

# Douglas County School District Financial Plan & Budget

Adopted Budget | 2019-2020



**Douglas County** School District  
*Learn Today, Lead Tomorrow*



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# **ADOPTED BUDGET**

# DOUGLAS COUNTY SCHOOL DISTRICT, Re. 1

## Colorado

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*Chief Communications Officer*

Mary Kay Klimesh  
*General Counsel*

# **DOUGLAS COUNTY SCHOOL DISTRICT BUDGET COMMITMENTS FOR 2019-2020**

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Douglas County School District will continue to drive as much funding as reasonably possible to school budgets and employee compensation while still maintaining critical supports. All new revenue from the School Finance Act will primarily be allocated to salary and benefit increases after meeting increases in expenses due to needs such as Special Education, PERA contributions and other contractual obligations. With the passage of 5B ballot measure in November 2018, DCSD has General Obligation Bond funds available for facility reinvestment, information technology, safety and security, and transportation.

For 2019-2020 budget development, DCSD continued the zero-based budgeting process that started in 2017-2018 for all central administration departments. Zero-based budgeting is financial planning where all expenses must be justified for each new fiscal year. The 2019-2020 Adopted Budget reflects the cost of necessary support and services for schools and students. The details of this extensive process were presented to the Board of Education on April 16, 2019.

The School Finance Act for 2019-2020 is favorable for DCSD with an anticipated increase in per pupil revenue of \$347 from \$7,848 to \$8,195 per pupil. Based on projected funded pupil count, this change will result in an additional \$16.67 million in new revenue for neighborhood schools (before the change to free full day kindergarten). This new revenue, however, is partially offset by a projected \$1.93 million decrease due to declining enrollment in neighborhood schools in pockets of the community. This decrease due to declining enrollment in neighborhood schools is only the district-share of the loss of enrollment; neighborhood school budgets are \$2.47 million less than if enrollment were to remain flat year-over-year in neighborhood schools.

The 2019-2020 Proposed Budget was built prior to the Colorado Legislature passing HB19-1272 to fund free full day kindergarten. Therefore, the Proposed Budget, presented May 14 2019, included a budget for full day kindergarten tuition and the calculation of kindergarten funded pupils at 0.58 instead of 1.00 funding. The 2019-2020 budget to be presented for adoption on June 18, 2019 now includes the changes for free full day kindergarten. DCSD funded pupil count will increase \$11.9 million due to the addition of 1,481 funded pupils. The charter school share of this funded pupil count (\$5.3 million) will be passed through directly to the charter schools while the remaining will be used to fund neighborhood school full day kindergarten. The 2019-2020 Adopted Budget also includes the addition of seven school resource officers in order for all comprehensive neighborhood secondary schools to have their own SRO.

DCSD commits to a 100% equal per pupil share of mill levy override funds with District charter schools based on charter school projected enrollment in the 2019-2020 Adopted Budget. Please see the [LINK](#) to the Board of Education resolution from June 5, 2018 for more information.

# ZERO-BASED BUDGETING FINANCIAL RESULTS FOR 2019-2020 (NON-2018 MLO) PROPOSAL FROM MAY 14, 2019

The following budget items are the sources of new revenue or identified savings from the prior year available for 2019-2020 spending priorities:

Budget Item	Dollars (\$M)	Notes
Increase Per Pupil Revenue	\$16.67	\$347 per pupil increase for neighborhood school funded pupil count
Reduce Neighborhood School Enrollment	(\$1.93)	Reduction due to change in neighborhood funded pupil count
Increase to Other Projected General Fund Revenue	\$1.26	Specific Ownership Tax, preschool tuition, Facility Use rental revenue, E-Rate revenue
Fund Benefit Increases out of Medical Fund fund balance	\$1.50	Fund Health Savings Account district contribution directly from Medical Fund using fund balance
Increase to concurrent enrollment tuition	\$1.13	Tuition received from community colleges to offset costs of participation
Defeasance of Certificates of Participation	\$1.06	Reduce annual principal and interest expense due to payoff of COP for gross savings of \$3.8M and NPV savings of \$972K
Increase to SPED Tier B	\$1.00	Estimated District-share of statewide \$22M SPED Tier B increase
Increase charter school purchased service revenue	\$0.91	Increase due to increased charter funded pupil count and increased rates to reflect actual cost of services
Fund Medicaid increases out of Medicaid assignment of fund balance	\$0.86	Add 2.0 FTE nurses and receive Personalized Learning director from Title II
Reduce General Fund Budget for Capital Projects	\$0.47	With bond and Cash in Lieu of Land reserves, able to reduce General Fund budget held for capital projects
<b>Total Newly Available Funds</b>	<b>\$22.93</b>	



## 2019-2020 SPENDING PRIORITIES (NON 2018 MLO) PROPOSAL FROM MAY 14, 2019

The captured savings and new revenue of \$22.93 million will be needed to cover the increases in expenses listed below:

Budget Item	Dollars (\$M)	Notes
Transportation	\$1.35	Add 8 FTE and \$2M for student transportation for riders requiring special transportation through outside vendors; Total increase of \$3.26M presented 4/16/19 offset by use of vacancy savings from 2018-2019
Career and Technical Education	\$1.13	Increase to concurrent enrollment tuition paid not funded through 2018 MLO
Special Education	\$1.20	Dollars directly in school-managed budgets and Personalized Learning department not funded through 2018 MLO
Additional SBB Funding	\$0.93	Additional school-based FTE and resources not funded through 2018 MLO for ESL teachers and alternative school support
Risk Management	\$0.88	Increase to property and liability insurance premiums
PERA Contribution Increase	\$0.80	PERA rate increases to 20.40% of all salaries
Increase to Charter School Share of MLO	\$0.67	Increase charter share of all mill levy overrides (not only 2018 MLO) based on increase to charter funded pupil count
Implementation of Free Full Day Kindergarten	\$0.60	Funding through School Finance Act less than funding collected through tuition
Operations and Maintenance	\$0.51	Increase to contracted services
All Remaining Departments	\$1.96	See <a href="#">April 16 Board of Education work session</a>
Ongoing Pay Raise for All Staff	\$12.90	3.5% pay raise for all regular staff
<b>Total Non-MLO Funded Spending Priorities</b>	<b>\$22.93</b>	

In addition to these spending priorities proposed on May 14, 2019, the 2019-2020 Adopted Budget includes the addition of seven School Resource Officers for \$0.43 million in order for all comprehensive neighborhood secondary schools to have their own SRO.

## 2019-2020 BUDGET FOR 2018 MILL LEVY OVERRIDE

With the passage of 5A ballot measure in November 2018, Douglas County School District has \$40 million of annual override property tax revenue for the following areas originally communicated to the voters:

- \$17 million toward addressing pay gaps for employees
- \$3.5 million toward allocating school counselors for all elementary schools
- \$2.5 million toward changing the middle and high school counselor-to-student ratio
- \$2 million toward increasing career and trade focused programming
- \$7 million toward school-level funding depending on the needs
- \$8 million toward District charter schools

DCSD will receive all \$40 million of override property tax in 2018-2019, but did not budget to spend all \$40 million by June 30, 2019 primarily due to hiring process for new school counselors and majority of school-level funding delayed to 2019-2020 budget. Therefore, DCSD intends to strategically allocate the remaining \$10.7 million of Year 1 collections of the 2018 mill levy override to the initiatives outlined in the ballot question beginning in the 2019-2020 Adopted Budget. The budgeted initiatives are directly aligned with the initiatives committed to the voters as shown below:

Budget Item	Dollars (\$M)	Notes
Pay Increases	\$16.9	Ongoing increases for existing staff as of January 1, 2019
Elementary School Counselors	\$3.4	Add 47 full time counselor to all neighborhood elementary schools
Middle and High School Counselors	\$3.6	Reduce teacher to student ratio from 1 to 350 students to 1 to 250 students and add 38 full time counselors
Highly Impacted (Equitable School Funding)	\$2.4	Additional resources based on need for neighborhood schools
Additional SBB Allocations (Equitable School Funding)	\$4.1	Double funding amount for at-risk students, add small school factor for additional funding for schools with smallest enrollment and add to base funding through SBB
Additional Special Education Support	\$1.3	Reduce teacher to student ratio for elementary moderate needs from 1:25 to 1:22 and add 4 calendar days to support staff schedules
Career Tech Programming	\$1.6	Additional staff and programming
Charter School Pass Through	\$9.0	Per funded pupil share of mill levy override
<b>Total 2018 MLO Funded Spending Priorities</b>	<b>\$42.3</b>	

\* 2018 Mill Levy Override budget included within General Fund Adopted Budget

# 2019-2020 SUMMARY OF COMBINED GENERAL FUNDS

	General Fund (10) <sup>4</sup>	Outdoor Education Fund (13) <sup>4</sup>	Capital Projects Fund (14) <sup>4</sup>	Full Day Kindergarten Fund (15) <sup>4</sup>	Transportation Fund (25) <sup>f</sup>
Beginning Fund Balance	\$ 84,534,323	\$ 116,666	\$ 8,038,859	\$ -	\$ 1,507,698
Revenues					
Property Taxes	\$ 253,707,070	\$ -	\$ -	\$ -	\$ -
Specific Ownership Taxes	29,908,277	-	-	-	-
Other Local Income	31,135,828	1,431,955	1,995,000	-	1,722,227
Intergovernmental	363,447,032	-	-	-	4,568,350
Other	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 678,198,207</b>	<b>\$ 1,431,955</b>	<b>\$ 1,995,000</b>	<b>\$ -</b>	<b>\$ 6,290,577</b>
Expenditures					
Salaries	316,988,206	726,286	-	-	14,352,559
Benefits	105,687,309	268,518	-	-	6,148,449
Purchased Services	30,803,827	120,009	-	-	3,839,084
Contracts w/ Charter Schools	157,683,815	-	-	-	-
Supplies	35,785,695	248,113	-	-	3,192,571
Equipment	-	-	845,915	-	3,000
Other	431,911	64,832	962,105	-	(990,500)
<b>Total Expenditures</b>	<b>\$ 647,380,763</b>	<b>\$ 1,427,758</b>	<b>\$ 1,808,020</b>	<b>\$ -</b>	<b>\$ 26,545,163</b>
BOE Contingency	\$ 5,118,931	\$ -	\$ -	\$ -	\$ -
<b>Net Income/(Loss)</b>	<b>\$ 25,698,513</b>	<b>\$ 4,197</b>	<b>\$ 186,980</b>	<b>\$ -</b>	<b>\$ (20,254,586)</b>
Transfers In/(Out) <sup>1</sup>	(28,427,513)	23,084	260,105	-	19,458,193
<b>Net Change in Fund Balance</b>	<b>\$ (2,729,000)</b>	<b>\$ 27,281</b>	<b>\$ 447,085</b>	<b>\$ -</b>	<b>\$ (796,393)</b>
<b>Ending Fund Balance <sup>2</sup></b>	<b>\$ 81,805,323</b>	<b>\$ 143,947</b>	<b>\$ 8,485,944</b>	<b>\$ -</b>	<b>\$ 711,305</b>
TABOR Reserve	15,356,794	-	-	-	-
BOE Reserve	15,356,794	-	-	-	-
School Carry Over Reserve <sup>3</sup>	19,301,646	-	-	-	-
Medicaid Carry Over Reserve	2,875,307	-	-	-	-
Assignment of 2018 Mill Levy Override	8,369,034	-	-	-	-
<b>Ending Fund Balance - after reserves</b>	<b>\$ 20,545,748</b>	<b>\$ 143,947</b>	<b>\$ 8,485,944</b>	<b>\$ -</b>	<b>\$ 711,305</b>

(1) Total Transfers out of the General Fund of \$28.8 million equals the sum of transfers into all other funds: \$0.02 million for Outdoor Education \$0.26 million for Capital Projects, \$19.8 million for Transportation, \$0.4 million for Nutrition Funds, \$5.4 million for Athletics and Activities, \$0.5 million for Child Care and \$2.4 million for Certificate of Participation Lease Payment

(2) Ending Fund Balance for Capital Projects Fund is committed to primarily reserved for growth related needs eligible for funding using Cash in Lieu of Land revenue

(3) School Carry Over Reserve is comprised of school managed budget savings to be spent at the school's full discretion from SBB (\$11.9 million), Full Day Kindergarten (\$1.3 million) and gifts, donations, fundraisers (\$6.1 million)

(4) Fund Definitions - the Combined General Fund is made up of sub funds that are established to provide greater financial transparency associated with numerous District programs and activities. The sub funds include:

- General Fund 10 - accounts for 70% of all the financial activity in the District inclusive of teacher salary and benefits as well as supplies and services
- Outdoor Education Fund 13 - accounts for the financial activity associated with Stone Canyon Outdoor Adventures, a District program providing outdoor educational experiences to 5<sup>th</sup> and 6<sup>th</sup> grade students
- Capital Projects Fund 14 - accounts for the financial activity associated with building remodels, equipment purchases and technology devices with a value of \$5,000 or more
- Full Day Kindergarten Fund 15 - accounted for the financial activity associated with the Full Day Kindergarten tuition based program at many of the District elementary schools. This fund will be discontinued with implementation of state-funded Full Day Kindergarten.
- Transportation Fund 25 - accounts for the financial activity associated with transporting students to and from school as well as field trips and athletic events

## 2019-2020 SUMMARY OF SPECIAL REVENUE FUNDS

	Nutrition Services NSLP Fund (21) <sup>1, 2</sup>	Nutrition Services Non- NSLP Fund (28) <sup>1, 2</sup>	Governmental Designated Purpose Grants Fund (22) <sup>2</sup>	Athletics and Activities Fund (26) <sup>2</sup>	Child Care Fund (29) <sup>2</sup>
Beginning Fund Balance	\$ 1,971,118	\$ 29,785	\$ -	\$ 1,793,156	\$ 5,023,041
Revenues					
Property Taxes	-	-	-	-	-
Specific Ownership Taxes	-	-	-	-	-
Other Local Income	11,115,295	6,881,816	98,997	11,456,176	12,058,344
Intergovernmental	2,695,000	-	16,732,921	-	-
Other	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 13,810,295</b>	<b>\$ 6,881,816</b>	<b>\$ 16,831,918</b>	<b>\$ 11,456,176</b>	<b>\$ 12,058,344</b>
Expenditures					
Salaries	4,872,379	2,435,744	8,616,729	5,057,221	7,230,788
Benefits	1,929,401	912,853	2,884,589	1,103,943	2,472,507
Purchased Services	468,605	496,220	2,532,655	5,193,839	1,244,352
Contracts w/ Charter Schools	-	-	-	-	-
Supplies	6,023,875	3,102,953	658,398	4,134,073	651,340
Equipment	51,000	24,000	1,490,459	118,054	-
Other	794,660	20,340	649,088	1,163,964	946,402
<b>Total Expenditures</b>	<b>\$ 14,139,920</b>	<b>\$ 6,992,110</b>	<b>\$ 16,831,918</b>	<b>\$ 16,771,094</b>	<b>\$ 12,545,389</b>
BOE Contingency	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Net Income/(Loss)</b>	<b>\$ (329,625)</b>	<b>\$ (110,294)</b>	<b>\$ -</b>	<b>\$ (5,314,918)</b>	<b>\$ (487,045)</b>
Transfers In/(Out)	351,634	93,718	-	5,314,918	487,045
<b>Net Change in Fund Balance</b>	<b>\$ 22,009</b>	<b>\$ (16,576)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Ending Fund Balance</b>	<b>\$ 1,993,127</b>	<b>\$ 13,209</b>	<b>\$ -</b>	<b>\$ 1,793,156</b>	<b>\$ 5,023,041</b>
TABOR Reserve	-	-	-	-	-
BOE Reserve	-	-	-	-	-
School Carry Over Reserve	-	-	-	1,793,156	5,023,041
Medicaid Carry Over Reserve	-	-	-	-	-
Reserve for 2018 Mill Levy Override	-	-	-	-	-
<b>Ending Fund Balance - after reserves</b>	<b>\$ 1,993,127</b>	<b>\$ 13,209</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

(1) The difference between the two Nutrition Services Funds is that Fund 21 is for schools on the National School Lunch Program while Fund 28 is for schools not on the National School Lunch Program

(2) Fund Definitions: Special Revenue Funds

- Nutrition Services NSLP Fund 21 – accounts for the financial activity associated with breakfast and lunch meal services provided to schools on the National School Lunch Program
- Nutrition Services Fund 28 – accounts for the financial activity associated with catering, a la carte and lunch meal services provided to schools not on the National School Lunch Program
- Governmental Designated Purpose Grants Fund 22 – accounts for the financial activity associated with our federal and state grants inclusive of Title I and IDEA (Individual Disabilities Education Act)
- Athletics and Activities Fund 26 – accounts for the financial activity associated with all the sports and activities offered at the District's secondary schools
- Child Care Fund 29 – accounts for the financial activity associated with the Before and After School Care program at 45 of our District schools

## 2019-2020 SUMMARY OF OTHER DISTRICT FUNDS

	Bond Redemption Fund (31) <sup>3</sup>	Certificate of Participation Lease Payment Fund (39) <sup>1, 3</sup>	Building Funds (41 and 45) <sup>2, 3</sup>	Self Insured Health Funds (65 and 66) <sup>3</sup>	Pupil Activity Fund (74) <sup>3</sup>	Private Purpose Trust Fund (75) <sup>3</sup>
Beginning Fund Balance	\$ 62,301,345	\$ 19,197	\$ 267,975,833	\$ 11,315,915	\$ 1,120,623	\$ 33,512
Revenues						
Property Taxes	52,661,639	-	-	-	-	-
Specific Ownership Taxes	-	-	-	-	-	-
Other Local Income	832,986	970,290	6,550,790	52,014,721	1,701,154	56,000
Intergovernmental	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 53,494,625</b>	<b>\$ 970,290</b>	<b>\$ 6,550,790</b>	<b>\$ 52,014,721</b>	<b>\$ 1,701,154</b>	<b>\$ 56,000</b>
Expenditures						
Salaries	-	-	66,547	36,900	161,322	-
Benefits	-	-	23,408	2,051,663	35,249	-
Purchased Services	5,349	6,750	1,763,000	50,827,661	321,319	-
Contracts w/ Charter Schools	-	-	-	-	-	-
Supplies	-	-	-	56,245	1,031,041	-
Equipment	-	-	54,432,571	-	65,106	-
Other	53,494,625	3,402,356	-	-	87,117	57,000
<b>Total Expenditures</b>	<b>\$ 53,499,974</b>	<b>\$ 3,409,106</b>	<b>\$ 56,285,526</b>	<b>\$ 52,972,469</b>	<b>\$ 1,701,154</b>	<b>\$ 57,000</b>
BOE Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Net Income/(Loss)</b>	<b>\$ (5,349)</b>	<b>\$ (2,438,816)</b>	<b>\$ (49,734,736)</b>	<b>\$ (957,748)</b>	<b>\$ -</b>	<b>\$ (1,000)</b>
Transfers In/(Out)	-	2,438,816	-	-	-	-
<b>Net Change in Fund Balance</b>	<b>\$ (5,349)</b>	<b>\$ -</b>	<b>\$ (49,734,736)</b>	<b>\$ (957,748)</b>	<b>\$ -</b>	<b>\$ (1,000)</b>
<b>Ending Fund Balance</b>	<b>\$ 62,295,996</b>	<b>\$ 19,197</b>	<b>\$ 218,241,097</b>	<b>\$ 10,358,167</b>	<b>\$ 1,120,623</b>	<b>\$ 32,512</b>
TABOR Reserve	-	-	-	-	-	-
BOE Reserve	-	-	-	-	-	-
School Carry Over Reserve	-	-	-	-	1,120,623	-
Medicaid Carry Over Reserve	-	-	-	-	-	-
Reserve for 2018 Mill Levy Override	-	-	-	-	-	-
<b>Ending Fund Balance - after reserves</b>	<b>\$ 62,295,996</b>	<b>\$ 19,197</b>	<b>\$ 218,241,097</b>	<b>\$ 10,358,167</b>	<b>\$ -</b>	<b>\$ 32,512</b>

(1) Certificates of Participation (COP) Lease Payments are based on either 15 or 20 years of payments depending upon COP issuance series. Transfer from General Fund is only for current year of principal and interest payments

(2) Bond Building Fund 41 based on November 2018 passage of 5B ballot measure and is the first time the District had the taxpayer authority to sell G.O. Bonds since November of 2006.

(3) Fund Definitions: Other District Funds

- Bond Redemption Fund 31 – accounts for the financial activity associated with the collection of property taxes and the payment of interest and principal on general obligation bond debt approved by the taxpayer through an election
- COP Lease Payment Fund 39 – accounts for the financial activity associated with the payment of interest and principal on certificates of participation authorized by the Board of Education and funded through a transfer from General Fund
- Building Funds 41 and 45 – accounts for the financial activity associated with capital projects and equipment funded from the proceeds of General Obligation Bonds as well as Certificates of Participation
- Self-Insured Health Funds 65 and 66 – accounts for the financial activity associated with the payment of premiums and claims associated with the Medical and Short Term Disability Insurance programs
- Pupil Activity Fund 74 – accounts for the financial activity associated with student led and controlled clubs and activities that may include fundraisers and donation projects to other non-profit organizations
- Private Purpose Trust Fund 75 – accounts for the financial activity associated with the Philip S Miller Trust providing scholarships to Cas-

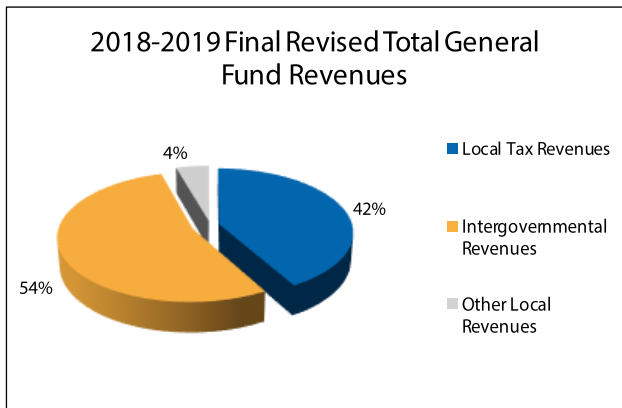
## 2018-2019 BUDGETED REVENUES FINAL REVISED AS OF JUNE 4, 2019

The funded pupil count (FPC) in 2018-2019 was 63,926, of which 2,010 were online students. When calculating FPC in 2018-2019, kindergarten students counted as 0.58 funded pupils and students in Early Childhood Education (ECE) with Special Education needs are counted as 0.50 funded pupils. Typical Early Childhood students are excluded from FPC. DCSD is funded based on FPC and not enrollment which is defined as total students educated. Enrollment in 2018-2019 was 67,591.

TOTAL SOURCES BY FUND	2018-2019 Final Revised Budgeted Revenues			
Fund	Beginning Fund Balance	Revenues	Transfers In	Total Sources
General (see chart below)	\$ 67,639,636	\$ 641,514,426	\$ -	\$ 709,154,062
Outdoor Education	57,772	1,256,405	123,084	1,437,261
Capital Projects	10,651,700	1,859,018	1,493,791	14,004,509
Full Day Kindergarten	1,463,749	5,334,671	389,255	7,187,675
Transportation	1,351,568	6,643,645	18,409,157	26,404,370
<b>Total Combined General Fund</b>	<b>\$ 81,164,425</b>	<b>\$ 656,608,165</b>	<b>\$ 20,415,287</b>	<b>\$ 758,187,877</b>
Nutrition Services NSLP	1,593,922	13,234,029	351,634	15,179,585
Nutrition Services Non-NSLP	29,668	6,517,000	93,718	6,640,386
Governmental Designated Purpose Grants	185,120	16,349,664	-	16,534,784
Athletics and Activities	1,478,216	11,520,016	5,507,064	18,505,296
Child Care	5,576,270	12,105,353	487,045	18,168,668
<b>Total Special Revenue Fund</b>	<b>\$ 8,863,196</b>	<b>\$ 59,726,062</b>	<b>\$ 6,439,461</b>	<b>\$ 75,028,719</b>
Bond Redemption	60,143,655	53,414,019	-	113,557,674
Certificates of Participation (COP) Lease Payments	11,904	972,913	15,528,309	16,513,126
<b>Total Debt Service and Lease Payment Fund</b>	<b>\$ 60,155,559</b>	<b>\$ 54,386,932</b>	<b>\$ 15,528,309</b>	<b>\$ 130,070,800</b>
Bond Building	-	293,282,960	-	293,282,960
Certificates of Participation (COP) Building	-	-	-	-
<b>Total Building Fund</b>	<b>\$ -</b>	<b>\$ 293,282,960</b>	<b>\$ -</b>	<b>\$ 293,282,960</b>
Medical	9,059,157	49,946,067	-	59,005,224
Short Term Disability Insurance	790,745	585,000	-	1,375,745
<b>Total Internal Service Fund</b>	<b>\$ 9,849,902</b>	<b>\$ 50,531,067</b>	<b>\$ -</b>	<b>\$ 60,380,969</b>
Pupil Activity	1,199,426	1,697,827	-	2,897,253
Private Purpose Trust	32,912	59,600	-	92,512
<b>Total Trust and Agency Fund</b>	<b>\$ 1,232,338</b>	<b>\$ 1,757,427</b>	<b>\$ -</b>	<b>\$ 2,989,765</b>

### 2018-2019 General Fund Revenues by Type on a Per Pupil Basis

<b>Per Pupil Revenue from State</b>	<b>\$ 7,848</b>
Mill Levy Override	1,153
Other Intergovernmental Revenue	397
School-Based Revenue	178
SOT out of Formula	188
Charter Purchased Service Revenue	136
Other Local Revenue	136
<b>Total Per Pupil Revenue</b>	<b>\$ 10,036</b>



<sup>1</sup> General Fund Revenues include charter school pass through of \$141.3 million.

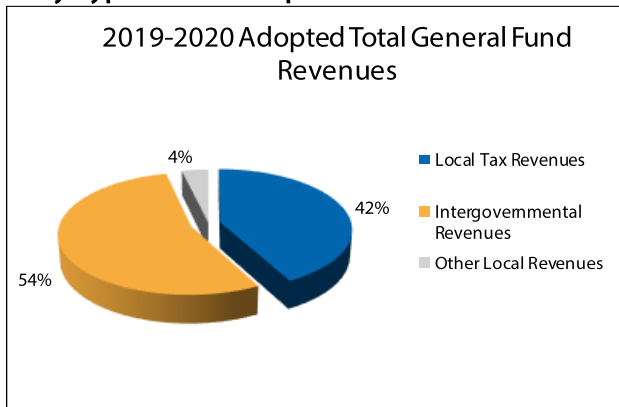
## 2019-2020 BUDGETED REVENUES ADOPTED AS OF JUNE 18, 2019

The funded pupil count (FPC) in 2019-2020 is projected to be 65,394, of which 2,041 are online students. When calculating FPC beginning in 2019-2020, half day kindergarten students count as 0.58 funded pupils, full day kindergarten students count as 1.00 funded pupils and students in ECE with Special Education needs are counted as 0.50 funded pupils. Typical ECE students are excluded from FPC. DCSD is funded based on FPC and not enrollment which is defined as total students educated. Enrollment in

TOTAL SOURCES BY FUND	2019-2020 Adopted Budgeted Revenues			
Fund	Beginning Fund Balance	Revenues	Transfers In	Total Sources
General (see chart below)	\$ 84,534,323	\$ 678,198,207	\$ -	\$ 762,732,530
Outdoor Education	116,666	1,431,955	23,084	1,571,705
Capital Projects	8,038,859	1,995,000	260,105	10,293,964
Full Day Kindergarten	-	-	-	-
Transportation	1,507,698	6,290,577	19,458,193	27,256,468
<b>Total Combined General Fund</b>	<b>\$ 94,197,546</b>	<b>\$ 687,915,739</b>	<b>\$ 19,741,382</b>	<b>\$ 801,854,667</b>
Nutrition Services NSLP	1,971,118	13,810,295	351,634	16,133,047
Nutrition Services Non-NSLP	29,785	6,881,816	93,718	7,005,319
Governmental Designated Purpose Grants	-	16,831,918	-	16,831,918
Athletics and Activities	1,793,156	11,456,176	5,314,918	18,564,250
Child Care	5,023,041	12,058,344	487,045	17,568,430
<b>Total Special Revenue Fund</b>	<b>\$ 8,817,100</b>	<b>\$ 61,038,549</b>	<b>\$ 6,247,315</b>	<b>\$ 76,102,964</b>
Bond Redemption	62,301,345	53,494,625	-	115,795,970
Certificates of Participation (COP) Lease Payments	19,197	970,290	2,438,816	3,428,303
<b>Total Debt Service and Lease Payment Fund</b>	<b>\$ 62,320,542</b>	<b>\$ 54,464,915</b>	<b>\$ 2,438,816</b>	<b>\$ 119,224,273</b>
Bond Building	267,975,833	6,550,790	-	274,526,623
Certificates of Participation (COP) Building	-	-	-	-
<b>Total Building Fund</b>	<b>\$ 267,975,833</b>	<b>\$ 6,550,790</b>	<b>\$ -</b>	<b>\$ 274,526,623</b>
Medical	10,523,294	51,538,781	-	62,062,075
Short Term Disability Insurance	792,621	475,940	-	1,268,561
<b>Total Internal Service Fund</b>	<b>\$ 11,315,915</b>	<b>\$ 52,014,721</b>	<b>\$ -</b>	<b>\$ 63,330,636</b>
Pupil Activity	1,120,623	1,701,154	-	2,821,777
Private Purpose Trust	33,512	56,000	-	89,512
<b>Total Trust and Agency Fund</b>	<b>\$ 1,154,135</b>	<b>\$ 1,757,154</b>	<b>\$ -</b>	<b>\$ 2,911,289</b>

### 2019-2020 General Fund Revenues by Type on a Per Pupil Basis

<b>Per Pupil Revenue from State</b>	<b>\$ 8,195</b>
Mill Levy Override	1,127
Other Intergovernmental Revenue	389
School-Based Revenue	180
SOT out of Formula	184
Charter Purchased Service Revenue	150
Other Local Revenue	146
<b>Total Per Pupil Revenue</b>	<b>\$ 10,371</b>



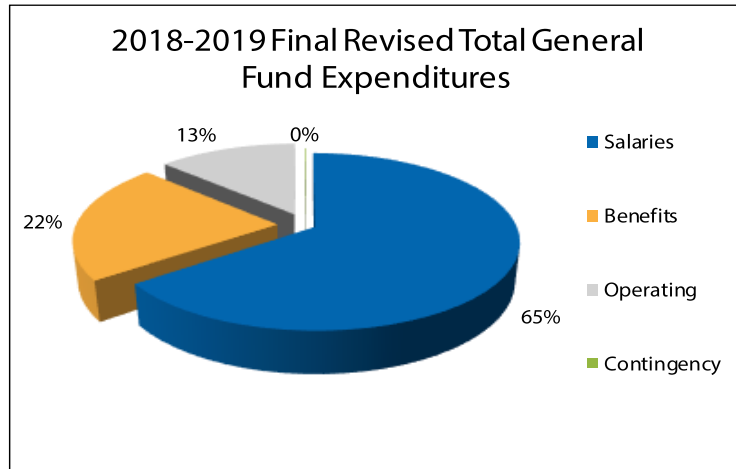
<sup>1</sup> General Fund Revenues include charter school pass through of \$157.7 million.

## 2018-2019 BUDGETED EXPENDITURES FINAL REVISED AS OF JUNE 4, 2019

**Salaries** and **Benefits** account for the largest component of General Fund expenditures at 87% of the total. The Final Revised budget includes a contingency budget in the total amount of \$0.4 million.

TRANSFERS AND EXPENDITURES BY FUND	2018-2019 Final Revised Budgeted Expenditures & Transfers		
	Budgeted Expenditures	Budgeted Transfers Out	Total Budgeted Activity
<b>Fund</b>			
General (see chart below)	\$ 599,958,459	\$ 30,349,723	\$ 630,308,182
Outdoor Education	1,337,261	-	1,337,261
Capital Projects	7,876,609	-	7,876,609
Full Day Kindergarten	6,384,421	-	6,384,421
Transportation	25,882,933	-	25,882,933
<b>Total Combined General Fund</b>	<b>\$ 641,439,683</b>	<b>\$ 30,349,723</b>	<b>\$ 671,789,406</b>
Nutrition Services NSLP	13,557,360	-	13,557,360
Nutrition Services Non-NSLP	6,587,698	-	6,587,698
Governmental Designated Purpose Grants	16,534,784	-	16,534,784
Athletics and Activities	17,150,036	-	17,150,036
Child Care	12,678,395	-	12,678,395
<b>Total Special Revenue Fund</b>	<b>\$ 66,508,273</b>	<b>\$ -</b>	<b>\$ 66,508,273</b>
Bond Redemption	51,259,040	-	51,259,040
Certificates of Participation (COP) Lease Payments	16,495,333	-	16,495,333
<b>Total Debt Service and Lease Payment Fund</b>	<b>\$ 67,754,373</b>	<b>\$ -</b>	<b>\$ 67,754,373</b>
Bond Building	38,192,693	12,033,334	50,226,027
Certificates of Participation (COP) Building	-	-	-
<b>Total Building Fund</b>	<b>\$ 38,192,693</b>	<b>\$ 12,033,334</b>	<b>\$ 50,226,027</b>
Medical	48,621,897	-	48,621,897
Short Term Disability Insurance	640,000	-	640,000
<b>Total Internal Service Fund</b>	<b>\$ 49,261,897</b>	<b>\$ -</b>	<b>\$ 49,261,897</b>
Pupil Activity	1,775,836	-	1,775,836
Private Purpose Trust	59,000	-	59,000
<b>Total Trust and Agency Fund</b>	<b>\$ 1,834,836</b>	<b>\$ -</b>	<b>\$ 1,834,836</b>

Please note that the table above includes budgeted transfers of \$30.3 million. The general fund pass through to charters was projected to be \$140.6 million. Both of these figures are excluded from the chart to the right.



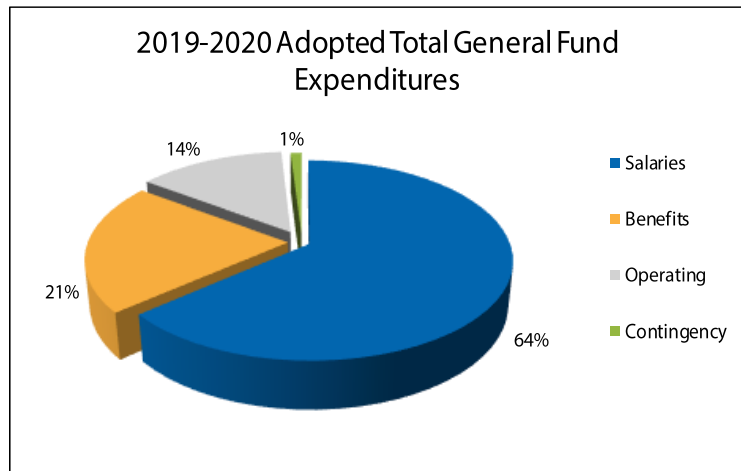


## 2019-2020 BUDGETED EXPENDITURES ADOPTED AS OF JUNE 4, 2019

**Salaries** and **Benefits** account for the largest component of General Fund expenditures at 85% of the total. The proposed budget includes contingency in the total amount of \$5.3 million.

TRANSFERS AND EXPENDITURES BY FUND	2019-2020 Adopted Budgeted Expenditures & Transfers		
	Budgeted Expenditures	Budgeted Transfers Out	Total Budgeted Activity
<b>Fund</b>			
General (see chart below)	\$ 652,499,694	\$ 28,427,513	\$ 680,927,207
Outdoor Education	1,427,758	-	1,427,758
Capital Projects	1,808,020	-	1,808,020
Full Day Kindergarten	-	-	-
Transportation	26,545,163	-	26,545,163
<b>Total Combined General Fund</b>	<b>\$ 682,280,635</b>	<b>\$ 28,427,513</b>	<b>\$ 710,708,148</b>
Nutrition Services NSLP	14,139,920	-	14,139,920
Nutrition Services Non-NSLP	6,992,110	-	6,992,110
Governmental Designated Purpose Grants	16,831,918	-	16,831,918
Athletics and Activities	16,771,094	-	16,771,094
Child Care	12,545,389	-	12,545,389
<b>Total Special Revenue Fund</b>	<b>\$ 67,280,431</b>	<b>\$ -</b>	<b>\$ 67,280,431</b>
Bond Redemption	53,499,974	-	53,499,974
Certificates of Participation (COP) Lease Payments	3,409,106	-	3,409,106
<b>Total Debt Service and Lease Payment Fund</b>	<b>\$ 56,909,080</b>	<b>\$ -</b>	<b>\$ 56,909,080</b>
Bond Building	56,285,526	-	56,285,526
Certificates of Participation (COP) Building	-	-	-
<b>Total Building Fund</b>	<b>\$ 56,285,526</b>	<b>\$ -</b>	<b>\$ 56,285,526</b>
Medical	52,265,469	-	52,265,469
Short Term Disability Insurance	707,000	-	707,000
<b>Total Internal Service Fund</b>	<b>\$ 52,972,469</b>	<b>\$ -</b>	<b>\$ 52,972,469</b>
Pupil Activity	1,701,154	-	1,701,154
Private Purpose Trust	57,000	-	57,000
<b>Total Trust and Agency Fund</b>	<b>\$ 1,758,154</b>	<b>\$ -</b>	<b>\$ 1,758,154</b>

Please note that the table above includes budgeted transfers of \$28.8 million. The general fund pass through to charters is \$157.7 million. Both of these figures are excluded from the graph to the right. A Board mandated contingency budget is included in the expenditures in the graph to the right.



# 2019-2020 BUDGET

## STAFF POSITION BUDGETS

Position Type	FTE
<b>100 Administrators</b>	<b>231</b>
Instruction	2
Support - Students	4
Support - Instructional Staff	21
Support Services - General Administration	6
Support Services - School Administration	172
Support Services - Business	4
Operations and Maintenance Services	3
Student Transportation Services	1
Support Services - Central and Other	14
Food Services Operations	1
Enterprise Operations	1
Community Services	1
Facilities Acquisition and Construction Services	1
<b>200 Licensed - Instructional</b>	<b>3657</b>
Instruction	3291
Support - Students	271
Support - Instructional Staff	68
Support Services - School Administration	26
Operations and Maintenance Services	1
Support Services - Central and Other	0
<b>300 Professional</b>	<b>237</b>
Instruction	1
Support - Students	18
Support - Instructional Staff	50
Support Services - General Administration	1
Support Services - Business	20
Operations and Maintenance Services	10
Student Transportation Services	13
Support Services - Central and Other	57
Food Services Operations	13
Enterprise Operations	46
Community Services	3
Facilities Acquisition and Construction Services	5
<b>400 Paraprofessionals</b>	<b>1249</b>
Instruction	982
Support - Students	49
Support - Instructional Staff	16
Student Transportation Services	98
Support Services - Central and Other	7
Enterprise Operations	96
Community Services	1
<b>500 Office/Administrative Support</b>	<b>417</b>
Instruction	4
Support - Students	28
Support - Instructional Staff	31
Support Services - General Administration	7
Support Services - School Administration	259
Support Services - Business	14
Operations and Maintenance Services	9
Student Transportation Services	31
Support Services - Central and Other	26
Food Services Operations	5
Enterprise Operations	2
Community Services	2
<b>600 Crafts, Trades, and Services</b>	<b>843</b>
Support - Instructional Staff	1
Support Services - School Administration	1
Support Services - Business	6
Operations and Maintenance Services	319
Student Transportation Services	261
Food Services Operations	252
Enterprise Operations	4
<b>Grand Total</b>	<b>6635</b>

DCSD is budgeting for 6,635 full time equivalent positions in 2019-2020. The positions are organized below by job classification for the type of position and further by program for the type of service provided. This does not include charter school employees, but does include all District funds.

**Administrators** - An administrator is an individual who performs managerial activities, and is responsible for developing or interpreting policies or regulations and executing those policies or regulations through the direction of individuals at all levels, and may supervise other employees. Examples include school principals, assistant principals, and department directors.

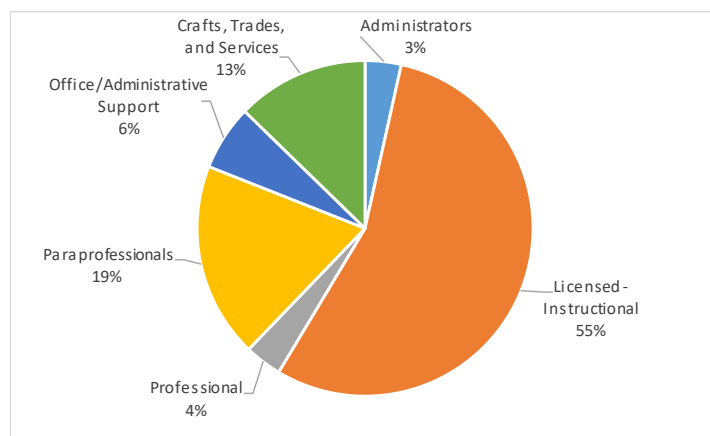
**Licensed—Instructional** - Licensed staff perform duties requiring a high degree of knowledge and skills acquired through at least a baccalaureate degree including skills in the field of education or educational psychology. Examples include teachers, counselors, and mental health staff.

**Professional** - Professional staff perform assignments requiring a high degree of knowledge and skills usually acquired through at least a baccalaureate degree but not requiring skills in the field of education. Examples include personalized learning coordinators, professional development strategists, and accountants.

**Paraprofessional** - Paraprofessionals perform activities supporting professional individuals/functions within the organization. Examples include educational assistants, instructional assistants, and program assistants.

**Office/Administrative Support** - Office support perform the activities of preparing, transferring, transcribing, systematizing or preserving communications, records, and transactions. Examples include administrative assistants, registrars and bookkeepers.

**Crafts, Trades, and Services** - Trades staff perform tasks that require skill levels which can be acquired through on-the-job training and experience or through apprenticeship or other formal training programs. Examples include bus drivers, kitchen workers, and groundskeepers.



# **COMBINED GENERAL FUND BUDGETS**

# COMBINED GENERAL FUND FIVE YEAR FORECAST ASSUMPTIONS

The Combined General Fund forecast through 2023-2024 includes the following assumptions on revenue and expenditure increases. Please keep in mind that the 2019-2020 Adopted Budget is uses fund balance (one-time savings) with \$2.3 million use of the 2018 Mill Levy Override from Year 1 savings and \$0.4 million for additional School Resource Officers added after the budget was proposed on May 13, 2019 to the Board of Education. The forecast uses fund balance from 2020-2021 to 2023-2024 and spends one-time savings. In practice, DCSD would likely not do this but these revenue and expenditure assumptions lead to a use of fund balance. The forecast does not include new revenue sources from a potential mill levy override or bond election, but the forecast does include the 2018 mill levy override and free full day kindergarten implemented in 2019-2020.

## Revenue

- Property Tax uses projected Assessed Value from the Colorado Department of Education in collection year 2020 and assumes 2% growth in reassessment years and no grown in non-reassessment years
- Specific Ownership Tax assumes annual increase of \$1.9 million to reflect historical increases
- State Equalization reflects the increased Total Program formula for the School Finance Act with no buy down of the Budget Stabilization Factor. DCSD's current share of the state-wide Budget Stabilization Factor is 7.10% or \$40.5 million:
  - ◊ Projected Funded Pupil Count reflects projected distribution of new students between neighborhood and charter schools according to the Planning and Construction department as of December 2018
  - ◊ Per Pupil Revenue increased by 2.3% for 2020-2021 and by 2.2% for 2021-2022 through 2023-2024 to reflect projected Denver-Aurora-Lakewood Consumer Price Index (CPI)
- State Categoryals (Special Education, Gifted and Talented, Vocational Education, etc.) all increased by CPI to coincide with Per Pupil Revenue inflation
- Charter School Capital Construction held flat per pupil and increased to reflect projected charter school funded pupil count
- Federal – Medicaid Reimbursement uses DCSD forecast for Medicaid program
- General Fund Interest reflects reinvestment of the TABOR and operating cash invested in spring 2019 with an October 2019 maturity date and assumes continued reinvestment at the same rate
- Charter School Purchased Services increased annually to reflect increased charter school funded pupil count and estimated \$25 per student annual increase for Special Education purchased services (actual increased will be based on actual Special Education expenditures)
- Preschool, School Based and Other revenue uses 2019-2020 budget for all future years except for known minor changes to revenue contracts

### Enrollment and Funded Pupil Count Information

	2015	2016	2017	2018	2019*	2020**	2021**	2022**	2023**
<b>Enrollment</b>									
Neighborhood	54,296	53,231	52,364	51,384	50,750	50,232	49,816	49,450	49,321
Charter	12,600	14,239	15,233	16,207	16,789	16,973	17,267	17,502	17,655
<b>Total</b>	<b>66,896</b>	<b>67,470</b>	<b>67,597</b>	<b>67,591</b>	<b>67,539</b>	<b>67,204</b>	<b>67,083</b>	<b>66,952</b>	<b>66,975</b>
<b>Funded Pupil Count</b>									
Neighborhood	51,356	50,390	49,607	48,616	48,867	48,650	48,218	47,820	47,711
Charter	11,803	13,359	14,371	15,309	16,527	16,772	17,066	17,107	17,444
<b>Total</b>	<b>63,159</b>	<b>63,749</b>	<b>63,978</b>	<b>63,926</b>	<b>65,394</b>	<b>65,423</b>	<b>65,284</b>	<b>64,927</b>	<b>65,155</b>

\* projection used to build 2019-2020 Adopted Budget, includes full day kindergarten projected at 1.0 while in prior years full day kindergarten were counted as 0.58

\*\* long range projection from Planning and Construction department as of December 2018

# COMBINED GENERAL FUND FIVE YEAR FORECAST ASSUMPTIONS CONT.

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## Expenditures

- Salaries reflect continuation of current rate of substitute, overtime and additional pay plus the following increases:
  - ◊ Ongoing salary increases of 2% for cost of living from 2020-2021 to 2023-2024
  - ◊ Special Education staffing increased average of \$0.8 million annually due to projected caseload growth based on historical staffing increases
  - ◊ School Health Grant expires in 2020-2021 in Governmental Designated Purpose Grants Fund and \$0.9 million for counselor salaries returned to General Fund
- Benefits reflect increase to employer paid PERA rate to 20.40% in 2019-2020 and implementation of 0.5% auto adjustment to go into effect July 1, 2020 while other benefits (medical, dental, short term disability, long term disability, life) rates held flat and only increased if based on percent of salary (no premium increase passed on to employees)
- Purchased Services reflects annual \$0.20 million projected increase to Special Education Out of District tuition and 3% average increase to School Resource Officer/School Marshal Officer programs with law enforcement agencies while all other purchased services held flat
- No increased costs assumed for supplies, utilities or other expenses
- Charter School Pass Through increased based on projected charter school funded pupil count, projected Per Pupil Revenue and projected Mill Levy Override per pupil share with charter schools as well as expense for Charter School Capital Construction

## Interfund Transfers

- Outdoor Education, Nutrition Services and Child Care continue to receive transfer for pay increases from 2018 Mill Levy Override
- Transportation increased annually to reflect salary increase of 2% from 2020-2021 to 2023-2024 assuming inter-fund transfer fully funds salaries of Transportation department employees and all other expenses paid from Transportation Fund revenue and savings (fund balance). This assumes no increase in fuel prices or bus purchases beyond buses purchased in 2018 Bond.
- Capital Projects reflects principal and interest payments for Energy Performance Contracts. This does not include any funds for critical Master Capital Plan work not funded through 2018 Bond.
- Athletics reflects annual 3% Panorama contract increase for athletic trainers and PERA increase in 2020-2021 to 20.90% for District-paid coaches and activity leads
- COP Lease Payment reflects minimum to cover principal and interest payments less revenue from Aspen View Academy assuming no interfund transfer needed to cover banking fees

## Reserves

- TABOR Reserve and BOE Reserve set to 3% of budgeted expenditures and interfund transfers less charter school pass through as charter schools hold their own TABOR Reserve
- BOE Contingency set to one-third of TABOR Reserve amount
- School Carry Over Reserve projected to decrease proportionate to the decrease in neighborhood school projected funded pupil count
- Medicaid Reserve uses DCSD forecast for Medicaid program
- Assignment of 2018 Mill Levy Override based on continuation of commitments made to voters of district spend of Mill Levy Override using savings from Year 1 underspend less the adjustment for increased pass through to charter schools for charter school share of Mill Levy Override.

## Conclusion

The projected declining neighborhood school enrollment combined with increasing salary and benefit costs will present financial challenges to Douglas County School District in the five year time horizon assuming no major changes to K-12 funding in Colorado and no new local revenue sources from a potential mill levy override or bond election.

# COMBINED GENERAL FUND FIVE YEAR FORECAST

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
	Adopted Budget	Projection	Projection	Projection	Projection
Beginning Fund Balance	84,534,323	81,805,323	74,526,543	66,032,075	56,915,984
<b>Revenues</b>					
Property Tax	253,707,070	259,797,608	263,519,305	263,519,305	267,315,409
Specific Ownership Tax	29,908,277	31,808,277	33,708,277	35,608,277	37,508,277
State Equalization	337,998,981	344,043,296	350,769,559	359,504,999	369,856,667
State Categoricals	18,414,257	18,837,785	19,252,216	19,675,765	20,108,632
Charter School Capital Construction	3,885,597	3,943,229	4,012,217	4,021,930	4,101,081
Federal - Medicaid Reimbursement	3,148,197	2,831,385	2,831,385	2,831,385	2,831,385
General Fund Interest	1,003,521	1,600,000	1,600,000	1,600,000	1,600,000
Charter School Purchased Services	9,833,307	10,398,460	11,007,024	11,461,342	12,122,987
Preschool	1,932,425	1,960,210	1,960,210	1,960,210	1,960,210
School Based	9,813,000	9,813,000	9,813,000	9,813,000	9,813,000
Other	8,553,575	8,353,575	8,353,575	8,353,575	8,351,575
<b>Total Revenue</b>	<b>678,198,207</b>	<b>693,386,825</b>	<b>706,826,767</b>	<b>718,349,788</b>	<b>735,569,224</b>
<b>Expenditures</b>					
Salaries	316,988,206	326,128,906	333,239,125	340,483,815	347,871,284
Benefits	105,687,309	111,063,467	112,693,272	114,353,900	116,047,256
Purchased Services	30,803,827	31,072,424	31,343,079	31,615,853	31,890,811
Supplies	35,785,695	35,785,695	35,785,695	35,785,695	35,785,695
Other	431,911	431,911	431,911	431,911	431,911
Charter School Pass Through	157,683,815	161,188,088	167,223,647	170,943,842	177,657,987
Total Interfund Transfers	28,427,513	29,687,338	29,202,115	28,352,038	28,376,861
BOE Contingency	5,118,931	5,307,776	5,402,391	5,498,825	5,589,391
<b>Total Expenditures and Transfers</b>	<b>680,927,207</b>	<b>700,665,605</b>	<b>715,321,235</b>	<b>727,465,879</b>	<b>743,651,195</b>
<b>Net Income/(Loss)</b>	<b>(2,729,000)</b>	<b>(7,278,780)</b>	<b>(8,494,468)</b>	<b>(9,116,091)</b>	<b>(8,081,972)</b>
<b>Ending Fund Balance</b>	<b>81,805,323</b>	<b>74,526,543</b>	<b>66,032,075</b>	<b>56,915,984</b>	<b>48,834,013</b>
TABOR Reserve	15,356,794	15,923,327	16,207,173	16,496,474	16,768,174
BOE Reserve	15,356,794	15,923,327	16,207,173	16,496,474	16,768,174
School Carry Over Reserve	19,301,646	19,216,097	19,045,469	18,888,108	18,845,077
Medicaid Reserve	2,875,307	1,061,119	833,676	652,268	204,426
Assignment of 2018 Mill Levy Override	8,369,034	5,537,204	3,006,417	399,410	-
<b>Unassigned Reserve</b>	<b>20,545,748</b>	<b>16,865,469</b>	<b>10,732,167</b>	<b>3,983,251</b>	<b>(3,751,837)</b>

# 2019-2020 BUDGET COMBINED GENERAL FUND SCHOOL VS. SCHOOL SUPPORT VS. CENTRAL

The following illustrative example demonstrates that approximately 73% of Combined General Fund expenditures (excluding Charter School Pass Through), are spent directly in the schools.

