020 GENERAL FUND REVENUE DETAIL

	Audited	Adopted	Revised	Estimated	Proposed
	Actuals	Budget	Budget	Actual	Budget
	 2017-2018	2018-2019	2018-2019	2018-2019	2019-2020
Balance on Hand July 1	77,891,226	67,963,802	67,639,636	67,639,636	83,228,971
Revenues					
Local Taxes					
Property Tax (In SFA)	163,560,395	166,018,464	164,860,399	165,404,750	179,994,070
Budget Override	33,713,000	33,713,000	73,713,000	73,713,000	73,713,000
Specific Ownership Taxes (In SFA)	14,889,161	15,335,836	17,376,338	17,376,338	17,897,628
Specific Ownership Taxes (Out of SFA)	11,520,055	10,993,280	11,456,306	12,010,649	12,010,649
Subtotal Local Taxes	\$ 223,682,611	\$ 226,060,580	\$ 267,406,043	\$ 268,504,737	\$ 283,615,347
Intergovernmental Revenue					
Equalization Entitlements	295,985,011	329,297,487	319,433,868	319,441,337	326,009,901
Special Education	11,741,708	12,067,621	12,126,926	12,363,903	13,363,903
Vocational Education	660,443	665,500	800,293	800,293	800,293
Gifted & Talented	626,506	644,675	634,787	634,787	651,926
Charter School Capital Construction	3,233,042	3,233,042	3,941,150	3,414,506	3,414,505
Federal - Medicaid Reimbursement	2,830,796	2,700,000	3,457,927	3,572,385	2,831,385
Other	3,589,072	3,333,110	3,589,270	3,691,371	3,391,936
Subtotal Intergovernmental Revenue	\$ 318,666,579	\$ 351,941,435	\$ 343,984,221	\$ 343,918,582	\$ 350,463,849
Other Local Revenue					
General Fund Interest	781,416	864,441	1,062,088	1,212,983	1,003,521
Charter School Purchased Services	6,930,198	7,526,578	8,671,143	8,636,208	9,576,657
Preschool	1,949,599	1,824,346	1,824,346	1,915,196	1,932,425
School Based	8,725,540	9,200,000	9,560,381	10,023,678	9,813,000
Other	7,533,876	6,688,545	7,190,306	7,258,348	8,553,575
Subtotal Other Local Revenue	\$ 25,920,630	\$ 26,103,910	\$ 28,308,264	\$ 29,046,413	\$ 30,879,178
Total Revenue	\$ 568,269,820	\$ 604,105,925	\$ 639,698,528	\$ 641,469,731	\$ 664,958,374
Total Program Funding*	\$ 474,434,567	\$ 510,186,926	\$ 501,670,605	\$ 501,678,073	\$ 523,901,599

 $^{{\}it *Equalization Entitlements plus Property Tax (In School Finance Act) plus Specific Ownership Taxes (In School Finance Act)}$

2019-2020 GENERAL FUND EXPENDITURE DETAIL

		Audited		Adopted		Revised		Estimated		Proposed
		Actuals		Budget		Budget		Actual		Budget
	_	2017-2018		2018-2019		2018-2019		2018-2019		2019-2020
Expenditures		272 000 055		207.054.201		202 025 722		207 720 242		211 217 170
Salaries Administrators		273,998,955 19,856,068		287,054,281 20,666,918		302,035,732 22,334,263		297,738,242 21,707,288		311,317,178 21,716,972
Certified		186,600,712		200,651,318		207,030,582		202,107,318		218,649,506
ProTech		10,472,149		11,272,240		11,722,745		10,640,629		10,910,579
Classified		44,253,884		44,880,463		50,813,312		52,892,020		51,410,522
Substitutes		5,138,742		4,286,726		4,517,760		5,442,146		3,986,913
Overtime		417,883		372,331		484,737		534,063		455,566
Additional Pay		7,259,519		4,924,285		5,132,333		4,414,778		4,187,120
Benefits		92,635,236		94,295,139		97,269,847		97,766,657		103,067,578
Subtotal - Salaries & Benefits	\$	366,634,192	\$	381,349,420	\$	399,305,579	\$	395,504,899	\$	414,384,756
Purchased Professional Services		7,022,316		7,220,198		7,620,054		6,537,035		6,792,137
Purchased Property Services		9,217,988		9,015,423		9,157,530		8,741,676		10,310,997
Other Purchased Services		13,499,544		11,178,269		11,466,750		12,942,785		13,230,167
Supplies		27,727,751		30,974,999		30,706,956		30,370,293		36,038,779
Equipment		-		-		-		-		-
Other		1,719,692		1,523,422		1,201,715		1,333,782		728,612
	_		_		_		_		_	
Total Expenditures	_\$	425,821,482	\$	441,261,731	\$	459,458,584	\$	455,430,469	\$	481,485,448
Charter School Pass Through		116,696,634		133,963,381		141,340,255		140,016,904		152,148,188
Transfers										
Outdoor Education Fund		55,200		-		23,084		123,084		23,084
Full Day Kindergarten Fund		484,725		253,849		253,849		253,849		-
Transportation Fund		16,679,232		14,159,919		18,409,157		18,409,157		19,458,193
Capital Projects Fund		10,208,113		172,532		743,982		831,378		260,105
Nutrition Services NSLP Fund		-		-		351,634		351,634		351,634
Nutrition Services Non-NSLP Fund						93,718		93,718		93,718
Child Care Fund		_		-		487,045		487,045		487,045
Athletics & Activities Fund		5,226,023		5,467,871		5,507,064		5,507,064		5,393,212
COP Lease Payments Fund		3,350,000		3,494,975		3,494,975		3,494,975		2,438,816
Total Transfers	\$	36,003,293	\$	23,549,146	\$	29,364,508	\$	29,551,904	\$	28,505,807
Total Evenanditures and Transfers	_	E70 E21 400		E00 774 3E0		620 162 247		624 000 277		662 120 442
Total Expenditures and Transfers	_\$	578,521,409	\$	598,774,258	\$	630,163,347	\$	624,999,277	\$	662,139,443
BOE Contingency - 1%		-		5,331,667		1,647,672		881,119		5,118,931
Change in Fund Balance		(10,251,590)		_		7,887,509		15,589,335		(2,300,000)
Ending Fund Balance		67,639,636		67,963,802		75,527,145		83,228,971		80,928,971
TABOR Reserve - 3%		15,995,000		15,995,000		15,038,500		15,038,500		15,356,794
BOE Reserve - 3%		15,995,000		15,995,000		15,038,500		15,038,500		15,356,794
School Carry Over Reserve		18,113,522		17,893,819		18,113,522		17,996,294		17,996,294
Medicaid Carry Over Reserve		2,148,188		1,860,576		2,129,884		2,570,631		2,875,307
Assignment of 2018 Mill Levy Override		-,		-		10,700,000		11,170,000		8,870,000
Ending Fund Balance - after reserves	\$	15,387,926	\$	16,219,407	\$	14,506,739	\$	21,415,046	\$	20,473,782

2019-2020 BUDGET OUTDOOR EDUCATION FUND 13

This tuition-based fund accounts for activity associated with an outdoor learning environment where students are engaged in experiential learning activities. In addition to developing knowledge of the ecological surroundings, students are also involved in problem solving, being creative and constructing meaningful solutions. This fund is included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report (CAFR).

	Audited Actuals 2017-2018			Adopted Budget 2018-2019	Revised Budget 2018-2019	Estimated Actual 2018-2019	Proposed Budget 2019-2020
Balance on Hand July 1		151,097		138,487	57,772	57,772	116,666
Revenues							
Tuition		962,645		1,256,405	1,256,405	1,182,411	1,398,810
Other		-		-	-	-	-
Total Revenue	\$	962,645	\$	1,256,405	\$ 1,256,405	\$ 1,182,411	\$ 1,398,810
Transfer from General Fund ¹		55,200		-	23,084	123,084	23,084
Total Sources	\$	1,168,942	\$	1,394,892	\$ 1,337,261	\$ 1,363,267	\$ 1,538,560
Expenditures							
Salaries		569,744		632,803	651,720	618,431	704,888
Benefits		179,741		228,848	233,015	193,876	250,952
Purchased Services		90,040		123,983	123,983	110,914	116,240
Supplies		173,202		285,439	270,446	207,481	232,980
Equipment		29,471		12,660	12,660	72,426	-
Field Trips & Other		68,971		45,437	45,437	43,472	61,930
Total Expenditures	\$	1,111,169	\$	1,329,170	\$ 1,337,261	\$ 1,246,601	\$ 1,366,990
Change in Fund Balance	\$	(93,323)	\$	(72,765)	\$ (57,772)	\$ 58,894	\$ 54,904
Balance on Hand June 30	\$	57,774	\$	65,722	\$ -	\$ 116,666	\$ 171,570

⁽¹⁾ General Fund transfer for Board approved compensation increases for existing staffing associated with the 2018 Mill Levy Override

2019-2020 BUDGET CAPITAL PROJECTS FUND 14

This fund was created in 2010-2011 to account for the acquisition of capital assets that were formerly reported in the District's Special Revenue Fund, Capital Reserve Fund 21. Colorado Statute was changed in 2010-2011 eliminating the mandate to move 3% of General Fund revenues into the Capital Reserve Fund. This Capital Projects Fund accounts for activity associated with the acquisition of capital assets defined in BOE policy DID: Capital Asset Reporting and Inventories, as those items or groups of items that have a value of \$5,000 or more with a useful life greater than one year. This fund is included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report (CAFR). In 2018-2019 this fund was changed from Fund 43 to Fund 14.

Balance on Hand July 1	 Audited Actuals 2017-2018 9,893,015	Adopted Budget 2018-2019 10,360,243	Revised Budget 2018-2019 10,651,700		Estimated Actual 2018-2019 10,651,700		Proposed Budget 2019-2020 8,038,859
D							
Revenues							
District Technology Fee Revenue in Lieu of Land	1 715 052	- 1,641,623	- 1,641,623		1 00E 717		1 005 000
Investment Earnings	1,715,052	1,041,023	1,041,023		1,995,717		1,995,000
Other	- 251,231	-	-		- 28,593		-
Total Revenue	\$ 1,966,283	\$ 1,641,623	\$ 1,641,623	Ś	2,024,310	Ś	1,995,000
Total Nevenue	 1,500,203	 1,041,023	 1,041,023		2,024,310		1,775,000
Transfer from General Fund	10,208,113	172,532	743,982		831,378		260,105
Total Sources	\$ 22,067,411	\$ 12,174,398	\$ 13,037,305	\$	13,507,388	\$	10,293,964
Expenditures							
Salaries	47,935	-	-		-		-
Benefits	10,114	-	-		-		-
Purchased/Property Services	643,507	506,195	556,195		101,633		-
Equipment/Building	9,713,586	5,066,225	5,427,158		4,439,323		845,915
Other	 1,000,570	926,052	926,052		927,574		962,105
Total Expenditures	\$ 11,415,713	\$ 6,498,472	\$ 6,909,405	\$	5,468,530	\$	1,808,020
Change in Fund Balance	\$ 758,684	\$ (4,684,317)	\$ (4,523,800)	\$	(2,612,841)	\$	447,085
Balance on Hand June 30 - Revenue in Lieu of Land	\$ 2,490,830	\$ 2,351,286	\$ 2,803,260	\$	3,763,855	\$	5,056,855
Balance on Hand June 30 - Other	\$ 8,160,869	\$ 3,324,640	\$ 3,324,640	\$	4,275,003	\$	3,429,089

2019-2020 BUDGET FULL DAY KINDERGARTEN FUND 15

This fund's revenues come from tuition paid by families to access a full day kindergarten program at many of the District's elementary schools. Prior to HB19-1262, the School Finance Act only provided funding for half day Kindergarten at 0.58 FTE. Included in this fund are reserves designated for tuition scholarships meeting the needs of the District's at-risk kindergarten students. Please note that changes to the District's budget to eliminate the Full Day Kindergarten Fund with the change to fund Kindergarten at 1.00 FTE will occur for the 2019-2020 Adopted Budget. This fund is also included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report (CAFR).

	Audited Actuals 2017-2018	Adopted Budget 2018-2019	Revised Budget 2018-2019	Estimated Actual 2018-2019	Proposed Budget 2019-2020
Balance on Hand July 1	1,399,891	2,000,829	1,463,749	1,463,749	1,305,352
Revenues					
Tuition	4,420,935	5,491,401	5,584,671	5,003,254	6,016,533
Contributions/Donations	345	-	-	274	-
Other	952	-	-	510	-
Total Revenue	\$ 4,422,232	\$ 5,491,401	\$ 5,584,671	\$ 5,004,038	\$ 6,016,533
Transfer from General Fund	484,725	253,849	253,849	253,849	-
Total Sources	\$ 6,306,848	\$ 7,746,079	\$ 7,302,269	\$ 6,721,636	\$ 7,321,885
Expenditures					
Salaries	3,382,867	3,419,823	3,764,819	3,795,327	3,991,126
Benefits	1,225,566	1,713,581	1,841,981	1,321,479	1,467,624
Purchased Services	64,322	419,183	449,064	125,003	125,964
Supplies	170,345	324,348	442,883	174,089	431,819
Other	-	14,466	268	387	-
Total Expenditures	\$ 4,843,099	\$ 5,891,401	\$ 6,499,015	\$ 5,416,284	\$ 6,016,533
Change in Fund Balance	\$ 63,858	\$ (146,151)	\$ (660,495)	\$ (158,397)	\$ -
Assigned to School Carry Over	\$ 1,318,799	\$ 1,854,678	\$ 803,254	\$ 1,305,352	\$ 1,305,352
Balance on Hand June 30 (Scholarships)	\$ 144,950	\$ -	\$ -	\$ -	\$ -

2019-2020 BUDGET RISK INSURANCE FUND 18

This fund previously accounted for the activity associated with the District's property, liability and vehicle insurance, as well as related loss prevention services. It also accounted for the activity associated with the District's self-insured worker's compensation insurance. For 2018-2019 and forward the District will report all of these activities within Fund 10, the General Fund.

Balance on Hand July 1	Audited Actuals 2017-2018		Adopted Budget 2018-2019 -			Revised Budget 2018-2019 -	Estimated Actual 2018-2019	Proposed Budget 2019-2020 -		
Revenues										
General Fund Transfer Total Sources	\$	-	\$	-	\$	-	\$ -	\$	<u>-</u>	
Expenditures Salaries Benefits		- -		-		-	-		-	
Purchased/Property Services Supplies Equipment Other		- - -		- - -		- - -	- - -		- - -	
Total Expenditures	\$	-	\$	-	\$	-	\$ -	\$	-	
Change in Fund Balance	\$	-	\$	-	\$	-	\$ -	\$	-	
Balance on Hand June 30	\$	-	\$	-	\$	-	\$ -	\$	-	

2019-2020 BUDGET TRANSPORTATION FUND 25

This fund is used to account for expenditures and revenues associated with student transportation services inclusive of the specialized transportation associated with special education students. This fund is included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report (CAFR).

	Audited Actuals 2017-2018	Adopted Budget 2018-2019	Revised Budget 2018-2019	Estimated Actual 2018-2019	Proposed Budget 2019-2020
Balance on Hand July 1	634,929	1,088,094	1,351,568	1,351,568	1,507,698
Revenues					
Transportation Fees	1,479,319	1,410,000	1,410,000	1,206,971	1,000,000
State Categorical	4,771,800	4,811,418	4,811,418	4,568,350	4,568,350
Other	678,180	422,227	422,227	802,618	722,227
Total Revenue	\$ 6,929,299	\$ 6,643,645	\$ 6,643,645	\$ 6,577,939	\$ 6,290,577
Transfer from General Fund	16,679,232	14,159,919	18,409,157	18,409,157	19,458,193
Total Sources	\$ 24,243,460	\$ 21,891,658	\$ 26,404,370	\$ 26,338,664	\$ 27,256,468
Expenditures					
Salaries	13,223,094	12,245,203	13,993,150	13,300,450	14,346,217
Benefits	5,404,784	5,508,582	5,892,261	5,508,372	6,147,052
Purchased Services	1,918,792	1,807,749	4,381,025	4,142,452	3,846,823
Supplies	1,258,769	1,202,987	1,128,367	1,260,954	1,412,571
Fuel	1,683,712	1,785,000	1,780,000	1,551,800	1,780,000
Bus Purchases & Equipment	651,904	40,000	40,000	80,578	3,000
Other	(1,249,164)	(1,331,870)	(1,331,870)	(1,013,640)	(990,500)
Total Expenditures	\$ 22,891,891	\$ 21,257,651	\$ 25,882,933	\$ 24,830,966	\$ 26,545,163
Change in Fund Balance	\$ 716,641	\$ (454,087)	\$ (830,131)	\$ 156,130	\$ (796,393)
Balance on Hand June 30	\$ 1,351,570	\$ 634,007	\$ 521,437	\$ 1,507,698	\$ 711,305

SPECIAL REVENUE FUND BUDGETS

2019-2020 BUDGET NUTRITION SERVICES NSLP FUND 21

This Nutrition Services Fund is self-supporting and accounts for activities related to preparation of school meals in compliance with the National School Lunch Program (NSLP). Beginning in 2016-2017, Fund 21 only includes activity related to schools on the NSLP.

