

Meeting Date:	September 15, 2009
Agenda Item:	<b>Monitoring Report Acceptance</b>
Topic:	<b>Protection of Assets - EL 1.7</b>
Cabinet Responsibility	Steve Herzog, Chief Operating Officer
Through:	Jim Christensen, Superintendent
Description:	Annual Report is submitted as scheduled
Summary:	<p><b><i>Background Information</i></b></p> <p>The Board of Education (BSL 7.0) requires the Superintendent to provide an evidentiary report of compliance with the Executive Limitations categorized under item 1.7 – Protection of Assets.</p> <p>There are nine subcategories to this Limitation.</p>
Related Documentation:	Monitoring Report EL 1.7
Staff Recommendation:	The Board of Education finds this interpretation <b>reasonable</b> .
Recommended Board Action:	<b>Reasonable Monitoring Report of EL 1.7</b>

**EXECUTIVE LIMITATION 1.0 –  
GENERAL EXECUTIVE CONSTRAINT**

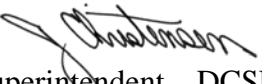
To: Board of Education

From: Superintendent – Douglas County School District Re. 1 (DCSD)

Re: Internal Monitoring Report – Executive Limitation 1.0: General Executive  
Constraint

I hereby present my monitoring report on Executive Limitation 1.7 in accordance with the monitoring schedule as set forth in board policy. I certify the information in this report is true.

Signed

  
Superintendent – DCSD

Date: September 15, 2009

## EXECUTIVE LIMITATION 1.7 PROTECTION OF ASSETS

**The Superintendent shall not allow assets of the District to be unprotected, inadequately maintained, inappropriately used or unnecessarily risked.**

### **Interpretation Executive Limitation 1.7:**

I interpret “**assets**” to represent physical and intellectual property of the District with a value greater than \$5,000.

I interpret “**unprotected**” as assets without insurance.

I interpret “**inadequately maintained**” as a lack of preventive maintenance, repair, or renovation which may cause an asset to deteriorate and experience an accelerated depreciation.

I interpret “**inappropriately used**” as the utilization of assets not in accordance with their prescribed purpose.

I interpret “**unnecessarily risked**” as exposure of assets to circumstances resulting in a higher likelihood of theft or otherwise being unavailable for the asset’s intended purpose.

### **Data Reported**

**Unprotected assets** are physical and intellectual property with a value greater than \$5,000 without insurance.

The District has in place nine insurance contracts that protect 100% of the property assets. Insurance coverage amounts meet or exceed prevailing industry standards utilized by Cherry Creek, Denver and Jefferson County School Districts.

District insurance contracts carried for 2008-2009 include:

- Excess Liability
- Excess Workers’ Compensation
- Crime
- Fiduciary
- Workers’ Compensation Self-Insurer’s Bond
- Public Official Bond for Treasurer
- Public Official Bond for Board Secretary
- Property/Boiler and Machinery
- Master Builder’s Risk
- Pollution Liability (Storage Tank)

Insurance coverage for excess liability (general and auto liability) and property protection indicate adequate coverage to protect District assets.

	Coverage	Deductible
Excess Liability	\$5,000,000	\$150,000
Property	\$100,000,000	\$100,000

The District's fiduciary coverage insures 100% of all personnel, as required by state statute, and maintains a current crime insurance policy which includes coverage for employee dishonesty and theft; theft, disappearance and destruction of money and securities; forgery or alteration; credit card forgery; and computer fraud/wire transfer. This policy has a limit of \$1,000,000 and a deductible of \$25,000. These limits are comparable with similar Colorado school districts.

During the reporting period, no District assets with a value of over \$5,000 were subjected to unnecessary risk as defined as uninsured.

**Inadequately maintained** is when preventive maintenance, repair, or renovation is not performed, which may cause an asset to deteriorate and experience accelerated depreciation when compared to industry norms.

All work orders are processed and classified into three priority levels.

Priority I (High) services are provided when required protecting life, health, property and safety of staff and/or students. During the reporting period, 100 out of 100 high priority work orders were completed, indicating completion of 100% of the high priority work orders.

Priority II (Medium) services are required for situations that, if delayed, would interrupt the educational process. During the reporting period, 18,343 out of 18,926 medium priority work orders were completed, indicating completion of 96.92% of medium priority work orders.

Priority III (Low) services are provided for routine maintenance work. During the reporting period, 15,728 out of 16,144 low priority work orders were completed, indicating completion of 98.42% of Priority III work orders.

**Inappropriately used** is the utilization of assets not in accordance with their prescribed purpose.

Internal audits have been performed to measure compliance with District policies and procedures. There were no reported instances of assets valued over \$5,000 being utilized for any purpose other than their intended use.

**Unnecessarily risked** is exposure of assets to circumstances resulting in a higher likelihood of theft or otherwise being unavailable for the asset's intended purpose.

Policies, procedures and risk management training are in place to address theft and copyright infringement. Douglas County School District vandalism/theft losses are comparable to other large school districts in the Denver metro area. During the reporting period, the District incurred \$50,831 in vandalism/theft losses, while securing \$849,041,543 worth of total assets. The percentage of losses to total assets is less than one one-hundredth of one percent (0.00006).

**Reference**

2008-2009 Schedule of Insurance - Addendum “A”

I report compliance.

Accordingly, the Superintendent shall not:

**1.7.1. Allow there to be inadequate insurance to protect the District’s assets, including but not limited to coverage for theft and casualty, institutional liability and Directors and Officers liability.**

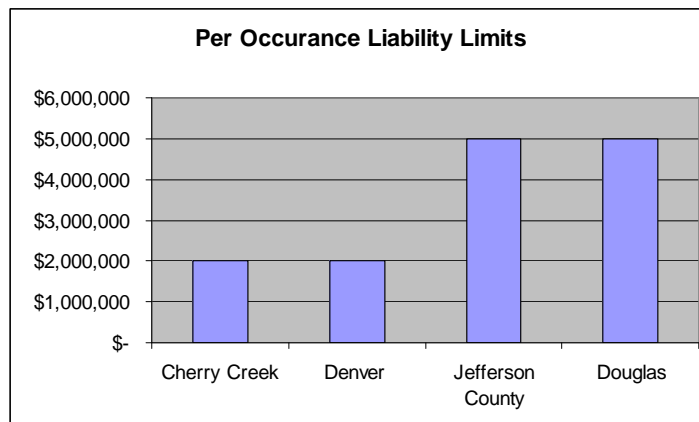
**Interpretation**

I interpret “**inadequate insurance**” to be defined by failure to maintain policy amounts sufficient to cover replacement costs for physical resource loss or damage, and liability coverage amounts that are consistent with State law. State law mandates minimum automobile bodily injury coverage of \$25,000, and minimum property damage coverage or \$50,000 per incident.

**Data Reported**

DCSD coverage is similar to comparable Colorado school districts and in conjunction with the protection granted by the Colorado Governmental Immunity statutes.

The District maintains automobile liability coverage with a limit of \$5,000,000. The District maintains property insurance covering 100% of district owned property. The District maintains a comprehensive liability policy that includes coverage for automobile liability, general liability, and educators’ legal liability. This policy provides coverage for Board members, staff members, and the District to a \$5,000,000 per occurrence limit. This amount is considered reasonable as compared with the Denver, Cherry Creek, and Jefferson County school districts.



The District has maintained the required coverage as indicated in the July 1, 2008 Schedule of Insurance – Addendum “A”. District coverage for the reporting period is:

	<b>Limitations</b>	<b>Deductible</b>
Commercial General Liability	\$5,000,000	\$150,000
Auto Liability	\$5,000,000	\$150,000
Property	\$100,000,000	\$100,000

I report **compliance**.