Expenditures	2018-2019 Final Revised Budget		2019-2020 Adopted Budget	
	Per Pupil Amount	Percent of Total Expense	Per Pupil Amount	Percent of Total Expense
<b>Direct School Expenditures</b>				
SBBPA	\$ 3,981	42.1%	\$ 4,306	42.4%
Mill Levy (SBB Allocation) <sup>1</sup>	60	0.6%	-	0.0%
Discretionary (SBB Allocation) <sup>2</sup>	765	8.1%	715	7.1%
Non-Discretionary (SBB Allocation) <sup>3</sup>	1,592	16.8%	1,949	19.2%
Alternative School Allocation	153	1.6%	169	1.7%
Utilities	240	2.5%	221	2.2%
Technology Device Refresh <sup>4</sup>	12	0.1%	-	0.0%
Department Head Pay	8	0.1%	8	0.1%
<b>Total Direct School Expenditures</b>	<b>\$ 6,810</b>	<b>72.1%</b>	<b>\$ 7,368</b>	<b>72.6%</b>
<b>School Support Expenditures</b>				
Non-SBB Special Education	\$ 580	6.1%	\$ 611	6.0%
Transportation Transfer	379	4.0%	398	3.9%
Operations and Maintenance <sup>5</sup>	314	3.3%	356	3.5%
Personalized Learning (non-SPED)	292	3.1%	271	2.7%
Athletics and Activities	119	1.3%	115	1.1%
Security	85	0.9%	87	0.9%
Post Secondary Education <sup>6</sup>	54	0.6%	100	1.0%
Curriculum, Instruction and Professional Growth	45	0.5%	58	0.6%
Internet and Phones Service	42	0.4%	42	0.4%
Assessment	40	0.4%	42	0.4%
Planning and Construction and Chief Operating Officer	27	0.3%	25	0.2%
Classroom Applications Licensing and Support	11	0.1%	9	0.1%
<b>Total School Support Expenditures</b>	<b>\$ 1,987</b>	<b>21.0%</b>	<b>\$ 2,114</b>	<b>20.8%</b>
<b>Central Expenditures</b>				
Information Technology	\$ 127	1.3%	\$ 134	1.3%
Business Services	97	1.0%	97	1.0%
Human Resources	81	0.9%	85	0.8%
Workday, Infinite Campus and Other Systems Licensing and Support	76	0.8%	63	0.6%
Worker's Compensation	48	0.5%	48	0.5%
Risk Management <sup>7</sup>	38	0.4%	53	0.5%
Firewall, Servers, Other Operations Licensing and Support and Data Center	37	0.4%	37	0.4%
School Leadership	29	0.3%	33	0.3%
Choice Office and Home Education Partnership	26	0.3%	27	0.3%
Legal	26	0.3%	26	0.3%
Communications	16	0.2%	17	0.2%
Superintendent	16	0.2%	13	0.1%
Board of Education <sup>8</sup>	14	0.2%	9	0.1%
Sick Leave Severance	14	0.2%	9	0.1%
Mobile Moves	5	0.1%	11	0.1%
<b>Total Central Expenditures</b>	<b>\$ 651</b>	<b>6.9%</b>	<b>\$ 663</b>	<b>6.5%</b>
<b>Total Per Pupil Expenditures</b>	<b>\$ 9,448</b>	<b>100.0%</b>	<b>\$ 10,146</b>	<b>100.0%</b>

1 Mill levy SBB Allocation consolidated with SBBPA in 2019-2020

2 Secondary school counselors moved from Discretionary SBB Allocation to Non-Discretionary SBB Allocation in 2019-2020

3 Non-Discretionary Allocation increase includes counselors and Special Education staffing

4 Technology Device Refresh in Bond for 2019-2020

5 Operations and Maintenance increase primarily contractual increases to custodial and lawn contracts

6 Post Secondary Education includes 2018 MLO related career tech programming and increased concurrent enrollment

7 Risk Management increase for property and liability insurance increases in 2019-2020

8 Board of Education decrease reflects lower election fees due to no TABOR election in 2019-2020

## 2014-2015 ACTUAL TO 2019-2020 BUDGET GENERAL FUND REVENUES

	Audited Actuals 2014-2015	Audited Actuals 2015-2016	Audited Actuals 2016-2017	Audited Actuals 2017-2018
<b>Balance on Hand July 1</b>	<b>72,102,627</b>	<b>79,989,994</b>	<b>83,015,111</b>	<b>77,891,226</b>
<b>Revenues</b>				
Local Taxes				
Property Tax (In SFA)	123,102,037	144,207,564	146,214,069	163,560,395
Budget Override	33,713,000	33,713,000	33,713,000	33,713,000
Specific Ownership Taxes (In SFA)	10,637,035	12,571,388	13,494,709	14,889,161
Specific Ownership Taxes (Out of SFA)	10,993,655	9,665,489	10,375,382	11,520,055
Subtotal Local Taxes	<u>\$ 178,445,727</u>	<u>\$ 200,157,441</u>	<u>\$ 203,797,160</u>	<u>\$ 223,682,611</u>
Intergovernmental Revenue				
Equalization Entitlements <sup>1</sup>	293,357,217	288,952,398	296,915,245	295,985,011
Special Education	11,116,902	11,323,379	11,592,397	11,741,708
Vocational Education	447,612	474,907	639,835	660,443
Gifted & Talented	327,612	612,606	616,398	626,506
Charter School Capital Construction <sup>2</sup>	1,463,332	2,520,111	3,076,245	3,233,042
Federal - Medicaid Reimbursement <sup>3</sup>	1,082,802	2,179,525	2,271,766	2,830,796
Other <sup>4</sup>	2,708,179	2,718,191	3,013,312	3,589,072
Subtotal Intergovernmental Revenue	<u>\$ 310,503,656</u>	<u>\$ 308,781,117</u>	<u>\$ 318,125,198</u>	<u>\$ 318,666,579</u>
Other Local Revenue				
General Fund Interest	68,958	190,151	431,923	781,416
Charter School Purchased Services <sup>5</sup>	4,169,474	4,864,592	5,448,101	6,930,198
Preschool	1,939,994	2,088,401	2,039,242	1,949,599
School Based	10,516,540	10,267,275	10,156,113	8,725,540
Other	5,733,703	6,242,798	7,284,441	7,533,876
Subtotal Other Local Revenue	<u>\$ 22,428,669</u>	<u>\$ 23,653,217</u>	<u>\$ 25,359,820</u>	<u>\$ 25,920,630</u>
<b>Total Revenue</b>	<u><b>\$ 511,378,052</b></u>	<u><b>\$ 532,591,775</b></u>	<u><b>\$ 547,282,178</b></u>	<u><b>\$ 568,269,820</b></u>
<b>Total Program Funding*</b>	<b>\$ 427,096,289</b>	<b>\$ 445,731,349</b>	<b>\$ 456,624,022</b>	<b>\$ 474,434,567</b>

*\*Equalization Entitlements plus Property Tax (In School Finance Act) plus Specific Ownership Taxes (In School Finance Act)*

Estimated Actual 2018-2019 reflects forecast as of March 31, 2019 presented to the Board of Education in Third Quarter Financials presentation on May 14, 2019. Final Revised Budget 2018-2019 may reflect updated information since March 31, 2019.



## 2014-2015 ACTUAL TO 2019-2020 BUDGET GENERAL FUND REVENUES

	Adopted Budget 2018-2019	Final Revised Budget 2018-2019	Estimated Actual 2018-2019	Proposed Budget 2019-2020	Adopted Budget 2019-2020
<b>Balance on Hand July 1</b>	<b>67,963,802</b>	<b>67,639,636</b>	<b>67,639,636</b>	<b>83,228,971</b>	<b>84,534,323</b>
<b>Revenues</b>					
Local Taxes					
Property Tax (In SFA)	166,018,464	164,860,399	165,404,750	179,994,070	179,994,070
Budget Override	33,713,000	73,713,000	73,713,000	73,713,000	73,713,000
Specific Ownership Taxes (In SFA)	15,335,836	17,376,338	17,376,338	17,897,628	17,897,628
Specific Ownership Taxes (Out of SFA)	10,993,280	12,006,306	12,010,649	12,010,649	12,010,649
Subtotal Local Taxes	<u>\$ 226,060,580</u>	<u>\$ 267,956,043</u>	<u>\$ 268,504,737</u>	<u>\$ 283,615,347</u>	<u>\$ 283,615,347</u>
Intergovernmental Revenue					
Equalization Entitlements <sup>1</sup>	329,297,487	319,433,868	319,441,337	326,009,901	337,998,981
Special Education	12,067,621	12,363,903	12,363,903	13,363,903	13,363,903
Vocational Education	665,500	800,293	800,293	800,293	800,293
Gifted & Talented	644,675	634,787	634,787	651,926	651,926
Charter School Capital Construction <sup>2</sup>	3,233,042	3,994,970	3,414,506	3,414,505	3,885,597
Federal - Medicaid Reimbursement <sup>3</sup>	2,700,000	3,457,927	3,572,385	2,831,385	3,148,197
Other <sup>4</sup>	3,333,110	4,105,992	3,691,371	3,391,936	3,598,135
Subtotal Intergovernmental Revenue	<u>\$ 351,941,435</u>	<u>\$ 344,791,740</u>	<u>\$ 343,918,582</u>	<u>\$ 350,463,849</u>	<u>\$ 363,447,032</u>
Other Local Revenue					
General Fund Interest	864,441	1,062,088	1,212,983	1,003,521	1,003,521
Charter School Purchased Services <sup>5</sup>	7,526,578	8,665,283	8,636,208	9,576,657	9,833,307
Preschool	1,824,346	1,824,346	1,915,196	1,932,425	1,932,425
School Based	9,200,000	9,560,381	10,023,678	9,813,000	9,813,000
Other	6,688,545	7,654,545	7,258,348	8,553,575	8,553,575
Subtotal Other Local Revenue	<u>\$ 26,103,910</u>	<u>\$ 28,766,643</u>	<u>\$ 29,046,413</u>	<u>\$ 30,879,178</u>	<u>\$ 31,135,828</u>
<b>Total Revenue</b>	<b><u>\$ 604,105,925</u></b>	<b><u>\$ 641,514,426</u></b>	<b><u>\$ 641,469,731</u></b>	<b><u>\$ 664,958,374</u></b>	<b><u>\$ 678,198,207</u></b>
<b>Total Program Funding*</b>	<b>\$ 510,186,926</b>	<b>\$ 501,670,605</b>	<b>\$ 501,678,073</b>	<b>\$ 523,901,599</b>	<b>\$ 535,890,679</b>

\*Equalization Entitlements plus Property Tax (In School Finance Act) plus Specific Ownership Taxes (In School Finance Act)

1 Increase to Equalization Entitlements reflects change to funded full day kindergarten

2 Charter School Capital Construction per pupil amount increased by State per HB19-1055

3 Federal—Medicaid Reimbursement increased based on approval of Local Service Plan from State

4 Other increased for inclusion of SWAP state grant

5 Charter School Purchased Services increased to reflect increase to funded pupil count with change to funded full day kindergarten

Estimated Actual 2018-2019 reflects forecast as of March 31, 2019 presented to the Board of Education in Third Quarter Financials presentation on May 14, 2019. Final Revised Budget 2018-2019 may reflect updated information since March 31, 2019.

# 2014-2015 ACTUAL TO 2019-2020 BUDGET

## GENERAL FUND EXPENDITURES

	Audited Actuals 2014-2015	Audited Actuals 2015-2016	Audited Actuals 2016-2017	Audited Actuals 2017-2018
<b>Expenditures</b>				
Salaries	253,307,360	259,543,734	266,043,608	273,998,955
Administrators	17,390,652	18,433,340	18,735,359	19,856,068
Certified	174,561,452	179,198,336	182,847,400	186,600,712
ProTech	8,156,093	8,669,662	9,875,815	10,472,149
Classified	40,095,999	42,003,703	43,005,585	44,253,884
Substitutes	4,235,322	3,732,010	3,834,152	5,138,742
Overtime	524,751	640,047	704,600	417,883
Additional Pay	8,343,091	6,866,637	7,040,697	7,259,519
Benefits	76,675,091	83,503,920	87,602,027	92,635,236
Subtotal - Salaries & Benefits <sup>6</sup>	\$ 329,982,451	\$ 343,047,655	\$ 353,645,635	\$ 366,634,192
Purchased Professional Services	6,129,965	7,896,870	7,196,359	7,022,316
Purchased Property Services	8,522,191	8,871,510	8,786,329	9,217,988
Other Purchased Services	7,377,380	8,254,874	9,654,332	13,499,544
Supplies	30,606,929	29,987,420	32,228,244	27,727,751
Equipment	-	-	-	-
Other	287,308	686,488	653,514	1,719,692
<b>Total Expenditures <sup>7</sup></b>	<b>\$ 382,906,224</b>	<b>\$ 398,744,817</b>	<b>\$ 412,164,414</b>	<b>\$ 425,821,482</b>
<b>Charter School Pass Through <sup>2,5</sup></b>	<b>82,813,050</b>	<b>91,757,644</b>	<b>105,366,489</b>	<b>116,696,634</b>
<b>Transfers</b>				
Outdoor Education Fund	200,000	275,000	100,000	55,200
Full Day Kindergarten Fund	-	-	380,557	484,725
Risk Insurance Fund	3,862,288	4,662,288	3,862,288	-
Transportation Fund	14,691,699	14,205,695	15,426,620	16,679,232
Capital Projects Fund	11,580,943	12,693,026	7,221,958	10,208,113
Nutrition Services NSLP Fund	-	-	-	-
Nutrition Services Non-NSLP Fund	-	-	300,000	-
Child Care Fund	-	-	-	-
Athletics & Activities Fund <sup>8</sup>	4,313,406	5,317,406	5,525,788	5,226,023
COP Lease Payments Fund	3,123,075	1,910,782	3,616,286	3,350,000
<b>Total Transfers</b>	<b>\$ 37,771,411</b>	<b>\$ 39,064,197</b>	<b>\$ 36,433,497</b>	<b>\$ 36,003,293</b>
<b>Total Expenditures and Transfers</b>	<b>\$ 503,490,685</b>	<b>\$ 529,566,658</b>	<b>\$ 553,964,400</b>	<b>\$ 578,521,409</b>
BOE Contingency - 1%	-	-	-	-
<b>Change in Fund Balance</b>	<b>7,887,367</b>	<b>3,025,117</b>	<b>(6,682,221)</b>	<b>(10,251,590)</b>
Ending Fund Balance	79,989,994	83,015,111	76,332,890	67,639,636
TABOR Reserve - 3%	-	-	15,995,000	15,995,000
BOE Reserve - 3%	-	-	15,995,000	15,995,000
School Carry Over Reserve <sup>9</sup>	-	-	16,536,713	18,113,522
Medicaid Carry Over Reserve	-	-	-	2,168,188
Assignment of 2018 Mill Levy Override <sup>10</sup>	-	-	-	-
<b>Ending Fund Balance - after reserves</b>	<b>\$ 79,989,994</b>	<b>\$ 83,015,111</b>	<b>\$ 27,806,177</b>	<b>\$ 15,367,926</b>

<sup>6</sup> Salaries and benefits increased for full day kindergarten previously budgeted in Full Day Kindergarten Fund

<sup>7</sup> Total Expenditures reflects all school and department increases since Proposed Budget 2019-2020

<sup>8</sup> Interfund Transfer decrease due to recalculation of district-paid coach salaries and benefits

# 2014-2015 ACTUAL TO 2019-2020 BUDGET

## GENERAL FUND EXPENDITURES

	Adopted Budget 2018-2019	Final Revised Budget 2018-2019	Estimated Actual 2018-2019	Proposed Budget 2019-2020	Adopted Budget 2019-2020
<b>Expenditures</b>					
Salaries	287,054,281	300,062,341	297,738,242	311,317,178	316,988,206
Administrators	20,666,918	22,235,919	21,707,288	22,602,306	23,526,121
Certified	200,651,318	202,548,610	202,107,318	218,649,506	219,886,413
ProTech	11,272,240	12,041,457	10,640,629	10,910,579	12,178,838
Classified	44,880,463	53,023,779	52,892,020	50,525,188	52,531,013
Substitutes	4,286,726	4,496,211	5,442,146	3,986,913	4,436,969
Overtime	372,331	492,211	534,063	455,566	201,003
Additional Pay	4,924,285	5,224,154	4,414,778	4,187,120	4,227,849
Benefits	94,295,139	98,551,153	97,766,657	103,067,578	105,687,309
Subtotal - Salaries & Benefits <sup>6</sup>	\$ 381,349,420	\$ 398,613,494	\$ 395,504,899	\$ 414,384,756	\$ 422,675,515
Purchased Professional Services	7,220,198	7,062,598	6,537,035	6,792,137	7,214,300
Purchased Property Services	9,015,423	9,400,835	8,741,676	10,310,997	10,311,374
Other Purchased Services	11,178,269	12,341,854	12,942,785	13,230,167	13,278,153
Supplies	30,974,999	29,993,985	30,370,293	36,038,779	35,785,695
Equipment	-	-	-	-	-
Other	1,523,422	1,544,635	1,333,782	728,612	431,911
<b>Total Expenditures <sup>7</sup></b>	<b>\$ 441,261,731</b>	<b>\$ 458,957,401</b>	<b>\$ 455,430,469</b>	<b>\$ 481,485,448</b>	<b>\$ 489,696,948</b>
<b>Charter School Pass Through <sup>2,5</sup></b>	<b>133,963,381</b>	<b>140,597,371</b>	<b>140,016,904</b>	<b>152,148,188</b>	<b>157,683,815</b>
<b>Transfers</b>					
Outdoor Education Fund	-	123,084	123,084	23,084	23,084
Full Day Kindergarten Fund	253,849	389,255	253,849	-	-
Risk Insurance Fund	-	-	-	-	-
Transportation Fund	14,159,919	18,409,157	18,409,157	19,458,193	19,458,193
Capital Projects Fund	172,532	1,493,791	831,378	260,105	260,105
Nutrition Services NSLP Fund	-	351,634	351,634	351,634	351,634
Nutrition Services Non-NSLP Fund	-	93,718	93,718	93,718	93,718
Child Care Fund	-	487,045	487,045	487,045	487,045
Athletics & Activities Fund <sup>8</sup>	5,467,871	5,507,064	5,507,064	5,393,212	5,314,918
COP Lease Payments Fund	3,494,975	3,494,975	3,494,975	2,438,816	2,438,816
<b>Total Transfers</b>	<b>\$ 23,549,146</b>	<b>\$ 30,349,723</b>	<b>\$ 29,551,904</b>	<b>\$ 28,505,807</b>	<b>\$ 28,427,513</b>
<b>Total Expenditures and Transfers</b>	<b>\$ 598,774,258</b>	<b>\$ 629,904,495</b>	<b>\$ 624,999,277</b>	<b>\$ 662,139,443</b>	<b>\$ 675,808,276</b>
BOE Contingency - 1%	5,331,667	403,687	881,119	5,118,931	5,118,931
<b>Change in Fund Balance</b>	<b>-</b>	<b>11,206,244</b>	<b>15,589,335</b>	<b>(2,300,000)</b>	<b>(2,729,000)</b>
Ending Fund Balance	67,963,802	78,845,880	83,228,971	80,928,971	81,805,323
TABOR Reserve - 3%	15,995,000	15,038,500	15,038,500	15,356,794	15,356,794
BOE Reserve - 3%	15,995,000	15,038,500	15,038,500	15,356,794	15,356,794
School Carry Over Reserve <sup>9</sup>	17,893,819	18,113,522	17,996,294	17,996,294	19,301,646
Medicaid Carry Over Reserve	1,860,576	1,949,220	2,570,631	2,875,307	2,875,307
Assignment of 2018 Mill Levy Override <sup>10</sup>	-	10,669,034	11,170,000	8,870,000	8,369,034
<b>Ending Fund Balance - after reserves</b>	<b>\$ 16,219,407</b>	<b>\$ 18,037,104</b>	<b>\$ 21,415,046</b>	<b>\$ 20,473,782</b>	<b>\$ 20,545,748</b>

9 School Carry Over Reserve includes Full Day Kindergarten projected carry over in 2019-2020 Adopted Budget

10 Assignment of 2018 Mill Levy Override calculated off Final Revised Budget 2018-2019 remaining balance instead of Estimated Actual 2018-2019 remaining balance for 2019-2020 Adopted Budget

## 2019-2020 BUDGET

### OUTDOOR EDUCATION FUND 13

This tuition-based fund accounts for activity associated with an outdoor learning environment where students are engaged in experiential learning activities. In addition to developing knowledge of the ecological surroundings, students are also involved in problem solving, being creative and constructing meaningful solutions. This fund is included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report (CAFR).

	<b>Audited Actuals 2017-2018</b>	<b>Adopted Budget 2018-2019</b>	<b>Final Revised Budget 2018-2019</b>	<b>Estimated Actual 2018-2019</b>	<b>Proposed Budget 2019-2020</b>	<b>Adopted Budget 2019-2020</b>
<b>Balance on Hand July 1</b>	<b>151,097</b>	<b>138,487</b>	<b>57,772</b>	<b>57,772</b>	<b>116,666</b>	<b>116,666</b>
<b>Revenues</b>						
Tuition <sup>1</sup>	962,645	1,256,405	1,256,405	1,182,411	1,398,810	1,431,955
Other	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 962,645</b>	<b>\$ 1,256,405</b>	<b>\$ 1,256,405</b>	<b>\$ 1,182,411</b>	<b>\$ 1,398,810</b>	<b>\$ 1,431,955</b>
Transfer from General Fund	55,200	-	123,084	123,084	23,084	23,084
<b>Total Sources</b>	<b>\$ 1,168,942</b>	<b>\$ 1,394,892</b>	<b>\$ 1,437,261</b>	<b>\$ 1,363,267</b>	<b>\$ 1,538,560</b>	<b>\$ 1,571,705</b>
<b>Expenditures</b>						
Salaries <sup>2</sup>	569,744	632,803	651,720	618,431	704,888	726,286
Benefits <sup>2</sup>	179,741	228,848	233,015	193,876	250,952	268,518
Purchased Services	90,040	123,983	123,983	110,914	116,240	120,009
Supplies	173,202	285,439	270,446	207,481	232,980	248,113
Equipment	29,471	12,660	12,660	72,426	-	-
Field Trips & Other	68,971	45,437	45,437	43,472	61,930	64,832
<b>Total Expenditures <sup>2</sup></b>	<b>\$ 1,111,169</b>	<b>\$ 1,329,170</b>	<b>\$ 1,337,261</b>	<b>\$ 1,246,601</b>	<b>\$ 1,366,990</b>	<b>\$ 1,427,758</b>
Change in Fund Balance	\$ (93,323)	\$ (72,765)	\$ 42,228	\$ 58,894	\$ 54,904	\$ 27,281
<b>Balance on Hand June 30</b>	<b>\$ 57,774</b>	<b>\$ 65,722</b>	<b>\$ 100,000</b>	<b>\$ 116,666</b>	<b>\$ 171,570</b>	<b>\$ 143,947</b>

<sup>1</sup> Tuition increase in 2019-2020 Adopted reflects inclusion of summer day camp program

<sup>2</sup> Salaries and Benefits in 2019-2020 Adopted increase reflects new positions and associated programming due to staffing turnover

Estimated Actual 2018-2019 reflects forecast as of March 31, 2019 presented to the Board of Education in Third Quarter Financials presentation on May 14, 2019. Final Revised Budget 2018-2019 may reflect updated information since March 31, 2019.

## 2019-2020 BUDGET

### CAPITAL PROJECTS FUND 14

This fund was created in 2010-2011 to account for the acquisition of capital assets that were formerly reported in the District's Special Revenue Fund, Capital Reserve Fund 21. This Capital Projects Fund accounts for activity associated with the acquisition of capital assets defined in BOE policy DID: Capital Asset Reporting and Inventories, as those items or groups of items that have a value of \$5,000 or more with a useful life greater than one year. This fund is included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report (CAFR). In 2018-2019 this fund was changed from Fund 43 to Fund 14.

	<b>Audited Actuals 2017-2018</b>	<b>Adopted Budget 2018-2019</b>	<b>Final Revised Budget 2018-2019</b>	<b>Estimated Actual 2018-2019</b>	<b>Proposed Budget 2019-2020</b>	<b>Adopted Budget 2019-2020</b>
<b>Balance on Hand July 1</b>	<b>9,893,015</b>	<b>10,360,243</b>	<b>10,651,700</b>	<b>10,651,700</b>	<b>8,038,859</b>	<b>8,038,859</b>
<b>Revenues</b>						
District Technology Fee	-	-	-	-	-	-
Revenue in Lieu of Land	1,715,052	1,641,623	1,830,018	1,995,717	1,995,000	1,995,000
Investment Earnings	-	-	-	-	-	-
Other	251,231	-	29,000	28,593	-	-
<b>Total Revenue</b>	<b>\$ 1,966,283</b>	<b>\$ 1,641,623</b>	<b>\$ 1,859,018</b>	<b>\$ 2,024,310</b>	<b>\$ 1,995,000</b>	<b>\$ 1,995,000</b>
Transfer from General Fund	10,208,113	172,532	1,493,791	831,378	260,105	260,105
<b>Total Sources</b>	<b>\$ 22,067,411</b>	<b>\$ 12,174,398</b>	<b>\$ 14,004,509</b>	<b>\$ 13,507,388</b>	<b>\$ 10,293,964</b>	<b>\$ 10,293,964</b>
<b>Expenditures</b>						
Salaries	47,935	-	-	-	-	-
Benefits	10,114	-	-	-	-	-
Purchased/Property Services	643,507	506,195	231,195	101,633	-	-
Equipment/Building	9,713,586	5,066,225	6,719,362	4,439,323	845,915	845,915
Other	1,000,570	926,052	926,052	927,574	962,105	962,105
<b>Total Expenditures</b>	<b>\$ 11,415,713</b>	<b>\$ 6,498,472</b>	<b>\$ 7,876,609</b>	<b>\$ 5,468,530</b>	<b>\$ 1,808,020</b>	<b>\$ 1,808,020</b>
Change in Fund Balance	\$ 758,684	\$ (4,684,317)	\$ (4,523,800)	\$ (2,612,841)	\$ 447,085	\$ 447,085
<b>Balance on Hand June 30 - Revenue in Lieu of Land</b>	<b>\$ 2,490,830</b>	<b>\$ 2,351,286</b>	<b>\$ 2,803,260</b>	<b>\$ 3,763,855</b>	<b>\$ 5,056,855</b>	<b>\$ 5,056,855</b>
<b>Balance on Hand June 30 - Other</b>	<b>\$ 8,160,869</b>	<b>\$ 3,324,640</b>	<b>\$ 3,324,640</b>	<b>\$ 4,275,003</b>	<b>\$ 3,429,089</b>	<b>\$ 3,429,089</b>

Estimated Actual 2018-2019 reflects forecast as of March 31, 2019 presented to the Board of Education in Third Quarter Financials presentation on May 14, 2019. Final Revised Budget 2018-2019 may reflect updated information since March 31, 2019.

## 2019-2020 BUDGET

### FULL DAY KINDERGARTEN FUND 15

This fund's revenues came from tuition paid by families to access a full day kindergarten program at many of the District's elementary schools. Prior to HB19-1262, the School Finance Act only provided funding for half day Kindergarten at 0.58 FTE. Included in this fund were reserves designated for tuition scholarships meeting the needs of the District's at-risk kindergarten students. Effective with the 2019-2020 Adopted Budget, all expenditures for full day kindergarten will be recorded in the General Fund and tuition will not be collected. This fund is also included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report (CAFR).

	<b>Audited Actuals 2017-2018</b>	<b>Adopted Budget 2018-2019</b>	<b>Final Revised Budget 2018-2019</b>	<b>Estimated Actual 2018-2019</b>	<b>Proposed Budget 2019-2020</b>	<b>Adopted Budget 2019-2020</b>	<b>Adopted Budget 2019-2020</b>
<b>Balance on Hand July 1 <sup>1</sup></b>	<b>1,399,891</b>	<b>2,000,829</b>	<b>1,463,749</b>	<b>1,463,749</b>	<b>1,305,352</b>	<b>1,305,352</b>	<b>-</b>
<b>Revenues</b>							
Tuition	4,420,935	5,491,401	5,334,671	5,003,254	6,016,533	6,807,771	-
Contributions/Donations	345	-	-	274	-	-	-
Other	952	-	-	510	-	-	-
<b>Total Revenue <sup>1</sup></b>	<b>\$ 4,422,232</b>	<b>\$ 5,491,401</b>	<b>\$ 5,334,671</b>	<b>\$ 5,004,038</b>	<b>\$ 6,016,533</b>	<b>\$ 6,807,771</b>	<b>\$ -</b>
Transfer from General Fund	484,725	253,849	389,255	253,849	-	-	-
<b>Total Sources</b>	<b>\$ 6,306,848</b>	<b>\$ 7,746,079</b>	<b>\$ 7,187,675</b>	<b>\$ 6,721,636</b>	<b>\$ 7,321,885</b>	<b>\$ 8,113,123</b>	<b>\$ -</b>
<b>Expenditures</b>							
Salaries	3,382,867	3,419,823	3,758,923	3,795,327	3,991,126	4,569,007	-
Benefits	1,225,566	1,713,581	1,589,787	1,321,479	1,467,624	1,739,695	-
Purchased Services	64,322	419,183	584,470	125,003	125,964	6,000	-
Supplies	170,345	324,348	450,973	174,089	431,819	455,975	-
Other	-	14,466	268	387	-	37,094	-
<b>Total Expenditures <sup>2</sup></b>	<b>\$ 4,843,099</b>	<b>\$ 5,891,401</b>	<b>\$ 6,384,421</b>	<b>\$ 5,416,284</b>	<b>\$ 6,016,533</b>	<b>\$ 6,807,771</b>	<b>\$ -</b>
Change in Fund Balance	\$ 63,858	\$ (146,151)	\$ (660,495)	\$ (158,397)	\$ -	\$ -	\$ -
<b>Assigned to School Carry Over <sup>2</sup></b>	<b>\$ 1,318,799</b>	<b>\$ 1,854,678</b>	<b>803,254</b>	<b>\$ 1,305,352</b>	<b>1,305,352</b>	<b>1,305,352</b>	<b>-</b>
<b>Balance on Hand June 30 (Other)</b>	<b>\$ 144,950</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<sup>1</sup> Full Day Kindergarten budgeted within General Fund beginning with Adopted Budget 2019-2020

Estimated Actual 2018-2019 reflects forecast as of March 31, 2019 presented to the Board of Education in Third Quarter Financials presentation on May 14, 2019. Final Revised Budget 2018-2019 may reflect updated information since March 31, 2019.

## 2019-2020 BUDGET TRANSPORTATION FUND 25

This fund is used to account for expenditures and revenues associated with student transportation services inclusive of the specialized transportation associated with special education students. This fund is included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report (CAFR).

	<b>Audited Actuals 2017-2018</b>	<b>Adopted Budget 2018-2019</b>	<b>Final Revised Budget 2018-2019</b>	<b>Estimated Actual 2018-2019</b>	<b>Proposed Budget 2019-2020</b>	<b>Adopted Budget 2019-2020</b>
<b>Balance on Hand July 1</b>	<b>634,929</b>	<b>1,088,094</b>	<b>1,351,568</b>	<b>1,351,568</b>	<b>1,507,698</b>	<b>1,507,698</b>
<b>Revenues</b>						
Transportation Fees	1,479,319	1,410,000	1,230,000	1,206,971	1,000,000	1,000,000
State Categorical	4,771,800	4,811,418	4,611,027	4,568,350	4,568,350	4,568,350
Other	678,180	422,227	802,618	802,618	722,227	722,227
<b>Total Revenue</b>	<b>\$ 6,929,299</b>	<b>\$ 6,643,645</b>	<b>\$ 6,643,645</b>	<b>\$ 6,577,939</b>	<b>\$ 6,290,577</b>	<b>\$ 6,290,577</b>
Transfer from General Fund	16,679,232	14,159,919	18,409,157	18,409,157	19,458,193	19,458,193
<b>Total Sources</b>	<b>\$ 24,243,460</b>	<b>\$ 21,891,658</b>	<b>\$ 26,404,370</b>	<b>\$ 26,338,664</b>	<b>\$ 27,256,468</b>	<b>\$ 27,256,468</b>
<b>Expenditures</b>						
Salaries	13,223,094	12,245,203	13,758,307	13,300,450	14,346,217	14,352,559
Benefits	5,404,784	5,508,582	5,807,858	5,508,372	6,147,052	6,148,449
Purchased Services	1,918,792	1,807,749	4,526,453	4,142,452	3,846,823	3,839,084
Supplies	1,258,769	1,202,987	1,237,685	1,260,954	1,412,571	1,412,571
Fuel	1,683,712	1,785,000	1,780,000	1,551,800	1,780,000	1,780,000
Bus Purchases & Equipment	651,904	40,000	107,000	80,578	3,000	3,000
Other	(1,249,164)	(1,331,870)	(1,334,370)	(1,013,640)	(990,500)	(990,500)
<b>Total Expenditures</b>	<b>\$ 22,891,891</b>	<b>\$ 21,257,651</b>	<b>\$ 25,882,933</b>	<b>\$ 24,830,966</b>	<b>\$ 26,545,163</b>	<b>\$ 26,545,163</b>
Change in Fund Balance	\$ 716,641	\$ (454,087)	\$ (830,131)	\$ 156,130	\$ (796,393)	\$ (796,393)
<b>Balance on Hand June 30</b>	<b>\$ 1,351,570</b>	<b>\$ 634,007</b>	<b>\$ 521,437</b>	<b>\$ 1,507,698</b>	<b>\$ 711,305</b>	<b>\$ 711,305</b>

Estimated Actual 2018-2019 reflects forecast as of March 31, 2019 presented to the Board of Education in Third Quarter Financials presentation on May 14, 2019. Final Revised Budget 2018-2019 may reflect updated information since March 31, 2019.





# **SPECIAL REVENUE FUND BUDGETS**

## 2019-2020 BUDGET

### NUTRITION SERVICES NSLP FUND 21

This Nutrition Services Fund is self-supporting and accounts for activities related to preparation of school meals in compliance with the National School Lunch Program (NSLP). Beginning in 2016-2017, Fund 21 only includes activity related to schools on the NSLP.

	<b>Audited Actuals 2017-2018</b>	<b>Adopted Budget 2018-2019</b>	<b>Final Revised Budget 2018-2019</b>	<b>Estimated Actual 2018-2019</b>	<b>Proposed Budget 2019-2020</b>	<b>Adopted Budget 2019-2020</b>
<b>Balance on Hand July 1</b>	<b>2,030,386</b>	<b>1,747,790</b>	<b>1,593,922</b>	<b>1,593,922</b>	<b>1,971,118</b>	<b>1,971,118</b>
<b>Revenues</b>						
Food Sales	8,975,315	9,248,700	9,698,700	9,980,349	10,301,800	10,301,800
Federal Reimbursement	2,494,580	2,550,000	2,550,000	2,543,033	2,550,000	2,550,000
Commodity Contribution	710,162	735,329	735,329	735,329	748,495	748,495
Miscellaneous	105,732	105,000	105,000	81,141	65,000	65,000
Sale of Capital Assets	130	5,000	5,000	2,005	-	-
State Match Child Nutr. & CDE Revenue	143,122	140,000	140,000	152,507	145,000	145,000
<b>Total Revenues</b>	<b>\$ 12,429,042</b>	<b>\$ 12,784,029</b>	<b>\$ 13,234,029</b>	<b>\$ 13,494,364</b>	<b>\$ 13,810,295</b>	<b>\$ 13,810,295</b>
Transfer from General Fund	-	-	351,634	351,634	351,634	351,634
<b>Total Sources</b>	<b>\$ 14,459,428</b>	<b>\$ 14,531,819</b>	<b>\$ 15,179,585</b>	<b>\$ 15,439,920</b>	<b>\$ 16,133,047</b>	<b>\$ 16,133,047</b>
<b>Expenditures</b>						
Salaries	4,109,310	4,114,307	4,402,466	4,402,702	4,872,379	4,872,379
Benefits	1,585,534	1,779,281	1,842,756	1,752,739	1,929,401	1,929,401
Food & Commodities	5,057,569	5,222,329	5,322,329	5,348,717	5,273,495	5,273,495
Purchased Services & Repairs	451,727	422,200	422,200	423,960	468,605	468,605
Supplies	689,733	685,380	792,380	800,443	750,380	750,380
Equipment	302,910	80,000	73,000	74,330	51,000	51,000
Other	668,721	702,229	702,229	665,911	794,660	794,660
<b>Total Expenditures</b>	<b>\$ 12,865,505</b>	<b>\$ 13,005,726</b>	<b>\$ 13,557,360</b>	<b>\$ 13,468,802</b>	<b>\$ 14,139,920</b>	<b>\$ 14,139,920</b>
Change in Fund Balance	\$ (436,463)	\$ (221,697)	\$ 28,303	\$ 377,196	\$ 22,009	\$ 22,009
<b>Balance on Hand June 30</b>	<b>\$ 1,593,923</b>	<b>\$ 1,526,093</b>	<b>\$ 1,622,225</b>	<b>\$ 1,971,118</b>	<b>\$ 1,993,127</b>	<b>\$ 1,993,127</b>

Estimated Actual 2018-2019 reflects forecast as of March 31, 2019 presented to the Board of Education in Third Quarter Financials presentation on May 14, 2019. Final Revised Budget 2018-2019 may reflect updated information since March 31, 2019.

## 2019-2020 BUDGET

### NUTRITION SERVICES NON-NSLP FUND 28

This Nutrition Services Fund is self-supporting and accounts for activities related to preparation of school meals in high schools and charter schools that are not participating in the National School Lunch Program. Fund 28 was added in 2016-2017 to account for activity at schools not on the National School Lunch Program.

	<b>Audited Actuals 2017-2018</b>	<b>Adopted Budget 2018-2019</b>	<b>Final Revised Budget 2018-2019</b>	<b>Estimated Actual 2018-2019</b>	<b>Proposed Budget 2019-2020</b>	<b>Adopted Budget 2019-2020</b>
<b>Balance on Hand July 1</b>	<b>106,705</b>	<b>90,751</b>	<b>29,668</b>	<b>29,668</b>	<b>29,785</b>	<b>29,785</b>
<b>Revenues</b>						
Food Sales	5,747,983	6,267,000	6,517,000	6,522,276	6,881,816	6,881,816
Federal Reimbursement	-	-	-	-	-	-
Commodity Contribution	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Sale of Capital Assets	-	-	-	-	-	-
State Match Child Nutr. & CDE Revenue	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 5,747,983</b>	<b>\$ 6,267,000</b>	<b>\$ 6,517,000</b>	<b>\$ 6,522,276</b>	<b>\$ 6,881,816</b>	<b>\$ 6,881,816</b>
Transfer from General Fund	-	-	93,718	93,718	93,718	93,718
<b>Total Sources</b>	<b>\$ 5,854,688</b>	<b>\$ 6,357,751</b>	<b>\$ 6,640,386</b>	<b>\$ 6,645,662</b>	<b>\$ 7,005,319</b>	<b>\$ 7,005,319</b>
<b>Expenditures</b>						
Salaries	1,957,696	2,146,205	2,223,005	2,292,886	2,435,744	2,435,744
Benefits	755,353	902,350	919,268	849,219	912,853	912,853
Food & Commodities	2,297,067	2,375,000	2,535,000	2,565,590	2,872,333	2,872,333
Purchased Services & Repairs	430,391	387,050	477,050	457,679	496,220	496,220
Supplies	193,122	241,620	241,620	278,287	230,620	230,620
Equipment	27,152	25,000	25,000	6,906	24,000	24,000
Other	164,236	166,755	166,755	165,311	20,340	20,340
<b>Total Expenditures</b>	<b>\$ 5,825,017</b>	<b>\$ 6,243,980</b>	<b>\$ 6,587,698</b>	<b>\$ 6,615,877</b>	<b>\$ 6,992,110</b>	<b>\$ 6,992,110</b>
Change in Fund Balance	\$ (77,034)	\$ 23,020	\$ 23,020	\$ 117	\$ (16,576)	\$ (16,576)
<b>Balance on Hand June 30</b>	<b>\$ 29,671</b>	<b>\$ 113,771</b>	<b>\$ 52,688</b>	<b>\$ 29,785</b>	<b>\$ 13,209</b>	<b>\$ 13,209</b>

Estimated Actual 2018-2019 reflects forecast as of March 31, 2019 presented to the Board of Education in Third Quarter Financials presentation on May 14, 2019. Final Revised Budget 2018-2019 may reflect updated information since March 31, 2019.

## 2019-2020 BUDGET

### GOVERNMENTAL DESIGNATED PURPOSE GRANTS

### FUND 22

This fund accounts for most state, local and federal grants received by the District. Expenditures in this fund are reimbursed; therefore revenue will equal expenditures at the end of the fiscal year.

	<b>Audited Actuals 2017-2018</b>	<b>Adopted Budget 2018-2019</b>	<b>Final Revised Budget 2018-2019</b>	<b>Estimated Actual 2018-2019</b>	<b>Proposed Budget 2019-2020</b>	<b>Adopted Budget 2019-2020</b>
<b>Balance on Hand July 1</b>	<b>185,120</b>	<b>185,120</b>	<b>185,120</b>	<b>185,120</b>	<b>-</b>	<b>-</b>
<b>Revenues</b>						
State Revenue <sup>1</sup>	996,158	973,304	2,779,113	1,144,675	1,144,676	3,196,567
Federal Revenue <sup>2</sup>	12,156,740	12,763,447	13,621,397	13,430,102	14,045,917	13,536,354
Other Revenue	78,752	210,917	(50,846)	(60,499)	98,997	98,997
<b>Total Revenue</b>	<b>\$ 13,231,651</b>	<b>\$ 13,947,668</b>	<b>\$ 16,349,664</b>	<b>\$ 14,514,278</b>	<b>\$ 15,289,590</b>	<b>\$ 16,831,918</b>
Transfer from General Fund	-	-	-	-	-	-
<b>Total Sources</b>	<b>\$ 13,416,771</b>	<b>\$ 14,132,788</b>	<b>\$ 16,534,784</b>	<b>\$ 14,699,398</b>	<b>\$ 15,289,590</b>	<b>\$ 16,831,918</b>
<b>Expenditures</b>						
Salaries <sup>2</sup>	7,825,090	7,925,588	8,431,571	8,136,643	8,471,845	8,616,729
Benefits <sup>2</sup>	2,443,539	2,781,311	2,725,908	2,603,304	2,672,553	2,884,589
Purchased/Property Services <sup>2</sup>	2,033,330	2,022,280	2,648,683	2,308,350	2,554,716	2,532,655
Supplies <sup>2</sup>	243,100	629,945	455,633	309,406	802,934	658,398
Equipment <sup>3</sup>	120,957	60,450	1,503,208	22,380	138,454	1,490,459
Other	565,635	713,214	769,781	1,319,316	649,088	649,088
<b>Total Expenditures</b>	<b>\$ 13,231,651</b>	<b>\$ 14,132,788</b>	<b>\$ 16,534,784</b>	<b>\$ 14,699,398</b>	<b>\$ 15,289,590</b>	<b>\$ 16,831,918</b>
Change in Fund Balance	\$ -	\$ (185,120)	\$ (185,120)	\$ (185,120)	\$ -	\$ -
<b>Balance on Hand June 30</b>	<b>\$ 185,120</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<sup>1</sup> Increase to State Revenue and associated expenses for Expelled and At Risk Students Grant, Colorado Comprehensive Health Education Grant, School Health Professional Grant and School Safety Disbursement Grant

<sup>2</sup> Decrease to Federal Revenue and associated expenses for Vocational Education

<sup>3</sup> Equipment increase for School Safety Disbursement Grant

Estimated Actual 2018-2019 reflects forecast as of March 31, 2019 presented to the Board of Education in Third Quarter Financials presentation on May 14, 2019. Final Revised Budget 2018-2019 may reflect updated information since March 31, 2019.

## 2019-2020 BUDGET

### ATHLETICS AND ACTIVITIES FUND 26

This fund accounts for all revenues and expenditures directly related to Colorado High School Activities Association (CHSAA) sponsored athletics and activities, as well as other District sponsored activities at middle and high schools.

	<b>Audited Actuals 2017-2018</b>	<b>Adopted Budget 2018-2019</b>	<b>Final Revised Budget 2018-2019</b>	<b>Estimated Actual 2018-2019</b>	<b>Proposed Budget 2019-2020</b>	<b>Adopted Budget 2019-2020</b>
<b>Balance on Hand July 1</b>	<b>1,152,720</b>	<b>2,074,617</b>	<b>1,478,216</b>	<b>1,478,216</b>	<b>1,793,156</b>	<b>1,793,156</b>
<b>Revenues</b>						
Student Fees	2,672,146	2,578,705	2,578,705	2,925,167	2,646,822	2,646,822
Gate Fees	727,271	765,432	759,480	831,366	809,942	809,942
Donations and Fundraising	2,163,544	2,596,863	2,313,465	2,314,136	2,520,222	2,520,222
Other Pupil Income	5,746,830	5,213,418	5,868,366	5,468,366	5,479,190	5,479,190
<b>Total Revenue</b>	<b>\$ 11,309,792</b>	<b>\$ 11,154,418</b>	<b>\$ 11,520,016</b>	<b>\$ 11,539,035</b>	<b>\$ 11,456,176</b>	<b>\$ 11,456,176</b>
Transfer from General Fund <sup>1</sup>	5,226,023	5,467,871	5,507,064	5,507,064	5,393,212	5,314,918
<b>Total Sources</b>	<b>\$ 17,688,535</b>	<b>\$ 18,696,906</b>	<b>\$ 18,505,296</b>	<b>\$ 18,524,315</b>	<b>\$ 18,642,544</b>	<b>\$ 18,564,250</b>
<b>Expenditures</b>						
Salaries <sup>1</sup>	5,585,136	5,703,348	5,730,695	5,674,629	5,515,641	5,057,221
Benefits <sup>1</sup>	1,201,379	1,231,951	1,238,282	1,235,135	1,204,457	1,103,943
Purchased Services <sup>1</sup>	4,726,186	4,456,620	5,173,552	5,084,999	4,713,199	5,193,839
Supplies	4,027,216	4,536,998	4,269,640	4,143,453	4,134,073	4,134,073
Equipment	194,311	167,641	180,920	241,214	118,054	118,054
Other	476,084	525,731	556,947	351,729	1,163,964	1,163,964
<b>Total Expenditures</b>	<b>\$ 16,210,313</b>	<b>\$ 16,622,289</b>	<b>\$ 17,150,036</b>	<b>\$ 16,731,159</b>	<b>\$ 16,849,388</b>	<b>\$ 16,771,094</b>
Change in Fund Balance	\$ 325,501	\$ -	\$ (122,956)	\$ 314,940	\$ -	\$ -
<b>Assigned to School Carry Over</b>	<b>\$ 1,555,294</b>	<b>\$ 2,074,617</b>	<b>\$ 1,355,260</b>	<b>\$ 1,793,156</b>	<b>\$ 1,793,156</b>	<b>\$ 1,793,156</b>
<b>Balance on Hand June 30 (District-run)</b>	<b>\$ (77,073)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<sup>1</sup> Interfund Transfer decrease due to recalculation of district-paid coach salaries and benefits

Estimated Actual 2018-2019 reflects forecast as of March 31, 2019 presented to the Board of Education in Third Quarter Financials presentation on May 14, 2019. Final Revised Budget 2018-2019 may reflect updated information since March 31, 2019.

## 2019-2020 BUDGET CHILD CARE FUND 29

The Child Care Fund is self-supporting, and accounts for the activity associated with the District's Before and After School Child Care. These programs are budgeted to be self-supporting with revenues derived from program enrollment fees charged on a per-child basis.

	<b>Audited Actuals 2017-2018</b>	<b>Adopted Budget 2018-2019</b>	<b>Final Revised Budget 2018-2019</b>	<b>Estimated Actual 2018-2019</b>	<b>Proposed Budget 2019-2020</b>	<b>Adopted Budget 2019-2020</b>
<b>Balance on Hand July 1</b>	<b>5,762,972</b>	<b>5,735,780</b>	<b>5,576,270</b>	<b>5,576,270</b>	<b>5,023,041</b>	<b>5,023,041</b>
<b>Revenues</b>						
Tuition	11,696,818	12,090,353	12,090,353	11,620,345	12,058,344	12,058,344
Other	13,269	15,000	15,000	17,569	-	-
<b>Total Revenue</b>	<b>\$ 11,710,087</b>	<b>\$ 12,105,353</b>	<b>\$ 12,105,353</b>	<b>\$ 11,637,915</b>	<b>\$ 12,058,344</b>	<b>\$ 12,058,344</b>
Transfer from General Fund	-	-	487,045	487,045	487,045	487,045
<b>Total Sources</b>	<b>\$ 17,473,059</b>	<b>\$ 17,841,133</b>	<b>\$ 18,168,668</b>	<b>\$ 17,701,230</b>	<b>\$ 17,568,430</b>	<b>\$ 17,568,430</b>
<b>Expenditures</b>						
Salaries	6,807,179	6,885,936	7,285,046	7,258,294	7,230,788	7,230,788
Benefits	2,267,712	2,298,649	2,386,584	2,387,675	2,472,507	2,472,507
Purchased Services	1,233,161	1,148,892	1,148,892	1,257,324	1,244,352	1,244,352
Supplies	749,687	727,618	802,915	767,730	651,340	651,340
Field Trips and Other	839,047	1,044,258	1,054,958	1,007,166	946,402	946,402
<b>Total Expenditures</b>	<b>\$ 11,896,786</b>	<b>\$ 12,105,353</b>	<b>\$ 12,678,395</b>	<b>\$ 12,678,188</b>	<b>\$ 12,545,389</b>	<b>\$ 12,545,389</b>
Change in Fund Balance	\$ (186,699)	\$ -	\$ (85,997)	\$ (553,229)	\$ -	\$ -
<b>Assigned to BASE Program Carry Over</b>	<b>\$ 5,576,273</b>	<b>\$ 5,735,780</b>	<b>\$ 5,490,273</b>	<b>\$ 5,023,041</b>	<b>\$ 5,023,041</b>	<b>\$ 5,023,041</b>
<b>Balance on Hand June 30 (BASE Department)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Estimated Actual 2018-2019 reflects forecast as of March 31, 2019 presented to the Board of Education in Third Quarter Financials presentation on May 14, 2019. Final Revised Budget 2018-2019 may reflect updated information since March 31, 2019.

# **DEBT SERVICE AND LEASE PAYMENT FUND BUDGETS**

## 2019-2020 BUDGET

### BOND REDEMPTION FUND 31

This fund serves as the vehicle for recording dedicated property taxes and the payment of outstanding principal and interest on the District's General Obligation bonds.

	<b>Audited Actuals 2017-2018</b>	<b>Adopted Budget 2018-2019</b>	<b>Final Revised Budget 2018-2019</b>	<b>Estimated Actual 2018-2019</b>	<b>Proposed Budget 2019-2020</b>	<b>Adopted Budget 2019-2020</b>
<b>Balance on Hand July 1</b>	<b>59,416,714</b>	<b>60,093,009</b>	<b>60,143,655</b>	<b>60,143,655</b>	<b>62,301,345</b>	<b>62,301,345</b>
<b>Revenues</b>						
Property Taxes	51,429,750	46,992,350	52,192,832	52,192,832	52,661,639	52,661,639
Investment Earnings	682,510	587,440	1,221,187	1,221,187	832,986	832,986
<b>Total Revenues</b>	<b>\$ 52,112,260</b>	<b>\$ 47,579,790</b>	<b>\$ 53,414,019</b>	<b>\$ 53,414,019</b>	<b>\$ 53,494,625</b>	<b>\$ 53,494,625</b>
<b>Total Sources</b>	<b>\$ 111,528,974</b>	<b>\$ 107,672,799</b>	<b>\$ 113,557,674</b>	<b>\$ 113,557,674</b>	<b>\$ 115,795,970</b>	<b>\$ 115,795,970</b>
<b>Expenditures</b>						
Principal	32,624,571	35,745,000	35,745,000	35,745,000	31,615,000	31,615,000
Interest	18,758,742	11,247,350	15,509,341	15,509,341	21,879,625	21,879,625
Fiscal Charges	2,008	4,699	4,699	1,988	5,349	5,349
Supplies	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 51,385,320</b>	<b>\$ 46,997,049</b>	<b>\$ 51,259,040</b>	<b>\$ 51,256,329</b>	<b>\$ 53,499,974</b>	<b>\$ 53,499,974</b>
<b>Other Financing Sources (Uses)</b>						
Proceeds from Bond Refunding	-	-	-	-	-	-
Refunding Bond Premium	-	-	-	-	-	-
Payment to Refunding Bond Escrow Agent	-	-	-	-	-	-
Transfer from General Fund	-	-	-	-	-	-
<b>Total Other Financing Sources (Uses)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Change in Fund Balance	\$ 726,940	\$ 582,741	\$ 2,154,979	\$ 2,157,690	\$ (5,349)	\$ (5,349)
<b>Balance on Hand June 30</b>	<b>\$ 60,143,654</b>	<b>\$ 60,675,750</b>	<b>\$ 62,298,634</b>	<b>\$ 62,301,345</b>	<b>\$ 62,295,996</b>	<b>\$ 62,295,996</b>

Estimated Actual 2018-2019 reflects forecast as of March 31, 2019 presented to the Board of Education in Third Quarter Financials presentation on May 14, 2019. Final Revised Budget 2018-2019 may reflect updated information since March 31, 2019.



# 2019-2020 BUDGET CERTIFICATES OF PARTICIPATION (COP) LEASE PAYMENT FUND 39

Pursuant to CDE Chart of Accounts, this fund is identified for non-voter approved lease payments.

	<b>Audited Actuals 2017-2018</b>	<b>Adopted Budget 2018-2019</b>	<b>Final Revised Budget 2018-2019</b>	<b>Estimated Actual 2018-2019</b>	<b>Proposed Budget 2019-2020</b>	<b>Adopted Budget 2019-2020</b>
<b>Balance on Hand July 1</b>	<b>159,953</b>	<b>12,363</b>	<b>11,904</b>	<b>11,904</b>	<b>19,197</b>	<b>19,197</b>
<b>Revenues</b>						
Interest on Investment	1,499	1,540	9,540	9,250	7,500	7,500
Certificate of Participation - AspenView	963,756	963,373	963,373	963,373	962,790	962,790
<b>Total Revenues</b>	<b>\$ 965,256</b>	<b>\$ 964,913</b>	<b>\$ 972,913</b>	<b>\$ 972,623</b>	<b>\$ 970,290</b>	<b>\$ 970,290</b>
<b>Total Sources</b>	<b>\$ 1,125,208</b>	<b>\$ 977,276</b>	<b>\$ 984,817</b>	<b>\$ 984,527</b>	<b>\$ 989,487</b>	<b>\$ 989,487</b>
<b>Expenditures</b>						
Principal Retirement	3,005,000	3,075,000	15,020,000	15,020,000	2,525,000	2,525,000
Debt Issuance Costs & Fiscal Charges	6,750	6,333	6,750	6,750	6,750	6,750
Interest	1,451,555	1,378,555	1,468,583	1,468,583	877,356	877,356
<b>Total Expenditures</b>	<b>\$ 4,463,305</b>	<b>\$ 4,459,888</b>	<b>\$ 16,495,333</b>	<b>\$ 16,495,333</b>	<b>\$ 3,409,106</b>	<b>\$ 3,409,106</b>
<b>Other Financing Sources (Uses)</b>						
Proceeds from COP Refunding	-	-	-	-	-	-
Refunding COP Premium	-	-	-	-	-	-
Payment to Refunded Escrow Agent	-	-	-	-	-	-
Transfer from General Fund	3,350,000	3,494,975	15,528,309	15,530,003	2,438,816	2,438,816
<b>Total Other Financing Sources (Uses)</b>	<b>\$ 3,350,000</b>	<b>\$ 3,494,975</b>	<b>\$ 15,528,309</b>	<b>\$ 15,530,003</b>	<b>\$ 2,438,816</b>	<b>\$ 2,438,816</b>
Change in Fund Balance	\$ (148,050)	\$ -	\$ 5,889	\$ 7,293	\$ -	\$ -
<b>Balance on Hand June 30</b>	<b>\$ 11,903</b>	<b>\$ 12,363</b>	<b>\$ 17,793</b>	<b>\$ 19,197</b>	<b>\$ 19,197</b>	<b>\$ 19,197</b>

Estimated Actual 2018-2019 reflects forecast as of March 31, 2019 presented to the Board of Education in Third Quarter Financials presentation on May 14, 2019. Final Revised Budget 2018-2019 may reflect updated information since March 31, 2019.



# **BUILDING FUND BUDGETS**

## 2019-2020 BUDGET BOND BUILDING FUND 41

The Building Fund is used to account for the management and actual construction of District facilities that are financed by General Obligation Bond (G.O.) proceeds. The District had authority to sell GO bonds after the November 2018 bond election for the first time since 2006.