	;	Audited Actuals 2017-2018	Adopted Budget 2018-2019	Revised Budget 2018-2019	Estimated Actual 2018-2019	Proposed Budget 2019-2020
Balance on Hand July 1		2,030,386	1,747,790	1,593,922	1,593,922	1,971,118
Revenues						
Food Sales		8,975,315	9,248,700	9,248,700	9,980,349	10,301,800
Federal Reimbursement		2,494,580	2,550,000	2,550,000	2,543,033	2,550,000
Commodity Contribution		710,162	735,329	735,329	735,329	748,495
Miscellaneous		105,732	105,000	105,000	81,141	65,000
Sale of Capital Assets		130	5,000	5,000	2,005	-
State Match Child Nutr. & CDE Revenue		143,122	140,000	140,000	152,507	145,000
Total Revenues	\$	12,429,042	\$ 12,784,029	\$ 12,784,029	\$ 13,494,364	\$ 13,810,295
Transfer from General Fund ¹		-	-	351,634	351,634	351,634
Total Sources	\$	14,459,428	\$ 14,531,819	\$ 14,729,585	\$ 15,439,920	\$ 16,133,047
Expenditures						
Salaries		4,109,310	4,114,307	4,402,466	4,402,702	4,872,379
Benefits		1,585,534	1,779,281	1,842,756	1,752,739	1,929,401
Food & Commodities		5,057,569	5,222,329	5,222,329	5,348,717	5,273,495
Purchased Services & Repairs		451,727	422,200	422,200	423,960	468,605
Supplies		689,733	685,380	685,380	800,443	750,380
Equipment		302,910	80,000	80,000	74,330	51,000
Other		668,721	702,229	702,229	665,911	794,660
Total Expenditures	\$	12,865,505	\$ 13,005,726	\$ 13,357,360	\$ 13,468,802	\$ 14,139,920
Change in Fund Balance	\$	(436,463)	\$ (221,697)	\$ (221,697)	\$ 377,196	\$ 22,009
Balance on Hand June 30	\$	1,593,923	\$ 1,526,093	\$ 1,372,225	\$ 1,971,118	\$ 1,993,127

⁽¹⁾ General Fund transfer for Board approved compensation increases for existing staffing associated with the 2018 Mill Levy Override

2019-2020 BUDGET NUTRITION SERVICES FUND 28

This Nutrition Services Fund is self-supporting and accounts for activities related to preparation of school meals in high schools and charter schools that are not participating in the National School Lunch Program. Fund 28 was added in 2016-2017 to account for activity at schools not on the National School Lunch Program.

	Audited Actuals 2017-2018	Adopted Budget 2018-2019	Revised Budget 2018-2019	Estimated Actual 2018-2019	Proposed Budget 2019-2020
Balance on Hand July 1	106,705	90,751	29,668	29,668	29,785
Revenues					
Food Sales	5,747,983	6,267,000	6,267,000	6,522,276	6,881,816
Federal Reimbursement	-	-	-	-	-
Commodity Contribution	-	-	-	-	-
Miscellaneous	-	-	-	-	-
Sale of Capital Assets	-	-	-	-	-
State Match Child Nutr. & CDE Revenue	-	-	-	-	-
Total Revenues	\$ 5,747,983	\$ 6,267,000	\$ 6,267,000	\$ 6,522,276	\$ 6,881,816
Transfer from General Fund ¹	-	-	93,718	93,718	93,718
Total Sources	\$ 5,854,688	\$ 6,357,751	\$ 6,390,386	\$ 6,645,662	\$ 7,005,319
Expenditures					
Salaries	1,957,696	2,146,205	2,223,005	2,292,886	2,435,744
Benefits	755,353	902,350	919,268	849,219	912,853
Food & Commodities	2,297,067	2,375,000	2,375,000	2,565,590	2,872,333
Purchased Services & Repairs	430,391	387,050	387,050	457,679	496,220
Supplies	193,122	241,620	241,620	278,287	230,620
Equipment	27,152	25,000	25,000	6,906	24,000
Other	164,236	166,755	166,755	165,311	20,340
Total Expenditures	\$ 5,825,017	\$ 6,243,980	\$ 6,337,698	\$ 6,615,877	\$ 6,992,110
Change in Fund Balance	\$ (77,034)	\$ 23,020	\$ 23,020	\$ 117	\$ (16,576)
Balance on Hand June 30	\$ 29,671	\$ 113,771	\$ 52,688	\$ 29,785	\$ 13,209

⁽¹⁾ General Fund transfer for Board approved compensation increases for existing staffing associated with the 2018 Mill Levy Override

2019-2020 BUDGET GOVERNMENTAL DESIGNATED PURPOSE GRANTS FUND 22

This fund accounts for most state, local and federal grants received by the District. Expenditures in this fund are reimbursed; therefore revenue will equal expenditures at the end of the fiscal year.

	Audited Actuals 2017-2018	Adopted Budget 2018-2019	Revised Budget 2018-2019	Estimated Actual 2018-2019	Proposed Budget 2019-2020
Balance on Hand July 1	185,120	185,120	185,120	185,120	-
Revenues					
State Revenue	996,158	973,304	1,242,437	1,144,675	1,144,676
Federal Revenue	12,156,740	12,763,447	13,418,512	13,430,102	14,045,917
Other Revenue	78,752	210,917	(60,499)	(60,499)	98,997
Total Revenue	\$ 13,231,651	\$ 13,947,668	\$ 14,600,450	\$ 14,514,278	\$ 15,289,590
Transfer from General Fund	-	-	-	-	-
Total Sources	\$ 13,416,771	\$ 14,132,788	\$ 14,785,570	\$ 14,699,398	\$ 15,289,590
Expenditures					
Salaries	7,825,090	7,925,588	8,227,224	8,136,643	8,471,845
Benefits	2,443,539	2,781,311	2,641,769	2,603,304	2,672,553
Purchased/Property Services	2,033,330	2,022,280	2,496,831	2,308,350	2,554,716
Supplies	243,100	629,945	361,924	309,406	802,934
Equipment	120,957	60,450	22,312	22,380	138,454
Other	 565,635	713,214	1,035,510	1,319,316	649,088
Total Expenditures	\$ 13,231,651	\$ 14,132,788	\$ 14,785,570	\$ 14,699,398	\$ 15,289,590
Change in Fund Balance	\$ -	\$ (185,120)	\$ (185,120)	\$ (185,120)	\$ -
Balance on Hand June 30	\$ 185,120	\$ -	\$ -	\$ -	\$ -

2019-2020 BUDGET ATHLETICS AND ACTIVITIES FUND 26

This fund accounts for all revenues and expenditures directly related to Colorado High School Activities Association (CHSAA) sponsored athletics and activities, as well as other District sponsored activities at middle and high schools.

Balance on Hand July 1	 Audited Actuals 2017-2018 1,152,720	Adopted Budget 2018-2019 2,074,617	Revised Budget 2018-2019 1,478,216	Estimated Actual 2018-2019 1,478,216	Proposed Budget 2019-2020 1,793,156
Revenues					
Student Fees	2,672,146	2,578,705	2,578,705	2,925,167	2,646,822
Gate Fees	727,271	765,432	765,432	831,366	809,942
Donations and Fundraising	2,163,544	2,596,863	2,566,913	2,314,136	2,520,222
Other Pupil Income	5,746,830	5,213,418	5,214,918	5,468,366	5,479,190
Total Revenue	\$ 11,309,792	\$ 11,154,418	\$ 11,125,968	\$ 11,539,035	\$ 11,456,176
Transfer from General Fund	5,226,023	5,467,871	5,507,064	5,507,064	5,393,212
Total Sources	\$ 17,688,535	\$ 18,696,906	\$ 18,111,248	\$ 18,524,315	\$ 18,642,544
Expenditures					
Salaries	5,585,136	5,703,348	5,737,206	5,674,629	5,515,641
Benefits	1,201,379	1,231,951	1,239,263	1,235,135	1,204,457
Purchased Services	4,726,186	4,456,620	3,936,638	5,084,999	4,713,199
Supplies	4,027,216	4,536,998	4,502,696	4,143,453	4,134,073
Equipment	194,311	167,641	177,751	241,214	118,054
Other	476,084	525,731	562,512	351,729	1,163,964
Total Expenditures	\$ 16,210,313	\$ 16,622,289	\$ 16,156,066	\$ 16,731,159	\$ 16,849,388
Change in Fund Balance	\$ 325,501	\$ -	\$ 476,966	\$ 314,940	\$ -
Assigned to School Carry Over	\$ 1,555,294	\$ 2,074,617	\$ 1,631,654	\$ 1,793,156	\$ 1,793,156
Balance on Hand June 30 (District-run)	\$ (77,073)	\$ -	\$ 323,528	\$ -	\$ <u> </u>

2019-2020 BUDGET CHILD CARE FUND 29

The Child Care Fund is self-supporting, and accounts for the activity associated with the District's Before and After School Child Care. These programs are budgeted to be self-supporting with revenues derived from program enrollment fees charged on a per-child basis.

	Audited Actuals 2017-2018	Adopted Budget 2018-2019	Revised Budget 2018-2019	Estimated Actual 2018-2019	Proposed Budget 2019-2020
Balance on Hand July 1	5,762,972	5,735,780	5,576,270	5,576,270	5,023,041
Revenues					
Tuition	11,696,818	12,090,353	12,090,353	11,620,345	12,058,344
Other	13,269	15,000	15,000	17,569	-
Total Revenue	\$ 11,710,087	\$ 12,105,353	\$ 12,105,353	\$ 11,637,915	\$ 12,058,344
Transfer from General Fund ¹	-	-	487,045	487,045	487,045
Total Sources	\$ 17,473,059	\$ 17,841,133	\$ 18,168,668	\$ 17,701,230	\$ 17,568,430
Expenditures					
Salaries	6,807,179	6,885,936	7,285,062	7,258,294	7,230,788
Benefits	2,267,712	2,298,649	2,386,568	2,387,675	2,472,507
Purchased Services	1,233,161	1,148,892	1,148,892	1,257,324	1,244,352
Supplies	749,687	727,618	725,465	767,730	651,340
Field Trips and Other	839,047	1,044,258	1,046,408	1,007,166	946,402
Total Expenditures	\$ 11,896,786	\$ 12,105,353	\$ 12,592,395	\$ 12,678,188	\$ 12,545,389
Change in Fund Balance	\$ (186,699)	\$ -	\$ 3	\$ (553,229)	\$ -
Assigned to BASE Program Carry Over	\$ 5,576,273	\$ 5,735,780	\$ 5,576,273	\$ 5,023,041	\$ 5,023,041
Balance on Hand June 30 (BASE Department)	\$ -	\$ -	\$ -	\$ -	\$ -

⁽¹⁾ General Fund transfer for Board approved compensation increases for existing staffing associated with the 2018 Mill Levy Override

DEBT SERVICE AND LEASE PAYMENT FUND BUDGETS

2019-2020 BUDGET BOND REDEMPTION FUND 31

This fund serves as the vehicle for recording dedicated property taxes and the payment of outstanding principal and interest on the District's General Obligation bonds.

	Audited Actuals 2017-2018	Adopted Budget 2018-2019	Revised Budget 2018-2019	Estimated Actual 2018-2019	Proposed Budget 2019-2020
Balance on Hand July 1	59,416,714	60,093,009	60,143,655	60,143,655	62,301,345
Revenues					
Property Taxes	51,429,750	46,992,350	52,192,832	52,192,832	52,661,639
Investment Earnings	682,510	587,440	587,440	1,221,187	832,986
Total Revenues	\$ 52,112,260	\$ 47,579,790	\$ 52,780,272	\$ 53,414,019	\$ 53,494,625
Total Sources	\$ 111,528,974	\$ 107,672,799	\$ 112,923,927	\$ 113,557,674	\$ 115,795,970
Expenditures					
Principal	32,624,571	35,745,000	35,745,000	35,745,000	31,615,000
Interest	18,758,742	11,247,350	15,934,381	15,509,341	21,879,625
Fiscal Charges	2,008	4,699	4,699	1,988	5,349
Supplies	-	-	-	-	-
Total Expenditures	\$ 51,385,320	\$ 46,997,049	\$ 51,684,080	\$ 51,256,329	\$ 53,499,974
Other Financing Sources (Uses)					
Proceeds from Bond Refunding	-	-	-	-	-
Refunding Bond Premium	-	-	-	-	-
Payment to Refunding Bond Escrow Agent	-	-	-	-	-
Transfer from General Fund	-	-	-	-	
Total Other Financing Sources (Uses)	\$ -	\$ -	\$ -	\$ -	\$ -
Change in Fund Balance	\$ 726,940	\$ 582,741	\$ 1,096,192	\$ 2,157,690	\$ (5,349)
Balance on Hand June 30 ¹	\$ 60,143,654	\$ 60,675,750	\$ 61,239,847	\$ 62,301,345	\$ 62,295,996

⁽¹⁾ Due to timing of property tax receipts, Balance on Hand June 30 is used to pay December debt service payments in the subsequent fiscal year

2019-2020 BUDGET CERTIFICATES OF PARTICIPATION (COP) LEASE PAYMENT FUND 39

Pursuant to CDE Chart of Accounts, this fund is identified for non-voter approved lease payments.

	Audited Actuals 2017-2018	Adopted Budget 2018-2019	Revised Budget 2018-2019	Estimated Actual 2018-2019	Proposed Budget 2019-2020
Balance on Hand July 1	 159,953	12,363	11,904	11,904	19,197
Revenues					
Interest on Investment	1,499	1,540	1,540	9,250	7,500
Certificate of Participation - AspenView	963,756	963,373	963,373	963,373	962,790
Total Revenues	\$ 965,256	\$ 964,913	\$ 964,913	\$ 972,623	\$ 970,290
Total Sources	\$ 1,125,208	\$ 977,276	\$ 976,817	\$ 984,527	\$ 989,487
Expenditures					
Principal Retirement ¹	3,005,000	3,075,000	3,075,000	15,020,000	2,525,000
Debt Issuance Costs & Fiscal Charges	6,750	6,333	6,333	6,750	6,750
Interest	 1,451,555	1,378,555	1,378,555	1,468,583	877,356
Total Expenditures	\$ 4,463,305	\$ 4,459,888	\$ 4,459,888	\$ 16,495,333	\$ 3,409,106
Other Financing Sources (Uses)					
Proceeds from COP Refunding	-	-	-	-	-
Refunding COP Premium ¹	-	-	-	12,035,028	-
Payment to Refunded Escrow Agent	-	-	-	-	-
Transfer from General Fund	 3,350,000	3,494,975	3,494,975	3,494,975	2,438,816
Total Other Financing Sources (Uses)	\$ 3,350,000	\$ 3,494,975	\$ 3,494,975	\$ 15,530,003	\$ 2,438,816
Change in Fund Balance	\$ (148,050)	\$ -	\$ -	\$ 7,293	\$ -
Balance on Hand June 30	\$ 11,903	\$ 12,363	\$ 11,904	\$ 19,197	\$ 19,197

⁽¹⁾ Payoff of \$12M outstanding principal balance in 2018-2019 with bond premium funds



BUILDING FUND BUDGETS

2019-2020 BUDGET BOND BUILDING FUND 41

The Building Fund is used to account for the management and actual construction of District facilities that are financed by General Obligation Bond (G.O.) proceeds. The District had authority to sell GO bonds after the November 2018 bond election for the first time since 2006.