**1.7.2. Allow unbonded personnel access to material amounts of funds, or fail to provide adequate insurance to protect against employee dishonesty and theft.**

**Interpretation**

I interpret this executive limitation as affording the choice of either bonding personnel, or purchasing insurance.

I interpret “**unbonded personnel**” as all staff excluding the Board Secretary and Board Treasurer, in accordance with Colorado Revised Statute § 22-32-104(4)(b). “No person shall enter upon the office of secretary or treasurer, or assistant secretary or assistant treasurer if there be such offices, until he has given a surety bond, in form satisfactory to the board, in the amount of five thousand dollars.....”

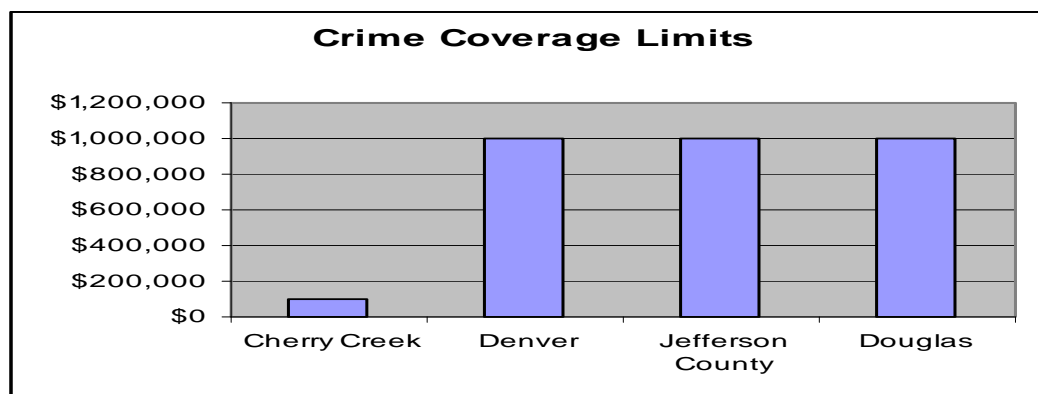
I interpret “**material amounts of funds**” to represent cash, checks, and securities in amounts exceeding \$5,000.

I interpret “**adequate**” as coverage which is comparable to similar Colorado school districts.

I interpret “**employee dishonesty and theft**” as reportable criminal theft against the District by an employee.

**Data Reported**

The District maintains surety bonds for the Board Secretary and Board Treasurer in the amount of \$5,000. The District bonded all personnel as required by state statute and maintained a current crime insurance policy which includes coverage for employee dishonesty and theft, forgery or alteration, credit card forgery, and computer fraud/wire transfer. Such policy has a limit of \$1,000,000 and a deductible of \$25,000. These limits are comparable with similar Colorado school districts.



During the reporting period, no criminal theft by an employee was reported.

I report **compliance**.

### **1.7.3. Subject facilities and equipment to improper wear and tear or insufficient maintenance.**

#### **Interpretation**

I interpret “**facilities**” to be inclusive of buildings and grounds owned or leased by the district.

I interpret “**equipment**” to mean stock, tools, electronic data processing equipment, and machines that either alone or in combination comprise and/or support operating systems within these facilities, and tangible property with a value exceeding \$5,000, and a useful life greater than one year.

I interpret “**improper wear and tear**” as failure to sustain the integrity of the asset for the asset’s intended purpose.

I interpret “**insufficient maintenance**” as not keeping up with preventive and corrective maintenance as recommended by the manufacturer and/or prevailing industry practice.

#### **Data Reported**

**Facilities** include all buildings and grounds owned or leased by the district.

During the reporting period, the District owned 77 buildings, comprising 6,137,617 square feet. The District also maintained 1,312 acres of grounds and leased 39,384 square feet in 8 locations. Building renovations and major facility repairs are included in each bond plan and completed in order of need. During the reporting period, planned improvements were completed using 2006 bond monies.

#### **Reference**

2006 Bond Capital Improvement Schedule - Addendum “B”

**Equipment** is stock, tools and machines that either alone or in combination encompasses and/or supports operating systems within all facilities, and tangible property with a value exceeding \$5,000, and a useful life greater than one year. The District maintains current Property and Boiler and Machinery insurance, with a limit of \$10,000,000, to protect the district’s electronic data processing equipment, data and media.

During the reporting period, district building stock, tools, furniture and operating systems were valued at \$61,924,693. Property values for machinery and equipment were \$2,772,208. Buses and support vehicles were valued at \$12,810,610. Replacements and repairs to building stock, tools, furniture and operating systems were completed per warranty expectations.

The District’s Capital Reserve program completed \$6,775,415 worth of deferred maintenance and was used to replace and increase the number of fleet vehicles, purchase and move portable buildings, and make lease payments. Technology capital improvements during the reporting period totaled \$7,636,025. A computer rotation schedule is in place. During this reporting period, the new Chief Information Officer developed an expanded technology replacement schedule that includes switches, servers

and wide area network. Replacement of these electronic tools will be included in the next bond program initiative.

**Improper wear and tear** is the failure to sustain the integrity of the asset for the asset's intended purpose.

In 2006, Douglas County School District surveyed the Colorado School Plant Manager Association and found an average staffing ratio of 80,000 square feet per maintenance employee to maintain district physical assets. During the reporting period, DCSD's maintenance staffing level was 109,600 square feet per employee. Given DCSD's maintenance staffing level, a work order completion rate above 90% is reasonable.

During the reporting period, District Operations and Maintenance Department completed 34,171 work orders of the 35,140 work orders submitted. This represents 97.24% completion of all work orders. The District uses a ranking system to prioritize the scheduling of preventive and corrective maintenance activities to sustain the integrity of District assets.

Priority I (High) services are provided when required to protect life, health, property and safety of staff and/or students. During the reporting period, 100 out of 100 high priority work orders were completed, indicating completion of 100% of the high priority work orders.

Priority II (Medium) services are required for situations that, if delayed, would interrupt the educational process. During the reporting period, 18,343 out of 18,926 medium priority work orders were completed, indicating completion of 96.92% of medium priority work orders.

Priority III (Low) services are provided for routine maintenance work. During the reporting period, 15,728 out of 16,114 low priority work orders were completed, indicating completion of 97.42% of Priority III work orders.

During the reporting period, no instances of assets being utilized for other than their intended purpose were reported.

**Insufficient maintenance** is the failure to keep up with preventive and corrective maintenance as recommended by the manufacturer and/or prevailing industry practice.

Preventive maintenance work orders are generated based upon the manufacturer's recommended maintenance schedules. Effective preventive maintenance actions provide for ongoing review of facilities and equipment. Corrective maintenance work orders are generated by facility engineers when repairs of equipment or facilities are needed.

During the reporting period, there were 17,404 preventive maintenance work orders opened and 15,671 preventive maintenance work orders due. Of these, 15,539 preventive maintenance work orders were completed. This represents 99.16% completion of preventive maintenance work orders due.

During the reporting period, there were 19,500 corrective work orders opened, and 19,130 corrective work orders were closed. This represents 98.1% completion of all

corrective maintenance work orders due.

During the reporting period, preventive and corrective maintenance work orders were completed at a rate of 97.24% of all work orders submitted or opened.

I report **compliance**.

#### **1.7.4. Expose the District, its Board, or staff to unnecessary or excessive claims of liability.**

##### **Interpretation**

I interpret “**expose**” as potential vulnerability to legal claims.

I interpret “**unnecessary or excessive claims**” as those which would result in the absence of effective risk management practices.

I interpret “**liability**” as legal judgments and costs.