	<b>Audited Actuals 2017-2018</b>	<b>Adopted Budget 2018-2019</b>	<b>Final Revised Budget 2018-2019</b>	<b>Estimated Actual 2018-2019</b>	<b>Proposed Budget 2019-2020</b>	<b>Adopted Budget 2019-2020</b>
<b>Balance on Hand July 1</b>	-	-	-	-	267,975,833	267,975,833
<b>Revenues</b>						
Bond Issuance	-	-	290,791,807	290,791,808	-	-
Interest	-	-	2,491,153	2,491,153	6,550,790	6,550,790
<b>Total Revenue</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 293,282,960</b>	<b>\$ 293,282,961</b>	<b>\$ 6,550,790</b>	<b>\$ 6,550,790</b>
Transfer to/from Other Funds	-	-	(1,033,334)	(1,035,028)	-	-
<b>Total Sources</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 281,249,626</b>	<b>\$ 281,247,932</b>	<b>\$ 274,526,623</b>	<b>\$ 274,526,623</b>
<b>Expenditures</b>						
Salaries	-	-	26,922	26,922	66,547	66,547
Benefits	-	-	9,563	9,561	23,408	23,408
Buildings & Building Improvements	-	-	36,056,581	11,203,489	54,432,571	54,432,571
Purchased Services	-	-	685,710	620,711	1,763,000	1,763,000
Supplies	-	-	-	-	-	-
Debt Issuance Costs & Fiscal Charges	-	-	-	1,411,417	-	-
Other	-	-	1,413,917	-	-	-
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 38,192,693</b>	<b>\$ 13,272,100</b>	<b>\$ 56,285,526</b>	<b>\$ 56,285,526</b>
Change in Fund Balance	\$ -	\$ -	\$ 243,056,933	\$ 267,975,833	\$ (49,734,736)	\$ (49,734,736)
<b>Balance on Hand June 30</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 243,056,933</b>	<b>\$ 267,975,833</b>	<b>\$ 218,241,097</b>	<b>\$ 218,241,097</b>

Estimated Actual 2018-2019 reflects forecast as of March 31, 2019 presented to the Board of Education in Third Quarter Financials presentation on May 14, 2019. Final Revised Budget 2018-2019 may reflect updated information since March 31, 2019.

## 2019-2020 BUDGET

### CERTIFICATES OF PARTICIPATION (COP)

### BUILDING FUND 45

This fund has been established to account for capital projects funded with the proceeds from the sale of Certificates of Participation. This fund accounted for the activity associated with capital projects identified in the DCSD Master Capital Plan. All Certificate of Participation proceeds were spent by June 2018 and beginning fund balance for 2019-2020 is \$0.

	<b>Audited Actuals 2017-2018</b>	<b>Adopted Budget 2018-2019</b>	<b>Final Revised Budget 2018-2019</b>	<b>Estimated Actual 2018-2019</b>	<b>Proposed Budget 2019-2020</b>	<b>Adopted Budget 2019-2020</b>
<b>Balance on Hand July 1</b>	<b>1,541,921</b>	-	-	-	-	-
<b>Revenues</b>						
COP Issuance	-	-	-	-	-	-
Premium on Bond	-	-	-	-	-	-
Investment Earnings	20,637	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 20,637</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfer from General Fund	-	-	-	-	-	-
<b>Total Sources</b>	<b>\$ 1,562,558</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenditures</b>						
Salaries	-	-	-	-	-	-
Benefits	-	-	-	-	-	-
Building & Building Improvements	1,562,858	-	-	-	-	-
Purchased Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Other	(300)	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,562,558</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Change in Fund Balance	\$(1,541,921)	-	-	-	-	-
<b>Balance on Hand June 30</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Estimated Actual 2018-2019 reflects forecast as of March 31, 2019 presented to the Board of Education in Third Quarter Financials presentation on May 14, 2019. Final Revised Budget 2018-2019 may reflect updated information since March 31, 2019.



# **INTERNAL SERVICE FUND BUDGETS**

## 2019-2020 BUDGET MEDICAL FUND 65

The District operates a self-funded employee health benefit program where the health claims are accounted for in this fund. In addition, employee medical and dental premium payments to Delta Dental and Kaiser Permanente are also accounted for in this fund. The District establishes each year's premium amounts based on projected medical claims as well as the updated premium charge from Kaiser Permanente and Delta Dental.

	<b>Audited Actuals 2017-2018</b>	<b>Adopted Budget 2018-2019</b>	<b>Final Revised Budget 2018-2019</b>	<b>Estimated Actual 2018-2019</b>	<b>Proposed Budget 2019-2020</b>	<b>Adopted Budget 2019-2020</b>
<b>Balance on Hand July 1</b>	<b>5,765,889</b>	<b>5,491,673</b>	<b>9,059,157</b>	<b>9,059,157</b>	<b>10,523,294</b>	<b>10,523,294</b>
<b>Revenues</b>						
Health Insurance Premiums	44,961,023	46,552,710	46,552,710	46,115,305	48,102,721	48,102,721
Dental Insurance Premiums	3,084,814	3,147,700	3,147,700	3,105,835	3,166,800	3,166,800
Investment Earnings	124,655	97,000	216,689	229,984	240,000	240,000
Other	6,235	9,500	28,968	27,174	29,260	29,260
<b>Total Revenues</b>	<b>\$ 48,176,728</b>	<b>\$ 49,806,910</b>	<b>\$ 49,946,067</b>	<b>\$ 49,478,298</b>	<b>\$ 51,538,781</b>	<b>\$ 51,538,781</b>
Transfer from General Fund	-	-	-	-	-	-
<b>Total Sources</b>	<b>\$ 53,942,617</b>	<b>\$ 55,298,583</b>	<b>\$ 59,005,224</b>	<b>\$ 58,537,455</b>	<b>\$ 62,062,075</b>	<b>\$ 62,062,075</b>
<b>Expenditures</b>						
Salaries	25,165	36,900	36,900	24,825	36,900	36,900
Benefits	5,436	7,970	7,970	5,362	2,051,663	2,051,663
Health Plan	40,230,570	45,204,460	43,814,460	43,272,489	45,198,161	45,198,161
Dental Plan	3,121,023	3,116,900	3,147,700	3,149,181	3,313,000	3,313,000
Stop Loss Premiums <sup>1</sup>	554,178	624,217	624,217	618,747	693,000	666,750
Purchased Services	935,005	980,150	960,150	923,561	942,750	942,750
Other	12,083	20,500	30,500	19,995	56,245	56,245
<b>Total Expenditures</b>	<b>\$ 44,883,459</b>	<b>\$ 49,991,097</b>	<b>\$ 48,621,897</b>	<b>\$ 48,014,161</b>	<b>\$ 52,291,719</b>	<b>\$ 52,265,469</b>
Change in Fund Balance	\$ 3,293,268	\$ (184,187)	\$ 1,324,170	\$ 1,464,137	\$ (752,938)	\$ (726,688)
<b>Balance on Hand June 30</b>	<b>\$ 9,059,157</b>	<b>\$ 5,307,486</b>	<b>\$ 10,383,327</b>	<b>\$ 10,523,294</b>	<b>\$ 9,770,356</b>	<b>\$ 9,796,606</b>

<sup>1</sup> Stop Loss Premiums decrease to reflect negotiated rate finalized after Proposed Budget 2019-2020

Estimated Actual 2018-2019 reflects forecast as of March 31, 2019 presented to the Board of Education in Third Quarter Financials presentation on May 14, 2019. Final Revised Budget 2018-2019 may reflect updated information since March 31, 2019.



## 2019-2020 BUDGET

### SHORT TERM DISABILITY INSURANCE FUND 66

This fund replaces the District's former fully insured Short Term Disability Insurance (STDI) program. This fund was created in 2014-2015 to reflect the District's move to a self-funded plan. The District establishes each year's premium amounts based on projected STDI claims.

	<b>Audited Actuals 2017-2018</b>	<b>Adopted Budget 2018-2019</b>	<b>Final Revised Budget 2018-2019</b>	<b>Estimated Actual 2018-2019</b>	<b>Proposed Budget 2019-2020</b>	<b>Adopted Budget 2019-2020</b>
<b>Balance on Hand July 1</b>	<b>531,632</b>	<b>774,480</b>	<b>790,745</b>	<b>790,745</b>	<b>792,621</b>	<b>792,621</b>
<b>Revenues</b>						
Short Term Disability Insurance Premiums	843,030	585,000	585,000	576,892	475,940	475,940
<b>Total Revenue</b>	<b>\$ 843,030</b>	<b>\$ 585,000</b>	<b>\$ 585,000</b>	<b>\$ 576,892</b>	<b>\$ 475,940</b>	<b>\$ 475,940</b>
Transfer from General Fund	-	-	-	-	-	-
<b>Total Sources</b>	<b>\$ 1,374,662</b>	<b>\$ 1,359,480</b>	<b>\$ 1,375,745</b>	<b>\$ 1,367,637</b>	<b>\$ 1,268,561</b>	<b>\$ 1,268,561</b>
<b>Expenditures</b>						
Salaries	-	-	-	-	-	-
Benefits	-	-	-	-	-	-
Short Term Disability Insurance Claims	419,872	480,000	450,000	409,796	517,000	517,000
Purchased Services	164,046	190,000	190,000	165,220	190,000	190,000
Other	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 583,917</b>	<b>\$ 670,000</b>	<b>\$ 640,000</b>	<b>\$ 575,016</b>	<b>\$ 707,000</b>	<b>\$ 707,000</b>
Change in Fund Balance	\$ 259,113	\$ (85,000)	\$ (55,000)	\$ 1,876	\$ (231,060)	\$ (231,060)
<b>Balance on Hand June 30</b>	<b>\$ 790,745</b>	<b>\$ 689,480</b>	<b>\$ 735,745</b>	<b>\$ 792,621</b>	<b>\$ 561,561</b>	<b>\$ 561,561</b>

Estimated Actual 2018-2019 reflects forecast as of March 31, 2019 presented to the Board of Education in Third Quarter Financials presentation on May 14, 2019. Final Revised Budget 2018-2019 may reflect updated information since March 31, 2019.



# **TRUST AND AGENCY FUND BUDGETS**

## 2019-2020 BUDGET PUPIL ACTIVITY FUND 74

This fund is used to record financial transactions related to school-sponsored pupil organizations and activities. These activities are self-supporting and do not receive any direct or indirect District support.

	<b>Audited Actuals 2017-2018</b>	<b>Adopted Budget 2018-2019</b>	<b>Final Revised Budget 2018-2019</b>	<b>Estimated Actual 2018-2019</b>	<b>Proposed Budget 2019-2020</b>	<b>Adopted Budget 2019-2020</b>
<b>Balance on Hand July 1</b>	<b>1,078,642</b>	<b>893,242</b>	<b>1,199,426</b>	<b>1,199,426</b>	<b>1,120,623</b>	<b>1,120,623</b>
<b>Revenue</b>						
Pupil Activity	1,621,733	1,701,154	1,697,827	1,572,912	1,701,154	1,701,154
School Discretionary	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$1,621,733</b>	<b>\$1,701,154</b>	<b>\$1,697,827</b>	<b>\$1,572,912</b>	<b>\$1,701,154</b>	<b>\$1,701,154</b>
Transfer from General Fund	-	-	-	-	-	-
<b>Total Sources</b>	<b>\$2,700,375</b>	<b>\$2,594,396</b>	<b>\$2,897,253</b>	<b>\$2,772,338</b>	<b>\$2,821,777</b>	<b>\$2,821,777</b>
<b>Expenditures</b>						
Pupil Activity						
Salaries	139,929	181,366	181,366	129,055	161,322	161,322
Benefits	30,776	39,944	39,944	27,860	35,249	35,249
Purchased/Property Services	578,872	456,207	607,882	722,249	321,319	321,319
Supplies	678,365	750,000	816,257	728,481	1,031,041	1,031,041
Equipment	24,617	57,513	64,263	7,236	65,106	65,106
Other	48,392	216,124	66,124	36,834	87,117	87,117
Total Pupil Activity	\$1,500,950	\$1,701,154	\$1,775,836	\$1,651,714	\$1,701,154	\$1,701,154
School Discretionary						
Salaries	-	-	-	-	-	-
Benefits	-	-	-	-	-	-
Purchased/Property Services	-	-	-	-	-	-
Supplies and Materials	-	-	-	-	-	-
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total School Discretionary	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Expenditures</b>	<b>\$1,500,950</b>	<b>\$1,701,154</b>	<b>\$1,775,836</b>	<b>\$1,651,714</b>	<b>\$1,701,154</b>	<b>\$1,701,154</b>
Change in Fund Balance	\$ 120,784	\$ -	\$ (78,009)	\$ (78,803)	\$ -	\$ -
<b>Assigned to School Program Carry Over</b>	<b>\$1,199,426</b>	<b>\$ 893,242</b>	<b>\$ 1,121,417</b>	<b>\$1,120,623</b>	<b>\$1,120,623</b>	<b>\$1,120,623</b>
<b>Balance on Hand June 30 - Other</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Estimated Actual 2018-2019 reflects forecast as of March 31, 2019 presented to the Board of Education in Third Quarter Financials presentation on May 14, 2019. Final Revised Budget 2018-2019 may reflect updated information since March 31, 2019.

## 2019-2020 BUDGET

### PRIVATE PURPOSE TRUST FUND 75

This fund accounts for the student scholarships awarded from the P.S. Miller Trust.

	<b>Audited Actuals 2017-2018</b>	<b>Adopted Budget 2018-2019</b>	<b>Final Revised Budget 2018-2019</b>	<b>Estimated Actual 2018-2019</b>	<b>Proposed Budget 2019-2020</b>	<b>Adopted Budget 2019-2020</b>
<b>Balance on Hand July 1</b>	32,312	32,912	32,912	32,912	33,512	33,512
<b>Revenues</b>						
Contributions	60,600	61,600	59,600	59,600	56,000	56,000
<b>Total Revenue</b>	<b>\$ 60,600</b>	<b>\$ 61,600</b>	<b>\$ 59,600</b>	<b>\$ 59,600</b>	<b>\$ 56,000</b>	<b>\$ 56,000</b>
Transfer from General Fund	-	-	-	-	-	-
<b>Total Sources</b>	<b>\$ 92,912</b>	<b>\$ 94,512</b>	<b>\$ 92,512</b>	<b>\$ 92,512</b>	<b>\$ 89,512</b>	<b>\$ 89,512</b>
<b>Expenditures</b>						
Grants and Scholarships	60,000	60,000	59,000	59,000	57,000	57,000
<b>Total Expenditures</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ 59,000</b>	<b>\$ 59,000</b>	<b>\$ 57,000</b>	<b>\$ 57,000</b>
Change in Fund Balance	\$ 600	\$ 1,600	\$ 600	\$ 600	\$ (1,000)	\$ (1,000)
<b>Balance on Hand June 30</b>	<b>\$ 32,912</b>	<b>\$ 34,512</b>	<b>\$ 33,512</b>	<b>\$ 33,512</b>	<b>\$ 32,512</b>	<b>\$ 32,512</b>

Estimated Actual 2018-2019 reflects forecast as of March 31, 2019 presented to the Board of Education in Third Quarter Financials presentation on May 14, 2019. Final Revised Budget 2018-2019 may reflect updated information since March 31, 2019.



# **ADOPTED SCHOOL SUMMARIES**





# 2019-2020 ADOPTED BUDGET ELEMENTARY SCHOOL SUMMARY, CONT.

Elementary Schools	FTE Count			Pupil / FTE			Supplies, Purchased Services, and Other Non-Salary Expenses	
	Total FTE	Administrators	Certified	Classified	Administrators	Certified		Classified
Acres Green Elementary	53.9	2.0	37.7	14.2	223.5	11.9	31.5	\$ 71,831
Arrowwood Elementary	40.2	1.0	25.5	13.7	314.0	12.3	22.9	\$ 6,776
Bear Canyon Elementary	44.1	2.0	30.5	11.7	237.5	15.6	40.7	\$ 5,960
Buffalo Ridge Elementary	39.0	2.0	26.9	10.1	203.5	15.1	40.3	\$ 94,127
Castle Rock Elementary	46.0	1.0	31.3	13.7	400.0	12.8	29.1	\$ 61,693
Cherokee Trail Elementary	49.5	2.0	33.4	14.0	228.5	13.7	32.5	\$ 102,208
Cherry Valley Elementary	6.5	0.5	4.0	2.1	77.1	9.3	18.0	\$ 29,386
Clear Sky Elementary	69.8	2.0	50.5	17.3	374.5	14.8	43.2	\$ 64,700
Copper Mesa Elementary	37.6	2.0	26.5	9.1	200.0	15.1	43.8	\$ 19,678
Cougar Run Elementary	46.5	2.0	28.8	15.7	225.0	15.6	28.7	\$ 18,149
Coyote Creek Elementary	38.4	2.0	26.2	10.2	201.0	15.3	39.6	\$ 50,679
Eagle Ridge Elementary	61.9	2.0	37.4	22.4	268.5	14.3	24.0	\$ 94,429
Eldorado Elementary	45.2	2.0	27.7	15.5	191.0	13.8	24.7	\$ 19,451
Flagstone Elementary	45.0	2.0	29.7	13.3	222.5	15.0	33.4	\$ 1,116
Fox Creek Elementary	46.3	2.0	32.2	12.2	247.0	15.4	40.6	\$ 35,924
Franktown Elementary	36.9	1.0	24.3	11.6	333.0	13.7	28.8	\$ 42,976
Frontier Valley Elementary	46.5	2.0	30.8	13.8	232.5	15.1	33.8	\$ 638
Gold Rush Elementary	58.9	2.0	39.6	17.3	320.5	16.2	37.1	\$ 65,835
Heritage Elementary	41.0	2.0	29.2	9.8	222.0	15.2	45.5	\$ -
Iron Horse Elementary	38.6	2.5	27.1	9.1	152.2	14.0	41.7	\$ 23,404
Larkspur Elementary	25.2	1.0	17.0	7.1	267.0	15.7	37.4	\$ 127,465
Legacy Point Elementary	35.3	2.0	23.9	9.4	145.0	12.1	31.0	\$ 94,904
Lone Tree Elementary	33.8	1.0	25.5	7.3	412.0	16.2	56.4	\$ 104,293
Mammoth Heights Elementary	62.3	2.0	42.6	17.7	302.0	14.2	34.0	\$ 10,622
Meadow View Elementary	52.2	2.0	34.4	15.8	227.5	13.2	28.9	\$ 75,242
Mountain View Elementary	27.2	2.0	17.5	7.7	133.5	15.3	34.8	\$ 104,565
Northeast Elementary	30.6	2.0	20.4	8.2	138.0	13.5	33.9	\$ 34,511
Northridge Elementary	60.3	2.0	38.8	19.6	315.0	16.3	32.2	\$ 32,882
Pine Grove Elementary	52.6	2.0	34.8	15.8	271.5	15.6	34.4	\$ 1,656
Pine Lane Elementary	73.2	2.0	51.1	20.1	334.5	13.1	33.2	\$ 84,717
Pioneer Elementary	49.5	2.0	32.1	15.4	202.5	12.6	26.3	\$ 58,095
Prairie Crossing Elementary	57.3	2.0	42.0	13.3	331.5	15.8	49.8	\$ 43,168
Redstone Elementary	42.1	2.0	30.4	9.7	231.0	15.2	47.5	\$ 7,878
Renaissance Magnet Elementary	36.8	1.0	24.7	11.0	400.0	16.2	36.3	\$ 43,769
Rock Ridge Elementary	57.3	2.0	37.0	18.3	236.5	12.8	25.8	\$ 42,687
Roxborough Intermediate Elementary	38.4	2.0	25.6	10.8	200.0	15.6	37.0	\$ 1,004
Roxborough Primary Elementary	29.9	1.0	19.6	9.3	291.0	14.8	31.4	\$ 88,329
Saddle Ranch Elementary	41.9	2.0	28.6	11.3	213.0	14.9	37.7	\$ 10,982
Sage Canyon Elementary	66.5	2.0	48.0	16.5	382.0	15.9	46.4	\$ 240,688
Sand Creek Elementary	44.2	2.0	28.4	13.8	182.5	12.9	26.5	\$ 4,385
Sedalia Elementary	38.2	2.0	24.9	11.3	128.0	10.3	22.7	\$ 224,243
Soaring Hawk Elementary	57.4	2.0	37.9	17.5	275.0	14.5	31.4	\$ 140,318
South Ridge Elementary	60.1	2.0	41.6	16.5	277.6	13.4	33.8	\$ 394,323
Stone Mountain Elementary	52.1	2.0	39.2	11.0	306.5	15.6	55.9	\$ 15,572
Summit View Elementary	41.6	2.0	32.8	6.8	238.5	14.5	69.7	\$ 912
Timber Trail Elementary	32.6	1.0	22.0	9.6	303.0	13.8	31.6	\$ 14,209
Trailblazer Elementary	48.2	2.0	28.0	18.2	185.5	13.3	20.3	\$ 28,858
Wildcat Mountain Elementary	51.1	2.0	32.6	16.5	242.5	14.9	29.4	\$ 11,305
<b>Elementary School Average</b>	<b>45.6</b>	<b>1.8</b>	<b>30.8</b>	<b>13.0</b>	<b>251.0</b>	<b>14.3</b>	<b>35.3</b>	<b>\$ 59,386</b>
<b>Elementary School Total</b>	<b>2189.6</b>	<b>87.0</b>	<b>1480.7</b>	<b>622.0</b>				<b>\$ 2,850,542</b>

All descriptions of school summary identified on Secondary School Summary page 54.

School summaries on pages 51-54 only include Student Based Budget (SBB) allocations while individual school financials include all funding sources at schools.

# 2019-2020 ADOPTED BUDGET SECONDARY AND ALTERNATIVE SCHOOL SUMMARY

	Enrollment			SBB Allocations					
	18-19 Oct. Count	Projected Enrollment	Variance	Discretionary Allocations	Highly Impacted	Total Discretionary	Non-Discretionary Allocations	Total SBB	Total per pupil
<b>Middle Schools</b>									
Castle Rock Middle School	866	840	-26	\$ 4,315,074	\$ 197,712	\$ 4,512,786	\$ 1,919,939	\$ 6,432,725	\$ 7,658
Cimarron Middle School	1314	1240	-74	\$ 6,106,229	\$ 31,751	\$ 6,137,980	\$ 1,875,406	\$ 8,013,386	\$ 6,462
Cresthill Middle School	826	756	-70	\$ 3,901,285	\$ 223,712	\$ 4,124,997	\$ 2,171,435	\$ 6,296,432	\$ 8,329
Mesa Middle School	817	873	56	\$ 4,397,982	\$ 241,261	\$ 4,639,243	\$ 2,206,028	\$ 6,845,271	\$ 7,841
Mountain Ridge Middle School	1137	1106	-31	\$ 5,435,793	\$ -	\$ 5,435,793	\$ 1,874,135	\$ 7,309,928	\$ 6,609
Ranch View Middle School	858	800	-58	\$ 4,053,204	\$ 197,712	\$ 4,250,916	\$ 1,747,367	\$ 5,998,283	\$ 7,498
Rocky Heights Middle School	1409	1343	-66	\$ 6,529,191	\$ -	\$ 6,529,191	\$ 1,952,635	\$ 8,481,826	\$ 6,316
Sagewood Middle School	941	885	-56	\$ 4,452,237	\$ 197,712	\$ 4,649,949	\$ 1,812,234	\$ 6,462,183	\$ 7,302
Sierra Middle School	857	875	18	\$ 4,401,235	\$ 81,351	\$ 4,482,586	\$ 1,921,998	\$ 6,404,584	\$ 7,320
<b>Middle School Average</b>	1003	969	-34	\$ 4,843,581	\$ 130,135	\$ 4,973,716	\$ 1,942,353	\$ 6,916,069	\$ 7,259
<b>Middle School Total</b>	9025	8718	-307	\$ 43,592,230	\$ 1,171,211	\$ 44,763,441	\$ 17,481,177	\$ 62,244,618	
<b>High Schools</b>									
Castle View High School	2185	2150	-35	\$ 10,006,364	\$ 20,000	\$ 10,026,364	\$ 3,440,110	\$ 13,466,474	\$ 6,263
Chaparral High School	2241	2243	2	\$ 10,429,200	\$ -	\$ 10,429,200	\$ 3,498,170	\$ 13,927,370	\$ 6,209
Douglas County High School	1841	1860	19	\$ 8,822,797	\$ 191,831	\$ 9,014,628	\$ 4,099,460	\$ 13,114,088	\$ 7,051
Highlands Ranch High School	1676	1685	9	\$ 8,048,351	\$ 205,831	\$ 8,254,182	\$ 3,223,751	\$ 11,477,933	\$ 6,812
Legend High School	2209	2230	21	\$ 10,322,054	\$ 100,000	\$ 10,422,054	\$ 2,938,883	\$ 13,360,937	\$ 5,991
Mountain Vista High School	2332	2355	23	\$ 10,826,283	\$ -	\$ 10,826,283	\$ 3,387,082	\$ 14,213,365	\$ 6,035
Ponderosa High School	1388	1425	37	\$ 6,827,062	\$ 616,619	\$ 7,443,681	\$ 2,479,584	\$ 9,923,265	\$ 6,964
Rock Canyon High School	2266	2275	9	\$ 10,439,972	\$ -	\$ 10,439,972	\$ 3,294,553	\$ 13,734,525	\$ 6,037
ThunderRidge High School	2012	1980	-32	\$ 9,181,015	\$ 96,669	\$ 9,277,684	\$ 3,408,958	\$ 12,686,642	\$ 6,407
<b>High School Average</b>	2017	2023	6	\$ 9,433,678	\$ 136,772	\$ 9,570,450	\$ 3,307,839	\$ 12,878,289	\$ 6,419
<b>High School Total</b>	18150	18203	53	\$ 84,903,098	\$ 1,230,950	\$ 86,134,048	\$ 29,770,551	\$ 115,904,599	
<b>Alternative Schools</b>									
Daniel C. Oakes High School	149	151	2	\$ 1,798,417		\$ 1,798,417	\$ 241,137	\$ 2,039,554	
Eagle Academy	139	138	-1	\$ 1,655,072		\$ 1,655,072	\$ 266,475	\$ 1,921,547	
eDCSD	28	28	0	\$ 2,237,716		\$ 2,237,716	\$ 201,720	\$ 2,439,436	
Plum Creek Academy	N/A	N/A	N/A	\$ 467,181		\$ 467,181	\$ 1,403,525	\$ 1,870,706	
<b>Alt. Ed. Average</b>				\$ 1,539,597		\$ 1,539,597	\$ 528,214	\$ 2,067,811	
<b>Alt. Ed. Total</b>				\$ 6,158,386		\$ 6,158,386	\$ 2,112,857	\$ 8,271,243	
<b>Grand Total</b>	49255	48571	-684	\$ 242,258,180	\$ 6,293,910	\$ 248,552,090	\$ 97,337,613	\$ 345,889,703	

All descriptions of school summary identified on Secondary School Summary page 54.

School summaries on pages 51-54 only include Student Based Budget (SBB) allocations while individual school financials include all funding sources at schools.

# 2019-2020 ADOPTED BUDGET SECONDARY AND ALTERNATIVE SCHOOL SUMMARY, CONT.

Middle Schools	FTE Count				Pupil / FTE			Supplies, Purchased Services, and Other Non-Salary Expenses
	Total FTE	Administrators	Certified	Classified	Administrators	Certified	Classified	
Castle Rock Middle School	84.7	3.0	58.9	22.8	280.0	14.3	36.8	\$ 132,577
Cimarron Middle School	104.1	4.0	74.0	26.1	310.0	16.8	47.5	\$ 242,432
Cresthill Middle School	84.2	3.0	58.2	23.0	252.0	13.0	32.8	\$ 34,727
Mesa Middle School	90.1	3.0	64.1	22.9	291.0	13.6	38.1	\$ 66,684
Mountain Ridge Middle School	96.5	3.8	72.3	20.4	291.1	15.3	54.3	\$ 15,190
Ranch View Middle School	76.1	3.0	54.7	18.4	266.7	14.6	43.6	\$ 226,504
Rocky Heights Middle School	108.8	4.0	80.7	24.1	335.8	16.6	55.8	\$ 154,105
Sagewood Middle School	83.6	4.0	57.2	22.4	221.3	15.5	39.6	\$ 221,695
Sierra Middle School	82.3	3.7	56.6	22.1	237.8	15.5	39.7	\$ 247,633.00
<b>Middle School Average</b>	<b>90.0</b>	<b>3.5</b>	<b>64.1</b>	<b>22.5</b>	<b>276.2</b>	<b>15.0</b>	<b>43.1</b>	<b>\$ 149,061</b>
<b>Middle School Total</b>	<b>810.3</b>	<b>31.5</b>	<b>576.7</b>	<b>202.1</b>				<b>\$ 1,341,547</b>
<b>High Schools</b>								
Castle View High School	173.0	5.0	127.1	40.9	430.0	16.9	52.6	\$ 146,173
Chaparral High School	174.6	5.0	129.5	40.1	448.6	17.3	55.9	\$ 400,183
Douglas County High School	172.7	5.0	117.5	50.2	372.0	15.8	37.1	\$ 257,401
Highlands Ranch High School	149.2	5.0	104.0	40.2	337.0	16.2	41.9	\$ 207,558
Legend High School	166.9	6.0	126.0	34.9	371.7	17.7	63.8	\$ 305,522
Mountain Vista High School	178.1	7.0	134.7	36.4	336.4	17.5	64.8	\$ 232,972
Ponderosa High School	128.6	5.0	91.2	32.4	285.0	15.6	43.9	\$ 48,215
Rock Canyon High School	172.9	7.0	126.5	39.4	325.0	18.0	57.8	\$ 298,874
ThunderRidge High School	165.5	4.0	122.3	39.2	495.0	16.2	50.5	\$ 231,047
<b>High School Average</b>	<b>164.6</b>	<b>5.4</b>	<b>119.9</b>	<b>39.3</b>	<b>377.9</b>	<b>16.8</b>	<b>52.0</b>	<b>\$ 236,438</b>
<b>High School Total</b>	<b>1481.5</b>	<b>49.0</b>	<b>1078.8</b>	<b>353.7</b>				<b>\$ 2,127,945</b>
<b>Alternative Schools</b>								
Daniel C. Oakes High School	23.6	1.0	18.6	4.0				\$ 92,600
Eagle Academy	22.7	2.0	17.2	3.5				\$ 123,645
eDCSD	26.4	2.0	20.6	3.8				\$ 265,738
Plum Creek Academy	27.3	1.0	12.7	13.6				\$ 42,360
<b>Alt. Ed. Average</b>	<b>25.0</b>	<b>1.5</b>	<b>17.3</b>	<b>6.2</b>				<b>\$ 131,086</b>
<b>Alt. Ed. Total</b>	<b>100.0</b>	<b>6.0</b>	<b>69.1</b>	<b>24.8</b>				<b>\$ 524,343</b>
<b>Grand Total</b>	<b>4581.4</b>	<b>173.5</b>	<b>3205.3</b>	<b>1202.6</b>				<b>\$ 6,844,377</b>

1 Includes school funding in General Fund through SBB (Fund 10) only

2 Does not include school carry over as school carry over is awarded in fall based on prior year's fund balance

3 Does not include any school SBB allocations awarded in fall during October Count SBB updates such as testing per pupil and READ Act funds

4 Does not include any district-wide budgets for expenses in direct support of schools such as custodial services, utilities, department head pay and spending based on revenue generated through donations and fees

5 Discretionary Allocations are funds provided to schools through the SBB to be spent at the discretion of the principal and school community; discretionary funds are eligible to carry over and are typically spent on teachers and support staff, classroom materials and services

6 Non-Discretionary Allocations are funds provided to schools through the SBB for a prescribed purpose associated with federal, state or district requirements such as Special Education or English Language Learners; non-discretionary funds are not eligible to carry over and must be spent in the year in which they were allocated to the school

7 Administrators include principals, assistant principals and athletic directors

8 Certified include all teachers, Special Education teachers, psychologists, social workers, counselors, PLS and deans

9 Classified include clerical support, instructional and educational assistants, custodians and campus security

# UNDERSTANDING SCHOOL FINANCIALS

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The following school financials beginning on page 60 are organized alphabetically by Elementary, Middle, High and Alternative schools. Charter schools utilize a different template as their financial information was prepared by the individual charter schools and not the DCSD Budget Office.

The General Fund, Capital Projects Fund, Full Day Kindergarten Fund, Governmental Designated Purpose Grants Fund, Athletics and Activities Fund, and Pupil Activity Fund are included within the financial schedules for all schools.

Audited Actuals reflect actual paid salaries and benefits, while the 2018-2019 Adopted Budget, 2019-2020 Proposed Budget and 2019-2020 Adopted Budget salaries and benefits are based on district-wide average salaries. Schools are not held to the actual salary amount of their teachers and support staff, but rather to the total number of teachers and support staff. The reasoning for this is to allow schools to hire the best candidate regardless of how much the candidate would earn in the position.

2018-2019 Estimated Actuals reflect 2018-2019 actual expenditures as of May 31, 2019 and are unaudited.

The increase or decrease in total school budgeted expenditures or FTE between 2019-2020 Proposed Budget and 2019-2020 Adopted Budget is primarily due to Special Education staffing changes to reflect updated allocation of staffing for support of students. Additionally, changes to salaries, benefits and FTE may also reflect changes to school discretionary staffing plans for 2019-2020 finalized after April 1, 2018 or the addition of new grant-funded positions. Individual line item variance between 2019-2020 Proposed and 2019-2020 Adopted Budget when the Total Expenditures did not change is due the individual school's principal electing to revise their budget decisions after April 1, 2018 to best meet the needs of their school community.

More information specific to the individual components of the School Financials schedules are identified on the following page.

# UNDERSTANDING SCHOOL FINANCIALS

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
Administrative	\$ 143,260	\$ 151,185	\$ 156,092	\$ 169,876	\$ 157,414	\$ 189,841	\$ 189,841
Certified	2,025,735	2,203,227	2,353,638	2,658,868	2,283,386	3,182,994	3,127,879
Professional/Technical	-	-	-	-	-	-	-
Classified	335,087	384,349	405,161	394,499	378,710	431,046	449,960
Benefits	825,934	973,784	1,051,348	1,200,703	1,022,102	1,463,737	1,443,006
Purchased Services	117,143	325,586	206,259	-	180,795	-	26,000
Supplies and Materials	253,688	194,848	329,846	97,101	208,150	162,673	218,473
Capital Equipment	-	-	-	-	-	-	-
Other Expenses	21,215	14,439	15,511	3,143	12,877	-	-
Device Refresh	3,249	45,826	42,222	-	10,722	-	-
<b>Total Expenditures</b>	<b>\$ 3,725,311</b>	<b>\$ 4,293,244</b>	<b>\$ 4,560,077</b>	<b>\$ 4,524,190</b>	<b>\$ 4,254,156</b>	<b>\$ 5,430,291</b>	<b>\$ 5,455,159</b>

Carry Over Awarded Into Subsequent Year	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Fund 10 Student Based Budget	\$ 70,639	\$ 111,075	\$ 110,207	\$ -	\$ 154,388	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	83,852	90,048	60,419	-	27,757	-	-
Fund 15 Full Day Kindergarten	25,662	30,103	15,758	-	58,803	-	-
Fund 74 Specific Purpose	45	6	6	-	6	-	-
Fund 14 Capital Projects	-	-	10,722	-	-	-	-
<b>Total</b>	<b>\$ 180,198</b>	<b>\$ 231,232</b>	<b>\$ 197,112</b>	<b>\$ -</b>	<b>\$ 240,954</b>	<b>\$ -</b>	<b>\$ -</b>

Enrollment	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
	704	693	703	708	753	764	764

School Expenditures Per Pupil	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
	\$ 5,292	\$ 6,195	\$ 6,487	\$ 6,390	\$ 5,650	\$ 7,108	\$ 7,140

FTE	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
Administrative	2.00	2.00	2.00
Certified	46.30	52.70	51.70
Professional/Technical	1.00	1.00	1.00
Classified	19.92	21.56	22.00
<b>Total FTE</b>	<b>69.22</b>	<b>77.26</b>	<b>76.70</b>

**2** Enrollment figures are October Count membership for grades K-12 for 2015-2016 Audited Actuals through 2018-2019 Estimated Actuals and projected membership from Planning and Construction department for 2019-2020 Proposed and Adopted Budget.

**1** Carry Over Awarded into Subsequent Year means that the carry over identified in 2015-2016 Audited Actuals was calculated based on savings in 2015-2016 and added into the 2016-2017 Revised Budget and so on for subsequent years. Carry over for 2018-2019 will be calculated in September 2019 and Estimated Actual carry over is the projection based on April 30, 2019 forecast. Prior year actuals may include expenditures attributable to carry over awarded in prior years, while the Adopted Budget for 2018-2019 and 2019-2020 do not as carry over had not been calculated yet at that point in time.

**3** FTE includes only the teachers and support staff budgeted in the General Fund, Governmental Designated Purpose Grants for Special Education and Full Day Kindergarten Fund paid directly by the school; it does not include support staff such as Nutrition Services and additional Special Education staff or child care staff physically located at schools but paid by central departmental budgets.



# **ELEMENTARY SCHOOL BUDGETS**

# ELEMENTARY SCHOOLS

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## Elementary Schools

- Acres Green Elementary School
- Arrowwood Elementary School
- Bear Canyon Elementary School
- Buffalo Ridge Elementary School
- Castle Rock Elementary School
- Cherokee Trail Elementary School
- Cherry Valley Elementary School
- Clear Sky Elementary School
- Copper Mesa Elementary School
- Cougar Run Elementary School
- Coyote Creek Elementary School
- Eagle Ridge Elementary School
- Eldorado Elementary School
- Flagstone Elementary School
- Fox Creek Elementary School
- Franktown Elementary School
- Frontier Valley Elementary School
- Gold Rush Elementary School
- Heritage Elementary School
- Iron Horse Elementary School
- Larkspur Elementary School
- Legacy Point Elementary School
- Lone Tree Elementary School
- Mammoth Heights Elementary School
- Meadow View Elementary School
- Mountain View Elementary School
- Northeast Elementary School
- Northridge Elementary School
- Pine Grove Elementary School
- Pine Lane Elementary School
- Pioneer Elementary School
- Prairie Crossing Elementary School
- Redstone Elementary School
- Renaissance Expeditionary Learning Outward Bound School
- Rock Ridge Elementary School
- Roxborough Primary School
- Roxborough Intermediate School
- Saddle Ranch Elementary School
- Sage Canyon Elementary School
- Sand Creek Elementary School
- Sedalia Elementary School
- Soaring Hawk Elementary School
- South Ridge Elementary School
- Stone Mountain Elementary School
- Summit View Elementary School
- Timber Trail Elementary School
- Trailblazer Elementary School
- Wildcat Mountain Elementary School



# ACRES GREEN ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 160,049	\$ 166,160	\$ 175,378	\$ 169,876	\$ 176,862	\$ 189,842	\$ 189,841
<i>Certified</i>	2,336,897	2,484,333	2,487,716	2,372,239	2,033,370	2,724,240	2,590,431
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	350,082	344,069	343,434	294,374	289,191	337,286	369,309
Benefits	903,851	983,186	1,001,717	1,053,860	856,280	1,223,572	1,212,316
Purchased Services	142,814	118,417	72,133	-	69,670	-	-
Supplies and Materials	330,897	220,837	183,403	17,379	207,145	132,802	71,831
Capital Equipment	-	21,815	29,261	-	67,603	-	-
Other Expenses	14,383	(13,784)	(13,108)	100,000	4,519	-	-
Device Refresh	28,211	48,930	32,044	-	4,494	-	-
<b>Total Expenditures</b>	<b>\$ 4,267,182</b>	<b>\$ 4,373,963</b>	<b>\$ 4,311,979</b>	<b>\$ 4,007,728</b>	<b>\$ 3,709,134</b>	<b>\$ 4,607,742</b>	<b>\$ 4,433,728</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 13,624	\$ 24,690	\$ 197,651	\$ -	\$ 312,286	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	57,015	64,012	76,950	-	83,267	-	-
Fund 15 Full Day Kindergarten	31,799	24,599	22,717	-	19,913	-	-
Fund 74 Specific Purpose	-	393	534	-	2,792	-	-
Fund 14 Capital Projects	-	(1,091)	5,476	-	16,705	-	-
<b>Total</b>	<b>\$ 102,438</b>	<b>\$ 112,603</b>	<b>\$ 303,328</b>	<b>\$ -</b>	<b>\$ 434,963</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	660	611	536	515	513	497	497
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<b>School Expenditures Per Pupil</b>	\$ 6,465	\$ 7,159	\$ 8,045	\$ 7,782	\$ 7,230	\$ 9,271	\$ 8,921
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	40.80	43.10	41.00
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	12.93	14.12	15.44
<b>Total FTE</b>	<b>55.73</b>	<b>59.22</b>	<b>58.44</b>

For more information please see Understanding School Financials on pages 55 & 56.

# ARROWWOOD ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 79,165	\$ 119,559	\$ 90,176	\$ 95,759	\$ 92,185	\$ 104,248	\$ 104,248
<i>Certified</i>	1,637,611	1,412,528	1,368,854	1,358,223	1,214,824	1,641,442	1,677,647
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	312,320	323,088	357,324	322,614	347,074	401,129	352,720
Benefits	626,100	598,127	601,293	659,195	551,678	822,564	827,313
Purchased Services	64,197	102,024	76,971	5,473	44,549	8,000	4,187
Supplies and Materials	171,590	110,626	127,710	1,097	136,549	71,500	17,231
Capital Equipment	-	125	-	-	-	-	-
Other Expenses	10,185	3,993	4,161	-	2,854	-	-
Device Refresh	999	25,480	16,493	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,902,167</b>	<b>\$ 2,695,550</b>	<b>\$ 2,642,982</b>	<b>\$ 2,442,361</b>	<b>\$ 2,389,713</b>	<b>\$ 3,048,883</b>	<b>\$ 2,983,346</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 22,518	\$ 81,457	\$ 159,546	\$ -	\$ 148,485	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	34,544	4,683	3,124	-	15,306	-	-
Fund 15 Full Day Kindergarten	19,135	3,459	(5,701)	-	52,551	-	-
Fund 74 Specific Purpose	14,068	11,894	9,480	-	8,809	-	-
Fund 14 Capital Projects	-	(125)	6,957	-	-	-	-
<b>Total</b>	<b>\$ 90,265</b>	<b>\$ 101,368</b>	<b>\$ 173,406</b>	<b>\$ -</b>	<b>\$ 225,151</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	384	351	335	316	329	314	314
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<b>School Expenditures Per Pupil</b>	\$ 7,558	\$ 7,680	\$ 7,889	\$ 7,729	\$ 7,264	\$ 9,710	\$ 9,501
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	1.00	1.00	1.00
<i>Certified</i>	23.30	25.00	27.00
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	13.84	16.13	14.35
<b>Total FTE</b>	<b>38.14</b>	<b>42.13</b>	<b>42.35</b>

For more information please see Understanding School Financials on pages 55 & 56.

# BEAR CANYON ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 149,113	\$ 158,095	\$ 167,262	\$ 169,876	\$ 168,611	\$ 189,841	\$ 189,841
<i>Certified</i>	1,790,163	1,829,972	1,805,820	1,726,096	1,622,326	1,893,555	1,883,590
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	287,315	319,652	332,630	316,144	311,701	339,167	336,187
Benefits	713,607	773,043	783,526	830,621	711,646	939,077	933,723
Purchased Services	135,906	109,952	54,354	-	50,158	1,462	1,462
Supplies and Materials	155,745	170,091	147,980	8,571	154,274	11,809	17,966
Capital Equipment	-	612	-	-	-	-	-
Other Expenses	10,415	9,739	(16,042)	-	5,438	-	-
Device Refresh	32,522	36,610	29,400	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,274,786</b>	<b>\$ 3,407,765</b>	<b>\$ 3,304,930</b>	<b>\$ 3,051,308</b>	<b>\$ 3,024,153</b>	<b>\$ 3,374,911</b>	<b>\$ 3,362,769</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 132,330	\$ 138,583	\$ 292,620	\$ -	\$ 307,495	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	49,703	58,320	94,854	-	76,208	-	-
Fund 15 Full Day Kindergarten	392	15	460	-	125,601	-	-
Fund 74 Specific Purpose	221	140	390	-	587	-	-
Fund 14 Capital Projects	-	(612)	4,410	-	-	-	-
<b>Total</b>	<b>\$ 182,646</b>	<b>\$ 196,446</b>	<b>\$ 392,734</b>	<b>\$ -</b>	<b>\$ 509,891</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	532	514	483	465	493	475	475
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<b>School Expenditures Per Pupil</b>	\$ 6,156	\$ 6,630	\$ 6,843	\$ 6,562	\$ 6,134	\$ 7,105	\$ 7,080
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	30.40	31.59	31.59
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	14.06	14.54	14.10
<b>Total FTE</b>	<b>46.46</b>	<b>48.13</b>	<b>47.69</b>

For more information please see Understanding School Financials on pages 55 & 56.

# BUFFALO RIDGE ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 158,285	\$ 162,809	\$ 169,086	\$ 169,876	\$ 171,697	\$ 190,171	\$ 189,841
<i>Certified</i>	1,481,972	1,436,295	1,494,259	1,425,044	1,356,835	1,656,294	1,643,901
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	193,317	216,580	262,996	223,781	258,462	273,945	296,973
Benefits	578,268	610,250	629,630	683,152	599,217	742,696	766,145
Purchased Services	112,854	123,825	74,650	7,000	69,514	7,000	7,000
Supplies and Materials	216,623	218,564	201,854	98,979	176,258	87,127	98,284
Capital Equipment	-	48,883	22,523	-	-	-	-
Other Expenses	7,716	3,970	4,404	-	4,958	-	-
Device Refresh	43,362	32,970	23,520	-	11,209	-	-
<b>Total Expenditures</b>	<b>\$ 2,792,399</b>	<b>\$ 2,854,146</b>	<b>\$ 2,882,923</b>	<b>\$ 2,607,832</b>	<b>\$ 2,648,151</b>	<b>\$ 2,957,233</b>	<b>\$ 3,002,144</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 17,108	\$ 32,533	\$ 297	\$ -	\$ 46,669	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	75,662	136,085	205,967	-	167,868	-	-	-
Fund 15 Full Day Kindergarten	28,731	34,153	41,758	-	60,650	-	-	-
Fund 74 Specific Purpose	424	65	26	-	26	-	-	-
Fund 14 Capital Projects	-	(4,586)	11,680	-	5,940	-	-	-
<b>Total</b>	<b>\$ 121,925</b>	<b>\$ 198,250</b>	<b>\$ 259,728</b>	<b>\$ -</b>	<b>\$ 281,152</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	485	457	418	415	405	407	407
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<b>School Expenditures Per Pupil</b>	\$ 5,758	\$ 6,245	\$ 6,897	\$ 6,284	\$ 6,539	\$ 7,266	\$ 7,376
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	25.28	28.20	28.20
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	9.89	10.58	11.90
<b>Total FTE</b>	<b>37.17</b>	<b>40.78</b>	<b>42.10</b>

For more information please see Understanding School Financials on pages 55 & 56.

# CASTLE ROCK ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 146,840	\$ 95,000	\$ 167,059	\$ 169,876	\$ 95,876	\$ 104,248	\$ 104,248
<i>Certified</i>	1,322,917	1,486,657	1,587,374	1,585,340	1,378,333	1,928,544	1,925,077
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	284,636	316,295	349,330	318,795	317,126	349,474	339,556
Benefits	550,142	620,218	699,193	768,057	605,529	928,627	921,386
Purchased Services	119,608	110,839	76,952	-	79,724	-	-
Supplies and Materials	125,692	156,713	144,420	124,727	164,937	61,693	61,693
Capital Equipment	5,504	12,490	13,263	-	(300)	-	-
Other Expenses	6,223	4,057	5,045	-	4,010	-	-
Device Refresh	49,594	25,466	1,503	-	22,211	-	-
<b>Total Expenditures</b>	<b>\$ 2,611,156</b>	<b>\$ 2,827,734</b>	<b>\$ 3,044,139</b>	<b>\$ 2,966,795</b>	<b>\$ 2,667,445</b>	<b>\$ 3,372,586</b>	<b>\$ 3,351,960</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 235,922	\$ 50,339	\$ 14,591	\$ -	\$ 155,300	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	95,234	77,504	3,237	-	3,745	-	-
Fund 15 Full Day Kindergarten	41,600	6,263	(2,705)	-	47,108	-	-
Fund 74 Specific Purpose	1,045	1,045	149	-	699	-	-
Fund 14 Capital Projects	(5,504)	7,006	26,301	-	-	-	-
<b>Total</b>	<b>\$ 368,297</b>	<b>\$ 142,157</b>	<b>\$ 41,573</b>	<b>\$ -</b>	<b>\$ 206,852</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	362	386	397	399	393	400	400
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<b>School Expenditures Per Pupil</b>	\$ 7,213	\$ 7,326	\$ 7,668	\$ 7,436	\$ 6,787	\$ 8,431	\$ 8,380
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	1.00	1.00
<i>Certified</i>	27.40	31.37	31.30
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	13.06	14.18	13.74
<b>Total FTE</b>	<b>42.46</b>	<b>46.55</b>	<b>46.04</b>

For more information please see Understanding School Financials on pages 55 & 56.

# CHEROKEE TRAIL ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 159,736	\$ 158,029	\$ 176,585	\$ 169,876	\$ 177,120	\$ 189,841	\$ 189,842
<i>Certified</i>	1,702,171	1,702,072	1,898,147	1,771,916	1,689,478	2,153,036	2,215,970
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	331,846	403,500	392,672	378,430	374,296	404,808	394,890
Benefits	690,246	751,018	826,431	858,929	767,646	1,033,523	1,059,497
Purchased Services	117,133	110,476	83,191	-	82,523	-	-
Supplies and Materials	189,798	170,731	212,333	227,691	139,862	181,740	105,806
Capital Equipment	-	35,514	42,163	-	17,115	-	-
Other Expenses	5,047	3,225	3,554	-	(39)	-	-
Device Refresh	46,945	32,690	21,725	-	5,880	-	-
<b>Total Expenditures</b>	<b>\$ 3,242,923</b>	<b>\$ 3,367,254</b>	<b>\$ 3,656,800</b>	<b>\$ 3,406,842</b>	<b>\$ 3,253,880</b>	<b>\$ 3,962,948</b>	<b>\$ 3,966,005</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 51,506	\$ 189,595	\$ 14,374	\$ -	\$ 51,373	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	24,813	32,467	42,811	-	34,165	-	-
Fund 15 Full Day Kindergarten	77,900	37,809	57,687	-	60,412	-	-
Fund 74 Specific Purpose	5,861	2,617	4,458	-	6,243	-	-
Fund 14 Capital Projects	-	(10,060)	37,539	-	25,454	-	-
<b>Total</b>	<b>\$ 160,080</b>	<b>\$ 252,428</b>	<b>\$ 156,869</b>	<b>\$ -</b>	<b>\$ 177,647</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	491	480	483	473	459	457	457
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<b>School Expenditures Per Pupil</b>	\$ 6,605	\$ 7,015	\$ 7,571	\$ 7,203	\$ 7,089	\$ 8,672	\$ 8,678
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	30.66	35.50	36.50
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	17.14	16.43	15.99
<b>Total FTE</b>	<b>49.80</b>	<b>53.93</b>	<b>54.49</b>

For more information please see Understanding School Financials on pages 55 & 56.

# CHERRY VALLEY ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 38,836	\$ 50,400	\$ 60,600	\$ 19,650	\$ 52,400	\$ 27,586	\$ 27,586
<i>Certified</i>	219,389	283,846	263,901	252,117	224,214	245,045	245,039
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	51,028	49,417	56,692	63,637	57,127	62,792	62,791
Benefits	74,477	117,871	120,302	121,303	104,917	111,724	111,729
Purchased Services	2,404	2,976	5,679	-	6,192	-	-
Supplies and Materials	32,245	38,135	37,900	13,689	47,167	29,386	29,386
Capital Equipment	-	-	-	-	-	-	-
Other Expenses	(1,632)	43	34	-	25	-	-
Device Refresh	7,553	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 424,299</b>	<b>\$ 542,688</b>	<b>\$ 545,107</b>	<b>\$ 470,396</b>	<b>\$ 492,043</b>	<b>\$ 476,533</b>	<b>\$ 476,531</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 74,020	\$ 59,662	\$ 63,744	\$ -	\$ 60,522	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	8,970	6,155	4,678	-	11,773	-	-
Fund 15 Full Day Kindergarten	-	-	-	-	-	-	-
Fund 74 Specific Purpose	1,244	1,155	1,155	-	1,155	-	-
Fund 14 Capital Projects	-	-	7,210	-	-	-	-
<b>Total</b>	<b>\$ 84,234</b>	<b>\$ 66,972</b>	<b>\$ 76,787</b>	<b>\$ -</b>	<b>\$ 73,450</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	52	42	48	45	39	37	37
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<b>School Expenditures Per Pupil</b>	\$ 8,160	\$ 12,921	\$ 11,356	\$ 10,453	\$ 12,616	\$ 12,879	\$ 12,879
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	0.48	0.48	0.48
<i>Certified</i>	4.15	4.00	4.00
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	2.17	2.05	2.05
<b>Total FTE</b>	<b>6.80</b>	<b>6.53</b>	<b>6.53</b>

For more information please see Understanding School Financials on pages 55 & 56.

# CLEAR SKY ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 154,112	\$ 159,604	\$ 163,610	\$ 169,876	\$ 162,366	\$ 189,842	\$ 189,841
<i>Certified</i>	2,859,839	2,953,796	2,904,939	2,942,150	2,744,810	3,307,678	3,291,030
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	400,524	373,250	392,756	371,157	362,243	411,144	423,000
Benefits	1,105,752	1,143,860	1,135,612	1,290,231	1,089,993	1,475,352	1,475,830
Purchased Services	143,655	153,200	163,440	12,000	95,165	12,000	12,000
Supplies and Materials	310,478	237,690	258,664	116,476	219,763	52,700	73,399
Capital Equipment	-	-	12,069	-	-	-	-
Other Expenses	12,206	6,942	3,588	-	6,241	-	-
Device Refresh	31,260	24,357	63,115	-	5,483	-	-
<b>Total Expenditures</b>	<b>\$ 5,017,827</b>	<b>\$ 5,052,699</b>	<b>\$ 5,097,794</b>	<b>\$ 4,901,890</b>	<b>\$ 4,686,064</b>	<b>\$ 5,448,716</b>	<b>\$ 5,465,100</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 143,877	\$ 6,143	\$ 149,239	\$ -	\$ 212,423	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	102,638	118,351	99,415	-	58,438	-	-
Fund 15 Full Day Kindergarten	50,373	25,742	44,033	-	67,308	-	-
Fund 74 Specific Purpose	7,730	5,906	5,784	-	2,024	-	-
Fund 14 Capital Projects	-	-	10,779	-	-	-	-
<b>Total</b>	<b>\$ 304,618</b>	<b>\$ 156,142</b>	<b>\$ 309,250</b>	<b>\$ -</b>	<b>\$ 340,192</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	807	754	772	761	748	749	749
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<b>School Expenditures Per Pupil</b>	\$ 6,218	\$ 6,701	\$ 6,603	\$ 6,441	\$ 6,265	\$ 7,275	\$ 7,297
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	50.70	52.70	52.70
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	16.95	18.34	18.78
<b>Total FTE</b>	<b>69.65</b>	<b>73.04</b>	<b>73.48</b>

For more information please see Understanding School Financials on pages 55 & 56.