	Audited Actuals 2017-2018	Adopted Budget 2018-2019	Revised Budget 2018-2019	Estimated Actual 2018-2019	Proposed Budget 2019-2020
Balance on Hand July 1	-	-	-	-	267,975,833
Revenues					
Bond Issuance ¹	-	-	249,975,000	290,791,808	-
Interest	-	-	-	2,491,153	6,550,790
Total Revenue	\$ -	\$ -	\$ 249,975,000	\$ 293,282,961	\$ 6,550,790
Transfer to/from Other Funds ²	-	-	-	(12,035,028)	-
Total Sources	\$ -	\$ 	\$ 249,975,000	\$ 281,247,932	\$ 274,526,623
Expenditures					
Salaries ³	-	-	-	26,922	66,547
Benefits ³	-	-	-	9,561	23,408
Buildings & Building Improvements	-	-	19,975,959	11,203,489	54,432,571
Purchased Services	-	-	-	620,711	1,763,000
Supplies	-	-	-	-	-
Debt Issuance Costs & Fiscal Charges	-	-	1,400,000	1,411,417	-
Other	-	-	-	-	
Total Expenditures	\$ -	\$ -	\$ 21,375,959	\$ 13,272,100	\$ 56,285,526
Change in Fund Balance	\$ -	\$ -	\$ 228,599,041	\$ 267,975,833	\$ (49,734,736)
Balance on Hand June 30	\$ -	\$ -	\$ 228,599,041	\$ 267,975,833	\$ 218,241,097

- (1) Bond issuance estimate reflects sale of bonds at a premium of February 7, 2019 while Revised Budget reflects par amount of bonds
- (2) Payoff of \$12M outstanding principal balance in 2018-2019 in COP Lease Payment Fund using bond premium
- (3) Salaries and Benefits reflects existing staff prior to start of bond working on Bond projects in 2019-2020

2019-2020 BUDGET CERTIFICATES OF PARTICIPATION (COP) BUILDING FUND 45

This fund has been established to account for capital projects funded with the proceeds from the sale of Certificates of Participation. This fund accounted for the activity associated with capital projects identified in the DCSD Master Capital Plan. All Certificate of Participation proceeds were spent by June 2018 and beginning fund balance for 2019-2020 is \$0.

Balance on Hand July 1	;	Audited Actuals 2017-2018 1,541,921	Adopted Budget 2018-2019	Revised Budget 2018-2019	Estimated Actual 2018-2019	Proposed Budget 2019-2020
bulance on Hund July 1		1,511,521				
Revenues						
COP Issuance		-	-	-	-	-
Premium on Bond		-	-	-	-	-
Investment Earnings		20,637	-	-		-
Total Revenue	\$	20,637	\$ -	\$ -	\$ -	\$
Transfer from General Fund		-	-	-	-	-
Total Sources	\$	1,562,558	\$ -	\$ -	\$ -	\$ -
Expenditures						
Salaries		-	-	-	-	-
Benefits		-	-	-	-	-
Building & Building Improvements		1,562,858	-	-	-	-
Purchased Services		-	-	-	-	-
Supplies		-	-	-	-	-
Other		(300)	-	-	-	-
Total Expenditures	\$	1,562,558	\$ -	\$ -	\$ -	\$ -
Change in Fund Balance	\$	(1,541,921)	\$ -	\$ -	\$ -	\$ -
Balance on Hand June 30	\$	-	\$ -	\$ -	\$ -	\$ -



INTERNAL SERVICE FUND BUDGETS

2019-2020 BUDGET MEDICAL FUND 65

The District operates a self-funded employee health benefit program where the health claims are accounted for in this fund. In addition, employee medical and dental premium payments to Delta Dental and Kaiser Permanente are also accounted for in this fund. The District establishes each year's premium amounts based on projected medical claims as well as the updated premium charge from Kaiser Permanente and Delta Dental.

	Audited	Adopted	Revised	Estimated	Proposed
	Actuals	Budget	Budget	Actual	Budget
	2017-2018	2018-2019	2018-2019	2018-2019	2019-2020
Balance on Hand July 1	5,765,889	5,491,673	9,059,157	9,059,157	10,523,294
Revenues					
Health Insurance Premiums	44,961,023	46,552,710	46,552,710	46,115,305	48,102,721
Dental Insurance Premiums	3,084,814	3,147,700	3,147,700	3,105,835	3,166,800
Investment Earnings	124,655	97,000	97,000	229,984	240,000
Other	6,235	9,500	9,500	27,174	29,260
Total Revenues	\$ 48,176,728	\$ 49,806,910	\$ 49,806,910	\$ 49,478,298	\$ 51,538,781
Transfer from General Fund	-	-	-	-	-
Total Sources	\$ 53,942,617	\$ 55,298,583	\$ 58,866,067	\$ 58,537,455	\$ 62,062,075
Expenditures					
Salaries	25,165	36,900	36,900	24,825	36,900
Benefits ¹	5,436	7,970	7,970	5,362	2,051,663
Health Plan ²	40,230,570	45,204,460	45,204,460	43,272,489	45,198,161
Dental Plan ²	3,121,023	3,116,900	3,116,900	3,149,181	3,313,000
Stop Loss Premiums	554,178	624,217	624,217	618,747	693,000
Purchased Services	935,005	980,150	980,150	923,561	942,750
Other	 12,083	20,500	20,500	19,995	56,245
Total Expenditures	\$ 44,883,459	\$ 49,991,097	\$ 49,991,097	\$ 48,014,161	\$ 52,291,719
Change in Fund Balance	\$ 3,293,268	\$ (184,187)	\$ (184,187)	\$ 1,464,137	\$ (752,938)
Balance on Hand June 30	\$ 9,059,157	\$ 5,307,486	\$ 8,874,970	\$ 10,523,294	\$ 9,770,356

- 1 Benefits in 2019-2020 includes district paid Health Savings Account payments to employees on high deductible plans previously budgeted in General fund
- 2 Health and Dental Plan reflect premium increase to Kaiser plans and changes to Delta Dental coverage fully absorbed by District (no cost increase passed onto employees)

2019-2020 BUDGET SHORT TERM DISABILITY INSURANCE FUND 66

This fund replaces the District's former fully insured Short Term Disability Insurance (STDI) program. This fund was created in 2014-2015 to reflect the District's move to a self-funded plan. The District establishes each year's premium amounts based on projected STDI claims.

	Audited Actuals 2017-2018	Adopted Budget 2018-2019	Revised Budget 2018-2019	Estimated Actual 2018-2019	Proposed Budget 2019-2020
Balance on Hand July 1	531,632	774,480	790,745	790,745	792,621
Revenues					
Short Term Disability Insurance Premiums ¹	843,030	585,000	585,000	576,892	475,940
Total Revenue	\$ 843,030	\$ 585,000	\$ 585,000	\$ 576,892	\$ 475,940
Transfer from General Fund	-	-	-	-	-
Total Sources	\$ 1,374,662	\$ 1,359,480	\$ 1,375,745	\$ 1,367,637	\$ 1,268,561
Expenditures					
Salaries	-	-	-	-	-
Benefits	-	-	-	-	-
Short Term Disability Insurance Claims ¹	419,872	480,000	480,000	409,796	517,000
Purchased Services	164,046	190,000	190,000	165,220	190,000
Other	-	-	-	-	-
Total Expenditures	\$ 583,917	\$ 670,000	\$ 670,000	\$ 575,016	\$ 707,000
Change in Fund Balance	\$ 259,113	\$ (85,000)	\$ (85,000)	\$ 1,876	\$ (231,060)
Balance on Hand June 30	\$ 790,745	\$ 689,480	\$ 705,745	\$ 792,621	\$ 561,561

¹ Reflects increase of coverage from 50% to 70% for all eligible employees and eliminates employee paid buy up option



TRUST AND AGENCY FUND BUDGETS

2019-2020 BUDGET PUPIL ACTIVITY FUND 74

This fund is used to record financial transactions related to school-sponsored pupil organizations and activities. These activities are self-supporting and do not receive any direct or indirect District support.

Balance on Hand July 1	:	Audited Actuals 2017-2018 1,078,642	Adopted Budget 2018-2019 893,242	Revised Budget 2018-2019 1,199,426	Estimated Actual 2018-2019 1,199,426	Proposed Budget 2019-2020 1,120,623
Balance on Hand July 1		1,070,042	093,242	1,199,420	1,199,420	1,120,023
Revenue						
Pupil Activity		1,621,733	1,701,154	1,697,827	1,572,912	1,701,154
School Discretionary		-	-	-	-	
Total Revenue	\$	1,621,733	\$ 1,701,154	\$ 1,697,827	\$ 1,572,912	\$ 1,701,154
Transfer from General Fund		-	-	-	-	-
Total Sources	\$	2,700,375	\$ 2,594,396	\$ 2,897,253	\$ 2,772,338	\$ 2,821,777
Expenditures						
Pupil Activity						
Salaries		139,929	181,366	181,366	129,055	161,322
Benefits		30,776	39,944	39,944	27,860	35,249
Purchased/Property Services		578,872	456,207	457,882	722,249	321,319
Supplies		678,365	750,000	765,917	728,481	1,031,041
Equipment		24,617	57,513	57,513	7,236	65,106
Other		48,392	216,124	216,124	36,834	87,117
Total Pupil Activity	\$	1,500,950	\$ 1,701,154	\$ 1,718,746	\$ 1,651,714	\$ 1,701,154
School Discretionary						
Salaries		-	-	-	-	-
Benefits		-	-	-	-	-
Purchased/Property Services		-	-	-	-	-
Supplies and Materials		-	-	-	-	-
Equipment		-	-	-	-	-
Other		-	-	-	-	
Total School Discretionary	\$	-	\$ -	\$ -	\$ -	\$
Total Expenditures	\$	1,500,950	\$ 1,701,154	\$ 1,718,746	\$ 1,651,714	\$ 1,701,154
Change in Fund Balance	\$	120,784	\$ -	\$ (20,919)	\$ (78,803)	\$ -
Assigned to School Program Carry Over	\$	1,199,426	\$ 893,242	\$ 1,178,507	\$ 1,120,623	\$ 1,120,623
Balance on Hand June 30 - Other	\$	-	\$ -	\$ -	\$ -	\$

2019-2020 BUDGET PRIVATE PURPOSE TRUST FUND 75

This fund accounts for the student scholarships awarded from the P.S. Miller Trust.

	Audited Actuals 2017-2018	Adopted Budget 2018-2019	Revised Budget 2018-2019	Estimated Actual 2018-2019	Proposed Budget 2019-2020
Balance on Hand July 1	32,312	32,912	32,912	32,912	33,512
Revenues					
Contributions	60,600	61,600	61,600	59,600	56,000
Total Revenue	\$ 60,600	\$ 61,600	\$ 61,600	\$ 59,600	\$ 56,000
Transfer from General Fund	-	-	-	-	-
Total Sources	\$ 92,912	\$ 94,512	\$ 94,512	\$ 92,512	\$ 89,512
Expenditures					
Grants and Scholarships	60,000	60,000	60,000	59,000	57,000
Total Expenditures	\$ 60,000	\$ 60,000	\$ 60,000	\$ 59,000	\$ 57,000
Change in Fund Balance	\$ 600	\$ 1,600	\$ 1,600	\$ 600	\$ (1,000)
Balance on Hand June 30	\$ 32,912	\$ 34,512	\$ 34,512	\$ 33,512	\$ 32,512



PROPOSED SCHOOL SUMMARIES

2019-2020 BUDGET ELEMENTARY SCHOOL SUMMARY

	18-19	Enrollment								Allo	ocations Non-				
	Oct.	Projected		Di	scretionary		Highly		Total	Di	scretionary				
Elementary Schools	Count	Enrollment	Variance	Α	llocations	lr	npacted	Di	iscretionary	P	llocations		Total SBB	Tota	al per pupi
Acres Green Elementary	513	497	-16	\$	2,509,612	\$	149,349	\$	2,658,961	\$	1,568,743	\$	4,227,704	\$	8,506
Arrowwood Elementary	329	314	-15	\$	1,688,812	\$	123,080	\$	1,811,892	\$	1,048,873	\$	2,860,765	\$	9,111
Bear Canyon Elementary	493	475	-18	\$	2,361,644	\$	26,633	\$	2,388,276	\$	819,435	\$	3,207,711	\$	6,753
Buffalo Ridge Elementary	405	407	2	\$	2,040,963	\$	50,000	\$	2,090,963	\$	699,070	\$	2,790,033	\$	6,855
Castle Rock Elementary	393	400	7	\$	2,074,925	\$	87,098	\$	2,162,023	\$	1,210,563	\$	3,372,586	\$	8,431
Cherokee Trail Elementary	459	457	-2	\$	2,310,539	\$	86,711	\$	2,397,250	\$	1,262,774	\$	3,660,024	\$	8,009
Cherry Valley Elementary	39	37	-2	\$	291,463	\$	79,531	\$	370,994	\$	105,539	\$	476,533	\$	12,879
Clear Sky Elementary	748	749	1	\$	3,679,455	\$	25,000	\$	3,704,455	\$	1,471,169	\$	5,175,624	\$	6,910
Copper Mesa Elementary	442	400	-42	\$	1,995,934	\$	26,633	\$	2,022,566	\$	813,886	\$	2,836,452	\$	7,091
Cougar Run Elementary	456	450	-6	\$	2,245,888	\$	70,000	\$	2,315,888	\$	988,722	\$	3,304,610	\$	7,344
Coyote Creek Elementary	401	402	1	\$	2,039,334	\$	81,000	\$	2,120,334	\$	675,002	\$	2,795,336	\$	6,954
Eagle Ridge Elementary	551	537	-14	\$	2,673,281	\$	69,635	\$	2,742,916	\$	1,528,313	\$	4,271,229	\$	7,954
Eldorado Elementary	404	382	-22	\$	1,913,547	\$	111,035	\$	2,024,582	\$	1,049,793	\$	3,074,375	\$	8,048
Flagstone Elementary	469	445	-24	\$	2,216,946	\$	87,098	\$	2,304,044	\$	952,974	\$	3,257,018	\$	7,319
Fox Creek Elementary	508	494	-14	\$	2,451,343		70,000	\$	2,521,343	\$	970,344	\$	3,491,687	\$	7,068
Franktown Elementary	323	333	10	\$		\$	79,531	\$	1,831,508	\$	849,393	\$	2,680,901	\$	8.051
Frontier Valley Elementary	479	465	-14	\$	2,336,863	\$	79,531	\$	2,416,394	\$	835,192	\$	3,251,586	\$	6,993
Gold Rush Elementary	635	641	6	\$	3,101,944		-	\$	3,101,944	\$	1,017,627	\$	4,119,571	\$	6,427
Heritage Elementary	460	444	-16	\$	2,200,232	\$	_	Ś	2,200,232		774,229	\$	2,974,461	\$	6,699
Iron Horse Elementary	396	379	-17	\$	1,915,155	\$	127,098	\$	2,042,253	\$	846,968	\$	2,889,221	Ś	7,623
Larkspur Elementary	249	267	18	\$	1,460,198	\$	79,531	\$	1,539,729	\$	460,479	\$	2,000,208	\$	7,491
Legacy Point Elementary	295	290	-5	\$	1,586,387	\$	136,166	Ś	1,722,553	Ś	931,723	\$	2,654,276	Ś	9,153
Lone Tree Elementary	405	412	7	\$	2,051,334		40,000	Ś	2,091,334	\$	542,538	\$	2,633,872	\$	6,393
Mammoth Heights Elementary	603	604	1	\$	2,994,629	\$		Ś	2,994,629	\$	1,472,186	\$	4,466,815	\$	7,395
Meadow View Elementary	452	455	3	\$		\$	115,300	Ś	2,391,461	\$	1,381,899	Ś	3,773,360	Ś	8,293
Mountain View Elementary	258	267	9	\$	1,450,287	\$	79,531	\$	1,529,818	\$	641,536	\$	2,171,354	\$	8,132
Northeast Elementary	287	276	-11	\$				\$	1,614,722		682,391	\$	2,297,113	\$	8,323
Northridge Elementary	659	630	-29	\$	3,066,257		10,800	Ś	3.077.057	\$	1,122,637	Ś	4,199,694	\$	6,666
Pine Grove Elementary	555	543	-12	\$		\$	10,000	Ś	2,666,155	\$	1,015,431	\$	3,681,586	\$	6,780
Pine Lane Elementary	690	669	-12 -21	\$	3,395,130	\$	87,098	\$	3,482,228	\$	1,867,305	\$	5,349,533	\$	7,996
Pioneer Elementary	401	405	4	\$		\$	100,184	Ś	2,183,640		1,461,363	\$	3,645,003	\$	9,000
·	639	663	24	\$		\$		\$	3,272,394	\$		\$	4,287,921	\$	6,467
Prairie Crossing Elementary	493	462	-31	\$		\$	56,635 30,000	\$	2,308,379	\$	1,015,527 826,522	\$	3,134,901	\$	6,786
Redstone Elementary	395	400	-51 5	\$	2,278,379		87,098	\$			489,061	\$	2,576,963	\$	6,442
Renaissance Magnet Elementary		473										-		\$	-
Rock Ridge Elementary	485		-12	\$	2,392,280		143,733	\$	2,536,013	\$	1,467,514	\$	4,003,527		8,464
Roxborough Intermediate Elementary	416	400	-16	\$	2,012,662		81,000	\$ \$	2,093,662	\$	727,724	\$	2,821,386	\$ \$	7,053
Roxborough Primary Elementary	296	291	-5		1,568,290		106,281		1,674,571	\$	392,468	\$	2,067,039		7,103
Saddle Ranch Elementary	443	426	-17	\$	2,117,365	\$	67,500	\$	2,184,865	\$	837,229	\$	3,022,094	\$	7,094
Sage Canyon Elementary	753	764	11	\$	3,693,037	\$	127.625	\$	3,693,037	\$	1,358,028	\$	5,051,065	\$	6,611
Sand Creek Elementary	391	365	-26	\$	1,922,262		137,635	\$	2,059,897	\$	1,076,860	\$	3,136,757	\$	8,594
Sedalia Elementary	252	256	4	\$			392,803	\$	1,890,279	\$	1,173,809	\$	3,064,088	\$	11,969
Soaring Hawk Elementary	555	550	-5	\$	2,705,562		38,400	\$	2,743,962		1,402,562	\$	4,146,524	\$	7,539
South Ridge Elementary	537	558	21	\$	2,874,475		294,098	\$	3,168,573		1,566,064	\$	4,734,637	\$	8,485
Stone Mountain Elementary	619	613	-6	\$	2,967,911	\$	26,750	\$	2,994,661	\$	964,203	\$	3,958,864	\$	6,458
Summit View Elementary	508	477	-31	\$	2,347,431	\$	-	\$	2,347,431	\$	892,743	\$	3,240,174	\$	6,793
Timber Trail Elementary	330	303	-27	\$		\$	79,531	\$	1,700,026	\$	595,986	\$	2,296,012	\$	7,578
Trailblazer Elementary	376	371	-5	\$		\$	83,385	\$	2,047,146	\$	1,187,509	\$	3,234,655	\$	8,719
Wildcat Mountain Elementary	519	485	-34	\$		\$	66,635	\$	2,492,210		1,013,722	\$	3,505,932	\$	7,229
Elementary School Average	453	445	-8	\$	2,248,446		81,078	\$	2,329,524			\$	3,330,683	\$	7,709
Elementary School Total	21764	21383	-381	\$	107,925,403	\$3	3,891,749	\$	111,817,152	\$	48,055,628	\$	159,872,780		