##### **Data Reported**

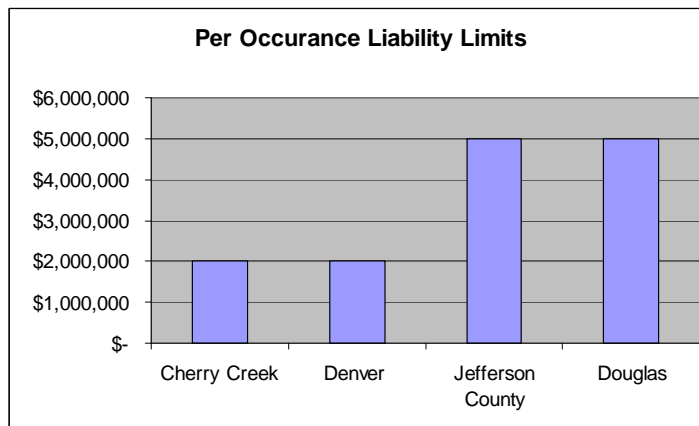
The measures of this interpretation are the legal boundaries set by federal and/or state laws, and in accordance with Board of Education and Administrative policies. Frequent, ongoing training of District employees on how to prevent loss and/or injury are delivered throughout each school year. Workers’ Compensation claim data is based on a comparison of total dollars of payroll to total claims incurred. This ratio should not exceed 1%. Liability suits will be measured by comparing the ratio of suits filed to the number of students, and this ratio should not exceed one suit per every 10,000 students. These amounts are considered reasonable as compared with the Denver, Cherry Creek, and Jefferson County school districts

During the reporting period, the District Risk Management Department conducted numerous training sessions to prevent injury and train employees in proper use of equipment and maintenance of District facilities.

- New employees receive Risk Management training at new employee orientation.
- School Health Room employees receive training on the proper health room documentation of student accidents and proper environmental disposal techniques.
- Secondary school science teachers receive Lab Safety Training which includes chemical safety and proper environmental disposal techniques.
- All new transportation employees receive on-line training on the District’s federally mandated Drug and Alcohol program.
- Coaches receive training on liability exposures and the District’s insurance program.
- Numerous ergonomic trainings/work station adjustments were provided throughout the District.
- All head custodians receive training on the Facility Inspection Checklist which is required to be completed semi-annually.
- All head custodians receive training on completion of playground safety checklist which is to be completed weekly.
- We have met our federally mandated drug and alcohol testing requirements of employees who hold Commercial Drivers’ Licenses.

- Employees receive training on the use of evacuation chairs for evacuating wheel chair bound students from buildings in fire situations.
- Updated the District's asbestos management plan
- Conducted numerous building indoor air quality tests
- Continued to maintain our annual compliance requirements with the EPA's SARA TITLE III.

The District carries adequate liability coverage as compared to comparable districts, Cherry Creek, Denver and Jefferson County. The District experienced an increase in workers' compensation claims and costs from 2005-06 to 2006-07, but a substantial decrease in workers' compensation claims and costs in 2007-2008.

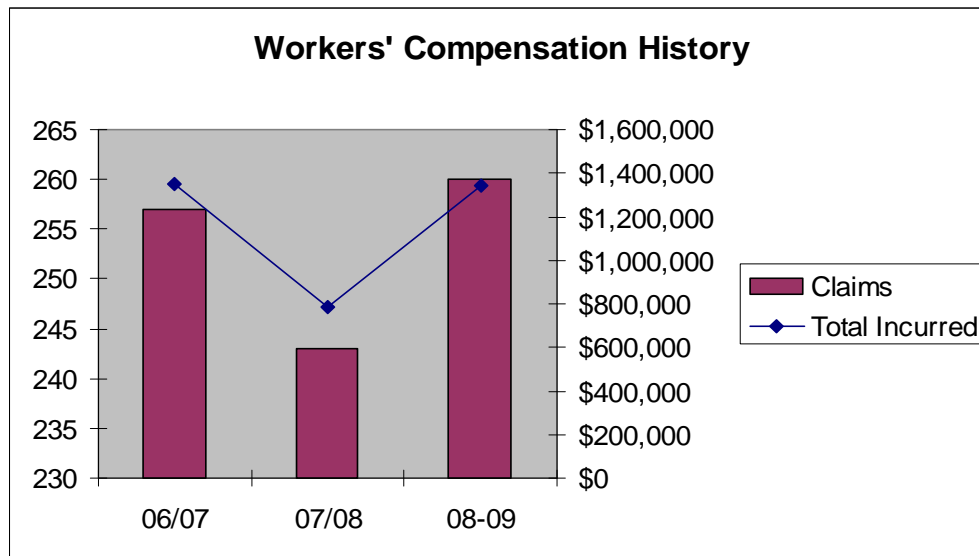


### Graph Total Incurred for each Claim Type

Order By Total Incurred Desc

**Selection:** Claims where Date Of Loss between 7/1/2008 and 6/30/2009 11:59 PM and Claim Status is Closed or Open and Coverage is 'WC'

	Claim Type	Paid	Out Reserve	Recovered	Total Incur	Claim Count	Cost per Claim
	Indemnity	\$548,634.07	\$542,548.90	\$0.00	\$1,091,182.97	68	\$16,046.81
	Medical	\$196,918.26	\$56,169.49	\$0.00	\$253,087.75	192	\$1,318.17
	<b>Totals:</b>	<b>\$745,552.33</b>	<b>\$598,718.39</b>	<b>\$0.00</b>	<b>\$1,344,270.72</b>	<b>260</b>	<b>\$5,170.27</b>



There was one documented liability suit filed during this reporting period. Two additional cases were also in the litigation process during 2008 – 2009, but one of them was withdrawn by the Plaintiff during the year. Ten other workers’ compensation claims are currently in litigation. Two documented liability suits for 56,063 students is a ratio of one suit per every 28,032 students, and indicates the District’s success in mitigating issues before they become significant liabilities. The following table recaps the District’s legal issues during this reporting period.

Category	Type	Dispositions
Human Resources	EEOC Claim	2 new claims filed 3 claims closed
Legal	<ul style="list-style-type: none"> <li>• Workers’ Compensation claim</li> <li>• Slip and Falls (general liability)</li> <li style="padding-left: 20px;">Bodily Injury</li> <li>• Auto Liability</li> <li>• Constitutional Right Violation</li> </ul>	<p>Ten claims currently being litigated.</p> <p>One claim in litigation process was withdrawn by plaintiff.</p> <p>No litigation.</p> <p>No litigation.</p> <p>One new case filed in 2008-09 and is in litigation process, and one other case continued in the litigation process.</p>

The District reported total payroll for 2008-2009 was \$291,634,546 and the amount of workers’ compensation claims were \$1,344,271 indicating a ratio of 0.0046. This ratio indicates the District is performing better than the industry standard of 1%, as reported by Midwest Casualty Group.

I report **compliance**.

**1.7.5. Fail to protect intellectual property, information and files from misuse, loss or significant damage, including intellectual property developed using District resources.**

### **Interpretation**

I interpret “**intellectual property**” as DCSD original work

I interpret “**information and files**” to mean the electronic and hardcopy records retained by the District for District administration and school site level purposes.

I interpret “**misuse**” as damaging the District’s reputation or using the information and/or files not in accordance with their intended purpose.

I interpret “**loss or significant damage**” as constituting the inability to utilize the resource.