# COPPER MESA ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 135,329	\$ 174,806	\$ 182,590	\$ 169,876	\$ 186,645	\$ 189,842	\$ 189,841
<i>Certified</i>	1,903,384	1,731,859	1,679,058	1,620,041	1,406,121	1,733,892	1,727,653
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	302,002	260,586	269,895	242,912	229,342	249,946	223,879
Benefits	724,218	679,187	709,753	750,770	637,160	821,560	807,644
Purchased Services	85,258	120,528	67,917	-	65,507	5,000	5,000
Supplies and Materials	223,405	189,516	183,362	97,717	121,921	19,191	14,678
Capital Equipment	13,245	-	(450)	-	18,233	-	-
Other Expenses	(2,076)	(17,661)	(22,875)	7,056	2,091	-	5,825
Device Refresh	23,892	36,795	33,150	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,408,657</b>	<b>\$ 3,175,617</b>	<b>\$ 3,102,399</b>	<b>\$ 2,888,372</b>	<b>\$ 2,667,019</b>	<b>\$ 3,019,431</b>	<b>\$ 2,974,520</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 55,393	\$ 69,235	\$ 179,443	\$ -	\$ 237,639	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	4,807	25,517	92,580	-	59,217	-	-	-
Fund 15 Full Day Kindergarten	1,864	15,083	12,272	-	15,808	-	-	-
Fund 74 Specific Purpose	2,700	2,776	2,530	-	2,676	-	-	-
Fund 14 Capital Projects	-	10,000	11,455	-	-	-	-	-
<b>Total</b>	<b>\$ 64,764</b>	<b>\$ 122,611</b>	<b>\$ 298,280</b>	<b>\$ -</b>	<b>\$ 315,341</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	568	531	490	460	442	400	400
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<b>School Expenditures Per Pupil</b>	\$ 6,001	\$ 5,980	\$ 6,331	\$ 6,279	\$ 6,034	\$ 7,549	\$ 7,436
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	28.10	28.02	28.02
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	10.69	10.57	9.41
<b>Total FTE</b>	<b>40.79</b>	<b>40.59</b>	<b>39.43</b>

For more information please see Understanding School Financials on pages 55 & 56.

# COUGAR RUN ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 106,811	\$ 110,549	\$ 180,269	\$ 169,876	\$ 183,358	\$ 189,841	\$ 189,841
<i>Certified</i>	1,808,309	1,892,368	1,859,402	1,667,808	1,523,070	1,989,648	2,038,265
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	459,795	494,198	489,642	409,138	418,487	414,857	413,713
Benefits	777,459	810,230	853,001	843,559	760,672	1,001,754	1,038,180
Purchased Services	90,195	88,190	52,980	-	39,312	-	-
Supplies and Materials	200,890	196,311	187,787	96,637	175,144	77,320	36,328
Capital Equipment	-	-	35,792	-	74,363	-	-
Other Expenses	(48,050)	(62,678)	2,997	100,000	(2,918)	-	-
Device Refresh	53,572	26,391	12,295	-	4,653	-	-
<b>Total Expenditures</b>	<b>\$ 3,448,981</b>	<b>\$ 3,555,559</b>	<b>\$ 3,674,165</b>	<b>\$ 3,287,018</b>	<b>\$ 3,176,141</b>	<b>\$ 3,673,420</b>	<b>\$ 3,716,327</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 48,613	\$ 1,044	\$ 100	\$ -	\$ (3,894)	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	51,447	50,241	58,705	-	77,706	-	-
Fund 15 Full Day Kindergarten	8,854	2,658	(9,007)	-	(10,446)	-	-
Fund 74 Specific Purpose	2,648	2,648	2,648	-	2,648	-	-
Fund 14 Capital Projects	-	-	34,464	-	-	-	-
<b>Total</b>	<b>\$ 111,562</b>	<b>\$ 56,591</b>	<b>\$ 86,910</b>	<b>\$ -</b>	<b>\$ 66,014</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	539	526	505	500	456	450	450
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<b>School Expenditures Per Pupil</b>	\$ 6,399	\$ 6,760	\$ 7,276	\$ 6,574	\$ 6,965	\$ 8,163	\$ 8,259
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	28.96	31.96	32.46
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	18.27	17.68	17.74
<b>Total FTE</b>	<b>49.23</b>	<b>51.64</b>	<b>52.20</b>

For more information please see Understanding School Financials on pages 55 & 56.

# COYOTE CREEK ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 150,204	\$ 159,665	\$ 169,624	\$ 169,876	\$ 173,685	\$ 189,842	\$ 189,842
<i>Certified</i>	1,429,335	1,259,906	1,460,459	1,404,173	1,272,250	1,648,055	1,607,597
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	294,421	318,354	261,612	238,441	225,257	263,689	279,776
Benefits	569,726	559,254	612,713	677,891	536,780	782,341	779,829
Purchased Services	85,057	110,730	55,610	12,098	47,489	14,815	14,815
Supplies and Materials	127,845	142,241	172,014	21,889	120,818	28,787	76,294
Capital Equipment	-	-	-	-	-	-	-
Other Expenses	35,883	(29,747)	(23)	10,000	4,530	-	-
Device Refresh	47,352	26,102	25,655	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,739,823</b>	<b>\$ 2,546,505</b>	<b>\$ 2,757,663</b>	<b>\$ 2,534,368</b>	<b>\$ 2,380,810</b>	<b>\$ 2,927,529</b>	<b>\$ 2,948,153</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 115,364	\$ 68,585	\$ 39,760	\$ -	\$ 57,468	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	74,064	64,168	79,072	-	75,481	-	-
Fund 15 Full Day Kindergarten	27,664	16,062	1,112	-	53,146	-	-
Fund 74 Specific Purpose	8,231	8,231	8,231	-	6,178	-	-
Fund 14 Capital Projects	-	-	1,233	-	-	-	-
<b>Total</b>	<b>\$ 225,323</b>	<b>\$ 157,046</b>	<b>\$ 129,408</b>	<b>\$ -</b>	<b>\$ 192,273</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	386	377	382	385	401	402	402
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<b>School Expenditures Per Pupil</b>	\$ 7,098	\$ 6,755	\$ 7,219	\$ 6,583	\$ 5,937	\$ 7,282	\$ 7,334
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	24.90	27.80	27.80
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	10.38	10.93	11.06
<b>Total FTE</b>	<b>37.28</b>	<b>40.73</b>	<b>40.86</b>

For more information please see Understanding School Financials on pages 55 & 56.

# EAGLE RIDGE ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 154,962	\$ 168,207	\$ 172,909	\$ 169,876	\$ 174,004	\$ 189,842	\$ 189,841
<i>Certified</i>	1,880,904	2,010,935	2,149,248	2,225,168	1,984,012	2,405,697	2,367,531
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	417,702	448,303	477,893	469,223	462,166	537,092	545,577
Benefits	777,931	876,655	969,366	1,064,392	948,420	1,211,369	1,210,016
Purchased Services	107,726	97,188	71,711	7,597	63,506	15,000	15,000
Supplies and Materials	221,119	174,975	176,870	67,554	167,288	79,429	123,187
Capital Equipment	-	-	4,865	-	-	-	-
Other Expenses	9,912	(66,126)	7,468	2,693	4,099	-	-
Device Refresh	26,576	38,100	39,088	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,596,831</b>	<b>\$ 3,748,237</b>	<b>\$ 4,069,417</b>	<b>\$ 4,006,503</b>	<b>\$ 3,803,494</b>	<b>\$ 4,438,429</b>	<b>\$ 4,451,152</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 160,429	\$ 134,430	\$ 191,995	\$ -	\$ 120,224	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	113,751	112,054	109,158	-	188,684	-	-
Fund 15 Full Day Kindergarten	1,274	1	18,446	-	21,394	-	-
Fund 74 Specific Purpose	1,936	1,758	425	-	1,443	-	-
Fund 14 Capital Projects	-	-	42	-	-	-	-
<b>Total</b>	<b>\$ 277,390</b>	<b>\$ 248,243</b>	<b>\$ 320,066</b>	<b>\$ -</b>	<b>\$ 331,745</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	605	599	559	550	551	537	537
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<b>School Expenditures Per Pupil</b>	\$ 5,945	\$ 6,257	\$ 7,280	\$ 7,285	\$ 6,903	\$ 8,265	\$ 8,289
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	38.60	38.60	38.60
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	21.36	23.68	23.68
<b>Total FTE</b>	<b>61.96</b>	<b>64.28</b>	<b>64.28</b>

For more information please see Understanding School Financials on pages 55 & 56.

# ELDORADO ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 145,230	\$ 150,023	\$ 154,964	\$ 169,876	\$ 162,231	\$ 189,841	\$ 189,841
<i>Certified</i>	1,776,084	1,707,237	1,798,869	1,620,070	1,554,919	1,827,723	1,830,403
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	279,960	269,155	335,849	366,651	326,386	372,454	403,847
Benefits	712,132	726,123	771,935	812,660	692,645	923,782	929,209
Purchased Services	69,667	100,576	68,100	-	52,502	-	-
Supplies and Materials	173,132	166,673	141,456	44,630	159,765	19,451	19,451
Capital Equipment	7,074	-	28,882	-	-	-	-
Other Expenses	15,006	7,471	3,658	-	3,610	-	-
Device Refresh	21,177	30,947	37,885	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,199,462</b>	<b>\$ 3,158,204</b>	<b>\$ 3,341,597</b>	<b>\$ 3,013,887</b>	<b>\$ 2,952,058</b>	<b>\$ 3,333,251</b>	<b>\$ 3,372,751</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 15,545	\$ 3,170	\$ 38,008	\$ -	\$ (6,303)	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	32,218	21,641	24,450	-	40,947	-	-
Fund 15 Full Day Kindergarten	1,043	(6,173)	46	-	78,079	-	-
Fund 74 Specific Purpose	368	1,091	3,281	-	2,353	-	-
Fund 14 Capital Projects	(7,074)	(7,074)	(967)	-	-	-	-
<b>Total</b>	<b>\$ 42,100</b>	<b>\$ 12,655</b>	<b>\$ 64,818</b>	<b>\$ -</b>	<b>\$ 115,076</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	493	478	449	419	404	382	382
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<b>School Expenditures Per Pupil</b>	\$ 6,490	\$ 6,607	\$ 7,442	\$ 7,193	\$ 7,307	\$ 8,726	\$ 8,829
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	28.50	29.90	29.90
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	17.18	16.59	17.47
<b>Total FTE</b>	<b>47.68</b>	<b>48.49</b>	<b>49.37</b>

For more information please see Understanding School Financials on pages 55 & 56.

# FLAGSTONE ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 164,776	\$ 171,958	\$ 167,844	\$ 169,944	\$ 168,017	\$ 189,939	\$ 189,939
<i>Certified</i>	1,647,857	1,575,147	1,553,143	1,689,499	1,411,103	1,790,994	1,819,400
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	224,928	224,070	287,742	321,144	300,814	399,645	346,736
Benefits	617,701	629,956	653,874	811,119	625,180	943,747	918,484
Purchased Services	119,748	111,431	77,670	-	52,602	-	-
Supplies and Materials	214,509	217,442	209,150	97,195	210,150	21,494	30,007
Capital Equipment	-	-	-	-	6,480	-	-
Other Expenses	(6,780)	6,220	1,471	-	3,364	-	-
Device Refresh	25,407	26,487	37,650	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,008,145</b>	<b>\$ 2,962,711</b>	<b>\$ 2,988,544</b>	<b>\$ 3,088,901</b>	<b>\$ 2,777,711</b>	<b>\$ 3,345,819</b>	<b>\$ 3,304,566</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 24,183	\$ 3,996	\$ 122,130	\$ -	\$ 98,865	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	49,572	42,296	68,366	-	41,443	-	-
Fund 15 Full Day Kindergarten	18,124	7,164	1,126	-	54,309	-	-
Fund 74 Specific Purpose	4,603	4,603	11,590	-	3,387	-	-
Fund 14 Capital Projects	-	-	2,729	-	20	-	-
<b>Total</b>	<b>\$ 96,482</b>	<b>\$ 58,059</b>	<b>\$ 205,941</b>	<b>\$ -</b>	<b>\$ 198,024</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	538	509	478	470	469	445	445
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<b>School Expenditures Per Pupil</b>	\$ 5,591	\$ 5,821	\$ 6,252	\$ 6,572	\$ 5,923	\$ 7,519	\$ 7,426
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	29.81	29.30	30.30
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	13.81	16.10	14.40
<b>Total FTE</b>	<b>45.62</b>	<b>47.40</b>	<b>46.70</b>

For more information please see Understanding School Financials on pages 55 & 56.

# FOX CREEK ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 99,788	\$ 110,000	\$ 186,774	\$ 169,876	\$ 190,898	\$ 189,841	\$ 189,841
<i>Certified</i>	1,879,938	1,949,994	1,842,185	1,803,683	1,640,763	2,034,861	2,004,389
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	319,193	342,485	364,151	360,068	349,698	370,198	339,653
Benefits	730,667	803,113	827,168	858,617	766,854	1,005,563	971,373
Purchased Services	96,043	137,286	62,340	32,100	91,061	20,000	19,763
Supplies and Materials	268,217	163,657	213,371	54,448	180,632	15,624	22,044
Capital Equipment	-	-	-	-	-	-	-
Other Expenses	5,349	1,329	4,505	-	8,387	-	15,000
Device Refresh	50,214	28,350	37,580	-	4,278	-	-
<b>Total Expenditures</b>	<b>\$ 3,449,409</b>	<b>\$ 3,536,214</b>	<b>\$ 3,538,074</b>	<b>\$ 3,278,792</b>	<b>\$ 3,232,571</b>	<b>\$ 3,636,087</b>	<b>\$ 3,562,063</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 2,053	\$ 3,381	\$ 56,292	\$ -	\$ 122,963	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	18,453	27,395	8,197	-	103,997	-	-	-
Fund 15 Full Day Kindergarten	752	4,023	(1,264)	-	49,823	-	-	-
Fund 74 Specific Purpose	2,074	2,633	2,945	-	1,287	-	-	-
Fund 14 Capital Projects	-	-	5,610	-	-	-	-	-
<b>Total</b>	<b>\$ 23,332</b>	<b>\$ 37,432</b>	<b>\$ 71,780</b>	<b>\$ -</b>	<b>\$ 278,070</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	516	520	487	491	508	494	494
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<b>School Expenditures Per Pupil</b>	\$ 6,685	\$ 6,800	\$ 7,265	\$ 6,678	\$ 6,363	\$ 7,361	\$ 7,211
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	31.95	33.35	33.25
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	14.76	15.25	14.12
<b>Total FTE</b>	<b>48.71</b>	<b>50.60</b>	<b>49.37</b>

For more information please see Understanding School Financials on pages 55 & 56.

# FRANKTOWN ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 102,370	\$ 107,500	\$ 110,678	\$ 95,759	\$ 113,027	\$ 104,248	\$ 104,410
<i>Certified</i>	1,241,930	1,236,146	1,466,082	1,268,774	1,213,074	1,592,531	1,590,172
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	236,836	268,309	316,210	307,333	306,087	323,653	303,647
Benefits	517,794	526,323	634,574	615,708	558,861	759,258	747,305
Purchased Services	22,849	110,249	46,681	2,700	17,241	2,500	2,500
Supplies and Materials	159,174	182,767	174,841	47,109	119,815	30,979	36,605
Capital Equipment	-	-	34,780	-	-	-	-
Other Expenses	4,161	5,543	8,391	500	3,591	9,495	9,495
Device Refresh	32,466	22,750	23,166	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,317,579</b>	<b>\$ 2,459,587</b>	<b>\$ 2,815,402</b>	<b>\$ 2,337,883</b>	<b>\$ 2,331,695</b>	<b>\$ 2,822,664</b>	<b>\$ 2,794,134</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 21,678	\$ 73,789	\$ 44,320	\$ -	\$ 50,994	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	71,705	96,824	69,514	-	50,558	-	-
Fund 15 Full Day Kindergarten	-	3,193	40,814	-	23,227	-	-
Fund 74 Specific Purpose	2,823	2,629	1,759	-	516	-	-
Fund 14 Capital Projects	-	-	447	-	5,302	-	-
<b>Total</b>	<b>\$ 96,206</b>	<b>\$ 176,435</b>	<b>\$ 156,854</b>	<b>\$ -</b>	<b>\$ 130,598</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	322	338	333	309	323	333	333
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<b>School Expenditures Per Pupil</b>	\$ 7,197	\$ 7,277	\$ 8,455	\$ 7,566	\$ 7,219	\$ 8,476	\$ 8,391
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	1.00	1.00	1.00
<i>Certified</i>	21.51	25.90	25.90
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	12.54	12.76	11.88
<b>Total FTE</b>	<b>35.05</b>	<b>39.66</b>	<b>38.78</b>

For more information please see Understanding School Financials on pages 55 & 56.



# FRONTIER VALLEY ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 151,000	\$ 159,904	\$ 159,735	\$ 132,818	\$ 160,669	\$ 189,755	\$ 189,764
<i>Certified</i>	2,025,798	1,950,819	1,862,137	1,698,488	1,663,457	1,913,588	1,930,536
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	324,522	335,983	326,409	336,099	356,267	323,413	348,367
Benefits	799,488	825,838	810,519	807,910	792,574	965,130	953,479
Purchased Services	123,252	136,288	97,385	-	79,712	1,462	-
Supplies and Materials	232,589	223,443	186,862	47,561	145,506	38,582	1,299
Capital Equipment	-	34,720	-	-	19,356	-	-
Other Expenses	(24,697)	16,043	(9,242)	43,637	2,446	-	-
Device Refresh	16,893	39,660	35,630	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,648,844</b>	<b>\$ 3,722,698</b>	<b>\$ 3,469,434</b>	<b>\$ 3,066,513</b>	<b>\$ 3,219,987</b>	<b>\$ 3,431,930</b>	<b>\$ 3,423,445</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 78,804	\$ 44,485	\$ 89,842	\$ -	\$ 153,585	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	213,978	59,750	(32,322)	-	28,071	-	-
Fund 15 Full Day Kindergarten	2,196	39,754	85,553	-	57,233	-	-
Fund 74 Specific Purpose	1,779	2,219	2,234	-	2,681	-	-
Fund 14 Capital Projects	-	(1,323)	32,191	-	1	-	-
<b>Total</b>	<b>\$ 296,757</b>	<b>\$ 144,885</b>	<b>\$ 177,498</b>	<b>\$ -</b>	<b>\$ 241,571</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	618	566	509	461	479	465	465
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<b>School Expenditures Per Pupil</b>	\$ 5,904	\$ 6,577	\$ 6,816	\$ 6,652	\$ 6,722	\$ 7,380	\$ 7,362
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	1.50	2.00	2.00
<i>Certified</i>	30.80	32.60	31.51
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	14.82	14.09	14.63
<b>Total FTE</b>	<b>47.12</b>	<b>48.69</b>	<b>48.14</b>

For more information please see Understanding School Financials on pages 55 & 56.

# GOLD RUSH ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 170,728	\$ 189,832	\$ 195,425	\$ 169,876	\$ 195,143	\$ 189,842	\$ 189,841
<i>Certified</i>	2,171,440	2,130,006	2,198,161	2,158,898	1,941,136	2,588,173	2,573,487
<i>Professional/Technical</i>	-	-	-	-	2,378	-	-
<i>Classified</i>	318,185	336,485	399,118	399,371	385,813	442,145	467,428
Benefits	861,962	868,671	910,966	1,015,480	860,049	1,188,017	1,218,730
Purchased Services	106,849	114,294	73,687	-	67,599	-	-
Supplies and Materials	362,117	161,877	229,150	28,650	162,812	53,778	78,289
Capital Equipment	18,015	25,553	-	-	-	-	-
Other Expenses	9,939	4,337	5,968	-	3,375	-	-
Device Refresh	34,965	43,118	44,299	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 4,054,201</b>	<b>\$ 3,874,172</b>	<b>\$ 4,056,775</b>	<b>\$ 3,772,275</b>	<b>\$ 3,618,304</b>	<b>\$ 4,461,955</b>	<b>\$ 4,527,775</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 255,461	\$ 214,421	\$ 305,934	\$ -	\$ 362,698	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	64,546	73,203	99,067	-	120,929	-	-
Fund 15 Full Day Kindergarten	22,288	6,793	58,513	-	108,798	-	-
Fund 74 Specific Purpose	(2,894)	(3,216)	2,663	-	2,663	-	-
Fund 14 Capital Projects	18,036	2,483	223	-	-	-	-
<b>Total</b>	<b>\$ 357,437</b>	<b>\$ 293,684</b>	<b>\$ 466,400</b>	<b>\$ -</b>	<b>\$ 595,087</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	639	611	635	600	635	641	641
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<b>School Expenditures Per Pupil</b>	\$ 6,345	\$ 6,341	\$ 6,389	\$ 6,287	\$ 5,698	\$ 6,961	\$ 7,064
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	39.54	42.73	41.73
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	17.99	18.26	20.34
<b>Total FTE</b>	<b>59.53</b>	<b>62.99</b>	<b>64.07</b>

For more information please see Understanding School Financials on pages 55 & 56.

# HERITAGE ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 82,847	\$ 92,500	\$ 185,404	\$ 169,876	\$ 189,505	\$ 189,841	\$ 189,841
<i>Certified</i>	1,973,106	1,883,219	1,777,168	1,671,213	1,474,734	1,787,603	1,787,672
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	248,633	229,383	274,128	272,456	267,991	231,985	250,551
Benefits	733,559	695,157	721,425	788,761	622,894	839,331	854,747
Purchased Services	99,173	109,011	73,028	-	56,496	-	-
Supplies and Materials	213,337	162,677	171,884	1,091	156,963	1,701	419
Capital Equipment	7,245	670	182,245	-	56,459	-	-
Other Expenses	(4,037)	5,851	6,508	-	3,849	-	-
Device Refresh	17,746	38,500	30,575	-	325	-	-
<b>Total Expenditures</b>	<b>\$ 3,371,608</b>	<b>\$ 3,216,969</b>	<b>\$ 3,422,366</b>	<b>\$ 2,903,397</b>	<b>\$ 2,829,215</b>	<b>\$ 3,050,461</b>	<b>\$ 3,083,230</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 7,372	\$ 81,739	\$ 176,522	\$ -	\$ 114,372	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	50,393	149,214	141,587	-	106,169	-	-
Fund 15 Full Day Kindergarten	772	12,912	11,113	-	32,101	-	-
Fund 74 Specific Purpose	2,385	1,778	1,357	-	1,340	-	-
Fund 14 Capital Projects	-	(670)	5,965	-	-	-	-
<b>Total</b>	<b>\$ 60,922</b>	<b>\$ 244,973</b>	<b>\$ 336,544</b>	<b>\$ -</b>	<b>\$ 253,982</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	573	534	522	479	460	444	444
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<b>School Expenditures Per Pupil</b>	\$ 5,884	\$ 6,024	\$ 6,556	\$ 6,061	\$ 6,150	\$ 6,870	\$ 6,944
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	29.60	29.80	29.80
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	12.54	9.94	10.81
<b>Total FTE</b>	<b>44.14</b>	<b>41.74</b>	<b>42.61</b>

For more information please see Understanding School Financials on pages 55 & 56.

# IRON HORSE ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 70,658	\$ 85,000	\$ 168,842	\$ 155,053	\$ 172,669	\$ 189,315	\$ 188,983
<i>Certified</i>	1,427,995	1,426,998	1,509,303	1,469,002	1,260,524	1,687,618	1,692,042
<i>Professional/Technical</i>	-	-	-	-	2,378	35,596	35,513
<i>Classified</i>	290,470	256,314	246,244	279,197	255,852	260,495	270,252
Benefits	566,182	572,306	656,988	711,863	590,430	834,987	839,483
Purchased Services	86,913	102,059	84,092	-	68,972	1,907	1,907
Supplies and Materials	189,191	210,314	280,840	7,920	174,646	8,352	45,066
Capital Equipment	-	2,209	26,631	-	(248)	-	-
Other Expenses	6,430	(44,915)	5,322	122,977	2,696	13,296	13,145
Device Refresh	49,293	23,447	26,656	-	1,908	-	-
<b>Total Expenditures</b>	<b>\$ 2,687,132</b>	<b>\$ 2,633,732</b>	<b>\$ 3,004,918</b>	<b>\$ 2,746,012</b>	<b>\$ 2,529,826</b>	<b>\$ 3,031,566</b>	<b>\$ 3,086,391</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 55,878	\$ 260,815	\$ 186,680	\$ -	\$ 112,330	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	81,180	81,262	37,942	-	57,503	-	-	-
Fund 15 Full Day Kindergarten	33,006	22,451	45,365	-	84,748	-	-	-
Fund 74 Specific Purpose	8,722	3,022	3,025	-	3,025	-	-	-
Fund 14 Capital Projects	-	(2,209)	(6,440)	-	6,096	-	-	-
<b>Total</b>	<b>\$ 178,786</b>	<b>\$ 365,341</b>	<b>\$ 266,572</b>	<b>\$ -</b>	<b>\$ 263,701</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	421	428	416	400	396	379	379
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<b>School Expenditures Per Pupil</b>	\$ 6,383	\$ 6,154	\$ 7,223	\$ 6,865	\$ 6,388	\$ 7,999	\$ 8,144
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	1.80	1.99	1.99
<i>Certified</i>	26.00	28.64	28.74
<i>Professional/Technical</i>	0.00	0.50	0.50
<i>Classified</i>	12.29	10.60	11.04
<b>Total FTE</b>	<b>40.09</b>	<b>41.73</b>	<b>42.27</b>

For more information please see Understanding School Financials on pages 55 & 56.

# LARKSPUR ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 78,833	\$ 85,000	\$ 87,134	\$ 95,759	\$ 85,889	\$ 104,411	\$ 104,248
<i>Certified</i>	948,607	904,465	929,085	923,690	847,484	1,201,250	1,123,367
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	171,658	186,608	200,233	194,489	189,893	234,543	227,307
Benefits	419,961	386,108	417,249	456,082	386,906	571,486	541,829
Purchased Services	28,680	28,514	30,655	-	32,063	8,918	8,918
Supplies and Materials	74,594	110,672	140,924	39,414	78,405	42,040	118,193
Capital Equipment	-	-	22,300	-	5,576	-	-
Other Expenses	10,830	5,715	5,774	-	4,198	354	354
Device Refresh	23,200	15,671	14,372	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,756,364</b>	<b>\$ 1,722,754</b>	<b>\$ 1,847,725</b>	<b>\$ 1,709,434</b>	<b>\$ 1,630,413</b>	<b>\$ 2,163,002</b>	<b>\$ 2,124,216</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 48,836	\$ 59,585	\$ 28,354	\$ -	\$ 74,387	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	48,248	86,196	85,762	-	116,314	-	-
Fund 15 Full Day Kindergarten	19,624	30,629	16,067	-	(3,234)	-	-
Fund 74 Specific Purpose	22,153	22,153	22,153	-	22,950	-	-
Fund 14 Capital Projects	-	-	2,227	-	-	-	-
<b>Total</b>	<b>\$ 138,861</b>	<b>\$ 198,563</b>	<b>\$ 154,563</b>	<b>\$ -</b>	<b>\$ 210,417</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	241	229	237	244	249	267	267
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<b>School Expenditures Per Pupil</b>	\$ 7,288	\$ 7,523	\$ 7,796	\$ 7,006	\$ 6,548	\$ 8,101	\$ 7,956
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	1.00	1.00	1.00
<i>Certified</i>	16.09	18.94	18.57
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	9.22	9.54	8.43
<b>Total FTE</b>	<b>26.31</b>	<b>29.48</b>	<b>28.00</b>

For more information please see Understanding School Financials on pages 55 & 56.

# LEGACY POINT ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 69,840	\$ 128,656	\$ 207,557	\$ 154,230	\$ 178,513	\$ 189,841	\$ 189,841
<i>Certified</i>	1,462,319	1,496,736	1,463,917	1,407,602	1,171,616	1,527,815	1,540,159
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	262,865	257,991	196,867	198,013	206,857	233,568	257,062
Benefits	570,055	598,315	598,463	652,738	520,579	756,377	760,240
Purchased Services	87,447	88,397	39,067	9,650	36,930	11,850	11,850
Supplies and Materials	204,498	161,517	203,475	37,978	158,170	25,867	90,627
Capital Equipment	-	-	(3,517)	-	62,578	-	-
Other Expenses	5,339	3,846	5,778	66,254	9,066	55,712	-
Device Refresh	27,146	4,070	34,923	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,689,509</b>	<b>\$ 2,739,528</b>	<b>\$ 2,746,530</b>	<b>\$ 2,526,465</b>	<b>\$ 2,344,309</b>	<b>\$ 2,801,030</b>	<b>\$ 2,849,779</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 253,050	\$ 96,365	\$ 153,016	\$ -	\$ 53,142	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	52,736	30,060	102,621	-	14,983	-	-
Fund 15 Full Day Kindergarten	51,072	93,036	-	-	126,868	-	-
Fund 74 Specific Purpose	5,827	54	12,430	-	54	-	-
Fund 14 Capital Projects	-	-	(5,383)	-	-	-	-
<b>Total</b>	<b>\$ 362,685</b>	<b>\$ 219,515</b>	<b>\$ 232,260</b>	<b>\$ -</b>	<b>\$ 195,047</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	468	399	373	321	295	290	290
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<b>School Expenditures Per Pupil</b>	\$ 5,747	\$ 6,866	\$ 7,363	\$ 7,871	\$ 7,947	\$ 9,659	\$ 9,827
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	1.79	2.00	2.00
<i>Certified</i>	24.40	24.95	25.95
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	8.61	10.55	10.99
<b>Total FTE</b>	<b>34.80</b>	<b>37.50</b>	<b>38.94</b>

For more information please see Understanding School Financials on pages 55 & 56.

# LONE TREE ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 87,404	\$ 95,000	\$ 97,671	\$ 95,759	\$ 98,913	\$ 104,248	\$ 104,248
<i>Certified</i>	1,672,021	1,669,888	1,665,895	1,590,183	1,435,544	1,795,890	1,781,349
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	200,696	204,327	195,661	175,076	185,850	207,235	209,316
Benefits	603,791	607,527	627,332	699,330	571,244	772,765	770,840
Purchased Services	107,983	119,896	93,783	-	100,243	-	-
Supplies and Materials	177,033	173,458	191,158	9,653	172,922	104,293	118,676
Capital Equipment	-	-	-	-	-	-	-
Other Expenses	20,169	15,695	10,155	6,250	7,127	-	-
Device Refresh	30,615	31,166	33,495	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,899,714</b>	<b>\$ 2,916,956</b>	<b>\$ 2,915,150</b>	<b>\$ 2,576,251</b>	<b>\$ 2,571,843</b>	<b>\$ 2,984,431</b>	<b>\$ 2,984,429</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 50,864	\$ 1,287	\$ 19,881	\$ -	\$ 31,557	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	239,355	297,132	227,935	-	320,122	-	-
Fund 15 Full Day Kindergarten	2,848	43,022	38,997	-	89,587	-	-
Fund 74 Specific Purpose	5,067	3,149	5,169	-	(113)	-	-
Fund 14 Capital Projects	-	-	19,724	-	20,685	-	-
<b>Total</b>	<b>\$ 298,134</b>	<b>\$ 344,589</b>	<b>\$ 311,706</b>	<b>\$ -</b>	<b>\$ 461,838</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	482	450	426	429	405	412	412
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<b>School Expenditures Per Pupil</b>	\$ 6,016	\$ 6,482	\$ 6,843	\$ 6,005	\$ 6,350	\$ 7,244	\$ 7,244
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	1.00	1.00	1.00
<i>Certified</i>	27.36	29.01	29.01
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	7.79	9.45	9.45
<b>Total FTE</b>	<b>36.15</b>	<b>39.46</b>	<b>39.46</b>

For more information please see Understanding School Financials on pages 55 & 56.

# MAMMOTH HEIGHTS ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 160,083	\$ 169,170	\$ 174,129	\$ 169,876	\$ 152,702	\$ 190,170	\$ 189,841
<i>Certified</i>	2,304,849	2,181,633	2,304,187	2,430,213	2,187,534	2,754,307	2,736,175
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	344,916	347,310	358,611	321,590	476,373	524,840	484,734
Benefits	913,081	943,209	1,001,069	1,093,364	1,005,705	1,354,865	1,340,641
Purchased Services	113,263	124,756	65,950	-	59,236	-	-
Supplies and Materials	211,459	202,261	236,926	39,900	199,201	10,622	10,622
Capital Equipment	-	13,409	-	-	-	-	-
Other Expenses	18,981	9,676	(17,925)	-	7,325	-	15,733
Device Refresh	24,252	37,920	55,241	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 4,090,884</b>	<b>\$ 4,029,343</b>	<b>\$ 4,178,188</b>	<b>\$ 4,054,943</b>	<b>\$ 4,088,077</b>	<b>\$ 4,834,804</b>	<b>\$ 4,777,746</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 319,945	\$ 176,584	\$ 150,311	\$ -	\$ 74,105	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	144,498	183,228	161,861	-	173,072	-	-
Fund 15 Full Day Kindergarten	17,331	21,610	23,095	-	106,446	-	-
Fund 74 Specific Purpose	7,703	4,897	1,953	-	2,298	-	-
Fund 14 Capital Projects	-	-	(201)	-	-	-	-
<b>Total</b>	<b>\$ 489,477</b>	<b>\$ 386,319</b>	<b>\$ 337,019</b>	<b>\$ -</b>	<b>\$ 355,921</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	719	612	620	600	603	604	604
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<b>School Expenditures Per Pupil</b>	\$ 5,690	\$ 6,584	\$ 6,739	\$ 6,758	\$ 6,780	\$ 8,005	\$ 7,910
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	42.75	45.50	45.50
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	14.88	23.52	21.76
<b>Total FTE</b>	<b>59.63</b>	<b>71.02</b>	<b>69.26</b>

For more information please see Understanding School Financials on pages 55 & 56.



# MEADOW VIEW ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 189,195	\$ 87,500	\$ 158,098	\$ 169,876	\$ 158,435	\$ 190,170	\$ 189,841
<i>Certified</i>	1,638,492	1,898,145	1,876,648	1,818,915	1,623,303	2,273,910	2,305,866
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	322,045	328,323	346,553	309,183	330,185	356,212	376,668
Benefits	695,378	753,050	808,169	850,409	757,850	1,098,604	1,104,090
Purchased Services	217,413	116,406	62,990	-	43,107	-	-
Supplies and Materials	177,798	175,560	186,312	83,620	153,906	76,323	88,533
Capital Equipment	-	50	-	-	(132)	-	-
Other Expenses	11,000	5,221	4,673	-	4,307	-	-
Device Refresh	23,542	32,690	29,900	-	132	-	-
<b>Total Expenditures</b>	<b>\$ 3,274,864</b>	<b>\$ 3,396,947</b>	<b>\$ 3,473,342</b>	<b>\$ 3,232,003</b>	<b>\$ 3,071,094</b>	<b>\$ 3,995,219</b>	<b>\$ 4,064,998</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 207,482	\$ 122,921	\$ 157,244	\$ -	\$ 263,706	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	85,271	81,900	93,161	-	89,406	-	-
Fund 15 Full Day Kindergarten	-	24,631	47,762	-	86,508	-	-
Fund 74 Specific Purpose	26,018	13,202	14,724	-	11,818	-	-
Fund 14 Capital Projects	-	(50)	2,090	-	-	-	-
<b>Total</b>	<b>\$ 318,771</b>	<b>\$ 242,604</b>	<b>\$ 314,981</b>	<b>\$ -</b>	<b>\$ 451,437</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	470	476	457	424	452	455	455
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<b>School Expenditures Per Pupil</b>	\$ 6,968	\$ 7,136	\$ 7,600	\$ 7,623	\$ 6,794	\$ 8,781	\$ 8,934
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	31.05	37.50	37.00
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	13.36	14.88	15.76
<b>Total FTE</b>	<b>46.41</b>	<b>54.38</b>	<b>54.76</b>

For more information please see Understanding School Financials on pages 55 & 56.

# MOUNTAIN VIEW ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 96,834	\$ 85,000	\$ 87,134	\$ 228,578	\$ 179,457	\$ 189,841	\$ 189,841
<i>Certified</i>	1,178,558	1,192,943	976,950	935,373	855,481	1,157,760	1,156,911
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	238,885	276,756	323,703	219,254	257,322	275,829	239,220
Benefits	471,728	469,923	463,522	519,707	418,234	633,675	589,563
Purchased Services	195,849	71,475	38,678	-	39,218	8,449	11,000
Supplies and Materials	151,047	171,795	304,586	17,556	151,831	57,800	107,654
Capital Equipment	14,662	-	6,210	-	33,282	-	-
Other Expenses	2,110	1,280	3,003	-	3,283	-	-
Device Refresh	1,969	15,750	18,878	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,351,642</b>	<b>\$ 2,284,922</b>	<b>\$ 2,222,663</b>	<b>\$ 1,920,468</b>	<b>\$ 1,938,108</b>	<b>\$ 2,323,354</b>	<b>\$ 2,294,189</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 40,380	\$ 47,869	\$ 165,466	\$ -	\$ 50,217	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	110,134	94,820	105,152	-	117,915	-	-
Fund 15 Full Day Kindergarten	3,204	109,826	139,381	-	112,608	-	-
Fund 74 Specific Purpose	6,339	4,545	3,562	-	3,092	-	-
Fund 14 Capital Projects	(749)	(749)	8,632	-	-	-	-
<b>Total</b>	<b>\$ 159,308</b>	<b>\$ 256,311</b>	<b>\$ 422,193</b>	<b>\$ -</b>	<b>\$ 283,832</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	327	322	299	255	258	267	267
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<b>School Expenditures Per Pupil</b>	\$ 7,192	\$ 7,096	\$ 7,434	\$ 7,531	\$ 7,512	\$ 8,702	\$ 8,592
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.50	2.00	2.00
<i>Certified</i>	16.35	19.20	19.20
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	8.79	11.76	9.56
<b>Total FTE</b>	<b>27.64</b>	<b>32.96</b>	<b>30.76</b>

For more information please see Understanding School Financials on pages 55 & 56.

# NORTHEAST ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 87,000	\$ 142,940	\$ 156,808	\$ 169,877	\$ 151,661	\$ 189,841	\$ 189,841
<i>Certified</i>	1,281,974	1,106,177	1,066,592	1,073,693	888,934	1,289,128	1,287,602
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	204,791	211,715	205,059	188,073	185,370	217,413	200,475
Benefits	496,035	485,223	466,427	527,709	404,451	632,610	625,482
Purchased Services	103,407	82,278	32,240	13,433	35,651	11,462	10,000
Supplies and Materials	113,785	133,598	169,204	14,841	104,434	30,225	24,511
Capital Equipment	18,500	9	18,563	-	-	-	-
Other Expenses	9,439	2,472	5,620	10,000	1,358	-	-
Device Refresh	27,084	26,040	41,842	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,342,015</b>	<b>\$ 2,190,451</b>	<b>\$ 2,162,354</b>	<b>\$ 1,997,626</b>	<b>\$ 1,771,859</b>	<b>\$ 2,370,679</b>	<b>\$ 2,337,911</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 14,516	\$ 82,783	\$ 109,299	\$ -	\$ 107,684	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	134,850	105,172	139,060	-	168,942	-	-
Fund 15 Full Day Kindergarten	-	-	-	-	-	-	-
Fund 74 Specific Purpose	20,638	12,144	23,419	-	25,655	-	-
Fund 14 Capital Projects	-	(9)	(17,972)	-	-	-	-
<b>Total</b>	<b>\$ 170,004</b>	<b>\$ 200,090</b>	<b>\$ 253,806</b>	<b>\$ -</b>	<b>\$ 302,281</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	402	375	341	289	287	276	276
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<b>School Expenditures Per Pupil</b>	\$ 5,826	\$ 5,841	\$ 6,341	\$ 6,912	\$ 6,174	\$ 8,589	\$ 8,471
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	18.85	21.40	21.40
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	7.96	9.03	8.15
<b>Total FTE</b>	<b>28.81</b>	<b>32.43</b>	<b>31.55</b>

For more information please see Understanding School Financials on pages 55 & 56.

# NORTHRIDGE ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 142,621	\$ 163,766	\$ 157,544	\$ 169,877	\$ 161,183	\$ 189,712	\$ 189,712
<i>Certified</i>	2,247,779	2,255,751	2,328,623	2,390,533	1,945,436	2,467,297	2,445,532
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	363,091	381,158	426,976	435,601	437,619	483,221	487,700
Benefits	837,249	903,412	969,142	1,106,767	898,897	1,226,664	1,191,671
Purchased Services	109,974	125,792	80,794	1,000	68,566	-	2,000
Supplies and Materials	219,746	228,165	235,624	32,371	183,697	-	46,086
Capital Equipment	-	-	47,579	-	69,009	-	-
Other Expenses	10,866	8,544	9,695	102,958	10,487	-	536
Device Refresh	26,383	280	80,526	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,957,707</b>	<b>\$ 4,066,868</b>	<b>\$ 4,336,503</b>	<b>\$ 4,239,107</b>	<b>\$ 3,774,894</b>	<b>\$ 4,366,894</b>	<b>\$ 4,363,237</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 163,846	\$ 53,079	\$ 187,372	\$ -	\$ 188,924	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	250,253	248,226	231,368	-	244,047	-	-	-
Fund 15 Full Day Kindergarten	3,524	18,187	26,036	-	17,465	-	-	-
Fund 74 Specific Purpose	10,539	15,114	15,716	-	22,436	-	-	-
Fund 14 Capital Projects	-	-	18,874	-	-	-	-	-
<b>Total</b>	<b>\$ 428,162</b>	<b>\$ 334,606</b>	<b>\$ 479,366</b>	<b>\$ -</b>	<b>\$ 472,871</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	734	699	705	700	659	630	630
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<b>School Expenditures Per Pupil</b>	\$ 5,392	\$ 5,818	\$ 6,151	\$ 6,056	\$ 5,728	\$ 6,932	\$ 6,926
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	40.90	40.31	40.06
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	22.73	23.06	22.12
<b>Total FTE</b>	<b>65.63</b>	<b>65.37</b>	<b>64.18</b>

For more information please see Understanding School Financials on pages 55 & 56.

# PINE GROVE ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 161,157	\$ 172,086	\$ 160,313	\$ 162,465	\$ 133,097	\$ 190,170	\$ 189,841
<i>Certified</i>	2,091,164	2,087,352	2,114,943	1,982,493	1,967,524	2,164,416	2,165,352
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	384,369	371,109	408,499	352,337	409,494	435,488	401,675
Benefits	820,868	851,291	906,538	935,124	909,067	1,072,257	1,050,876
Purchased Services	108,351	118,354	69,143	9,176	58,171	-	-
Supplies and Materials	212,198	242,097	271,389	50,813	231,987	1,656	2,847
Capital Equipment	10,521	120	-	-	6,095	-	-
Other Expenses	12,692	10,298	(64,823)	-	5,188	-	-
Device Refresh	31,374	40,740	39,018	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,832,694</b>	<b>\$ 3,893,446</b>	<b>\$ 3,905,021</b>	<b>\$ 3,492,408</b>	<b>\$ 3,720,624</b>	<b>\$ 3,863,987</b>	<b>\$ 3,810,591</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 95,574	\$ 203,206	\$ 293,161	\$ -	\$ 213,815	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	170,741	128,161	91,124	-	71,438	-	-
Fund 15 Full Day Kindergarten	26,477	42,841	59,644	-	66,732	-	-
Fund 74 Specific Purpose	7,173	4,954	5,828	-	5,850	-	-
Fund 14 Capital Projects	-	(120)	(378)	-	15,477	-	-
<b>Total</b>	<b>\$ 299,965</b>	<b>\$ 379,042</b>	<b>\$ 449,379</b>	<b>\$ -</b>	<b>\$ 373,312</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	584	559	552	550	555	543	543
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<b>School Expenditures Per Pupil</b>	\$ 6,563	\$ 6,965	\$ 7,074	\$ 6,350	\$ 6,704	\$ 7,116	\$ 7,018
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	1.90	2.00	2.00
<i>Certified</i>	34.73	35.97	35.97
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	15.90	19.13	17.81
<b>Total FTE</b>	<b>52.53</b>	<b>57.10</b>	<b>55.78</b>

For more information please see Understanding School Financials on pages 55 & 56.

# PINE LANE ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 136,275	\$ 149,417	\$ 157,288	\$ 169,876	\$ 161,350	\$ 189,842	\$ 189,841
<i>Certified</i>	3,115,376	2,907,948	3,031,958	2,880,011	2,694,149	3,173,943	3,239,549
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	485,827	521,569	569,550	487,883	547,082	594,841	555,449
Benefits	1,136,767	1,095,375	1,190,329	1,324,512	1,137,844	1,516,344	1,519,704
Purchased Services	104,419	129,196	154,878	14,820	117,156	-	40,000
Supplies and Materials	275,125	308,827	263,846	18,901	332,871	51,169	53,733
Capital Equipment	-	-	-	-	-	-	-
Other Expenses	11,851	8,564	(12,896)	297,525	8,374	87,140	-
Device Refresh	99,012	54,465	34,078	-	8,820	-	-
<b>Total Expenditures</b>	<b>\$ 5,364,652</b>	<b>\$ 5,175,362</b>	<b>\$ 5,389,030</b>	<b>\$ 5,193,528</b>	<b>\$ 5,007,645</b>	<b>\$ 5,613,279</b>	<b>\$ 5,598,276</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 81,130	\$ 60,212	\$ 56,950	\$ -	\$ 99,701	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	172,091	114,683	120,060	-	99,149	-	-	-
Fund 15 Full Day Kindergarten	41,327	97,586	178,814	-	180,760	-	-	-
Fund 74 Specific Purpose	2,219	1,082	2,806	-	1,399	-	-	-
Fund 14 Capital Projects	-	-	16,177	-	-	-	-	-
<b>Total</b>	<b>\$ 296,767</b>	<b>\$ 273,563</b>	<b>\$ 374,807</b>	<b>\$ -</b>	<b>\$ 381,009</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	823	728	715	700	690	669	669
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<b>School Expenditures Per Pupil</b>	\$ 6,518	\$ 7,109	\$ 7,537	\$ 7,419	\$ 7,257	\$ 8,391	\$ 8,368
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	50.33	51.19	53.34
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	21.27	24.77	22.51
<b>Total FTE</b>	<b>73.60</b>	<b>77.96</b>	<b>77.85</b>

For more information please see Understanding School Financials on pages 55 & 56.

# PIONEER ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 145,462	\$ 90,000	\$ 124,899	\$ 132,818	\$ 132,818	\$ 189,841	\$ 189,837
<i>Certified</i>	1,786,415	1,816,669	1,842,285	1,735,881	1,681,716	2,135,639	2,129,617
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	333,585	359,073	407,772	383,228	388,379	447,719	431,472
Benefits	763,140	792,068	866,633	841,704	828,642	1,069,519	1,049,038
Purchased Services	98,046	113,674	73,066	-	62,547	17,210	17,210
Supplies and Materials	219,320	208,485	223,717	54,247	213,494	39,884	41,383
Capital Equipment	-	66,304	-	-	282	-	-
Other Expenses	3,223	5,608	6,121	33,834	3,612	1,000	1,000
Device Refresh	65,122	-	48,037	-	(282)	-	-
<b>Total Expenditures</b>	<b>\$ 3,414,311</b>	<b>\$ 3,451,881</b>	<b>\$ 3,592,531</b>	<b>\$ 3,181,712</b>	<b>\$ 3,311,208</b>	<b>\$ 3,900,812</b>	<b>\$ 3,859,557</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 96,675	\$ 134,010	\$ 122,347	\$ -	\$ 43,240	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	115,155	105,188	115,701	-	131,843	-	-
Fund 15 Full Day Kindergarten	(76)	-	(11,337)	-	14,396	-	-
Fund 74 Specific Purpose	9,270	13,175	18,764	-	4,886	-	-
Fund 14 Capital Projects	35,000	(31,304)	14,263	-	-	-	-
<b>Total</b>	<b>\$ 256,024</b>	<b>\$ 221,069</b>	<b>\$ 259,738</b>	<b>\$ -</b>	<b>\$ 194,365</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	494	461	431	400	401	405	405
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<b>School Expenditures Per Pupil</b>	\$ 6,912	\$ 7,488	\$ 8,335	\$ 7,954	\$ 8,257	\$ 9,632	\$ 9,530
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	1.50	2.00	2.00
<i>Certified</i>	30.02	34.20	34.20
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	18.97	19.92	18.23
<b>Total FTE</b>	<b>50.49</b>	<b>56.12</b>	<b>54.43</b>

For more information please see Understanding School Financials on pages 55 & 56.

# PRAIRIE CROSSING ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 137,812	\$ 85,000	\$ 87,614	\$ 169,876	\$ 167,584	\$ 189,841	\$ 189,842
<i>Certified</i>	2,024,341	1,853,357	1,966,267	2,119,250	1,836,821	2,673,661	2,644,567
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	259,273	307,274	310,962	322,970	325,125	371,942	378,173
Benefits	783,217	733,892	793,988	970,665	790,281	1,248,709	1,242,478
Purchased Services	107,447	111,918	108,892	-	187,880	6,767	6,767
Supplies and Materials	192,986	231,646	240,083	128,124	305,588	36,401	65,493
Capital Equipment	-	-	236,954	-	68,806	-	-
Other Expenses	21,938	10,175	6,537	142,812	6,180	-	-
Device Refresh	22,977	41,355	51,035	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,549,991</b>	<b>\$ 3,374,617</b>	<b>\$ 3,802,331</b>	<b>\$ 3,853,697</b>	<b>\$ 3,688,264</b>	<b>\$ 4,527,321</b>	<b>\$ 4,527,320</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 115,439	\$ 119,218	\$ 90,061	\$ -	\$ 31,278	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	151,359	191,542	225,189	-	156,363	-	-
Fund 15 Full Day Kindergarten	7,087	35,511	90,875	-	75,213	-	-
Fund 74 Specific Purpose	14,201	14,267	16,692	-	687	-	-
Fund 14 Capital Projects	(12,994)	(12,994)	(29,840)	-	50,210	-	-
<b>Total</b>	<b>\$ 275,092</b>	<b>\$ 347,544</b>	<b>\$ 392,977</b>	<b>\$ -</b>	<b>\$ 313,751</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	602	545	601	635	639	663	663
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<b>School Expenditures Per Pupil</b>	\$ 5,897	\$ 6,192	\$ 6,327	\$ 6,069	\$ 5,772	\$ 6,829	\$ 6,829
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	37.10	43.70	43.70
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	14.18	16.20	16.20
<b>Total FTE</b>	<b>53.28</b>	<b>61.90</b>	<b>61.90</b>

For more information please see Understanding School Financials on pages 55 & 56.



# REDSTONE ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 152,353	\$ 161,557	\$ 181,295	\$ 169,876	\$ 185,328	\$ 189,841	\$ 189,841
<i>Certified</i>	2,002,395	2,039,434	1,915,303	1,827,874	1,601,996	1,887,936	1,919,441
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	326,790	325,973	334,923	297,479	319,039	299,775	316,846
Benefits	827,480	821,244	810,116	865,289	716,638	925,527	933,103
Purchased Services	113,181	124,174	103,891	5,000	89,272	5,000	5,000
Supplies and Materials	159,204	201,764	195,007	2,901	219,082	1,624	4,645
Capital Equipment	-	-	7,197	-	-	-	-
Other Expenses	3,196	5,316	(951)	-	16,630	-	-
Device Refresh	9,086	10,694	-	-	59,809	-	-
<b>Total Expenditures</b>	<b>\$ 3,593,685</b>	<b>\$ 3,690,158</b>	<b>\$ 3,546,782</b>	<b>\$ 3,168,419</b>	<b>\$ 3,207,794</b>	<b>\$ 3,309,703</b>	<b>\$ 3,368,876</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 600,956	\$ 342,245	\$ 204,025	\$ -	\$ 131,060	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	223,398	262,445	322,135	-	362,413	-	-	-
Fund 15 Full Day Kindergarten	9,886	13,661	22,783	-	13,835	-	-	-
Fund 74 Specific Purpose	16,313	16,234	14,483	-	14,467	-	-	-
Fund 14 Capital Projects	(10,074)	(10,074)	59,809	-	(7,197)	-	-	-
<b>Total</b>	<b>\$ 840,479</b>	<b>\$ 624,511</b>	<b>\$ 623,235</b>	<b>\$ -</b>	<b>\$ 514,577</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	605	552	524	500	493	462	462
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<b>School Expenditures Per Pupil</b>	\$ 5,940	\$ 6,685	\$ 6,769	\$ 6,337	\$ 6,507	\$ 7,164	\$ 7,292
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	31.80	31.40	32.10
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	13.46	13.31	14.06
<b>Total FTE</b>	<b>47.26</b>	<b>46.71</b>	<b>48.16</b>

For more information please see Understanding School Financials on pages 55 & 56.

# RENAISSANCE EXPEDITIONARY LEARNING OUTWARD BOUND SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
Administrative	\$ 103,787	\$ 107,420	\$ 110,920	\$ 95,759	\$ 113,273	\$ 104,248	\$ 104,248
Certified	1,394,292	1,404,381	1,453,476	1,426,355	1,278,739	1,657,883	1,650,377
Professional/Technical	-	-	-	-	-	-	-
Classified	249,240	268,737	256,640	201,680	263,946	280,283	291,605
Benefits	578,056	621,307	609,816	649,311	574,179	768,067	779,031
Purchased Services	229,894	252,678	230,900	4,000	136,115	6,000	8,200
Supplies and Materials	160,242	168,804	174,508	39,581	131,013	27,145	42,933
Capital Equipment	61,276	-	(594)	-	8,104	-	-
Other Expenses	17,925	13,482	11,499	4,000	1,465	-	-
Device Refresh	22,901	26,730	29,280	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,817,614</b>	<b>\$ 2,863,538</b>	<b>\$ 2,876,445</b>	<b>\$ 2,420,686</b>	<b>\$ 2,506,833</b>	<b>\$ 2,843,626</b>	<b>\$ 2,876,394</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 61,181	\$ 16,058	\$ 67,105	\$ -	\$ 94,012	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	82,318	124,135	147,364	-	108,454	-	-
Fund 15 Full Day Kindergarten	54,604	22,458	(10,220)	-	(9,208)	-	-
Fund 74 Specific Purpose	-	-	-	-	-	-	-
Fund 14 Capital Projects	-	-	-	-	(8,104)	-	-
<b>Total</b>	<b>\$ 198,103</b>	<b>\$ 162,651</b>	<b>\$ 204,249</b>	<b>\$ -</b>	<b>\$ 185,154</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	<b>397</b>	<b>406</b>	<b>394</b>	<b>389</b>	<b>395</b>	<b>400</b>	<b>400</b>
<b>School Expenditures Per Pupil</b>	<b>\$ 7,097</b>	<b>\$ 7,053</b>	<b>\$ 7,301</b>	<b>\$ 6,223</b>	<b>\$ 6,346</b>	<b>\$ 7,109</b>	<b>\$ 7,191</b>
				<b>2018-2019</b>	<b>2019-2020</b>	<b>2019-2020</b>	
				<b>Adopted Budget</b>	<b>Proposed Budget</b>	<b>Adopted Budget</b>	
<b>FTE</b>							
Administrative				1.00	1.00	1.00	
Certified				25.00	26.80	26.80	
Professional/Technical				0.00	0.00	0.00	
Classified				9.40	13.10	13.32	
<b>Total FTE</b>				<b>35.40</b>	<b>40.90</b>	<b>41.12</b>	

For more information please see Understanding School Financials on pages 55 & 56.