All descriptions of school summary identified on Secondary School Summary page 48

2019-2020 BUDGET ELEMENTARY SCHOOL SUMMARY, CONT.

1		FTE C	<u>Count</u>		Pupil/FTE				
								,	lies, Purchased ces, and Other
Elementary Schools	Total FTE A	dministrators	Certified	Classified	Administrators	Certified	Classified	1	alary Expenses
Acres Green Elementary	54.7	2.0	39.8	12.9	248.5	12.5	38.6	\$	132,802
Arrowwood Elementary	41.0	1.0	24.5	15.5	314.0	12.8	20.3	\$	79,500
Bear Canyon Elementary	44.6	2.0	30.5	12.1	237.5	15.6	39.3	\$	13,271
Buffalo Ridge Elementary	37.7	2.0	26.9	8.8	203.5	15.1	46.4	\$	94,127
Castle Rock Elementary	46.6	1.0	31.4	14.2	400.0	12.8	28.2	\$	61,693
Cherokee Trail Elementary	48.9	2.0	32.4	14.5	228.5	14.1	31.6	\$	181,740
Cherry Valley Elementary	6.5	0.5	4.0	2.1	77.1	9.3	18.0	\$	29,386
Clear Sky Elementary	69.4	2.0	50.5	16.9	374.5	14.8	44.3	\$	64,700
Copper Mesa Elementary	38.8	2.0	26.5	10.3	200.0	15.1	38.8	\$	19,191
Cougar Run Elementary	46.9	2.0	28.8	16.1	225.0	15.6	27.9	\$	77,320
Coyote Creek Elementary	38.3	2.0	26.2	10.0	201.0	15.3	40.1	\$	43,602
Eagle Ridge Elementary	61.9	2.0	37.4	22.4	268.5	14.3	24.0	\$	88,321
Eldorado Elementary	44.3	2.0	27.7	14.6	191.0	13.8	26.2	\$	19,451
Flagstone Elementary	45.7	2.0	28.7	15.0	222.5	15.5	29.6	\$	21,494
Fox Creek Elementary	47.6	2.0	32.3	13.3	247.0	15.3	37.1	\$	35,624
Franktown Elementary	37.8	1.0	24.3	12.4	333.0	13.7	26.8	\$	42,974
Frontier Valley Elementary	46.3	2.0	31.0	13.3	232.5	15.0	34.9	\$	40,044
Gold Rush Elementary	57.0	2.0	39.6	15.4	320.5	16.2	41.6	\$	53,778
Heritage Elementary	40.1	2.0	29.2	8.9	222.0	15.2	50.0	\$	1,701
Iron Horse Elementary	38.2	2.0	27.6	8.7	190.5	13.8	43.8	\$	15,555
Larkspur Elementary	27.6	1.0	18.4	8.3	267.0	13.8 14.5	32.4	\$	30,837
Legacy Point Elementary	34.9	2.0	23.9	9.0	145.0	12.1	32.4	\$	93,429
Lone Tree Elementary	33.8	1.0	25.5	7.3	412.0	16.2	56.4	\$	104,293
Mammoth Heights Elementary	64.1	2.0	42.6	7.5 19.5	302.0	14.2	31.0	\$	462
Meadow View Elementary	51.8	2.0	34.9	14.9	227.5	13.0	30.6	\$	76,323
•	29.9	2.0	18.0	9.9	133.5	14.8	27.0	\$	66,249
Mountain View Elementary					1			\$	
Northeast Elementary	31.4 61.5	2.0	20.4 39.0	9.0 20.5	138.0	13.5	30.6		41,687
Northridge Elementary		2.0			315.0	16.1	30.7	\$	-
Pine Grove Elementary	52.6	2.0	34.8	15.8	271.5	15.6	34.4	\$	1,656
Pine Lane Elementary	73.6	2.0	50.1	21.5	334.5	13.4	31.1	\$	138,309
Pioneer Elementary	51.2	2.0	32.1	17.1	202.5	12.6	23.7	\$	58,094
Prairie Crossing Elementary	57.3	2.0	42.0	13.3	331.5	15.8	49.8	\$	43,168
Redstone Elementary	42.7	2.0	30.2	10.5	231.0	15.3	43.8	\$	6,624
Renaissance Magnet Elementary	36.5	1.0	24.7	10.8	400.0	16.2	37.0	\$	29,145
Rock Ridge Elementary	55.1	2.0	37.0	16.1	236.5	12.8	29.4	\$	46,238
Roxborough Intermediate Elementary	39.3	2.0	25.6	11.7	200.0	15.6	34.2	\$	=
Roxborough Primary Elementary	29.4	1.0	19.1	9.3	291.0	15.2	31.4	\$	87,715
Saddle Ranch Elementary	42.8	2.0	28.6	12.2	213.0	14.9	35.0	\$	10,982
Sage Canyon Elementary	67.0	2.0	49.0	16.0	382.0	15.6	47.7	\$	162,673
Sand Creek Elementary	44.6	2.0	28.4	14.2	182.5	12.9	25.7	\$	4,385
Sedalia Elementary	39.7	2.0	24.9	12.7	128.0	10.3	20.1	\$	224,243
Soaring Hawk Elementary	57.0	2.0	37.9	17.1	275.0	14.5	32.2	\$	142,779
South Ridge Elementary	59.1	2.0	41.6	15.5	277.6	13.4	36.0	\$	421,497
Stone Mountain Elementary	54.5	2.0	39.2	13.4	306.5	15.6	45.9	\$	16,822
Summit View Elementary	41.8	2.0	32.8	7.0	238.5	14.5	67.8	\$	719
Timber Trail Elementary	31.9	1.0	22.2	8.7	303.0	13.7	34.7	\$	-
Trailblazer Elementary (47.1	2.0	28.5	16.6	185.5	13.0	22.3	\$	46,928
Wildcat Mountain Elementary	49.3	2.0	32.6	14.7	242.5	14.9	32.9	\$	44,569
Elementary School Average	45.8	1.8	30.9	13.1	252.3	14.3	34.9	\$	62,835
Elementary School Total	2199.7	86.5	1483.3	629.9	12109.6	686.1	1673.5	\$	3,016,100

All descriptions of school summary identified on Secondary School Summary page 48

2019-2020 BUDGET SECONDARY AND ALTERNATIVE SCHOOL SUMMARY

		Enrollment							SBB	Allo	cations				1
	18-19 Oct.	Projected		D.	iscretionary	High	.lv		Total	Di.	Non- scretionary				
	Count	Enrollment	Variance		Allocations	Impact	•	Di	scretionary		llocations		Total SBB	Tota	l per pupil
Middle Schools															
Castle Rock Middle School	866	840	-26	\$	4,315,077	\$ 197,	712	\$	4,512,789	\$	1,859,415	ć	6,372,204	\$	7,586
Cimarron Middle School	1314	1240	-20 -74	\$	6.078.490		751	\$	6,110,241	\$	1,854,779	\$	7,965,020	5	6,423
Cresthill Middle School	826	756	-70	\$	3,901,289	\$ 223,		Ś	4,125,001	\$		Ś	6,164,368	\$	8,154
Mesa Middle School	817	873	56	\$	4,397,984			\$	4,639,245	\$	2,039,307	\$	6,878,041	\$	7,879
Mountain Ridge Middle School	1137	1106	-31	\$	5,435,795	\$ 241,	-	\$	5,435,795	\$	1,829,226	\$	7,265,021	\$	6,569
Ranch View Middle School	858	800	-58	\$	4,053,206	\$ 197,	712	\$	4,250,918		1,735,225	Ś	5,986,143	\$	7,483
Rocky Heights Middle School	1409	1343	-66	\$	6,529,191	\$ 197,	- 12	Ś	6,529,191	\$	2,080,398	Ś	8,609,589	\$	6,411
Sagewood Middle School	941	885	-56	\$	4,452,239	\$ 197.	712	\$	4,649,951	\$	1,865,630	Ś	6,515,581	\$	7,362
Sierra Middle School	857	875	18	\$	4,457,312		351	\$	4,538,663	\$	1,853,779	\$	6,392,442	\$	7,306
Middle School Average	1003	969	-34	\$	4,846,731			\$	4,976,866		1,928,513	_	6,905,379	\$	7,241
Middle School Total	9025	8718	-307		43,620,583			\$			17,356,615		62,148,409	_	7,2-71
High Schools Castle View High School	2185	2150	-35	\$	10,006,362	\$ 20	.000	\$	10,026,362	\$	3,419,483	Ś	13,445,845	5	6,254
Chaparral High School	2241	2130	2	\$	10,429,195	. ,	-	\$	10,429,195	\$	3,518,796	\$	13,947,991	\$	6,218
Douglas County High School	1841	1860	19	\$	8,923,545	\$ 191,	831	\$	9,115,376		3,847,012	\$	12,962,388	\$	6,969
Highlands Ranch High School	1676	1685	9	\$	8,048,349	\$ 205,		\$	8,254,180		3,323,052	\$	11,577,232		6,871
Legend High School	2209	2230	21	\$	10,320,926	\$ 100,		Ś	10,420,926	Ś	2,972,778	Ś	13,393,704	Ś	6,006
Mountain Vista High School	2332	2355	23	\$	10,948,888	\$	_	\$	10,948,888	\$	3,252,334	\$	14,201,222	\$	6,030
Ponderosa High School	1388	1425	37	\$	6,827,060	\$ 616,	619	\$	7,443,679	\$	2,360,649	\$	9,804,328	\$	6,880
Rock Canyon High School	2266	2275	9	\$	10,439,969	\$	-	\$	10,439,969	\$	3,142,851	\$	13,582,820	\$	5,970
ThunderRidge High School	2012	1980	-32	\$	9,181,010	\$ 96,	669	\$	9,277,679	\$	3,384,672	\$	12,662,351	\$	6,395
High School Average	2017	2023	6	\$	9,458,367	\$ 136,	772	\$	9,595,139	\$	3,246,847	\$	12,841,987	\$	6,399
High School Total	18150	18203	53	\$	85,125,304	\$1,230,	950	\$	86,356,254	\$	29,221,627	\$	115,577,881		
Alternative Schools															
Daniel C. Oakes High School	149	151	2	\$	1,798,416			\$	1,798,416	\$	241,137	\$	2,039,553		
Eagle Academy	139	138	-1	\$	1,655,071			\$	1,655,071	\$	206,476	\$	1,861,547		
eDCSD	28	28	0	\$	2,230,404			\$	2,230,404	\$	205,230	\$	2,435,634		
Plum Creek Academy	N/A	N/A	N/A	\$	467,183			\$	467,183	\$	1,403,525	\$	1,870,708		
Alt. Ed. Average				\$	1,537,769			\$	1,537,769	\$	514,092	\$	2,051,861		
Alt. Ed. Total				\$	6,151,074			\$	6,151,074	\$	2,056,368	\$	8,207,442		

All descriptions of school summary identified on Secondary School Summary page 48

2019-2020 BUDGET SECONDARY AND ALTERNATIVE SCHOOL SUMMARY, CONT.