### **Data Reported**

**Intellectual property** is DCSD original work.

Work created by District employees while on the job, or as a function of the employee’s position within the District, becomes an intellectual property right of the District. Policies outlining District ownership of intellectual property created while on the job are in place. Specifically, policy GBEE-R, Section I, addresses Proprietary Information. It states “Any information or material including, without limitation, discoveries, ideas, inventions, techniques or processes, that an employee discovers or develops as a result of the employee’s employment with the District, whether with the use of District technology or otherwise, shall constitute trade secrets of and be the sole property of the District.” We have had no reported incidents where intellectual property has been misused or sold for profit. Standard intellectual property copyright trademark language is in place when appropriate on all contracts. For example, eDCSD curriculum materials have been copyrighted, as have the Elementary World Language program materials.

**Information and files** are electronic and hardcopy records retained by the District for District administration and school site level purposes.

Information and files include hardcopy and computerized data, databases, spreadsheets, records, textbooks, end-of-unit assessments, body-of-evidence guides, BOE and District policies and other similar systems in which the mechanism for recording, storing, interpreting, or processing the information is developed and/or maintained by District employees. Physical student records are stored at school sites until transferred to central site storage. Records are then scanned into electronic form and stored in the District’s electronic document management system. Following are the primary overall District Policies governing acceptable use of information files and technology in the District. In addition, each major computer application (e.g., Infinite Campus) has policies governing use of specific aspects of that application. A new policy governing electronic signatures on electronic documents has been added since last year’s report.

Administrative Policies Related to Technology
<u>GBEE – Employee Computer and Internet Use</u>
<u>GBEE-R – Employee Computer and Internet Use Rules</u>
<u>JICJ – Student Use of District Technology</u>
<u>JICJ-R – Student Use of District Technology Rules</u>
<u>Student AUA – Student Acceptable Use of District Information Technology Agreement (AUA)</u>
<u>Student AUA w/Policies – Student Acceptable Use of District Technology Agreement (AUA) with District policies JICJ and JICJ-R</u>
<u>EGD -- Use of Electronic Signatures</u>

**Misuse** is using the information and/or files not in accordance with their intended purpose and **loss or significant damage** constitutes the inability to utilize the resource.

During the reporting period there were two (down from eight last year) formal investigations (by ITS) into potential instances of employees violating Administrative Policy GBEE-R, which resulted in one termination and one letter of concern. This total number of investigations represents around three hundredths of one percent of all employees, and a threshold of less than 1% is reasonable for an organization with over 6,300 employees.

During the reporting period, there were disciplinary referrals of 328 students for violation of District technology use policies, some of which represented additional instances involving the same students. The nature of these violations included inappropriate cell phone use, inappropriate language in emails, bringing in flash-drives with inappropriate content, etc. Less than one percent of students violating District technology use policies is an acceptable threshold. During the reporting period, 328 students with violations out of approximately 54,000 students represented only 0.6%.

All files at the District administration level are protected against loss, damage or misuse of electronic data in the following manner:

- Backups and off-site storage have been conducted 100% of the time.
- Virus protection software has been installed on 100% of district computers to protect the computers and district networks from the damaging effects of viruses, worms, and other unauthorized intrusions. No such intrusions have affected the District in the last year.
- A “firewall” has been erected around the entire district data network to protect against damage due to unauthorized access. No such unauthorized access is known to have taken place.
- Web content filters have been deployed to reasonably guard against misuse of district computer and network assets.
- User IDs and passwords are required for 100% of access requests.

The electronic data backup process is summarized in the following table.

Daily Backups	Incremental backups of all servers are performed Monday through Thursday nights between 9:00 p.m. and 6:00 a.m.	10 days Offsite storage
Weekly Backups	Full backups of all servers are performed each Friday night between 9:00 p.m. and Saturday 6:00 a.m.	4 weeks Offsite storage at Iron Mountain, Inc.
Monthly Backups	Full backups of all servers are performed on the first Friday of each month	12 months Offsite storage
Annual Backups	Last business day of each fiscal year (preliminary at end of June and final at end of July)	7 years Offsite storage

In the event of fire, flood, tornado or any other catastrophic disaster in the data center in the Wilcox District Administration Building, or in the new data center in the Time Warner Telecomm co-location facility located in Aurora, District data files can be restored from backup tapes to a replacement computer system (servers, storage, network), once such a replacement system can be made available. ITS has periodically restored data files from these tapes upon request (using existing data center infrastructure), thus verifying the viability of data recovery in the event of loss or damage.

In early 2008, the ITS Department successfully moved 83% of virtual servers and 45% of physical District servers and data to a new co-location data center facility located in Aurora and operated by Time Warner Telecomm. The new co-location data center and the original data center in the Wilcox building will act as disaster recovery sites for each. However, the original data center in the Wilcox building is no longer large enough to install or power all the equipment necessary to fully recover all applications and data now housed at the Aurora facility. Therefore, until we can lease or build an alternate site, and until we can fund acquisition of a replacement set of hardware in that site, we would plan to only recover the most critical applications and data from the Aurora data center to the Wilcox data center, or vice-versa, should that become necessary. In any case, we plan to focus initially on only the most critical applications (e.g., email, Infinite Campus, Oracle EBS) in the event of a disaster.

At the school site level, protection of school level electronic data from loss or damage in the event of disk hardware failure on the school servers is through the use of backup disks on each server, and data is backed up locally from the primary disk to the backup disk. Currently, there are large volumes of non-critical data mixed in with intellectual property data at each school. These volumes of data cannot be backed up centrally to tape over the existing wide area network. The planned fiber-optic Wide Area Network, when funded, will allow ITS to backup critical data from schools to central storage at the district level.

I report **compliance**.

**1.7.6. Endanger the District’s public image, its credibility, or its ability to accomplish Ends.**

**Interpretation**

I interpret “**public image**” as inclusive of the opinions and perceptions of the taxpaying public at large, public governmental entities, and private companies of District assets, including facilities and equipment.

I interpret “**credibility**” as maintaining public trust as ethical stewards for the community.

I interpret the “**ability to accomplish Ends**” as meaning the district’s facilities will not detract from the system’s ability to meet Ends.

**Data Reported**

The District’s **public image** is inclusive of the opinions and perceptions of the taxpaying public at large, public governmental entities, and private companies of District assets, including facilities and equipment. **Credibility** is maintaining public trust as ethical stewards for the community. For example, every dollar saved in the Energy Savings Program goes to the classroom to accomplish the Ends.

During the reporting period the District conducted its own parent survey. In the 2008-09 school year, the survey included 3,398 parent and 7,180 student respondents.

Data results indicated:

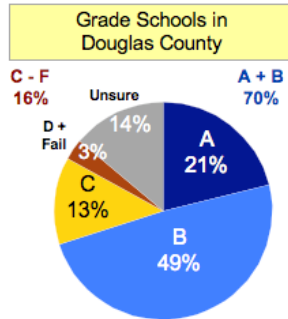
- 96% of parents agree or strongly agree District school building and classrooms are “clean, safe, and well maintained.”
- 81% of students agree or strongly agree District school building and classrooms are “clean, safe, and well maintained.”

In April and May of 2008, the Harstad Strategic Research, Inc. conducted a community survey on the District’s behalf to gage the mood of the voters in anticipation of a November 2008 bond and budget election.