# ROCK RIDGE ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
Administrative	\$ 165,386	\$ 170,301	\$ 175,313	\$ 169,876	\$ 176,044	\$ 189,841	\$ 189,841
Certified	1,879,800	1,925,758	2,099,140	2,104,094	1,678,809	2,386,020	2,386,345
Professional/Technical	-	-	-	-	-	-	-
Classified	335,294	324,258	368,785	336,108	378,627	403,237	462,046
Benefits	744,868	806,641	920,711	970,062	824,033	1,161,853	1,200,090
Purchased Services	139,279	139,291	85,118	23,650	63,393	16,320	16,320
Supplies and Materials	168,113	180,059	189,674	202,154	167,327	19,498	13,642
Capital Equipment	-	7,878	-	-	-	-	-
Other Expenses	20,377	23,784	5,604	6,110	13,921	13,420	13,420
Device Refresh	52,112	38,076	41,771	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,505,229</b>	<b>\$ 3,616,046</b>	<b>\$ 3,886,116</b>	<b>\$ 3,812,054</b>	<b>\$ 3,302,154</b>	<b>\$ 4,190,189</b>	<b>\$ 4,281,704</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 39,807	\$ 36,062	\$ 68,412	\$ -	\$ 143,446	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	51,581	58,410	43,388	-	55,969	-	-
Fund 15 Full Day Kindergarten	11,268	30,425	57,412	-	91,476	-	-
Fund 74 Specific Purpose	(15,814)	(13,889)	(12,624)	-	(12,196)	-	-
Fund 14 Capital Projects	-	(7,878)	(887)	-	-	-	-
<b>Total</b>	<b>\$ 86,842</b>	<b>\$ 103,130</b>	<b>\$ 155,701</b>	<b>\$ -</b>	<b>\$ 278,694</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	<b>593</b>	<b>564</b>	<b>539</b>	<b>525</b>	<b>485</b>	<b>473</b>	<b>473</b>
<b>School Expenditures Per Pupil</b>	<b>\$ 5,911</b>	<b>\$ 6,411</b>	<b>\$ 7,210</b>	<b>\$ 7,261</b>	<b>\$ 6,809</b>	<b>\$ 8,859</b>	<b>\$ 9,052</b>
				<b>2018-2019</b>		<b>2019-2020</b>	<b>2019-2020</b>
				<b>Adopted Budget</b>		<b>Proposed Budget</b>	<b>Adopted Budget</b>
<b>FTE</b>							
Administrative				2.00		2.00	2.00
Certified				36.60		38.62	38.62
Professional/Technical				0.00		0.00	0.00
Classified				15.08		17.21	19.41
<b>Total FTE</b>				<b>53.68</b>		<b>57.83</b>	<b>60.03</b>

For more information please see Understanding School Financials on pages 55 & 56.

# ROXBOROUGH PRIMARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 93,215	\$ 100,000	\$ 102,990	\$ 95,759	\$ 105,211	\$ 104,246	\$ 104,248
<i>Certified</i>	1,487,030	1,352,387	1,460,737	1,203,115	1,127,749	1,324,461	1,354,428
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	353,652	344,467	309,939	258,344	286,010	260,499	269,284
Benefits	627,754	552,023	615,834	598,676	518,024	638,066	640,928
Purchased Services	103,946	112,652	84,394	-	65,175	14,000	14,000
Supplies and Materials	163,423	179,775	149,807	3,564	115,731	43,338	45,301
Capital Equipment	-	-	-	-	-	-	-
Other Expenses	(16,958)	2,782	(18,480)	11,422	6,682	30,991	30,991
Device Refresh	17,577	22,405	22,733	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,829,638</b>	<b>\$ 2,666,492</b>	<b>\$ 2,727,953</b>	<b>\$ 2,170,880</b>	<b>\$ 2,224,583</b>	<b>\$ 2,415,601</b>	<b>\$ 2,459,180</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 73,050	\$ 78	\$ 473	\$ -	\$ (28,081)	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	158,739	113,823	34,321	-	52,153	-	-
Fund 15 Full Day Kindergarten	19,619	19,443	161	-	52,342	-	-
Fund 74 Specific Purpose	6,913	6,913	6,913	-	6,913	-	-
Fund 14 Capital Projects	-	-	152	-	-	-	-
<b>Total</b>	<b>\$ 258,321</b>	<b>\$ 140,257</b>	<b>\$ 42,020</b>	<b>\$ -</b>	<b>\$ 83,326</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	351	323	314	325	296	291	291
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<b>School Expenditures Per Pupil</b>	\$ 8,062	\$ 8,255	\$ 8,688	\$ 6,680	\$ 7,515	\$ 8,301	\$ 8,451
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	1.00	1.00	1.00
<i>Certified</i>	22.05	22.44	22.94
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	12.48	11.66	11.66
<b>Total FTE</b>	<b>35.53</b>	<b>35.10</b>	<b>35.60</b>

For more information please see Understanding School Financials on pages 55 & 56.

# ROXBOROUGH INTERMEDIATE SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 78,833	\$ 147,333	\$ 160,054	\$ 169,876	\$ 167,556	\$ 189,841	\$ 189,841
<i>Certified</i>	1,660,428	1,500,954	1,583,831	1,502,321	1,354,908	1,582,335	1,604,514
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	311,698	310,050	317,433	296,213	307,569	315,529	253,596
Benefits	678,495	692,287	712,151	728,554	658,717	812,705	786,921
Purchased Services	83,944	112,463	99,160	-	83,066	-	-
Supplies and Materials	208,710	173,430	129,815	1,744	111,194	1,004	1,004
Capital Equipment	-	-	-	-	-	-	-
Other Expenses	(16,975)	7,235	(16,351)	230	6,766	-	-
Device Refresh	37,357	33,462	30,600	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,042,491</b>	<b>\$ 2,977,214</b>	<b>\$ 3,016,694</b>	<b>\$ 2,698,938</b>	<b>\$ 2,689,776</b>	<b>\$ 2,901,414</b>	<b>\$ 2,835,876</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 67,204	\$ 28,545	\$ 129	\$ -	\$ (22,436)	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	138,765	96,078	31,693	-	24,721	-	-
Fund 15 Full Day Kindergarten	-	-	-	-	-	-	-
Fund 74 Specific Purpose	2,132	2,132	2,132	-	2,132	-	-
Fund 14 Capital Projects	-	-	548	-	-	-	-
<b>Total</b>	<b>\$ 208,101</b>	<b>\$ 126,755</b>	<b>\$ 34,502</b>	<b>\$ -</b>	<b>\$ 4,417</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	498	460	431	426	416	400	400
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<b>School Expenditures Per Pupil</b>	\$ 6,109	\$ 6,472	\$ 6,999	\$ 6,336	\$ 6,466	\$ 7,254	\$ 7,090
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	26.97	26.60	26.60
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	13.33	11.70	10.82
<b>Total FTE</b>	<b>42.30</b>	<b>40.30</b>	<b>39.42</b>

For more information please see Understanding School Financials on pages 55 & 56.

# SADDLE RANCH ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 79,189	\$ 85,000	\$ 181,176	\$ 169,876	\$ 185,207	\$ 189,842	\$ 189,842
<i>Certified</i>	1,974,054	1,784,157	1,717,341	1,698,743	1,519,859	1,828,721	1,819,894
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	309,093	293,539	329,958	307,756	301,841	319,265	294,851
Benefits	758,729	732,750	763,944	813,544	704,640	888,595	878,578
Purchased Services	99,497	120,355	56,374	-	48,118	-	-
Supplies and Materials	169,900	141,051	158,261	11,263	152,341	10,982	21,473
Capital Equipment	-	176	44,916	-	-	-	-
Other Expenses	(27,572)	(17,406)	(7,937)	6,497	3,435	-	-
Device Refresh	39,657	35,280	27,851	-	2,940	-	-
<b>Total Expenditures</b>	<b>\$ 3,402,545</b>	<b>\$ 3,174,902</b>	<b>\$ 3,271,884</b>	<b>\$ 3,007,679</b>	<b>\$ 2,918,381</b>	<b>\$ 3,237,405</b>	<b>\$ 3,204,638</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 21,242	\$ 4,686	\$ 41,593	\$ -	\$ 14,763	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	158,814	172,147	162,448	-	101,277	-	-
Fund 15 Full Day Kindergarten	15,894	7,808	9,606	-	75,917	-	-
Fund 74 Specific Purpose	1,155	1,261	1,799	-	1,783	-	-
Fund 14 Capital Projects	-	(176)	5,049	-	-	-	-
<b>Total</b>	<b>\$ 197,105</b>	<b>\$ 185,726</b>	<b>\$ 220,495</b>	<b>\$ -</b>	<b>\$ 193,740</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	532	489	470	455	443	426	426
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<b>School Expenditures Per Pupil</b>	\$ 6,396	\$ 6,493	\$ 6,961	\$ 6,610	\$ 6,588	\$ 7,600	\$ 7,523
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	29.80	30.70	30.70
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	13.91	14.51	13.50
<b>Total FTE</b>	<b>45.71</b>	<b>47.21</b>	<b>46.20</b>

For more information please see Understanding School Financials on pages 55 & 56.

# SAGE CANYON ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 143,260	\$ 151,185	\$ 156,092	\$ 169,876	\$ 157,414	\$ 189,841	\$ 189,841
<i>Certified</i>	2,025,735	2,203,227	2,353,638	2,658,868	2,283,386	3,182,994	3,127,879
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	335,087	384,349	405,161	394,499	378,710	431,046	449,960
Benefits	825,934	973,784	1,051,348	1,200,703	1,022,102	1,463,737	1,443,006
Purchased Services	117,143	325,586	206,259	-	181,210	-	26,000
Supplies and Materials	253,688	194,848	329,846	97,101	257,084	162,673	218,473
Capital Equipment	-	-	-	-	-	-	-
Other Expenses	21,215	14,439	15,511	3,143	12,930	-	-
Device Refresh	3,249	45,826	42,222	-	10,722	-	-
<b>Total Expenditures</b>	<b>\$ 3,725,311</b>	<b>\$ 4,293,244</b>	<b>\$ 4,560,077</b>	<b>\$ 4,524,190</b>	<b>\$ 4,303,558</b>	<b>\$ 5,430,291</b>	<b>\$ 5,455,159</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 70,639	\$ 111,075	\$ 110,207	\$ -	\$ 140,868	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	83,852	90,048	60,419	-	37,364	-	-
Fund 15 Full Day Kindergarten	25,662	30,103	15,758	-	50,159	-	-
Fund 74 Specific Purpose	45	6	6	-	6	-	-
Fund 14 Capital Projects	-	-	10,722	-	-	-	-
<b>Total</b>	<b>\$ 180,198</b>	<b>\$ 231,232</b>	<b>\$ 197,112</b>	<b>\$ -</b>	<b>\$ 228,398</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	704	693	703	708	753	764	764
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<b>School Expenditures Per Pupil</b>	\$ 5,292	\$ 6,195	\$ 6,487	\$ 6,390	\$ 5,715	\$ 7,108	\$ 7,140
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	46.30	52.70	51.70
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	18.28	19.16	19.60
<b>Total FTE</b>	<b>66.58</b>	<b>73.86</b>	<b>73.30</b>

For more information please see Understanding School Financials on pages 55 & 56.

# SAND CREEK ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 78,332	\$ 117,059	\$ 162,151	\$ 169,876	\$ 189,325	\$ 189,841	\$ 189,841
<i>Certified</i>	2,215,900	1,979,883	1,912,284	1,651,396	1,530,906	1,783,847	1,781,274
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	316,520	268,427	247,866	380,307	340,572	356,042	345,622
Benefits	848,416	791,645	794,816	821,564	730,254	906,291	903,234
Purchased Services	98,965	107,304	52,907	-	53,086	3,489	3,489
Supplies and Materials	230,862	235,196	189,085	8,558	146,170	896	4,804
Capital Equipment	370	-	10,019	-	13,274	-	-
Other Expenses	9,925	5,916	3,916	37,607	1,640	-	-
Device Refresh	63,022	32,050	32,110	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,862,312</b>	<b>\$ 3,537,479</b>	<b>\$ 3,405,154</b>	<b>\$ 3,069,308</b>	<b>\$ 3,005,229</b>	<b>\$ 3,240,406</b>	<b>\$ 3,228,264</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 33,759	\$ 38,330	\$ 43,667	\$ -	\$ 6,340	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	110,662	123,473	109,611	-	97,344	-	-
Fund 15 Full Day Kindergarten	11,872	7,383	(13,341)	-	26,369	-	-
Fund 74 Specific Purpose	12,509	7,027	10,244	-	14,294	-	-
Fund 14 Capital Projects	-	-	(2,986)	-	6,726	-	-
<b>Total</b>	<b>\$ 168,802</b>	<b>\$ 176,213</b>	<b>\$ 147,195</b>	<b>\$ -</b>	<b>\$ 151,072</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	507	455	413	406	391	365	365
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<b>School Expenditures Per Pupil</b>	\$ 7,618	\$ 7,775	\$ 8,245	\$ 7,560	\$ 7,686	\$ 8,878	\$ 8,845
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	29.00	29.20	29.30
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	17.08	15.25	14.81
<b>Total FTE</b>	<b>48.08</b>	<b>46.45</b>	<b>46.11</b>

For more information please see Understanding School Financials on pages 55 & 56.



# SEDALIA ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 100,477	\$ 96,446	\$ 178,435	\$ 169,876	\$ 178,315	\$ 189,803	\$ 189,806
<i>Certified</i>	1,361,984	1,461,828	1,333,560	1,206,669	1,226,581	1,642,995	1,664,026
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	285,939	307,048	328,609	276,901	282,379	297,781	288,270
Benefits	593,602	640,031	661,948	609,844	621,746	894,826	828,272
Purchased Services	68,762	62,597	24,794	-	20,509	-	-
Supplies and Materials	179,899	137,367	148,131	39,058	107,276	224,243	224,243
Capital Equipment	-	-	9,782	-	1,641	-	-
Other Expenses	8,669	7,805	5,607	-	2,848	-	-
Device Refresh	5,940	19,195	19,348	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,605,272</b>	<b>\$ 2,732,318</b>	<b>\$ 2,710,214</b>	<b>\$ 2,302,348</b>	<b>\$ 2,441,294</b>	<b>\$ 3,249,648</b>	<b>\$ 3,194,617</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 70,452	\$ 107,798	\$ 165,255	\$ -	\$ 205,552	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	48,027	35,890	44,682	-	48,640	-	-
Fund 15 Full Day Kindergarten	333	291	291	-	291	-	-
Fund 74 Specific Purpose	2,627	2,627	2,627	-	30	-	-
Fund 14 Capital Projects	-	-	(743)	-	-	-	-
<b>Total</b>	<b>\$ 121,439</b>	<b>\$ 146,606</b>	<b>\$ 212,112</b>	<b>\$ -</b>	<b>\$ 254,513</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	285	298	258	254	252	256	256
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<b>School Expenditures Per Pupil</b>	\$ 9,141	\$ 9,169	\$ 10,505	\$ 9,064	\$ 9,688	\$ 12,694	\$ 12,479
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	23.06	27.94	25.82
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	12.12	12.71	11.37
<b>Total FTE</b>	<b>37.18</b>	<b>42.65</b>	<b>39.19</b>

For more information please see Understanding School Financials on pages 55 & 56.

# SOARING HAWK ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 154,565	\$ 166,973	\$ 172,219	\$ 169,876	\$ 163,352	\$ 189,840	\$ 189,841
<i>Certified</i>	1,927,810	1,914,848	2,009,957	2,191,523	1,972,785	2,333,367	2,368,589
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	411,325	468,404	516,189	448,405	473,138	408,704	432,594
Benefits	796,256	843,310	924,970	1,055,534	925,920	1,225,836	1,149,855
Purchased Services	109,863	131,374	127,989	-	85,391	-	-
Supplies and Materials	203,957	354,507	255,043	37,663	237,863	142,779	171,787
Capital Equipment	-	15,759	-	-	-	-	-
Other Expenses	16,889	12,351	9,716	-	6,390	-	-
Device Refresh	125,456	26,590	42,503	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,746,122</b>	<b>\$ 3,934,116</b>	<b>\$ 4,058,586</b>	<b>\$ 3,903,001</b>	<b>\$ 3,864,839</b>	<b>\$ 4,300,526</b>	<b>\$ 4,312,666</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 1,774	\$ 113,417	\$ 175,723	\$ -	\$ 93,442	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	(18,639)	7,622	28,331	-	58,008	-	-
Fund 15 Full Day Kindergarten	6,933	4,098	(6,693)	-	18,895	-	-
Fund 74 Specific Purpose	7,790	5,115	4,889	-	5,732	-	-
Fund 14 Capital Projects	-	-	10,147	-	-	-	-
<b>Total</b>	<b>\$ (2,142)</b>	<b>\$ 130,252</b>	<b>\$ 212,397</b>	<b>\$ -</b>	<b>\$ 176,077</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	567	556	569	565	555	550	550
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<b>School Expenditures Per Pupil</b>	\$ 6,607	\$ 7,076	\$ 7,133	\$ 6,908	\$ 6,964	\$ 7,819	\$ 7,841
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	38.00	39.00	39.00
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	20.60	19.28	18.84
<b>Total FTE</b>	<b>60.60</b>	<b>60.28</b>	<b>59.84</b>

For more information please see Understanding School Financials on pages 55 & 56.

# SOUTH RIDGE ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 132,614	\$ 140,997	\$ 150,177	\$ 180,994	\$ 164,929	\$ 190,762	\$ 190,435
<i>Certified</i>	1,944,219	2,033,709	2,096,046	2,075,980	1,962,088	2,853,510	2,725,972
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	343,877	377,101	383,809	307,734	403,066	521,737	483,144
Benefits	814,702	852,830	894,266	948,090	900,097	1,360,808	1,309,509
Purchased Services	152,936	104,822	111,123	-	69,168	40,000	40,000
Supplies and Materials	180,692	307,352	235,303	213,334	338,632	337,928	310,754
Capital Equipment	-	46,541	10,396	-	6,112	-	-
Other Expenses	22,068	14,471	24,087	-	12,945	43,569	43,569
Device Refresh	55,448	32,485	36,045	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,646,556</b>	<b>\$ 3,910,307</b>	<b>\$ 3,941,251</b>	<b>\$ 3,726,132</b>	<b>\$ 3,857,037</b>	<b>\$ 5,348,314</b>	<b>\$ 5,103,383</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 20,049	\$ 6,520	\$ 80,111	\$ -	\$ 233,050	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	16,928	16,809	38,521	-	39,756	-	-
Fund 15 Full Day Kindergarten	17,862	-	-	-	-	-	-
Fund 74 Specific Purpose	4,485	4,101	(1,332)	-	1,748	-	-
Fund 14 Capital Projects	-	-	(65)	-	0	-	-
<b>Total</b>	<b>\$ 59,324</b>	<b>\$ 27,430</b>	<b>\$ 117,235</b>	<b>\$ -</b>	<b>\$ 274,553</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	463	487	514	505	537	558	558
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<b>School Expenditures Per Pupil</b>	\$ 7,876	\$ 8,029	\$ 7,668	\$ 7,378	\$ 7,183	\$ 9,585	\$ 9,146
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.15	2.01	2.01
<i>Certified</i>	40.20	48.10	47.57
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	18.08	20.71	17.51
<b>Total FTE</b>	<b>60.43</b>	<b>70.82</b>	<b>67.09</b>

For more information please see Understanding School Financials on pages 55 & 56.

# STONE MOUNTAIN ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 181,031	\$ 90,000	\$ 92,739	\$ 155,053	\$ 155,190	\$ 190,170	\$ 189,841
<i>Certified</i>	1,895,373	2,013,540	2,242,655	2,133,353	2,009,379	2,591,639	2,587,532
<i>Professional/Technical</i>	-	-	400	-	-	-	-
<i>Classified</i>	319,635	304,881	319,469	249,378	308,424	342,931	293,545
Benefits	778,146	807,805	910,526	959,784	858,272	1,160,183	1,129,087
Purchased Services	112,572	126,225	74,489	3,000	67,313	-	-
Supplies and Materials	208,922	169,286	249,810	20,744	185,908	16,822	15,572
Capital Equipment	-	563	-	-	21,832	-	-
Other Expenses	12,307	7,146	8,093	-	3,694	-	-
Device Refresh	6,916	40,390	43,674	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,514,902</b>	<b>\$ 3,559,836</b>	<b>\$ 3,941,855</b>	<b>\$ 3,521,312</b>	<b>\$ 3,610,013</b>	<b>\$ 4,301,745</b>	<b>\$ 4,215,577</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 37,662	\$ 65,148	\$ 60,273	\$ -	\$ 91,783	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	150,624	90,094	92,906	-	126,673	-	-
Fund 15 Full Day Kindergarten	32,857	75,781	17,998	-	62,991	-	-
Fund 74 Specific Purpose	1,396	725	725	-	526	-	-
Fund 14 Capital Projects	-	(563)	(2,864)	-	(14,571)	-	-
<b>Total</b>	<b>\$ 222,539</b>	<b>\$ 231,185</b>	<b>\$ 169,038</b>	<b>\$ -</b>	<b>\$ 267,403</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	579	586	583	588	619	613	613
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<b>School Expenditures Per Pupil</b>	\$ 6,071	\$ 6,075	\$ 6,761	\$ 5,989	\$ 5,832	\$ 7,018	\$ 6,877
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	1.80	2.00	2.00
<i>Certified</i>	38.17	42.52	42.52
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	11.61	15.54	13.15
<b>Total FTE</b>	<b>51.58</b>	<b>60.06</b>	<b>57.67</b>

For more information please see Understanding School Financials on pages 55 & 56.

# SUMMIT VIEW ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 93,040	\$ 95,258	\$ 163,974	\$ 169,876	\$ 152,063	\$ 189,841	\$ 189,841
<i>Certified</i>	1,844,691	1,763,482	1,961,537	1,801,143	1,688,480	2,120,938	2,115,858
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	344,024	346,728	386,553	213,713	375,589	244,822	238,972
Benefits	780,836	789,101	943,668	823,911	865,843	951,370	956,760
Purchased Services	134,330	118,084	134,876	-	114,861	-	-
Supplies and Materials	149,018	67,732	274,405	2,353	203,978	719	14,744
Capital Equipment	-	-	38,258	-	24,453	-	-
Other Expenses	11,804	5,143	6,016	-	4,682	-	-
Device Refresh	77,627	28,049	41,180	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,435,370</b>	<b>\$ 3,213,577</b>	<b>\$ 3,950,467</b>	<b>\$ 3,010,996</b>	<b>\$ 3,429,950</b>	<b>\$ 3,507,690</b>	<b>\$ 3,516,175</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 341,306	\$ 455,097	\$ 229,507	\$ -	\$ 161,459	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	297,341	298,786	278,618	-	15,480	-	-
Fund 15 Full Day Kindergarten	388	14,501	1,240	-	(2,980)	-	-
Fund 74 Specific Purpose	-	-	-	-	-	-	-
Fund 14 Capital Projects	-	-	(2,431)	-	(33,830)	-	-
<b>Total</b>	<b>\$ 639,035</b>	<b>\$ 768,384</b>	<b>\$ 506,934</b>	<b>\$ -</b>	<b>\$ 140,129</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	551	514	512	489	508	477	477
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<b>School Expenditures Per Pupil</b>	\$ 6,235	\$ 6,252	\$ 7,716	\$ 6,157	\$ 6,752	\$ 7,354	\$ 7,371
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	31.94	35.00	35.50
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	9.19	9.44	9.61
<b>Total FTE</b>	<b>43.13</b>	<b>46.44</b>	<b>47.11</b>

For more information please see Understanding School Financials on pages 55 & 56.

# TIMBER TRAIL ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 96,802	\$ 105,000	\$ 108,432	\$ 95,759	\$ 110,744	\$ 104,247	\$ 104,248
<i>Certified</i>	1,832,900	1,821,801	1,621,396	1,345,020	1,218,405	1,561,065	1,546,737
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	314,011	319,529	314,829	239,970	213,335	221,321	241,638
Benefits	722,401	749,893	701,456	630,960	531,064	702,799	711,442
Purchased Services	100,669	119,486	71,409	-	51,242	-	-
Supplies and Materials	218,936	171,741	148,511	46,808	147,197	-	18,134
Capital Equipment	-	-	-	-	-	-	-
Other Expenses	(847)	4,155	5,172	-	1,126	-	-
Device Refresh	28,532	34,130	21,986	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,313,402</b>	<b>\$ 3,325,735</b>	<b>\$ 2,993,192</b>	<b>\$ 2,358,517</b>	<b>\$ 2,273,114</b>	<b>\$ 2,589,432</b>	<b>\$ 2,622,199</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 88,127	\$ 82,844	\$ 146,760	\$ -	\$ 81,872	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	237,632	232,491	270,503	-	275,827	-	-
Fund 15 Full Day Kindergarten	298,379	137,446	23,880	-	(33,083)	-	-
Fund 74 Specific Purpose	12,614	10,988	10,988	-	10,168	-	-
Fund 14 Capital Projects	-	-	10,594	-	-	-	-
<b>Total</b>	<b>\$ 636,752</b>	<b>\$ 463,769</b>	<b>\$ 462,725</b>	<b>\$ -</b>	<b>\$ 334,784</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	552	499	423	355	330	303	303
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<b>School Expenditures Per Pupil</b>	\$ 6,003	\$ 6,665	\$ 7,076	\$ 6,644	\$ 6,888	\$ 8,546	\$ 8,654
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	1.00	1.00	1.00
<i>Certified</i>	23.20	25.36	25.16
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	11.33	10.17	11.05
<b>Total FTE</b>	<b>35.53</b>	<b>36.53</b>	<b>37.21</b>

For more information please see Understanding School Financials on pages 55 & 56.

# TRAILBLAZER ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 142,407	\$ 155,093	\$ 167,757	\$ 169,876	\$ 166,113	\$ 189,841	\$ 189,842
<i>Certified</i>	1,479,165	1,416,907	1,508,985	1,498,869	1,302,170	1,757,348	1,756,940
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	303,305	372,797	420,072	376,967	397,785	394,529	429,888
Benefits	623,908	660,569	760,431	761,163	715,420	932,259	952,105
Purchased Services	78,048	86,219	64,270	-	63,245	-	-
Supplies and Materials	159,053	175,645	155,669	68,292	114,023	40,928	23,141
Capital Equipment	-	2,167	176,164	-	89,851	-	-
Other Expenses	2,068	3,570	4,944	-	3,461	6,000	6,000
Device Refresh	50,410	29,190	18,620	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,838,363</b>	<b>\$ 2,902,157</b>	<b>\$ 3,276,913</b>	<b>\$ 2,875,167</b>	<b>\$ 2,852,067</b>	<b>\$ 3,320,905</b>	<b>\$ 3,357,916</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 38,156	\$ 81,671	\$ 29,925	\$ -	\$ (10,625)	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	20,046	53,752	46,579	-	45,817	-	-
Fund 15 Full Day Kindergarten	892	15,521	3,999	-	(13,184)	-	-
Fund 74 Specific Purpose	3,296	2,342	321	-	702	-	-
Fund 14 Capital Projects	-	(2,167)	86,008	-	(3,403)	-	-
<b>Total</b>	<b>\$ 62,390</b>	<b>\$ 151,119</b>	<b>\$ 166,832</b>	<b>\$ -</b>	<b>\$ 19,307</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	440	407	384	380	376	371	371
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<b>School Expenditures Per Pupil</b>	\$ 6,451	\$ 7,131	\$ 8,534	\$ 7,566	\$ 7,585	\$ 8,951	\$ 9,051
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	25.92	29.50	29.00
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	16.91	16.91	18.55
<b>Total FTE</b>	<b>44.83</b>	<b>48.41</b>	<b>49.55</b>

For more information please see Understanding School Financials on pages 55 & 56.

# WILDCAT MOUNTAIN ELEMENTARY SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 170,398	\$ 176,259	\$ 166,046	\$ 169,876	\$ 167,547	\$ 190,170	\$ 189,841
<i>Certified</i>	1,989,873	2,013,538	2,129,815	1,994,698	1,747,118	2,072,385	2,076,570
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	357,410	339,941	327,442	324,220	341,582	394,506	435,487
Benefits	773,409	787,512	816,106	928,683	748,225	1,039,904	1,073,288
Purchased Services	135,972	132,861	118,166	3,363	72,195	-	-
Supplies and Materials	222,969	217,655	179,850	61,159	173,733	44,569	31,884
Capital Equipment	10,573	-	207,560	-	243,584	-	-
Other Expenses	6,499	(11,108)	9,297	-	5,602	-	-
Device Refresh	49,906	451	78,722	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,717,008</b>	<b>\$ 3,657,109</b>	<b>\$ 4,033,005</b>	<b>\$ 3,481,999</b>	<b>\$ 3,499,586</b>	<b>\$ 3,741,534</b>	<b>\$ 3,807,070</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 24,940	\$ 1,000	\$ 5,871	\$ -	\$ 47,504	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	353,274	303,003	234,656	-	219,024	-	-
Fund 15 Full Day Kindergarten	19,264	13,211	45,062	-	48,838	-	-
Fund 74 Specific Purpose	6,107	1,834	1,382	-	2,089	-	-
Fund 14 Capital Projects	-	-	3,923	-	3,366	-	-
<b>Total</b>	<b>\$ 403,585</b>	<b>\$ 319,048</b>	<b>\$ 290,894</b>	<b>\$ -</b>	<b>\$ 320,820</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	602	556	553	525	519	485	485
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<b>School Expenditures Per Pupil</b>	\$ 6,174	\$ 6,578	\$ 7,293	\$ 6,632	\$ 6,743	\$ 7,715	\$ 7,850
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	34.40	33.90	33.90
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	15.00	17.70	19.46
<b>Total FTE</b>	<b>51.40</b>	<b>53.60</b>	<b>55.36</b>

For more information please see Understanding School Financials on pages 55 & 56.



# **SECONDARY AND ALTERNATIVE SCHOOL BUDGETS**

# SECONDARY AND ALTERNATIVE SCHOOLS

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## Middle Schools

- Castle Rock Middle School
- Cimarron Middle School
- Cresthill Middle School
- Mesa Middle School
- Mountain Ridge Middle School
- Ranch View Middle School
- Rocky Heights Middle School
- Sagewood Middle School
- Sierra Middle School

## High Schools

- Castle View High School
- Chaparral High School
- Douglas County High School
- Highlands Ranch High School
- Legend High School
- Mountain Vista High School
- Ponderosa High School
- Rock Canyon High School
- ThunderRidge High School

## Alternative Schools

- Daniel C. Oakes High School
- Eagle Academy Alternative High School
- eDCSD Cyber School
- Plum Creek Academy

# CASTLE ROCK MIDDLE SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 221,288	\$ 320,309	\$ 250,621	\$ 270,342	\$ 208,681	\$ 387,446	\$ 387,446
<i>Certified</i>	3,380,120	3,444,090	3,665,719	3,369,390	3,071,126	3,757,784	3,850,401
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	568,280	510,228	549,071	552,426	470,149	569,480	613,552
Benefits	1,349,578	1,400,659	1,544,352	1,548,115	1,353,532	1,790,159	1,828,083
Purchased Services	154,113	139,344	121,664	11,682	94,612	20,525	20,525
Supplies and Materials	337,569	330,433	388,933	173,795	290,801	184,497	184,497
Capital Equipment	7,630	436,580	195,224	-	42,703	-	-
Other Expenses	18,875	12,101	17,850	8,911	7,745	-	-
Device Refresh	50,587	53,640	55,279	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 6,088,040</b>	<b>\$ 6,647,384</b>	<b>\$ 6,788,713</b>	<b>\$ 5,934,661</b>	<b>\$ 5,539,349</b>	<b>\$ 6,709,891</b>	<b>\$ 6,884,504</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 117,220	\$ 175,961	\$ 250,442	\$ -	\$ 341,742	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	66,235	53,311	63,100	-	53,020	-	-
Fund 74 Specific Purpose	1,895	(685)	1,611	-	(664)	-	-
Fund 26 Athletics/Activities	2,633	21,735	13,101	-	25,591	-	-
Fund 14 Capital Projects	(7,630)	-	223	-	-	-	-
<b>Total</b>	<b>\$ 180,353</b>	<b>\$ 250,322</b>	<b>\$ 328,477</b>	<b>\$ -</b>	<b>\$ 419,690</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	869	918	919	851	866	840	840
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<b>School Expenditures Per Pupil</b>	\$ 7,006	\$ 7,241	\$ 7,387	\$ 6,974	\$ 6,396	\$ 7,988	\$ 8,196
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	3.00	4.00	3.00
<i>Certified</i>	57.40	60.90	61.90
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	21.19	21.37	22.81
<b>Total FTE</b>	<b>81.59</b>	<b>86.27</b>	<b>87.71</b>

For more information please see Understanding School Financials on pages 55 & 56.

# CIMARRON MIDDLE SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 315,347	\$ 330,740	\$ 330,086	\$ 355,802	\$ 328,874	\$ 393,141	\$ 393,141
<i>Certified</i>	4,612,704	4,783,722	4,807,147	4,404,000	4,089,141	4,652,893	4,743,122
<i>Professional/Technical</i>	-	-	1,050	-	-	-	-
<i>Classified</i>	736,676	750,728	690,832	707,983	648,188	680,424	699,065
Benefits	1,778,072	1,885,693	1,945,657	2,011,585	1,740,174	2,153,787	2,184,543
Purchased Services	191,361	197,617	242,063	32,467	163,622	65,065	65,065
Supplies and Materials	709,336	838,622	592,088	262,043	487,680	196,378	196,378
Capital Equipment	-	80,989	5,771	-	13,138	-	-
Other Expenses	40,154	20,881	44,115	44,276	25,993	11,847	30,812
Device Refresh	44,902	87,240	83,995	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 8,428,552</b>	<b>\$ 8,976,232</b>	<b>\$ 8,742,804</b>	<b>\$ 7,818,156</b>	<b>\$ 7,496,809</b>	<b>\$ 8,153,535</b>	<b>\$ 8,312,126</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 346,733	\$ 310,498	\$ 359,472	\$ -	\$ 380,413	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	57,688	63,822	131,795	-	81,420	-	-
Fund 74 Specific Purpose	21,896	18,717	14,970	-	20,675	-	-
Fund 26 Athletics/Activities	55,082	51,098	37,524	-	55,937	-	-
Fund 14 Capital Projects	37,917	57,048	81,342	-	67,959	-	-
<b>Total</b>	<b>\$ 519,316</b>	<b>\$ 501,183</b>	<b>\$ 625,103</b>	<b>\$ -</b>	<b>\$ 606,403</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	1446	1448	1401	1300	1314	1240	1240
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<b>School Expenditures Per Pupil</b>	\$ 5,829	\$ 6,199	\$ 6,240	\$ 6,014	\$ 5,705	\$ 6,575	\$ 6,703
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	4.00	4.00	4.00
<i>Certified</i>	76.36	75.00	76.00
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	25.86	25.37	26.13
<b>Total FTE</b>	<b>106.22</b>	<b>104.37</b>	<b>106.13</b>

For more information please see Understanding School Financials on pages 55 & 56.

# CRESTHILL MIDDLE SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 275,390	\$ 285,438	\$ 294,903	\$ 270,342	\$ 301,634	\$ 299,328	\$ 299,328
<i>Certified</i>	3,708,743	3,742,829	3,851,678	3,212,347	3,339,199	3,795,364	3,961,776
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	548,167	542,141	539,106	556,676	564,955	588,248	618,002
Benefits	1,418,784	1,467,407	1,536,454	1,494,420	1,412,296	1,775,389	1,837,120
Purchased Services	171,063	157,906	74,128	11,376	81,131	5,457	5,457
Supplies and Materials	471,632	457,025	423,274	182,494	348,401	104,357	88,635
Capital Equipment	-	13,199	78,392	-	69,104	-	-
Other Expenses	32,811	16,393	12,585	5,450	6,597	930	930
Device Refresh	37,160	54,404	51,921	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 6,663,750</b>	<b>\$ 6,736,741</b>	<b>\$ 6,862,440</b>	<b>\$ 5,733,105</b>	<b>\$ 6,123,316</b>	<b>\$ 6,569,073</b>	<b>\$ 6,811,248</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 97,722	\$ 88,762	\$ 98,936	\$ -	\$ 201,254	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	171,602	170,381	173,093	-	103,570	-	-
Fund 74 Specific Purpose	(3,014)	423	4,832	-	(989)	-	-
Fund 26 Athletics/Activities	19,201	22,501	17,910	-	31,758	-	-
Fund 14 Capital Projects	10,000	(3,199)	55	-	13,000	-	-
<b>Total</b>	<b>\$ 295,511</b>	<b>\$ 278,868</b>	<b>\$ 294,826</b>	<b>\$ -</b>	<b>\$ 348,593</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	914	897	865	835	826	756	756
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<b>School Expenditures Per Pupil</b>	\$ 7,291	\$ 7,510	\$ 7,933	\$ 6,866	\$ 7,413	\$ 8,689	\$ 9,010
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	3.00	3.00	3.00
<i>Certified</i>	55.26	60.00	64.20
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	20.80	21.70	23.02
<b>Total FTE</b>	<b>79.06</b>	<b>84.70</b>	<b>90.22</b>

For more information please see Understanding School Financials on pages 55 & 56.

# MESA MIDDLE SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 269,034	\$ 283,059	\$ 291,155	\$ 270,342	\$ 290,200	\$ 299,328	\$ 299,328
<i>Certified</i>	3,293,248	3,442,217	3,382,589	3,356,698	3,065,100	4,377,087	4,471,769
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	514,688	537,532	641,588	627,951	539,844	651,041	633,311
Benefits	1,326,299	1,401,926	1,474,403	1,571,959	1,348,640	1,994,235	2,013,852
Purchased Services	187,523	171,961	181,007	53,527	134,675	60,534	60,534
Supplies and Materials	375,030	349,440	304,046	179,898	305,145	121,856	78,601
Capital Equipment	-	-	32,598	-	7,358	-	-
Other Expenses	38,532	21,911	25,485	31,602	10,722	5,443	5,443
Device Refresh	43,484	27,227	50,146	-	23,961	-	-
<b>Total Expenditures</b>	<b>\$ 6,047,839</b>	<b>\$ 6,235,273</b>	<b>\$ 6,383,017</b>	<b>\$ 6,091,977</b>	<b>\$ 5,725,644</b>	<b>\$ 7,509,524</b>	<b>\$ 7,562,838</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 172,859	\$ 102,449	\$ 172,471	\$ -	\$ 243,581	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	72,380	118,731	118,721	-	88,767	-	-
Fund 74 Specific Purpose	13,196	14,382	17,239	-	19,575	-	-
Fund 26 Athletics/Activities	13,084	15,037	811	-	20,657	-	-
Fund 14 Capital Projects	-	-	29,677	-	30	-	-
<b>Total</b>	<b>\$ 271,519</b>	<b>\$ 250,599</b>	<b>\$ 338,919</b>	<b>\$ -</b>	<b>\$ 372,611</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	943	894	834	831	817	873	873
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<b>School Expenditures Per Pupil</b>	\$ 6,413	\$ 6,975	\$ 7,653	\$ 7,331	\$ 7,008	\$ 8,602	\$ 8,663
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	3.00	3.00	3.00
<i>Certified</i>	57.13	67.64	69.14
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	22.94	23.82	22.94
<b>Total FTE</b>	<b>83.07</b>	<b>94.46</b>	<b>95.08</b>

For more information please see Understanding School Financials on pages 55 & 56.

# MOUNTAIN RIDGE MIDDLE SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 271,986	\$ 272,075	\$ 282,266	\$ 270,342	\$ 266,969	\$ 369,822	\$ 369,822
<i>Certified</i>	4,350,714	4,648,921	4,785,108	4,230,429	4,341,997	4,712,399	4,798,948
<i>Professional/Technical</i>	-	-	550	-	300	-	-
<i>Classified</i>	571,151	645,062	659,048	567,824	572,612	567,553	597,307
Benefits	1,663,362	1,775,948	1,893,298	1,868,258	1,759,031	2,099,096	2,124,041
Purchased Services	157,432	344,304	143,396	54,472	176,178	7,255	7,255
Supplies and Materials	516,778	576,457	473,081	110,762	423,313	148,891	154,284
Capital Equipment	35,132	259	9,550	-	-	-	-
Other Expenses	48,810	43,060	43,535	5,647	6,211	6,000	6,000
Device Refresh	112,824	72,000	49,367	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 7,728,189</b>	<b>\$ 8,378,086</b>	<b>\$ 8,339,199</b>	<b>\$ 7,107,734</b>	<b>\$ 7,546,610</b>	<b>\$ 7,911,016</b>	<b>\$ 8,057,657</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 502,424	\$ 380,921	\$ 293,925	\$ -	\$ 231,228	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	25,570	40,828	49,625	-	17,870	-	-
Fund 74 Specific Purpose	21,717	17,408	18,781	-	25,257	-	-
Fund 26 Athletics/Activities	(2,424)	7,943	13,552	-	52,889	-	-
Fund 14 Capital Projects	(12,010)	(1,959)	14,570	-	-	-	-
<b>Total</b>	<b>\$ 535,277</b>	<b>\$ 445,141</b>	<b>\$ 390,453</b>	<b>\$ -</b>	<b>\$ 327,244</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	1153	1192	1151	1132	1137	1106	1106
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<b>School Expenditures Per Pupil</b>	\$ 6,703	\$ 7,029	\$ 7,245	\$ 6,279	\$ 6,637	\$ 7,153	\$ 7,285
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	3.00	3.80	3.80
<i>Certified</i>	71.90	73.70	76.30
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	19.92	19.04	20.36
<b>Total FTE</b>	<b>94.82</b>	<b>96.54</b>	<b>100.46</b>

For more information please see Understanding School Financials on pages 55 & 56.

# RANCH VIEW MIDDLE SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 232,271	\$ 241,959	\$ 252,330	\$ 270,342	\$ 257,279	\$ 299,328	\$ 299,328
<i>Certified</i>	3,415,414	3,216,024	3,380,540	3,404,273	2,963,801	3,468,164	3,554,294
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	601,040	535,496	521,705	535,413	485,619	524,026	533,944
Benefits	1,335,419	1,287,620	1,378,616	1,555,265	1,257,789	1,611,490	1,632,837
Purchased Services	130,220	136,766	83,105	32,513	104,612	40,050	40,050
Supplies and Materials	428,507	380,384	361,964	49,908	285,297	249,871	249,126
Capital Equipment	-	275	99,977	-	40,612	-	-
Other Expenses	9,959	23,457	23,103	15,150	5,985	9,550	9,550
Device Refresh	48,180	54,900	45,815	-	862	-	-
<b>Total Expenditures</b>	<b>\$ 6,201,010</b>	<b>\$ 5,876,880</b>	<b>\$ 6,147,155</b>	<b>\$ 5,862,864</b>	<b>\$ 5,401,856</b>	<b>\$ 6,202,479</b>	<b>\$ 6,319,129</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 106,290	\$ 35,606	\$ 41,344	\$ -	\$ 67,977	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	96,436	81,735	103,743	-	94,685	-	-
Fund 74 Specific Purpose	17,902	18,267	13,302	-	17,386	-	-
Fund 26 Athletics/Activities	32,003	42,527	48,137	-	63,773	-	-
Fund 14 Capital Projects	-	(275)	5,965	-	-	-	-
<b>Total</b>	<b>\$ 252,631</b>	<b>\$ 177,860</b>	<b>\$ 212,491</b>	<b>\$ -</b>	<b>\$ 243,821</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	960	861	863	867	858	800	800
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<b>School Expenditures Per Pupil</b>	\$ 6,459	\$ 6,826	\$ 7,123	\$ 6,762	\$ 6,296	\$ 7,753	\$ 7,899
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	3.00	3.00	3.00
<i>Certified</i>	58.41	56.70	59.70
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	18.79	17.91	18.35
<b>Total FTE</b>	<b>80.20</b>	<b>77.61</b>	<b>81.05</b>

For more information please see Understanding School Financials on pages 55 & 56.



# ROCKY HEIGHTS MIDDLE SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 175,965	\$ 300,658	\$ 319,737	\$ 355,802	\$ 314,613	\$ 393,141	\$ 393,141
<i>Certified</i>	4,847,590	5,165,751	5,538,958	5,054,627	4,809,773	5,337,218	5,444,004
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	545,578	628,837	677,345	718,645	637,415	736,417	659,777
Benefits	1,729,107	1,940,074	2,170,633	2,269,157	1,998,289	2,430,354	2,411,624
Purchased Services	164,537	270,627	144,844	56,458	130,873	203,631	196,131
Supplies and Materials	695,561	630,955	497,501	136,586	386,422	159,282	129,337
Capital Equipment	231,678	75,148	177,222	-	152,549	-	-
Other Expenses	63,948	38,412	38,321	76,583	17,240	14,567	14,567
Device Refresh	38,013	86,716	88,752	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 8,491,977</b>	<b>\$ 9,137,178</b>	<b>\$ 9,653,313</b>	<b>\$ 8,667,858</b>	<b>\$ 8,447,175</b>	<b>\$ 9,274,610</b>	<b>\$ 9,248,581</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 1,052,053	\$ 980,826	\$ 929,068	\$ -	\$ 510,451	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	225,072	203,525	112,905	-	66,752	-	-
Fund 74 Specific Purpose	25,858	31,577	42,375	-	46,697	-	-
Fund 26 Athletics/Activities	25,953	33,141	33,789	-	87,502	-	-
Fund 14 Capital Projects	(70,406)	(34,661)	(129,556)	-	57,983	-	-
<b>Total</b>	<b>\$ 1,258,530</b>	<b>\$ 1,214,408</b>	<b>\$ 988,581</b>	<b>\$ -</b>	<b>\$ 769,385</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	1474	1480	1458	1419	1409	1343	1343
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<b>School Expenditures Per Pupil</b>	\$ 5,761	\$ 6,174	\$ 6,621	\$ 6,108	\$ 5,995	\$ 6,906	\$ 6,887
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	4.00	4.00	4.00
<i>Certified</i>	86.45	85.38	84.72
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	27.46	27.46	24.06
<b>Total FTE</b>	<b>117.91</b>	<b>116.84</b>	<b>112.78</b>

For more information please see Understanding School Financials on pages 55 & 56.

# SAGEWOOD MIDDLE SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 180,666	\$ 189,457	\$ 195,466	\$ 168,644	\$ 180,277	\$ 381,751	\$ 381,751
<i>Certified</i>	3,646,420	3,787,436	3,966,529	3,515,357	3,450,233	3,714,231	3,800,786
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	675,451	676,103	662,450	604,791	612,247	637,706	607,953
Benefits	1,494,513	1,568,973	1,685,136	1,585,621	1,525,873	1,803,090	1,789,758
Purchased Services	204,268	189,926	196,841	192,022	303,956	5,596	36,496
Supplies and Materials	551,792	599,707	416,130	99,572	427,478	296,558	265,880
Capital Equipment	56,681	30,461	40,693	-	6,945	-	-
Other Expenses	57,507	23,912	26,301	32,707	23,814	-	4,500
Device Refresh	67,798	59,580	42,414	-	4,516	-	-
<b>Total Expenditures</b>	<b>\$ 6,935,097</b>	<b>\$ 7,125,555</b>	<b>\$ 7,231,960</b>	<b>\$ 6,198,714</b>	<b>\$ 6,535,338</b>	<b>\$ 6,838,932</b>	<b>\$ 6,887,124</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 291,549	\$ 224,602	\$ 237,672	\$ -	\$ 189,775	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	26,184	60,323	76,312	-	78,617	-	-
Fund 74 Specific Purpose	9,006	11,706	16,924	-	19,238	-	-
Fund 26 Athletics/Activities	46,825	47,382	98,415	-	51,454	-	-
Fund 14 Capital Projects	(10,560)	30,114	22,632	-	7,026	-	-
<b>Total</b>	<b>\$ 363,004</b>	<b>\$ 374,127</b>	<b>\$ 451,955</b>	<b>\$ -</b>	<b>\$ 346,109</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	998	980	967	920	941	885	885
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<b>School Expenditures Per Pupil</b>	\$ 6,949	\$ 7,271	\$ 7,479	\$ 6,738	\$ 6,945	\$ 7,728	\$ 7,782
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	1.81	4.00	4.00
<i>Certified</i>	60.43	59.51	61.28
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	22.25	23.69	22.37
<b>Total FTE</b>	<b>84.49</b>	<b>87.20</b>	<b>87.65</b>

For more information please see Understanding School Financials on pages 55 & 56.

# SIERRA MIDDLE SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 155,795	\$ 179,336	\$ 267,868	\$ 270,342	\$ 262,037	\$ 359,248	\$ 359,248
<i>Certified</i>	3,678,470	3,613,952	3,399,842	3,278,957	2,898,982	3,609,632	3,742,950
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	458,052	523,570	535,180	566,870	506,646	596,561	606,548
Benefits	1,348,245	1,360,286	1,412,085	1,522,886	1,247,949	1,716,970	1,751,510
Purchased Services	104,235	105,936	100,411	37,142	127,417	9,240	9,240
Supplies and Materials	366,118	436,955	496,867	96,703	293,478	284,923	228,850
Capital Equipment	-	38,462	-	-	138	-	-
Other Expenses	22,361	10,390	12,316	62,208	7,741	47,440	47,440
Device Refresh	53,620	58,800	15,180	-	6,307	-	-
<b>Total Expenditures</b>	<b>\$ 6,186,896</b>	<b>\$ 6,327,687</b>	<b>\$ 6,239,750</b>	<b>\$ 5,835,108</b>	<b>\$ 5,350,695</b>	<b>\$ 6,624,014</b>	<b>\$ 6,745,786</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 75,304	\$ 225,774	\$ 151,911	\$ -	\$ 180,155	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	39,376	24,899	31,070	-	8,481	-	-
Fund 74 Specific Purpose	32,759	26,294	20,780	-	(4,506)	-	-
Fund 26 Athletics/Activities	60,047	62,219	70,874	-	80,889	-	-
Fund 14 Capital Projects	-	(3,935)	36,360	-	-	-	-
<b>Total</b>	<b>\$ 207,486</b>	<b>\$ 335,251</b>	<b>\$ 310,995</b>	<b>\$ -</b>	<b>\$ 265,019</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	972	951	859	861	857	875	875
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<b>School Expenditures Per Pupil</b>	\$ 6,365	\$ 6,654	\$ 7,264	\$ 6,777	\$ 6,244	\$ 7,570	\$ 7,709
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	3.00	3.68	3.68
<i>Certified</i>	56.32	58.59	60.59
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	20.36	21.61	22.06
<b>Total FTE</b>	<b>79.68</b>	<b>83.88</b>	<b>86.33</b>

For more information please see Understanding School Financials on pages 55 & 56.

# CASTLE VIEW HIGH SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 469,187	\$ 440,183	\$ 462,915	\$ 472,460	\$ 471,416	\$ 536,494	\$ 536,494
<i>Certified</i>	7,040,134	7,212,487	7,270,633	7,343,767	6,784,886	8,337,275	8,605,286
<i>Professional/Technical</i>	35,208	3,015	2,750	-	-	-	-
<i>Classified</i>	919,667	974,621	947,702	1,088,593	915,711	1,119,570	1,119,546
Benefits	2,687,929	2,797,279	2,860,812	3,277,606	2,795,879	3,652,904	3,737,367
Purchased Services	610,720	536,155	838,553	233,506	883,318	129,895	129,895
Supplies and Materials	1,327,896	1,426,319	1,258,536	1,064,336	1,123,333	989,200	996,541
Capital Equipment	27,879	152,804	53,271	31,141	125,050	14,660	14,660
Other Expenses	70,329	87,423	79,774	24,542	44,193	37,916	37,916
Device Refresh	8,564	103,500	107,813	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 13,197,511</b>	<b>\$ 13,733,784</b>	<b>\$ 13,882,759</b>	<b>\$ 13,535,951</b>	<b>\$ 13,143,785</b>	<b>\$ 14,817,914</b>	<b>\$ 15,177,705</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 623,990	\$ 429,032	\$ 780,154	\$ -	\$ 558,600	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	44,004	51,622	46,007	-	32,189	-	-
Fund 74 Specific Purpose	84,222	77,554	115,473	-	123,679	-	-
Fund 26 Athletics/Activities	241,999	232,083	283,013	-	310,671	-	-
Fund 14 Capital Projects	48,950	(24,164)	11,632	-	371,106	-	-
<b>Total</b>	<b>\$ 1,043,165</b>	<b>\$ 766,127</b>	<b>\$ 1,236,279</b>	<b>\$ -</b>	<b>\$ 1,396,244</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	2050	2016	2154	2250	2185	2150	2150
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<b>School Expenditures Per Pupil</b>	\$ 6,438	\$ 6,812	\$ 6,445	\$ 6,016	\$ 6,015	\$ 6,892	\$ 7,059
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	5.00	5.00	5.00
<i>Certified</i>	122.80	129.32	129.08
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	39.68	40.43	40.87
<b>Total FTE</b>	<b>167.48</b>	<b>174.75</b>	<b>174.95</b>

For more information please see Understanding School Financials on pages 55 & 56.