	FTE Count							ies, Purchased	
	Total FTE A	dministrators	Certified	Classified	Administrators	Certified	Classified	3	ces, and Other alary Expenses
Middle Schools									
Castle Rock Middle School	83.3	4.0	57.9	21.4	210.0	14.5	39.3	\$	132,577
Cimarron Middle School	103.4	4.0	74.0	25.4	310.0	16.8	48.9	\$	223,467
Cresthill Middle School	81.7	3.0	57.0	21.7	252.0	13.3	34.8	\$	50,449
Mesa Middle School	90.5	3.0	63.6	23.8	291.0	13.7	36.6	s	109,839
Mountain Ridge Middle School	93.5	3.8	70.7	19.0	291.1	15.6	58.1	\$	9,797
Ranch View Middle School	75.6	3.0	54.7	17.9	266.7	14.6	44.7	\$	222,074
Rocky Heights Middle School	111.8	4.0	80.4	27.5	335.8	16.7	48.9	\$	191,550
Sagewood Middle School	85.2	4.0	57.5	23.7	221.3	15.4	37.4	\$	216,973
Sierra Middle School	81.9	3.7	56.6	21.6	237.8	15.5	40.5	s	303,706
Middle School Average	89.7	3.6	63.6	22.4	268.4	15.1	43.2	\$	162,270
Middle School Total	806.9	32.5	572.4	202.0	2415.5	136.1	389.2	\$	1,460,432
High Schools									
Castle View High School	172.8	5.0	127.3	40.4	430.0	16.9	53.2	\$	138,832
Chaparral High School	177.6	5.0	131.6	41.0	448.6	17.0	54.8	\$	204,440
Douglas County High School	167.4	5.0	116.1	46.2	372.0	16.0	40.2	\$	466,939
Highlands Ranch High School	150.8	5.0	105.1	40.7	337.0	16.0	41.4	\$	168,068
Legend High School	166.5	10.0	120.7	35.8	223.0	18.5	62.3	\$	269,713
Mountain Vista High School	177.6	7.0	134.7	35.9	336.4	17.5	65.5	\$	351,965
Ponderosa High School	124.8	5.0	90.4	29.4	285.0	15.8	48.5	\$	92,247
Rock Canyon High School	169.7	7.0	127.3	35.4	325.0	17.9	64.3	\$	201,820
ThunderRidge High School	165.5	4.0	122.3	39.2	495.0	16.2	50.5	\$	214,047
High School Average	163.6	5.9	119.5	38.2	361.3	16.9	53.4	\$	234,230
High School Total	1472.5	53.0	1075.5	344.0	3252.0	151.8	480.7	\$	2,108,071
Alternative Schools									
Daniel C. Oakes High School	23.6	1.0	18.6	4.0				\$	89,600
Eagle Academy	21.9	2.0	16.6	3.3				\$	123,645
eDCSD	26.4	2.0	20.6	3.8				\$	67,450
Plum Creek Academy	26.3	1.0	12.7	12.6				\$	71,840
Alt. Ed. Average	24.5	1.5	17.1	5.9				\$	88,134
Alt. Ed. Total	98.2	6.0	68.5	23.6				\$	352,535

- 1 Includes school funding in General Fund through SBB (Fund 10) only
- 2 Does not include school carry over as school carry over is awarded in fall based on prior year's fund balance
- 3 Does not include any school SBB allocations awarded in fall during October Count SBB updates such as testing per pupil and READ Act funds
- 4 Does not include any district-wide budgets for expenses in direct support of schools such as custodial services, utilities, department head pay and spending based on revenue generated through donations and fees
- 5 Discretionary Allocations are funds provided to schools through the SBB to be spent at the discretion of the principal and school community; discretionary funds are eligible to carry over and are typically spent on teachers and support staff, classroom materials and services
- 6 Non-Discretionary Allocations are funds provided to schools through the SBB for a prescribed purpose associated with federal, state or district requirements such as Special Education or English Language Learners; non-discretionary funds are not eligible to carry over and must be spent in the year in which they were allocated to the school



CHARTER SCHOOL BUDGETS

2019-2020 BUDGET CHARTER SCHOOLS SUMMARY OF REVENUES AND EXPENDITURES

CHARTER SCHOOL	_	inning Fund Balance	Budgeted Revenues	E	Budgeted openditures	E	nding Fund Balance
Academy Charter	\$	3,560,424	\$ 6,553,342	\$	6,132,485	\$	3,981,281
American Academy Charter		4,122,582	29,217,316		29,178,944		4,160,954
Ascent Classical Academy		201,247	5,602,303		5,602,163		201,387
Aspen View Academy Charter		1,948,778	8,966,910		8,886,866		2,028,822
Ben Franklin Academy Charter		4,278,014	9,179,482		9,080,823		4,376,673
Challenge to Excellence Charter		2,220,637	5,353,426		5,211,742		2,362,321
DCS Montessori Charter		1,060,080	5,910,200		5,849,735		1,120,545
Global Village Academy Charter		106,668	4,078,724		3,990,237		195,155
HOPE Online Learning Academy Charter		448,845	20,054,640		20,050,598		452,887
Leman Academy of Excellence		222,862	6,193,770		5,848,773		567,859
North Star Academy Charter		1,828,888	6,728,660		7,723,184		834,364
Parker Core Knowledge Charter		2,642,542	7,546,835		7,491,745		2,697,632
Parker Performing Arts Charter		320,438	7,770,644		7,572,732		518,350
Platte River Academy Charter		260,196	5,071,946		5,065,893		266,249
Renaissance Secondary Charter		260,937	3,940,494		4,080,899		120,532
SkyView Academy Charter		1,611,628	13,959,578		13,780,151		1,791,055
STEM School Highlands Ranch		7,280,630	18,025,745		17,669,019		7,637,356
World Compass Academy Charter		1,492,708	6,620,112		6,503,616		1,609,204
TOTAL	\$	33,868,103	\$ 170,774,127	\$	169,719,605	\$	34,922,626

2019-2020 BUDGET ACADEMY CHARTER SCHOOL

	Audited Actual 2017-2018	:	Revised Budget 2018-2019	Estimated Actual 2018-2019	Proposed Budget 2019-2020	Projected Budget 2020-2021	Projected Budget 2021-2022
Balance on Hand July 1	\$ 3,011,253	\$	3,516,298	\$ 3,516,298	\$ 3,560,424	\$ 3,981,281	\$ 4,573,983
Revenue:							
Per Pupil Revenue	4,766,636		4,638,439	4,638,439	5,214,361	5,472,684	5,548,167
Mill Levy/Override	364,548		704,044	704,044	752,483	774,276	769,564
Tuition	289,793		225,500	225,500	243,015	242,000	240,950
Transportation Fees	-		-	-	-	-	-
Earnings on Investments	8,859		9,160	9,160	9,375	9,400	9,450
Food Services	-		-	-	-	-	-
Pupil Activities	110,846		95,290	95,290	91,315	98,285	104,255
Community Service Activities	-		-	-	-	-	-
Other Local Revenue	618		-	-	-	-	-
Rental/Lease	28,905		4,500	4,500	5,500	5,500	5,500
Contributions/Donations	78,497		39,875	39,875	38,400	38,400	38,400
Miscellaneous Revenue	-		1,000	1,000	1,000	1,000	1,000
Categorical Revenue	195,503		171,935	171,935	197,893	187,572	186,570
Other State Revenue	-		-	-	-	-	-
Grants Federal	-		-	-	-	-	-
Fund Transfer	18,689		-	-	-	-	-
Other Sources	-		-	-	-	-	-
Cap Reserve Bond Revenue	-		-	-	-	-	-
Grants Local	 -		-	-	-	-	-
Total Revenue	\$ 5,862,894	\$	5,889,743	\$ 5,889,743	\$ 6,553,342	\$ 6,829,117	\$ 6,903,856
Total Sources	\$ 8,874,147	\$	9,406,041	\$ 9,406,041	\$ 10,113,766	\$ 10,810,398	\$11,477,839
Expenditures:							
Salaries	\$ 2,950,157	\$	3,095,073	\$ 3,095,073	\$ 3,230,618	\$ 3,216,429	\$ 3,278,230
Benefits	854,706		985,314	985,314	1,079,387	1,099,572	1,137,166
Purchased Professional and Technical Services	1,006,142		67,125	67,125	74,876	70,229	71,070
Purchased Property Services	-		689,291	689,291	697,333	702,051	708,434
Other Purchased Services	-		425,380	425,380	515,683	578,742	645,833
Supplies	182,012		204,310	204,310	202,052	262,335	206,137
Property	317,977		283,942	283,942	231,500	205,000	205,000
Other Expenses	46,855		95,182	95,182	101,036	102,057	103,098
Other Uses of Funds	, -		, <u> </u>	, -	· -	, -	-
Redemption of Principal	_		_	-	_	_	-
Principal on Leases	_		_	-	_	_	-
Grant Expense	-		-	-	_	-	_
Cap Reserve Expense	-		_	-	_	_	-
Total Expenditures	\$ 5,357,849	\$	5,845,617	\$ 5,845,617	\$ 6,132,485	\$ 6,236,415	\$ 6,354,968
Balance on Hand June 30	\$ 3,516,298	\$	3,560,424	\$ 3,560,424	\$ 3,981,281	\$ 4,573,983	\$ 5,122,871
Fund Balance as a % of Revenue	60%		60%	60%	61%	67%	74%

2019-2020 BUDGET AMERICAN ACADEMY CHARTER SCHOOL

	Audited Actual 2017-2018	Revised Budget 2018-2019	Estimated Actual 2018-2019	Proposed Budget 2019-2020	Projected Budget 2020-2021	Projected Budget 2021-2022
Balance on Hand July 1	\$ 3,196,589	\$ 4,066,965	\$ 4,066,965	\$ 4,122,582	\$ 4,160,954	\$ 4,193,332
Revenue:						
Per Pupil Revenue	16,312,614	18,766,604	18,710,546	20,660,112	21,097,401	21,730,330
Mill Levy/Override	1,210,926	2,834,028	2,849,978	3,051,083	3,008,792	2,978,704
Tuition	2,580,101	2,690,304	2,682,777	1,755,150	1,768,450	1,800,825
Transportation Fees	455,171	575,461	534,593	526,735	537,270	548,015
Earnings on Investments	15,295	12,000	12,000	12,000	12,000	12,000
Food Services	-	-	=	-	-	-
Pupil Activities	745,635	790,000	838,284	899,000	916,980	935,320
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	693,897	760,224	760,225	772,486	772,486	772,486
Rental/Lease	108,477	85,000	80,601	80,000	80,000	80,000
Contributions/Donations	256,367	829,053	703,678	368,100	270,000	270,000
Miscellaneous Revenue	-	-	12,039	-	-	-
Categorical Revenue	589,109	725,934	725,135	718,819	661,743	610,831
Other State Revenue	136,338	156,019	174,155	73,832	73,232	72,632
Grants Federal	-	-	-	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	225,817	305,345	314,915	300,000	300,000	300,000
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
Total Revenue	\$ 23,329,747	\$ 28,529,970	\$ 28,398,925	\$ 29,217,316	\$ 29,498,353	\$30,111,141
Total Sources	\$ 26,526,336	\$ 32,596,935	\$ 32,465,890	\$ 33,339,898	\$ 33,659,307	\$ 34,304,473
Expenditures:						
Salaries	\$ 10,755,417	\$ 13,128,627	\$ 13,094,085	\$ 13,644,862	\$ 13,897,753	\$14,119,644
Benefits	3,414,045	4,318,626	4,315,409	4,574,162	4,732,422	4,882,428
Purchased Professional and Technical Services	585,433	555,934	584,648	349,699	364,076	368,411
Purchased Property Services	3,255,638	4,622,270	4,595,642	5,084,165	5,124,550	5,176,523
Other Purchased Services	1,978,221	2,741,823	2,617,886	3,198,010	3,089,899	3,262,891
Supplies	1,311,024	1,604,254	1,615,165	1,250,468	1,248,907	1,274,900
Property	941,450	1,104,581	1,098,691	741,500	645,000	615,000
Other Expenses	47,526	218,238	74,272	126,078	108,370	110,775
Other Uses of Funds	· -	· -	, <u> </u>	, _	, -	, <u> </u>
Redemption of Principal	-	-	_	-	-	-
Principal on Leases	170,618	180,000	180,000	210,000	255,000	270,000
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 22,459,372	\$ 28,474,353	\$ 28,175,799	\$ 29,178,944	\$ 29,465,975	\$ 30,080,572
Balance on Hand June 30	\$ 4,066,965	\$ 4,122,582	\$ 4,290,090	\$ 4,160,954	\$ 4,193,332	\$ 4,223,901
Fund Balance as a % of Revenue	17%	14%	15%	14%	14%	14%

2019-2020 BUDGET ASCENT CLASSICAL ACADEMY CHARTER SCHOOL

	Audited Actual 2017-2018	2	Revised Budget 018-2019	stimated Actual 2018-2019	Proposed Budget 2019-2020	Projected Budget 2020-2021	rojected Budget 021-2022
Balance on Hand July 1		\$	-	\$ -	\$ 201,247	\$ 201,387	\$ 464,061
Revenue: Per Pupil Revenue Mill Levy/Override Tuition			2,517,753 380,335 18,000	2,523,209 380,335 18,000	4,519,396 653,310 -	4,734,751 657,737 -	4,871,935 650,296 -
Transportation Fees Earnings on Investments Food Services Pupil Activities			- - - 58,311	- - - 58,311	- - - 59,490	- - - 59,490	- - - 59,490
Community Service Activities Other Local Revenue Rental/Lease			- - -	- - -	- - -	- - -	- - -
Contributions/Donations Miscellaneous Revenue Categorical Revenue Other State Revenue			- 190,236 - 82,778	- 190,236 - 88,370	- 10 - 141,097	- 10 - 143,472	- 10 - 143,287
Grants Federal Fund Transfer Other Sources			300,762 329,000 -	300,762 329,000 7,867	229,000 - -	- - -	- - -
Cap Reserve Bond Revenue Grants Local Total Revenue	\$ -	\$	- - 3,877,175	\$ - - 3,896,090	\$ 5,602,303	\$ 5,595,460	\$ 5,725,018
Total Sources	\$ -	\$	3,877,175	\$ 3,896,090	\$ 5,803,550	\$ 5,796,847	\$ 6,189,079
Expenditures: Salaries Benefits Purchased Professional and Technical Services Purchased Property Services Other Purchased Services Supplies Property Other Expenses Other Uses of Funds Redemption of Principal Principal on Leases Grant Expense		\$	2,383,525 554,874 245,393 289,058 180,600 17,115 - - - -	\$ 2,478,804 579,623 181,133 291,807 126,541 1,444 - - - -	\$ 3,121,859 1,070,379 417,805 309,880 80,600 272,640 - 329,000 - - -	\$ 3,216,512 1,062,452 428,020 320,057 30,151 275,594 - - - -	\$ 3,289,229 1,077,867 434,558 325,474 44,343 278,426 - - - -
Cap Reserve Expense Total Expenditures	\$ -	\$	- 3,670,565	\$ - 3,659,352	\$ - 5,602,163	\$ - 5,332,786	\$ 5,449,897
Balance on Hand June 30	\$ -	\$	206,610	\$ 236,738	\$ 201,387	\$ 464,061	\$ 739,182
Fund Balance as a % of Revenue	0%		5%	6%	4%	8%	13%

2019-2020 BUDGET ASPEN VIEW ACADEMY CHARTER SCHOOL

	Audited Actual 2017-2018	:	Revised Budget 2018-2019	Estimated Actual 2018-2019	Proposed Budget 2019-2020	Projected Budget 2020-2021	Projected Budget 2021-2022
Balance on Hand July 1	\$ 1,764,394	\$	1,794,974	\$ 1,794,974	\$ 1,948,778	\$ 2,028,822	\$ 2,336,509
Revenue:							
Per Pupil Revenue	5,888,616		6,363,069	6,363,069	6,722,109	7,058,214	7,411,125
Mill Levy/Override	437,073		964,402	964,402	982,044	1,031,146	1,082,703
Tuition	-		393,050	393,050	506,100	531,405	557,975
Transportation Fees	-		-	-	-	-	-
Earnings on Investments	-		-	-	7,000	7,350	7,717
Food Services	-		-	-	-	-	-
Pupil Activities	363,563		239,450	239,450	244,450	256,672	269,506
Community Service Activities	425,055		200,000	200,000	200,000	200,000	200,000
Other Local Revenue	-		6,500	6,500	2,500	300,000	400,000
Rental/Lease	18,187		9,000	9,000	10,000	10,000	10,000
Contributions/Donations	50,000		62,000	62,000	62,000	-	-
Miscellaneous Revenue	-		-	-	-	-	-
Categorical Revenue	-		16,696	16,696	16,696	16,696	16,696
Other State Revenue	-		-	-	-	-	-
Grants Federal	254,384		-	-	-	-	-
Fund Transfer	-		-	-	-	-	-
Other Sources	-		-	-	-	-	-
Cap Reserve Bond Revenue	-		234,676	234,676	214,011	224,711	235,947
Grants Local	 -		-	 -	 -	-	 -
Total Revenue	\$ 7,436,878	\$	8,488,843	\$ 8,488,843	\$ 8,966,910	\$ 9,636,194	\$ 10,191,669
Total Sources	\$ 9,201,272	\$	10,283,817	\$ 10,283,817	\$ 10,915,688	\$ 11,665,016	\$ 12,528,178
Expenditures:							
Salaries	\$ 3,795,567	\$	4,204,870	\$ 4,204,870	\$ 4,603,967	\$ 4,834,165	\$ 5,075,873
Benefits	1,184,596		1,272,090	1,272,090	1,417,752	1,488,639	1,563,071
Purchased Professional and Technical Services	826,614		143,000	143,000	169,100	177,555	186,432
Purchased Property Services	-		1,276,440	1,276,440	1,245,440	1,307,712	1,373,097
Other Purchased Services	-		564,139	564,139	641,232	673,293	706,958
Supplies	407,526		480,500	480,500	479,875	503,868	529,062
Property	150,876		315,000	315,000	250,000	262,500	275,625
Other Expenses	8,463		25,000	25,000	25,500	26,775	28,113
Other Uses of Funds	· -		-	-	-	-	-
Redemption of Principal	1,032,656		54,000	54,000	54,000	54,000	54,000
Principal on Leases	-		-	-	_	-	_
Grant Expense	-		-	-	-	-	-
Cap Reserve Expense	-		-	-	-	-	-
Total Expenditures	\$ 7,406,298	\$	8,335,039	\$ 8,335,039	\$ 8,886,866	\$ 9,328,507	\$ 9,792,231
Balance on Hand June 30	\$ 1,794,974	\$	1,948,778	\$ 1,948,778	\$ 2,028,822	\$ 2,336,509	\$ 2,735,947
Fund Balance as a % of Revenue	24%		23%	23%	23%	24%	27%