*Perceptions of Key Aspects of Public Education in Douglas County* 3

	A	B	C	D/F	DK
Grade public schools in Douglas County	17%	51%	17%	4%	1%
	<b>Gotten better</b>	<b>Stayed the same</b>			<b>Gotten worse</b>
Quality of education in Douglas County public schools compared to three years	19%	50%		DK	10%

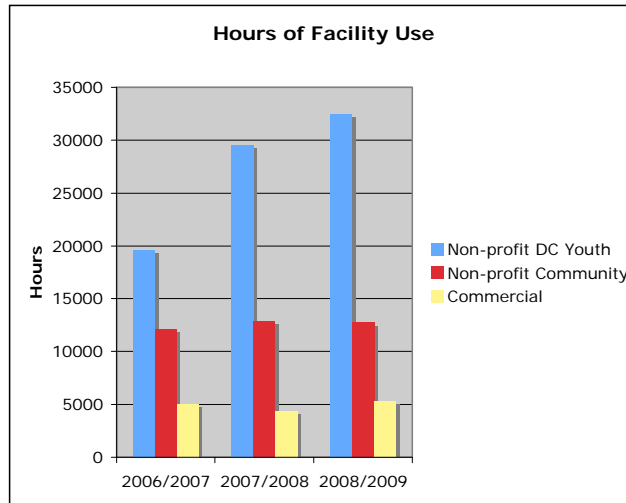
- 68% of the respondents graded the public schools in DCSD as an A or B, with another 17% grading them as a C.
- 69% of the respondents graded the quality of education program in DCSD as compared to three years ago an A or B.



- 70% of the respondents graded their neighborhood school an A or B.

While this survey did not specifically grade the facilities and equipment of DCSD schools, these results indicate maintenance of the public's trust as ethical stewards for the community. More precise survey questions related to facilities will be gathered in the future.

Facility usage rates are another data point related to credibility and maintaining the public trust as ethical stewards for the community. For the 2008-2009 school year, DCSD buildings were used for 50,394.25 hours. The following chart breaks out the usage by types of organizations and provides trend information over the past several years.

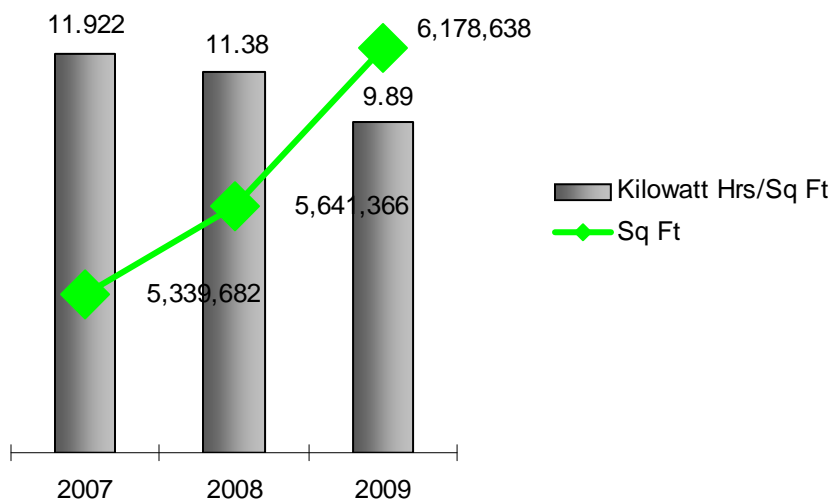


During the reporting period the District ITS Department provided ongoing maintenance of the District website based on problems or change requests submitted through an electronic help desk system. The District web site is the primary communication tool regarding District programs, operations, facilities and equipment. From July 1, 2008 through June 30, 2009 the Help Desk system recorded 1,076 inquiries from constituents and internal stakeholders (relating to District-level web services only, not school-level web sites). This total represents a 46.8% decrease in web services tickets from the prior year. This decrease is a result of the process improvements that the web services department put in place during this same timeframe to enable internal stakeholders to maintain and update their own content.

**Ability to accomplish Ends** means the district’s management of assets will not detract from the desired outcomes of the organization.

The management of District assets did not detract from the District’s ability to accomplish Ends as evidenced by having an Aa2 credit rating by Moody’s and an AA by Fitch, which are nationally recognized bond rating agencies. A successful November 2006 bond election found District voters approving \$200 million for new facilities, renovation of aging facilities, and unfunded capital improvements. In the spring of 2008, DCSD’s bond rating was reaffirmed Aa2 when we sold the last \$50M of the 2006 bond authorization.

The District continued its focus on energy management in 2008-2009 resulting in savings of over \$1,100,000 in electrical expenses alone compared to last year. The District came in over \$2,000,000 under budget for its utilities due to its energy management efforts. Even with an increase of almost 8% in square footage in the District and the growth of our technology needs, the District reduced its’ usage per square foot by over 7%.



The physical design of all District buildings area aligned to Learning Services educational specifications and therefore do not prohibit accomplishment of Ends. 100% of District facilities comply with Learning Services educational specifications in place at the time of construction or when the most recent renovation was completed to allow all students to accomplish Ends.

I report **compliance**.



Addendum “A”

MARSH



July 1, 2008

Schedule of Insurance  
Douglas County School District RE 1

		Limits
<b>Coverage:</b>	<b>Excess School Liability</b>	
<b>Insurer:</b>	<b>American Alternative Insurance Corporation</b>	
<b>Policy Number:</b>	<b>N3-A2-RL0000035-01</b>	
<b>Policy Term:</b>	<b>July 1, 2008 to July 1, 2009</b>	
<i>Includes General Liability, Errors &amp; Omissions, Employment Practices Liability, Automobile Liability (Owned, Non-Owned &amp; Hired), Garagekeepers Legal Liability</i>		
▪	General Liability/Auto Per Occurrence/Annual Aggregate	\$5,000,000
▪	Educators Legal Per Occurrence/Annual Aggregate	\$5,000,000
▪	Self-Insured Retention	\$150,000
<b>Coverage:</b>	<b>Excess Workers' Compensation and Employer's Liability</b>	
<b>Insurer:</b>	<b>Midwest Employers Casualty Company</b>	
<b>Policy Number:</b>	<b>EWC006601</b>	
<b>Policy Term:</b>	<b>July 1, 2008 to July 1, 2009</b>	
▪	Workers' Compensation	Statutory
▪	Employer's Liability	\$1,000,000
▪	Retention	\$400,000
<b>Coverage:</b>	<b>Crime</b>	
<b>Insurer:</b>	<b>Travelers Casualty &amp; Surety</b>	
<b>Policy Number:</b>	<b>104 315780</b>	
<b>Policy Term:</b>	<b>July 1, 2008 to July 1, 2009</b>	
▪	Public Employee Dishonesty/Faithful Performance	\$1,000,000
▪	Theft, Disappearance and Destruction of Money and Securities	\$50,000
▪	Forgery or Alteration	\$1,000,000
▪	Credit Card Forgery	\$1,000,000
▪	Computer Fraud/Wire Transfer	\$1,000,000
▪	Deductible	\$25,000
<b>Coverage:</b>	<b>Fiduciary Liability</b>	
<b>Insurer:</b>	<b>Travelers Casualty &amp; Surety</b>	
<b>Policy Number:</b>	<b>104452884</b>	
<b>Policy Term:</b>	<b>July 1, 2008 to July 1, 2009</b>	
▪	Each Claim	\$1,000,000
▪	Deductible	\$50,000