# CHAPARRAL HIGH SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 490,796	\$ 445,207	\$ 463,638	\$ 472,460	\$ 446,802	\$ 536,494	\$ 536,494
<i>Certified</i>	7,674,947	7,869,327	8,223,390	7,868,394	7,513,250	8,693,489	8,826,288
<i>Professional/Technical</i>	38,156	3,169	-	-	-	-	-
<i>Classified</i>	1,046,437	1,060,657	1,080,231	1,119,150	1,107,656	1,141,390	1,120,471
Benefits	2,901,220	2,970,410	3,222,368	3,480,737	3,090,730	3,853,775	3,847,186
Purchased Services	425,299	351,348	784,302	99,300	734,381	142,103	142,103
Supplies and Materials	1,999,152	2,231,553	1,671,228	1,222,774	1,358,112	1,087,150	1,282,893
Capital Equipment	-	122,840	70,211	-	84,785	-	-
Other Expenses	69,839	38,802	71,477	393,579	51,354	210,188	210,188
Device Refresh	7,847	92,362	16,470	-	106,674	-	-
<b>Total Expenditures</b>	<b>\$ 14,653,692</b>	<b>\$ 15,185,673</b>	<b>\$ 15,603,315</b>	<b>\$ 14,656,394</b>	<b>\$ 14,493,745</b>	<b>\$ 15,664,589</b>	<b>\$ 15,965,623</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 800,811	\$ 884,636	\$ 1,084,726	\$ -	\$ 1,134,791	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	235,805	247,659	226,596	-	124,253	-	-
Fund 74 Specific Purpose	41,008	(9,160)	108,409	-	57,778	-	-
Fund 26 Athletics/Activities	69,603	156,832	223,834	-	240,369	-	-
Fund 14 Capital Projects	-	-	94,197	-	131,185	-	-
<b>Total</b>	<b>\$ 1,147,227</b>	<b>\$ 1,279,967</b>	<b>\$ 1,737,762</b>	<b>\$ -</b>	<b>\$ 1,688,375</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	2199	2205	2270	2333	2241	2243	2243
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<b>School Expenditures Per Pupil</b>	\$ 6,664	\$ 6,887	\$ 6,874	\$ 6,282	\$ 6,468	\$ 6,984	\$ 7,118
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	5.00	5.00	5.00
<i>Certified</i>	130.60	133.60	130.50
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	41.84	40.96	40.12
<b>Total FTE</b>	<b>177.44</b>	<b>179.56</b>	<b>175.62</b>

For more information please see Understanding School Financials on pages 55 & 56.

# DOUGLAS COUNTY HIGH SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 561,086	\$ 548,381	\$ 474,148	\$ 472,460	\$ 499,737	\$ 536,494	\$ 536,494
<i>Certified</i>	6,661,419	6,935,162	7,140,698	6,754,629	6,465,541	7,638,901	8,094,451
<i>Professional/Technical</i>	32,558	2,812	-	-	-	-	-
<i>Classified</i>	1,007,106	1,208,312	1,074,452	1,224,569	1,213,270	1,250,257	1,339,516
Benefits	2,564,650	2,773,765	2,811,111	3,109,594	2,753,477	3,557,137	3,727,114
Purchased Services	700,689	633,011	554,332	413,767	684,445	339,943	290,743
Supplies and Materials	1,102,022	1,105,270	1,106,493	401,548	1,052,740	745,076	565,508
Capital Equipment	18,064	17,806	120,530	12,100	255,011	-	-
Other Expenses	116,221	114,852	132,718	352,073	84,832	23,891	23,891
Device Refresh	73,804	98,179	92,754	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 12,837,621</b>	<b>\$ 13,437,550</b>	<b>\$ 13,507,236</b>	<b>\$ 12,740,740</b>	<b>\$ 13,009,054</b>	<b>\$ 14,091,699</b>	<b>\$ 14,577,717</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 393,509	\$ 211,619	\$ 448,495	\$ -	\$ 227,098	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	27,314	34,774	37,216	-	29,342	-	-	-
Fund 74 Specific Purpose	75,636	70,431	53,418	-	57,649	-	-	-
Fund 26 Athletics/Activities	151,161	150,021	213,956	-	261,202	-	-	-
Fund 14 Capital Projects	(8,200)	-	318	-	121,631	-	-	-
<b>Total</b>	<b>\$ 639,420</b>	<b>\$ 466,845</b>	<b>\$ 753,403</b>	<b>\$ -</b>	<b>\$ 696,923</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	1880	1893	1859	1860	1841	1860	1860
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<b>School Expenditures Per Pupil</b>	\$ 6,829	\$ 7,099	\$ 7,266	\$ 6,850	\$ 7,066	\$ 7,576	\$ 7,837
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	5.00	5.00	5.00
<i>Certified</i>	112.17	118.13	119.53
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	46.53	46.22	50.18
<b>Total FTE</b>	<b>163.70</b>	<b>169.35</b>	<b>174.71</b>

For more information please see Understanding School Financials on pages 55 & 56.

# HIGHLANDS RANCH HIGH SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 444,120	\$ 468,529	\$ 496,143	\$ 472,460	\$ 498,985	\$ 536,494	\$ 536,494
<i>Certified</i>	6,111,520	6,493,214	6,799,341	6,222,035	6,143,749	6,929,288	7,137,083
<i>Professional/Technical</i>	35,251	12,223	-	-	-	-	-
<i>Classified</i>	889,623	1,055,358	1,052,710	1,126,578	975,988	1,122,202	1,112,284
Benefits	2,368,492	2,582,940	2,754,021	2,884,766	2,604,625	3,202,826	3,219,522
Purchased Services	309,108	389,176	469,505	166,276	649,305	164,657	164,657
Supplies and Materials	1,234,629	1,562,072	1,110,408	380,860	778,437	311,830	321,363
Capital Equipment	14,890	60,698	944,182	-	291,057	-	-
Other Expenses	54,770	45,153	67,215	116,222	40,994	107,683	130,372
Device Refresh	50,078	84,850	83,485	-	-	-	-
<b>Total Expenditures</b>	\$ 11,512,482	\$ 12,754,214	\$ 13,777,010	\$ 11,369,197	\$ 11,983,138	\$ 12,374,980	\$ 12,621,775

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 19,918	\$ 9,523	\$ 146,112	\$ -	\$ 18,428	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	(54,461)	(31,130)	(19,606)	-	60,497	-	-	-
Fund 74 Specific Purpose	105,125	83,796	77,993	-	71,302	-	-	-
Fund 26 Athletics/Activities	(173,539)	(190,272)	(82,117)	-	36,532	-	-	-
Fund 14 Capital Projects	-	(15,186)	(121,188)	-	(82,910)	-	-	-
<b>Total</b>	\$ (102,957)	\$ (143,269)	\$ 1,194	\$ -	\$ 103,850	\$ -	\$ -	\$ -

<b>Enrollment</b>	1664	1698	1745	1730	1676	1685	1685
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<b>School Expenditures Per Pupil</b>	\$ 6,919	\$ 7,511	\$ 7,895	\$ 6,572	\$ 7,150	\$ 7,344	\$ 7,491
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	5.00	5.00	5.00
<i>Certified</i>	103.90	109.10	107.00
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	43.36	40.68	40.24
<b>Total FTE</b>	152.26	154.78	152.24

For more information please see Understanding School Financials on pages 55 & 56.

# LEGEND HIGH SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 580,548	\$ 546,757	\$ 588,672	\$ 562,459	\$ 576,056	\$ 1,044,904	\$ 638,176
<i>Certified</i>	6,194,654	6,695,893	7,265,088	7,205,472	6,690,055	7,714,328	8,387,727
<i>Professional/Technical</i>	75,396	29,183	21,939	-	59,442	-	-
<i>Classified</i>	904,391	948,091	1,012,679	937,259	904,696	1,030,830	1,011,162
Benefits	2,563,799	2,743,425	3,001,472	3,202,914	2,856,287	3,591,014	3,626,857
Purchased Services	564,221	752,196	875,471	462,156	794,267	580,620	580,620
Supplies and Materials	1,890,317	2,066,323	1,768,738	1,199,340	1,445,025	788,693	782,258
Capital Equipment	77,820	51,878	9,865	4,700	28,786	68,280	68,280
Other Expenses	103,076	78,692	61,243	(96,650)	39,174	43,650	43,650
Device Refresh	36,923	100,230	114,396	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 12,991,145</b>	<b>\$ 14,012,667</b>	<b>\$ 14,719,563</b>	<b>\$ 13,477,650</b>	<b>\$ 13,393,787</b>	<b>\$ 14,862,319</b>	<b>\$ 15,138,730</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 393,096	\$ 443,985	\$ 59	\$ -	\$ 277,533	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	80,485	81,681	2,221	-	54,682	-	-
Fund 74 Specific Purpose	35,453	14,501	54	-	22,482	-	-
Fund 26 Athletics/Activities	8,625	(60,341)	-	-	108,549	-	-
Fund 14 Capital Projects	5,234	(10,202)	22,337	-	3,213	-	-
<b>Total</b>	<b>\$ 522,893</b>	<b>\$ 469,624</b>	<b>\$ 143,862</b>	<b>\$ -</b>	<b>\$ 466,461</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	2030	2084	2116	2200	2209	2230	2230
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<b>School Expenditures Per Pupil</b>	\$ 6,400	\$ 6,724	\$ 6,956	\$ 6,126	\$ 6,063	\$ 6,665	\$ 6,789
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	6.00	10.00	6.00
<i>Certified</i>	121.38	121.70	127.00
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	33.16	35.82	34.94
<b>Total FTE</b>	<b>160.54</b>	<b>167.52</b>	<b>167.94</b>

For more information please see Understanding School Financials on pages 55 & 56.



# MOUNTAIN VISTA HIGH SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 482,797	\$ 498,063	\$ 680,028	\$ 652,458	\$ 682,516	\$ 739,858	\$ 739,858
<i>Certified</i>	7,787,821	8,036,790	8,577,423	7,588,574	7,590,581	8,550,886	8,937,581
<i>Professional/Technical</i>	26,242	2,247	-	-	2,000	-	-
<i>Classified</i>	966,087	987,827	970,983	947,674	922,716	980,337	990,255
Benefits	2,971,803	3,146,109	3,439,723	3,395,109	3,149,639	3,791,728	3,873,698
Purchased Services	272,061	696,709	591,652	175,550	623,750	47,542	47,541
Supplies and Materials	1,658,906	1,483,741	1,114,391	660,238	971,830	640,582	517,912
Capital Equipment	39,873	605,040	144,010	50,000	732,905	-	-
Other Expenses	163,076	124,626	87,814	234,795	68,920	159,197	162,875
Device Refresh	29,476	101,585	121,302	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 14,398,143</b>	<b>\$ 15,682,736</b>	<b>\$ 15,727,326</b>	<b>\$ 13,704,398</b>	<b>\$ 14,744,857</b>	<b>\$ 14,910,130</b>	<b>\$ 15,269,720</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 99,380	\$ 202,849	\$ 139,079	\$ -	\$ 355,469	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	73,253	80,809	72,271	-	54,246	-	-
Fund 74 Specific Purpose	138,610	130,667	160,250	-	160,288	-	-
Fund 26 Athletics/Activities	77,188	115,405	158,966	-	114,885	-	-
Fund 14 Capital Projects	-	17,569	117,100	-	107,634	-	-
<b>Total</b>	<b>\$ 388,431</b>	<b>\$ 547,299</b>	<b>\$ 647,666</b>	<b>\$ -</b>	<b>\$ 792,523</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	2190	2260	2314	2335	2332	2355	2355
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<b>School Expenditures Per Pupil</b>	\$ 6,574	\$ 6,939	\$ 6,797	\$ 5,869	\$ 6,323	\$ 6,331	\$ 6,484
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	7.00	7.00	7.00
<i>Certified</i>	128.80	134.70	134.70
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	34.94	35.93	36.37
<b>Total FTE</b>	<b>170.74</b>	<b>177.63</b>	<b>178.07</b>

For more information please see Understanding School Financials on pages 55 & 56.

# PONDEROSA HIGH SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 434,971	\$ 462,957	\$ 475,907	\$ 472,460	\$ 474,676	\$ 536,494	\$ 536,494
<i>Certified</i>	4,406,735	4,780,293	4,931,577	4,467,768	4,367,829	5,856,506	6,186,451
<i>Professional/Technical</i>	37,776	3,263	-	-	-	-	-
<i>Classified</i>	734,133	813,245	781,716	826,404	770,295	833,274	905,088
Benefits	1,740,411	1,930,522	2,028,249	2,117,888	1,915,248	2,693,544	2,809,447
Purchased Services	505,500	480,344	547,225	307,575	364,815	90,800	89,600
Supplies and Materials	930,954	1,253,586	923,030	409,279	957,989	582,548	455,554
Capital Equipment	9,161	54,089	243,813	23,000	119,371	138,454	37,587
Other Expenses	61,721	26,205	34,632	290,231	35,659	10,242	2,000
Device Refresh	17,416	58,582	58,327	-	13,581	-	-
<b>Total Expenditures</b>	<b>\$ 8,878,778</b>	<b>\$ 9,863,086</b>	<b>\$ 10,024,476</b>	<b>\$ 8,914,605</b>	<b>\$ 9,019,462</b>	<b>\$ 10,741,862</b>	<b>\$ 11,022,221</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 150,459	\$ 207,031	\$ 235,997	\$ -	\$ 339,858	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	104,909	104,461	107,130	-	118,402	-	-
Fund 74 Specific Purpose	12,619	23,698	21,649	-	15,084	-	-
Fund 26 Athletics/Activities	(96,595)	(9,589)	(17,234)	-	184,884	-	-
Fund 14 Capital Projects	-	-	2,084	-	(20,280)	-	-
<b>Total</b>	<b>\$ 171,392</b>	<b>\$ 325,601</b>	<b>\$ 349,626</b>	<b>\$ -</b>	<b>\$ 637,947</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	1237	1337	1349	1375	1388	1425	1425
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<b>School Expenditures Per Pupil</b>	\$ 7,178	\$ 7,377	\$ 7,431	\$ 6,483	\$ 6,498	\$ 7,538	\$ 7,735
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	5.00	5.00	5.00
<i>Certified</i>	74.00	92.40	92.20
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	29.62	29.36	32.44
<b>Total FTE</b>	<b>108.62</b>	<b>126.76</b>	<b>129.64</b>

For more information please see Understanding School Financials on pages 55 & 56.

# ROCK CANYON HIGH SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 539,532	\$ 553,134	\$ 575,337	\$ 652,458	\$ 656,577	\$ 739,858	\$ 739,858
<i>Certified</i>	6,827,637	7,134,840	7,697,248	7,173,792	6,860,660	8,600,614	8,820,675
<i>Professional/Technical</i>	85,524	3,211	-	-	-	-	-
<i>Classified</i>	919,053	960,214	982,112	1,137,285	960,366	1,002,115	1,099,859
Benefits	2,647,056	2,762,503	2,946,908	3,273,219	2,819,795	3,692,197	3,781,667
Purchased Services	885,968	946,653	914,392	506,875	1,020,553	261,550	261,550
Supplies and Materials	1,368,698	1,600,180	1,471,599	635,635	1,421,450	407,570	504,585
Capital Equipment	147,755	169,958	248,539	29,000	175,455	-	-
Other Expenses	104,148	93,238	76,769	236,908	55,596	360,718	360,757
Device Refresh	53,662	108,809	106,631	-	2,844	-	-
<b>Total Expenditures</b>	<b>\$ 13,579,032</b>	<b>\$ 14,332,738</b>	<b>\$ 15,019,536</b>	<b>\$ 13,645,172</b>	<b>\$ 13,973,295</b>	<b>\$ 15,064,622</b>	<b>\$ 15,568,951</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 425,812	\$ 470,414	\$ 518,024	\$ -	\$ 488,323	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	89,090	99,622	121,479	-	103,793	-	-
Fund 74 Specific Purpose	141,235	228,960	253,799	-	290,874	-	-
Fund 26 Athletics/Activities	275,447	355,657	440,692	-	560,149	-	-
Fund 14 Capital Projects	35,619	63,933	16,552	-	104,194	-	-
<b>Total</b>	<b>\$ 967,203</b>	<b>\$ 1,218,586</b>	<b>\$ 1,350,546</b>	<b>\$ -</b>	<b>\$ 1,547,334</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	2071	2179	2205	2260	2266	2275	2275
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<b>School Expenditures Per Pupil</b>	\$ 6,557	\$ 6,578	\$ 6,812	\$ 6,038	\$ 6,167	\$ 6,622	\$ 6,843
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	7.00	7.00	7.00
<i>Certified</i>	119.80	131.30	128.50
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	36.26	35.39	39.35
<b>Total FTE</b>	<b>163.06</b>	<b>173.69</b>	<b>174.85</b>

For more information please see Understanding School Financials on pages 55 & 56.

# THUNDERRIDGE HIGH SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 365,177	\$ 433,193	\$ 507,712	\$ 472,460	\$ 449,635	\$ 434,812	\$ 434,812
<i>Certified</i>	7,297,535	7,253,453	7,382,344	7,081,353	6,612,545	7,650,094	7,980,089
<i>Professional/Technical</i>	35,208	3,041	-	-	-	-	-
<i>Classified</i>	1,065,909	1,081,866	1,025,799	1,099,709	959,071	1,116,531	1,136,366
Benefits	2,796,333	2,813,377	2,932,443	3,170,814	2,709,011	3,424,993	3,444,655
Purchased Services	632,531	793,673	706,758	143,500	681,960	507,158	507,158
Supplies and Materials	1,376,705	1,191,233	1,116,584	271,718	955,821	395,672	395,672
Capital Equipment	35,844	58,500	46,987	54,500	11,675	35,114	35,114
Other Expenses	67,997	70,557	97,457	750,153	62,336	11,500	11,500
Device Refresh	131,381	110,503	107,504	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 13,804,621</b>	<b>\$ 13,809,396</b>	<b>\$ 13,923,588</b>	<b>\$ 13,044,207</b>	<b>\$ 12,442,054</b>	<b>\$ 13,575,874</b>	<b>\$ 13,945,366</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 343,581	\$ 414,550	\$ 479,320	\$ -	\$ 542,473	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	61,186	50,038	56,261	-	37,366	-	-
Fund 74 Specific Purpose	124,324	100,454	105,933	-	117,228	-	-
Fund 26 Athletics/Activities	29,084	75,751	30,495	-	(1,111)	-	-
Fund 14 Capital Projects	(15,577)	-	(1,509)	-	32,092	-	-
<b>Total</b>	<b>\$ 542,598</b>	<b>\$ 640,793</b>	<b>\$ 670,500</b>	<b>\$ -</b>	<b>\$ 728,048</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	2069	2110	2070	2005	2012	1980	1980
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<b>School Expenditures Per Pupil</b>	\$ 6,672	\$ 6,545	\$ 6,726	\$ 6,506	\$ 6,184	\$ 6,857	\$ 7,043
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	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	5.00	4.00	4.00
<i>Certified</i>	120.01	122.27	122.25
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	36.82	39.21	39.21
<b>Total FTE</b>	<b>161.83</b>	<b>165.48</b>	<b>165.46</b>

For more information please see Understanding School Financials on pages 55 & 56.

# DANIEL C. OAKES HIGH SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 84,299	\$ 92,500	\$ 95,581	\$ 97,185	\$ 101,980	\$ 108,301	\$ 108,136
<i>Certified</i>	989,493	955,768	1,111,554	1,003,867	1,044,696	1,209,859	1,207,964
<i>Professional/Technical</i>	-	-	150	-	-	-	-
<i>Classified</i>	95,613	84,934	81,485	143,135	61,252	130,374	130,044
Benefits	385,749	374,585	420,967	452,687	400,332	498,419	500,810
Purchased Services	19,312	25,815	22,572	11,600	25,065	14,600	14,600
Supplies and Materials	104,593	75,079	118,738	72,650	101,893	72,000	72,000
Capital Equipment	1,000	40,449	92,134	-	614	-	-
Other Expenses	847	4,695	8,249	6,000	4,439	6,000	6,000
Device Refresh	4,866	27,008	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,685,772</b>	<b>\$ 1,680,832</b>	<b>\$ 1,951,430</b>	<b>\$ 1,787,124</b>	<b>\$ 1,740,270</b>	<b>\$ 2,039,553</b>	<b>\$ 2,039,554</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 62,069	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	(67,615)	-	2,428	-	-	-	-
Fund 74 Specific Purpose	12,357	-	7,994	-	8,615	-	-
Fund 26 Athletics/Activities	-	-	-	-	-	-	-
Fund 14 Capital Projects	36,408	-	12,474	-	-	-	-
<b>Total</b>	<b>\$ 43,219</b>	<b>\$ -</b>	<b>\$ 22,896</b>	<b>\$ -</b>	<b>\$ 8,615</b>	<b>\$ -</b>	<b>\$ -</b>

	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	1.00	1.00	1.00
<i>Certified</i>	17.60	18.60	18.60
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	3.00	4.00	4.00
<b>Total FTE</b>	<b>21.60</b>	<b>23.60</b>	<b>23.60</b>

For more information please see Understanding School Financials on pages 55 & 56.

# EAGLE ACADEMY ALTERNATIVE HIGH SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 92,746	\$ 102,800	\$ 105,380	\$ 195,879	\$ 196,736	\$ 210,992	\$ 210,662
<i>Certified</i>	799,175	861,589	1,009,848	873,812	803,466	975,259	1,008,370
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	62,208	63,061	66,872	76,085	76,767	96,742	100,460
Benefits	273,573	307,538	373,059	421,750	354,252	454,909	478,410
Purchased Services	9,147	19,577	18,224	31,500	23,685	21,500	21,500
Supplies and Materials	68,355	79,873	95,737	58,750	58,505	83,500	83,500
Capital Equipment	14,079	41,070	7,999	-	-	-	-
Other Expenses	3,448	1,016	2,354	8,500	3,460	18,645	18,645
Device Refresh	-	-	12,408	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,322,733</b>	<b>\$ 1,476,524</b>	<b>\$ 1,691,880</b>	<b>\$ 1,666,276</b>	<b>\$ 1,516,871</b>	<b>\$ 1,861,547</b>	<b>\$ 1,921,547</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 40,921	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	20	-	523	-	-	-	-
Fund 74 Specific Purpose	1,180	-	5,834	-	7,532	-	-
Fund 26 Athletics/Activities	-	-	-	-	-	-	-
Fund 14 Capital Projects	(14,079)	-	15,599	-	-	-	-
<b>Total</b>	<b>\$ 28,042</b>	<b>\$ -</b>	<b>\$ 21,956</b>	<b>\$ -</b>	<b>\$ 7,532</b>	<b>\$ -</b>	<b>\$ -</b>

	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	2.00	2.00	2.00
<i>Certified</i>	15.40	16.60	17.20
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	2.00	3.33	3.51
<b>Total FTE</b>	<b>19.40</b>	<b>21.93</b>	<b>22.71</b>

For more information please see Understanding School Financials on pages 55 & 56.

# eDCSD CYBER SCHOOL

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
Administrative	\$ 83,833	\$ 96,070	\$ 183,322	\$ 180,600	\$ 183,996	\$ 210,662	\$ 210,662
Certified	1,094,214	1,125,720	1,201,432	1,167,751	1,043,465	1,275,997	1,288,190
Professional/Technical	3,105	-	-	-	8,515	-	-
Classified	128,884	134,104	136,654	136,375	112,301	118,104	109,032
Benefits	378,594	421,944	478,457	549,038	429,270	565,133	565,814
Purchased Services	97,900	119,646	51,105	37,200	27,697	60,900	60,900
Supplies and Materials	297,922	380,745	84,253	164,188	172,235	194,838	194,838
Capital Equipment	-	43,500	-	-	-	-	-
Other Expenses	(1,071)	3,556	2,276	9,500	3,401	10,000	10,000
Device Refresh	149,850	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,233,232</b>	<b>\$ 2,325,285</b>	<b>\$ 2,137,499</b>	<b>\$ 2,244,652</b>	<b>\$ 1,980,879</b>	<b>\$ 2,435,634</b>	<b>\$ 2,439,436</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ 1,812	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	(2,048)	-	9,215	-	-	-	-
Fund 74 Specific Purpose	-	-	-	-	-	-	-
Fund 26 Athletics/Activities	-	-	-	-	-	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
<b>Total</b>	<b>\$ (236)</b>	<b>\$ -</b>	<b>\$ 9,215</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
Administrative	2.00	2.00	2.00
Certified	21.25	20.61	20.61
Professional/Technical	0.00	0.00	0.00
Classified	4.00	3.75	3.75
<b>Total FTE</b>	<b>27.25</b>	<b>26.36</b>	<b>26.36</b>

For more information please see Understanding School Financials on pages 55 & 56.

# PLUM CREEK ACADEMY

	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
<b>Direct School Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 84,397	\$ 92,663	\$ 95,101	\$ 97,185	\$ 96,336	\$ 73,692	\$ 73,525
<i>Certified</i>	797,221	846,258	847,261	798,944	723,083	940,790	938,523
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	288,663	282,035	283,123	318,789	279,054	345,309	343,538
Benefits	399,089	402,277	410,059	445,875	388,092	543,500	547,946
Purchased Services	29,017	26,129	21,979	18,680	14,523	15,480	15,480
Supplies and Materials	65,468	58,781	57,881	58,461	46,327	54,160	53,917
Capital Equipment	-	-	-	-	-	-	-
Other Expenses	2,769	468	1,071	7,000	1,534	2,200	2,200
Device Refresh	71,792	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,738,416</b>	<b>\$ 1,708,611</b>	<b>\$ 1,716,474</b>	<b>\$ 1,744,934</b>	<b>\$ 1,548,950</b>	<b>\$ 1,975,131</b>	<b>\$ 1,975,129</b>

<b>Carry Over Awarded Into Subsequent Year</b>							
Fund 10 Student Based Budget	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund 10 & 74 Principal Discretionary	-	-	2,393	-	-	-	-
Fund 74 Specific Purpose	-	-	-	-	-	-	-
Fund 26 Athletics/Activities	-	-	-	-	-	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,393</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

	2018-2019	2019-2020	2019-2020
	Adopted Budget	Proposed Budget	Adopted Budget
<b>FTE</b>			
<i>Administrative</i>	1.00	1.00	1.00
<i>Certified</i>	12.50	13.73	13.73
<i>Professional/Technical</i>	0.00	0.00	0.00
<i>Classified</i>	12.31	12.56	13.56
<b>Total FTE</b>	<b>25.81</b>	<b>27.29</b>	<b>28.29</b>

For more information please see Understanding School Financials on pages 55 & 56.



# **CHARTER SCHOOL BUDGETS**

## 2019-2020 BUDGET CHARTER SCHOOLS SUMMARY OF REVENUES AND EXPENDITURES

CHARTER SCHOOL	Beginning Fund Balance	Budgeted Revenues	Budgeted Expenditures	Ending Fund Balance
Academy Charter	\$ 3,668,219	\$ 6,621,320	\$ 9,249,580	\$ 1,039,959
American Academy Charter	4,122,582	29,217,316	29,178,944	4,160,954
Ascent Classical Academy	201,247	5,743,409	5,660,765	283,891
Aspen View Academy Charter	1,948,788	8,966,910	8,886,866	2,028,832
Ben Franklin Academy Charter	4,278,014	9,162,717	9,084,798	4,355,933
Challenge to Excellence Charter	2,238,985	5,380,615	5,261,430	2,358,170
DCS Montessori Charter	1,084,645	5,905,170	5,892,212	1,097,603
Global Village Academy Charter	106,668	4,126,917	3,968,411	265,174
HOPE Online Learning Academy Charter	445,890	20,775,012	20,056,792	1,164,110
Leman Academy of Excellence	197,914	6,177,211	6,174,391	200,734
North Star Academy Charter	1,828,888	6,728,660	7,723,184	834,364
Parker Core Knowledge Charter	2,519,484	7,655,404	7,858,217	2,316,671
Parker Performing Arts Charter	290,917	7,808,627	7,660,754	438,790
Platte River Academy Charter	1,655,505	5,157,319	5,060,388	1,752,436
Renaissance Secondary Charter	342,135	3,940,494	4,080,899	201,730
SkyView Academy Charter	1,611,625	14,091,813	13,848,807	1,854,631
STEM School Highlands Ranch	7,280,630	18,042,745	17,669,019	7,654,356
World Compass Academy Charter	1,400,119	6,623,642	6,503,084	1,520,677
<b>TOTAL</b>	<b>\$ 35,222,254</b>	<b>\$ 172,125,302</b>	<b>\$ 173,818,541</b>	<b>\$ 33,529,014</b>

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# ACADEMY CHARTER SCHOOL

	Audited Actual 2017-2018	Revised Budget 2018-2019	Estimated Actual 2018-2019	Adopted Budget 2019-2020	Projected Budget 2020-2021	Projected Budget 2021-2022
<b>Balance on Hand July 1</b>	\$ 3,516,298	\$ 3,624,093	\$ 3,624,093	\$ 3,668,219	\$ 1,039,959	\$ 1,042,647
<b>Revenue:</b>						
Per Pupil Revenue	4,824,471	4,638,440	4,638,440	5,369,622	5,590,251	5,702,056
Mill Levy/Override	355,687	704,043	704,043	774,888	790,909	790,909
Tuition	272,386	225,500	225,500	88,265	87,250	86,200
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	10,050	9,160	9,160	48,750	50,950	51,950
Food Services	-	-	-	-	-	-
Pupil Activities	113,549	95,290	95,290	91,315	98,285	104,255
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	1,655	1,000	1,000	1,000	1,000	1,000
Rental/Lease	11,292	4,500	4,500	5,500	5,500	5,500
Contributions/Donations	76,117	39,875	39,875	38,400	38,400	38,400
Miscellaneous Revenue	-	-	-	-	-	-
Categorical Revenue	-	-	-	-	-	-
Other State Revenue	182,257	171,935	171,935	203,580	191,455	191,553
Grants Federal	-	-	-	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 5,847,464</b>	<b>\$ 5,889,743</b>	<b>\$ 5,889,743</b>	<b>\$ 6,621,320</b>	<b>\$ 6,854,000</b>	<b>\$ 6,971,823</b>
<b>Total Sources</b>	<b>\$ 9,363,762</b>	<b>\$ 9,513,836</b>	<b>\$ 9,513,836</b>	<b>\$ 10,289,539</b>	<b>\$ 7,893,959</b>	<b>\$ 8,014,470</b>
<b>Expenditures:</b>						
Salaries	\$ 3,141,573	\$ 3,095,073	\$ 3,095,073	\$ 3,364,203	\$ 3,349,863	\$ 3,414,228
Benefits	930,399	985,314	985,314	1,108,643	1,129,462	1,168,310
Purchased Professional and Technical Services	58,330	67,125	67,125	114,876	110,229	111,070
Purchased Property Services	637,988	689,291	689,291	697,334	702,050	708,434
Other Purchased Services	340,865	425,380	425,380	529,349	590,324	659,118
Supplies	174,084	204,310	204,310	202,639	262,327	206,129
Property	414,415	283,942	283,942	331,500	205,000	205,000
Other Expenses	42,015	95,182	95,182	101,036	102,057	103,098
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	2,700,000	-	2,800,000	400,000	400,000
<b>Total Expenditures</b>	<b>\$ 5,739,669</b>	<b>\$ 8,545,617</b>	<b>\$ 5,845,617</b>	<b>\$ 9,249,580</b>	<b>\$ 6,851,312</b>	<b>\$ 6,975,387</b>
<b>Balance on Hand June 30</b>	<b>\$ 3,624,093</b>	<b>\$ 968,219</b>	<b>\$ 3,668,219</b>	<b>\$ 1,039,959</b>	<b>\$ 1,042,647</b>	<b>\$ 1,039,083</b>
<b>Fund Balance as a % of Revenue</b>	62%	16%	62%	16%	15%	15%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# AMERICAN ACADEMY CHARTER SCHOOL

	<b>Audited Actual 2017-2018</b>	<b>Revised Budget 2018-2019</b>	<b>Estimated Actual 2018-2019</b>	<b>Adopted Budget 2019-2020</b>	<b>Projected Budget 2020-2021</b>	<b>Projected Budget 2021-2022</b>
<b>Balance on Hand July 1</b>	\$ 3,196,589	\$ 4,066,965	\$ 4,066,965	\$ 4,122,582	\$ 4,160,954	\$ 4,193,332
<b>Revenue:</b>						
Per Pupil Revenue	16,312,614	18,766,604	18,710,546	20,660,112	21,097,401	21,730,330
Mill Levy/Override	1,210,926	2,834,028	2,849,978	3,051,083	3,008,792	2,978,704
Tuition	2,580,101	2,690,304	2,682,777	1,755,150	1,768,450	1,800,825
Transportation Fees	455,171	575,461	534,593	526,735	537,270	548,015
Earnings on Investments	15,295	12,000	12,000	12,000	12,000	12,000
Food Services	-	-	-	-	-	-
Pupil Activities	745,635	790,000	838,284	899,000	916,980	935,320
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	693,897	760,224	760,225	772,486	772,486	772,486
Rental/Lease	108,477	85,000	80,601	80,000	80,000	80,000
Contributions/Donations	256,367	829,053	703,678	368,100	270,000	270,000
Miscellaneous Revenue	-	-	12,039	-	-	-
Categorical Revenue	589,109	725,934	725,135	718,819	661,743	610,831
Other State Revenue	136,338	156,019	174,155	73,832	73,232	72,632
Grants Federal	-	-	-	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	225,817	305,345	314,915	300,000	300,000	300,000
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 23,329,747</b>	<b>\$ 28,529,970</b>	<b>\$ 28,398,925</b>	<b>\$ 29,217,316</b>	<b>\$ 29,498,353</b>	<b>\$ 30,111,141</b>
<b>Total Sources</b>	<b>\$ 26,526,336</b>	<b>\$ 32,596,935</b>	<b>\$ 32,465,890</b>	<b>\$ 33,339,898</b>	<b>\$ 33,659,307</b>	<b>\$ 34,304,473</b>
<b>Expenditures:</b>						
Salaries	\$ 10,755,417	\$ 13,128,627	\$ 13,094,085	\$ 13,644,862	\$ 13,897,753	\$ 14,119,644
Benefits	3,414,045	4,318,626	4,315,409	4,574,162	4,732,422	4,882,428
Purchased Professional and Technical Services	585,433	555,934	584,648	349,699	364,076	368,411
Purchased Property Services	3,255,638	4,622,270	4,595,642	5,084,165	5,124,550	5,176,523
Other Purchased Services	1,978,221	2,741,823	2,617,886	3,198,010	3,089,899	3,262,891
Supplies	1,311,024	1,604,254	1,615,165	1,250,468	1,248,907	1,274,900
Property	941,450	1,104,581	1,098,691	741,500	645,000	615,000
Other Expenses	47,526	218,238	74,272	126,078	108,370	110,775
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	170,618	180,000	180,000	210,000	255,000	270,000
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 22,459,372</b>	<b>\$ 28,474,353</b>	<b>\$ 28,175,799</b>	<b>\$ 29,178,944</b>	<b>\$ 29,465,975</b>	<b>\$ 30,080,572</b>
<b>Balance on Hand June 30</b>	<b>\$ 4,066,965</b>	<b>\$ 4,122,582</b>	<b>\$ 4,290,090</b>	<b>\$ 4,160,954</b>	<b>\$ 4,193,332</b>	<b>\$ 4,223,901</b>
<b>Fund Balance as a % of Revenue</b>	17%	14%	15%	14%	14%	14%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# ASCENT CLASSICAL ACADEMY CHARTER SCHOOL

	Audited Actual 2017-2018	Revised Budget 2018-2019	Estimated Actual 2018-2019	Adopted Budget 2019-2020	Projected Budget 2020-2021	Projected Budget 2021-2022
<b>Balance on Hand July 1</b>		\$ -	\$ -	\$ 201,247	\$ 283,891	\$ 588,219
<b>Revenue:</b>						
Per Pupil Revenue		2,517,753	2,523,209	4,633,745	4,734,751	4,871,935
Mill Levy/Override		380,335	380,335	662,324	666,673	659,088
Tuition		18,000	18,000	-	-	-
Transportation Fees		-	-	-	-	-
Earnings on Investments		-	-	-	-	-
Food Services		-	-	-	-	-
Pupil Activities		58,311	58,311	59,490	59,490	59,490
Community Service Activities		-	-	-	-	-
Other Local Revenue		-	-	-	-	-
Rental/Lease		-	-	-	-	-
Contributions/Donations		-	-	-	-	-
Miscellaneous Revenue		190,236	190,236	-	-	-
Categorical Revenue		-	-	-	-	-
Other State Revenue		82,778	88,370	158,850	157,539	157,335
Grants Federal		300,762	300,762	229,000	-	-
Fund Transfer		329,000	329,000	-	-	-
Other Sources		-	7,867	-	-	-
Cap Reserve Bond Revenue		-	-	-	-	-
Grants Local		-	-	-	-	-
<b>Total Revenue</b>	\$ -	\$ 3,877,175	\$ 3,896,090	\$ 5,743,409	\$ 5,618,453	\$ 5,747,848
<b>Total Sources</b>	\$ -	\$ 3,877,175	\$ 3,896,090	\$ 5,944,656	\$ 5,902,344	\$ 6,336,067
<b>Expenditures:</b>						
Salaries		\$ -	\$ -	\$ -	\$ -	\$ -
Benefits		-	-	-	-	-
Purchased Professional and Technical Services		2,383,525	2,478,804	3,314,323	3,364,007	3,437,764
Purchased Property Services		554,874	579,623	873,100	858,854	872,262
Other Purchased Services		245,393	181,133	446,362	442,188	448,866
Supplies		289,058	291,807	258,320	256,472	261,330
Property		180,600	126,541	80,600	30,150	44,344
Other Expenses		17,115	1,444	359,060	362,454	366,155
Other Uses of Funds		-	-	-	-	-
Redemption of Principal		-	-	329,000	-	-
Principal on Leases		-	-	-	-	-
Grant Expense		-	-	-	-	-
Cap Reserve Expense		-	-	-	-	-
<b>Total Expenditures</b>	\$ -	\$ 3,670,565	\$ 3,659,352	\$ 5,660,765	\$ 5,314,125	\$ 5,430,721
<b>Balance on Hand June 30</b>	\$ -	\$ 206,610	\$ 236,738	\$ 283,891	\$ 588,219	\$ 905,346
<b>Fund Balance as a % of Revenue</b>	0%	5%	6%	5%	10%	16%

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# ASPEN VIEW ACADEMY CHARTER SCHOOL

	Audited Actual 2017-2018	Revised Budget 2018-2019	Estimated Actual 2018-2019	Adopted Budget 2019-2020	Projected Budget 2020-2021	Projected Budget 2021-2022
<b>Balance on Hand July 1</b>	\$ 1,764,394	\$ 1,794,974	\$ 1,794,974	\$ 1,948,788	\$ 2,028,832	\$ 2,111,277
<b>Revenue:</b>						
Per Pupil Revenue	5,888,616	6,363,069	6,363,069	6,722,109	6,923,772	7,131,485
Mill Levy/Override	437,073	964,402	964,402	982,044	1,011,505	1,041,850
Tuition	-	393,050	393,050	506,100	521,283	536,921
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	-	7,000	-	7,000	7,210	7,426
Food Services	-	-	-	-	-	-
Pupil Activities	363,563	267,250	239,450	244,450	251,784	259,337
Community Service Activities	425,055	200,000	200,000	200,000	206,000	212,180
Other Local Revenue	-	2,000	6,500	-	-	-
Rental/Lease	18,187	14,000	9,000	10,000	10,300	10,609
Contributions/Donations	50,000	60,000	62,000	60,000	61,800	63,654
Miscellaneous Revenue	-	11,000	-	4,500	4,635	4,774
Categorical Revenue	-	16,696	16,696	16,696	17,197	17,713
Other State Revenue	-	-	-	-	-	-
Grants Federal	254,384	-	-	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	234,676	234,676	214,011	220,431	227,044
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 7,436,878</b>	<b>\$ 8,533,143</b>	<b>\$ 8,488,843</b>	<b>\$ 8,966,910</b>	<b>\$ 9,235,917</b>	<b>\$ 9,512,995</b>
<b>Total Sources</b>	<b>\$ 9,201,272</b>	<b>\$ 10,328,117</b>	<b>\$ 10,283,817</b>	<b>\$ 10,915,698</b>	<b>\$ 11,264,749</b>	<b>\$ 11,624,272</b>
<b>Expenditures:</b>						
Salaries	\$ 3,795,567	\$ 4,202,465	\$ 4,204,870	\$ 4,603,967	\$ 4,742,086	\$ 4,884,349
Benefits	1,184,596	1,271,577	1,272,090	1,417,752	1,460,285	1,504,093
Purchased Professional and Technical Services	826,614	143,000	143,000	169,100	174,173	179,398
Purchased Property Services	-	1,289,740	1,276,440	1,245,440	1,282,803	1,321,287
Other Purchased Services	-	584,399	564,139	641,232	660,469	680,283
Supplies	407,526	446,500	480,500	479,875	494,271	509,099
Property	150,876	315,000	315,000	250,000	257,500	265,225
Other Expenses	8,463	25,000	25,000	25,500	26,265	27,053
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	1,032,656	59,500	54,000	54,000	55,620	57,289
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 7,406,298</b>	<b>\$ 8,337,181</b>	<b>\$ 8,335,039</b>	<b>\$ 8,886,866</b>	<b>\$ 9,153,472</b>	<b>\$ 9,428,076</b>
<b>Balance on Hand June 30</b>	<b>\$ 1,794,974</b>	<b>\$ 1,990,936</b>	<b>\$ 1,948,778</b>	<b>\$ 2,028,832</b>	<b>\$ 2,111,277</b>	<b>\$ 2,196,196</b>
<b>Fund Balance as a % of Revenue</b>	24%	23%	23%	23%	23%	23%

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# BEN FRANKLIN ACADEMY CHARTER SCHOOL

	Audited Actual 2017-2018	Revised Budget 2018-2019	Estimated Actual 2018-2019	Adopted Budget 2019-2020	Projected Budget 2020-2021	Projected Budget 2021-2022
<b>Balance on Hand July 1</b>	\$ 3,781,446	\$ 4,052,773	\$ 4,052,773	\$ 4,278,014	\$ 4,355,933	\$ 4,418,306
<b>Revenue:</b>						
Per Pupil Revenue	6,292,396	6,844,952	6,854,530	7,237,784	7,382,540	7,530,190
Mill Levy/Override	466,394	1,037,600	1,049,436	1,076,304	1,092,449	1,108,835
Tuition	459,091	439,930	474,224	253,860	253,860	253,860
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	6,595	2,500	13,792	2,500	2,500	2,500
Food Services	-	-	-	-	-	-
Pupil Activities	340,017	262,050	319,082	177,055	177,055	177,055
Community Service Activities	155,121	140,000	140,000	140,000	140,000	140,000
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	26,804	15,000	20,852	20,000	20,000	20,000
Contributions/Donations	3,883	5,000	5,000	5,000	5,000	5,000
Miscellaneous Revenue	152	250	1,175	-	-	-
Categorical Revenue	-	-	-	-	-	-
Other State Revenue	15,820	17,717	17,717	18,396	18,396	18,396
Grants Federal	-	-	-	-	-	-
Fund Transfer	8,727	18,331	18,331	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	226,663	226,662	225,943	231,818	231,818	231,818
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 8,001,663</b>	<b>\$ 9,009,992</b>	<b>\$ 9,140,082</b>	<b>\$ 9,162,717</b>	<b>\$ 9,323,617</b>	<b>\$ 9,487,655</b>
<b>Total Sources</b>	<b>\$ 11,783,109</b>	<b>\$ 13,062,765</b>	<b>\$ 13,192,855</b>	<b>\$ 13,440,731</b>	<b>\$ 13,679,550</b>	<b>\$ 13,905,960</b>
<b>Expenditures:</b>						
Salaries	\$ 3,615,838	\$ 4,136,682	\$ 4,136,682	\$ 4,347,203	\$ 4,477,619	\$ 4,611,948
Benefits	950,736	1,145,070	1,145,070	1,161,570	1,196,417	1,232,310
Purchased Professional and Technical Services	92,163	286,000	286,000	177,000	177,000	177,000
Purchased Property Services	1,602,712	1,740,493	1,740,493	1,723,267	1,723,267	1,723,267
Other Purchased Services	689,310	696,160	696,160	931,907	943,090	954,407
Supplies	334,891	436,956	436,956	519,591	519,591	519,591
Property	418,712	431,500	431,500	181,500	181,500	181,500
Other Expenses	27,180	42,760	42,760	42,760	42,760	42,760
Other Uses of Funds	(1,206)	-	(780)	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 7,730,336</b>	<b>\$ 8,915,621</b>	<b>\$ 8,914,841</b>	<b>\$ 9,084,798</b>	<b>\$ 9,261,244</b>	<b>\$ 9,442,782</b>
<b>Balance on Hand June 30</b>	<b>\$ 4,052,773</b>	<b>\$ 4,147,144</b>	<b>\$ 4,278,014</b>	<b>\$ 4,355,933</b>	<b>\$ 4,418,306</b>	<b>\$ 4,463,178</b>
<b>Fund Balance as a % of Revenue</b>	51%	46%	47%	48%	47%	47%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# CHALLENGE TO EXCELLENCE CHARTER SCHOOL

	Audited Actual 2017-2018	Revised Budget 2018-2019	Estimated Actual 2018-2019	Adopted Budget 2019-2020	Projected Budget 2020-2021	Projected Budget 2021-2022
<b>Balance on Hand July 1</b>	\$ 1,931,978	\$ 2,238,985	\$ 2,238,985	\$ 2,238,985	\$ 2,358,170	\$ 2,099,626
<b>Revenue:</b>						
Per Pupil Revenue	3,516,295	3,839,642	3,793,615	4,267,404	4,256,764	4,404,731
Mill Levy/Override	260,326	286,161	280,188	617,983	601,259	606,835
Tuition	201,093	194,500	194,500	100,000	100,000	100,000
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	24,582	12,000	12,000	25,000	25,000	25,000
Food Services	-	-	-	-	-	-
Pupil Activities	143,917	125,000	125,000	130,000	130,000	130,000
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	79,854	51,000	51,000	58,500	60,000	60,000
Rental/Lease	171	-	-	-	-	-
Contributions/Donations	-	-	-	-	-	-
Miscellaneous Revenue	-	-	-	-	-	-
Categorical Revenue	152,392	-	-	181,728	177,555	178,368
Other State Revenue	-	143,120	147,047	-	-	-
Grants Federal	-	-	-	-	-	-
Fund Transfer	130,219	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 4,508,848</b>	<b>\$ 4,651,423</b>	<b>\$ 4,603,350</b>	<b>\$ 5,380,615</b>	<b>\$ 5,350,578</b>	<b>\$ 5,504,934</b>
<b>Total Sources</b>	<b>\$ 6,440,826</b>	<b>\$ 6,890,408</b>	<b>\$ 6,842,335</b>	<b>\$ 7,619,600</b>	<b>\$ 7,708,748</b>	<b>\$ 7,604,560</b>
<b>Expenditures:</b>						
Salaries	\$ 2,253,755	\$ 2,374,659	\$ 2,375,274	\$ 2,592,150	\$ 2,643,993	\$ 2,696,873
Benefits	669,953	793,053	794,773	897,345	937,660	981,080
Purchased Professional and Technical Services	115,051	132,025	222,435	275,930	277,310	278,696
Purchased Property Services	489,946	495,427	496,427	502,362	503,103	553,910
Other Purchased Services	353,970	361,214	430,399	499,755	502,251	504,762
Supplies	248,420	246,993	216,993	208,493	188,983	189,927
Property	64,545	78,888	76,350	76,350	526,732	77,115
Other Expenses	6,202	98,659	9,045	209,045	29,090	29,236
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 4,201,841</b>	<b>\$ 4,580,918</b>	<b>\$ 4,621,696</b>	<b>\$ 5,261,430</b>	<b>\$ 5,609,122</b>	<b>\$ 5,311,599</b>
<b>Balance on Hand June 30</b>	<b>\$ 2,238,985</b>	<b>\$ 2,309,490</b>	<b>\$ 2,220,639</b>	<b>\$ 2,358,170</b>	<b>\$ 2,099,626</b>	<b>\$ 2,292,961</b>
<b>Fund Balance as a % of Revenue</b>	50%	50%	48%	44%	39%	42%

All charter school financials prepared by charter schools and not by DCSD Business Services staff



# DCS MONTESSORI CHARTER SCHOOL

	Audited Actual 2017-2018	Revised Budget 2018-2019	Estimated Actual 2018-2019	Adopted Budget 2019-2020	Projected Budget 2020-2021	Projected Budget 2021-2022
<b>Balance on Hand July 1</b>	\$ 1,087,647	\$ 1,060,080	\$ 1,060,080	\$ 1,084,645	\$ 1,097,603	\$ 1,118,103
<b>Revenue:</b>						
Per Pupil Revenue	3,042,821	3,175,228	3,163,228	3,798,120	3,800,000	3,850,000
Mill Levy/Override	224,702	464,120	481,120	534,750	550,000	550,000
Tuition	1,033,325	1,144,800	1,144,800	791,000	810,000	810,000
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	22,021	17,500	25,000	17,500	17,500	17,500
Food Services	-	-	-	-	-	-
Pupil Activities	235,951	200,000	235,000	200,000	200,000	200,000
Community Service Activities	361,785	364,920	364,920	374,800	375,000	375,000
Other Local Revenue	-	3,500	1,350	-	-	-
Rental/Lease	11,718	40,000	35,000	40,000	45,000	45,000
Contributions/Donations	16,561	-	8,000	-	-	-
Miscellaneous Revenue	44,268	30,000	50,000	30,000	40,000	40,000
Categorical Revenue	109,454	138,000	150,000	119,000	120,000	125,000
Other State Revenue	-	-	-	-	-	-
Grants Federal	-	-	-	-	-	-
Fund Transfer	7,525	-	1,589	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	11,391	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 5,121,522</b>	<b>\$ 5,578,068</b>	<b>\$ 5,660,007</b>	<b>\$ 5,905,170</b>	<b>\$ 5,957,500</b>	<b>\$ 6,012,500</b>
<b>Total Sources</b>	<b>\$ 6,209,169</b>	<b>\$ 6,638,148</b>	<b>\$ 6,720,087</b>	<b>\$ 6,989,815</b>	<b>\$ 7,055,103</b>	<b>\$ 7,130,603</b>
<b>Expenditures:</b>						
Salaries	\$ 2,523,969	\$ 2,665,236	\$ 2,665,236	\$ 2,850,681	\$ 2,900,000	\$ 2,950,000
Benefits	819,824	893,560	900,000	985,374	985,000	995,000
Purchased Professional and Technical Services	203,134	249,500	260,000	275,500	275,000	275,000
Purchased Property Services	761,320	773,666	773,666	771,166	770,000	770,000
Other Purchased Services	297,413	320,540	320,540	399,491	400,000	400,000
Supplies	228,515	267,400	275,000	267,400	267,000	267,000
Property	103,938	163,000	163,000	132,000	130,000	130,000
Other Expenses	5,107	20,600	20,600	10,600	10,000	10,000
Other Uses of Funds	194,478	200,000	235,000	200,000	200,000	200,000
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	11,391	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 5,149,089</b>	<b>\$ 5,553,502</b>	<b>\$ 5,613,042</b>	<b>\$ 5,892,212</b>	<b>\$ 5,937,000</b>	<b>\$ 5,997,000</b>
<b>Balance on Hand June 30</b>	<b>\$ 1,060,080</b>	<b>\$ 1,084,646</b>	<b>\$ 1,107,045</b>	<b>\$ 1,097,603</b>	<b>\$ 1,118,103</b>	<b>\$ 1,133,603</b>
<b>Fund Balance as a % of Revenue</b>	21%	19%	20%	19%	19%	19%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# GLOBAL VILLAGE ACADEMY CHARTER SCHOOL

	Audited Actual 2017-2018	Revised Budget 2018-2019	Estimated Actual 2018-2019	Adopted Budget 2019-2020	Projected Budget 2020-2021	Projected Budget 2021-2022
<b>Balance on Hand July 1</b>	\$ 93,286	\$ 127,222	\$ 127,222	\$ 106,668	\$ 265,174	\$ 640,754
<b>Revenue:</b>						
Per Pupil Revenue	2,089,046	96,922	127,222	3,362,539	3,582,144	3,617,965
Mill Levy/Override	151,811	-	-	499,787	527,157	527,157
Tuition	11,300	-	-	10,000	10,000	10,000
Transportation Fees	-	2,644,745	2,799,463	-	-	-
Earnings on Investments	-	180,005	416,745	-	-	-
Food Services	-	10,000	10,000	-	-	-
Pupil Activities	78,246	-	-	73,424	77,445	77,445
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	-	63,000	100,878	-	-	-
Contributions/Donations	47,624	-	-	15,000	15,000	15,000
Miscellaneous Revenue	16,631	-	-	1,000	1,000	1,000
Categorical Revenue	126,828	-	-	165,167	174,212	174,212
Other State Revenue	-	15,000	15,000	-	-	-
Grants Federal	-	1,000	1,000	-	-	-
Fund Transfer	-	151,053	156,498	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 2,521,486</b>	<b>\$ 3,161,725</b>	<b>\$ 3,626,806</b>	<b>\$ 4,126,917</b>	<b>\$ 4,386,958</b>	<b>\$ 4,422,779</b>
<b>Total Sources</b>	<b>\$ 2,614,772</b>	<b>\$ 3,288,947</b>	<b>\$ 3,754,028</b>	<b>\$ 4,233,585</b>	<b>\$ 4,652,132</b>	<b>\$ 5,063,533</b>
<b>Expenditures:</b>						
Salaries	\$ 1,068,968	\$ 1,238,510	\$ 1,353,433	\$ 1,495,691	\$ 1,519,277	\$ 1,548,233
Benefits	268,808	339,498	346,962	427,139	421,112	435,204
Purchased Professional and Technical Services	156,937	171,850	210,268	229,375	236,238	236,814
Purchased Property Services	587,450	716,891	971,930	1,007,959	1,008,591	1,017,949
Other Purchased Services	298,096	483,460	493,723	642,206	672,443	681,593
Supplies	62,589	74,992	99,488	77,449	79,139	80,868
Property	24,681	10,000	19,730	54,300	40,000	40,000
Other Expenses	20,021	21,116	21,116	34,292	34,578	34,870
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,487,550</b>	<b>\$ 3,056,317</b>	<b>\$ 3,516,650</b>	<b>\$ 3,968,411</b>	<b>\$ 4,011,378</b>	<b>\$ 4,075,531</b>
Balance on Hand June 30	\$ 127,222	\$ 232,630	\$ 237,378	\$ 265,174	\$ 640,754	\$ 988,002
<b>Fund Balance as a % of Revenue</b>	5%	7%	7%	6%	15%	22%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# HOPE ONLINE LEARNING ACADEMY CHARTER SCHOOL