2019-2020 BUDGET BEN FRANKLIN ACADEMY CHARTER SCHOOL

	;	Audited Actual 2017-2018	:	Revised Budget 2018-2019	Estimated Actual 2018-2019	Proposed Budget 2019-2020		Projected Budget 2020-2021	Projected Budget 1021-2022
Balance on Hand July 1	\$	3,781,446	\$	4,052,773	\$ 4,052,773	\$ 4,278,014	\$	4,376,673	\$ 4,455,467
Revenue:									
Per Pupil Revenue		6,292,396		6,844,952	6,854,530	7,076,766		7,218,301	7,362,667
Mill Levy/Override		466,394		1,037,600	1,049,436	1,052,314		1,068,099	1,084,120
Tuition		459,091		439,930	474,224	460,260		460,260	460,260
Transportation Fees		-		-	-	-		-	-
Earnings on Investments		6,595		2,500	13,792	2,500		2,500	2,500
Food Services		-		-	-	-		-	-
Pupil Activities		340,017		262,050	319,082	177,595		177,595	177,595
Community Service Activities		155,121		140,000	140,000	140,000		140,000	140,000
Other Local Revenue		-		-	-	-		-	-
Rental/Lease		26,804		15,000	20,852	20,000		20,000	20,000
Contributions/Donations		3,883		5,000	5,000	5,000		5,000	5,000
Miscellaneous Revenue		152		250	1,175	-		-	-
Categorical Revenue		-		-	-	-		-	-
Other State Revenue		15,820		17,717	17,717	18,396		18,396	18,396
Grants Federal		-		-	-	-		-	-
Fund Transfer		8,727		18,331	18,331	-		-	-
Other Sources		-		-	-	-		-	-
Cap Reserve Bond Revenue		226,663		226,662	225,943	226,651		226,651	226,651
Grants Local		-		-	-	-		-	-
Total Revenue	\$	8,001,663	\$	9,009,992	\$ 9,140,082	\$ 9,179,482	\$	9,336,802	\$ 9,497,190
Total Sources	\$	11,783,109	\$	13,062,765	\$ 13,192,855	\$ 13,457,496	\$	13,713,475	\$ 13,952,657
Expenditures:									
Salaries	\$	3,615,838	\$	4,136,682	\$ 4,136,682	\$ 4,371,861	\$	4,503,017	\$ 4,638,107
Benefits		950,736		1,145,070	1,145,070	1,166,958	\$	1,201,967	1,238,026
Purchased Professional and Technical Services		92,163		286,000	286,000	176,000	·	176,000	176,000
Purchased Property Services		1,602,712		1,740,493	1,740,493	1,723,267		1,723,267	1,723,267
Other Purchased Services		689,310		696,160	696,160	918,336		929,356	940,508
Supplies		334,891		436,956	436,956	500,141		500,141	500,141
Property		418,712		431,500	431,500	181,500		181,500	181,500
Other Expenses		27,180		42,760	42,760	42,760		42,760	42,760
Other Uses of Funds		(1,206)		, -	(780)	· -		, -	´-
Redemption of Principal		- '		-	- '	_		_	_
Principal on Leases		_		_	_	_		_	_
Grant Expense		-		-	-	-		-	-
Cap Reserve Expense		-		-	-	-		-	_
Total Expenditures	\$	7,730,336	\$	8,915,621	\$ 8,914,841	\$ 9,080,823	\$	9,258,008	\$ 9,440,309
Balance on Hand June 30	\$	4,052,773	\$	4,147,144	\$ 4,278,014	\$ 4,376,673	\$	4,455,467	\$ 4,512,347
Fund Balance as a % of Revenue		51%		46%	47%	48%		48%	48%

2019-2020 BUDGET CHALLENGE TO EXCELLENCE CHARTER SCHOOL

		Audited Actual 2017-2018	2	Revised Budget 2018-2019		Estimated Actual 2018-2019	Proposed Budget 1019-2020		Projected Budget 2020-2021	Projected Budget 2021-2022
Balance on Hand July 1	\$	1,931,978	\$	1,971,312	\$	2,238,985	\$ 2,220,637	\$	2,362,321	\$ 2,195,369
Revenue:										
Per Pupil Revenue		3,516,295	\$	3,839,642		3,815,634	4,149,597		4,239,022	4,386,373
Mill Levy/Override		260,326		286,161		582,039	636,939		636,376	630,012
Tuition		201,093		194,500		185,953	194,500		194,500	194,500
Transportation Fees				-						
Earnings on Investments		24,582		12,000		50,963	25,000		25,000	25,000
Food Services						-			-	-
Pupil Activities		143,917		125,000		134,060	130,000		130,000	130,000
Community Service Activities		70.054		-		-	-		-	-
Other Local Revenue		79,854		51,000		62,338	58,500		60,000	60,000
Rental/Lease		171		-		1,171	_		-	-
Contributions/Donations Miscellaneous Revenue		-		-		5,000	-		-	-
Categorical Revenue		- 152,392		-		180,789	- 158,890		- 158,106	- 158,946
Other State Revenue		132,392		143,120		160,769	136,690		138,100	130,940
Grants Federal		_		143,120		_	_		_	_
Fund Transfer		130,219		_		16,072			_	_
Other Sources		130,215		_		10,072	_		_	_
Cap Reserve Bond Revenue		_		_		_	_		_	_
Grants Local		_		_		_	_		_	_
Total Revenue	\$	4,508,848	\$	4,651,423	\$	5,034,018	\$ 5,353,426	\$	5,443,004	\$ 5,584,831
Total Sources	\$	6,440,826	\$	6,622,735	\$	7,273,003	\$ 7,574,063	\$	7,805,325	\$7,780,200
Expenditures:										
Salaries	\$	2,253,755	Ś	2,374,659	Ś	2,524,299	\$ 2,597,295	Ś	2,649,241	\$ 2,702,226
Benefits	•	669,953	•	793,053	•	808,277	898,832		939,595	983,508
Purchased Professional and Technical Services		115,051		132,025		186,476	275,930		277,310	278,696
Purchased Property Services		489,946		495,427		466,535	502,362		503,103	553,910
Other Purchased Services		353,970		361,214		417,120	493,435		495,902	498,381
Supplies		248,420		246,993		318,707	208,493		188,983	189,927
Property		64,545		78,888		60,543	76,350		526,732	77,115
Other Expenses		6,202		98,659		6,500	159,045		29,090	29,236
Other Uses of Funds		-		-		-	-		-	-
Redemption of Principal		-		-		-	-		-	-
Principal on Leases		-		-		-	-		-	-
Grant Expense		-		-		-	-		-	-
Cap Reserve Expense		-	,	-		-	 -	,	-	-
Total Expenditures	\$	4,201,841	\$	4,580,918	\$	4,788,458	\$ 5,211,742	\$	5,609,956	\$ 5,312,999
Balance on Hand June 30	\$	2,238,985	\$	2,041,817	\$	2,484,545	\$ 2,362,321	\$	2,195,369	\$ 2,467,201
Fund Balance as a % of Revenue		50%		44%		49%	44%		40%	44%

2019-2020 BUDGET DCS MONTESSORI CHARTER SCHOOL

	Audited Actual 2017-2018	:	Revised Budget 2018-2019	Estimated Actual 2018-2019	Proposed Budget 2019-2020	Projected Budget 2020-2021	Projected Budget 1021-2022
Balance on Hand July 1	\$ 1,087,647	\$	1,060,080	\$ 1,060,080	\$ 1,060,080	\$ 1,120,545	\$ 1,141,045
Revenue:							
Per Pupil Revenue	3,042,821		3,175,228	3,163,228	3,757,280	3,800,000	3,850,000
Mill Levy/Override	224,702		464,120	481,120	550,620	550,000	550,000
Tuition	1,033,325		1,144,800	1,144,800	805,000	810,000	810,000
Transportation Fees	-		-	-	-	-	-
Earnings on Investments	22,021		17,500	25,000	17,500	17,500	17,500
Food Services	-		-	-	-	-	-
Pupil Activities	235,951		200,000	235,000	200,000	200,000	200,000
Community Service Activities	361,785		364,920	364,920	374,800	375,000	375,000
Other Local Revenue	-		3,500	1,350	-	-	-
Rental/Lease	11,718		40,000	35,000	40,000	45,000	45,000
Contributions/Donations	16,561		-	8,000	-	-	-
Miscellaneous Revenue	44,268		30,000	50,000	46,000	40,000	40,000
Categorical Revenue	109,454		138,000	150,000	119,000	120,000	125,000
Other State Revenue	-		-	-	-	-	-
Grants Federal	-		-	-	-	-	-
Fund Transfer	7,525		-	1,589	-	-	-
Other Sources	-		-	-	-	-	-
Cap Reserve Bond Revenue	-		-	-	-	-	-
Grants Local	11,391		-	-	-	-	-
Total Revenue	\$ 5,121,522	\$	5,578,068	\$ 5,660,007	\$ 5,910,200	\$ 5,957,500	\$ 6,012,500
Total Sources	\$ 6,209,169	\$	6,638,148	\$ 6,720,087	\$ 6,970,280	\$ 7,078,045	\$ 7,153,545
Expenditures:							
Salaries	\$ 2,523,969	\$	2,665,236	\$ 2,665,236	\$ 2,815,821	\$ 2,900,000	\$ 2,950,000
Benefits	819,824		893,560	900,000	977,757	985,000	995,000
Purchased Professional and Technical Services	203,134		249,500	260,000	275,500	275,000	275,000
Purchased Property Services	761,320		773,666	773,666	771,166	770,000	770,000
Other Purchased Services	297,413		320,540	320,540	399,491	400,000	400,000
Supplies	228,515		267,400	275,000	267,400	267,000	267,000
Property	103,938		163,000	163,000	132,000	130,000	130,000
Other Expenses	5,107		20,600	20,600	10,600	10,000	10,000
Other Uses of Funds	194,478		200,000	235,000	200,000	200,000	200,000
Redemption of Principal	-		-	,	-	-	-
Principal on Leases	_		_	_	_	_	_
Grant Expense	11,391		_	_	_	-	_
Cap Reserve Expense	, 3 5 1		_	_	_	_	_
Total Expenditures	\$ 5,149,089	\$	5,553,502	\$ 5,613,042	\$ 5,849,735	\$ 5,937,000	\$ 5,997,000
Balance on Hand June 30	\$ 1,060,080	\$	1,084,646	\$ 1,107,045	\$ 1,120,545	\$ 1,141,045	\$ 1,156,545
Fund Balance as a % of Revenue	21%		19%	20%	19%	19%	19%

2019-2020 BUDGET GLOBAL VILLAGE ACADEMY CHARTER SCHOOL

	Audited Actual 2017-2018	:	Revised Budget 2018-2019	Estimated Actual 2018-2019	Proposed Budget 2019-2020	Projected Budget 2020-2021	ı	rojected Budget 021-2022
Balance on Hand July 1	\$ 93,286	\$	127,222	\$ 127,222	\$ 106,668	\$ 195,155	\$	532,417
Revenue:								
Per Pupil Revenue	2,089,046		2,799,463	2,811,021	3,362,539	3,582,144	3	3,617,965
Mill Levy/Override	151,811		416,745	416,745	451,594	478,963		478,963
Tuition	11,300		10,000	10,000	10,000	10,000		10,000
Transportation Fees	-		-	-	-	-		-
Earnings on Investments	-		-	-	-	-		-
Food Services	-		-	-	-	-		-
Pupil Activities	78,246		100,878	115,000	73,424	77,445		77,445
Community Service Activities	-		-	-	-	-		-
Other Local Revenue	-		-	-	-	-		-
Rental/Lease	-		-	-	-	-		-
Contributions/Donations	47,624		15,000	15,000	15,000	15,000		15,000
Miscellaneous Revenue	16,631		1,000	1,000	1,000	1,000		1,000
Categorical Revenue	126,828		156,498	156,498	165,167	174,212		174,212
Other State Revenue	-		-	-	-	-		-
Grants Federal	-		-	-	-	-		-
Fund Transfer	-		-	-	-	-		-
Other Sources	-		-	-	-	-		-
Cap Reserve Bond Revenue	-		-	-	-	-		-
Grants Local	 -		-	 -	 -	 -		-
Total Revenue	\$ 2,521,486	\$	3,499,584	\$ 3,525,264	\$ 4,078,724	\$ 4,338,764	\$ 4	1,374,585
Total Sources	\$ 2,614,772	\$	3,626,806	\$ 3,652,486	\$ 4,185,392	\$ 4,533,919	\$ 4	1,907,002
Expenditures:								
Salaries	\$ 1,068,968	\$	1,353,433	\$ 1,355,000	\$ 1,495,691	\$ 1,519,277	\$ 1	1,548,223
Benefits	268,808		346,962	346,962	427,139	421,112		435,204
Purchased Professional and Technical Services	156,937		210,268	216,000	229,375	236,238		236,814
Purchased Property Services	587,450		971,930	971,930	1,058,854	1,027,807	1	1,052,097
Other Purchased Services	298,096		493,723	493,723	613,137	643,351		651,988
Supplies	62,589		99,488	115,000	77,449	79,139		80,878
Property	24,681		19,730	26,000	54,300	40,000		40,000
Other Expenses	20,021		21,116	21,116	34,292	34,578		34,870
Other Uses of Funds	-		-	-	-	-		-
Redemption of Principal	-		-	-	-	-		-
Principal on Leases	-		-	-	-	-		-
Grant Expense	-		-	-	-	-		-
Cap Reserve Expense	-		-	-	-	-		-
Total Expenditures	\$ 2,487,550	\$	3,516,650	\$ 3,545,731	\$ 3,990,237	\$ 4,001,502	\$ 4	1,080,074
Balance on Hand June 30	\$ 127,222	\$	110,156	\$ 106,755	\$ 195,155	\$ 532,417	\$	826,928
Fund Balance as a % of Revenue	5%		3%	3%	5%	12%		19%