		Limits
<b>Coverage:</b>	<b>Pollution Liability (storage tank)</b>	
<b>Insurer:</b>	<b>Zurich American Insurance Company</b>	
<b>Policy Number:</b>	<b>USC941891202</b>	
<b>Policy Term:</b>	<b>July 1, 2008 to July 1, 2009</b>	
▪ <i>Each Claim</i>		\$1,000,000
▪ <i>Total for all Claims</i>		\$2,000,000
▪ <i>Deductible Each Claim</i>		\$5,000
<b>Coverage:</b>	<b>Surety Bond</b>	
<b>Insurer:</b>	<b>Travelers</b>	
<b>Policy Number:</b>	<b>19S103653622BCM</b>	
<b>Policy Term:</b>	<b>June 21, 2007 to June 21, 2008</b>	
▪ Workers' Compensation Self-Insurance (Colorado)		\$1,071,000
<b>Policy Number:</b>	<b>104942380</b>	
<b>Policy Term:</b>	<b>July 1, 2007 to July 1, 2008</b>	
▪ Public Official – David Dale Hart, Treasurer		\$5,000
<b>Policy Number:</b>	<b>104889842</b>	
<b>Policy Term:</b>	<b>February 20, 2007 to February 20, 2011</b>	
▪ Public Official – Nona Eichelberger, Secretary to the Board of Education		\$5,000
<b>Coverage:</b>	<b>Property and Boiler &amp; Machinery</b>	
<b>Insurer:</b>	<b>Travelers Insurance Company</b>	
<b>Policy Number:</b>	<b>KTK-CMB-9032B06-6-08</b>	
<b>Policy Term:</b>	<b>July 1, 2008 to July 1, 2009</b>	
▪ All Risks of Direct Physical Loss or Damage		\$100,000,000
▪ Earthquake (Annual Aggregate), except \$10,000,000 in Moderate Hazard Counties (High Hazard Counties Excluded)		\$25,000,000
▪ Flood (Annual Aggregate), except \$2,500,000 in Flood Zones Prefixed A; excluding Zone V		\$10,000,000
▪ Newly Constructed or Acquired Property (365 Days Reporting)		\$5,000,000

	Limits
▪ Electronic Data Processing Equipment, Data and Media	\$10,000,000
▪ Covered Property At Undescribed Locations	\$2,000,000
▪ Ordinance or Law	\$10,000,000
▪ Pollutant Cleanup and Removal (Annual Aggregate)	\$100,000
▪ Claim Data Expense	\$25,000
▪ Business Income (Including Rental Value and Extra Expense); 180 Days Extended Period of Indemnity	\$5,000,000
▪ Ingress/Egress (1 Mile Radius Limitation – 30 Days Limitation)	Included in BI
▪ Interruption by Civil Authority (1 Mile Radius Limitation, 30 Days Limitation)	Included in BI
▪ Leasehold Interest	\$1,000,000
▪ Renovation Projects (maximum per renovation site/maximum at all renovation sites)	\$5,000,000/\$10,000,000
▪ Service Interruption – Property Damage & Time Element	\$1,000,000
▪ Accounts Receivable	\$10,000,000
▪ Valuable Papers and Records	\$10,000,000
▪ Contractors Equipment	\$3,000,000
▪ Limited Fungus, Wet Rot, Dry Rot and Bacteria (Annual Aggregate at \$100,000)	\$15,000
▪ Fine Arts	\$1,000/\$500,000
▪ Auto Physical Damage on Premises (CAT)	\$3,000,000
▪ Transit	\$500,000
▪ Errors and Omissions In Reporting	\$1,000,000
▪ Terrorism	\$100,000,000
▪ Deductible	
– All Perils, except as Follows	\$100,000
– Earth Movement and Volcanic Action, 2% except in Moderate Hazard Counties	\$100,000
– Flood in FEMA High Hazard Zones	\$500,000
– Windstorm, except 5% in High Hazard Wind Counties	\$250,000
▪ Time Period Limits	
– Automatic Coverage	365 Days
– Extended Period of Indemnity	180 Days
– Leasehold Interest	365 Days

	Limits
– Ingress/Egress	30 Days
– Civil or Military Authority	30 Days
▪ Equipment Breakdown Limit, including Property Damage	\$57,500,000
▪ Any One Accident, <u>except</u> :	
– Business Interruption/Extra Expense/Rental Value	Included
– Services Interruption	\$1,000,000
– Expediting Expenses	\$100,000
– Hazardous Substances	\$100,000
– Ammonia Contamination	\$100,000
– Water Damage	\$100,000
– Consequential Damage	\$100,000
▪ Deductible:	
– Direct Coverages	\$10,000
– Indirect Coverages	24 Hours

**Coverage:** Master Builder's Risk  
**Insurer:** ACE Fire Underwriters Insurance Co.  
**Policy Number:** I08531316001  
**Policy Term:** August 1, 2006 to August 1, 2008

▪ All Hard Costs	\$40,000,000
▪ Earth Movement (Annual Aggregate)	\$10,000,000
▪ Flood (Annual Aggregate) Excludes FEMA Zones A, B, V & D	\$10,000,000
▪ Transit	\$1,000,000
▪ Off Site Storage	\$1,000,000
▪ Debris Removal	\$1,000,000
▪ Pollution Clean Up (Aggregate)	\$25,000
▪ Fire Department Service Charges	\$25,000
▪ Valuable Papers & Records	\$100,000
▪ Installed Trees & Shrubs, \$250 Per Item	\$100,000
▪ Sidewalks, Curbs, Gutters, Streets or Parking Lots	\$25,000
▪ Expediting Expense	\$100,000

	Limits
▪ Deductible	
– Per Occurrence	\$25,000
– Flood Deductible	\$100,000
– Earthquake	\$50,000
▪ Projects Currently Insured:	
– High School #9	
–	

		Limits
Douglas County Educational Foundation		
<b>Coverage:</b>	<b>General Liability, Hired and Non-Owned Auto</b>	
<b>Insurer:</b>	<b>Travelers Indemnity Company of Connecticut</b>	
<b>Policy Number:</b>	<b>I660764X3315-COF-07</b>	
<b>Policy Term:</b>	<b>August 26, 2007 to August 26, 2008*</b>	
▪ General Aggregate (Other than Products/Completed Operations)		\$2,000,000
▪ Products/Completed Operations Aggregate		\$2,000,000
▪ Personal and Advertising Injury Limit		\$1,000,000
▪ Each Occurrence		\$1,000,000
▪ Fire Damage Limit		\$100,000
▪ Medical Payments, Any One Person		\$5,000
<b>Liquor Liability:</b>		
▪ Aggregate Limit		\$2,000,000
▪ Each Common Cause Limit		\$1,000,000
*Policy will be cancelled and rewritten effective August 12, 2008 to coincide with balance of coverage renewal dates.		
<b>Coverage:</b>	<b>Directors and Officers</b>	
<b>Insurer:</b>	<b>Federal Insurance Company</b>	
<b>Policy Number:</b>	<b>8141-50-25</b>	
<b>Policy Term:</b>	<b>August 12, 2007 to August 12, 2008</b>	
▪ Each Occurrence/Aggregate		\$1,000,000
▪ Deductible – Each Loss		\$2,500
<b>Coverage:</b>	<b>Crime</b>	
<b>Insurer:</b>	<b>Travelers Casualty and Surety Company of America</b>	
<b>Policy Number:</b>	<b>104995603</b>	
<b>Policy Term:</b>	<b>September 15, 2007 to August 12, 2008</b>	
▪ Employee Dishonesty		\$100,000
▪ Forgery & Alteration		\$100,000
▪ Money & Securities		\$100,000
▪ Computer Fraud		\$100,000
▪ Deductible		\$5,000

# **DOUGLAS COUNTY SCHOOL DISTRICT RE 1**

**620 WILCOX ST  
CASTLE ROCK, CO 80104**

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**2009 SCHEDULE OF INSURANCE**

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**JULY 24, 2009**

*Presented by:*



1550 17<sup>th</sup> Street, Suite 600  
Denver, Colorado 80202-2423  
[303] 534-4567; [800] 813-0203  
[303] 534-0600 FAX