	Audited Actual 2017-2018	Revised Budget 2018-2019	Estimated Actual 2018-2019	Adopted Budget 2019-2020	Projected Budget 2020-2021	Projected Budget 2021-2022
<b>Balance on Hand July 1</b>	\$ 1,125,954	\$ 444,496	\$ 444,496	\$ 445,890	\$ 1,164,110	\$ 2,034,410
<b>Revenue:</b>						
Per Pupil Revenue	15,921,342	16,887,449	15,834,474	17,778,419	19,041,739	20,389,814
Mill Levy/Override	-	-	-	-	-	-
Tuition	-	-	-	-	-	-
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	1,987	362	2,090	2,111	2,132	2,153
Food Services	-	-	-	-	-	-
Pupil Activities	-	-	-	-	-	-
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	-	-	-	-	-	-
Contributions/Donations	24,017	10,000	60,844	52,500	52,500	52,500
Miscellaneous Revenue	(3,898)	102,500	103,500	103,500	103,500	103,500
Categorical Revenue	-	-	-	-	-	-
Other State Revenue	341,365	302,137	302,152	308,064	313,977	345,505
Grants Federal	1,991,016	2,057,045	2,137,469	2,181,316	2,250,046	2,321,638
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	459,531	304,062	452,835	349,102	319,924	212,414
<b>Total Revenue</b>	<b>\$ 18,735,360</b>	<b>\$ 19,663,555</b>	<b>\$ 18,893,364</b>	<b>\$ 20,775,012</b>	<b>\$ 22,083,818</b>	<b>\$ 23,427,525</b>
<b>Total Sources</b>	<b>\$ 19,861,314</b>	<b>\$ 20,108,051</b>	<b>\$ 19,337,860</b>	<b>\$ 21,220,902</b>	<b>\$ 23,247,928</b>	<b>\$ 25,461,935</b>
<b>Expenditures:</b>						
Salaries	\$ 4,440,826	\$ 4,405,679	\$ 4,275,281	\$ 4,319,024	\$ 4,496,515	4,702,362
Benefits	1,480,091	1,507,113	1,397,907	1,424,856	1,484,312	1,554,572
Purchased Professional and Technical Services	797,594	364,848	332,242	329,645	335,814	342,169
Purchased Property Services	377,624	413,193	368,861	488,545	515,575	531,220
Other Purchased Services	10,154,006	10,088,050	9,898,158	10,871,804	11,718,625	12,630,706
Supplies	1,486,919	1,597,824	1,596,971	1,668,432	1,750,055	1,835,675
Property	18,510	224,527	244,712	264,754	238,450	301,065
Other Expenses	221,394	308,127	335,947	351,891	366,073	380,836
Other Uses of Funds	-	7,307	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	439,853	283,561	441,890	337,841	308,100	200,000
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 19,416,818</b>	<b>\$ 19,200,229</b>	<b>\$ 18,891,970</b>	<b>\$ 20,056,792</b>	<b>\$ 21,213,518</b>	<b>\$ 22,478,605</b>
<b>Balance on Hand June 30</b>	<b>\$ 444,496</b>	<b>\$ 907,822</b>	<b>\$ 445,890</b>	<b>\$ 1,164,110</b>	<b>\$ 2,034,410</b>	<b>\$ 2,983,330</b>
<b>Fund Balance as a % of Revenue</b>	2%	5%	2%	6%	9%	13%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# LEMAN ACADEMY OF EXCELLENCE CHARTER SCHOOL

	Audited Actual 2017-2018	Revised Budget 2018-2019	Estimated Actual 2018-2019	Adopted Budget 2019-2020	Projected Budget 2020-2021	Projected Budget 2021-2022
<b>Balance on Hand July 1</b>		\$ -	\$ -	\$ 197,914	\$ 200,734	\$ 609,741
<b>Revenue:</b>						
Per Pupil Revenue		3,401,320	3,401,320	5,232,800	6,343,432	7,848,781
Mill Levy/Override		521,945	521,945	812,932	923,437	1,099,094
Tuition		155,012	155,012	-	-	-
Transportation Fees		-	-	-	-	-
Earnings on Investments		-	-	-	-	-
Food Services		-	-	-	-	-
Pupil Activities		-	-	-	-	-
Community Service Activities		-	-	-	-	-
Other Local Revenue		37,032	37,032	-	-	-
Rental/Lease		-	-	-	-	-
Contributions/Donations		-	-	-	-	-
Miscellaneous Revenue		-	-	-	-	-
Categorical Revenue		-	-	-	-	-
Other State Revenue		112,375	112,375	131,479	178,313	192,500
Grants Federal		-	-	-	-	-
Fund Transfer		-	-	-	-	-
Other Sources		-	-	-	-	-
Cap Reserve Bond Revenue		-	-	-	-	-
Grants Local		-	-	-	-	-
<b>Total Revenue</b>	\$ -	\$ 4,227,684	\$ 4,227,684	\$ 6,177,211	\$ 7,445,182	\$ 9,140,375
<b>Total Sources</b>	\$ -	\$ 4,227,684	\$ 4,227,684	\$ 6,375,125	\$ 7,645,916	\$ 9,750,116
<b>Expenditures:</b>						
Salaries		\$ 1,634,485	\$ 1,634,485	\$ 2,181,372	\$ 2,849,920	\$ 3,746,871
Benefits		425,300	425,300	798,809	869,113	1,138,565
Purchased Professional and Technical Services		163,108	163,108	602,500	164,000	170,000
Purchased Property Services		1,297,135	1,297,135	1,765,740	2,019,000	2,050,500
Other Purchased Services		348,400	348,400	562,500	760,892	1,042,143
Supplies		153,230	153,230	238,250	293,250	359,350
Property		-	-	-	50,000	100,000
Other Expenses		8,112	8,112	25,220	30,000	30,000
Other Uses of Funds		-	-	-	-	-
Redemption of Principal		-	-	-	-	-
Principal on Leases		-	-	-	-	-
Grant Expense		-	-	-	-	-
Cap Reserve Expense		-	-	-	-	-
<b>Total Expenditures</b>	\$ -	\$ 4,029,770	\$ 4,029,770	\$ 6,174,391	\$ 7,036,175	\$ 8,637,429
<b>Balance on Hand June 30</b>	\$ -	\$ 197,914	\$ 197,914	\$ 200,734	\$ 609,741	\$ 1,112,687
<b>Fund Balance as a % of Revenue</b>	0%	5%	5%	3%	8%	12%

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# NORTH STAR ACADEMY CHARTER SCHOOL

	Audited Actual 2017-2018	Revised Budget 2018-2019	Estimated Actual 2018-2019	Adopted Budget 2019-2020	Projected Budget 2020-2021	Projected Budget 2021-2022
<b>Balance on Hand July 1</b>	\$ 2,110,485	\$ 1,712,646	\$ 1,712,646	\$ 1,828,888	\$ 834,364	\$ 837,067
<b>Revenue:</b>						
Per Pupil Revenue	4,750,148	4,886,790	4,955,310	5,186,680	5,342,280	5,502,549
Mill Levy/Override	352,399	745,290	745,290	760,095	760,095	760,095
Tuition	171,182	286,755	286,755	286,755	286,755	295,793
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	7,713	14,000	19,250	24,000	24,000	24,000
Food Services	-	-	-	-	-	-
Pupil Activities	137,285	129,900	129,900	130,500	130,500	130,500
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	-	70,000	95,000	70,000	80,000	80,000
Rental/Lease	-	-	-	-	-	-
Contributions/Donations	165,419	50,000	50,000	50,000	50,000	50,000
Miscellaneous Revenue	69	11,210	11,300	-	-	-
Categorical Revenue	-	-	-	-	-	-
Other State Revenue	33,519	35,618	35,618	35,618	35,618	35,618
Grants Federal	28,489	12,522	12,522	12,522	12,522	12,522
Fund Transfer	-	40,000	40,000	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	171,250	196,961	172,490	172,490	172,490	172,490
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 5,817,474</b>	<b>\$ 6,479,046</b>	<b>\$ 6,553,435</b>	<b>\$ 6,728,660</b>	<b>\$ 6,894,260</b>	<b>\$ 7,063,567</b>
<b>Total Sources</b>	<b>\$ 7,927,959</b>	<b>\$ 8,191,692</b>	<b>\$ 8,266,081</b>	<b>\$ 8,557,548</b>	<b>\$ 7,728,624</b>	<b>\$ 7,900,634</b>
<b>Expenditures:</b>						
Salaries	\$ 2,845,413	\$ 3,267,741	\$ 3,267,741	\$ 3,405,871	\$ 3,488,242	\$ 3,575,970
Benefits	843,895	951,719	951,719	1,002,409	1,029,651	1,058,576
Purchased Professional and Technical Services	371,013	410,457	400,457	497,365	559,672	644,614
Purchased Property Services	987,979	1,164,303	1,164,303	1,137,853	1,145,920	1,151,774
Other Purchased Services	91,880	94,977	94,977	95,194	96,433	97,709
Supplies	256,438	283,720	283,720	289,398	295,142	301,060
Property	793,578	244,776	234,776	237,594	218,997	173,017
Other Expenses	4,117	52,500	32,500	52,500	52,500	52,500
Other Uses of Funds	21,000	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	7,000	7,000	5,000	5,000	5,000
Cap Reserve Expense	-	1,000,000	-	1,000,000	-	-
<b>Total Expenditures</b>	<b>\$ 6,215,313</b>	<b>\$ 7,477,193</b>	<b>\$ 6,437,193</b>	<b>\$ 7,723,184</b>	<b>\$ 6,891,557</b>	<b>\$ 7,060,220</b>
<b>Balance on Hand June 30</b>	<b>\$ 1,712,646</b>	<b>\$ 714,499</b>	<b>\$ 1,828,888</b>	<b>\$ 834,364</b>	<b>\$ 837,067</b>	<b>\$ 840,414</b>
<b>Fund Balance as a % of Revenue</b>	29%	11%	28%	12%	12%	12%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# PARKER CORE KNOWLEDGE CHARTER SCHOOL

	<b>Audited Actual 2017-2018</b>	<b>Revised Budget 2018-2019</b>	<b>Estimated Actual 2018-2019</b>	<b>Adopted Budget 2019-2020</b>	<b>Projected Budget 2020-2021</b>	<b>Projected Budget 2021-2022</b>
<b>Balance on Hand July 1</b>	\$ 2,094,477	\$ 2,133,221	\$ 2,133,221	\$ 2,519,484	\$ 2,316,671	\$ 2,675,255
<b>Revenue:</b>						
Per Pupil Revenue	4,905,599	5,181,705	5,181,705	5,622,136	5,790,800	5,964,524
Mill Levy/Override	363,360	793,723	793,723	809,048	833,319	858,319
Tuition	777,415	847,336	847,336	708,895	730,162	752,067
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	28,890	50,585	50,585	50,585	52,103	53,666
Food Services	16,286	8,424	8,424	8,424	8,677	8,937
Pupil Activities	67,515	61,601	61,601	64,955	66,904	68,911
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	44,550	53,253	53,253	53,253	54,851	56,496
Contributions/Donations	61,220	193,500	193,500	54,500	56,135	57,819
Miscellaneous Revenue	154,810	108,124	108,124	118,561	122,118	125,781
Categorical Revenue	176,567	171,121	171,121	167,000	172,010	177,170
Other State Revenue	13,178	12,388	12,388	10,000	10,300	10,609
Grants Federal	-	-	-	-	-	-
Fund Transfer	-	-	-	(11,953)	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 6,609,390</b>	<b>\$ 7,481,760</b>	<b>\$ 7,481,760</b>	<b>\$ 7,655,404</b>	<b>\$ 7,897,378</b>	<b>\$ 8,134,299</b>
<b>Total Sources</b>	<b>\$ 8,703,867</b>	<b>\$ 9,614,981</b>	<b>\$ 9,614,981</b>	<b>\$ 10,174,888</b>	<b>\$ 10,214,049</b>	<b>\$ 10,809,554</b>
<b>Expenditures:</b>						
Salaries	\$ 3,436,377	\$ 3,820,922	\$ 3,820,922	\$ 4,022,168	\$ 4,142,833	\$ 4,267,118
Benefits	1,096,684	1,215,275	1,215,275	1,295,193	1,334,049	1,374,070
Purchased Professional and Technical Services	134,818	143,905	143,905	177,354	182,675	188,155
Purchased Property Services	755,842	782,700	782,700	972,596	786,504	810,099
Other Purchased Services	371,791	483,935	483,935	560,051	576,853	594,158
Supplies	372,244	354,171	354,171	409,130	421,404	434,046
Property	384,186	282,864	282,864	409,000	81,370	83,811
Other Expenses	18,704	11,725	11,725	12,725	13,107	13,500
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 6,570,646</b>	<b>\$ 7,095,497</b>	<b>\$ 7,095,497</b>	<b>\$ 7,858,217</b>	<b>\$ 7,538,794</b>	<b>\$ 7,764,957</b>
<b>Balance on Hand June 30</b>	<b>\$ 2,133,221</b>	<b>\$ 2,519,484</b>	<b>\$ 2,519,484</b>	<b>\$ 2,316,671</b>	<b>\$ 2,675,255</b>	<b>\$ 3,044,597</b>
<b>Fund Balance as a % of Revenue</b>	<b>32%</b>	<b>34%</b>	<b>34%</b>	<b>30%</b>	<b>34%</b>	<b>37%</b>

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# PARKER PERFORMING ARTS CHARTER SCHOOL

	<b>Audited Actual 2017-2018</b>	<b>Revised Budget 2018-2019</b>	<b>Estimated Actual 2018-2019</b>	<b>Adopted Budget 2019-2020</b>	<b>Projected Budget 2020-2021</b>	<b>Projected Budget 2021-2022</b>
<b>Balance on Hand July 1</b>	\$ (60,684)	\$ 214,530	\$ 214,530	\$ 290,917	\$ 438,790	\$ 841,138
<b>Revenue:</b>						
Per Pupil Revenue	5,540,500	5,752,295	5,745,976	6,108,916	6,022,454	6,094,723
Mill Levy/Override	407,478	868,849	872,939	862,825	867,227	867,227
Tuition	166,950	320,800	315,000	225,000	370,800	370,800
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	-	-	-	3,125	7,060	14,705
Food Services	8,245	-	-	-	-	-
Pupil Activities	205,293	122,960	140,650	150,149	154,653	159,293
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	134,993	106,200	119,140	96,120	96,390	96,390
Rental/Lease	71,851	85,000	85,000	93,500	102,850	113,135
Contributions/Donations	-	-	-	-	-	-
Miscellaneous Revenue	-	6,000	6,000	-	-	-
Categorical Revenue	-	-	-	-	-	-
Other State Revenue	269,173	328,053	242,591	268,992	263,023	263,023
Grants Federal	196,500	-	-	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	190,000	-	75,000	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 7,190,982</b>	<b>\$ 7,590,157</b>	<b>\$ 7,602,296</b>	<b>\$ 7,808,627</b>	<b>\$ 7,884,457</b>	<b>\$ 7,979,296</b>
<b>Total Sources</b>	<b>\$ 7,130,298</b>	<b>\$ 7,804,687</b>	<b>\$ 7,816,826</b>	<b>\$ 8,099,544</b>	<b>\$ 8,323,247</b>	<b>\$ 8,820,434</b>
<b>Expenditures:</b>						
Salaries	\$ 3,415,713	\$ 3,161,512	\$ 3,161,512	\$ 3,357,062	\$ 3,379,247	\$ 3,445,495
Benefits	897,927	864,595	872,000	953,385	1,039,412	1,095,312
Purchased Professional and Technical Services	193,565	136,496	151,515	128,806	143,140	147,621
Purchased Property Services	1,577,943	1,941,061	1,941,061	2,012,363	1,875,456	1,918,852
Other Purchased Services	509,270	506,677	537,667	553,027	549,723	579,843
Supplies	265,946	302,966	302,966	364,599	298,907	321,874
Property	21,341	84,000	89,177	37,000	14,550	15,155
Other Expenses	34,063	115,800	28,132	179,512	181,674	185,940
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	440,000	441,879	75,000	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 6,915,769</b>	<b>\$ 7,553,107</b>	<b>\$ 7,525,909</b>	<b>\$ 7,660,754</b>	<b>\$ 7,482,109</b>	<b>\$ 7,710,092</b>
<b>Balance on Hand June 30</b>	<b>\$ 214,530</b>	<b>\$ 251,580</b>	<b>\$ 290,917</b>	<b>\$ 438,790</b>	<b>\$ 841,138</b>	<b>\$ 1,110,342</b>
<b>Fund Balance as a % of Revenue</b>	3%	3%	4%	6%	11%	14%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# PLATTE RIVER ACADEMY CHARTER SCHOOL

	<b>Audited Actual 2017-2018</b>	<b>Revised Budget 2018-2019</b>	<b>Estimated Actual 2018-2019</b>	<b>Adopted Budget 2019-2020</b>	<b>Projected Budget 2020-2021</b>	<b>Projected Budget 2021-2022</b>
<b>Balance on Hand July 1</b>	\$ 1,445,686	\$ 1,467,118	\$ 1,467,118	\$ 1,655,505	\$ 1,752,436	\$ 1,803,263
<b>Revenue:</b>						
Per Pupil Revenue	3,851,536	3,988,579	3,988,579	4,150,981	4,275,510	4,403,775
Mill Levy/Override	286,358	612,556	612,556	607,980	589,741	572,048
Tuition	90,000	85,000	85,000	-	-	-
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	11,006	58,000	58,000	16,000	16,000	16,000
Food Services	16,651	14,000	14,000	15,000	15,000	15,000
Pupil Activities	158,160	130,000	130,000	118,289	120,063	121,864
Community Service Activities	4,492	19,000	19,000	20,000	20,200	20,402
Other Local Revenue	1,628	-	-	-	-	-
Rental/Lease	36,823	18,000	18,000	18,000	22,000	25,000
Contributions/Donations	73,067	92,652	92,652	64,000	64,000	64,000
Miscellaneous Revenue	46,036	10,500	10,500	10,000	10,000	10,000
Categorical Revenue	-	4,598	4,598	1,000	1,000	1,000
Other State Revenue	139,065	153,000	153,000	136,069	132,000	130,000
Grants Federal	-	-	-	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 4,714,822</b>	<b>\$ 5,185,885</b>	<b>\$ 5,185,885</b>	<b>\$ 5,157,319</b>	<b>\$ 5,265,514</b>	<b>\$ 5,379,090</b>
<b>Total Sources</b>	<b>\$ 6,160,508</b>	<b>\$ 6,653,003</b>	<b>\$ 6,653,003</b>	<b>\$ 6,812,824</b>	<b>\$ 7,017,950</b>	<b>\$ 7,182,353</b>
<b>Expenditures:</b>						
Salaries	\$ 2,603,808	\$ 2,863,124	\$ 2,863,124	\$ 2,824,371	\$ 2,909,102	\$ 2,996,375
Benefits	748,690	740,000	740,000	799,956	839,954	881,951
Purchased Professional and Technical Services	74,027	82,500	82,500	65,680	66,994	68,333
Purchased Property Services	139,820	124,500	124,500	142,220	145,064	147,966
Other Purchased Services	411,853	475,324	475,324	545,416	567,233	589,922
Supplies	226,157	192,000	192,000	207,820	209,898	211,997
Property	96,620	129,500	129,500	75,875	77,393	78,940
Other Expenses	392,415	390,550	390,550	399,050	399,050	399,050
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 4,693,390</b>	<b>\$ 4,997,498</b>	<b>\$ 4,997,498</b>	<b>\$ 5,060,388</b>	<b>\$ 5,214,687</b>	<b>\$ 5,374,535</b>
<b>Balance on Hand June 30</b>	<b>\$ 1,467,118</b>	<b>\$ 1,655,505</b>	<b>\$ 1,655,505</b>	<b>\$ 1,752,436</b>	<b>\$ 1,803,263</b>	<b>\$ 1,807,817</b>
<b>Fund Balance as a % of Revenue</b>	<b>31%</b>	<b>32%</b>	<b>32%</b>	<b>34%</b>	<b>34%</b>	<b>34%</b>

All charter school financials prepared by charter schools and not by DCSD Business Services staff



# RENAISSANCE SECONDARY CHARTER SCHOOL

	Audited Actual 2017-2018	Revised Budget 2018-2019	Estimated Actual 2018-2019	Adopted Budget 2019-2020	Projected Budget 2020-2021	Projected Budget 2021-2022
<b>Balance on Hand July 1</b>	\$ 81,024	\$ 555,860	\$ 555,860	\$ 342,135	\$ 201,730	\$ 326,183
<b>Revenue:</b>						
Per Pupil Revenue	2,521,757	2,660,586	2,732,895	3,005,824	3,348,390	3,838,786
Mill Levy/Override	189,079	404,088	408,160	429,205	459,553	506,397
Tuition	-	-	-	-	-	-
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	1,383	1,038	2,037	-	-	-
Food Services	-	-	-	-	-	-
Pupil Activities	427,696	376,518	399,541	385,214	426,240	474,840
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	-	-	-	-	-	-
Contributions/Donations	12,341	600	2,504	-	-	-
Miscellaneous Revenue	6,747	5,769	12,164	-	-	-
Categorical Revenue	-	-	-	94,318	101,490	112,965
Other State Revenue	90,473	126,016	149,658	25,932	38,226	42,548
Grants Federal	178,701	196,500	214,299	-	-	-
Fund Transfer	121,026	20,200	9,930	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 3,549,202</b>	<b>\$ 3,791,316</b>	<b>\$ 3,931,187</b>	<b>\$ 3,940,494</b>	<b>\$ 4,373,899</b>	<b>\$ 4,975,536</b>
<b>Total Sources</b>	<b>\$ 3,630,226</b>	<b>\$ 4,347,175</b>	<b>\$ 4,487,047</b>	<b>\$ 4,282,629</b>	<b>\$ 4,575,629</b>	<b>\$ 5,301,719</b>
<b>Expenditures:</b>						
Salaries	\$ 1,367,557	\$ 1,713,526	\$ 1,703,036	\$ 1,749,542	\$ 1,783,326	\$ 1,808,901
Benefits	396,938	505,734	504,274	559,555	575,337	566,565
Purchased Professional and Technical Services	153,575	138,855	127,752	156,841	167,119	186,529
Purchased Property Services	567,190	1,066,924	1,075,450	1,068,271	1,107,310	1,148,046
Other Purchased Services	242,483	351,510	344,144	433,337	494,815	614,368
Supplies	108,400	102,602	123,500	66,369	75,737	88,015
Property	46,594	12,040	13,876	13,305	14,821	16,992
Other Expenses	9,429	5,178	7,314	8,680	5,980	6,430
Other Uses of Funds	3,500	500	6,267	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	178,701	196,500	214,299	-	-	-
Cap Reserve Expense	-	25,000	25,000	25,000	25,000	25,000
<b>Total Expenditures</b>	<b>\$ 3,074,366</b>	<b>\$ 4,118,369</b>	<b>\$ 4,144,912</b>	<b>\$ 4,080,899</b>	<b>\$ 4,249,446</b>	<b>\$ 4,460,847</b>
<b>Balance on Hand June 30</b>	<b>\$ 555,860</b>	<b>\$ 228,807</b>	<b>\$ 342,135</b>	<b>\$ 201,730</b>	<b>\$ 326,183</b>	<b>\$ 840,872</b>
<b>Fund Balance as a % of Revenue</b>	16%	6%	9%	5%	7%	17%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# SKYVIEW ACADEMY CHARTER SCHOOL

	<b>Audited Actual 2017-2018</b>	<b>Revised Budget 2018-2019</b>	<b>Estimated Actual 2018-2019</b>	<b>Adopted Budget 2019-2020</b>	<b>Projected Budget 2020-2021</b>	<b>Projected Budget 2021-2022</b>
<b>Balance on Hand July 1</b>	\$ 1,444,671	\$ 1,586,435	\$ 1,586,435	\$ 1,611,625	\$ 1,854,631	\$ 2,115,925
<b>Revenue:</b>						
Per Pupil Revenue	9,202,938	9,601,995	9,600,101	10,595,851	10,926,909	11,354,376
Mill Levy/Override	681,505	1,437,660	1,462,259	1,557,297	1,534,704	1,524,783
Tuition	995,014	1,100,150	1,060,958	884,570	903,970	903,970
Transportation Fees	(9)	-	-	-	-	-
Earnings on Investments	-	-	-	-	-	-
Food Services	-	-	-	-	-	-
Pupil Activities	384,274	377,965	377,000	396,540	390,100	393,850
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	17,625	20,000	25,000	20,000	20,000	20,000
Contributions/Donations	77,363	55,000	55,050	135,000	50,000	50,000
Miscellaneous Revenue	41,753	49,433	49,433	31,433	33,005	34,655
Categorical Revenue	329,791	358,619	314,684	378,591	361,625	368,500
Other State Revenue	69,798	93,351	93,358	92,531	95,000	95,000
Grants Federal	-	-	-	-	-	-
Fund Transfer	-	-	96,587	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 11,800,052</b>	<b>\$ 13,094,173</b>	<b>\$ 13,134,430</b>	<b>\$ 14,091,813</b>	<b>\$ 14,315,313</b>	<b>\$ 14,745,134</b>
<b>Total Sources</b>	<b>\$ 13,244,723</b>	<b>\$ 14,680,608</b>	<b>\$ 14,720,865</b>	<b>\$ 15,703,438</b>	<b>\$ 16,169,944</b>	<b>\$ 16,861,059</b>
<b>Expenditures:</b>						
Salaries	\$ 5,973,039	\$ 6,572,969	\$ 6,527,718	\$ 7,196,351	\$ 7,380,815	\$ 7,602,240
Benefits	1,803,861	1,983,516	1,991,775	2,184,999	2,286,227	2,396,480
Purchased Professional and Technical Services	237,602	288,044	280,693	313,250	322,131	336,859
Purchased Property Services	2,188,671	2,229,302	2,248,302	2,202,819	2,230,001	2,261,257
Other Purchased Services	766,407	953,737	973,335	1,109,981	1,099,426	1,166,908
Supplies	530,926	569,101	560,827	596,960	574,183	591,643
Property	139,356	230,000	270,000	185,000	125,000	195,000
Other Expenses	18,426	59,252	30,000	59,447	36,236	42,102
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	225,000	226,587	-	-	-
<b>Total Expenditures</b>	<b>\$ 11,658,288</b>	<b>\$ 13,110,921</b>	<b>\$ 13,109,237</b>	<b>\$ 13,848,807</b>	<b>\$ 14,054,019</b>	<b>\$ 14,592,489</b>
<b>Balance on Hand June 30</b>	<b>\$ 1,586,435</b>	<b>\$ 1,569,687</b>	<b>\$ 1,611,628</b>	<b>\$ 1,854,631</b>	<b>\$ 2,115,925</b>	<b>\$ 2,268,570</b>
<b>Fund Balance as a % of Revenue</b>	13%	12%	12%	13%	15%	15%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# STEM SCHOOL HIGHLANDS RANCH

	Audited Actual 2017-2018	Revised Budget 2018-2019	Estimated Actual 2018-2019	Adopted Budget 2019-2020	Projected Budget 2020-2021	Projected Budget 2021-2022
<b>Balance on Hand July 1</b>	\$ 2,879,069	\$ 3,802,492	\$ 3,802,492	\$ 7,280,630	\$ 7,654,356	\$ 9,506,684
<b>Revenue:</b>						
Per Pupil Revenue	13,079,291	14,146,395	14,146,395	14,770,123	15,260,449	15,640,281
Mill Levy/Override	973,892	990,642	1,641,928	2,160,038	2,163,174	2,148,798
Tuition	-	-	-	-	-	-
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	53,101	35,000	95,917	85,000	85,000	85,000
Food Services	-	-	-	-	-	-
Pupil Activities	590,947	738,144	625,000	360,888	363,375	363,375
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	54,000	54,000	54,000	54,000	54,000	54,000
Contributions/Donations	46,853	30,000	100,566	50,000	50,000	50,000
Miscellaneous Revenue	-	-	-	-	-	-
Categorical Revenue	-	-	-	-	-	-
Other State Revenue	520,344	529,461	529,461	562,696	567,258	567,258
Grants Federal	-	-	-	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 15,318,428</b>	<b>\$ 16,523,642</b>	<b>\$ 17,193,267</b>	<b>\$ 18,042,745</b>	<b>\$ 18,543,256</b>	<b>\$ 18,908,713</b>
<b>Total Sources</b>	<b>\$ 18,197,497</b>	<b>\$ 20,326,134</b>	<b>\$ 20,995,759</b>	<b>\$ 25,323,375</b>	<b>\$ 26,197,612</b>	<b>\$ 28,415,397</b>
<b>Expenditures:</b>						
Salaries	\$ 7,715,788	\$ 8,187,175	\$ 7,059,363	\$ 8,396,345	\$ 8,647,906	\$ 8,907,005
Benefits	1,991,309	2,234,859	1,826,179	2,335,761	2,406,141	2,455,244
Purchased Professional and Technical Services	245,041	233,666	220,000	285,985	294,565	303,402
Purchased Property Services	2,177,508	2,549,799	2,208,921	2,619,766	2,676,625	2,735,870
Other Purchased Services	1,052,165	1,194,707	1,200,000	1,370,671	1,431,913	1,488,845
Supplies	382,961	578,372	415,904	626,030	642,284	659,034
Property	800,331	1,015,000	750,000	1,166,950	323,459	330,162
Other Expenses	20,225	1,717,000	34,762	867,510	268,035	268,576
Other Uses of Funds	9,678	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 14,395,005</b>	<b>\$ 17,710,578</b>	<b>\$ 13,715,129</b>	<b>\$ 17,669,019</b>	<b>\$ 16,690,928</b>	<b>\$ 17,148,138</b>
<b>Balance on Hand June 30</b>	<b>\$ 3,802,492</b>	<b>\$ 2,615,556</b>	<b>\$ 7,280,630</b>	<b>\$ 7,654,356</b>	<b>\$ 9,506,684</b>	<b>\$ 11,267,259</b>
<b>Fund Balance as a % of Revenue</b>	25%	16%	42%	42%	51%	60%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# WORLD COMPASS ACADEMY CHARTER SCHOOL

	<b>Audited Actual 2017-2018</b>	<b>Revised Budget 2018-2019</b>	<b>Estimated Actual 2018-2019</b>	<b>Adopted Budget 2019-2020</b>	<b>Projected Budget 2020-2021</b>	<b>Projected Budget 2021-2022</b>
<b>Balance on Hand July 1</b>	\$ 453,315	\$ 881,607	\$ 881,607	\$ 1,400,119	\$ 1,520,677	\$ 1,570,626
<b>Revenue:</b>						
Per Pupil Revenue	4,364,243	4,644,623	4,667,748	5,056,262	5,407,072	5,664,592
Mill Levy/Override	-	752,361	713,221	760,628	796,286	801,057
Tuition	483,715	361,551	500,000	398,499	414,746	418,469
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	-	-	-	-	-	-
Food Services	-	-	-	-	-	-
Pupil Activities	148,110	48,775	77,987	68,775	68,775	68,775
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	38,218	127,400	173,823	128,800	136,200	138,400
Rental/Lease	-	19,740	38,757	19,740	18,000	18,000
Contributions/Donations	19,822	15,000	29,425	15,000	15,000	15,000
Miscellaneous Revenue	-	18,000	-	18,000	-	-
Categorical Revenue	163,159	-	-	-	-	-
Other State Revenue	-	151,260	199,952	157,938	158,057	159,119
Grants Federal	-	-	-	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 5,217,267</b>	<b>\$ 6,138,710</b>	<b>\$ 6,400,913</b>	<b>\$ 6,623,642</b>	<b>\$ 7,014,136</b>	<b>\$ 7,283,412</b>
<b>Total Sources</b>	<b>\$ 5,670,582</b>	<b>\$ 7,020,317</b>	<b>\$ 7,282,520</b>	<b>\$ 8,023,761</b>	<b>\$ 8,534,813</b>	<b>\$ 8,854,038</b>
<b>Expenditures:</b>						
Salaries	\$ 2,506,550	\$ 2,848,356	\$ 2,848,356	\$ 2,868,131	\$ 2,911,153	\$ 2,973,420
Benefits	706,959	1,005,082	900,000	941,812	1,069,858	1,105,152
Purchased Professional and Technical Services	243,250	307,223	331,081	331,081	332,736	334,400
Purchased Property Services	762,097	997,938	1,011,244	1,420,123	1,772,284	1,849,579
Other Purchased Services	324,557	409,497	461,739	476,236	490,794	499,051
Supplies	201,517	241,519	303,272	236,287	237,468	238,656
Property	33,698	35,000	5,709	43,218	43,434	43,651
Other Expenses	10,347	217,364	21,000	186,196	106,460	107,103
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 4,788,976</b>	<b>\$ 6,061,979</b>	<b>\$ 5,882,401</b>	<b>\$ 6,503,084</b>	<b>\$ 6,964,187</b>	<b>\$ 7,151,012</b>
<b>Balance on Hand June 30</b>	<b>\$ 881,607</b>	<b>\$ 958,338</b>	<b>\$ 1,400,119</b>	<b>\$ 1,520,677</b>	<b>\$ 1,570,626</b>	<b>\$ 1,703,026</b>
<b>Fund Balance as a % of Revenue</b>	17%	16%	22%	23%	22%	23%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# **DEPARTMENT BUDGETS**

## UNDERSTANDING DEPARTMENT FINANCIALS

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The following department financials are organized by Superintendent's Cabinet oversight. Prior year audited actuals may include expenditures attributable to carry over awarded in prior years up until discontinuation of carry over for departments in 2016-2017 with the exception of grant and donation carry over for a specific purpose.

The department financials include expenses within the General Fund, Capital Projects Fund, Risk Insurance Fund, Athletics and Activities and Governmental Designated Purpose Grants Fund. The 2018-2019 to 2019-2020 Department Budget Walk Forward presented to the Board of Education on April 16, 2019 did not include Governmental Designated Purpose Grants Fund. You may view the Department Budget Walk Forward [HERE](#).

When noted on individual department pages, some 2015-2016 and 2016-2017 audited actuals do not reflect the audited actuals presented in the 2018-2019 Financial Plan and Budget. This is due to the inclusion of additional funds beyond the funds indicated above in the 2018-2019 Financial Plan and Budget. For example, the Human Resources department in the 2018-2019 Financial Plan and Budget included expenses from the Short Term Disability Insurance Fund in 2016-2017 audited actuals not included on the Human Resources department financials within this publication.

In addition to their department budgets, some departments oversee district-wide operations. These are centrally managed expenses for the benefit of all students and staff across the District. The departments overseeing district-wide operations are Operations and Maintenance, Planning and Construction, Business Services, Human Resources and Information Technology. The budget schedule for district-wide is included at the end of the department financials beginning on page 191.

# UNDERSTANDING DEPARTMENT FINANCIALS

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 631,089	\$ 593,241	\$ 640,800	\$ 635,129	\$ 577,016	\$ 827,917	\$ 827,917
<i>Certified</i>	1,323,696	485,746	254,368	455,928	279,682	427,825	427,825
<i>Professional/Technical</i>	549,229	677,556	737,188	892,925	791,439	866,470	866,470
<i>Classified</i>	430,224	400,886	393,903	686,520	522,382	623,122	623,122
Benefits	1,051,808	707,205	644,942	874,776	686,980	893,746	893,746
Purchased Services	170,280	158,400	111,383	255,400	284,202	407,780	407,780
Supplies and Materials	15,523	26,548	30,290	81,500	58,860	81,000	81,000
Capital Equipment and Projects	1,998	-	1,589	-	-	-	-
Other Expenses	12,883	25,355	1,081	11,000	14,190	6,000	6,000
<b>Total Expenditures</b>	<b>\$ 4,186,730</b>	<b>\$ 3,074,936</b>	<b>\$ 2,815,545</b>	<b>\$ 3,893,178</b>	<b>\$ 3,214,752</b>	<b>\$ 4,133,860</b>	<b>\$ 4,133,860</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
				<b>2018-2019 Adopted Budget</b>		<b>2019-2020 Proposed Budget</b>	<b>2019-2020 Adopted Budget</b>
FTE							
<i>Administrative</i>				6.00		7.00	7.00
<i>Certified</i>				9.90		6.37	6.37
<i>Professional/Technical</i>				14.00		14.00	14.00
<i>Classified</i>				9.00		8.00	8.00
<b>Total FTE</b>				<b>38.90</b>		<b>35.37</b>	<b>35.37</b>

**3** Capital Equipment and Projects only include capital assets managed by the department and exclude assets funded by district-wide funds recorded to the department's location but not paid by the department's budget

**1** 2018-2019 Adopted Budget reflects the prior year budget's first adoption on June 19, 2018; a portion of the increase from 2018-2019 Adopted Budget to 2019-2020 Adopted Budget includes accounting for pay increases awarded in July 2018 based upon evaluations from the 2017-2018 school year as well as pay increases awarded in January 2019 from the 2018 Mill Levy Override

**2** 2018-2019 Estimated Actuals reflect 2018-2019 actual expenditures as of May 31, 2019 the 2019-2020 Adopted Budget Book will be updated to reflect unaudited data as of June 30, 2019 prior to year end audit adjustments

**5** FTE is based off scheduled weekly hours for all employees

**4** Department carry over was discontinued in 2016-2017 for all departments with the exception of grant and donation carry over for a specific purpose





# DEPARTMENT BUDGETS

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## Thomas S. Tucker, Ph.D - **Superintendent**

- Board of Education
- Superintendent's Office

## Ted Knight - **Assistant Superintendent**

- Athletics and Activities
- Career and Technical Education
- Choice Programming
- DC Student Support
- Foundation for Douglas County Schools
- Home Education/Cloverleaf
- School Leadership
- Security

## Marlena Gross-Taylor - **Chief Academic Officer**

- Curriculum, Instruction and Professional Growth
- District Library Media Center

## Nancy Ingalls - **Personalized Learning Officer**

- Bridge
- Early Childhood Education
- English Language Development
- Gifted and Talented
- Health, Wellness and Prevention
- Medicaid
- Personalized Learning
- Reading Recovery
- Special Education Non-SBB
- Special Education Early Childhood Education
- Special Education at HOPE Online

## Matt Reynolds - **Chief Assessment and Data Officer**

- Assessment
- Educator Effectiveness

## Scott Smith - **Chief Financial Officer**

- Business Services

## Gautam Sethi - **Chief Technology Officer**

- Information Technology

## Richard Cosgrove - **Chief Operations Officer**

- Chief Operating Officer
- Construction
- Operations and Maintenance

## Amanda Thompson- **Chief Human Resources Officer**

- Human Resources and Benefits

## Stacy Rader - **Communications Officer**

- Communications

## Mary Kay Klimesh—**General Counsel**

- Legal Counsel
- Risk Management

\*Included are only departments that are funded by the General Fund. Excluded are Transportation, Outdoor Education, Nutrition Services, and Before and After School Enterprise. These departments are located within the Combined General Fund Budgets and Special Revenue Budgets sections.

# BOARD OF EDUCATION

The Board of Education budget provides for the costs associated with Board of Education meetings, professional development for the Board of Education Directors and all costs associated with elections, audits and polling.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	-	-	-	-	-	-	-
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	78,085	83,462	72,495	75,765	71,252	-	-
Benefits	22,526	24,712	26,712	25,247	25,331	-	-
Purchased Services	354,875	490,169	435,101	548,600	416,663	379,025	379,025
Supplies and Materials	20,288	23,321	13,058	11,000	7,384	11,000	11,000
Capital Equipment and Projects	11,466	-	-	-	-	-	-
Other Expenses	10,252	179	26,074	35,000	35,051	41,170	41,170
<b>Total Expenditures</b>	<b>\$ 497,493</b>	<b>\$ 621,843</b>	<b>\$ 573,441</b>	<b>\$ 695,612</b>	<b>\$ 555,682</b>	<b>\$ 431,195</b>	<b>\$ 431,195</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				<b>2018-2019 Adopted Budget</b>		<b>2019-2020 Proposed Budget</b>	<b>2019-2020 Adopted Budget</b>
FTE							
<i>Administrative</i>				0.00		0.00	0.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				0.00		0.00	0.00
<i>Classified</i>				1.00		0.00	0.00
<b>Total FTE</b>				<b>1.00</b>		<b>0.00</b>	<b>0.00</b>

# SUPERINTENDENT'S OFFICE

The Superintendent's Office includes the Superintendent, one Board of Education Secretary and one administrative support positions plus their associated supplies and services.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 382,691	\$ 203,371	\$ 466,349	\$ 418,420	\$ 353,574	\$ 258,420	\$ 258,420
<i>Certified</i>	1,470	240	2,915	2,100	260	-	-
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	64,545	22,684	145,855	142,917	78,626	168,690	168,690
Benefits	80,766	50,293	146,189	158,452	116,617	120,590	120,590
Purchased Services	10,357	11,838	27,305	27,700	31,350	75,950	75,950
Supplies and Materials	12,541	27,670	20,580	26,600	13,612	21,263	21,263
Capital Equipment and Projects	-	-	-	-	-	-	-
Other Expenses	30,080	4,335	5,046	8,800	5,489	7,100	7,100
<b>Total Expenditures</b>	<b>\$ 582,450</b>	<b>\$ 320,429</b>	<b>\$ 814,239</b>	<b>\$ 784,989</b>	<b>\$ 599,528</b>	<b>\$ 652,013</b>	<b>\$ 652,013</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2018-2019 Adopted Budget		2019-2020 Proposed Budget	2019-2020 Adopted Budget
FTE							
<i>Administrative</i>				2.00		1.00	1.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				0.00		0.00	0.00
<i>Classified</i>				2.00		2.00	2.00
<b>Total FTE</b>				<b>4.00</b>		<b>3.00</b>	<b>3.00</b>

## ATHLETICS AND ACTIVITIES

The Athletics and Activities department leads the District-level co-curricular programs at secondary schools.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 107,455	\$ 118,848	\$ 122,311	\$ 121,225	\$ 124,373	\$ 134,588	\$ 134,588
<i>Certified</i>	37,870	35,675	38,294	37,500	24,315	19,800	19,800
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	120,967	121,749	109,863	130,149	107,177	145,363	145,363
Benefits	72,309	74,500	65,684	84,738	62,886	87,929	87,929
Purchased Services	228,846	161,623	619,701	683,825	593,927	670,780	670,780
Supplies and Materials	183,726	137,955	97,937	144,838	101,332	154,838	154,838
Capital Equipment and Projects	11,762	-	-	10,000	-	-	-
Other Expenses	13,038	5,535	25,170	337,439	32,403	362,439	362,439
<b>Total Expenditures</b>	<b>\$ 775,972</b>	<b>\$ 655,886</b>	<b>\$ 1,078,959</b>	<b>\$ 1,549,714</b>	<b>\$ 1,046,412</b>	<b>\$ 1,575,737</b>	<b>\$ 1,575,737</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ 84,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
				<b>2018-2019 Budget</b>	<b>2019-2020 Budget</b>	<b>2019-2020 Budget</b>	
FTE							
<i>Administrative</i>				1.00	1.00	1.00	
<i>Certified</i>				0.00	0.00	0.00	
<i>Professional/Technical</i>				0.00	0.00	0.00	
<i>Classified</i>				3.03	3.02	3.02	
<b>Total FTE</b>				<b>4.03</b>	<b>4.02</b>	<b>4.02</b>	

## CAREER AND TECHNICAL EDUCATION

The Career and Technical (CTE) and Concurrent Enrollment (CE) programs provide opportunities for high school students to participate in vocational education programs and simultaneously enroll in college courses while also enrolled in local high school courses. The Career and Technical Education budget facilitates both programs and receives support from the 2018 Mill Levy Override beginning in 2019-2020.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	8,320	1,400	6,160	4,800	-	211,123	211,123
<i>Professional/Technical</i>	71,570	73,817	75,327	74,474	66,821	71,415	71,415
<i>Classified</i>	23,416	22,665	45,879	44,366	45,951	50,130	50,130
Benefits	21,864	21,391	33,637	44,389	-	116,916	116,916
Purchased Services	1,358,438	1,741,038	2,017,258	2,056,653	2,485,034	3,147,653	3,147,653
Supplies and Materials	51,309	1,728	8,830	2,650	22,169	1,308,817	1,308,817
Capital Equipment and Projects	-	-	1,998	-	3,384	-	-
Other Expenses	5,497	7,511	5,482	13,310	-	550	550
<b>Total Expenditures</b>	<b>\$ 1,540,415</b>	<b>\$ 1,869,549</b>	<b>\$ 2,194,571</b>	<b>\$ 2,240,642</b>	<b>\$ 2,623,359</b>	<b>\$ 4,906,604</b>	<b>\$ 4,906,604</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2018-2019 Adopted Budget		2019-2020 Proposed Budget	2019-2020 Adopted Budget
FTE							
<i>Administrative</i>				0.00		0.00	0.00
<i>Certified</i>				0.00		3.00	3.00
<i>Professional/Technical</i>				1.00		1.00	1.00
<i>Classified</i>				1.00		1.00	1.00
<b>Total FTE</b>				<b>2.00</b>		<b>5.00</b>	<b>5.00</b>

2018-2019 Adopted Budget includes Vocational Education Perkins Grant not included within 2019-2020 Department Budget Walk Forward

# CHOICE PROGRAMMING

The Choice Programming department is responsible for overseeing the open enrollment process for all DCSD neighborhood schools as well as working with new and existing charter schools.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 115,842	\$ 126,074	\$ 123,084	\$ 122,472	\$ 107,226	\$ 124,200	\$ 124,200
<i>Certified</i>	-	-	-	-	-	-	-
<i>Professional/Technical</i>	96,445	100,913	49,149	55,137	53,986	58,894	58,894
<i>Classified</i>	-	-	26,274	45,074	46,694	50,927	50,927
Benefits	59,919	65,120	63,689	74,813	75,038	77,927	77,927
Purchased Services	9,463	7,469	8,732	10,700	9,744	12,600	15,350
Supplies and Materials	2,848	3,532	1,542	2,800	1,727	20,500	20,500
Capital Equipment and Projects	-	-	-	-	-	-	-
Other Expenses	1,300	1,250	1,377	2,500	1,256	1,250	1,250
<b>Total Expenditures</b>	<b>\$ 285,817</b>	<b>\$ 304,357</b>	<b>\$ 273,847</b>	<b>\$ 313,496</b>	<b>\$ 295,671</b>	<b>\$ 346,298</b>	<b>\$ 349,048</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				<b>2018-2019 Adopted Budget</b>		<b>2019-2020 Proposed Budget</b>	<b>2019-2020 Adopted Budget</b>
<b>FTE</b>							
<i>Administrative</i>				1.00		1.00	1.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				0.80		1.80	1.80
<i>Classified</i>				1.00		0.00	0.00
<b>Total FTE</b>				<b>2.80</b>		<b>2.80</b>	<b>2.80</b>

2019-2020 Adopted Budget includes additional professional development not included within 2019-2020 Proposed Budget and not within 2019-2020 Department Budget Walk Forward

## DC STUDENT SUPPORT

The Douglas County Student Support Center is a community resource intended to support students that are expelled and/or at-risk. This team oversees expulsion specialists, serves on truancy reduction boards, writes grants and interfaces with community, juvenile justice and school-based providers to advocate

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	275,554	251,771	295,032	302,511	268,368	308,282	308,266
<i>Professional/Technical</i>	92,779	161,600	191,408	217,317	221,557	341,019	341,019
<i>Classified</i>	38,144	-	-	55,169	57,840	96,484	96,484
Benefits	116,240	120,513	137,028	194,983	164,256	247,305	247,321
Purchased Services	41,277	25,801	29,049	76,100	55,251	75,452	75,452
Supplies and Materials	27,982	19,553	16,225	28,368	29,083	15,000	15,000
Capital Equipment and Projects	-	7,430	1,298	-	-	-	-
Other Expenses	152	11	51	-	37	1,500	1,500
<b>Total Expenditures</b>	<b>\$ 592,128</b>	<b>\$ 586,680</b>	<b>\$ 670,091</b>	<b>\$ 874,448</b>	<b>\$ 796,391</b>	<b>\$ 1,085,042</b>	<b>\$ 1,085,042</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				<b>2018-2019 Adopted Budget</b>		<b>2019-2020 Proposed Budget</b>	<b>2019-2020 Adopted Budget</b>
FTE							
<i>Administrative</i>				0.00		0.00	0.00
<i>Certified</i>				4.05		4.70	4.70
<i>Professional/Technical</i>				3.00		3.70	3.70
<i>Classified</i>				1.88		1.88	1.88
<b>Total FTE</b>				<b>8.93</b>		<b>10.28</b>	<b>10.28</b>

2019-2020 Adopted Budget includes Douglas County Collaborative Management Program Grant not included within 2019-2020 Department Budget Walk Forward

# THE FOUNDATION FOR DOUGLAS COUNTY SCHOOLS

The Foundation for Douglas County Schools is a 501(c)(3) non-profit which works with corporations and organizations to develop private resources to enrich education within DCSD for the fulfillment of lifelong learning experiences of our students, citizens and community.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 92,880	\$ 92,880	\$ 91,726	\$ 95,000	\$ 78,149	\$ 71,000	\$ 71,000
<i>Certified</i>	-	-	-	-	-	-	-
<i>Professional/Technical</i>	73,288	69,869	17,467	-	-	65,461	65,461
<i>Classified</i>	195,503	227,169	288,817	153,489	141,904	111,452	111,452
Benefits	110,714	117,898	117,290	97,675	80,366	98,001	98,001
Purchased Services	679	566	36	350	1,200	600	600
Supplies and Materials	2,019	1,684	817	1,500	155	1,500	1,500
Capital Equipment and Projects	1,580	1,969	-	-	-	-	-
Other Expenses	1,366	1,471	248	250	150	250	250
<b>Total Expenditures</b>	<b>\$ 478,029</b>	<b>\$ 513,505</b>	<b>\$ 516,401</b>	<b>\$ 348,264</b>	<b>\$ 301,925</b>	<b>\$ 348,264</b>	<b>\$ 348,264</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				<b>2018-2019 Adopted Budget</b>		<b>2019-2020 Proposed Budget</b>	<b>2019-2020 Adopted Budget</b>
<b>FTE</b>							
<i>Administrative</i>				1.00		1.00	1.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				0.00		1.00	1.00
<i>Classified</i>				3.25		2.50	2.25
<b>Total FTE</b>				<b>4.25</b>		<b>4.50</b>	<b>4.25</b>



# HOME EDUCATION/CLOVERLEAF

Home Education/Cloverleaf represents a partnership between family, school and community to provide supplemental enrichment activities to support those families that have chosen homeschooling as an educational option.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 7,483	\$ 103,378	\$ 111,972	\$ 94,615	\$ 67,661	\$ 27,720	\$ 27,720
<i>Certified</i>	260,495	266,374	264,433	277,217	246,814	303,491	303,491
<i>Professional/Technical</i>	88,691	37,847	19,666	13,784	48,900	85,898	85,898
<i>Classified</i>	64,318	69,491	81,582	100,517	73,106	91,889	91,889
Benefits	115,607	127,569	136,582	158,333	124,222	173,330	173,330
Purchased Services	63,261	71,919	81,263	100,600	77,606	106,700	106,700
Supplies and Materials	198,967	185,400	133,267	212,400	44,903	191,300	191,300
Capital Equipment and Projects	-	9,990	-	-	-	-	-
Other Expenses	3,486	4,067	5,421	12,100	4,000	7,100	7,100
<b>Total Expenditures</b>	<b>\$ 802,308</b>	<b>\$ 876,035</b>	<b>\$ 834,187</b>	<b>\$ 969,566</b>	<b>\$ 687,212</b>	<b>\$ 987,428</b>	<b>\$ 987,428</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				<b>2018-2019 Adopted Budget</b>		<b>2019-2020 Proposed Budget</b>	<b>2019-2020 Adopted Budget</b>
FTE							
<i>Administrative</i>				1.60		0.60	0.60
<i>Certified</i>				5.80		5.75	5.75
<i>Professional/Technical</i>				0.20		1.20	1.20
<i>Classified</i>				2.49		5.63	5.63
<b>Total FTE</b>				<b>10.09</b>		<b>13.18</b>	<b>13.18</b>

## SCHOOL LEADERSHIP

The School Leadership department provides District leadership and support in critical components of effective schooling.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
<b>Salaries</b>							
<i>Administrative</i>	\$ 1,047,460	\$ 1,115,802	\$ 732,203	\$ 707,019	\$ 712,191	\$ 885,334	\$ 885,334
<i>Certified</i>	51,051	44,415	13,185	5,500	9,777	9,000	9,000
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	257,458	299,835	239,763	230,007	214,842	193,173	193,173
Benefits	359,649	403,816	270,537	293,470	278,893	328,642	328,642
Purchased Services	572,197	290,471	193,930	55,500	64,661	76,800	76,800
Supplies and Materials	113,033	101,193	83,386	25,000	86,465	25,000	25,000
Capital Equipment and Projects	-	1,998	-	-	-	-	-
Other Expenses	(52,228)	3,826	281	700	1,294	700	700
<b>Total Expenditures</b>	<b>\$ 2,348,621</b>	<b>\$ 2,261,356</b>	<b>\$ 1,533,285</b>	<b>\$ 1,317,196</b>	<b>\$ 1,368,123</b>	<b>\$ 1,518,649</b>	<b>\$ 1,518,649</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ 17,997	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				<b>2018-2019 Budget</b>	<b>2019-2020 Budget</b>	<b>2019-2020 Budget</b>	
FTE							
<i>Administrative</i>				5.00	6.00	6.00	
<i>Certified</i>				0.00	0.00	0.00	
<i>Professional/Technical</i>				0.00	0.00	0.00	
<i>Classified</i>				5.00	4.00	4.00	
<b>Total FTE</b>				<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	

# SECURITY

The Security department provides services to protect the educational and physical environment for DCSD students, staff and visitors.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 162,547	\$ 183,163	\$ 186,029	\$ 184,626	\$ 185,233	\$ 199,891	\$ 199,891
<i>Certified</i>	-	-	-	-	-	-	-
<i>Professional/Technical</i>	172,387	185,202	226,531	245,732	256,129	279,413	279,413
<i>Classified</i>	527,975	556,816	614,669	636,189	569,768	701,832	701,832
Benefits	271,698	311,480	348,928	397,789	354,070	442,802	442,802
Purchased Services	1,450,510	1,208,556	1,831,389	1,676,591	1,501,628	1,982,748	2,411,748
Supplies and Materials	135,973	193,698	164,788	207,297	123,046	185,213	185,213
Capital Equipment and Projects	309,343	542,799	225,395	425,346	349,447	-	-
Other Expenses	6,848	3,019	4,021	28,217	17,459	43,523	43,523
<b>Total Expenditures</b>	<b>\$ 3,037,281</b>	<b>\$ 3,184,733</b>	<b>\$ 3,601,751</b>	<b>\$ 3,801,787</b>	<b>\$ 3,356,781</b>	<b>\$ 3,835,422</b>	<b>\$ 4,264,422</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				<b>2018-2019 Adopted Budget</b>		<b>2019-2020 Proposed Budget</b>	<b>2019-2020 Adopted Budget</b>
<b>FTE</b>							
<i>Administrative</i>				2.00		2.00	2.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				4.00		4.00	4.00
<i>Classified</i>				13.00		15.00	15.00
<b>Total FTE</b>				<b>19.00</b>		<b>21.00</b>	<b>21.00</b>

2019-2020 Adopted Budget includes addition of seven School Resource Officers not included in 2019-2020 Proposed Budget or within 2019-2020 Department Budget Walk Forward