2019-2020 BUDGET HOPE ONLINE LEARNING ACADEMY CHARTER SCHOOL

	:	Audited Actual 2017-2018		Revised Budget 2018-2019		Estimated Actual 2018-2019		Proposed Budget 2019-2020		Projected Budget 2020-2021		Projected Budget 2021-2022
Balance on Hand July 1	\$	1,125,954	\$	444,496	\$	444,496	\$	448,845	\$	452,887	\$	530,953
Revenue:												
Per Pupil Revenue		15,921,342		16,887,449		15,834,474		17,187,787		18,374,225		19,676,962
Mill Levy/Override		-		-		-		-		-		-
Tuition		-		-		-		-		-		-
Transportation Fees		-		-		-		-		-		-
Earnings on Investments		1,987		362		2,090		2,111		2,132		2,153
Food Services		-		-		-		-		-		-
Pupil Activities		-		-		-		-		-		-
Community Service Activities		-		-		-		-		-		-
Other Local Revenue		-		-		-		-		-		-
Rental/Lease		-		-		-		-		-		-
Contributions/Donations		24,017		10,000		60,844		52,500		52,500		52,500
Miscellaneous Revenue		(3,898)		102,500		103,500		103,500		103,500		103,500
Categorical Revenue		-		-		-		-		-		-
Other State Revenue		341,365		302,137		302,152		308,064		313,977		345,505
Grants Federal		1,991,016		2,057,045		2,143,426		2,181,316		2,250,046		2,321,638
Fund Transfer		-		-		-		-		-		-
Other Sources		-		-		-		-		-		-
Cap Reserve Bond Revenue		-		-		-		-		-		-
Grants Local		459,531		304,062		326,406		219,361		219,924		112,414
Total Revenue	\$	18,735,360	\$	19,663,555	\$	18,772,892	\$	20,054,640	\$	21,316,304	\$	22,614,672
Total Sources	\$	19,861,314	\$	20,108,051	\$	19,217,388	\$	20,503,485	\$	21,769,191	\$	23,145,625
Expenditures:												
Salaries	\$	4,440,826	\$	4,405,679	\$	4,279,831	\$	4,343,241	\$	4,522,212		4,729,812
Benefits		1,480,091		1,507,113		1,405,774		1,430,147		1,489,991		1,560,707
Purchased Professional and Technical Services		797,594		364,848		334,242		329,645		335,814		342,169
Purchased Property Services		377,624		413,193		368,861		488,545		515,575		531,220
Other Purchased Services		10,154,006		10,088,050		9,898,108		10,865,844		11,711,970		12,623,706
Supplies		1,486,919		1,597,824		1,618,058		1,668,432		1,750,055		1,835,675
Property		18,510		224,527		244,060		264,754		238,450		301,065
Other Expenses		221,394		308,127		304,148		351,891		366,073		380,836
Other Uses of Funds		-		7,307		-		-		-		-
Redemption of Principal		_		· -		_		-		-		_
Principal on Leases		_		-		_		-		-		_
Grant Expense		439,853		283,561		315,461		308,100		308,100		200,000
Cap Reserve Expense		-		,				,		-		,
Total Expenditures	\$	19,416,818	\$	19,200,229	\$	18,768,543	\$	20,050,598	\$	21,238,238	\$	22,505,189
Balance on Hand June 30	\$	444,496	\$	907,822	\$	448,845	\$	452,887	\$	530,953	\$	640,436
Fund Balance as a % of Revenue		2%	_	5%	_	2%	_	2%	_	2%	_	3%

2019-2020 BUDGET LEMAN ACADEMY OF EXCELLENCE CHARTER SCHOOL

	Audited Actual 2017-2018	2	Revised Budget 2018-2019	Estimated Actual 2018-2019	Proposed Budget 2019-2020	Projected Budget 2020-2021	Projected Budget 2021-2022
Balance on Hand July 1		\$	-	\$ -	\$ 222,862	\$ 567,859	\$ 1,535,239
Revenue: Per Pupil Revenue Mill Levy/Override Tuition Transportation Fees Earnings on Investments Food Services Pupil Activities Community Service Activities			3,417,962 237,111 180,813 - - -	3,411,901 521,945 154,662 - - - -	4,970,121 750,854 201,250 - - -	6,343,432 923,437 241,500 - - -	7,848,781 1,099,094 262,500 - - - -
Other Local Revenue Rental/Lease Contributions/Donations Miscellaneous Revenue Categorical Revenue Other State Revenue Grants Federal Fund Transfer Other Sources Cap Reserve Bond Revenue Grants Local			13,576 - - - - - 145,897 - - - -	35,189 - - - - - 131,479 - - - -	113,670 - - - - - 157,875 - - - -	142,650 - - - - 178,313 - - - -	173,250 - - - - 192,500 - - - -
Total Revenue Total Sources	\$ -	\$	3,995,359	\$ 4,255,176 4,255,176	\$ 6,416,632	\$ 7,829,332 8,397,191	\$ 9,576,125
Expenditures: Salaries Benefits Purchased Professional and Technical Services Purchased Property Services Other Purchased Services Supplies Property Other Expenses Other Uses of Funds Redemption of Principal Principal on Leases Grant Expense Cap Reserve Expense Total Expenditures	\$ -	\$	1,623,633 452,573 134,822 1,198,332 276,978 187,159 - 492 - - - - 3,873,989	1,629,017 434,412 123,722 1,300,766 371,880 165,196 - 7,321 - - - 4,032,314	 2,412,260 736,575 160,000 1,750,740 508,394 271,200 5,000 4,604 - - - - 5,848,773	2,849,920 869,113 164,000 2,019,000 610,892 293,250 50,000 5,777 - - - - 6,861,952	 3,746,871 1,138,565 170,000 2,050,500 742,143 359,350 100,000 7,017 - - - - 8,314,446
Balance on Hand June 30	\$ -	\$	121,370	\$ 222,862	\$ 567,859	\$ 1,535,239	\$ 2,796,918
Fund Balance as a % of Revenue	0%		3%	5%	9%	20%	29%

2019-2020 BUDGET NORTH STAR ACADEMY CHARTER SCHOOL

		Audited Actual 2017-2018	:	Revised Budget 2018-2019	Estimated Actual 2018-2019	Proposed Budget 2019-2020	Projected Budget 2020-2021		Projected Budget 2021-2022
Balance on Hand July 1	\$	2,110,485	\$	1,712,646	\$ 1,712,646	\$ 1,828,888	\$ 834,364	\$	837,067
Revenue:									
Per Pupil Revenue		4,750,148		4,886,790	4,955,310	5,186,680	5,342,280		5,502,549
Mill Levy/Override		352,399		745,290	745,290	760,095	760,095		760,095
Tuition		171,182		286,755	286,755	286,755	286,755		295,793
Transportation Fees		-		-	-	-	-		-
Earnings on Investments		7,713		14,000	19,250	24,000	24,000		24,000
Food Services		-		-	-	-	-		-
Pupil Activities		137,285		129,900	129,900	130,500	130,500		130,500
Community Service Activities		-		-	-	-	-		-
Other Local Revenue		-		70,000	95,000	70,000	80,000		80,000
Rental/Lease		-		-	-	-	-		-
Contributions/Donations		165,419		50,000	50,000	50,000	50,000		50,000
Miscellaneous Revenue		69		11,210	11,300	-	-		-
Categorical Revenue									. .
Other State Revenue		33,519		35,618	35,618	35,618	35,618		35,618
Grants Federal		28,489		12,522	12,522	12,522	12,522		12,522
Fund Transfer		-		40,000	40,000	-	-		-
Other Sources				-	-				-
Cap Reserve Bond Revenue		171,250		196,961	172,490	172,490	172,490		172,490
Grants Local	_				 			_	
Total Revenue	\$	5,817,474	\$	6,479,046	\$ 6,553,435	\$ 6,728,660	\$ 6,894,260	\$	7,063,567
Total Sources	\$	7,927,959	\$	8,191,692	\$ 8,266,081	\$ 8,557,548	\$ 7,728,624	\$	7,900,634
Expenditures:									
Salaries	\$	2,845,413	\$	3,267,741	\$ 3,267,741	\$ 3,405,871	\$ 3,488,242	\$	3,575,970
Benefits		843,895		951,719	951,719	1,002,409	1,029,651		1,058,576
Purchased Professional and Technical Services		371,013		410,457	400,457	497,365	559,672		644,614
Purchased Property Services		987,979		1,164,303	1,164,303	1,137,853	1,145,920		1,151,774
Other Purchased Services		91,880		94,977	94,977	95,194	96,433		97,709
Supplies		256,438		283,720	283,720	289,398	295,142		301,060
Property		793,578		244,776	234,776	237,594	218,997		173,017
Other Expenses		4,117		52,500	32,500	52,500	52,500		52,500
Other Uses of Funds		21,000		-	-	-	-		-
Redemption of Principal		-		-	-	-	-		-
Principal on Leases		-		-	-	-	-		-
Grant Expense		-		7,000	7,000	5,000	5,000		5,000
Cap Reserve Expense		-		1,000,000	 	1,000,000	 -		
Total Expenditures	\$	6,215,313	\$	7,477,193	\$ 6,437,193	\$ 7,723,184	\$ 6,891,557	\$	7,060,220
Balance on Hand June 30	\$	1,712,646	\$	714,499	\$ 1,828,888	\$ 834,364	\$ 837,067	\$	840,414
Fund Balance as a % of Revenue		29%		11%	28%	12%	12%		12%

2019-2020 BUDGET PARKER CORE KNOWLEDGE CHARTER SCHOOL

	Audited Actual 2017-2018	2	Revised Budget 2018-2019	stimated Actual 2018-2019	Proposed Budget 2019-2020	Projected Budget 2020-2021	Projected Budget 2021-2022
Balance on Hand July 1	\$ 2,089,384	\$	2,128,129	\$ 2,128,128	\$ 2,642,542	\$ 2,697,632	\$ 2,754,375
Revenue:							
Per Pupil Revenue	4,905,599		5,181,865	5,179,368	5,595,000	5,762,850	5,935,736
Mill Levy/Override	363,360		360,009	797,797	805,150	829,305	854,184
Tuition	777,415		865,910	865,910	693,200	713,996	735,416
Transportation Fees	-		-	-	-	-	-
Earnings on Investments	28,890		25,000	37,939	50,585	52,103	53,666
Food Services	16,286		15,000	15,000	6,000	6,180	6,365
Pupil Activities	67,515		72,900	72,900	59,900	61,697	63,548
Community Service Activities	-		-	-	-	-	-
Other Local Revenue	-		-	-	-	-	-
Rental/Lease	44,550		40,000	40,000	53,250	54,848	56,493
Contributions/Donations	61,220		1,800	3,962	1,500	1,545	1,591
Miscellaneous Revenue	154,810		93,345	105,347	105,250	108,408	111,660
Categorical Revenue	176,567		184,680	178,578	167,000	172,010	177,170
Other State Revenue	13,178		8,155	12,388	10,000	10,300	10,609
Grants Federal	-		-	-	-	-	-
Fund Transfer	-		-	-	-	-	-
Other Sources	-		-	-	-	-	-
Cap Reserve Bond Revenue	-		-	-	-	-	-
Grants Local	-		-	-	-	-	
Total Revenue	\$ 6,609,390	\$	6,848,664	\$ 7,309,189	\$ 7,546,835	\$ 7,773,240	\$ 8,006,437
Total Sources	\$ 8,698,774	\$	8,976,793	\$ 9,437,317	\$ 10,189,377	\$ 10,470,872	\$10,760,812
Expenditures:							
Salaries	\$ 3,436,377	\$	3,742,358	\$ 3,742,358	\$ 3,833,700	\$ 3,948,711	\$ 4,067,172
Benefits	1,096,684		1,220,833	1,220,833	1,250,000	1,287,500	1,326,125
Purchased Professional and Technical Services	134,818		129,325	129,325	156,120	160,804	165,628
Purchased Property Services	755,842		769,360	769,360	967,600	996,628	1,026,527
Other Purchased Services	371,791		448,974	448,974	557,850	574,586	591,823
Supplies	372,244		382,065	382,065	384,750	396,293	408,181
Property	384,186		90,000	90,000	330,000	339,900	350,097
Other Expenses	18,704		11,860	11,860	11,725	12,077	12,439
Other Uses of Funds	-		-	-	-	-	-
Redemption of Principal	_		_	_	_	_	-
Principal on Leases	-		-	-	-	-	-
Grant Expense	-		-	-	-	-	-
Cap Reserve Expense	-		-	-	-	-	-
Total Expenditures	\$ 6,570,646	\$	6,794,775	\$ 6,794,775	\$ 7,491,745	\$ 7,716,497	\$ 7,947,992
Balance on Hand June 30	\$ 2,128,128	\$	2,182,018	\$ 2,642,542	\$ 2,697,632	\$ 2,754,375	\$ 2,812,820
Fund Balance as a % of Revenue	32%		32%	36%	36%	35%	35%

2019-2020 BUDGET PARKER PERFORMING ARTS CHARTER SCHOOL

	Audited Actual 2017-2018	Revised Budget 2018-2019	Estimated Actual 2018-2019	Proposed Budget 2019-2020	Projected Budget 2020-2021	Projected Budget 021-2022
Balance on Hand July 1	\$ (60,684)	\$ 214,530	\$ 214,530	\$ 320,438	\$ 518,350	\$ 920,698
Revenue:						
Per Pupil Revenue	5,540,500	5,752,295	5,752,295	5,933,979	6,022,454	6,094,723
Mill Levy/Override	407,478	868,849	868,849	859,150	867,227	867,227
Tuition	166,950	320,800	320,800	370,800	370,800	370,800
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	-	-	-	3,125	7,060	14,705
Food Services	8,245	-	-	-	-	-
Pupil Activities	205,293	122,960	122,960	150,149	154,653	159,293
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	134,993	106,200	115,258	96,390	96,390	96,390
Rental/Lease	71,851	85,000	85,000	93,500	102,850	113,135
Contributions/Donations	-	-	-	-	-	-
Miscellaneous Revenue	-	6,000	6,000	-	-	-
Categorical Revenue	-	-	-	-	-	-
Other State Revenue	269,173	328,053	328,053	263,551	263,023	263,023
Grants Federal	196,500	-	-	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	190,000	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	 -	-	-	-	-	-
Total Revenue	\$ 7,190,982	\$ 7,590,157	\$ 7,599,215	\$ 7,770,644	\$ 7,884,457	\$ 7,979,296
Total Sources	\$ 7,130,298	\$ 7,804,687	\$ 7,813,745	\$ 8,091,082	\$ 8,402,807	\$ 8,899,994
Expenditures:						
Salaries	\$ 3,415,713	\$ 3,161,512	\$ 3,161,512	\$ 3,357,062	\$ 3,379,247	\$ 3,445,495
Benefits	897,927	864,595	864,595	953,385	1,039,412	1,095,312
Purchased Professional and Technical Services	193,565	136,496	136,496	128,806	143,140	147,621
Purchased Property Services	1,577,943	1,941,061	1,941,061	2,012,363	1,875,456	1,918,852
Other Purchased Services	509,270	506,677	506,677	542,005	549,723	579,843
Supplies	265,946	302,966	302,966	364,599	298,907	321,874
Property	21,341	84,000	88,000	37,000	14,550	15,155
Other Expenses	34,063	115,800	50,000	177,512	181,674	185,940
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	440,000	442,000	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
Total Expenditures	\$ 6,915,769	\$ 7,553,107	\$ 7,493,307	\$ 7,572,732	\$ 7,482,109	\$ 7,710,092
Balance on Hand June 30	\$ 214,530	\$ 251,580	\$ 320,438	\$ 518,350	\$ 920,698	\$ 1,189,902
Fund Balance as a % of Revenue	3%	3%	4%	7%	12%	15%