**SCHEDULE OF INSURANCE**

AS OF JULY 1, 2009

		Limits
<b>Coverage:</b>	<b>Property/Boiler &amp; Machinery</b>	
<b>Insurer:</b>	<b>Travelers Indemnity Company</b>	
<b>Policy Number:</b>	<b>KTK-CMB-9032B06-6-09</b>	
<b>Policy Term:</b>	<b>July 1, 2009 to July 1, 2010</b>	
◆ All Risk of Direct Physical Loss or Damage Loss Limit – per occurrence		\$ 100,000,000
◆ Real and Personal Property		\$ 856,535,022
◆ Mobile Classrooms including Personal Property		\$ 11,627,487
◆ Business Income		\$ 5,000,000
– Rental Value		Included
– Extra Expense		Included
– Ordinary Payroll		Included
– Extended Business Income or Rental Value		180 Days
– Civil Authority		30 Days
– Ordinance or Law – Increased Period of Restoration		\$ 250,000
– Newly Acquired Locations		\$ 500,000
– Undescribed Premises		\$ 100,000
– Claim Data		\$ 25,000
◆ Vehicle Damage – excluding over the road exposures		\$ 3,000,000
◆ Electronic Data Processing Equipment, Data, and Media – per occurrence		\$ 10,000,000
◆ Earthquake – Moderate Hazard Counties		\$ 10,000,000
◆ Earthquake – All Other Counties; High Hazard Counties are excluded		\$ 25,000,000
◆ Flood – Annual Aggregate; All Flood Zones EXCEPT Zones Prefixed A; Zone V is excluded		\$ 10,000,000

**SCHEDULE OF INSURANCE**  
(Continued)

Coverage	Limits
<b>Property/Boiler &amp; Machinery (continued)</b>	
◆ Flood – Annual Aggregate; Zones Prefixed A	\$ 2,500,000
◆ Accounts Receivable – per occurrence	\$ 10,000,000
◆ Valuable Papers – per occurrence	\$ 10,000,000
◆ Personal Property of Others – per occurrence	\$ 25,000
◆ Fine Arts	
– Per Occurrence	\$ 500,000
– Maximum per item	\$ 5,000
◆ Covered Property at Undescribed Premises – per occurrence	\$ 2,000,000
◆ Leasehold Interest – per occurrence	\$ 2,000,000
◆ Covered Property in Transit – per occurrence	\$ 2,000,000
◆ Claim Data Expense – per occurrence	\$ 25,000
◆ Debris Removal – additional limit	\$ 250,000
◆ Pollutant Cleanup and Removal – annual aggregate	\$ 100,000
◆ Newly Constructed or Acquired Property – at any one building	
– Per Occurrence	\$ 10,000,000
– Number of Days	365
◆ Outdoor Property including Debris Removal	
– Per Occurrence	\$ 500,000
– Maximum per Item – Trees, Shrubs and Plants	\$ 1,000
◆ Personal Effects of Officers and Employees	
– Per Employee	\$ 5,000
– Per Occurrence	\$ 100,000

**SCHEDULE OF INSURANCE**  
(Continued)

Coverage	Limits
<b>Property/Boiler &amp; Machinery</b> (continued)	
◆ Computer Virus – any one occurrence	\$ 25,000
◆ Limited Fungus, Wet Rot and Dry Rot	\$ 25,000
– Per Occurrence	\$ 25,000
– Annual Aggregate	\$ 100,000
◆ Ordinance or Law	
– Loss to Undamaged Portion – per occurrence	\$ 10,000,000
– Demolition – per occurrence	Included
<b><u>Boiler and Machinery</u></b>	
◆ Maximum Limit in any one accident	\$ 100,000,000
◆ Property Damage – any one accident	Included
◆ Business Income, Rental Value and Extra Expense – any one accident	Included
◆ Leasehold Interest – any one accident	Included
◆ Ammonia Contamination	\$ 100,000
◆ Any Other Hazardous Substance	\$ 100,000
◆ Water Damage – any one accident	\$ 100,000
◆ Consequential Damage – any one accident	\$ 100,000
◆ Expediting Expense	\$ 100,000
<b><u>Renovation Projects</u></b>	
◆ Maximum Limit at any one site	\$ 5,000,000
◆ Maximum Limit at all sites	\$ 10,000,000
◆ Property at Temporary Storage Location	\$ 10,000
◆ Property in Transit	\$ 10,000

**SCHEDULE OF INSURANCE**  
(Continued)

Coverage	Limits
<b>Property/Boiler &amp; Machinery (continued)</b>	
◆ Contractors Equipment	
– Per Occurrence	\$ 3,000,000
– Newly Acquired Contractors Equipment	\$ 100,000
– Equipment Rental – per occurrence	\$ 100,000
◆ Errors and Omissions – per occurrence	\$ 2,500,000
◆ Reimbursement of Mater Key Costs	\$ 10,000
◆ Utility Services Combined Direct Damage and Time Element incl. Boiler and Machinery	\$ 2,500,000
<b><u>Deductibles</u></b>	
◆ Earthquake, Volcanic Eruption, Landslide, and Mine Subsidence	
– Moderate Hazard Counties – per occurrence	2%; \$100,000 min.
– All Other Counties EXCEPT High Hazard	\$ 100,000
◆ Flood	
– Flood Zones Prefixed A	\$ 500,000
– All Other Flood Zones EXCEPT Zone V	\$ 100,000
◆ Windstorm	
– High Hazard Wind Counties	5%; \$250,000 min.
– All Other Location	\$ 100,000
◆ Boiler and Machinery	\$ 10,000
– Business Income and Rental Value	24 Hours
– Extra Expense	24 Hours
◆ Utility Services	\$ 100,000
◆ Any Other Covered Loss – per occurrence	\$ 100,000

**SCHEDULE OF INSURANCE**

(Continued)

Coverage	Limits
<b>Coverage:</b> Excess General Liability, Employment Practices, E & O, Automobile Liability	
<b>Insurer:</b> American Alternative Insurance Corporation	
<b>Policy Number:</b> N3A2RL000003502	
<b>Policy Term:</b> July 1, 2009 to July 1, 2010	
◆ General Liability, Law Enforcement Liability, Fire Legal Liability	
– Per Occurrence	\$ 5,000,000
– Annual Aggregate	\$ 5,000,000
– Self Insured Retention – per occurrence	\$ 150,000
◆ Automobile Liability	\$ 1,000,000
– Shares General Liability Limit	
– Self Insured Retention – Per Accident	\$ 150,000
◆ Wrongful Acts Liability, Sexual Abuse, Sexual Harassment	
– Per Claim	\$ 5,000,000
– Annual Aggregate	\$ 5,000,000
– Self Insured Retention – per occurrence	\$ 150,000
<b>Coverage:</b> Excess Workers' Compensation and Employers Liability	
<b>Insurer:</b> Midwest Employers Casualty Company	
<b>Policy Number:</b> EWC006601	
<b>Policy Term:</b> July 1, 2009 to July 1, 2010	
◆ Workers' Compensation	Statutory
◆ Employers Liability	\$ 1,000,000
– Bodily Injury - Each Accident	\$ 1,000,000
– Bodily Injury – Each Employee	\$ 1,000,000
– Bodily Injury – Policy Limit	\$ 1,000,000
– Self Insured Retention	\$ 400,000

**SCHEDULE OF INSURANCE**

(Continued)