# CURRICULUM, INSTRUCTION, AND PROFESSIONAL GROWTH

The Curriculum, Instruction and Professional Growth (CIPG) budget provides the professional development and curriculum support for all licensed staff within the District. The department also oversees the Alternative Licensure and Student Teacher Mentorship programs.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 640,694	\$ 250,178	\$ 207,038	\$ 211,008	\$ 206,672	\$ 226,378	\$ 226,378
<i>Certified</i>	737,899	806,969	137,420	223,831	96,370	488,351	467,290
<i>Professional/Technical</i>	908,294	1,196,934	938,792	827,401	731,793	1,093,956	1,093,956
<i>Classified</i>	653,345	584,813	163,143	212,708	146,275	171,801	171,801
Benefits	752,494	747,920	436,148	469,469	363,752	602,406	597,878
Purchased Services	140,664	187,937	60,587	194,039	109,038	204,050	204,050
Supplies and Materials	212,904	221,638	92,888	70,000	56,259	96,238	96,238
Capital Equipment and Projects	-	82,206	-	-	-	-	-
Other Expenses	(869)	3,110	558	500	1,536	1,060	1,060
<b>Total Expenditures</b>	<b>\$4,045,425</b>	<b>\$4,081,705</b>	<b>\$ 2,036,574</b>	<b>\$ 2,208,956</b>	<b>\$ 1,711,694</b>	<b>\$ 2,884,240</b>	<b>\$ 2,858,651</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				<b>2018-2019 Budget</b>		<b>2019-2020 Budget</b>	<b>2019-2020 Budget</b>
FTE							
<i>Administrative</i>				2.00		3.00	3.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				12.00		12.00	12.00
<i>Classified</i>				2.75		3.75	3.75
<b>Total FTE</b>				<b>16.75</b>		<b>18.75</b>	<b>18.75</b>

2018-2019 Adopted Budget and 2019-2020 Adopted Budget both include Great West Grant and Title II Grant not included within 2019-2020 Department Budget Walk Forward

2019-2020 Adopted Budget moved funds for student mentor teacher mentor stipends previously held in CIPG to district-wide operations budget

# DISTRICT LIBRARY MEDIA CENTER

The District Library Media Center provides learning environment design support to schools.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 76,989	\$ 79,799	\$ 81,802	\$ 81,395	\$ 80,694	\$ 86,939	\$ 86,939
<i>Certified</i>	1,527	740	-	-	-	-	-
<i>Professional/Technical</i>	201,680	186,864	195,841	58,020	57,556	150,830	156,246
<i>Classified</i>	38,444	72,249	69,998	55,857	45,133	66,979	65,317
Benefits	90,542	108,381	118,136	73,093	52,610	102,210	111,393
Purchased Services	27,088	35,177	16,066	5,650	3,504	10,550	10,550
Supplies and Materials	62,230	79,226	81,924	70,496	61,144	88,000	75,063
Capital Equipment and Projects	1,998	1,155	-	15,000	12,755	-	-
Other Expenses	1,286	915	1,245	900	986	900	900
<b>Total Expenditures</b>	<b>\$ 501,783</b>	<b>\$ 564,505</b>	<b>\$ 565,012</b>	<b>\$ 360,411</b>	<b>\$ 314,381</b>	<b>\$ 506,408</b>	<b>\$ 506,408</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				<b>2018-2019 Adopted Budget</b>		<b>2019-2020 Proposed Budget</b>	<b>2019-2020 Adopted Budget</b>
FTE							
<i>Administrative</i>				1.00		1.00	1.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				1.00		2.50	3.00
<i>Classified</i>				2.32		2.20	1.80
<b>Total FTE</b>				<b>4.32</b>		<b>5.70</b>	<b>5.80</b>

2018-2019 Adopted Budget includes State Grant for Libraries not included within 2019-2020 Department Budget Walk Forward

# BRIDGE

The Bridge Transition Program is a community-based program serving 18-21 year old young adults with significant disabilities transition smoothly from the school environment to both community and work-place settings after they have met their graduation requirements.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ -	\$ -	\$ -	\$ -	\$ 97,081	\$ 222,279	\$ 115,790
<i>Certified</i>	254,495	306,994	357,543	535,247	469,618	623,149	622,931
<i>Professional/Technical</i>	-	-	-	94,042	-	-	-
<i>Classified</i>	273,739	402,170	512,702	650,820	536,339	833,493	832,493
Benefits	208,213	264,960	333,271	651,218	436,859	786,858	756,763
Purchased Services	4,271	3,263	5,762	5,500	7,723	14,900	14,900
Supplies and Materials	6,025	9,813	18,722	7,300	14,342	14,000	15,000
Capital Equipment and Projects	-	-	-	-	-	-	-
Other Expenses	-	26	130	5,000	(17)	100	100
<b>Total Expenditures</b>	<b>\$ 746,742</b>	<b>\$ 987,225</b>	<b>\$ 1,228,130</b>	<b>\$ 1,949,127</b>	<b>\$ 1,561,944</b>	<b>\$ 2,494,779</b>	<b>\$ 2,357,977</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ -	\$ 4,122	\$ 3,709	\$ -	\$ -	\$ -	\$ -
				<b>2018-2019 Adopted Budget</b>		<b>2019-2020 Proposed Budget</b>	<b>2019-2020 Adopted Budget</b>
<b>FTE</b>							
<i>Administrative</i>				0.00		1.00	1.00
<i>Certified</i>				10.00		11.00	11.00
<i>Professional/Technical</i>				1.00		0.00	0.00
<i>Classified</i>				28.28		30.66	30.66
<b>Total FTE</b>				<b>39.28</b>		<b>42.66</b>	<b>42.66</b>

2019-2020 Proposed Budget included budget for Bridge principal both in General Fund and Grants Fund; 2019-2020 Adopted Budget only includes budget for principal in Grants Fund

2019-2020 Adopted Budget includes IDEA Grant not included within 2019-2020 Department Budget Walk Forward

## EARLY CHILDHOOD EDUCATION

Early Childhood Education supports all of the youngest learners by meeting their academic, social/emotional, and behavioral needs within inclusionary preschool classrooms, populated with typically developing students, students identified as at-risk by the Colorado Preschool Program, and students identified as having disabilities requiring special education services.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
<b>Salaries</b>							
<i>Administrative</i>	\$ 48,096	\$ 49,852	\$ 51,493	\$ 59,498	\$ 60,790	\$ 53,562	\$ 53,562
<i>Certified</i>	49,456	15,394	2,891	-	223	39,000	39,000
<i>Professional/Technical</i>	80,620	83,562	86,392	85,484	87,338	129,223	129,223
<i>Classified</i>	2,124,615	2,263,111	2,252,832	2,302,028	2,058,785	2,589,771	2,589,771
Benefits	902,159	984,112	1,034,778	1,419,075	966,262	1,504,095	1,504,095
Purchased Services	24,005	7,571	11,643	10,900	12,450	15,200	15,200
Supplies and Materials	188,189	154,367	101,956	111,700	50,601	111,700	111,700
Capital Equipment and Projects	7,835	32,118	23,103	-	-	-	-
Other Expenses	6,547	13,012	14,057	18,350	19,013	22,000	22,000
<b>Total Expenditures</b>	<b>\$ 3,431,522</b>	<b>\$ 3,603,099</b>	<b>\$ 3,579,145</b>	<b>\$ 4,007,035</b>	<b>\$ 3,255,461</b>	<b>\$ 4,464,551</b>	<b>\$ 4,464,551</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ -	\$ 897	\$ 2,623	\$ -	\$ -	\$ -	\$ -
<b>FTE</b>							
<i>Administrative</i>				0.58		0.50	1.50
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				1.00		1.50	0.50
<i>Classified</i>				94.06		93.88	93.88
<b>Total FTE</b>				<b>95.64</b>		<b>95.88</b>	<b>95.88</b>

## ENGLISH LANGUAGE DEVELOPMENT

The English Language Development department's priority is to support English Learners in gaining proficiency in English in order to communicate effectively, elicit critical thinking, work collaboratively and creatively, value and celebrate diversity, and to graduate with the motivation and ability to pursue higher ed-

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ -	\$ -	\$ -	\$ 42,626	\$ 36,618	\$ -	\$ -
<i>Certified</i>	121,330	165,426	200,327	206,818	232,819	155,139	155,139
<i>Professional/Technical</i>	100,956	83,322	85,500	103,826	85,644	93,429	93,429
<i>Classified</i>	-	1,439	17,801	21,133	21,883	23,881	23,881
Benefits	44,891	52,396	71,587	111,247	95,033	90,645	90,645
Purchased Services	15,101	50,893	45,397	80,136	29,888	42,424	42,424
Supplies and Materials	55,156	99,131	56,284	78,084	40,059	120,491	120,491
Capital Equipment and Projects	-	-	-	-	-	-	-
Other Expenses	4,076	4,457	11,802	12,251	11,751	100	100
<b>Total Expenditures</b>	<b>\$ 341,510</b>	<b>\$ 457,062</b>	<b>\$ 488,699</b>	<b>\$ 656,121</b>	<b>\$ 553,695</b>	<b>\$ 526,109</b>	<b>\$ 526,109</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ 69,772	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				<b>2018-2019 Adopted Budget</b>		<b>2019-2020 Proposed Budget</b>	<b>2019-2020 Adopted Budget</b>
FTE							
<i>Administrative</i>				0.40		0.00	0.00
<i>Certified</i>				1.50		3.00	2.00
<i>Professional/Technical</i>				1.00		1.00	1.00
<i>Classified</i>				0.50		0.50	0.50
<b>Total FTE</b>				<b>3.40</b>		<b>4.50</b>	<b>3.50</b>

2018-2019 Adopted Budget and 2019-2020 Adopted Budget both include State ELPA Grant not included within 2019-2020 Department Budget Walk Forward



## GIFTED AND TALENTED

DCSD provides a continuum of gifted education programming and services, including Neighborhood Schools Programming at the elementary and secondary levels and the Discovery Program center based program in grades two through six.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	160,814	\$ 169,243	\$ 107,577	\$ 42,626	\$ 54,947	\$ 118,772	\$ 118,772
<i>Certified</i>	86,055	143,882	214,441	205,380	200,296	279,012	279,012
<i>Professional/Technical</i>	0	5,908	73,371	72,528	74,101	80,837	80,837
<i>Classified</i>	40,146	39,445	24,835	21,133	21,894	23,881	23,881
Benefits	71,913	99,232	118,713	108,495	104,524	158,957	158,957
Purchased Services	65,539	53,070	78,002	84,840	66,050	63,500	63,500
Supplies and Materials	139,081	168,970	133,955	166,500	151,518	177,700	177,700
Capital Equipment and Projects	0	-	-	-	-	-	-
Other Expenses	78	187	(701)	700	688	400	400
<b>Total Expenditures</b>	<b>\$ 563,625</b>	<b>\$ 679,935</b>	<b>\$ 750,193</b>	<b>\$ 702,202</b>	<b>\$ 674,018</b>	<b>\$ 903,059</b>	<b>\$ 903,059</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ 238,085	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				<b>2018-2019 Adopted Budget</b>	<b>2019-2020 Proposed Budget</b>	<b>2019-2020 Adopted Budget</b>	
<b>FTE</b>							
<i>Administrative</i>				0.40	1.00	1.00	
<i>Certified</i>				2.00	3.00	3.00	
<i>Professional/Technical</i>				1.00	1.00	1.00	
<i>Classified</i>				0.50	0.50	0.50	
<b>Total FTE</b>				<b>3.90</b>	<b>5.50</b>	<b>5.50</b>	

## HEALTH, WELLNESS, AND PREVENTION

The Health, Wellness and Prevention department is dedicated to supporting our students and providing for their physical, social and emotional needs.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 268,534	\$ 285,824	\$ 139,769	\$ 97,755	\$ 70,492	\$ 104,414	\$ 103,772
<i>Certified</i>	1,199,758	1,290,471	1,223,089	942,601	759,615	852,759	852,759
<i>Professional/Technical</i>	216,773	346,427	432,469	508,887	349,944	525,201	525,201
<i>Classified</i>	135,946	143,938	48,679	203,872	179,079	225,813	225,813
Benefits	554,868	625,227	576,451	613,698	419,310	590,537	590,394
Purchased Services	57,279	63,443	84,319	81,605	54,244	80,740	80,740
Supplies and Materials	60,564	84,407	78,664	55,935	44,047	66,025	66,025
Capital Equipment and Projects	-	1,998	-	-	-	-	-
Other Expenses	6,168	(40,698)	(48,534)	50	2,548	2,850	2,850
<b>Total Expenditures</b>	<b>\$ 2,499,890</b>	<b>\$ 2,801,038</b>	<b>\$ 2,534,907</b>	<b>\$ 2,504,403</b>	<b>\$ 1,879,279</b>	<b>\$ 2,448,339</b>	<b>\$ 2,447,554</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ -	\$ 24,908	\$ 2,757	\$ -	\$ -	\$ -	\$ -
				2018-2019 Adopted Budget		2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>FTE</b>							
<i>Administrative</i>				1.00		1.00	1.00
<i>Certified</i>				12.00		10.00	10.00
<i>Professional/Technical</i>				6.00		6.00	6.00
<i>Classified</i>				7.05		7.05	7.05
<b>Total FTE</b>				<b>26.05</b>		<b>24.05</b>	<b>24.05</b>

2019-2020 Adopted Budget reflects change from 2019-2020 Proposed Budget in which Director is budgeted in Health, Wellness, and Prevention and Medicaid department budgets in order to reflect best use of Medicaid Reimbursement Grant funds

# MEDICAID

The School Medicaid Reimbursement Program allows school districts to seek partial reimbursement for health-related services provided to Medicaid-eligible students who have an Individual Education Plan.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ -	\$ -	\$ -	\$ -	\$ 26,221	\$ 103,772	\$ 104,414
<i>Certified</i>	584,733	647,312	1,101,474	1,588,422	1,354,504	1,879,106	1,879,106
<i>Professional/Technical</i>	195,501	321,791	355,116	370,527	357,572	414,578	414,578
<i>Classified</i>	69,709	79,815	82,077	81,890	110,415	89,925	89,925
Benefits	267,021	328,793	506,477	732,619	631,395	871,300	871,443
Purchased Services	192,563	237,708	272,070	227,500	88,484	101,600	101,600
Supplies and Materials	151,011	178,409	175,531	190,851	57,572	161,090	161,090
Capital Equipment and Projects	-	-	-	-	-	-	-
Other Expenses	125	142,755	127,518	120,850	87,984	120,400	120,400
<b>Total Expenditures</b>	<b>\$ 1,460,662</b>	<b>\$ 1,936,584</b>	<b>\$ 2,620,263</b>	<b>\$ 3,312,659</b>	<b>\$ 2,714,145</b>	<b>\$ 3,741,771</b>	<b>\$ 3,742,556</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ 1,622,473	\$ 1,957,655	\$ 2,168,188	\$ -	\$ 2,570,631	\$ -	\$ -
				<b>2018-2019 Adopted Budget</b>	<b>2019-2020 Proposed Budget</b>	<b>2019-2020 Adopted Budget</b>	
<b>FTE</b>							
<i>Administrative</i>				0.00	1.00	1.00	
<i>Certified</i>				25.40	28.40	28.40	
<i>Professional/Technical</i>				6.00	6.00	6.00	
<i>Classified</i>				2.00	2.00	2.00	
<b>Total FTE</b>				<b>33.40</b>	<b>37.40</b>	<b>37.40</b>	

2019-2020 Adopted Budget reflects change from 2019-2020 Proposed Budget in which Director is budgeted in Health, Wellness, and Prevention and Medicaid department budgets in order to reflect best use of Medicaid Reimbursement Grant funds

# PERSONALIZED LEARNING

The Personalized Learning department oversees Special Education, Health, Wellness and Prevention, Medicaid, Educational Programming and Early Childhood Education.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 125,874	\$ 89,225	\$ 133,743	\$ 232,260	\$ 224,019	\$ 242,879	\$ 242,879
<i>Certified</i>	60,060	30,456	6,000	90,842	24,500	125,880	125,880
<i>Professional/Technical</i>	82,814	85,837	88,730	-	104,899	23,796	23,796
<i>Classified</i>	47,433	93,172	101,746	99,070	100,677	111,944	111,944
Benefits	93,557	90,988	97,566	135,811	138,995	146,204	146,204
Purchased Services	345,066	303,870	363,543	281,920	117,872	416,718	416,718
Supplies and Materials	7,458	34,153	14,032	33,130	22,977	29,505	29,505
Capital Equipment and Projects	-	6,750	-	-	2,763	-	-
Other Expenses	-	-	-	-	663	-	-
<b>Total Expenditures</b>	<b>\$ 762,262</b>	<b>\$ 734,453</b>	<b>\$ 805,360</b>	<b>\$ 873,033</b>	<b>\$ 737,364</b>	<b>\$ 1,096,926</b>	<b>\$ 1,096,926</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				<b>2018-2019 Adopted Budget</b>		<b>2019-2020 Proposed Budget</b>	<b>2019-2020 Adopted Budget</b>
<b>FTE</b>							
<i>Administrative</i>				2.00		2.00	2.00
<i>Certified</i>				1.00		1.00	1.00
<i>Professional/Technical</i>				0.00		0.40	0.40
<i>Classified</i>				2.00		2.00	2.00
<b>Total FTE</b>				<b>5.00</b>		<b>5.40</b>	<b>5.40</b>

2018-2019 Adopted Budget FTE and 2019-2020 Adopted Budget FTE both include staff funded from Title II not included within 2019-2020 Department Budget Walk Forward

# READING RECOVERY

Reading Recovery is a one-on-one instructional intervention tailored to provide focused instruction and learning opportunities for individual students to reach their full literacy potential.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ -	\$ 68,362	\$ -	\$ 27,725	\$ 18,309	\$ -	\$ -
<i>Certified</i>	2,210	3,630	8,250	2,500	81,394	108,068	108,068
<i>Professional/Technical</i>	87,940	22,829	94,193	93,246	95,268	103,929	103,929
<i>Classified</i>	-	-	-	-	-	-	-
Benefits	25,840	25,220	27,826	36,079	53,986	62,956	62,956
Purchased Services	11,814	17,475	19,946	8,100	12,400	28,031	28,031
Supplies and Materials	27,738	133,433	14,626	18,000	6,100	9,071	9,071
Capital Equipment and Projects	-	-	-	-	-	-	-
Other Expenses	675	-	3,515	5,000	3,390	5,000	5,000
<b>Total Expenditures</b>	<b>\$ 156,217</b>	<b>\$ 270,949</b>	<b>\$ 168,356</b>	<b>\$ 190,650</b>	<b>\$ 270,848</b>	<b>\$ 317,055</b>	<b>\$ 317,055</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ 191,951	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				<b>2018-2019 Adopted Budget</b>	<b>2019-2020 Proposed Budget</b>	<b>2019-2020 Adopted Budget</b>	
<b>FTE</b>							
<i>Administrative</i>				0.20		0.00	0.00
<i>Certified</i>				0.00		1.00	1.00
<i>Professional/Technical</i>				1.00		1.00	1.00
<i>Classified</i>				0.00		0.00	0.00
<b>Total FTE</b>				<b>1.20</b>		<b>2.00</b>	<b>2.00</b>

2018-2019 Estimated Actuals and 2019-2020 Adopted Budget and FTE both include staff funded from Title II not included within 2019-2020 Department Budget Walk Forward

## SPECIAL EDUCATION NON-SBB

The Special Education department provides instructional programming support and professional development to schools through a framework of universal, targeted and intensive services and supports.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
<b>Salaries</b>							
<i>Administrative</i>	\$ 217,727	\$ 192,001	\$ 203,208	\$ 385,094	\$ 183,456	\$ 387,726	\$ 385,915
<i>Certified</i>	4,510,578	5,138,656	5,342,389	11,181,094	5,009,103	6,733,588	6,727,338
<i>Professional/Technical</i>	589,992	786,444	870,934	1,389,795	867,369	1,627,494	1,623,471
<i>Classified</i>	2,168,887	2,193,765	1,895,559	2,040,907	1,485,300	2,167,303	2,165,595
Benefits	2,351,948	2,653,601	2,746,497	5,511,967	2,482,041	3,763,306	3,783,497
Purchased Services	2,096,847	2,499,927	3,287,556	2,842,835	3,147,810	2,954,226	2,954,226
Supplies and Materials	223,319	222,013	169,346	308,617	235,426	554,265	554,265
Capital Equipment and Projects	12,192	11,474	14,363	-	8,288	-	-
Other Expenses	599,505	655,176	461,965	1,103,849	424,124	735,854	503,433
<b>Total Expenditures</b>	<b>\$ 12,770,994</b>	<b>\$ 14,353,057</b>	<b>\$ 14,991,817</b>	<b>\$ 24,764,158</b>	<b>\$ 13,842,916</b>	<b>\$ 18,923,762</b>	<b>\$ 18,697,740</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ -	\$ 1,999	\$ 12,157	\$ -	\$ -	\$ -	\$ -
				<b>2018-2019 Adopted Budget</b>	<b>2019-2020 Proposed Budget</b>	<b>2019-2020 Adopted Budget</b>	
<b>FTE</b>							
<i>Administrative</i>				2.00	3.80	2.90	
<i>Certified</i>				80.10	90.85	93.85	
<i>Professional/Technical</i>				12.00	18.00	12.60	
<i>Classified</i>				52.66	55.57	52.63	
<b>Total FTE</b>				<b>146.76</b>	<b>168.22</b>	<b>161.98</b>	

2018-2019 Adopted Budget included \$9M of IDEA federal funds later allocated to individual school budgets in IDEA grant. 2019-2020 Adopted Budget does not centrally hold the IDEA funds as they are allocated within the individual school budgets.

2018-2019 Adopted Budget and 2019-2020 Adopted Budget both include IDEA Grant not included within 2019-2020 Department Budget Walk Forward. 2019-2020 Adopted Budget and FTE includes revision to projection of IDEA used in 2019-2020 Proposed Budget and FTE.

In addition to department paid Special Education expenses, the 2019-2020 Adopted Budget includes \$58,760,049 of Special Education positions directly budgeted in neighborhood and alternative school budgets.

# SPECIAL EDUCATION EARLY CHILDHOOD EDUCATION

The Special Education department provides instructional programming support and professional development to schools through a framework of universal, targeted and intensive services and supports.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 28,056	\$ 49,852	\$ 51,493	\$ 59,499	\$ 54,050	\$ 53,561	\$ 53,561
<i>Certified</i>	6,115,900	6,465,597	7,116,630	7,341,081	6,471,978	8,001,148	7,997,549
<i>Professional/Technical</i>	207,419	223,437	235,396	233,268	234,022	304,815	304,815
<i>Classified</i>	1,383,483	1,501,854	1,710,007	1,718,326	1,577,396	1,765,766	1,765,766
Benefits	2,482,481	2,714,750	3,073,863	3,757,423	2,912,975	3,963,948	3,967,547
Purchased Services	41,811	66,363	45,747	35,442	43,705	52,975	52,975
Supplies and Materials	22,535	29,044	22,998	28,500	18,969	28,500	28,500
Capital Equipment and Projects	-	-	-	-	-	-	-
Other Expenses	131	79	33	-	10	-	-
<b>Total Expenditures</b>	<b>\$ 10,281,816</b>	<b>\$ 11,050,975</b>	<b>\$ 12,256,168</b>	<b>\$ 13,173,539</b>	<b>\$ 11,313,106</b>	<b>\$ 14,170,713</b>	<b>\$ 14,170,713</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				<b>2018-2019 Adopted Budget</b>		<b>2019-2020 Proposed Budget</b>	<b>2019-2020 Adopted Budget</b>
FTE							
<i>Administrative</i>				0.58		0.50	0.50
<i>Certified</i>				114.45		116.55	116.55
<i>Professional/Technical</i>				3.00		3.50	3.50
<i>Classified</i>				73.50		74.25	74.25
<b>Total FTE</b>				<b>191.53</b>		<b>194.80</b>	<b>194.80</b>

2018-2019 Adopted Budget and 2019-2020 Adopted Budget both include IDEA Grant not included within 2019-2020 Department Budget Walk Forward

# SPECIAL EDUCATION HOPE

HOPE Online Charter School contracts with the District for all Special Education services. This budget covers the compensation costs for the coordinators, certified teachers and classified educational assistants supporting the students with Special Education needs.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	966,912	1,102,782	1,194,853	1,190,762	1,053,162	1,263,804	1,263,804
<i>Professional/Technical</i>	71,625	73,595	75,922	75,067	76,694	83,667	83,667
<i>Classified</i>	70,186	66,868	67,779	66,757	56,336	73,212	73,212
Benefits	365,848	414,633	440,033	484,321	407,189	505,467	505,467
Purchased Services	112,807	168,466	83,531	75,070	69,819	78,070	78,070
Supplies and Materials	18,586	13,672	11,027	13,417	7,191	11,820	11,820
Capital Equipment and Projects	-	2,645	-	-	-	-	-
Other Expenses	1,759	9,688	6,810	1,500	797	5,600	5,600
<b>Total Expenditures</b>	<b>\$ 1,607,725</b>	<b>\$ 1,852,350</b>	<b>\$ 1,879,954</b>	<b>\$ 1,906,894</b>	<b>\$ 1,671,188</b>	<b>\$ 2,021,640</b>	<b>\$ 2,021,640</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				<b>2018-2019 Adopted Budget</b>		<b>2019-2020 Proposed Budget</b>	<b>2019-2020 Adopted Budget</b>
FTE							
<i>Administrative</i>				0.00		0.00	0.00
<i>Certified</i>				19.68		19.10	19.10
<i>Professional/Technical</i>				1.00		1.00	1.00
<i>Classified</i>				2.00		2.00	2.00
<b>Total FTE</b>				<b>22.68</b>		<b>22.10</b>	<b>22.10</b>



# ASSESSMENT

The Assessment department supports the implementation of non-funded assessment mandates for both state accountability and assessment.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 118,948	\$ 184,582	\$ 172,371	\$ 124,663	\$ 118,419	\$ 221,258	\$ 221,258
<i>Certified</i>	267,630	206,030	139,535	136,100	76,940	121,105	121,105
<i>Professional/Technical</i>	602,988	529,577	725,288	733,140	690,519	808,491	808,491
<i>Classified</i>	52,280	85,666	103,677	102,814	66,100	62,361	62,361
Benefits	272,632	282,757	329,154	352,636	281,450	381,639	381,639
Purchased Services	395,246	110,943	86,486	127,180	94,751	117,140	117,140
Supplies and Materials	131,037	4,642	35,344	500,031	302,331	500,350	500,350
Capital Equipment and Projects	-	-	-	-	-	-	-
Other Expenses	(159,520)	17,884	19,748	35,000	20,005	35,000	35,000
<b>Total Expenditures</b>	<b>\$ 1,681,239</b>	<b>\$ 1,422,081</b>	<b>\$ 1,611,604</b>	<b>\$ 2,111,564</b>	<b>\$ 1,650,515</b>	<b>\$ 2,247,344</b>	<b>\$ 2,247,344</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ 290,664	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				2018-2019 Adopted Budget		2019-2020 Proposed Budget	2019-2020 Adopted Budget
FTE							
<i>Administrative</i>				1.00		1.00	1.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				10.00		11.00	11.00
<i>Classified</i>				2.00		1.00	1.00
<b>Total FTE</b>				<b>13.00</b>		<b>13.00</b>	<b>13.00</b>

## EDUCATOR EFFECTIVENESS

The Educator Effectiveness department provides support for quality evaluation of licensed staff members aligned to state legislative requirements.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ -	\$ -	\$ 8,840	\$ 109,262	\$ 54,873	\$ 120,138	\$ 120,138
<i>Certified</i>	-	-	23,865	70,000	10,710	50,000	50,000
<i>Professional/Technical</i>	-	-	-	-	-	-	-
<i>Classified</i>	-	-	-	-	-	-	-
Benefits	-	-	7,303	47,774	21,941	51,717	51,717
Purchased Services	-	-	4,475	7,453	568	6,938	6,938
Supplies and Materials	-	-	4,022	3,500	3,075	3,700	3,700
Capital Equipment and Projects	-	-	-	-	-	-	-
Other Expenses	-	-	783	-	-	315	315
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 49,288</b>	<b>\$ 237,989</b>	<b>\$ 91,167</b>	<b>\$ 232,808</b>	<b>\$ 232,808</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				<b>2018-2019 Adopted Budget</b>		<b>2019-2020 Proposed Budget</b>	<b>2019-2020 Adopted Budget</b>
<b>FTE</b>							
<i>Administrative</i>				1.00		1.00	1.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				0.00		0.00	0.00
<i>Classified</i>				0.00		0.00	0.00
<b>Total FTE</b>				<b>1.00</b>		<b>1.00</b>	<b>1.00</b>

2018-2019 Adopted Budget and 2019-2020 Adopted Budget both include Title II Grant not included within 2019-2020 Department Budget Walk Forward for Director of Educator Effectiveness salary, benefits and FTE

## BUSINESS SERVICES

The Business Services department ensures that the District's financial resources are collected, protected, invested and distributed in a fiscally responsible manner that maximizes tax dollars in the classroom. The department includes Budget, Student Data, Payroll, Accounting, Strategic Sourcing and Contract Man-

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
<b>Salaries</b>							
<i>Administrative</i>	\$ 497,456	\$ 501,027	\$ 516,843	\$ 496,985	\$ 429,332	\$ 466,619	\$ 466,619
<i>Certified</i>	8,408	9,717	-	-	9,645	-	-
<i>Professional/Technical</i>	1,055,005	1,048,952	1,154,620	1,196,841	1,190,911	1,455,729	1,455,729
<i>Classified</i>	1,262,023	1,281,425	1,498,787	1,480,763	1,106,764	1,418,050	1,418,050
Benefits	906,356	951,336	1,032,545	1,131,775	899,500	1,179,697	1,179,697
Purchased Services	144,402	159,122	76,992	83,685	57,213	91,960	91,960
Supplies and Materials	50,228	85,294	72,191	52,495	69,161	50,711	50,711
Capital Equipment and Projects	8,874	25,707	-	-	-	-	-
Other Expenses	192,369	171,974	13,696	30,000	33,992	48,048	48,048
<b>Total Expenditures</b>	<b>\$ 4,125,121</b>	<b>\$ 4,234,554</b>	<b>\$ 4,365,672</b>	<b>\$ 4,472,544</b>	<b>\$ 3,796,518</b>	<b>\$ 4,710,814</b>	<b>\$ 4,710,814</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				<b>2018-2019 Adopted Budget</b>		<b>2019-2020 Proposed Budget</b>	<b>2019-2020 Adopted Budget</b>
<b>FTE</b>							
<i>Administrative</i>				4.00		4.00	4.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				17.00		22.00	22.00
<i>Classified</i>				30.00		25.00	25.00
<b>Total FTE</b>				<b>51.00</b>		<b>51.00</b>	<b>51.00</b>

2018-2019 Adopted Budget FTE and 2019-2020 Adopted Budget FTE both include a partially Title grant funded position not included within 2019-2020 Department Budget Walk Forward

# INFORMATION TECHNOLOGY DEPARTMENT

The Information Technology department supports all of the District's technology needs by supporting and operating servers to run and operate District applications and infrastructure, managing and deploying District owned devices, phones, wireless access points, etc.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 367,908	\$ 466,089	\$ 571,509	\$ 605,543	\$ 509,382	\$ 534,414	\$ 534,414
<i>Certified</i>	-	-	-	-	1,000	-	-
<i>Professional/Technical</i>	2,412,673	2,789,239	2,897,912	3,110,098	2,741,630	3,373,439	3,373,439
<i>Classified</i>	878,210	944,946	852,165	782,285	704,109	830,601	830,601
Benefits	1,085,908	1,278,482	1,315,794	1,445,880	1,600,954	1,520,590	1,520,590
Purchased Services	1,216,710	694,526	488,133	175,022	360,016	284,120	284,120
Supplies and Materials	103,208	397,842	96,546	43,000	72,850	26,000	26,000
Capital Equipment and Projects	78,752	-	1,960	-	-	-	-
Other Expenses	3,739	4,329	3,776	3,000	5,108	3,000	3,000
<b>Total Expenditures</b>	<b>\$ 6,147,107</b>	<b>\$ 6,575,452</b>	<b>\$ 6,227,796</b>	<b>\$ 6,164,828</b>	<b>\$ 5,995,049</b>	<b>\$ 6,572,164</b>	<b>\$ 6,572,164</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ 379,718	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				<b>2018-2019 Adopted Budget</b>	<b>2019-2020 Proposed Budget</b>	<b>2019-2020 Adopted Budget</b>	
<b>FTE</b>							
<i>Administrative</i>				5.00	4.00	4.00	
<i>Certified</i>				0.00	0.00	0.00	
<i>Professional/Technical</i>				34.00	36.00	36.00	
<i>Classified</i>				14.00	14.00	14.00	
<b>Total FTE</b>				<b>53.00</b>	<b>54.00</b>	<b>54.00</b>	

# CHIEF OPERATING OFFICER

The Chief Operating Officer oversees Planning , Construction, Operations and Maintenance ,and Transportation departments.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 281,398	\$ 12,809	\$ -	\$ 150,000	\$ 114,899	\$ 212,812	\$ 212,812
<i>Certified</i>	-	-	-	-	-	-	-
<i>Professional/Technical</i>	423,673	65,004	-	-	-	102,274	102,274
<i>Classified</i>	28,003	60,785	58,657	57,970	52,566	77,625	77,625
Benefits	202,752	47,108	21,021	62,986	46,238	121,995	121,995
Purchased Services	191,739	3,825	200	-	-	85,300	85,300
Supplies and Materials	10,097	22,992	784	-	-	10,550	10,550
Capital Equipment and Projects	-	-	-	-	-	-	-
Other Expenses	1,232	-	49	-	168	1,200	1,200
<b>Total Expenditures</b>	<b>\$ 1,138,894</b>	<b>\$ 212,522</b>	<b>\$ 80,711</b>	<b>\$ 270,956</b>	<b>\$ 213,872</b>	<b>\$ 611,756</b>	<b>\$ 611,756</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				<b>2018-2019 Adopted Budget</b>		<b>2019-2020 Proposed Budget</b>	<b>2019-2020 Adopted Budget</b>
<b>FTE</b>							
<i>Administrative</i>				1.00		1.00	1.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				0.00		2.00	2.00
<i>Classified</i>				1.00		1.00	1.00
<b>Total FTE</b>				<b>2.00</b>		<b>4.00</b>	<b>4.00</b>

# CONSTRUCTION

Construction department plans, designs and constructs educational facilities that effectively enhance student potential in physical environments that are safe and conducive to learning.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ -	\$ 124,096	\$ 128,065	\$ 126,950	\$ 48,251	\$ 106,000	\$ 106,000
<i>Certified</i>	-	-	-	-	-	-	-
<i>Professional/Technical</i>	(779)	365,892	440,183	451,349	437,596	317,253	317,253
<i>Classified</i>	-	-	-	-	-	-	-
Benefits	(160)	134,440	164,251	187,495	152,456	137,328	137,328
Purchased Services	65,306	289,794	63,594	82,000	92,865	23,530	23,530
Supplies and Materials	94,294	17,746	16,316	20,700	21,142	9,000	9,000
Capital Equipment and Projects	-	756	-	-	-	-	-
Other Expenses	30	423	965	3,050	266	1,850	1,850
<b>Total Expenditures</b>	<b>\$ 158,690</b>	<b>\$ 933,147</b>	<b>\$ 813,373</b>	<b>\$ 871,544</b>	<b>\$ 752,575</b>	<b>\$ 594,961</b>	<b>\$ 594,961</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				<b>2018-2019 Adopted Budget</b>		<b>2019-2020 Proposed Budget</b>	<b>2019-2020 Adopted Budget</b>
FTE							
<i>Administrative</i>				1.00		1.00	1.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				6.00		4.00	4.00
<i>Classified</i>				0.00		0.00	0.00
<b>Total FTE</b>				<b>7.00</b>		<b>5.00</b>	<b>5.00</b>

## OPERATIONS AND MAINTENANCE

The Operations and Maintenance department supports all of the school support and central office buildings' operational needs from building repairs, grounds, custodial, environmental health management, energy management, sustainability initiatives and general mechanical systems operations.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 83,738	\$ 88,530	\$ 90,459	\$ 86,700	\$ 98,532	\$ 106,398	\$ 106,398
<i>Certified</i>	7,800	-	7,800	-	34,813	32,416	32,416
<i>Professional/Technical</i>	354,095	411,451	297,740	473,241	323,498	384,062	384,062
<i>Classified</i>	4,463,278	4,530,051	4,588,037	5,281,300	4,612,530	6,002,441	6,002,441
Benefits	1,696,222	1,704,833	1,717,057	2,320,767	1,731,175	2,470,793	2,470,793
Purchased Services	1,649,045	1,332,273	4,996,966	5,197,275	4,520,934	6,120,739	6,120,739
Supplies and Materials	1,851,658	1,695,027	1,684,628	2,354,328	1,412,858	2,347,385	2,347,385
Capital Equipment and Projects	58,699	109,842	112,931	25,000	49,116	-	-
Other Expenses	(551,632)	(749,632)	(600,639)	(479,851)	(319,727)	(56,039)	(56,039)
<b>Total Expenditures</b>	<b>\$ 9,612,904</b>	<b>\$ 9,122,375</b>	<b>\$ 12,894,978</b>	<b>\$ 15,258,760</b>	<b>\$ 12,463,728</b>	<b>\$ 17,408,195</b>	<b>\$ 17,408,195</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ 39,610	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				<b>2018-2019 Adopted Budget</b>	<b>2019-2020 Proposed Budget</b>	<b>2019-2020 Adopted Budget</b>	
FTE							
<i>Administrative</i>				1.00	1.00	1.00	
<i>Certified</i>				0.00	0.60	0.60	
<i>Professional/Technical</i>				7.00	5.40	5.40	
<i>Classified</i>				114.50	114.50	114.50	
<b>Total FTE</b>				<b>122.50</b>	<b>121.50</b>	<b>121.50</b>	

# HUMAN RESOURCES AND BENEFITS

The Human Resources department has two main functional areas: operations and employee relations. HR Operations includes compensation, substitutes, HRIS, ADA, professional learning and worker's compensation and HR Employee Relations includes employee relations and benefits.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 686,331	\$ 688,671	\$ 737,187	\$ 635,129	\$ 577,016	\$ 827,917	\$ 827,917
<i>Certified</i>	1,340,131	486,166	254,418	455,928	279,682	427,825	427,825
<i>Professional/Technical</i>	731,395	880,363	921,322	892,925	791,439	866,470	866,470
<i>Classified</i>	430,224	402,464	524,989	686,520	522,382	623,122	623,122
Benefits	1,122,735	795,505	758,776	874,776	686,980	893,746	893,746
Purchased Services	185,871	169,397	135,700	255,400	288,913	407,780	407,780
Supplies and Materials	30,711	41,603	59,213	81,500	65,552	81,000	81,000
Capital Equipment and Projects	1,998	-	1,589	-	-	-	-
Other Expenses	12,883	25,355	2,280	11,000	14,252	6,000	6,000
<b>Total Expenditures</b>	<b>\$ 4,542,279</b>	<b>\$ 3,489,524</b>	<b>\$ 3,395,475</b>	<b>\$ 3,893,178</b>	<b>\$ 3,226,216</b>	<b>\$ 4,133,860</b>	<b>\$ 4,133,860</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				<b>2018-2019 Adopted Budget</b>		<b>2019-2020 Proposed Budget</b>	<b>2019-2020 Adopted Budget</b>
FTE							
<i>Administrative</i>				6.00		7.00	7.00
<i>Certified</i>				9.90		6.37	6.37
<i>Professional/Technical</i>				14.00		14.00	14.00
<i>Classified</i>				9.00		8.00	8.00
<b>Total FTE</b>				<b>38.90</b>		<b>35.37</b>	<b>35.37</b>



# COMMUNICATIONS

The Communications department provides a variety of services and supports to DCSD schools, parents and community members for crisis and emergency response support and messaging, communications, student recruitment, video production, photography, etc.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 277,104	\$ 232,904	\$ 197,074	\$ 206,079	\$ 199,298	\$ 216,325	\$ 216,325
<i>Certified</i>	900	-	-	-	-	-	-
<i>Professional/Technical</i>	268,161	304,495	383,972	308,711	205,831	216,439	216,439
<i>Classified</i>	6,863	-	-	-	57,698	119,059	119,059
Benefits	171,362	173,327	186,556	173,511	149,506	183,099	183,099
Purchased Services	88,897	78,734	53,358	30,500	14,347	21,000	21,000
Supplies and Materials	243,722	99,182	34,920	33,000	55,965	61,500	61,500
Capital Equipment and Projects	101,100	68,706	-	-	-	-	-
Other Expenses	(997)	5,453	3,065	18,850	18,928	19,500	19,500
<b>Total Expenditures</b>	<b>\$ 1,157,112</b>	<b>\$ 962,802</b>	<b>\$ 858,945</b>	<b>\$ 770,651</b>	<b>\$ 701,571</b>	<b>\$ 836,922</b>	<b>\$ 836,922</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				<b>2018-2019 Adopted Budget</b>		<b>2019-2020 Proposed Budget</b>	<b>2019-2020 Adopted Budget</b>
FTE							
<i>Administrative</i>				2.00		2.00	2.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				5.00		3.00	3.00
<i>Classified</i>				0.00		2.10	2.10
<b>Total FTE</b>				<b>7.00</b>		<b>7.10</b>	<b>7.10</b>

## LEGAL COUNSEL

Legal Counsel provides, manages, and coordinates all legal services for DCSD, advising and representing the school and District administrators and the Board of Education.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 194,108	\$ 139,394	\$ 198,968	\$ 285,000	\$ 281,804	\$ 438,409	\$ 434,341
<i>Certified</i>	120	130	-	-	-	-	-
<i>Professional/Technical</i>	49,603	5,604	-	-	-	-	-
<i>Classified</i>	3,198	87,965	115,533	115,359	110,692	125,965	129,965
Benefits	58,002	63,345	83,455	122,537	109,032	168,964	169,032
Purchased Services	865,479	731,127	274,376	508,750	425,707	514,700	514,700
Supplies and Materials	2,740	6,064	1,634	5,430	5,341	4,350	4,350
Capital Equipment and Projects	-	-	-	-	-	-	-
Other Expenses	9,624	11,591	1,418,285	17,750	325,676	25,500	25,500
<b>Total Expenditures</b>	<b>\$ 1,182,874</b>	<b>\$ 1,045,220</b>	<b>\$ 2,092,250</b>	<b>\$ 1,054,826</b>	<b>\$ 1,258,252</b>	<b>\$ 1,277,888</b>	<b>\$ 1,277,888</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				<b>2018-2019 Adopted Budget</b>		<b>2019-2020 Proposed Budget</b>	<b>2019-2020 Adopted Budget</b>
FTE							
<i>Administrative</i>				2.00		3.00	3.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				0.00		0.00	0.00
<i>Classified</i>				2.00		2.00	2.50
<b>Total FTE</b>				<b>4.00</b>		<b>5.00</b>	<b>5.50</b>

2019-2020 Adopted Budget added 0.50 FTE for summer seasonal legal intern

# RISK MANAGEMENT

The Risk Management department administers insurance and self-insurance programs, claims management, accident investigations, safety and litigation management.

	2015-2016 Audited Actuals	2016-2017 Audited Actuals	2017-2018 Audited Actuals	2018-2019 Adopted Budget	2018-2019 Estimated Actuals	2019-2020 Proposed Budget	2019-2020 Adopted Budget
<b>Expenditures</b>							
Salaries							
<i>Administrative</i>	\$ 116,073	\$ 81,560	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	-	-	-	-	-	-	-
<i>Professional/Technical</i>	227,602	183,486	75,427	75,174	74,604	80,295	80,295
<i>Classified</i>	45,482	53,316	48,795	48,318	40,494	54,594	54,594
Benefits	102,041	82,700	26,735	44,378	25,446	47,215	47,215
Purchased Services	3,362,431	3,621,554	1,470,315	1,472,700	1,639,003	2,364,800	2,364,800
Supplies and Materials	171,523	140,775	48,313	53,500	9,263	52,000	52,000
Capital Equipment and Projects	60,482	10,084	-	-	-	-	-
Other Expenses	2,740	667	10,231	13,400	6,993	9,900	9,900
<b>Total Expenditures</b>	<b>\$ 4,088,375</b>	<b>\$ 4,174,142</b>	<b>\$ 1,679,815</b>	<b>\$ 1,707,470</b>	<b>\$ 1,795,802</b>	<b>\$ 2,608,804</b>	<b>\$ 2,608,804</b>
<b>Carry Over Awarded Into Subsequent Year</b>							
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				<b>2018-2019 Adopted Budget</b>		<b>2019-2020 Proposed Budget</b>	<b>2019-2020 Adopted Budget</b>
<b>FTE</b>							
<i>Administrative</i>				0.00		0.00	0.00
<i>Certified</i>				0.00		0.00	0.00
<i>Professional/Technical</i>				1.00		1.00	1.00
<i>Classified</i>				1.00		1.00	1.00
<b>Total FTE</b>				<b>2.00</b>		<b>2.00</b>	<b>2.00</b>

# DISTRICT WIDE OPERATIONS

Department	Allocation	2015-2016	2016-2017	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
		Audited Actuals	Audited Actuals	Audited Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted Budget
Operations and Maintenance	Electricity	6,732,336	6,971,493	6,505,252	7,060,000	6,617,163	7,060,000	7,060,000
	Irrigation	736,997	946,639	1,048,242	1,000,000	852,450	1,050,000	1,050,000
	Natural Gas	1,157,098	1,304,713	1,203,937	1,100,000	1,391,273	1,150,000	1,150,000
	Propane	23,585	11,539	10,560	12,000	15,957	12,000	12,000
	Trash	312,777	265,574	306,842	313,000	300,166	313,000	313,000
	Water and Sewer	1,155,126	1,322,059	1,019,908	1,212,900	1,239,691	1,213,000	1,213,000
	Snow Removal	244,637	122,342	127,589	250,000	435,595	250,000	250,000
	Utility Credit for Enterprises	-	-	-	-	-	(408,539)	(408,539)
	Asphalt	318,616	299,036	232,847	240,000	249,551	-	-
	Ice Melt	90,022	58,683	53,786	145,000	168,383	145,000	145,000
Planning and Construction	Rental of Land/Buildings	12,510	162,651	139,423	72,814	61,603	69,500	69,500
	District-wide Mobile Moves/Additions	118,813	551,058	378,357	150,000	347,417	550,000	550,000
Business Services	Online Payment Transaction Fees	431,384	455,223	620,603	455,223	533,300	533,000	533,000
	Banking Service Fees	189,136	131,052	(74,444)	131,052	28,906	35,000	35,000
	Treasurer Fees	444,813	449,870	490,092	498,167	596,433	596,433	596,433
	Postage Machine - Bulk Mail	-	-	56,004	200,000	135,000	80,000	80,000
	Postage Machine - Bulk Mail Chargeback	-	-	(56,365)	(200,000)	(135,000)	(80,000)	(80,000)
Human Resources	Sign-on Retention Bonus	25,246	341,907	7,500	75,000	5,333	-	-
	Admin Professional Memberships	196,500	199,000	72,576	222,000	207,000	222,000	222,000
	School Department Head Pay	391,715	398,243	405,769	400,000	402,221	400,000	400,000
	Extended Service Severance Salary	327,587	287,049	96,067	332,469	25,956	265,287	266,945
	Sick Leave Severance Salary	692,894	435,614	405,691	700,000	414,317	450,000	450,000
	College Credit Reimbursement	244,798	284,771	300,277	300,000	294,138	300,000	300,000
	Legal Separations/Settlements	84,191	59,377	20,000	200,000	27,763	200,000	200,000
	401a contribution	480,543	521,768	546,398	571,970	572,657	561,961	561,961
	Unemployment Compensation	169,166	169,748	177,433	200,000	152,980	200,000	200,000
	Long Term Substitutes	737,100	660,072	652,250	490,000	597,460	650,000	650,000
	Student Teacher Stipend	352,930	264,865	-	-	-	-	21,000
	Worker's Compensation Insurance Broker Fees	108,125	105,378	200,261	150,000	149,595	150,000	150,000
	Worker's Compensation Premiums	139,377	263,342	54,019	161,445	182,134	161,445	161,445
	Worker's Compensation Losses (Claims)	1,606,765	1,834,352	1,319,846	2,000,000	1,504,674	2,050,000	2,050,000
Associated Benefits (PERA and Medicare)	170,174	220,010	235,139	365,759	309,980	333,869	338,458	
Information Technology	Data Center	384,184	63,021	74,909	119,078	119,078	119,078	119,078
	Telecom - Voice	257,186	442,228	409,071	410,864	333,752	352,052	352,052
	Telecom - Data	1,975,622	1,609,469	1,593,612	1,569,713	1,564,401	1,617,283	1,617,283
	Cell Phones	86,165	24,790	122,213	66,080	66,080	65,000	65,000
	E-Rate Support Contract	-	-	25,500	25,500	25,500	25,500	25,500
	Infrastructure Equipment	67,441	20,364	-	-	-	-	-
	Operations Licensing	1,361,201	1,815,145	1,288,990	1,631,037	1,626,502	1,655,263	1,655,263
	InspirED Support	1,643,968	736,253	420,590	-	-	-	-
	Systems Licensing	2,599,011	2,827,288	1,661,177	2,585,653	2,544,181	2,678,662	2,678,662
	Classroom Applications Licensing	315,382	354,009	273,855	223,035	237,201	252,961	252,961
	Computer Repair Shop	52,730	19,875	16,740	20,000	27,686	40,000	40,000
	Emergenetics	474,776	208,836	200,000	200,000	200,000	200,000	200,000
	Infrastructure Hardware Rotation	1,381,265	976,389	460,058	-	(901)	-	-
	Classroom Hardware Rotation	2,544,602	2,531,344	2,860,103	-	246,298	-	-
	Staff Hardware Rotation	-	-	133,253	-	52,064	-	-
	<b>Total District-wide Budget</b>		<b>30,838,494</b>	<b>30,726,433</b>	<b>26,095,930</b>	<b>25,659,759</b>	<b>24,725,937</b>	<b>25,518,755</b>

# RESOLUTIONS

DOUGLAS COUNTY SCHOOL DISTRICT Re. 1  
FISCAL YEAR 2019-2020  
APPROPRIATION RESOLUTION

BE IT RESOLVED by the Board of Education or Douglas County School District Re 1, Douglas and Elbert Counties, State of Colorado, that the amounts shown in the following schedule be appropriated to each fund as specified in the Adopted Budget for the ensuing fiscal year beginning July 1, 2019 and ending June 30, 2020.

<b>Fund</b>	<b>Amount</b>
General Fund (10)	\$ 711,473,194
Outdoor Education Fund (13)	\$ 1,427,758
Capital Projects Fund (14)	\$ 6,864,875
Full Day Kindergarten Fund (15)	\$ -
Transportation Fund (25)	\$ 26,545,163
Nutrition Services NSLP Fund (21)	\$ 14,139,920
Nutrition Services Non-NSLP Fund (28)	\$ 6,992,110
Governmental Designated Purpose Grants Fund (22)	\$ 16,831,918
Athletics and Activities Fund (26)	\$ 18,564,250
Child Care Fund (29)	\$ 17,568,430
Bond Redemption Fund (31)	\$ 53,499,974
Certificate of Participation Lease Payment Fund (39)	\$ 3,409,106
Bond Building Fund (41)	\$ 56,285,526
Certificate of Participation Building Fund (45)	\$ -
Medical Fund (65)	\$ 52,265,469
Short Term Disability Insurance Fund (66)	\$ 707,000
Pupil Activity Fund (74)	\$ 2,821,777
Private Purpose Trust Fund (75)	\$ 57,000

Adopted and approved this 18th day of June 2019 in accordance with 22-44-110(4).

\_\_\_\_\_  
David Ray, President

Board of Education

Attest:

\_\_\_\_\_  
Krista Holtzmann, Secretary

Board of Education

DOUGLAS COUNTY SCHOOL DISTRICT Re. 1  
FISCAL YEAR 2019-2020  
RESOLUTION AUTHORIZING THE USE OF A PORTION OF BEGINNING FUND BALANCE AS AUTHORIZED BY COLORADO  
STATUTES

WHEREAS, CRS 22-44-105 states that a budget, duly adopted pursuant to this article, shall not provide for expenditures, interfund transfers, or reserves, in excess of available revenues and beginning fund balance.

WHEREAS, the Board of Education may authorize the use of a portion of the beginning fund balance in the budget, stating the amount to be used, the purpose for which the expenditure is needed, and the District's plan to ensure that the use of the beginning fund balance will not lead to an ongoing deficit.

WHEREAS, the Board of Education has determined the beginning fund balances in the General Fund, Transportation, Nutrition Services Non-NSLP, Bond Redemption, Bond Building, Medical, Short Term Disability Insurance and Private Purpose Trust funds are sufficient to allow for the one-time expenditures and the action will not lead to an ongoing deficit.

NOW, THEREFORE, BE IT RESOLVED:

IN ACCORDANCE with C.R.S. 22-44-105, the Board of Education of Douglas County School District RE 1, Douglas and Elbert Counties, State of Colorado, authorizes the use of a portion of the 2019-2020 beginning fund balance for the following funds:

<b>Fund</b>	<b>Amount</b>	<b>Purpose for Use of Beginning Fund Balance</b>
General Fund (10)	\$ 2,729,000	Potential draw-down of accumulated FB for roll-out of 2018 Mill Levy Override programs
Outdoor Education Fund (13)	\$ -	No budgeted use of beginning fund balance
Capital Projects Fund (14)	\$ -	No budgeted use of beginning fund balance
Full Day Kindergarten Fund (15)	\$ -	N/A
Transportation Fund (25)	\$ 796,393	Potential draw-down of accumulated FB for Transportation operational expenses
Nutrition Services NSLP Fund (21)	\$ -	No budgeted use of beginning fund balance
Nutrition Services Non-NSLP Fund (28)	\$ 16,576	Potential draw-down of accumulated FB for Nutrition operational expenses
Governmental Designated Purpose Grants Fund (22)	\$ -	No budgeted use of beginning fund balance
Athletics and Activities Fund (26)	\$ -	No budgeted use of beginning fund balance
Child Care Fund (29)	\$ -	No budgeted use of beginning fund balance

<b>Fund</b>	<b>Amount</b>	<b>Purpose for Use of Beginning Fund Balance</b>
Bond Redemption Fund (31)	\$ 5,349	Intentional draw-down of accumulated FB to pay banking service fees
Certificate of Participation Lease Payment Fund (39)	\$ -	No budgeted use of beginning fund balance
Bond Building Fund (41)	\$ 49,734,736	Intentional draw-down of accumulated FB for 2018 Bond capital projects
Certificate of Participation Building Fund (45)	\$ -	N/A
Medical Fund (65)	\$ 726,688	Intentional draw-down of accumulated FB due to employer-paid premium cost savings in General Fund
Short Term Disability Insurance Fund (66)	\$ 231,060	Intentional draw-down of accumulated FB due to employer-paid premium cost savings in General Fund
Pupil Activity Fund (74)	\$ -	No budgeted use of beginning fund balance
Private Purpose Trust Fund (75)	\$ 1,000	Intentional draw-down of accumulated FB for PS Miller Trust student scholarship distribution

BE IT FURTHER RESOLVED, the use of this portion of these beginning fund balances for the purpose/s set forth above will not lead to ongoing deficits in the funds.

Adopted and approved this 18th day of June 2019 in accordance with 22-44-110(4).

\_\_\_\_\_  
David Ray, President  
Board of Education

Attest:

\_\_\_\_\_  
Krista Holtzmann, Secretary  
Board of Education