2019-2020 BUDGET PLATTE RIVER ACADEMY CHARTER SCHOOL

	Audited Actual 2017-2018		;	Revised Budget 2018-2019	Estimated Actual 2018-2019		Proposed Budget 2019-2020	Projected Budget 2020-2021	Projected Budget 2021-2022
Balance on Hand July 1	\$	1,445,686	\$	1,467,118	\$ 1,467,118	\$	260,196	\$ 266,249	\$ 269,567
Revenue:									
Per Pupil Revenue		3,848,835		3,969,251	3,995,727		4,099,819	4,222,814	4,349,498
Mill Levy/Override		286,358		600,399	612,621		585,401	573,693	562,219
Tuition		90,000		85,000	85,000		-	-	-
Transportation Fees		-		-	-		-	-	-
Earnings on Investments		11,006		10,000	51,000		16,000	12,000	12,000
Food Services		16,651		17,000	15,000		17,000	17,000	17,000
Pupil Activities		146,825		128,450	136,000		130,750	132,058	132,058
Community Service Activities		15,827		22,500	17,000		20,000	20,000	20,000
Other Local Revenue		-		-	-		-	-	-
Rental/Lease		36,823		18,000	18,000		18,000	18,000	18,000
Contributions/Donations		73,067		44,000	58,000		44,000	44,000	44,000
Miscellaneous Revenue		46,036		10,000	12,000		10,000	10,000	10,000
Categorical Revenue		4,329		4,598	4,599		1,000	1,000	1,000
Other State Revenue		139,065		143,961	143,961		129,976	127,376	124,829
Grants Federal		-		-	-		-	-	-
Fund Transfer		-		-	-		-	-	-
Other Sources		-		-	-		-	-	-
Cap Reserve Bond Revenue		-		-	-		-	-	-
Grants Local		-		-	-		-	-	-
Total Revenue	\$	4,714,822	\$	5,053,159	\$ 5,148,908	\$	5,071,946	\$ 5,177,941	\$ 5,290,604
Total Sources	\$	6,160,508	\$	6,520,277	\$ 6,616,026	\$	5,332,142	\$ 5,444,190	\$ 5,560,171
Expenditures:									
Salaries	\$	2,603,808	\$	2,766,224	\$ 2,766,224	\$	2,824,371	\$ 2,909,102	\$ 2,996,375
Benefits		748,690		740,000	740,000		799,956	823,955	848,673
Purchased Professional and Technical Services		74,027		82,500	82,500		67,110	67,110	67,110
Purchased Property Services		139,820		132,700	132,700		141,295	141,295	141,295
Other Purchased Services		411,853		490,538	490,538		570,516	570,516	570,516
Supplies		226,157		230,000	230,000		187,720	187,720	187,720
Property		96,620		95,200	95,200		75,875	75,875	75,875
Other Expenses		392,415		385,550	385,550		399,050	399,050	399,050
Other Uses of Funds		-		1,433,118	1,433,118		-	-	-
Redemption of Principal		-		-	-		-	_	-
Principal on Leases		-		-	-		-	-	-
Grant Expense		-		-	-		-	-	-
Cap Reserve Expense		_		_	_		_	_	_
Total Expenditures	\$	4,693,389	\$	6,355,830	\$ 6,355,830	\$	5,065,893	\$ 5,174,623	\$ 5,286,615
Balance on Hand June 30	\$	1,467,118	\$	164,447	\$ 260,196	\$	266,249	\$ 269,567	\$ 273,556
Fund Balance as a % of Revenue		31%		3%	5%		5%	5%	5%

2019-2020 BUDGET RENAISSANCE SECONDARY CHARTER SCHOOL

	Audited Actual 2017-2018	Revised Budget 2018-2019	Estimated Actual 2018-2019		Proposed Budget 2019-2020	Projected Budget 2020-2021	E	ojected Budget 021-2022
Balance on Hand July 1	\$ 81,024	\$ 555,860	\$ 555,860	\$	260,937	\$ 120,532	\$	244,985
Revenue:								
Per Pupil Revenue	2,521,757	2,660,586	2,659,826		3,005,824	3,348,390	3	,838,786
Mill Levy/Override	189,079	404,088	408,160		429,205	459,553		506,397
Tuition	-	-	-		-	-		-
Transportation Fees	-	-	-		-	-		-
Earnings on Investments	1,382	1,038	1,857		-	-		-
Food Services	-	-	-		-	-		-
Pupil Activities	427,695	376,518	399,139		385,214	426,240		474,840
Community Service Activities	-	-	-		-	-		-
Other Local Revenue	2,962	-	-		-	-		-
Rental/Lease	285	-	-		-	-		-
Contributions/Donations	12,341	600	1,965		-	-		-
Miscellaneous Revenue	3,500	5,769	9,397		-	-		-
Categorical Revenue	-	100,084	87,911		94,318	101,490		112,965
Other State Revenue	90,473	25,932	27,469		25,932	38,226		42,548
Grants Federal	178,701	196,500	214,299		-	-		-
Fund Transfer	146,026	20,200	20,200		-	-		-
Other Sources	-	-	_		-	_		-
Cap Reserve Bond Revenue	-	-	-		-	-		-
Grants Local	-	-	-		-	-		-
Total Revenue	\$ 3,574,201	\$ 3,791,316	\$ 3,830,224	\$	3,940,494	\$ 4,373,899	\$4	,975,536
Total Sources	\$ 3,655,225	\$ 4,347,176	\$ 4,386,084	\$	4,201,431	\$ 4,494,431	\$ 5	,220,521
Expenditures:								
Salaries	\$ 1,367,557	\$ 1,713,526	\$ 1,690,570	\$	1,749,542	\$ 1,783,326	\$ 1	,808,901
Benefits	396,937	505,734	505,734		559,555	575,337		566,565
Purchased Professional and Technical Services	153,575	138,855	137,520		156,841	167,119		186,529
Purchased Property Services	567,190	1,066,924	1,069,750		1,068,271	1,107,310	1	,148,046
Other Purchased Services	242,476	351,510	348,443		433,337	494,815		614,368
Supplies	108,509	102,602	118,172		66,369	75,737		88,015
Property	46,594	12,040	8,280		13,305	14,821		16,992
Other Expenses	9,326	5,178	6,879		8,680	5,980		6,430
Other Uses of Funds	3,500	500	500		-	-		-
Redemption of Principal	-	-	-		-	-		-
Principal on Leases	-	-	-		-	-		-
Grant Expense	178,701	196,500	214,299		-	-		-
Cap Reserve Expense	25,000	25,000	25,000		25,000	25,000		25,000
Total Expenditures	\$ 3,099,365	\$ 4,118,369	\$ 4,125,147	\$	4,080,899	\$ 4,249,446	\$4	,460,847
Balance on Hand June 30	\$ 555,860	\$ 228,806	\$ 260,937	Ş	120,532	\$ 244,985	\$	759,675
Fund Balance as a % of Revenue	16%	6%	7%		3%	6%		15%

2019-2020 BUDGET SKYVIEW ACADEMY CHARTER SCHOOL

	Audited Actual 2017-2018		:	Revised Budget 2018-2019	Estimated Actual 2018-2019		Proposed Budget 2019-2020	Projected Budget 2020-2021	Projected Budget 2021-2022
Balance on Hand July 1	\$	1,444,671	\$	1,586,435	\$ 1,586,435	\$	1,611,628	\$ 1,791,055	\$ 2,021,253
Revenue:									
Per Pupil Revenue		9,202,938		9,601,995	9,600,101		10,236,516	10,560,160	10,979,897
Mill Levy/Override		681,505		1,437,660	1,462,259		1,488,504	1,467,532	1,459,122
Tuition		995,014		1,100,150	1,060,958		1,241,350	1,241,550	1,241,550
Transportation Fees		(9)		-	-		-	-	-
Earnings on Investments		-		-	-		-	-	-
Food Services		-		-	-		-	-	-
Pupil Activities		384,274		377,965	377,000		387,940	390,100	393,850
Community Service Activities		-		-	-		-	-	-
Other Local Revenue		-		-	-		-	-	-
Rental/Lease		17,625		20,000	25,000		20,000	20,000	20,000
Contributions/Donations		77,363		55,000	55,050		134,000	50,000	50,000
Miscellaneous Revenue		41,753		49,433	49,433		36,433	38,255	40,167
Categorical Revenue		329,791		358,619	314,684		322,304	350,075	356,950
Other State Revenue		69,798		93,351	93,358		92,531	95,000	95,000
Grants Federal		-		-	-		-	-	-
Fund Transfer		-		-	96,587		-	-	-
Other Sources		-		-	-		-	-	-
Cap Reserve Bond Revenue		-		-	-		-	-	-
Grants Local		-		-	 -		-	 -	 -
Total Revenue	\$	11,800,052	\$	13,094,173	\$ 13,134,430	\$	13,959,578	\$ 14,212,672	\$ 14,636,536
Total Sources	\$	13,244,723	\$	14,680,608	\$ 14,720,865	\$	15,571,206	\$ 16,003,727	\$ 16,657,789
Expenditures:									
Salaries	\$	5,973,039	\$	6,572,969	\$ 6,527,718	\$	7,120,662	\$ 7,303,657	\$ 7,491,530
Benefits		1,803,861		1,983,516	1,991,775		2,143,717	2,242,168	2,342,293
Purchased Professional and Technical Services		237,602		288,044	280,693		315,116	328,883	343,611
Purchased Property Services		2,188,671		2,229,302	2,248,302		2,268,268	2,299,629	2,333,892
Other Purchased Services		766,407		953,737	973,335		1,114,981	1,104,876	1,172,850
Supplies		530,926		569,101	560,827		584,960	561,583	578,413
Property		139,356		230,000	270,000		175,000	105,000	85,000
Other Expenses		18,426		59,252	30,000		57,447	36,678	42,054
Other Uses of Funds		-		-	-		-	-	-
Redemption of Principal		-		-	-		-	-	-
Principal on Leases		-		-	-		-	-	-
Grant Expense		-		-	-		-	-	-
Cap Reserve Expense	_			225,000	 226,587			 	
Total Expenditures	\$	11,658,288	\$	13,110,921	\$ 13,109,237	\$	13,780,151	\$ 13,982,474	\$ 14,389,643
Balance on Hand June 30	\$	1,586,435	\$	1,569,687	\$ 1,611,628	\$	1,791,055	\$ 2,021,253	\$ 2,268,146
Fund Balance as a % of Revenue		13%		12%	12%		13%	14%	15%

2019-2020 BUDGET STEM SCHOOL HIGHLANDS RANCH CHARTER SCHOOL

	Audited Actual 2017-2018		Revised Budget 2018-2019		Estimated Actual 2018-2019		Proposed Budget 2019-2020		Projected Budget 2020-2021		Projected Budget 2021-2022
Balance on Hand July 1	\$ 2,879,069	\$	3,802,492	\$	3,802,492	\$	7,280,630	\$	7,637,356	\$	9,581,396
Revenue:											
Per Pupil Revenue	13,079,291		14,146,395		14,146,395		14,770,123		15,260,449		15,640,281
Mill Levy/Override	973,892		990,642		1,641,928		2,160,038		2,163,174		2,148,798
Tuition	-		-		-		-		-		-
Transportation Fees	-		-		-		-		-		-
Earnings on Investments	53,101		35,000		95,917		85,000		85,000		85,000
Food Services	-		-		-		-		-		-
Pupil Activities	590,947		738,144		625,000		343,888		346,375		346,375
Community Service Activities	-		-		-		-		-		-
Other Local Revenue	-		-		-		-		-		-
Rental/Lease	54,000		54,000		54,000		54,000		54,000		54,000
Contributions/Donations	46,853		30,000		100,566		50,000		50,000		50,000
Miscellaneous Revenue	-		-		-		-		-		-
Categorical Revenue	-		-		-		-		-		-
Other State Revenue	520,344		529,461		529,461		562,696		567,259		567,259
Grants Federal	-		-		-		-		-		-
Fund Transfer	-		-		-		-		-		-
Other Sources	-		-		-		-		-		-
Cap Reserve Bond Revenue	-		-		-		-		-		-
Grants Local	-		-		-		-		-		-
Total Revenue	\$ 15,318,428	\$	16,523,642	\$	17,193,267	\$	18,025,745	\$	18,526,257	\$	18,891,713
Total Sources	\$ 18,197,497	\$	20,326,134	\$	20,995,759	\$	25,306,375	\$	26,163,613	\$	28,473,109
Expenditures:											
Salaries	\$ 7,715,788	\$	8,187,175	\$	7,059,363	\$	8,396,345	\$	8,647,906	\$	8,907,005
Benefits	1,991,309		2,234,859		1,826,179		2,335,761		2,406,141		2,455,244
Purchased Professional and Technical Services	245,041		233,666		220,000		285,985		294,565		303,402
Purchased Property Services	2,177,508		2,549,799		2,208,921		2,619,766		2,567,914		2,594,971
Other Purchased Services	1,052,165		1,194,707		1,200,000		1,370,671		1,431,913		1,488,845
Supplies	382,961		578,372		415,904		626,030		642,284		659,034
Property	800,331		1,015,000		750,000		1,166,950		323,459		330,162
Other Expenses	20,225		1,717,000		34,762		867,510		268,035		268,576
Other Uses of Funds	9,678		-		-		-		-		· -
Redemption of Principal	-		-		-		-		-		-
Principal on Leases	-		-		_		-		-		-
Grant Expense	-		-		-		-		-		-
Cap Reserve Expense	_		_		-		_		_		-
Total Expenditures	\$ 14,395,005	\$	17,710,578	\$	13,715,129	\$	17,669,019	\$	16,582,217	\$	17,007,239
Balance on Hand June 30	\$ 3,802,492	\$	2,615,556	\$	7,280,630	\$	7,637,356	\$	9,581,396	\$	11,465,870
Fund Balance as a % of Revenue	25%		16%		42%		42%		52%		61%

2019-2020 BUDGET WORLD COMPASS ACADEMY CHARTER SCHOOL

	Audited Actual 2017-2018	:	Revised Budget 2018-2019		Estimated Actual 2018-2019	Proposed Budget 2019-2020	Projected Budget 2020-2021	rojected Budget 021-2022
Balance on Hand July 1	\$ 453,315	\$	881,607	\$	881,607	\$ 1,492,708	\$ 1,609,204	\$ 1,659,153
Revenue:								
Per Pupil Revenue	4,364,243		4,644,623		4,699,546	5,068,767	5,407,072	5,664,592
Mill Levy/Override	-		752,361		715,153	761,810	796,286	801,057
Tuition	483,715		361,551		617,572	398,837	414,746	418,469
Transportation Fees	-		-		-	-	-	-
Earnings on Investments	-		-		-	-	-	-
Food Services	-		-		-	-	-	-
Pupil Activities	148,110		48,775		99,999	68,775	68,775	68,775
Community Service Activities	-		-		-	-	-	-
Other Local Revenue	38,218		127,400		243,523	129,000	136,200	138,400
Rental/Lease	10.022		19,740		48,385	19,740	18,000	18,000
Contributions/Donations Miscellaneous Revenue	19,822		15,000 18,000		39,233 7,435	15,000	15,000 -	15,000
Categorical Revenue	- 163,159		18,000		7,433	-	-	-
Other State Revenue	103,139		- 151,260		- 175,733	- 158,183	- 158,057	- 159,119
Grants Federal	_		131,200		1/3,/33	130,163	136,037	139,119
Fund Transfer			_		_	_	_	_
Other Sources	_		_		_	_	_	_
Cap Reserve Bond Revenue	_		_		_	_	_	_
Grants Local	_		_		_	_	_	_
Total Revenue	\$ 5,217,267	\$	6,138,710	\$	6,646,579	\$ 6,620,112	\$ 7,014,136	\$ 7,283,412
Total Sources	\$ 5,670,582	\$	7,020,317	\$	7,528,186	\$ 8,112,820	\$ 8,623,340	\$ 8,942,565
Expenditures:								
Salaries	\$ 2,506,550	\$	2,848,356	\$	2,848,356	\$ 2,868,131	\$ 2,911,153	\$ 2,973,420
Benefits	706,959		1,005,082		1,005,082	941,812	1,069,858	1,105,152
Purchased Professional and Technical Services	243,250		307,223		307,223	331,081	332,736	334,400
Purchased Property Services	762,097		997,938		997,938	1,420,123	1,772,284	1,849,579
Other Purchased Services	324,557		409,497		479,036	476,758	490,794	499,051
Supplies	201,517		241,519		352,439	236,287	237,468	238,656
Property	33,698		35,000		29,293	43,218	43,434	43,651
Other Expenses	10,347		217,364		16,111	186,206	106,460	107,103
Other Uses of Funds	-		-		-	-	-	-
Redemption of Principal	-		-		-	-	-	-
Principal on Leases	-		-		-	-	-	-
Grant Expense	-		-		-	-	-	-
Cap Reserve Expense	 4 700 071		-	,		-	-	
Total Expenditures	\$ 4,788,976	\$	6,061,979	\$	6,035,478	\$ 6,503,616	\$ 6,964,187	\$ 7,151,012
Balance on Hand June 30	\$ 881,607	\$	958,338	\$	1,492,708	\$ 1,609,204	\$ 1,659,153	\$ 1,791,553
Fund Balance as a % of Revenue	17%		16%		22%	24%	24%	25%