Coverage	Limits
<b>Coverage:</b> Crime	
<b>Insurer:</b> Travelers Casualty & Surety Company of America	
<b>Policy Number:</b> 104315780	
<b>Policy Term:</b> July 1, 2009 to July 1, 2010	
◆ Public Employee Dishonesty	\$ 1,000,000
◆ Forgery or Alteration	\$ 1,000,000
◆ Money & Securities on Premises	\$ 50,000
◆ Money & Securities - Messenger	\$ 50,000
◆ Computer Fraud	\$ 1,000,000
◆ Credit, Debit or charge Card Forgery	\$ 1,000,000
◆ Investigative Costs	\$ 100,000
◆ Deductible	\$ 25,000
<b>Coverage:</b> Fiduciary	
<b>Insurer:</b> Travelers Casualty and Surety Company of America	
<b>Policy Number:</b> 104452885	
<b>Policy Term:</b> July 1, 2009 to July 1, 2010	
◆ Annual Aggregate Limit of Liability	\$ 1,000,000
◆ Deductible – per claim	\$ 50,000
<b>Coverage:</b> Storage Tank Third Party Liability and Cleanup	
<b>Insurer:</b> Zurich American Insurance Company	
<b>Policy Number:</b> USC9426075	
<b>Policy Term:</b> July 1, 2009 to July 1, 2010	
◆ Each Claim	\$ 1,000,000
◆ Annual Aggregate	\$ 2,000,000
◆ Deductible – each claim	\$ 5,000

SCHEDULE OF INSURANCE

(Continued)

Coverage	Limits
<b>Coverage:</b> Volunteer Blanket Accident Insurance	
<b>Insurer:</b> National Union Fire Insurance Company of Pittsburgh, PA	
<b>Policy Number:</b> SRG0009106050	
<b>Policy Term:</b> July 1, 2009 to July 1, 2010	
◆ Accidental Medical Expense Benefit	\$ 10,000
◆ Accidental Death Benefit	\$ 10,000
◆ Accidental Dismemberment Benefit	\$ 10,000
◆ Annual Aggregate	\$ 50,000
◆ Dental Maximum – per tooth	\$ 250
◆ Deductible – per accident	\$ 500
<b>Coverage:</b> Surety Bond	
<b>Insurer:</b> Travelers Casualty and Surety Company of America	
<b>Policy Number:</b> 104942380	
<b>Policy Term:</b> July 2, 2009 to July 1, 2010	
◆ Public Official – D. Hart, Treasurer	\$ 5,000
<b>Policy Number:</b> 103653622	
<b>Policy Term:</b> June 21, 2009 to June 21, 2010	
◆ Workers' Compensation Self-Insurance	\$ 651,000
<b>Policy Number:</b> 104889842	
<b>Policy Term:</b> February 20, 2007 to February 20, 2011	
◆ Public Official – N. Eichelberg, Secretary to the Board of Education	\$ 5,000

SCHEDULE OF INSURANCE

AS OF MAY 24, 2009

Coverage	Limits
<b>C2E Building Corporation</b>	
<b>Coverage:</b> General Liability	
<b>Insurer:</b> Mt. Vernon Fire Insurance Company (Surplus Lines)	
<b>Policy Number:</b> CL2331903B	
<b>Policy Term:</b> May 24, 2009 to May 24, 2010	
◆ Each Occurrence	\$ 1,000,000
◆ Personal & Advertising Injury	\$ 1,000,000
◆ Medical Expense	\$ 5,000
◆ Damages to Premises Rented to You	\$ 100,000
◆ Products/Completed Operations Aggregate	Included
◆ General Aggregate	\$ 2,000,000
<b>Coverage:</b> Directors' and Officers' Liability	
<b>Insurer:</b> American International Specialty Lines (Surplus Lines)	
<b>Policy Number:</b> 018800569	
<b>Policy Term:</b> May 24, 2009 to May 24, 2010	
◆ Annual Aggregate including Defense Costs	\$ 1,000,000
◆ Retention	\$ 1,000
◆ Continuity Date	May 24, 2004

## Addendum "B"

### 2006 Bond Capital Improvements

<b>Facility</b>	<b>Project Type</b>	<b>Project Budget</b>	<b>Complete Construction</b>
Bear Canyon Elementary	Addition/Remodel	\$3,530,704	2008
Summit View Elementary	Addition/Remodel	\$3,147,862	2008
Fox Creek Elementary	Addition/Remodel	\$3,851,263	2009
Coyote Creek Elementary	Addition/Remodel	\$4,321,429	2010
Pine Grove Elementary	Addition/Remodel	\$4,070,241	2010
Roxborough Elementary	Addition/Remodel	\$4,685,230	2010
District Warehouse	Addition/Remodel	\$3,000,000	2008
Legend HS - F Pod	Addition/Remodel	\$8,000,000	2008
Cresthill Middle School	Addition/Remodel	\$10,913,331	2009
Douglas County HS	Addition/Remodel	\$13,055,440	2011
Rock Canyon HS - F Pod	Addition/Remodel	\$8,000,000	2011

Chaparral H.S.	Bleachers	\$30,000	2009
Cresthill M.S.	Bleachers	\$80,000	2009
Sierra M.S.	Bleachers	\$80,000	2009
D.C. Stadium	Bleachers	\$520,000	2008
Sierra M.S.	Bus Loop	\$100,000	2010
Wildcat Mountain	Bus Loop	\$100,000	2010
Buffalo Ridge	Carpet	\$150,000	2009
Cougar Run	Carpet	\$150,000	2009
Iron Horse	Carpet	\$150,000	2010
Larkspur	Carpet	\$150,000	2008
Mountain View	Carpet	\$150,000	2008
Pioneer	Carpet	\$150,000	2009
Trailblazer	Carpet	\$150,000	2010
Wildcat Mountain	Carpet	\$150,000	2010
Acres Green Elementary	Elevator	\$200,000	2008
Larkspur Elementary	Elevator	\$200,000	2008
South Elementary	Elevator	\$200,000	2008
Sierra M.S.	Floor - Gym	\$100,000	2009

Larkspur	Floor - Gym	\$25,000	2010
Chaparral H.S.	Floors	\$100,000	2010
Sedalia	HVAC	\$100,000	2010
West Terminal	HVAC	\$500,000	2010
RVMS,SWMS,CRMS	HVAC	\$450,000	2010
Northeast	HVAC	\$50,000	2010
Mobiles	Life Cycle Replacement	\$1,750,000	2010
Sierra M.S.	Lockers	\$50,000	2010
Mechanical Systems	Mechanical Upgrades	\$300,000	2008
Special Needs	Modifications	\$300,500	2008
CVHS	Parking Lot	\$625,000	2007
Cherry Valley	Parking Lot	\$30,000	2007
North Terminal	Parking Lot	\$175,000	2010
Shea Stadium	Parking Lot	\$60,000	2007
Pine Lane Primary	Parking Lot	\$5,000	2007
Buffalo Ridge	Parking Lot	\$45,000	2009
Chaparral H.S.	Parking Lot	\$450,000	2009
Larkspur	Parking Lot	\$45,000	2008
Pioneer	Parking Lot	\$45,000	2009
Trailblazer	Parking Lot	\$100,000	2010
Buffalo Ridge	Playground	\$180,000	2007
Eagle Ridge	Playground	\$180,000	2007
Sedalia	Playground	\$12,000	2007
Ponderosa H.S.	Restroom - Special Ed	\$100,000	2010
DCHS - South Building	Roof	\$300,000	2009
Larkspur	Roof	\$300,000	2009
Mountain View	Roof	\$400,000	2007
Pine Lane Intermediate	Roof	\$400,000	2007
Sedalia	Roof	\$100,000	2008
South	Roof	\$400,000	2008
Trailblazer, Buffalo Ridge	Security - Doors	\$50,000	2010
West Terminal	Security Gates	\$60,000	2007
High Schools	Security Stations	\$200,000	2007
DCHS - South Building	Site	\$80,000	2009
Chaparral H.S.	Tennis Courts	\$150,000	2007
ThunderRidge H.S.	Tennis Courts	\$150,000	2007
District Athletics	Title IX Program	\$100,000	2010
RCHS,TRHS,CHS,MVHS	Windows	\$100,000	2010

